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# Department of Statistical Sciences University of Padova Italy

# Latent Class Analysis for Marketing Scales Development

Francesca Bassi
Department of Statistical Sciences
University of Padua
Italy

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**Keywords:** measurement scales, validity, reliability, latent class factor model, latent class regression model, ordinal variables



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Department of Statistical Sciences Via Cesare Battisti, 241 35121 Padua Italy

tel: +39 049 8274168 fax: +39 049 8274170 http://www.stat.unipd.it Corresponding author:
Firstname Lastname
tel: +39 049 827 4168
name@unipd.it

http://www.stat.unipd.it/~name

Section 1. Introduction

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Department of Statistical Sciences University of Padua Italy

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### 1. Introduction

Measurement scales are a crucial instrument for research in marketing in order to measure unobservable variables as attitudes, opinions, beliefs. Examples of unobservable variables related to marketing are customer satisfaction, purchase involvement, brand loyalty, scepticism towards advertising and many others (for a review, see Bearden and Netemeyer 1998).

In using, evaluating, or developing multi-item scales, a number of guidelines and procedures are recommended to help ensure that the measure is psychometrically as sound as possible. These procedures are delineated in the psychometric literature since the late seventies. Traditionally, with some exceptions, the literature followed the procedure outlined by Churchill (1979) who identifies a number of steps to take in developing a measure. These steps refer to construct definition and domain, and scale validity, reliability, dimensionality, and generalizability. Various statistical instruments are used in the scale developing steps, these almost always refer to variables measured on a metric scale (examples are correlation coefficients, factorial analysis, regression models). Items forming scales are instead almost always measured on a level which is different from the metric one; often items are ordinal, in some rare cases, nominal. Likert, semantic differential, and Staple scales, for example, generate ordinal variables.

In this paper, I show how the implementation of latent class analysis (McCoutcheon 1987) may improve the process of measurement scale development since it explicitly considers that items generate ordinal or even nominal variables. Specifically, applying appropriate latent class models allows to assess scale validity and reliability more soundly than the methods traditionally used.

The data used in the paper refer to a scale designed in order to measure customer satisfaction with reference to an experiential good, specifically a movie seen at the cinema (Bassi 2010). The proposed procedure can be used to evaluate scales to measure any other construct relevant in marketing.

The paper is organized as follows. Section 2 reviews the literature on measurement scale development. Section 3 describes the scale under evaluation, a scale to measure customer satisfaction with reference to an experiential good, the data used in the paper and some preliminary

analyses on it. Section 4 introduces the latent class approach and its extensions - latent class factor models and latent class regression models – that are especially suited for measurement scale evaluation. Section 5 evaluates a scale proposed using statistical method that take into account the unobservable nature of the construct and the fact that items generate ordinal variables. Section 6 concludes.

# 2. Multi-item scales development

Multi-item measurement scales are largely employed in marketing research for various reasons (Churchill 1979). Single-item measures (Berkvist & Rossiter 207) have considerable uniqueness in that each item tends to have only a low correlation with the attribute being measured, secondly, single items tend to categorize people into a relatively small number of groups, third, individual items typically have considerable measurement error and, last but not least, many phenomena related to marketing research are multidimensional and not directly observable.

Many questions in marketing research regard measuring attitudes, *i.e.*, psychological constructs, ways of conceptualizing intangible mental states used by individuals to structure the way they perceive the environment and guide the way they respond to it. Examples of attitudes relevant in the field of marketing research are customer satisfaction, purchase involvement, market orientation, consumer attitude toward marketing, service quality. It is unrealistic to measure attitudes towards complex objects with single-item scales. A large variety of multi-item scales has been proposed in the marketing literature in order to measure a sample of beliefs about the attitude objects (such as agreement or disagreement with a number of statements) and combine the answers in some form of average score. The most frequently employed are the Likert and the semantic differential scale.

Likert scales require respondents to indicate a degree of agreement or disagreement with a variety of statements, or items, related to the attitude or object. Often five ordered response levels are used, but there are Likert scales also with seven or nine ordered responses. The scores on individual items are summed to produce a total score for the respondent; for this reason, an important assumption of the Likert scale is that each of the items measures some aspect of a single common factor.

In semantic differential scales (Snider & Osgood 1969), respondents are asked to rate each attitude object on a number of five- or seven-point rating scales, bounded at each end by polar adjectives or phrases. Each of the seven scale categories is assigned a value form –3 to +3 or from 1 to 7, and the scores across all adjectives pairs are summed for each respondent. Staple scales are a simplified versions of semantic-differential scales, which use only one pole rather tan two.

