

RES Implementation Plan

A strategic implementation plan prepared by *emda*

January 2007

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RES Implementation Plan



A flourishing region
Regional Economic Strategy for the East Midlands 2006-2020

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Section 1 Introducing the RES Implementation Plan

The Implementation Plan is an important mechanism to improve focus and coordination of RES Delivery. The Plan is a product of partnership collaboration, which maps how public, private and voluntary sector organisations in the East Midlands are putting their resource behind delivering the 59 priority actions identified in the RES. It is proposed that this will be updated periodically and reissued at least every two years.

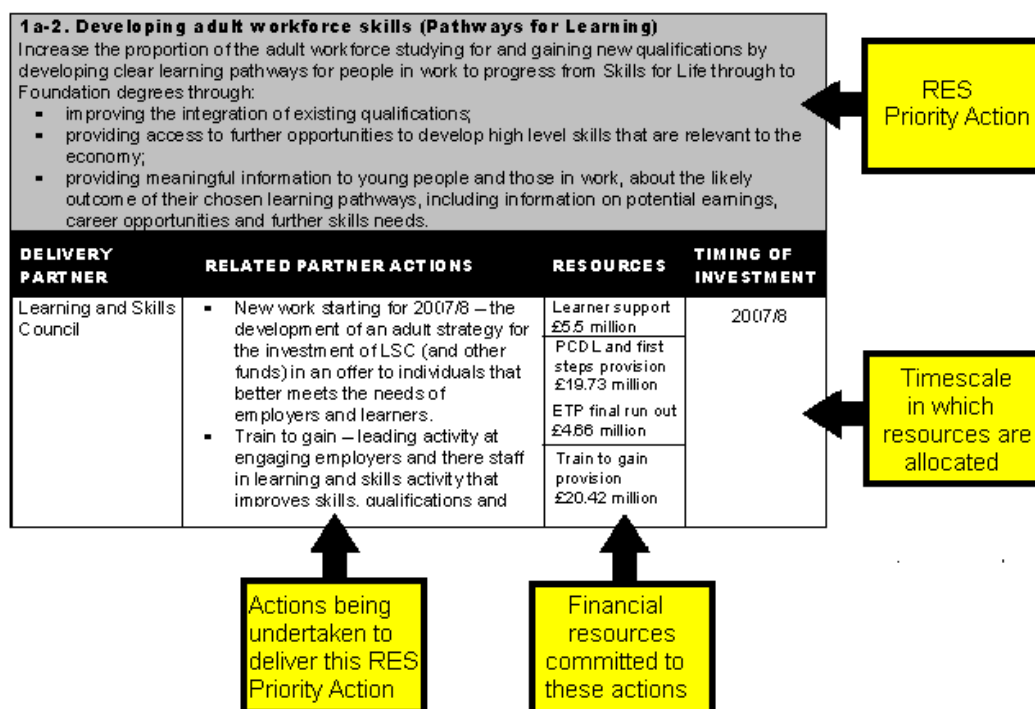
How was the plan developed?

The Implementation Plan is primarily informed through bilateral discussions with partners and groups representing partner organisations. This is supported by analysis to check priority actions against existing business and delivery plans of partners. A total of 92 organisations were initially invited to contribute to the Implementation Plan. This does not include local authority district councils, whose contribution was coordinated by Local Government East Midlands, and is presented as an appendix to this plan. A total of 86 organisations have responded in detail and discussions are continuing with many others. These responses have been edited and collated into this single Implementation Plan.

Using the Implementation Plan

The RES Implementation Plan is organised by the 59 Priority Actions identified in the Regional Economic Strategy. It identifies many of the partners who will assist in delivering the RES, the actions they will undertake, the resources allocated to those activities, and the timescale of this investment. It should be noted that this does not detail all partners who will play a crucial role in delivering the strategy, but identifies those partners who can make an identifiable financial contribution.

Figure 1 – Format of the Implementation Plan



Links to Local Area Delivery

In addition to the 86 contributions listed within this Plan (which include County and Unitary Authorities) we also received responses from 15 Local Authority districts. These responses have been collated separately by Local Government East Midlands and are presented as a separate 60 page appendix document. This forms a companion document to this Implementation Plan.

Sub regional Investment Plans

Following the publication of the revised Regional Economic Strategy, each of the seven Sub Regional Strategic Partnership (SSPs) have produced three-year Sub-regional Investment Plans (SRIP). The purpose of the SRIP is to outline to stakeholders and partners the key strategic objectives that each SSP will seek to address over the 2007-10 financial period, and to highlight the types of economic activity that they will look to develop and support within each of their sub-regions.

As SSPs are funded directly through *emda* we have decided to not reflect their activities within the Implementation Plan, therefore reducing the potential double count of resources. We do however encourage partners to refer to the Sub Regional Investment Plans alongside the RES Implementation Plan.

Urban and Rural Linkages

Rural areas and businesses have a distinctive and important contribution to make to sustainable economic growth across the region, so all strategic priority actions in this plan apply equally to both rural and rural areas, except where there is an explicit urban focus.

More detail on the distinctive rural dimensions of implementing the RES can be found in the East Midlands Rural Action Plan being produced through the East Midlands Rural Affairs Forum (EMRAF) and published in January 2007. The Implementation Plan also has clear links to the Urban Action Plan (UAP). This is produced by the Regional Urban Partnership Group and is the key delivery plan for the region's urban areas. The UAP will be reviewed against the priorities of the new RES over the next 12 months, and this later revision will be reflected in future iterations of the Implementation Plan.

Next Steps

The Regional Coordination Forum Steering Group (RCFSG), will play a role in the future monitoring of the implementation Plan with ongoing support from *emda*. Member organisations of this group include GOEM, *emda*, LSC, EMRA, Job Centre Plus and East Midlands NHS. The exact role being played by the RCFSG will be discussed and finalised over the coming months. The Implementation Plan will be reviewed and updated every two years, with support from *emda*.

1B) Contributors to the RES Implementation Plan

Successful development of the RES Implementation Plan has only been possible through the support of a wide range of stakeholders in the region. We are particularly grateful for the considerable effort that the following contributors have made through their formal responses to the Implementation Plan.

1. Association of Colleges
2. Bishop Grosseteste University College
3. Carbon Trust
4. Catalyst Corby
5. Community Development Finance Association
6. Culture East Midlands
7. DeMontfort University
8. Derby City Council
9. Derby City Transport
10. Derbyloans
11. Derbyshire County- Transport
12. Derbyshire Chamber & Business Link
13. Derbyshire County Council
14. East Midlands Airport
15. East Midlands Development Agency
16. East Midlands Tourism
17. East Midlands Destination Management Partnerships
18. East Midlands Universities Association
19. Centre for Excellence
20. EM Regional Assembly
21. EMRAF
22. English Heritage
23. English Partnerships
24. Environment Agency
25. Envirowise
26. First Enterprise Business Agency
27. Forestry Commission
28. Government Office for the East Midlands
29. GOEM - Transport
30. Groundwork
31. Highways Agency
32. Innovation East Midlands
33. Jobcentre Plus
34. Kettering Business Venture Trust
35. LEAP (Leicester City)
36. Leicester City - Transport
37. Leicester Regeneration Company
38. Leicestershire Chamber of Commerce
39. Leicestershire County - Transport
40. Leicestershire County Council
41. Leicestershire Money Line
42. Lincolnshire County - Transport
43. Lincolnshire County Council
44. Lincs Chamber of Commerce
45. Local Government East Midlands
46. Loughborough University
47. Learning & Skills Council
48. Meden Valley Making Places
49. Minority Enterprise East Midlands
50. National Housing Federation
51. The National Forrester
52. National Trust
53. Natural England
54. National Industrial Symbiosis Programme
55. National Offender Management Service
56. NHS East Midlands
57. Northamptonshire County - Transport
58. Northamptonshire County Council
59. Northants Chamber of Commerce.
60. Nottinghamshire Business Venture
61. Nottingham City - Transport
62. Nottingham Development Enterprise
63. Nottingham Trent University
64. Nottingham Regeneration Ltd
65. Nottinghamshire Chamber of Commerce
66. Nottinghamshire County - Transport
67. Nottinghamshire County Council
68. Pera
69. Police
70. The Prince's Trust.
71. Prowess
72. Regional Housing Group
73. Small Business Service
74. Social Enterprise East Midlands
75. South Humber Business Advice Centre
76. Sport England
77. Sector Skills Development Agency
78. UK Trade & Investment
79. University of Northampton
80. University of Derby
81. University of Leicester
82. University of Lincoln
83. University of Nottingham
84. Visit Britain
85. Welland Enterprise Agency
86. WRAP

Section 2

RES Implementation Plan

Structural theme 1: Raising productivity

1. Employment, learning and skills

1a. Developing the skill levels of the current and future workforce

1a-1. Engaging schools and colleges with businesses

Equip school and college leavers with the skills and knowledge that businesses require by:

- developing stronger linkages between education providers and employers;
- working with businesses to ensure that every young person has access to a week's work experience every year from the age of 14;
- improving the delivery of the provision and coordination of STEM (Sciences, Technology, Engineering and Maths) subjects, along with work-readiness of school leavers.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Our focus is on connecting schools with businesses to improve young people's understanding of the world of work with a particular emphasis on increasing interest in careers in science, maths and technology".	£374,000	2007-08
Association of Colleges, East Midlands	College Missions/Strategies and delivery Plans (14-19 learners) aligned with national and regional skills priorities – majority of colleges have Business/Employer Engagement strategies incorporating strengthening of links to advise, support and provide work placements for 14-19 cohorts. Colleges will be key – from 2007 – in delivering the new 14-19 Specialised Diplomas	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ The Derbyshire Adult Community Education Service is contributing to positive vocational outcomes for vulnerable young people through E2E work with the Youth Service, Connexions and Vocational Academies, and also working with Probation Service, Foster Carers, Youth Offending Teams, particularly Skills for Life. ▪ We have opened the Alfreton Vocational Academy which is providing skills training for 380 14-19 year olds in skill shortage areas (Engineering Construction, Motor Vehicle and Beauty Therapy). Further centres are planned with Local business and training provider support in Swadlincote, Buxton, Glossop and Bakewell. 	£2.04m funding required for new centre to serve High Peak £0.25m agreed RAZ/DDEP. Request made to LSC	2007/08
Government Office for the East Midlands	<ul style="list-style-type: none"> ▪ GOEM performance manages LAA delivery in each locality and many LAAs include targets around this area of 14-19 delivery. ▪ A member of the esp executive group which has 14-19 activity as one of its key priorities ▪ GOEM runs a regional 14-19 curriculum group engaging various providers and stakeholders across the region to share good practice. 	None managed by GOEM	Ongoing
Groundwork	<ul style="list-style-type: none"> ▪ Groundwork engages significantly with primary and comprehensive schools delivering a range of curricula and extra-curricula activities based on interactions with local businesses. ▪ Groundwork delivers youth outreach activity out of schools hours. Some of this activity links people with businesses and activity has seen 	£3,000 p.a.	Ongoing

	children and young people experiencing work related activity, visiting various enterprises and learning of potential work opportunity and training paths.		
Learning and Skills Council	<p>ESP 4 – Increasing participation and attainment amongst 14 -19 year olds –joint with Local Authorities and increasingly schools</p> <ul style="list-style-type: none"> ▪ Development of 14 – 19 learner entitlement and the definition of the 14 specialist diplomas, each of which will increase engagement with employers – due to be implemented in 2007. ▪ Delivered by the EBLOs and schools – funded by LSC and LA schools budget. This work will increasingly become the focus of much more targeted activity – shaped by the esp and RES plans. 	<p>14 – 19 reform budgets £9.64 m</p> <p>Local coordinators £221,000</p> <p>under 19 £ 2.3m Wbl under 19 £45.42m</p> <p>Entry to employment £ 14.8m</p> <p>FE under 19 provision £ 193m</p> <p>School sixth forms - £172.7m</p>	
Leicestershire County Council	<ul style="list-style-type: none"> ▪ The County Councils Education Service aims to equip school and college leavers with the knowledge and skills that businesses require. The key targets and performance indicators are: <ul style="list-style-type: none"> - Improved educational progress and attainment for all children, especially at KS4 (including LAC) - Increase the average point scores of pupils in line with Fischer Family Trust Band D comparator. (Scores vary depending on cohorts of children of different ability in different years) 2005 baseline of 358 average point scores - % of Care leavers with at least 1GCSE A*-C (PAFC24) - % of permanently excluded pupils receiving 21hours plus of education per week (BVPI 159) ▪ The County Council is involved with The Leicestershire Education Business Company which is responsible for school placements and mentoring within the sub-region and for linking businesses with education providers ▪ LAA CYP Outcome 9 – Improved engagement of 14-19 year olds in education/training. Increased performance by aged 19 at NVQ Level 2 or equivalent. Reduced % of NEET 16-19 year olds , including teenage mothers (Baseline GO168 validated NEET figure) 	<p>LCC schools expenditure is in the region of £300m.</p> <p>Officer Time</p>	Not available
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Lincolnshire Fire and Rescue (LFR) encourage work experience placements throughout the different functions within the organization. ▪ Improve the availability of guidance and of education and training to people in rural areas, using dispersed methods of delivery ▪ Seek to raise educational and employment aspirations in rural communities and increase the proportion of higher skill jobs to the regional average. 	Not available	Not available

