

Key Technologies of the New Information Age

The Park
Cheltenham
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Three key technologies of the New Information Age

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World-wide usage of the web continues to expand and XML is a key technology in the growth of internet applications.



3. HANDHELD DEVICES

Wireless technology means increased mobility, and the power and sophistication of chip-based devices is increasing.

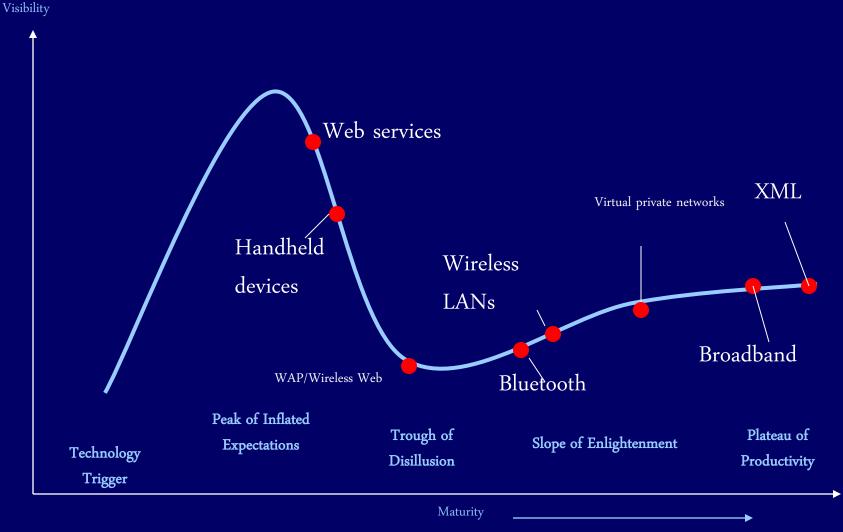
2. BROADBAND CONNECTIVITY

Speed, quality and richness of data is increasing, and access is widening. The spread of Broadband is key to this growth.



Gartner's peak of inflated expectations for new business technologies:

Broadband and XML now on 'plateau of productivity'
Handheld devices yet to deliver real value (but will do so!)





Law of Disruption

(after Thomas Mucha)

"Social, political & economic systems change incrementally, but technology changes exponentially"

"Results in dramatic shifts in the possible application of technology in industry"



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1. XML
APPLICATIONS

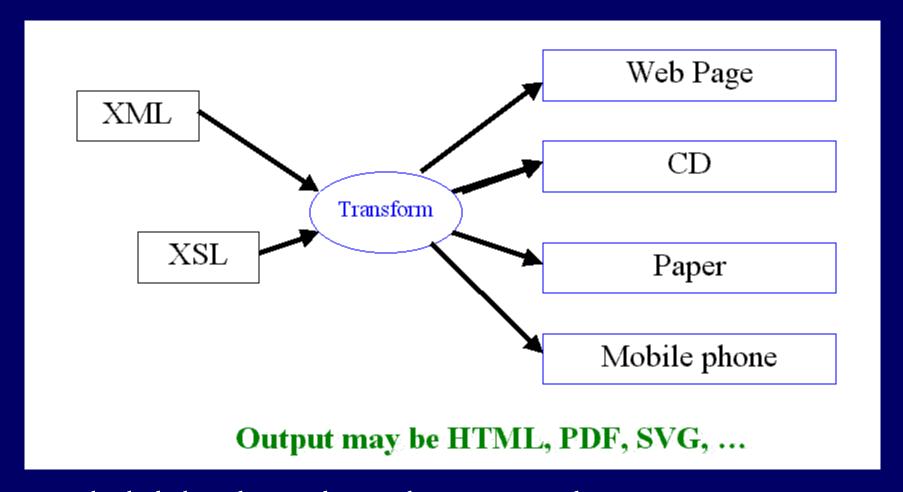


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XML – Where does it fit into IT/IS Strategy?



XML codes the content



Remember the database rule — store data more than once at your peril!



Which types of data are suited to XML?