Developing a multi-item scale is a complex procedure and requires quite a lot of expertise. A large number of papers in the marketing literature is devoted to this topic. The first papers appeared in the seventies, in particular two seminal works were published to which almost all the following relevant literature on the topic refers. Peter (1979) reviews traditional reliability theory and measurement, discussing basic concepts and evaluating assessment procedures for use in marketing research. Peter also introduces the generalizability theory, providing a unified conceptual and operational approach for addressing reliability issues. Finally, the author applies reliability assessment in the area of marketing, specifically on consumer behaviour. Churchill (1979) proposes a framework, a sort of protocol, by which measures of constructs of interest to marketers can be developed having desirable reliability and validity properties. This framework is still followed in many studies published in the relevant literature which propose new or refined instruments to measure marketing constructs and, for this reason, deserves our attention. The procedure proposed by Churchill is articulated in a sequence of steps.

The first step involves specifying the domain and the definition of the construct. Construct description implies to describe what is included in and what is excluded from the domain, and the a

*priori* dimensionality. A thorough review of the existing literature and experts opinion are usually helpful.

The second step consists of generating items which capture the domain as specified; the following steps aim at purifying the measure, which means obtaining a measure which is valid and reliable. Items should exhibit content validity, that is, they must be consistent with the theoretical domain of the construct. To this aim, items should be screened by judges with expertise in the reference literature and undergo several pilot tests on samples from the relevant population. Items are judged also on their readability, clearness and redundancy. On the bases of these criteria, unnecessary items are eliminated and unclear items are rewritten. In this phase, it is also possible that items, relevant to the measure but ignored in a preceding step, were included in the scale.

The procedure continues assessing reliability with new data. A measure is considered reliable to the extent that independent but comparable measures of the same trait or construct of a given object agree. Reliability is a necessary but not sufficient condition of validity. In order to evaluate reliability, items are inserted into a questionnaire and administered to a sample of respondents. With the collected data reliability indicators are calculated. High inter-item correlations, for example, indicate that items are drawn from the domain of a single construct, low inter-item correlations, on the contrary, indicate that some items are not drawn from the appropriate domain and are producing error. High inter-item correlations together with high item-to-total correlations show that the scale is internally consistent. Correlation between the same person's score on the same set of items at two points in time is a measure of test-retest reliability. Cronbach's alpha coefficient (Cronbach, 1951) is recommended as a measure of internal consistency, together with other indexes like Guttman G and Spearman-Brown Y. In this phase scale dimensionality is also evaluated. A construct's domain may be uni- or multidimensional. In this context, various instruments are proposed. Factor analysis is suggested to determine the number of dimensions underlining the construct. Scale unidimensionality is considered a prerequisite to reliability and validity; if a scale is multidimensional, reliability, for example, has to be assessed for each dimension.

Beyond content validity, dimensionality, and reliability, a number of other validity issues must be considered in scale development, including construct validity, which articulates in convergent and discriminant validity.

Determining the extent to which the measure correlates with others designed to measure the same object generates evidence of convergent validity; determining the extent to which the measure correlates with measures that are supposed not measuring the same concept generates evidence of discriminant validity, in this context the instrument traditionally proposed is the multitrait-multimethod matrix (Campbell and Friske, 1959). Investigating if the measure behaves as expected in relation to other constructs evaluates criterion validity. A final step consists in determining norms, i.e., assessing the position of the individual on the characteristics measured by comparing the person's score with the score achieved by others.

Relevant and more recent contributions to the topic of scale development are Gerbing and Anderson (1988), Rossiter (2002), Finn and Kayande (2005). Gerbing and Anderson, building on the work of Churchill (1979) and Peter (1979), outline an updated paradigm for scale development that incorporates confirmatory factor analysis for the assessment of unidimensionality. Rossiter proposes a new procedure for the development of scales to measure marketing constructs based on content validity established by experts agreement after pre-interviews with target raters. The procedure is labelled C-OAR-SE to reflect its concern with construct definition (C), object classification (O), attribute classification (A), rater identification (R), scale formation (S) and enumeration and reporting (E). Rossiter challenges the traditional procedure advocated by Churchill (1979), showing that it is a subset of the C-OAR-SE framework. Finn and Kayande suggest that multivariate generalizability theory integrates the two competing perspectives (by Churchill and Rossiter) by requiring an emphasis on conceptual rigor and empirical evaluation of constructs. Other interesting contributions are that by Zaichkowsky (1985) who develops a protocol to measure

purchase involvement and that by De Vellis (1991) who refines the procedure to obtain valid, reliable and generalizable measurement scales. Very recent ones are Coelho and Esteves (2007) who face the problem of the optimal number of response alternatives to an item and Treblanche and Boshoff (2008) who show how structural equation modelling improves construct validity.