Loughborough University	<ul style="list-style-type: none"> ▪ Continuing campaign (nationwide but with strong regional focus) to raise awareness of the opportunities for higher education and further career in Science, Engineering and Technology, including manufacturing. A particular priority is to encourage Women into SET (WISE). 	Not available	Not available
Meden Valley Making Places	<ul style="list-style-type: none"> ▪ MVMP engages a range of local schools with the intention of raising awareness of the regeneration process and involving local children directly in the project. 	Not available	Not available
Sport England	<ul style="list-style-type: none"> ▪ Sport England is working with the Sector Skills Agency <i>Skills Active</i> to establish workforce development plans to ensure that opportunities are identified to meet the skill needs of the Sport and Active Leisure industry in the Region. ▪ The Regional Workforce Development Plan produced by Skills Active and Sport England sets out a number of key actions and will be used to support 5 county workforce development plans in the region. No specific funding has yet been identified to support the delivery of these workforce development plans, however it is anticipated that there will be bids to the Lottery Community Investment Fund to support coordinated delivery. 	Not available	Not available
Sector Skills Development Agency	<ul style="list-style-type: none"> ▪ Benchmarking best practice in work experience ▪ Work experience toolkits for the sector ▪ Alternatives to work experience in sectors where security or safety is an issue ▪ Vocational experience for vocational GCSEs ▪ Qualification frameworks, ▪ 14-19 Diplomas, Young Apprenticeships ▪ Increasing employer engagement in school/ college based activity e.g. simulations, talks, skills development within curriculum, ambassadors ▪ Employer involvement in curriculum design ▪ Development of careers teachers and professionals ▪ Specialist Careers information: publications, interactive CD Rom, web sites ▪ Careers events ▪ Widening access routes at lower levels ▪ Raising awareness of opportunities in the sector/ addressing sector image/ raising aspirations ▪ Employability skills projects 	Not available	Not available
University of Derby	<ul style="list-style-type: none"> ▪ As an integrated FE/HE provider, UoD has made significant efforts to smooth the progression to HE from levels 2 and 3. For example, UoD runs an Access Programme and UoD's School of Flexible & Partnership Learning is working closely with the 14-19 implementation teams in Derbyshire to ensure that HE progression routes are available for young people. ▪ UoD hosts the Derbyshire Aimhigher team and has a very active Compact Team that raises aspirations and awareness of HE amongst young people in local Schools and colleges. ▪ Institutionally, UoD has taken a national lead in providing flexible access to HE in the workplace. through our "Learning Through Work" 	Not available	Not available

	<p>programme, UoD can provide customised HE awards for the region's workforce. UoD is the only provider of this workbased learning scheme in the region. In 2006/7, 1,165 learners will benefit from this flexible scheme.</p> <ul style="list-style-type: none"> With regard to the provision of Information, Advice and Guidance (IAG) on careers to young people and those already in the workforce, the University's Centre for Guidance Studies (CEGS) provides support to the region's IAG providers and planners by bridging the gap between managers, practitioners, researchers and policy makers 		
University of Leicester	<ul style="list-style-type: none"> Establish three Centres of Excellence for Teaching and Learning ("CETLs") in Physics, Genetics and Geography.- leading a wide programme of outreach activity across the region and beyond in these subjects. E-learning pedagogy – training advice and support for development of on-line action-based teaching and learning programmes Management and leadership development programmes at all levels for regional HE and public sector workforce. Includes action learning sets, coaching and mentoring. Lead East Midlands Science Education Centre for professional updating of science teachers to encourage greater uptake of science and maths at secondary level as platform for upskilling of technical workforce 	<p>£3m</p> <p>£80,000p.a.</p> <p>£60,000p.a.</p> <p>£300,000pa</p>	<p>2006-2010</p> <p>Ongoing</p> <p>Ongoing</p> <p>2004-2010</p>
Northamptonshire County Council	<ul style="list-style-type: none"> County Wide Activities for Enterprise Week. (LAA activity) Enterprise in Schools curriculum provision of enterprise skills Ongoing work with Northampton University to provide enterprise education to schools Development of Corby Academy and local business support by Brooke Weston City Technology College Activities of Education Business Link (EBLO) Potential linkages to Extended Services agenda. 	(NCC- £5,600 LAA)	2006/2007
Groundwork	<ul style="list-style-type: none"> Groundwork engages significantly with primary and comprehensive schools delivering a range of curricula and extra-curricula activities based on interactions with local businesses. In particular, several of our Trusts run a variety of construction based training for 14 – 16 year olds. They also deliver 'alternative curriculum' programmes of activity for supporting excluded pupils, these often include placements with local businesses. Groundwork delivers youth outreach activity out of schools hours. Some of this activity links people with businesses and activity has seen children and young people experiencing work related activity, visiting various enterprises and learning of potential work opportunity and training paths. 	Not available	Not available

Minority Enterprises East Midlands (MEEM)	<p>MEEM works with minority people and BME communities to motivate and offer opportunities to enhance their skills and employability by –</p> <ul style="list-style-type: none"> ▪ Providing training improving skills of minority businesses and individuals. ▪ Increase the use of ICT and drive up ICT skills. ▪ Improve leadership and management skills ▪ Get more graduates into jobs in small businesses. ▪ Taking positive action to improve skills for enterprise by targeting minority women and young people. ▪ Working with businesses to provide young person access to one week's work experience. ▪ MEEM will keep on raising awareness of the benefit of skills development among minority people and BME communities to stimulate demand for improved skills from minority employers and individuals. ▪ MEEM will encourage minority businesses to consider employing graduates as a way of increasing their capability and capacity to for improved business performance and growth. ▪ MEEM is committed to ensuring that the East Midlands develops a dynamic, flexible and skilled workforce that enables businesses to remain competitive and productive, as well as providing opportunities to support individuals improving their employability. 	Not available	Not available
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1a-2. Developing adult workforce skills (Pathways for Learning)

Increase the proportion of the adult workforce studying for and gaining new qualifications by developing clear learning pathways for people in work to progress from Skills for Life through to Foundation degrees through:

- improving the integration of existing qualifications;
- providing access to further opportunities to develop high level skills that are relevant to the economy;
- providing meaningful information to young people and those in work, about the likely outcome of their chosen learning pathways, including information on potential earnings, career opportunities and further skills needs.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Our work in this area focuses on the needs of particular groups, especially those that need to refresh or up grade their skills, including older people or those working in a particular sector e.g. Motor sport.	£1.1m	2007-08
Association of Colleges, East Midlands	<ul style="list-style-type: none"> ▪ 19 colleges currently commissioned to deliver Train to Gain, as lead providers, ▪ Colleges are members of the two regional Lifelong Learning Networks providing access and pathways to higher level skills ▪ East Midland colleges are providers of approx 200 HEFCE funded "open" Foundation Degrees. Colleges are the principal providers of "closed" FDs designed specifically to meet individual businesses' needs . 	£9.25 m (Train to Gain)	2006/07
Bishop Grosseteste University College Lincoln.	<ul style="list-style-type: none"> ▪ Active member of Lifelong Learning Network and associated action-based task groups for Health and Social care and Creative Industries. ▪ Running FDA programmes in Teaching 	Not available	Not available

	<p>Studies, Cultural Events Management and Early Childhood Services. Offer information, advice and guidance to young people and adults considering HE, including money workshops to explain the new finance arrangements, and are actively involved in running Summer Schools via AimHigher, including one for mature entrants.</p>		
De Montfort University	<ul style="list-style-type: none"> ▪ De Montfort University maintains a practical approach that reflects the market requirement of employers, by delivering professional, vocational and creative training and education. ▪ De Montfort University's ethos is to provide integrated and flexible routes to higher education for all the community, including mature students. This approach requires close integration with foundation degree programmes and professional bodies. ▪ De Montfort University will continue to develop training and education activities that address the needs of both employers and individuals, including: <ul style="list-style-type: none"> ▪ Short courses to respond to the emerging needs of regional employers (e.g. NHS, Boots) ▪ In-company skills programmes providing flexible learning responding to employers' needs e.g. Rolls Royce, Boots ▪ Further development of foundation degrees ▪ The development of higher degrees in key areas (e.g. Climate Change, Design Management) to provide lifelong learning and career development. 	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ The Adult Community Education Service [DACES] will participate in trials of the new Foundation Learning Tier Curriculum. ▪ DACES provides Train to Gain type one training for Full Level Two accreditation in the workplace and is directly contributing to childcare workforce development at NVQ level 3 in partnership with the Early Years and Childcare Service. ▪ DACES is a member of the DSC Workforce Development Group with the Derbyshire FE colleges. In its new PSA partnership project with the Derbyshire Library Service DACES will facilitate vocational learning through all 45 Derbyshire public libraries. Through the College of the Peak DACES provides specific vocational skills for the rural economy. ▪ The Early Years and Childcare Workforce Development team provide access to a wide variety of courses and qualifications for the childcare workforce. Volunteers working in PVI sector settings are also given access to these opportunities. Induction training provides an opportunities for individuals to evaluate their learning to date and to plan future training activities. ▪ DEP works with disabled people to help them gain employment in the public sector through (PSA2). 	£400,000	Ongoing