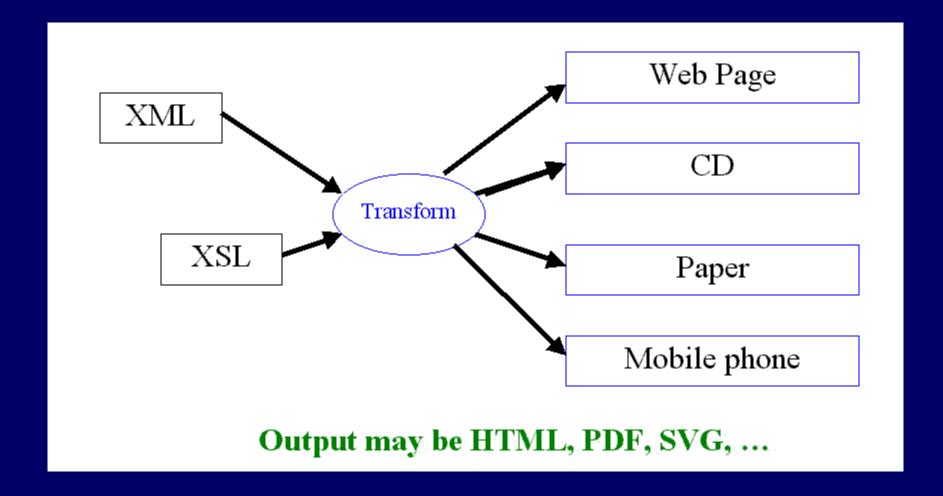
- Documents with a recognisable structure
- Data which do not fit comfortably within a relational database (Specifications, Procedures, Regulations)
- Data which may be viewed in several formats
- Content which may be edited by staff without responsibility for design



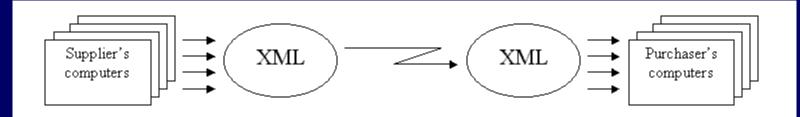
What does XML look like?

```
<memo>
  <to>
         Keith Rogers
                          </to>
  <from> Jon Wise
                         </from>
  <date> 11 April 2003
                        </date>
  <copy> Sohrab Saadat
                         </copy>
  <copy> Kevin Hapeshi </copy>
  <subject> Module guide for CO313 </subject>
  <text> The CO313 Module Guide has been modified
         as agreed. The final version is now on
         the Infoserver.
  </text>
</memo>
```

Alternative styles of presentation



XML for business to business communication



Many suppliers with a wide variety of hardware and software Many purchasers with a wide variety of hardware and software

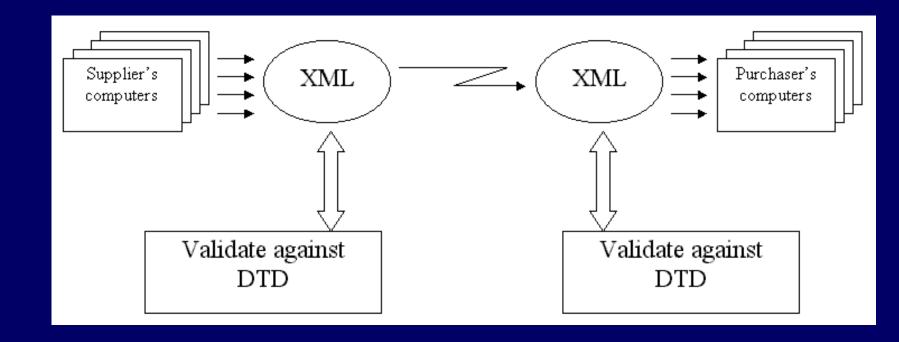
XML provides the common message format

What is a valid XML document?

Your invoice is not in our agreed format!

Yes it is!

No it isn't!





How do I create XML?

• It may come from another application e.g. database, spreadsheet, custom application

It may be created directly e.g. XmlMind





XML and Relational Databases

- For regular tables of data,
 e.g. a price list,
 relational database reigns supreme
- For data which has a more complex structure, XML has several advantages
 e.g. brochures, manuals, ...