The topic of marketing scale development occupies a relevant portion of space in the literature: a compilation of multi-item, self-reported measures developed and used in consumer research and market behaviour is in the handbook by Bearden and Netemeyer (1998). The handbook refers to papers published in the most important journals in the areas of marketing and consumer behaviour research. The majority of scales is developed following the lines outlined above, based on the seminal works of Peter (1979) and Churchill (1979).

# 3. A scale to measure customer satisfaction with reference to experiential goods

The data used in this paper was collected with a scale proposed to measure customer satisfaction with reference to experiential goods (Bassi, 2010). The peculiar nature of these goods means that both the classical theory of consumer behaviour and traditional marketing need revision and extension. Experience may be defined as an event that involves a person in a memorable way (Pine and Gilmore, 1999). This means that experiential goods cannot be treated with traditional criteria (for example, utilitarian), since they involve a greater affective component, hedonistic criteria, and customers' personal characteristics (Babin *et al.*, 1994).

The scale was designed within a research project which aims at measuring customer satisfaction by considering all aspects involved in a consumption experience (Bassi and Guido, 2006). The scale was tested on a convenience sample and its reliability and validity were evaluated following the protocol proposed by Zaichowsky (1985) which is nested in the procedure for scale development proposed by Churchill (1979). The product chosen was a film seen at the cinema.

The method used to build the scale started with an exploratory research in order to define the object to be measured. Items were then generated by means of a literature review and an exploratory survey with two focus groups and interviews with an open-question questionnaire. Items were first evaluated and selected with reference to their representativeness and consistency with the concept to be measured, and then on the bases of validity and reliability (Litwin, 1995).

The traditional disconfirmation paradigm defines customer satisfaction as the result of an evaluation which compares product performance, as perceived by customers, with their expectations and desires (Spreng *et al.*, 1997). In our approach, the nature of the concept is maintained as an evaluation deriving from a comparative process, but the terms with which expectations and desires are compared are extended: from product performance to consumption experience. Customer satisfaction is defined as an evaluation emerging from a comparison between expectations and performance of aspects relevant to the entire consumption experience. Items were generated with reference to the various phases of a consumption experience, focusing on experiential goods with relative aspects connected to purchase. Items were suggested by a literature review (covering customer behaviour, experiential goods, development of scales, and customer satisfaction), focus groups with consumers and a survey with an open-question questionnaire on a convenience sample of customers.

Items were evaluated as regards content validity on the basis of two criteria: (i) the representativeness of the concept to be measured, and (ii) comparison of aspects emerging from the literature with those expressed in the focus groups and questionnaires.

Twenty selected items composed the final scale (see Appendix). Respondents were requested to express their judgement on each item with reference to their expectations and desires on a five-point scale ranging from "much less than expected" to "much more than expected". Items 1-3 refer to the need recognition phase of the consumption experience, items 4-7 to information search, items 8-10

to evaluation of alternatives, items 11-14 to purchase decision, and items 15-20 to consumption and post-purchase evaluation.

In a preceding work (Bassi, 2010) scale properties were evaluated using data collected on a convenience sample of 100 respondents. Item to total correlation coefficients were higher than 0.5, except for items 1, 2, 3, 4, 6, 7, 10, 13 and 20; in particular, item–7-to-total correlation coefficient was not statistically different from 0 at a significance level of  $\alpha$ =0.05. It was therefore concluded that items 1 to 7, referring to the two first phases of the consumption experience, are not completely suitable for measuring customer satisfaction with reference to a film seen at the cinema, and must be better formulated. Factor analysis confirmed this hypothesis: one dominating eigenvalue was found, with a factor correlated to all items except 1, 2, 5 and 7. There was one factor explaining 24% of total variance – not a very high percentage, but significant in confirming the internal reliability of items.

Coefficients which measure internal scale reliability showed satisfactory levels of internal consistency: Spearman-Brown (0.65), Guttman (0.64) and Cronbach's alpha (0.81) coefficients were calculated and showed a satisfactory level of internal consistency In order to evaluate scale reliability over similar conditions, the sample was randomly divided into two groups. A t-test showed not only that the means in the two groups were not significantly different, but also that the internal reliability coefficients had similar, and high, values in the two random subsamples.

Criterion validity is the degree of correspondence between a measure and a criterion variable, usually assessed by their correlation. To assess criterion validity, we need a variable that gives us a standard with which to compare our measure. In the final part of the questionnaire, one additional item (A1) was introduced, asking respondents to express their satisfaction with the entire consumption experience – a film seen at the cinema - on a five-point scale. This item was our criterion variable. The correlation coefficient between the average scale value and the criterion variable was 0.5 - not very high, but sufficient to ensure validity.