East Midlands Centre of Excellence	<ul style="list-style-type: none"> ▪ EMCE target audience is the 46 EM local authorities and our major remit is concerned about improvement through efficiency i.e. doing this more efficiently and effectively. ▪ We are actively engaged in a number of skills and training initiatives for LA staff e.g., Construction, Procurement, Social Care, and general management practices. These developments cover both procurement and non procurement staff. 	Not available	Not available
East Midlands Universities Association	<ul style="list-style-type: none"> ▪ Progression pathways mapping - project in partnership with Aimhigher, FDF and the LLNs to produce an electronic mapping tool for progression pathways from level 3 to level 4 and above. ▪ STEM scholarships - 4 year project to encourage more students in the East Midlands to undertake degrees in STEM subjects by offering scholarships to 200 students to study at HEIs in the region. 	<p>£100,000 Aimhigher and FDF.</p> <p>£600,000 (emda)</p>	<p>Jan 2007-2010</p> <p>First cohort of students to start Sept 2007</p>
Groundwork	<ul style="list-style-type: none"> ▪ Groundwork engages in adult workforce skills development activity at a variety of levels: ▪ Community based activity is designed to address core skills that are the key determinants of success or failure in the world of work and/or learning: communications, self-esteem, confidence, team working etc. ▪ Significant levels of employability training for those furthest removed from the jobs market. Groundwork has been heavily involved in the delivery of New Deal, ILM and other activity whose primary purpose is to equip individuals with skills for work, such as construction. The programmes include signposting and advice on further training and development opportunities at a higher level. ▪ Training Provision and Social Enterprise Support activity leading to accredited qualifications. 	£4,000	Ongoing
Jobcentre Plus	<ul style="list-style-type: none"> ▪ ESP Priority 5: Develop adult skills at all levels to meet the needs of the regional economy. ▪ Entry to Employment – welfare to workforce development and skills at all levels ▪ Next Steps - Develop career pathways by sector and develop and pilot Public Sector Services Skills Escalator ▪ Action on redeployment ▪ (Priority shared with LSC and Skills for Business Network) ▪ Develop clear career pathways, for people in work by sector, reflecting a full range of entry points from Skills for Life through to Foundation degree level through: ▪ Forecast future skills and people requirements of sectors ▪ Map existing skills structures for each sector – including qualifications and skills passports (to capture informal learning) ▪ Ensure Information, Advice and Guidance (IAG) services are supported to help individuals understand career pathways 	<p>£28 m Leverage of £126 m LSC Adult Budget</p>	Budget 2005/06
Learning and Skills	<ul style="list-style-type: none"> ▪ New work starting for 2007/8 – the 	Learner support £5.5m	

Council	<p>development of an adult strategy for the investment of LSC (and other funds) in an offer to individuals that better meets the needs of employers and learners.</p> <ul style="list-style-type: none"> ▪ Train to gain – leading activity at engaging employers and their staff in learning and skills activity that improves skills, qualifications and productivity ▪ Funder of qualifications – but the SSCs are the main organisation responsible for developing a qualification strategy that offers a clear career pathway. ▪ ESP 6 new challenge around improving access and take up of higher level skills ▪ Funder of Information, Advice and Guidance (IAG) services for adults – looking to target activities at priority client groups and employment priorities. ▪ Partner in Connexions service delivery to young people 	<p>PCDL and first steps provision £19.73m</p> <p>ETP final run out £4.66m</p> <p>Train to gain £20.42 m</p> <p>Wbl budget 19+ £18.03m</p> <p>FE participation £134.26m</p> <p>Adult guidance £ 2.83m</p> <p>Funding for HE activities in FE £21,000</p> <p>Targeted adult basic skills - £1.06m</p>	
Loughborough University	<ul style="list-style-type: none"> ▪ Offering a pre-degree year (Science and Engineering and Art and Design Foundation Studies) enabling students without appropriate qualifications to progress to an SET degree. ▪ Working with Loughborough College to offer a range of sport FDs and progression to a Top-up degree. 	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ Improve the language and communication skill of minority business owners / managers by delivering appropriate language skills training. ▪ Provide minority women the learning opportunity to improve their employment. ▪ Provide training to minority people and businesses to improve their leadership and management skills. ▪ Offer SFEDI training to minority business advisors. 	Not available	Not available
Meden Valley Making Places	<ul style="list-style-type: none"> ▪ MVMP's Board and its stakeholders have developed a policy in relation to the use of local labour and are currently in discussion with the Coalfields Regeneration Trust to develop a 'pre-construction' initiative to develop the skills of the local population in advance of construction work starting. 	Not available	Not available
National Offender Management Service	Ensuring that young and adult offenders have clear relevant learning pathways	Not available	Ongoing from Aug 2006
Sector Skills Development Agency	<ul style="list-style-type: none"> ▪ Identifying progression routes/ career pathways in the region, addressing gaps or barriers. ▪ Integrated qualifications frameworks. ▪ Supporting the development of flexible, unit based qualifications. ▪ Competence frameworks. ▪ Database of private and public training providers operating in the region. ▪ Supporting the development of FDs as a bridge to HE. ▪ Recruitment strategies for sectors with skills shortages (often focusing on under-represented groups). ▪ Employer involvement to ensure that entry-level courses prepare entrants for sector needs. 	Not available	Not available

	<ul style="list-style-type: none"> ▪ Supporting brokers to understand the specific needs of the sector ▪ Regional customised careers information and seminars ▪ Identification of career pathways ▪ Supporting access to funding opportunities for over-25s. ▪ Skills passport schemes. ▪ Developing on site assessment . 		
University of Leicester	<ul style="list-style-type: none"> ▪ Life Long Learning Network – HEFCE grant ▪ Leicester Institute of Life Long Learning (“LILL”) delivers part-time (accessible) courses to 4000+ learners per year. We provide a range of delivery modes to make courses accessible to students with other commitments. ▪ Wide range of CPD opportunities in Education, Centre for Labour Market Studies, Criminology, Management, Institute of Lifelong Learning. ▪ Partnership with Midlands Excellence delivering business support to employers across the East Midlands. 	£3.9m	2006-09
		£50,000 p.a.	2006 - 2008
WRAP	<p>A number of training courses have been developed to increase the skills base within the recycling sector including:</p> <ul style="list-style-type: none"> ▪ Landmark- comprehensive training initiative providing those involved in the composting industry with the expertise and tools required to produce a quality compost product. ▪ Recycling Managers Training- training focussed on managing, planning and promoting recycling schemes. Aimed at recycling officers and managers in local authorities, staff from not for profit/community sectors or waste management companies who are working with local authorities on recycling schemes. ▪ Funding for Senior Executive Training- up to £5,000 funding available for senior executive training in areas of business management 	Not available	Not available
University of Nottingham	We will continue to develop learning and teaching strategies that support widening participation, fair access and high retention rates among all students. We aim to contribute to regional efforts to raise and meet aspirations to study at University.	Not available	Not available
Nottingham Trent University	<p>NTU works closely with the Region’s FECs to provide clear learning pathways and is committed to building further on these strong partnerships. An example of such collaboration is the joint appointment between NTU and NcN focused on progression to level 4 study.</p> <p>A further example is the foundation degree in Law - a UK first - delivered in partnership with NcN. This foundation degree provides a pathway to NTU’s Nottingham Law School</p>	Includes, for example, HEFCE Widening Participation annual funding of £5.15m in 2006/07	2006/07 This is this year’s annual funding but work on Widening Participation will continue far beyond current year.
University of Northampton	<p>The University of Northampton is currently delivering:</p> <ul style="list-style-type: none"> ▪ Involvement in the LLN (where we are one of three HE partners leading on steering the process). ▪ Partnerships with FECs where we are improving the student experience and pull 	c£4m HEFCE funds.	Not available

	<p>through with the development of the links with South Leicestershire College, Northampton College and Tresham Institute.</p> <ul style="list-style-type: none"> ▪ Liaison with Aim Higher and LSC to examine the adult skills educational provision. ▪ Also specific curriculum developments such as the MA by negotiated learning which is in development. ▪ The Business School has established formal pathways between qualifications ie from HNC to FdA and Degree, from Degrees to professional qualifications and from professional qualifications to Masters Degrees. ▪ The School of Applied Sciences offers a range of part-time courses including Foundation Degrees involving work-based learning. Fully integrated with top-up degree or appropriate progression opportunities. ▪ The School of Education is helping to engage Schools and Colleges with the business community, and stimulating the development of adult workforce skills e.g. Pathways to learning. ▪ The Business School runs a school enterprise scheme to encourage enterprise for young people in schools in deprived wards. 		
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1b. Stimulating business demand for skills

1b-1. Stimulating skills demand

Encourage employers to stimulate demand for high level and transferable skills by:

- promoting the adoption of innovative working practices, including effective work organisation and employee development;
- using public procurement to promote skills development;
- providing support and ensuring easy access to information about how to develop the skills of the workforce (including a published network of named contacts in further and higher education that businesses can contact directly to diagnose and discuss their needs);
- providing consistent and relevant business support, advice and guidance.
- Working with partners to improve management skills in the region.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	This area encompasses a range of projects with a particular focus on the recruitment and retention of graduate skills in the region, the development of union learning representatives, the redeployment of skilled individuals into other comparable roles and increasing the connection between those with academic knowledge with business	£2.14m	2007-08
Association of Colleges	19 colleges have Business Development Units / Functions (variously titled) linking proactively with businesses and providing advice to business, training needs diagnosis etc.	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Through the Government's Transformation Fund initiative Full Day Care providers in the PVI sector are being encouraged to employ graduate leaders and to develop the skills level of their existing workforce. This initiative is being channelled through the EYCC Workforce Development Team who have designated officers linked to geographical patches throughout the county. Annual conferences are 	Transformation Fund: £82,000 est £1.2 m	2006-07 2007-08

	<p>held for owners, managers and deputies in the childcare sector to develop management skills and awareness of national issues.</p> <ul style="list-style-type: none"> ▪ County Procurement Services - recurring contracts are now published on the Source Derbyshire website. This enables employers to plan ahead, build capacity and skill their workforce in order to submit their bids. Through the Source Derbyshire initiative we provide business support and advice on how to tender for work with DCC. 	Existing staff resources	
First Enterprise Business Agency	<p>FEBA is committed to stimulating skills demand and have been providing skills development training to pre starts, new and existing business since its inception. We will continue to provide that training subject to availability of funding. Currently FEBA :</p> <ul style="list-style-type: none"> ▪ Delivers an ESF project(up to December 2007) aimed at raising managerial and supervisory skills level of owner manager and key staff in small businesses. Training programmes currently being delivered include: General management, Web Trading, ICT skills, Sales and marketing, Financial management skills. ▪ Delivers an ERDF funded project which is aimed at developing supply potential of BME businesses. As part of that project businesses are made aware of and encouraged to develop quality standards and achieve IIP recognition. ▪ Has completed a research which has provided us with information on needs of our target group and the best way of increasing enterprising activity within that group. ▪ Has also undertaken Training needs analysis of some 26 local companies to understand their skills shortages and are delivering programmes to meet those needs. ▪ Regularly brings together businesses and their staff and hold seminars on procurement, use of internet as a marketing tool, environmental issue and sales and marketing. <p>FEBA has a network of partners in the region through which it shares its expertise and models of good practice.</p>	Not available	Not available
Groundwork	<p>Groundwork delivers environmental and compliance support to a range of businesses. Additionally it supports social enterprise development with a variety of low-level accredited training. As well as directly upskilling the businesses, the activity identifies knowledge and skills deficits in increasingly important areas.</p>	£4,000 p.a.	Ongoing
Jobcentre Plus	<ul style="list-style-type: none"> ▪ Agree regional support package for large businesses linking Jobcentre Plus account managers and LSC National Support Service and private sector intermediaries. ▪ Work with employers to ensure that they are aware of the support available for young people, via the integrated Single Employer Offer. Focus on EM target sectors where high numbers of ENT. ▪ Development of more precise and comprehensive underpinning tracking and 	Not available	Not available

	database systems		
KBVT (Formerly known as Kettering Business Venture Trust)	<p>KBVT provide support for small businesses in Northamptonshire through:</p> <ul style="list-style-type: none"> ▪ Provision of a business mentoring service with general mentors and specialists ▪ Our business network, BizNet, which is being developed to provide extra benefits for both members and non-members to include business training and a variety of other support services. 	Not available	Not available
Learning and Skills Council	<ul style="list-style-type: none"> ▪ Fund and lead the work on Train to gain and the employers guide to training ▪ Fund and lead work on Train to Gain brokerage partner emda on integrated skills and business support – esp priority 2 ▪ Fund and partner leadership and management skills through Lead to Succeed and the esp priority 1 work 	<p>Train to gain brokerage £ 2.07m</p> <p>Workforce development & TtG infrastructure £ 3.04m</p> <p>Leadership & managements £303,000</p> <p>High Growth programme £24,000</p>	
Leicestershire Chamber	<ul style="list-style-type: none"> ▪ Public Procurement – the Chamber has been consulted by both City and County Councils on local procurement policy. The Chamber is represented on Leicester City Council's ESF funded Access to Local Procurement project which includes a business development component. Chamber or BB could run some very practical 'How to' workshops on tendering for public contracts. ▪ The Chamber provides to its members access to its HR Helpline, which provides best practice advice. ▪ As part of the Chamber's events programme, the Chamber offers members seminars on developments in employment law and related issues, delivered by relevant professionals. ▪ The Chamber's publications and website are an opportunity to advocate, promote and signpost initiatives under this heading. 	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<p>MEEM is committed to work with minority businesses in East Midlands to stimulate skills demand to pre starts, new and existing businesses. MEEM shall continue to lead skills development agenda among minority businesses in the region. Our capacity building programme includes -</p> <ul style="list-style-type: none"> ▪ Leadership and management skills development programme. ▪ Skills development for international trade. ▪ Skills development for procurement and supply diversity. 	Not available	Not available