Where does XML fit in overall IT/IS strategy?

- As a key tool in the development of e-business capability where information needs to be used in a variety of ways in a web environment.
- Where the user company does not wish to be constrained within the products of one software supplier XML offers the possibility of providing effective bespoke web-based applications.



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2. BROADBAND CONNECTIVITY





Some Initial Observations ...

- One in four business owners are working online at home sometimes
- Aerospace and advanced engineering firms mostly insist that their contractors are Broadband enabled
- The IT outsourcing industry offers cost effective services to small and medium sized businesses
- The cost of Broadband delivery has halved in the last six months



Broadband can be delivered to just about anywhere....



- The **IT Secrets Show** at Cheltenham Racecourse
- Internet connection for 29
 exhibition stands (55 PCs) and a
 presentation theatre
- Using a two way satellite dish
- With IR radio to 'bend' the signal round the Grandstand, which obscured the view of the southern sky.



Here are some of the 'exhibitors' using Satellite

Broadband at the IT Secrets Show ...





IR radio can be used to quickly connect two buildings ...



- Up to 3km 'hop length'
- Needs 'line of sight'
- But can be daisy chained
- The LED-type broad beam is robust against building movement & passing obstructions





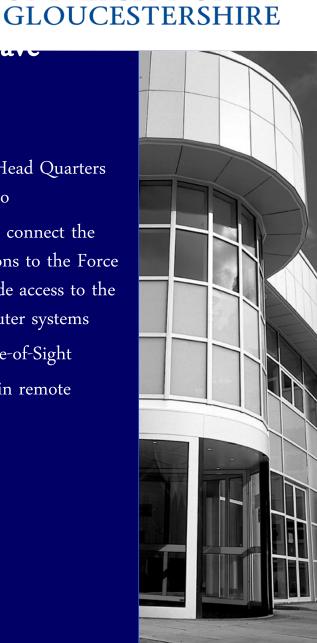
Broadband can be

delivered securely and cost effectively by Microwave

radio ...



- Cheltenham Police Head Quarters use 'Microwave' radio
- The Force needed to connect the outlying police stations to the Force IT network to provide access to the various police computer systems
- Requirement for Line-of-Sight
- Balloon used to aid in remote station location



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'Microwave' installations at Gloucestershire Police Stations ...





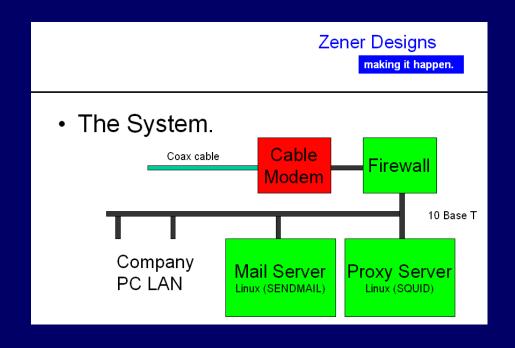


St Marks





Broadband can also be delivered in urban areas by cable service providers ...





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ADSL Broadband is

generally available in urban areas by telephone service providers and ISP's ...

- Around 512 kilobits per second
- 'Always on' connection
- The ADSL roll out aims to have "70% coverage of businesses in the UK"





Summary Observations ...

- Business owners and employees now work at home sometimes
- Private and public sector organisations are working more closely with business partners who are Broadband enabled
- Small and medium sized businesses no longer need to have their IT on site: they can be hooked into cost effective outsourced services
- This could be the right time is to install Broadband: the cost of delivery is at an all time low!



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3. HANDHELD
DEVICES





Technology change is accelerating.....