Univariate analysis of variance (ANOVA; for the method, see Malhotra, 1999), with the total score as dependent variable and the criterion variable as factor, showed that the average total score was significantly different among the five levels of the criterion variable.

Construct validity assesses whether a measure relates to other observed variables in a way that is consistent with theoretically derived predictions. In order to evaluate construct validity, three more additional items were introduced into the final part of the questionnaire, describing aspects assumed to be positively correlated with the overall satisfaction level:

- A2. I would like to see this film again.
- A3. I will speak well about this film and this cinema.
- A4. I do not have any complaint about the consumption experience.

Respondents were asked to answer on a five-point scale.

Correlation coefficients between average total score and scores on the three additional items were 0.5, 0.5 and 0.4, respectively; all statistically different from 0.

Our scale total score was classified into three categories: low (total score  $\leq$  63), medium (64-72) and high ( $\geq$  73), according to the quartiles of the distribution. Three ANOVAs, one per additional item, were conducted in order to evaluate differences among means per satisfaction level. Only for the first two additional items were means statistically different. This result, together with the fact that the third item also showed the lowest correlation with the total score, casts some doubt on its specification. It is, in effect, difficult for a customer not to have one single complaint about such a complex experience. Nevertheless, these complaints may not influence the overall satisfaction level.

Multivariate analysis of variance (MANOVA, for the method, see Malhotra, 1999) evaluated all three items together with reference to satisfaction level. The means of the three additional items were significantly different across total score levels. This result means that respondents with a low scale score assigned scores to the three additional items different from those assigned by respondents having medium or high total scores which is another proof of scale construct validity.

According to the recommendations developed in the literature, starting from Churchill's (1979) framework, the analyses described above evaluate the scale to measure customer satisfaction with reference to an experiential good to be undimensional, valid and reliable.

In this paper I want to discuss this result starting from the consideration that in the scale development procedure outlined above, scale properties have been judged applying statistical techniques which assume that variables generated by the Likert items are measured on a metric scale. In the following, I show how latent class analysis, which explicitly considers the ordinal nature of observed variables may improve scale evaluation. Another advantage of LC analysis is that it allows to consider the object that the scale aims at measuring, customer satisfaction, is not directly observable. Three aspects of the scale development procedure will deserve attention. In the assessment of scale dimensionality, factor analysis, traditionally employed and recommended (see, for example, the work by Gerbing and Anderson, 1988) is more appropriately replaced by an extension of latent class models denominated latent class factor model (Magidson and Vermunt, 2001). For the assessment of criterion validity, I propose an approach that takes explicitly into account the fact that the object under measurement is not directly observable. In the assessment of construct validity, correlation coefficients are more appropriately replaced by latent class regression models (Magidson and Vermunt, 2004). In order to estimate latent class models, the scale was administered to a new convenience sample of 800 respondents.

### 4. Latent class models

The basic notions of latent class (LC) analysis were developed by Lazarsfeld (1950) and his associates (Lazarsfeld and Henry, 1968). Credit for feasible and flexible algorithms for testing the validity of a wide variety of latent class models (LCM) and estimating their parameters is due especially to Goodman (1974) and Haberman (1979). Introduction to more recent developments are provided by Clogg (1982), Forman (1985) and Hagenaars (1990).

There are two kinds of variables in LCM: directly observed manifest variables, also called indicators, and not directly observed latent variables. Both types of variables are treated as nominal-level, but there exist appropriate extensions of the latent class approach that treat variables as ordinal-level. Categories of the latent variables are called latent classes.

In the latent class approach, respondents' scores on indicators are a direct result of their belonging to one of the latent classes. However, the relation between the latent variable and its indicators is not deterministic, but probabilistic. Furthermore, it is assumed that the scores on the manifest variables do not influence each other directly, all the manifest variables have in common is their being indicators of the same latent variable. The manifest variables are correlated with each other, but this correlation disappears when the latent variable is held constant. This is the assumption of local independence.

A latent class model for four nominal manifest variables A, B, C and D, and one latent variable X, is defined as:

$$\pi_{ijklt}^{ABCDX} = \pi_t^X \pi_{it}^{A|X} \pi_{jt}^{B|X} \pi_{kt}^{C|X} \pi_{lt}^{D|X}$$

where  $\pi_{ijklt}^{ABCDX}$  is the proportion of units in the five-way contingency table,

 $\pi_t^X$  is the probability of being in latent class t=1,2,...,T of variable X;

 $\pi_{it}^{A|X}$  is the probability of obtaining the *i*th, , *i*=1,2,...,*I*, response to item *A*, from members of latent class *t*;

 $\pi_{jt}^{B|X}$ ,  $\pi_{kt}^{C|X}$ ,  $\pi_{lt}^{D|X}$ , j=1,2,...,J, k=1,2,...,K, l=1,2,...,L, are the conditional probabilities of items B, C and D, respectively.