	<ul style="list-style-type: none"> ▪ Raising managerial and supervisory skills level of owner managers and key staff in small businesses. ▪ Raising ICT skills among minority businesses. ▪ Conducting skills audits and providing appropriate training to minority business advisors in the region. ▪ Conduct research to identify the barriers and opportunities of minority businesses in East Midlands. ▪ Offering a single point of contact to all minority businesses in East Midlands. ▪ Working closely with main stream business support agencies such as EMDA (pre start up, mentoring, high growth programme), EMB Ltd. (IDB Business Support), LSC (Train to Gain) and deliver BME business support for the region. ▪ Improve the capacity of local minority business support organisations in East Midlands. ▪ Access to information – web base, newsletter, events. ▪ Business counselling (training, advice and guidance) to 29 minority business advisors 		
Nottinghamshire Business Venture (NBV)	<ul style="list-style-type: none"> ▪ NBV offers high quality business advice and guidance including the 9 USO training modules, but also ad hoc business related training for young SMEs such as – Developing Personal Impact, Advanced Sales and Marketing etc. NBV also offers a Business Engagement Project (BEP) working with SMEs in specific geographic locations to connect them into the mainstream business support network. This can be for business support and/or learning and skills development. The Business Mentors which NBV manage across the region, also act in this capacity on occasion. ▪ All of the above actions encourage a learning culture within the start-up and young business sector which should ultimately help to promote a learning culture within the business community. Please also refer to 2b-1 for the response in respect of consistent quality advice. 	Not available	Not available
Northamptonshire Chamber	<ul style="list-style-type: none"> ▪ We run a series to B2B network meetings in partnership with business intermediaries that look at business practice and business issues, helping to raise awareness and the knowledge amongst business leaders, management and staff. ▪ The Chamber has significant long term relationships with FE colleges and the local University that enable mutual referrals as appropriate. ▪ The Chamber runs short term training courses and workshops for over 4000 local business delegates per annum. 	Not available	Not available
Pera	<p>Current Activities</p> <ul style="list-style-type: none"> ▪ Part-time skills practitioner funded through MAS to stimulate referrals to training providers ▪ High Growth Coaching Programme, deliver leadership and management training to selected companies 	Not available	Not available

	<p>Pera Plans</p> <ul style="list-style-type: none"> ▪ Develop national public procurement business based out of Melton delivering services to support public agencies and SMEs to maximize the benefit of PP. <p>Delivery Interests</p> <ul style="list-style-type: none"> ▪ Leverage the MAS and the Pera brand to deliver a programme that supports SMEs develop the skills to effectively access public procurement opportunities ▪ Delivering a Lean office programme to service companies. 		
The Prince's Trust	The Prince's Trust offers skills development programmes to employers in the form of volunteering opportunities. Employees can participate in personal development activity by joining one of our programmes in support of disadvantaged young people or as fundraisers. We also offer a number of volunteer networking opportunities where individuals can exchange ideas and experiences.	Not available	Not available
Prowess	<ul style="list-style-type: none"> ▪ Development of the Prowess website and associated resources ▪ Development of the nationwide e-zine and magazine which is distributed to business women, women groups, Prowess members, Business Support organizations and opinion formers. ▪ Expert Advice to the country-wide RDA's to formulate policy, delivery of action plans, support in community and business engagement and consultancy support 	Not available	Not available

1c. Improving the infrastructure and responsiveness of skills supply

1c-1) Matching skills provision to employer demand

Ensure that training providers prioritise resources and develop the capacity to deliver the skills required by employers in a growing economy.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	This allocation supports the strategic development of National Manufacturing Skills Academy as well as underpinning the development of the East Midlands Employment, Skills and Productivity partnership.	£296,000	2007-08
Association of Colleges, East Midlands	<ul style="list-style-type: none"> ▪ 35 East Midland providers, of which 17 are colleges, building employer engagement capacity through commitment to achieving emskills quality standard (accreditation Feb 07) 	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ By working with other DCC departments and services and external partners, such as sector skills regional networks Derbyshire Adult Community Education Service is able to contribute to a strategic approach to employer skills demand from Derbyshire County Council. ▪ Children and Younger Adults Department seek feedback from 	Existing staff resources £42,000	Ongoing 2006-07

	employers as to the training needs of their staff. This is linked to national initiatives in the sector when planning the annual training programme.		
First Enterprise Business Agency	FEBA has completed two pieces research which have been used to design our services to meet the needs of our client group , these examine- <ul style="list-style-type: none"> ▪ Business needs of our target group and the best way of increasing their enterprising activity. ▪ Skills needs of local companies. 	Not available	Not available
Jobcentre Plus	Develop More Responsive Providers (LSC Lead) <ul style="list-style-type: none"> ▪ EM Skills project to develop and pilot a regional quality model that will accredit providers that are credible to business and are able to provide specialist services to sectors/ occupations. ▪ Model to embrace colleges, private providers and Business Units in HE ▪ Ensure that Ufl and Adult & Community Learning (ACL) is appropriately aligned, along with non-LSC funding sources (e.g. SSP, ESF) to meet priority need. 	Not available	Not available
Leicester City, through Leicester Economic Action Partnership (LEAP)	<ul style="list-style-type: none"> ▪ LEAP's Job Service Partnership - getting workless clients job-ready, job interview guarantee scheme. ▪ Our LEGI proposals will link to current programmes across our cities to address barriers to employment. An increased employer focus is being brought to bear on the provision of training and skills through mainstream programmes such as Train 2 Gain, and through the recent City Strategy status afforded to Leicester and Nottingham. 	NRF funded	2005-08
Leicestershire Chamber	Chambers through their networks can promote skills provision to employers.	Not available	Not available
Leicestershire County Council	<ul style="list-style-type: none"> ▪ Leicester Shire Public Services Employment COMPACT to facilitate a collaborative approach to sharing information, promote the exchange of good practice, encourage more people to join the public services sector making it a preferred employment choice, and taking action around key issues related to workforce improvement and development in the public services sector in Leicester City and Leicestershire. ▪ LCC's Adult Learning Service is the provider of training opportunities for the County Council workforce(and for Extended Schools clusters) and for other public sector employers and some SMEs - in the workplace, and through elearning/blended learning/distance learning with good links to other providers for progression 	Officer Time	

	<p>routes</p> <ul style="list-style-type: none"> ▪ The Council is involved in the County Wide Employer Engagement Group (CEEG) to support the Employment Skills & Productivity Partnership for the East Midlands. CEEG has identified skills shortages in key industrial sectors where partners will focus future resources. 		
Learning and Skills Council	<p>ESP 6 - Improve infrastructure & responsiveness of skill supply and the coordination of provision</p> <ul style="list-style-type: none"> ▪ Responsive providers Further Education/Higher Education (FE/HE) ▪ High quality providers ▪ Better integrated activity (approved suppliers, skills for life) ▪ Lead and fund work on the new adult strategy and Train to Gain that is about prioritising and directing more funding towards demand side – priority issues. The LSC leads on research in to future needs and then plans and funds provision to respond to this. ▪ Lead and fund work on Emskills a quality improvement tool for responsiveness of provision ▪ Lead the introduction of CoVe and a new standard for responsiveness of provision to better meet employer needs 	<p>Quality reform funds - £7.84 m</p> <p>See adult FE and TTG budgets previously shown above</p> <p>£25,000 for Emskills CoVE capital £1.06 m CoVE revenue - £623,000</p>	Not available
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Develop and maintain a flexible, qualified and skilled local workforce. ▪ Promote access to information and learning for local industry. ▪ Attract and distributing European Social Fund (ESF) co-financing as the accountable body. ▪ Increased skills in workforce. 	Not available	Not available
Minority Enterprise East Midlands (MEEM)	<p>MEEM plans to develop a Minority Trade Centre in East Midlands to offer minority business support to the whole BME communities in East Midlands from a single point of contact. The trade centre would offer a wide range of business support activities including:</p> <ul style="list-style-type: none"> ▪ Promotion of enterprise as a viable option for people from minority communities. ▪ Cultural and language support for exporters. ▪ Development of trading links and opportunities for international trade through existing expertise and networks of minority businesses. ▪ Deliver an academy offering pre-start, start-up and Ongoing training programmes for new and existing minority businesses. ▪ Workshop, seminar and exhibition facilities. ▪ Virtual office facilities including hot 	Not available	Not available

	<p>desks and broadband Internet access.</p> <ul style="list-style-type: none"> ▪ International Trade and minority enterprise resource centre. ▪ Incubator space for new business starts. ▪ Workshop, studio and office space for growing businesses. ▪ Supplier diversity programmes to assist minority businesses to break out of traditional sectors of low value added activity and exploit opportunities in mainstream markets. 		
National Offender Management Service	Ensuring that offender training and skills matches employer demand.	Not available	Ongoing from Aug 2006
Pera	<p>Current Activities</p> <ul style="list-style-type: none"> ▪ Providing in depth BIT knowledge through MAS to the SEMTA BITEM capacity building programme <p>Pera Plans</p> <ul style="list-style-type: none"> ▪ Develop East Midlands based BIT, Leadership and Management Training capability that replicates capability available through our Oxfordshire facility ▪ Develop Innovation Leadership qualification in partnership with CMI <p>Delivery Interests</p> <ul style="list-style-type: none"> ▪ BIT, Leadership and Management plus Innovation Leadership training in company 	Not available	Not available
The Prince's Trust	<ul style="list-style-type: none"> ▪ The Prince's Trust presently operates a personal development programme (Team) for young people to help them develop skills and secure further learning or employment opportunities. We constantly seek to ensure that the "accreditation offer" within Team is relevant to the needs of employers and helpful to participants in securing a viable economic future. ▪ In 2007 we will roll out a new employability programme called "Get Into". This will offer taster skills training and work placement for young people in key occupational sectors. The programme will aim to develop skills required by employers and to fast track young people into employment. The programme will be delivered into sectors where there is either a skills shortage or a recruitment deficit. 	<p>£400,000 p.a.</p> <p>£80,000 p.a.</p>	
Sport England	Sport England is working with the Sector Skills Agency Skills Active to establish workforce development plans to ensure that opportunities are identified to meet the skill needs of the Sport and Active Leisure industry in the Region. More details provided in 1a-1.	Not available	Not available
Natural England	We will look to emda's mainstream mechanisms for skills development to address the needs of environmental and land based businesses. Natural England can provide evidence to support the case	Not available	Not available