- Moore's Law
- Cooper's Law
- Miniaturisation
- Technical Literacy



..and culture change is evident in organisational operations and structuring

- Removal of organisational layers
- Empowered staff
- Less support more end-user independence and responsibility
- Remote workers
- Mobile workforce





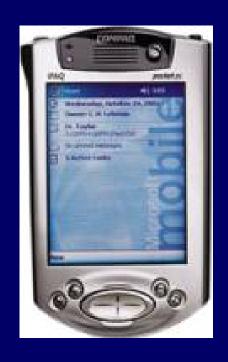
Key issues remain

- Information processing
- Managing the data
- Managing risk
- Communication
- Personal Organisation





The PDA has come at the right time







Characteristics of PDAs

- Fast
- Cheap
- Pocket-able
- Extension of a user's desktop computer not a replacement
- Genuinely useful





Common Applications

- Diary
- Email
- To- do Lists
- Take notes
- MS Office
- Expenses, Mileage
- User Manuals





Benefits

- Single source of personal data (home and work)
- Synchronisation with other people and other devices
- Mobile communication
- Save time
- Reduced administration





Spoilt for choice

- Well-known manufacturers
- Product is continually evolving
- Colour vs. Black & White
- Palm vs. Microsoft (+ Linux)
- Infrared vs. Bluetooth vs. 802.11



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Issues

- Platform
- Links to laptops and mobile phones
- Patches
- Backup / Security / Loss
- Training
- Bluetooth vs. 802.11





What's Next

- Integrated phones and PDAs
- 3G + 2G
- Movies / Pocket TV
- Music / Internet
- Tablet PCs
- Complication of a personal device with a business use



How to manage and integrate these new technologies in the corporate environment?

- Bring these new technologies into your IT strategy development thinking (inside-out
- in Earl's model)
- Trial the technologies find the key users
- Solve the 'teething problem' issues quickly
- Train users and review the implementation
- Champion the benefits and enlist senior management support
- Recognise and assimilate these technologies in an agreed IT strategy



IS/IT Strategy Formulation (after Earl)

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Top Down

Bottom up

Inside Out

Business Plans & Goals

Current Systems

IT/IS Opportunities

Analytical

Evaluative

Creative

Deduction of IS needs by methodology. Identification of CSFs

Surveys & Audits of current investments in IT/IS to see if they can be improved.

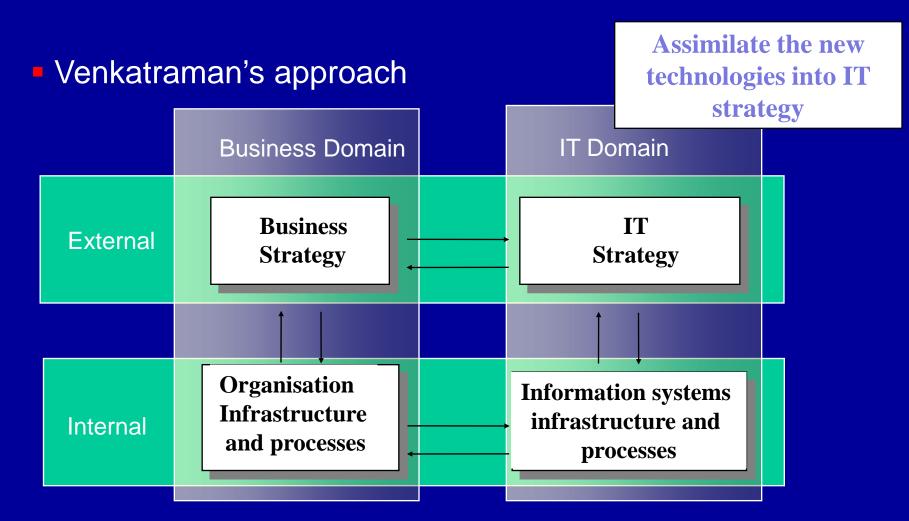
Identify
Opportunities
offered by new
IT/IS
capabilities

Trial and evaluate the new technologies

STRATEGIC PLAN OF INFORMATION SYSTEMS APPLICATIONS and TECHNOLOGY DEPLOYMENT

IS/IT strategic alignment

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Venkatraman, N.J., Henderson, J.C. and Oldach, S.H. (1993). Continuous strategic alignment: Exploiting IT Capabilities for Competitive Success, European Management Journal, 11, 2 Pages 139 – 149