Observed responses to indicators A, B, C and D are mutually independent, given the latent variable X, as the local independence assumption implies.

Any LC model is equivalent to a loglinear model with latent variables (Haberman, 1979); in the case of four indicators and one latent variable, in loglinear terms, we have:

$$\ln F_{ijklt}^{ABCDX} = \lambda + \lambda_t^X + \lambda_i^A + \lambda_i^B + \lambda_k^C + \lambda_l^D + \lambda_{it}^{AX} + \lambda_{it}^{BX} + \lambda_{kt}^{CX} + \lambda_{lt}^{DX}$$

where  $F_{ijklt}^{ABCDX}$  is the absolute frequency in the generic cell of a five-way contingency table;

 $\lambda_t^X$ ,  $\lambda_i^A$ ,  $\lambda_j^B$ ,  $\lambda_k^C$  and  $\lambda_l^D$  denote first-order effects;

 $\lambda_{it}^{AX}$ ,  $\lambda_{jt}^{BX}$ ,  $\lambda_{kt}^{CX}$  and  $\lambda_{it}^{DX}$  denote second-order effects.

The assumption of local independence is imposed by the omission of all interaction terms pertaining to the associations between the indicators.

For example, conditional probability  $\pi_{it}^{A|X}$  may be written as:

$$\pi_{it}^{A|X} = \frac{\exp(\lambda_i^A + \lambda_{it}^{AX})}{\sum_{r=1}^{I} \exp(\lambda_r^A + \lambda_{rt}^{AX})}$$
(1)

When the indicators are ordinal, the second-order effect in equation (1) becomes  $\lambda_{ii}^{AX} = \lambda_i^X i$ , where i is the score assigned to item A. This yields the adjacent-category ordinal logit model (Goodman, 1979).

One goal of traditional LC analysis is to determine the smallest number of latent classes T which is sufficient to explain the associations observed among the manifest variables. The final step of LC analysis is to use the results of the model to classify units into the appropriate latent class. For any given response pattern (i, j, k, l), estimates for the posterior membership probabilities may be obtained through the Bayes theorem. Cases are then assigned to the class for which the posterior probability is highest. Magidson and Vermunt (2001) refer to this as an LC cluster model because the goal of classification into T homogeneous groups is identical to that of cluster analysis. Cases in the same latent class are similar because their responses are generated by the same probability distribution.

Rejection of a T-class LCM due to lack of fit means that the local independence assumption does not hold. The traditional model-fitting strategy is to fit a T+I-class model to the data, but alternative strategies may be considered, to see if they lead to more parsimonious models, as well as models more congruent with initial hypotheses. Magidson and Vermunt (2001) show that, by increasing dimensionality by adding latent variables rather than latent classes, the resulting LC factor model often fits data better than the LC cluster model with the same number of parameters. In addition, LC factor models are identified in some situations when the traditional LCM is not.

Certain traditional LCMs containing four or more classes may be interpreted in terms of two or more component latent variables (factors). For example, a latent variable X consisting of four classes can be represented in terms of two dichotomous latent variables V and W, using the following correspondences: X=1 corresponds with V=1 and W=1; X=2 with V=1 and W=1; X=4 with V=2 and V=1 and V

$$\boldsymbol{\pi}_{\mathit{ijklrs}}^{\mathit{ABCDVW}} = \boldsymbol{\pi}_{\mathit{rs}}^{\mathit{VW}} \boldsymbol{\pi}_{\mathit{ijklrs}}^{\mathit{ABCDVW}} = \boldsymbol{\pi}_{\mathit{rs}}^{\mathit{VW}} \boldsymbol{\pi}_{\mathit{irs}}^{\mathit{AIVW}} \boldsymbol{\pi}_{\mathit{jrs}}^{\mathit{BIVW}} \boldsymbol{\pi}_{\mathit{krs}}^{\mathit{CIVW}} \boldsymbol{\pi}_{\mathit{lrs}}^{\mathit{DIVW}}$$

and in loglinear terms:

$$\ln F_{ijklrs}^{ABCDVW} = \lambda + \lambda_r^V + \lambda_s^W + \lambda_{rs}^{VW} + \lambda_i^A + \lambda_j^B + \lambda_k^C + \lambda_l^D + \lambda_{ir}^{AV} + \lambda_{jr}^{BV} + \lambda_{kr}^{CV} + \lambda_{lr}^{DV} + \lambda_{ls}^{AW} + \lambda_{ls}^{BW} + \lambda_{ls}^{CW} + \lambda_{lrs}^{AVW} + \lambda_{lrs}^{DVW} +$$