	for env. skills investment. Natural England has a signposting role, with advisor staff in direct contact with land based business.		
SSDA	<ul style="list-style-type: none"> ▪ SSA Regional Action Plans identify discrepancies between regional supply and demand and offer solutions ▪ Development of regional provision through responsive provider networks ▪ Development and promotion of National Occupational Standards ▪ Sector Qualifications Strategies ▪ Quality marks ▪ Developing provider quality and competence and addressing assessor/trainer shortages ▪ Adapting delivery methodologies to meet employer needs ▪ Customised modular qualifications ▪ Detailed Ongoing discussion with LSC Sector Managers. 	Not available	Not available
Northamptonshire County Council	<p>County Wide Employer Engagement Group</p> <p>Adult Skills Board developed (with LSC) and input through Sector Skills Councils</p> <p>Development of Training to Gain program in Northamptonshire in line with regional ESP.</p> <p>LAA target to Increase the number of people being trained in construction skills to reflect high demand from learners and the construction industry, to facilitate the delivery of the growth agenda from 1,624 in 2004/05 to 1,935 in 2008/09</p> <p>Ongoing work into utilisng section 106 agreements in introducing labour agreements and training.</p> <p>Accessibility strategy (LAA) to ensure employees can access training and work opportunities.</p> <p>Consideration of development of estate based skills and training facilities in some target Neighbourhood Renewal areas.</p>	Not available	2006/2009
Groundwork	<p>Groundwork has developed significant training infrastructure that can be used to deliver skills training provision, through procurement clauses and other means. It has worked with local companies to ensure that its construction training meets their requirements. It also has skills sets that enable innovative partnership solutions to be developed and implemented i.e. the major emda supported project at St Anns delivered by Groundwork Greater Nottingham. Training delivered directly or indirectly to date has been linked to job opportunity.</p>	£15,000 p.a.	Ongoing

1d. Improving the infrastructure and responsiveness of skills supply

1d-1) Exploiting the Opportunity of Higher Education

Ensure that adult learners, irrespective of age, gender or location, have access to academic and vocational qualifications to Level 4 and above whilst remaining engaged in the workforce by:

- developing lifelong learning networks to link further and higher education to improve access to skills provision;
- Supporting HEIs to increase the flexibility of their offer so more people already in the workforce have an opportunity to gain higher level skills.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Recognising the need to develop skills beyond level 3 (NVQ or equivalent) the Agency is "topping up" the LSC's Train to Gain programme – to enable those in priority sectors to develop their skills to level 4	£4,000	2007-08
Bishop Grosseteste University College Lincoln.	We offer increased flexibility in modes of study – PT, FT, work-based learning, blended learning, use of VLE. We have flexible entry requirements for adult learners including APEL. We work closely with AimHigher and have a specialist team addressing access and widening participation. We run taster events as well as the Summer Schools.	Not available	Not available
Association of Colleges, East Midlands	<ul style="list-style-type: none"> ▪ 2 Lifelong learning Networks ▪ HE in FE represents a critical route to delivering flexible routes to vocational qualifications at Level 4 particularly for E.Mids resident learners ▪ emda/GOEM supported project, "Future Foundations" (2006 – 08) promoting Foundation Degrees – targets: 650 employers engaged and 80 conversions to Foundation Degree take up. 	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Derbyshire Adult Community Education Service provides access to HE in the High Peak, and there is scope to contribute to higher level adult learning pathways through lifelong learning networks in Derbyshire. ▪ The EYCC Workforce Development Team are able to offer free access to NVQs in Childcare Development and Play work for out of school providers at levels 2, 3, and 4 plus considerable financial support to the acquiring of Foundation and BA degrees relevant to the sector. Foundation Degree in Early Years and BA in Early Childhood studies). To facilitate this, we have been in discussions with Derby University on the re-configuration of the Early Years Foundation degree to ensure that it more closely meets the needs of the 	Existing staff resources Part of Transformation Fund as identified in 1b	Ongoing 2006-08

	employers in the sector, whilst also giving the practitioners a qualification that provides more flexibility in job roles.		
East Midlands Universities Association	<ul style="list-style-type: none"> ▪ HE Skills and Employer Engagement Project - 2 year project to ensure EM HEIs engage with, and contribute to, the development of the higher skills agenda, focussing on strategically revitalising the employer engagement approach. ▪ Train to Gain for HE - pilots for level 4 and above have been funded in 3 pilot regions. It is thought that all remaining regions will be expected to develop similar models in autumn 2007, dependent on funding being available from HEFCE/Dfes. EMUA will lead on this. 	£120,000	Feb 2007-Feb 2009
Loughborough University	Participation in the Open College Network of the South East Midlands (OCNSEM). 6% of students are over 21 at entry	Not available	Not available
Learning and Skills Council	<ul style="list-style-type: none"> ▪ esp 6 work on FE/HE and esp 4 work on 14 -19 entitlement and progression in to HE ▪ Aim Higher ▪ Funding of access courses and FE and HE ▪ New Technology Initiative (partner as well) ▪ Train to Gain brokerage service ▪ Fund level 3 and 4 in FE ▪ Foundation degrees 	19+ only Level 3 £ 40.41m Level 4 or 5 £ 3.56 m HE in FE £221,000	Allocations – within the FE budgets for 2005/6 to illustrate the situation noted above -
Leicestershire County Council	LCC's Adult Learning Service is involved in a number of schemes including engagement, first steps, supported 2 nd steps, Skills for Life, Access to full level 2, Family Learning, employability, return to work, return to learn, citizenship, wide range of programmes at entry, level 1 and level 2 and non-accredited, progression pathways through clearly articulated links with the voluntary and community sector and the FE sector.	£100,000 LCC £5m LSC	2006/7 2006/7
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Improve and enhance access to Further Education and Higher Education access in the county. ▪ Improve educational attainment in all age groups ▪ Increased skills in workforce ▪ Increased HE/FE participation ▪ Improve educational attainment in all age groups 	Not available	Not available
Nottinghamshire Business Venture (NBV)	Graduate start-up businesses could be one strategy for tackling this and at NBV we run programmes on self employment for under graduates - within the University environment - who may find themselves forced into contract working as opposed to permanent employment because of the sector (trends) they will be moving into.	Not available	Not available

SSDA	<ul style="list-style-type: none"> ▪ Direct links with HEIs, including curriculum development at undergraduate and postgraduate level ▪ Development of Foundation Degrees ▪ Programmes to maximise employer investment in Higher level skills ▪ Alignment of qualifications to employer-led standards e.g. using National Occupational Standards to underpin curriculum design ▪ Schemes to attract more Science and Engineering graduates or convert science graduates to technical specialists ▪ Development of learning pathways to ensure progression routes and an increase in the supply of graduates ▪ Supporting the development of the vocational element of degrees to ensure employability ▪ Management and Leadership initiatives at level 4 and above ▪ Development of teaching professionals to ensure industry competence/ updating ▪ Supporting courses that provide appropriate technical preparation for the sector/ kitemarking ▪ Engaging with HEIs/ representative organisations to highlight skills shortages 	Not available	Not available
De Montfort University	<ul style="list-style-type: none"> ▪ Addressed using existing links with regional FE colleges who have franchise agreements to part deliver our courses. These links establish routes from FE to HE. Additionally, De Montfort University provides flexible learning in both degree-based and short course training. ▪ As stated in 1a-2, De Montfort University provides routes to lifelong learning through in-company training. Company links are established through SME engagement (e.g. NTI) and supply chain engagement. ▪ Because of De Montfort University's regional focus, 90% of our graduates find employment in the East Midlands. ▪ Developing Activities: De Montfort University is seeking to work with FE colleges in extending regional entrepreneurship training (please see Priority 10c-1) 	Not available	Not available
University of Derby	<ul style="list-style-type: none"> ▪ In collaboration with 3 other HEIs and 10 FE providers, UoD has taken the lead role in developing the Business Plan for a Lifelong Learning Network for Derbyshire & Nottinghamshire. UoD has also agreed to host the LLN. ▪ Institutionally, UoD has taken a national lead in providing flexible access to HE in the workplace - 	The LLN represents at least £6m of investment	2006-09

	<p>through our Learning Through Work programme,</p> <ul style="list-style-type: none"> ▪ In addition, UoD provides programmes of continuing professional development across a number of occupational areas. ▪ UoD has launched new Accelerated Degrees (a national pilot) which enables Degrees to be completed in 2 rather than 3 years. Accelerated Degrees are an option for people who wish to retrain and then re-enter the workforce as quickly as possible. ▪ The University has 17 programmes that are available fully on-line. Student from the UK and around the world are studying on the full e-learning programmes. 		
University of Leicester	<ul style="list-style-type: none"> ▪ LILL offers bespoke management development courses where required ▪ University of Leicester offers a range of vocationally oriented Foundation Degrees. ▪ CULN (Colleges and University of Leicester Network) is a network of HE colleges associated with the University of Leicester providing enhanced access to skills provision. 	£50,000p.a.	Ongoing
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ LAA target to increase the number of entrants to level 4 from 3264 2004/05 to 3672 2008/09 ▪ Promotion of Knowledge Transfer Partnerships between UON and Northamptonshire Businesses 	Not available	2006/2007
University of Nottingham	<ul style="list-style-type: none"> ▪ The University's widening participation programme will address a number of relevant areas, including a contribution to regional efforts to raise and meet aspirations to study at University and to improve retention rates for those students from low-participation backgrounds through increased financial and pastoral support. 	Not available	Not available
University of Northampton	<p>The Business School has led on the development of flexible modes of delivery, i.e.</p> <ul style="list-style-type: none"> ▪ Concentrated 2 year degrees ▪ Distance learning and 'blended' learning. ▪ Extended degrees (4 years) to incorporate work-based learning with degree study. ▪ One year placement options within all business degrees. <p><u>The Bite-Sized E-Learning:</u> project aims to develop 80-100 e-learning modules for SMEs with an accreditation option.</p> <p>NVQs are delivered in locations across the region. Students supported in the workplace & attend flexible workshops.</p> <p><u>Future plans</u></p>	Not available	Not available

	<ul style="list-style-type: none"> ▪ A complete review of the curriculum and provision of “part time” education at the University. ▪ The evolution of UN’s Foundation Degree provision following the results of a HEFCE-funded investigation into sustainable Foundation Degrees. This involved wide-scale consultation with employers, employees and the Sector Skills Council. 		
<p>Nottingham Trent University</p>	<p>Collaboration with other HEIs, FECs, LSC and employers will be developed further in 2006/07 through a number of regional initiatives. The NTIs are now fairly well established, with NTU leading two – Construction, and Food and Drink – and partnering in 3 others, while a bid to support a proposed Derbyshire/Nottinghamshire LLN has also been submitted. If successful, this will develop pathways and provision to support employer-led Level 4 provision in engineering, construction, leisure & tourism and, at a later stage, retail sectors.</p>	<p>Includes, for example, funding of approximately £4m for the Derbyshire/Nottinghamshire LLN</p>	<p>2007, 2008 and 2009 calendar years</p>

