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Interpreting a Case of Outsourcing Shift-gears in the Car Industry Using Different Theorys Simultaneously Henrik Blomgren

Building: Hilton Ocean Front Resort

Room: Promenade 6

Date: 03-27-2010 - 10:30 AM - 11:45 AM

Last modified: 01-22-2010

Abstract

The purpose of this paper is to bring forward a methodology that makes it possible to handle different theoretical models simultaneously when analyzing cases of outsourcing - without ending up with contradictary conclusions. The approach used in the paper is a development of a framework, the analysis of three commonly used models (The Make-or-buy model, the Network approach, and Industrial strategy) and a case study where outsourcing of shift-gears in the carindustry is analysed. The paper addresses the basic need to clearify the fundamental assumtions embedded in theories applied on outsourcing. It also clearifies very hands-on how the suggested methodology can be used.

Keywords

Methodology, Outsourcing, Make-or-buy, Network approach, Industrial strategy