The basic R-factor LCM contains R dichotomous latent variables which are mutually independent of each other and which exclude higher-order interactions from the conditional response probabilities. Specifically, the basic R-factor model is obtained by imposing appropriate restrictions on the unrestricted LC factor model. In the case of R=2, from equation (2), we have:

$$\begin{split} & \ln F_{ijklrs}^{ABCDVW} = \lambda + \lambda_r^V + \lambda_s^W + \lambda_i^A + \lambda_j^B + \lambda_k^C + \lambda_l^D + \lambda_{ir}^{AV} + \lambda_{jr}^{BV} + \lambda_{kr}^{CV} + \lambda_{lr}^{DV} + \lambda_{kr}^{AW} + \lambda_{ls}^{BW} + \lambda_{ls}^{CW} + \lambda_{ls}^{DW} \end{split}$$

where the two-variable terms become:

$$\lambda_{i,2(r-1)+s}^{AX} = \lambda_{ir}^{AV} + \lambda_{is}^{AW}, \ \lambda_{j,2(r-1)+s}^{BX} = \lambda_{jr}^{BV} + \lambda_{js}^{BW}$$

For variable A,  $\mathcal{A}_{ir}^{AV}$  represents the loading of A on factor V and  $\mathcal{A}_{is}^{AW}$  the loading of A on factor W. Fixing the three-variable terms equal to 0 implies that each of the factors may have an influence on each indicator, but there is no interaction. Mutual independence between latent variables make the model similar to exploratory factor analysis.

Magidson and Vermunt (2001) show that the basic LC factor model with R independent factors has the same number of distinct parameters as a traditional LC cluster model with R+1 classes. This offers a great advantage in parsimony and results are often easier to interpret.

In a LC regression model, the latent variable is a predictor that interacts with observed predictors. The LC regression model provides several useful functions. First, it can be used to weaken standard regression assumptions about the nature of the effects and the error term. It makes it possible to identify and correct for sources of unobserved heterogeneity. It can be used to detect outliers. An important application area for LC regression modelling is clustering or segmentation (Popper *et al.*, 2004; Wedel and Kamakura, 2000).

The most general probability structure for a LC regression model takes on the following form:

$$f(y_i | z_i^{\text{cov}}, z_i^{\text{pred}}) = \sum_{x=1}^K P(X | z_i^{\text{cov}}) \prod_{t=1}^{T_i} f(y_{it} | X, z_{it}^{\text{pred}})$$

where  $y_{it}$  is the value of the dependent variable observed on unit i at occasion t;

 $T_i$  is a the number of replications for unit i;

 $z_i^{\text{cov}}$  is a vector of covariates;

 $z_i^{pred}$  is a vector of predictors;

X is single nominal latent variable with K categories, or classes.

### Scale evaluation

The protocol for scale valuation, described in Section 3, was applied to the data collected on the new convenience sample of 800 respondents. Obtained results are substantially the same as those illustrated in Section 3. In the following, I refer on the analyses conducted with the new

approach to evaluate the scale with special reference to dimensionality, criterion validity and construct validity.

### 5.1. Dimensionality

Factor analysis is largely employed in measurement scale evaluation, especially in order to verify the dimensionality of the construct described by a set of items. Even if it is largely known that factor analysis is a statistical instrument appropriate to metric variables, it is nevertheless used also when items generate ordinal variables. In this case, estimation results may be biased and also indexes of model fit may give misleading results.

**Table 1**. Factor loadings

Item	Factor 1	Factor 2	Factor 3
I1	-0,4054	0,2832	-0,2373
I2	-0,5464	0,3657	-0,2836
I3	-0,2186	0,2153	0,2471
I4	-0,4278	0,3742	-0,0682
I5	-0,5434	0,4343	-0,0205
I6	-0,3978	0,4353	0,0255
I7	-0,2273	0,4320	-0,0426
I8	-0,4458	0,0587	0,4792
I9	-0,1907	0,4076	0,2644
I10	-0,2139	0,1780	0,1142
I11	-0,0472	0,4098	0,1462
I12	-0,0809	0,4290	0,0782
I13	-0,1949	0,3922	-0,0253
I14	-0,2125	0,5333	0,1006
I15	-0,5037	0,3386	0,2755
I16	-0,2768	0,0253	0,4977
I17	-0,1142	0,1479	0,4290
I18	-0,3831	0,0703	0,4044
I19	-0,3514	0,0268	0,5142
I20	-0,1434	0,1128	0,3087

The LC factor model, instead, is appropriate to treat nominal and ordinal variables in the case of dimensionality evaluation.