2. Enterprise and business support

2a. Building an enterprise culture

2a-1. Harness a culture of enterprise

Create a continuous path of enterprise education and awareness available to all in the region, linked to the provision of start-up assistance for those who wish to access it.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	By continuing to support the role of the Women's Enterprise Co-ordinator, along with programmes that develop Enterprise activity in schools at primary and secondary level, we will drive greater understanding and acceptance of the importance of enterprise culture. We will further support the development of Enterprise Week and maintain strong links to Priority 2b-1.	£525,000	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Derbyshire Arts Partnership currently runs a grant scheme for Designer Makers based in County and City. The scheme supports marketing activities which are appropriate to the business, whatever its age. Scheme is administered by Design Factory the regional agency for designer makers. Selection panel includes Creative Industries Officer at DCC. 	£1,000 £12,000 £12,000	20005/06 2006/07 2007/08
First Enterprise Business Agency	<ul style="list-style-type: none"> ▪ The annual Enterprise Awards aim to create and promote positive role models. ▪ The business club brings together businesses to discuss issues of common interest. 	Not available	Not available
KBVT (Formerly known as Kettering Business Venture Trust)	As a member of the East Midlands Association of Enterprise Agencies (EMALEA) we ensure that people contemplating starting up have access to free services on their doorstep and collectively we have a variety of initiatives to create awareness and encourage entrepreneurship.	Not available	Not available
Leicestershire County Council	LCC's Adult Learning Service is involved in a number of schemes including engagement, first steps, supported 2nd steps, Skills for Life, Access to full level 2, Family Learning, employability, return to work, return to learn, citizenship, wide range of programmes at entry, level 1 and level 2 and non-accredited, progression pathways through clearly articulated links with the voluntary and community sector and the FE sector.	Leicestershire's LAA: Economic Development Block	Outcome 4a: Increase the number of businesses starting up within the County
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Improve the delivery, access and coherence of business support for rural enterprise. ▪ Ensure new and existing broadband technologies are rolled out across rural areas ▪ Use planning mechanisms and, where necessary, public sector investment to ensure availability of land /premises for business use. ▪ Develop understanding of valuable impact on employment and the local economy of rural cultural organizations. ▪ Support the development of social enterprises particularly those which improve/ retain the delivery of local services ▪ Local businesses to focus on priorities for knowledge transfer, collaborative activity, innovation and added value; ensuring added 	Not available	Not available

	<p>benefits of creating better linkages between producers and the food chain.</p> <ul style="list-style-type: none"> ▪ Industry bodies to encourage farm businesses to partake in schemes such as the Farm Business Advice Service to help them compete. ▪ Mainstream business support to farms and rural businesses in an effective way 		
Loughborough University	Loughborough is committed to building its enterprise activities to stand alongside its core mission of teaching and research by 2012. This will involve enterprise education for students and staff, and the expectation that in all our activities we will support enterprise and be more entrepreneurial	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ Culturally appropriate business support to BME communities in the region. ▪ MEEM has set up Minority Business Forum in East Midlands that brings together academics and minority businesses to influence equality and community cohesion agenda to national and regional policy makers. MEEM business club brings together business to learn from each other and share good practices. ▪ MEEM offers cultural awareness training to mainstream business support agencies, business advisors, inward investors and international trade. ▪ Currently MEEM working on “Culturally Appropriate Finance” to offer culturally appropriate finance. ▪ MEEM is in the process of developing “Culturally Appropriate Business Support Model” which would be beneficial for business support organisations and business advisors dealing with BME communities. ▪ MEEM offers interpretation and language support to local businesses, foreign investors and buyers. 	Not available	Not available
Nottinghamshire Business Venture (NBV)	<ul style="list-style-type: none"> ▪ Critical to this awareness raising process is to also alert young people to the labour market trends, which increasingly are driving certain sectors’ working patterns towards self-employment. ▪ In order to embed a more dynamic approach to work related learning in schools, NBV offers a menu of enterprise programme activities such as (Enterprise) teacher training, virtual and actual business challenges for students, enterprise days, enterprise programmes for young people excluded or at risk of exclusion and creating business incubator space within the school environment. (e.g. Bluecoat Enterprise Village). NBVs approach is flexible, adds value to the core curriculum activities and is not onerous for teachers or students. 	Not available	Not available
The Prince Trust	The Prince’s Trust offers a comprehensive, high quality business start up service for young people aged 18-30, especially those who are unemployed, have under achieved in mainstream education and who might be experiencing other forms of social and economic disadvantage. The service is designed to enable young entrepreneurs to fulfil their potential and establish a viable, sustainable	£1.25m p.a. towards business start up and Ongoing support	

	business. The Trust offers business development support, grants and loans and Ongoing support through the form of a volunteer business mentor. The Trust currently has programmes in place to target residents in Objective 2 and non-Objective areas. It also has discreet programmes aimed at young people in rural communities and BME groups in urban areas.		
Prowess	<ul style="list-style-type: none"> ▪ Prowess constantly present publicity to the wider marketplace ▪ Marketing material and activities on behalf of Women's Enterprise ▪ Signposting to Flagship groups across the East Midlands and nationwide. 	Not available	Not available
Small Business Service	<ul style="list-style-type: none"> ▪ DTI SBS currently works closely with policy officials from DfES, National LSC and DTI OSI on enterprise education, where we are also pressing for a continuous path. ▪ DTI SBS funding for Enterprise Insight and National Council for Graduate Entrepreneurship should be complimentary to this action 	Not available	Not available
Sport England	Sport England and EMDA jointly support the Social Enterprise East Midlands project. The aim of the project is to aid the creation of sports based. The project is currently in its third year.	Approximately £18,000	
South Humber Business Advice Centre (SoHBAC)	<ul style="list-style-type: none"> ▪ SoHBAC research lead to curriculum based work in Primary Schools which has embedded enterprise activity into the curriculum. Secondary School demand has emerged. ▪ Other work is done to support Community Groups, particularly on business planning & more recently on social enterprise activity. ▪ Workshop presentations to 14 - 24 year olds promote self employment as a worthy career option. Individuals attending are given frameworks to use throughout their career to assess their suitability for self employment and to generate business ideas. 	Not available	Not available
Groundwork	<p>Groundwork engages in building an enterprise culture at a variety of levels:</p> <ul style="list-style-type: none"> ▪ Delivering peer-to-peer social enterprise support activity to ensure that the enthusiasm of social entrepreneurs is matched by rudimentary business knowledge ▪ Employment creation programmes and school and youth based activity often include a basic enterprise training dimension. Groundwork also creates new social enterprises such as cycle recycling, computer recycling, waste recycling, housing refurbishment etc. 	£3,000 p.a.	Ongoing
University of Derby	<ul style="list-style-type: none"> ▪ UoD champions an entrepreneurial culture in the East Midlands. UoD operates the largest number of incubators of any HEI in the region, providing 74 units across 3 sites. ▪ UoD participates in the East Midlands Incubation Network (EMIN) to provide a co-ordinated regional incubation offer. 	Not available	Not available

University of Leicester	<ul style="list-style-type: none"> ▪ University of Leicester is a member of East Midlands Strategic Enterprise Network (EMSEN) with all HEIs in the East Midlands working together to promote and implement enterprise education 	£65,000p.a.	2006-2008
	<ul style="list-style-type: none"> ▪ Enterprise training courses; development of structured research enterprise programme for students and research staff . 	£80,000p.a.	Ongoing

2b. Creating a dynamic SME base

2b-1. Targeted provision to improve business creation

Create a coordinated long-term campaign to develop enterprise skills, raise the profile of enterprise and help people identify opportunities; focusing on people aged 35-55, particularly women. The 35-55 age group is proven to have the capital, competence and ideas to successfully start a new business.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	By mainstreaming Business Start-Up Provision into a consistent regional quality-assured offer we will build on the lessons of the Universal Start-Up Offer pilot. We will incorporate targeted support for hard-to-reach and disadvantaged communities and, through the Business Link brand and the New Business New Life campaign, ensure a high profile for continued activity in this area.	£2.238m	2007-08
Derby City Council	Derby City Council is involved with Leicester and Nottingham in the 3 cities LEGI bid which will assist with business creation and development	Not available	Result due December 2006
Derbyshire County Council	Currently supporting a business start up programme being delivered by Derbyshire Enterprise Company. DCC is providing support to the Creative Industries sector, in particular through the current Focussing Creativity Business Support programme.	Future support subject to review Over £125,000 external funding secured	Not available 2006 - 2008
Leicester City, through Leicester Economic Action Partnership (LEAP)	LEGI consortium <i>emda's</i> plans to provide a regional start up offer through East Midlands Business gives us an opportunity to strengthen business support services and we will use LEGI to add capacity to EMB's activities so that our disadvantaged communities are provided with additional support in a way that is consistent with the simplification agenda.	Not available	2007-2010 2011-2016
Leicestershire County Council	Leicestershire's LAA: Economic Development Block Outcome 1b: Provide a supportive business environment for town and rural centre enterprises Outcome 4a: Increase the number of businesses starting up within the County <ul style="list-style-type: none"> ▪ Agree a countywide business start-up strategy with the Leicestershire Economic Development Officer Network (LEDON) ▪ Map the current start-up support available throughout the County ▪ Develop a robust referral mechanism between 	£161,280 LCC £1.3m Partners	2006-09

	<p>the different agencies and providers involved in the start-up support network</p> <ul style="list-style-type: none"> ▪ Develop and implement a programme of 'Enterprise Road Shows' ▪ One-to-one business counselling available to pre-starts and start-ups at locations throughout the County. 		
Leicestershire Chamber	The Chamber's publications and website are an opportunity to advocate, promote and signpost initiatives under this heading.	Not available	Not available
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Promote and support the development of new and existing businesses in the county ▪ Continue to develop and promote the Lincolnshire Loan Schemes in consultation with partners. ▪ Continue to provide a range of quality affordable and suitable business sites and premises which enable a culture of business incubation and growth. ▪ Support the development of new and existing businesses ▪ Promote, facilitate and encourage production of energy crops, biomass and biofuel. 	Not available	Not available
Minority Enterprises East Midlands (MEEM)	MEEM plans to develop a Minority Trade Centre in East Midlands to offer minority business support to the whole BME communities in East Midlands from a single point of contact. (See 1c-1).	Not available	Not available
Northamptonshire Chamber	The Chamber engages with significant numbers of male and female entrepreneurs within the target group described. This group of people join the Chamber to raise their business profile, as a way to improve business sales through B2B networking and to raise their personal skills through peer group learning.	Not available	Not available
Prowess	<ul style="list-style-type: none"> ▪ Membership development ▪ Flagship site development ▪ Capacity building / regional master classes in related areas ▪ Expert Advice to the country-wide RDA's to formulate policy, delivery of action plans, support in community and business engagement and consultancy support ▪ Master Classes to be held at the Flagship site at CLEO – University of Northampton 		
South Humber Business Advice Centre (SoHBAC)	Meaningful & tailored pre-start support enables people to make an informed decision about business start up. A menu of support includes business information, diagnostics, modular training & 1:1 support. The Client chooses what they need, consistent with their intended pace, scale & learning style. Post-start support underpins survival & growth as appropriate.	Not available	Not available
SSDA	<ul style="list-style-type: none"> ▪ Sector-specific advice on successful business creation ▪ Schemes to attract and develop under-represented groups into the sector ▪ Solutions4Business web site – sector specific advice on common business problems. 	Not available	Not available
Groundwork	<ul style="list-style-type: none"> ▪ Groundwork Erewash Valley runs 'Building skills 4 Women' a 50 place programme now in its 2nd year running through much of Derbyshire. 	£1,000 p.a.	Ongoing

2b-2. Increase business survival

Provide best practice support, linked to the enterprise campaign, to ensure that all people are offered:

