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#### Exploring charity sector wellbeing support for police

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Exploring charity sector wellbeing support for police

Dr Helen King, PuLSE, The Open University

**Voluntary Sector and Volunteering Research Conference**Aston University, Birmingham

September 11<sup>th</sup> 2019





### **Overview of presentation**

- Introduce study
- Context
- Method
- Results
- What's next







#### Introduction

Co-Is

Dr Gini Harrison



**Prof Graham Pike** 







#### Introduction

- Centre for Policing Research and Learning
- Health and Wellbeing Priority Research Area
- Centre for Voluntary Sector Leadership





### Request for help!

- Study- largely applied in nature
- Help with framing/theoretical angle/refs
- How to make relevant outside policing?





### The study

- Exploring charity sector provision of health/wellbeing support to police
- Occupational charities
- Initial findings from interview and research workshop





#### Context for the study







Promoting improvements in policing and fire & rescue services to make everyone safer



Policy paper (2018)

Police wellbeing goal

Police 'dealing with more mental health incidents'

Austerity causing stress and trauma to officers, say police

**Budget cuts and rising demand** driving up mental illness among 'exhausted' police officers, review finds



Launches 30th April 2019

The National Police **Wellbeing Service** 

PROVIDING GUIDANCE AND PRACTICAL SUPPORT TO UK POLICE FORCES TO HELP THEM PROVIDE TOP CLASS WELLBEING





### Police wellbeing support

- Public sector
  - Via line manager/HR/OH
  - Delivered by EAP/NHS
- Voluntary sector
  - Via variety of routes
  - Delivered by numerous agencies
  - Police wellbeing charities (PWC)





#### Research aims

- Obtain a broad understanding of the role of charities in police wellbeing
- Identify what is provided and how
- Examine whether policing charities fill a unique service gap





### Methodology

- Exploratory pilot
- Qualitative
- Data collection:
  - Research workshop (x7 PWC)
  - Semi-structured interviews (x16 PWC)
  - Review of charity accounts (n tbc)
- Data analysis: coding and clustering, mapping





### **PWC** sample

- Registered with The Charity Commission
- Providing wellbeing-type services to police
- National, regional and local









North West Police Benevolent Fund

















The Police Treatment Centres





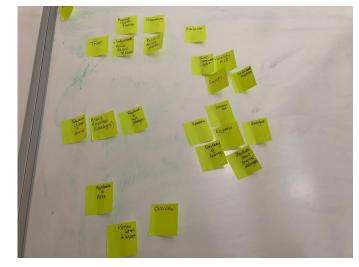




#### Results











### **Types of PWC**

- Occupation/geographical area/service type
- 1. Local force providing localised service
- 2. Regional forces providing regional service
- 3. Sector-related providing localised service
- 4. Sector specific providing national service
- 5. Special interest providing national service





for you

by you





Police Care<sup>UK</sup> North West Police Benevolent Fund



Sussex Police Charitable Trust A helping hand



#### **FLINT HOUSE**

POLICE REHABILITATION CENTRE











The Police Treatment Centres

The Charity for Civil Servants

Northumbria Police Benevolent Fund





### Services provided by charities

- Direct service provision
- Grants
- Signposting
- Research
- Peer support
- TLC
- Culture change / campaigns / training







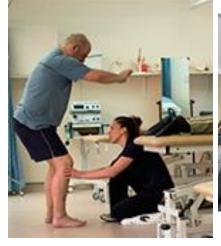




















### **Beneficiaries (local)**

- 1. 2. & 3. members only (serving officers, retired officers, civilian staff- differs by PWC)
- 4. Serving and retired officers, members
- 5. Individuals linked to PWC special interest





### Why police need wellbeing support

- Impact of 'austerity'
  - Shift work
  - Single crewing
  - Changing call types- vulnerability
- No downtime to regroup/limited debriefing
- Isolation
- High rates of complex PTSD, heart attacks





### Barriers to employer-led support

- Stigma / disclosure impacts upon career
- Subjudicy and official secrets
- Safety issues with public services
- Policing 'identity'
- Vulnerability







### Criticisms of employer-led support

- Limited treatment options- biomedical
- Perceived limited effectiveness ('6 sessions')
- Time delays
- Reactive not preventative
- Unsupportive culture- 'man up'
- Practical support not always addressed





### Approach taken by charities

- Immediate
- Preventative
- Flexibility and discretion
- Tailored / person centred support
- Biopsychosocial
- Independent / confidential
- Non-judgemental





#### Mode of referral

- Flexible routes in
- Online, telephone, in force champions
- In partnership with HR or independent
- Forms and informality
- Relies on professional diagnosis





### Fit with public sector services

- Inconsistent and undefined links
- Shared staff and resources
- Overlapping care
- Synergies: standardisation vs flexibility; formalised vs independent system
- Inconsistence provision across forces





### Challenges for the sector

- Dependency on unusual funding model
- Reliance on anecdotal evidence of good
- Offer not easy to navigate
- Flexible process can make access uneven
- Overlaps and gaps
- Fragmentation/ lack of network





### Random questions

- Are PWCs conceptually distinct from forces?
- Is a thriving PWC an indicator of force health?
- Would PWCs benefit from showing wider social value?
- Might police wellbeing be further improved by integrated PWC learnings?





#### What's next?

- Finish analysis
- Future research?



- How to extrapolate/broader relevance
- Potential applied outcomes?
  - Need for higher level organisation
  - Floated idea- portal, monitoring tool