For what concerns our scale to measure customer satisfaction with reference to a movie seen at the cinema, factor analysis on the new sample of 800 respondents confirmed the existence of 1 latent factor, explaining 20.5% of total variance and with factor loadings higher then 0.30 with all items. This result leads to conclude that the measurement scale is unidimensional.

Estimating on the same data a LC factor model which considers observed variables as ordinal revealed 3 latent factors. The LC factor model which showed the best fit to the data (looking at the BIC index¹) is the one with 3 binary latent factors. Estimated factor loadings (Table 1) describe the three factors. The first factor is linked to items 1, 2, 3, 4, 5, 10 and 15 referring to information search; the second factor loads on items 6, 7, 9, 11, 12, 13 and 14 that regard the cinema and its characteristics; the third factor is linked to remaining items that describe the movie. The measurement scale results tri-dimensional, made up of three components that determine customer satisfaction: one referring to information, advertising included, collected before the movie

<sup>&</sup>lt;sup>1</sup> The Bayesian Information Criterion (BIC) index is an instrument used to select among alternative non-nested models. It is a function of the likelihood-ratio goodness-of-fit value and the number of degrees of freedom to take into account the parsimony of the model. The model with the lowest BIC index has the best fit to the data.

is seen; a second one that comprises the cinema and all its features: environment, personnel, cost; and a third one regarding the product "movie" itself and especially its ability to involve the viewer.

### 5.2. Criterion validity

In this paper an alternative approach to evaluate criterion validity of a measurement scale is proposed. This approach considers both the fact that the object to be measured is not directly observable and that the items generate variables with an ordinal nature.

With reference to our example, estimating a LC cluster model with 1, 2 and 3 latent classes revealed that the scale identifies 3 latent segments of customers with different levels of satisfaction towards the product chosen – the movie seen at the cinema. The LC cluster model with 3 latent classes showed the best fit to the data according to the BIC index<sup>2</sup>. Another interesting result from model estimation is that all items (except for item 3 in segment 1) are statistically significant in identifying latent groups. The first segment (group 1) is composed of 14% of the sample and identifies respondents with highest levels of satisfaction on all items (the average satisfaction level is 3,80). The second segment (group 2) contains 78% of the sample and refers to customers with a medium level of satisfaction (3,27). In the third segment (8%) we find customers least satisfied (average level on the scale is 2,66).

The proposed procedure to evaluate criterion validity compares the latent variable with the criterion variable (additional item A1), reorganized in three classes. Some indices of agreement between the two measures (latent variable and additional item) were calculated: the percentage of units consistently classified is equal to 84%, Cohen's Kappa coefficient is equal to 0.285, Somers D to 0.298. All these values cast some doubts on the property of criterion validity for our scale.

### 5.3. Construct validity

Also to evaluate construct validity, in this paper a new approach is proposed. Usually, to this aim, correlation coefficients are calculated, this instrument is better suited for metric variable. The proposed procedure considers ordinal observed variables and, again, the fact that the object under measurement is not directly observable.

**Table 2.** Regression coefficients and z statistics for LC regression models with 3 latent classes and A2, A3, and A4 as dependent variables.

	Class 1	Class 2	Class 3	$R^2$
S2				
coefficient	25,79	7,24	-0,74	0,57
Z	5,06	2,15	-1,36	
<b>S</b> 3				
coefficient	11,75	-0,34	17,64	0,52
Z	0,01	-0,44	2,31	
S4				
coefficient	-10.12	13,51	4,98	0,82
Z	-2,41	3,31	4,27	

LC regression models, as anticipated in section 4, estimate a casual relationship among one or more predictive variables and one dependent variable, taking into account that this relation may differ across latent classes. The difference with the traditional regression model, where all predictors all observed, is in the fact that, in the LC regression model, one or more latent variables interact with the observed independent variables.

<sup>2</sup> The BIC index for the LC cluster model with 3 latent classes is lower than that of the LC cluster model with 2 latent classes but slightly higher than that with 4 latent classes. The percentage of classification errors, i.e., the proportion of cases erroneously classified assigning each unit to the class with higher posterior probability, is the lowest for the LC cluster model with 3 latent classes.

On our data, three LC regression models were estimated having all as predictor the overall level of satisfaction measured with the scale and as dependent variables the answers to the 3 additional items A2 (I will see the film again), A3 (I will speak well about the film and the cinema) and A4 (I do not have any complaints about the consumption experience). In all three models the best fit (looking at the BIC index) was obtained with 3 latent classes, as was expected from the results obtained verifying the property of criterion validity.

LC regression models estimation results are listed in Table 2. They are a bit surprising especially considering that, using the traditional approach and calculating correlation coefficients between the observed level of satisfaction and the three additional items, the measurement scale was judged to have the property of construct validity.