- consistent high quality advice prior to setting up their businesses, irrespective of where they are based in the region, that is tailored to their individual needs;
- Ongoing business support as their business grows that is targeted at increasing survival rates amongst businesses that are 12 to 36 months old.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Strongly linked to Priority 2b-1, where the New Business New Life campaign will provide the start of a customer journey which includes not just the provision of universal, consistent pre-Start and Start-Up support, but also ongoing mentoring through the early stages of business growth.	Resources not yet committed	2007-08
Derby City Council	<ul style="list-style-type: none"> ▪ Derby has 2 incubation facilities for supporting developing businesses – ID Centre on London Road and the new Friar Gate Studios development. ▪ Derby City Council supports the Creative Industries Network (CIN) and their new business support programme and will be locating CIN in Friar Gate Studios. ▪ Derby City Council is involved with Leicester and Nottingham in the three cities' LEGI bid which will assist with business creation and development. 	Not available	Dec 2006 ID Centre – on-going FGS due to open October 2006
First Enterprise Business Agency	FEBA advisors are SFEDI Accredited and members of the Institute of Business Advisors. Most of the staff are multi lingual and from the community FEBA serves. This allows us to have a deeper understanding of the cultural issues and allows us to tailor services within those.	Not available	Not available
KBVT (Formerly known as Kettering Business Venture Trust)	<ul style="list-style-type: none"> ▪ KBVT start up service currently is restricted to Northamptonshire but the new consortium will be able to cover all parts of the region. ▪ We currently offer Ongoing business support through our mentor team ▪ We have 2 graduate recruitment/placement programmes aimed at small business. ▪ Our business network offers substantial Ongoing support to new and established businesses – currently 130 members with the aim of 250 by end of next year. ▪ We are also setting up a women's network in Leicestershire. 	in-kind value in excess of £100,000	P.a.
Leicestershire Chamber	The Chamber's publications and website are an opportunity to advocate, promote and signpost initiatives under this heading.	Not available	Not available
Leicestershire County Council	<i>emda</i> and the LSEP have identified a number of growth sectors for the East Midlands and the Sub-Region. It is hoped that businesses that provide high value employment can be established and nurtured through an effective business support service. The Universal Start-Up Offer (USO) is an <i>emda</i> initiative to establish a common framework for the promotion and provision of business start up activity across the region by April 2007. Regional co-ordination and consistency will give clarity and familiarity to customers and provide minimum standards.	£161,280 LCC £1.3m Partners	2006-9 2006/7

	<ul style="list-style-type: none"> • Agree a countywide business start-up strategy with the Leicestershire Economic Development Officer Network (LEDON) • Map the current start-up support available throughout the County • Develop a robust referral mechanism between the different agencies and providers involved in the start-up support network • Develop and implement a programme of 'Enterprise Road Shows' • One-to-one business counselling available to pre-starts and start-ups at locations throughout the County. <p>LCC delivers a Rural Business Support Programme which includes free business advice and a number of grant schemes for rural businesses.</p>	£212,000	2006-8
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Promote and support the development of new and existing businesses (<i>LSCC – 4E</i>) ▪ Continue to provide a range of quality affordable and suitable business sites and premises which enable a culture of business incubation and growth. (<i>SP-Pr; Obj 5</i>) ▪ Continue to provide businesses with a choice of modern employment sites, workspace and business centre accommodation. By Q4 2006/07, facilitate construction of an environmentally friendly workspace (carbon neutral) in Gedney, delivering 5 offices plus a conference room. By Q2 2006/07, commence construction, for completion in Q2 2007/08, of a strategic 10 acre employment site at Market Deeping. By Q1 2006/07, facilitate construction, for completion in Q1 of 2007/08, of the 35 acre Sleaford Enterprise Park extension. (<i>SP-Pr; Obj 5</i>) ▪ Lincolnshire Community Business Development financial Initiative. See 2b-1 above ▪ Making the food and drink sector and related food ▪ chain industries more competitive by promoting a distinct identity that adds value and increases market share. 	LCC support in 06/07. Funding bid planned for new EU programme	To 2009 initially.
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ MEEM offers business support to minority businesses in the region through its partner organisations. Together MEEM has 29 minority business advisors in the region, 7 of them are SFEDI accredited, 15 have 15 years business advice. MEEM plans to train further 15-20 minority business advisors for SFEDI accreditation. ▪ MEEM offers management and leadership training to minority business owners and managers. ▪ MEEM has full understanding of BME cultural issues that helps to offer culturally appropriate business support to minority businesses. 	Not available	Not available
Nottinghamshire Business Venture (NBV)	NBV manages the region wide mentoring programme which creates a massive opportunity to support businesses at the 12 month stage and beyond.	Not available	Not available

The Prince's Trust	<ul style="list-style-type: none"> ▪ See comments at 2a-1). The Prince's Trust is seeking to align its business start up offer with the USO. It has also developed a pre-start training package to increase skill levels of young entrepreneurs prior to their embarking in business and it is also offering modularised training and awareness support sessions (as well as a business mentor) during the first two years of trading. ▪ The Prince's Trust has successfully developed business networks focused on the creative industries sector. It will continue to support these networks and to look for opportunities to refer new starts into other support structures and networks. 	Not available	Not available
Prowess	Advice and guidance to support women friendly initiatives and will work with the RDA to provide expert advice to formulate policy, delivery of action plans, support in community and business engagement and consultancy support	Not available	Not available
SSDA	<ul style="list-style-type: none"> ▪ Sector-specific advice on successful survival ▪ Solutions4Business web site – sector specific advice on common business problems 	Not available	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ Creation of Business Support Northamptonshire as a central point for service delivery, including long term mentoring ▪ Engagement with new Universal start up offer and EMB processes ▪ Lean manufacturing Program specific advice to companies on how to increase efficiency within production processes ▪ Support for Creative Industries through Creative Connections. 	£150,000 £12,000	2006/2007
Groundwork	Groundwork Erewash Valley runs 'Building skills 4 Women' a 50 place programme now in its 2nd year running through much of Derbyshire.	Not available	Not available

2c. Supporting innovation & diversification in manufacturing

2c-1. Supporting innovation & diversification in manufacturing

Through the national Manufacturing Advisory Service, target support to firms that are ready and willing to innovate and assist their investment in diversifying their products, processes or markets and link these firms to wider Business Link support for growth and skill development.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	By our continued support for the Manufacturing Advisory Service (MAS), along with our key role, as Lead RDA, in piloting and developing the new enhanced service for 08/09, we will emphasise the continued importance of support for this key sector in the economy of the region.	£2.05 m	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ The Business Environment programme is underway to upgrade DCC industrial estates ▪ DCC provides support to the Industries within the Food and Drink sector, in particular through the annual Food and Drink Fair and Awards events. 	£1.5 m £1,000 p.a.	2006-07 ongoing
First Enterprise	We work with business who wants to diversify or	Not available	Not available

Business Agency	seek new markets. For example, we have a specialist overseas trade advisor that supports businesses to seek overseas markets. We will assist any business or individual that seeks support from us and are willing to refer people to other providers who may be more equipped to deal with specialist enquiries.		
Leicestershire Chamber	The Chamber's publications and website are an opportunity to advocate, promote and signpost initiatives under this heading.	Not available	Not available
Loughborough University	Loughborough is the largest UK producer of graduate engineers (accredited for progression to chartered status). Over 1000 students are undertaking work placements at any one time. We will continue to work with local companies and SMEs to improve their access to our knowledge base.	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ Provide advice, information, training and guidance to turning good ideas into successful businesses, diversification of products and diversification of market - ▪ MEEM works with minority businesses and individuals to learn how to develop and exploit their ideas and to share best practice. ▪ MEEM organizes seminar, workshop to provide advice and information of supply diversity and international trade. ▪ MEEM is working with clothing and other sectors to help them diversify their products. ▪ Diversification of market. 	Not available	Not available
National Offender Management Service	To support innovation & diversification of prison workshops and industries to widen their markets and competitiveness and to access Business Link support for skills development	Not available	Not available
Pera	<p>Current Activities</p> <ul style="list-style-type: none"> ▪ Lift-off programme supports aerospace companies to diversify <p>Pera Plans</p> <ul style="list-style-type: none"> ▪ DDEP MAS+ pilot <p>Delivery Interests</p> <ul style="list-style-type: none"> ▪ Using our Innovation Exponent tool to help plan the introduction of new products to maximize the chances of success ▪ Extending HGCP to provide a formal growth readiness support programme. 	Not available	<p>2007/8</p> <p>2006/8</p> <p>2006/7</p> <p>2007/9</p>
SSDA	<ul style="list-style-type: none"> ▪ SSAs highlight approaches for each sector ▪ Identification of the skills needs linked to employer business plans incorporating innovation. 	Not available	Not available

2d. Overcoming barriers to SME growth

2d-1. Providing high quality business support

Develop an integrated regional business support network that:

- helps SMEs to overcome the knowledge based barriers that can prevent them from maximising growth opportunities;
- provides access to relevant advice and guidance to businesses as they grow and is easy for businesses to understand and access.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	In moving to a regional model for the delivery of the Business Link 'gateway' service of Information, Diagnostic and Brokerage (IDB), along with implementing a regional 'IT Platform' which will provide co-ordinated client management and a comprehensive knowledge bank, we will establish an effective and simplified 'backbone' to our services. On this will be built a range of client-driven, solution focused, programmes of targeted support to meet the business needs of the region.	£14.789m	2007-08
Bishop Grosseteste University College Lincoln.	We have an Employer Liaison Group working in the cultural sector to aid two-way knowledge transfer. Activity through HEIF3 includes new Business Development Manager and incubation unit for low-tech industries related to cultural and creative sector. Plans to offer advice and training to SMEs in that sector and beyond. Physical centre for such work under development which offers first point of contact.	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ County Procurement Services - through the Source Derbyshire initiative SMEs can gain access to relevant information regarding tender process, qualifications, policies and procedures. Through a series of Meet the Buyer events relevant advice and guidance has been cascaded to businesses, helping to skill them in order to submit successful bids. Easy to follow useful documents are published on the Source Derbyshire website. One such document is Tendering for work with DCC. This gives guidance on the tendering process and a range of contacts across the authority. ▪ Trading Standards provides information and support to Derbyshire businesses .2500 were assisted in 2004/05 and it is aimed to help 3,250 in by 31st March 2008. ▪ Libraries house a wide range of material to assist business, including specialised on-line resources such as British Standards and the PLUM marketing database. Staff has the skills to exploit this material on behalf of users. There is potential for greater co-operation between libraries and other providers of business advice. 	Existing staff resources Existing staff resources Existing staff resources	Ongoing Ongoing Ongoing
East Midlands Universities Association	Access HE – Gateway for Business support A project providing ease of access to HE expertise for SMEs, linking the HEs in the region.	Proposal currently being developed	2007-2009
First Enterprise Business Agency	FEBA is member of the NFEA and works with the East Midlands group, which meets regularly to discuss issues and share information.	Not available	Not available

Leicestershire Chamber	Chamber links with EMB through co-located Local Area Teams for the regional BL service	Not available	Not available
Loughborough University	We undertake over 1000 interactions with East Midlands companies each year, ranging from informal enquiries and advice, through student projects to collaborative research, and anticipate a steady increase in this engagement.	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ MEEM conducts research of minority businesses to identify the barriers and opportunities and acts as a strategic voice and conduit to inform and influence policy makers. In addition, MEEM aims to influence the environment in which those businesses operate so that they are supported effectively and have a real opportunity to succeed. ▪ MEEM's model of "Culturally Appropriate Business Advice" helps to overcome the barriers to SME growth. ▪ MEEM's "Culturally Appropriate Finance Project" shall overcome the barriers to access to finance to Muslim owned businesses. ▪ To improve knowledge MEEM plans to carry on conducting research into minority businesses, the market competition, and productivity. ▪ MEEM shall continue collecting up to date information of minority businesses and includes all of them into MEEM database. 	Not available	Not available
Northamptonshire Chamber	The Chamber runs an information service that is supported by a programme of networks, courses and workshops. This service delivers legislative information, credit referencing and local supplier details as well as access to local activity and events.	Not available	Not available
Pera	<p>Current Activities</p> <ul style="list-style-type: none"> ▪ High Growth Coaching Programme ▪ Midlands Aerospace Alliance ▪ i4i pilot programme delivered in Objective 2 areas to train SMEs on how to access and deploy strategic knowledge for growth ▪ Our team of 30 analysts in our Business Intelligence Centre provides market and technical knowledge on a commercial basis <p>Pera Plans</p> <ul style="list-style-type: none"> ▪ Develop I-procurement product to support companies in a more strategic, knowledge based business approach to procurement <p>Delivery Interests</p> <ul style="list-style-type: none"> ▪ Rolling out i4i region wide ▪ Any programme that includes offering companies strategic advice based upon more effective location and use of knowledge ▪ Creation of a National High Growth Academy 	Not available	<p>Current - 07 Current Completed 06</p> <p>Annual</p> <p>2006</p>
Prowess	Advice and guidance to support women friendly initiatives and will work with the RDA to provide expert advice to formulate policy, delivery of action plans, support in community and business engagement and consultancy support	Not available	3 year contract to delivery consultancy services, etc.
SSDA	Sector-specific support to brokers as outlined in Skills for Business brokerage prospectus	Not available	Not available