The relationship between the average score obtained with the scale and the intention to see the movie again is estimated significantly different in the three latent classes. In two groups (class 2: medium level of satisfaction and class 1: high level of satisfaction) this relation is positive, in the third group (low level of satisfaction) the relations is estimated not significantly different from 0.

For what concerns the relationship between the observed level of satisfaction and the fact to be willing to speak positively about the consumption experience, the estimated regression coefficient has been estimated statistically significant and positive only in the first latent class, where customers are the least satisfied.

Finally, the observed level of satisfaction is a statistically significant predictor of the fact not to have complaints about the consumption experience in all three groups. In the latent classes with low and medium satisfaction level the relation is positive, in the third class, the relation is negative.

The above results cast some doubt on criterion validity for our measurement scale.

### 6. Conclusions

In this paper it has been shown how LC analysis allows to improve the traditional approach to develop and validate measurement scales.

The LC approach, specifically, takes into account the facts that data collected with items are often ordinal and that the objects that the scale aims at measuring are not directly observable.

The data used in this work was obtained administering a scale to measure customer satisfaction with reference to an experiential good: a movie seen at the cinema to a sample of respondents. The scale was developed in order to take into account all phases of the consumption experience.

Traditional (cluster) LC models were used to evaluate criterion validity. LC class factor models were estimated in order to evaluate scale dimensionality and LC regression models were applied to assess construct validity. All models take into account the facts that customer satisfaction is not directly observable and has to be represented by a latent variable and that observed variables have an ordinal nature.

Model estimation results do not always confirm the evidences obtained evaluating the scale with traditional methods of analysis and show the potentialities of these instruments inside the protocols to develop measurement scales. These results encourage application of the method in this filed and suggest further research work.

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# **Appendix**

### FINAL QUESTIONNAIRE

PERSONAL INFORMATION: SEX: FM FF AGE:\_\_\_\_ CONDITION: F Student F Worker

Think of a film you saw at the cinema that involved you particularly.

Express your judgement about it, with reference to your expectations and wishes, regarding the following aspects on the five-point scale below:

Much less than	Less than	As	More than	Much more than
expected	expected	expected	expected	expected
1	2	3	4	5

### Tick your choice

1. To what extent advertising stimulated your curiosity in th	e film.
---	---------

1 2 3 4 5

2. To what extent advertising gave you a real idea of the film.

1 2 3 4

3. Film video and audio quality at the cinema with respect to home TV.

1 2 3 4 5

4. Correctness of information collected from friends who had already seen the film

1 2 3 4 5

5. Correctness of information collected from advertising on the story, actors, director, and soundtrack.

1 2 3 4 5

6. Correctness of information on new shooting, photographic or cutting techniques used for the film.

1 2 3 4 5

7. Correctness of information on cinema prices and timetable, and other services costs.

2 3 4

8. Your judgement on the potentiality of the film to be enthralling, with reference to other movies available.

1 2 3 4 5

9. Your judgement on a suitable price with respect to your experience at that cinema.

1 2 3 4 5

10. Film availability at other cinemas.

1 2 3 4 5

15						Section	n Appendix
11. Audio and video	quality, seati	ng comfo	ort and	l cleanness o	f auditorium.		
12. Environmental p	otential to inv	olve cus	stomer:	s positively ( 5	(atmosphere,	furnishings, e	tc.)
13. Helpfulness of po	ersonnel.	3	4	5			
14. Ticket price in re	elation to over	rall ciner	na offe 4	er. 5			
15. Confirmation of	information of 1 2	collected 3	(story,	, soundtrack, 5	special effec	ets, etc.).	
16. Originality of the	e story.	3	4	5			
17. The film was not	t boring.	3	4	5			
18. How the film inv	volved you, di 1 2	stracting	you fi 4	rom problem 5	as.		
19. Your feelings did	d not finish in 1 2	the cine	ma, bu 4	t continued 5	after the film		
20. Capability of the	e film to arous	e discuss	sion. 4	5			
A1. How satisfied an	e you with th	e entire o	consun	nption exper	ience?		
Not at all satisfied 1	Slightly satisfied 2		ither u er satis 3	nsatisfied fied	Moderate satisfied 4	ely V satisfied 5	Tery
Express your agreemen	nt with the follo	wing item	s on the	e five-point sca	ale:		
Total disagreeme	_	reement	-	Neither disa nor agre	_	Agreement	Total
agreement 1	2		3		4	5	
A2. I would like	to see the film	n again. 2	3	4 5			
A3. I will speak	well about the	e film an 2	d the c	inema. 4 5			
A4. I do not have	e any complai	nts abou	t the c	onsumption 4 5	experience.		

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