De Montfort University	<p>Business engagement programmes are delivered by a practitioner with industrial experience and specialist sector knowledge.</p> <p>Through dedicated regional management we co-ordinate our regional SME activities to provide integration and linkages between our programmes and regional priorities. Investment from HEIF3 and regional partners has enabled newly planned or evolved activities which reflect the regional priorities of the new RES, these include:</p> <ul style="list-style-type: none"> ▪ Design innovation ▪ Creative technologies ▪ New digital industries ▪ Low carbon business engagement <p>De Montfort University is seeking to evolve a number of regionally and sub-regionally funded programmes that address emerging market needs particularly in:</p> <ul style="list-style-type: none"> ▪ High value product design ▪ Technical textiles ▪ Innovation commercialisation ▪ Management and leadership 	Not available	Not available
University of Derby	<ul style="list-style-type: none"> ▪ UoD has invested funding in the creation of a one-stop shop (RED) to facilitate interaction with the business community and regional business support agencies. In 05/06 UoD received at least 4,121 enquiries from businesses and worked with at least 1,300 SMEs. ▪ UoD has attempted to stimulate demand for higher skills amongst local SMEs through a number of externally funded projects. A recent project was delivered in partnership with DDEP and a local industrial estate management association and worked with 100 SMEs. ▪ UoD actively participates in collaborative regional business support schemes wherever possible e.g. UoD participates in the Midlands Engineering Industry Redeployment Group (MEIRG) and UoD has been a lead partner in the regional New Technology Initiative (NTI) which promotes the uptake of new technology linked to higher level skills training by SMEs in the region. ▪ UoD's Careers Development Centre (CDC) also offers services to businesses (directly supporting retention of graduates in the region). Specifically, the CDC provides support for businesses seeking to employ graduates or host student placements or projects. It also runs recruitment fairs, operates an employer mentoring scheme and runs a Student Employment Agency. ▪ In 05/06 UoD students undertook at least 4,500 work experience placements. 	Not available	Not available
University of Leicester	<ul style="list-style-type: none"> ▪ LILL offers management development training for SMEs ▪ University of Leicester is an active partner in collaborative regional business interface support initiatives e.g. EMIN, BioKnex, EMSEN Lachesis, HIRF Innovation Fellowships. ▪ University Business Development Team provides a central source of expertise and 		

	<p>experience in business start-up, funding, growth available to support academics and companies that are considering establishing or collaborating with new ventures.</p> <ul style="list-style-type: none"> ▪ University provides access to opportunities for new products, processes and services via licensing of University Intellectual Property portfolio ▪ University provides a single point of access to the wide range of academic consultancy expertise and technical services ▪ University actively encourages KTP projects in collaboration with regional industry partners. ▪ Spin Net is a regular series of open seminars /networking events organised by the University targeted at academics and local companies highlighting the important aspects of company start up, product development and growth ▪ The University is a partner in the new Leicester Science Park, and a founder member of the National Space Centre, which provide a focal point for high technology businesses. ▪ The University is an active partner in the Medici programme - a structured programme to develop an understanding of commercial activity amongst individual post graduate scientists. ▪ RBDO provides a “Services to Business” website. ▪ Proposal to develop an East Midlands academic expertise web portal to help “break barriers” between HEIs and business. 	£1m p.a.	Ongoing
WRAP	<ul style="list-style-type: none"> ▪ WRAP’s Business Development Service offers advice and support to SMEs involved in recycling to expand or develop new operations. A variety of support is provided, from business planning assistance to help raising finance, marketing strategy/promotional development and advice on technical/production issues. This is either directly through our team of Business Development Advisors or through WRAP funded consultancy support. ▪ Additional support for management is offered through the Interim Manager Scheme to enable the recruitment of a highly skilled executive on a short term basis. 	Not available	Not available
Groundwork	<ul style="list-style-type: none"> ▪ As well as environmental management and resource efficiency support, Groundwork provides a range of OCN level 2 training based support to small businesses and social enterprises 	£3,000 p.a.	Ongoing
University of Nottingham	<p>The University’s contribution to business support is primarily through collaborative R&D, consultancy and schemes such as KTP. There are a number of groups and centres which provide a business support service, including;</p> <ul style="list-style-type: none"> ▪ The Environmental Technology Centre (ETC) a key regional-resource for businesses seeking to improve their energy and environmental performance. ▪ Nottingham Knowledge Network, a unique partnership between Business Link Nottinghamshire, The University of Nottingham and Nottingham Trent University. NKN aims to encourage productive links between local 	Not available	Not available

	<p>companies and the city's two universities to improve business performance and contribute to the growth of the local economy.</p> <ul style="list-style-type: none"> ▪ The School of Education's Management and Business Development Programme helps to equip businesses in the East Midlands with the skills they need to develop and sustain a competitive advantage. <p>There is increasing interest in developing business support for innovation-related activity which builds on the research excellence and capacity of certain groups. The focus for such activity is primarily 'innovation' and therefore maps strongly onto 3a.</p>		
University of Northampton	<ul style="list-style-type: none"> ▪ The University of Northampton is currently offering support to SMEs, through a close working relationship with the local Business Link and through proactive projects often funded via the EU. ▪ The University has £35,000 p.a. from HEIF to support the "Knowledge Exchange" – the corporate interface to industry. Some practical examples of successes include: <ul style="list-style-type: none"> ○ The School of Applied Sciences contributes in this area by discipline (engineering, computing, materials and environmental science). ○ Established networks such as the "best practice" ○ Northants Engineering Training Partnership and the delivery by distance learning to over 400 students in association with LEIA. ▪ The Business School are running a number of funded projects which contribute in this area: <ul style="list-style-type: none"> ○ <u>Northants. Women into Enterprise</u> – 75 female beneficiaries who receive training and support in entrepreneurship. ○ <u>Supporting Women into Enterprise</u> – a parallel ESF-funded programme. ○ <u>NEW@UCN</u>: 30 SME managers undertaking a DMS, 5 SME staff undertaking CMS, and 40 employees doing Foundation Degrees. ○ <u>Enterprise for All</u>: providing learning and support for people in employment who want to start a business. ○ <u>Enterprise in The University of Northampton</u>: enterprise development for students, alumni and staff at the University looking to benefit local companies. ○ <u>Qual-IT</u>: an IT for enterprise project. ▪ We also collaborate in a number of projects such as Grow with Graduates (a placement service for graduates into business) 'MOVE' (examining the impact of EU enlargement on labour-intensive industries). 	<p>£35,000 p.a. from HEIF</p> <p>£138,000</p> <p>£226,000</p> <p>£175,000</p> <p>£18,000</p> <p>£2,000</p> <p>£11,000</p>	<p>2006-07</p> <p>Jan05 – Dec06</p> <p>Jan 05-Dec 06</p> <p>Sep04–Sep06</p> <p>Apr04 – Mar08</p> <p>Aug04 – Jul08</p> <p>Sep04-Aug06</p>
Nottingham Trent University	<ul style="list-style-type: none"> ▪ NTU works with 6,000 employers across the world, providing research, consultancy and graduate recruits to help companies overcome knowledge-based barriers. ▪ NTU's participates in Knowledge Transfer 	<p>Includes, for example, over £325,000 for KTPs in</p>	<p>2006-07</p>

	<p>Partnerships (KTPs) in which a graduate works within a company on an innovative project. Knowledge Transfer Partnerships are for companies seeking to grow faster; achieve an important breakthrough; fill a key skills gap; or make a step change.</p> <ul style="list-style-type: none"> ▪ NTU is actively exploring the best role for universities in business support. The Nottingham Knowledge Network (NKN) is providing a mechanism for businesses in the region to understand how they can best derive value from a relationship with a university. 	2006/07	
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2d-2. Improving access to finance

Create a regional 'escalator' of funding sources, from both the public and private sectors, so that businesses have access to appropriate finance as they grow, delivered through:

- programmes which ensure they are 'investment ready' to maximise available opportunities;
- targeted financial support packages for specific business groups.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	We will strengthen our portfolio of both generic and targeted programmes which match the needs of business clients at all stages of development and growth, from an Early Growth Fund through investment readiness programmes to support for transformational change in businesses. By working with partners, we will develop a mix of grant, loan and equity funding as appropriate to need and development stage of client businesses.	£10.2m	2007-08
Carbon Trust	The Carbon Trust offers an interest free loan scheme to SMEs to invest in energy efficient equipment, as we have found that access to capital is a key constraint to investment in this sector. In the past 3 financial years we have funded ~£17m of energy efficiency loans to SMEs across the UK.	Not available	Not available
First Enterprise Business Agency	FEBA is an accredited CDFI that has a loan fund (Value £2.8m) for businesses across the East Midlands Region. We have developed infrastructure across the east midlands through partnership working at local level and are providing loans of up to £2,000. Working with the banks and financial institutions we ensure that our clients are investment ready with a viable business plan that is also acceptable to banks.	Not available	Not available
Leicestershire County Council	LCC delivers a Rural Business Support Programme which includes a number of grant schemes to support rural businesses and assist rural diversification.	£212,000	2006-8
Lincolnshire County Council	Continue to develop and promote the Lincolnshire Loan Schemes in consultation with partners. £4,000 of loan funding made available to 50 new start businesses in the Objective 2 Area of Lincolnshire.	£4,000	2006-07
KBVT (Formerly known as Kettering Business Venture Trust)	KBVT is closely involved with a number of funding initiatives that are aimed at disadvantaged people, e.g. Prince's Trust, Phoenix Loan Fund, Catalyst Fund, Local Alchemy, New Entrepreneur Scholarship, etc, through one to one advice and help with the preparation of business plans.	Not available	Not available
Nottinghamshire Business Venture	NBV manage a small business loan in conjunction with Barclays Bank Plc – a loan of last resort – and	Not available	Not available

(NBV)	only up to £2,000.00 which has to be matched by the applicant.		
National Industrial Symbiosis Programme (NISP)	The programme is currently reviewing the processes for establishing venture funding mechanisms in the near future to enable barriers to its synergies to be overcome ie provision of seed-corn funding support to assist the market transfer of new technology and concept realisation of innovative products and services for profitable waste reduction across all forms.	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ MEEM organises seminar and workshops for minority business to advice and provide information of access to finance. ▪ MEEM helps minority businesses to develop business plan and apply for loan and funding that is also acceptable to banks and CDFIs. ▪ MEEM plans to set up a “Culturally Appropriate Loan Fund” to address the barrier to access to culturally appropriate funding. 	Not available	Not available
The Prince’s Trust	See comments at 2a-1). The Prince’s Trust has used its own business loan fund to match contributions from ESF and ERDF to provide an enhanced financial support package for young entrepreneurs. The organisation is currently assessing how this service will be continued after December 2008 when the current funding stream closes.	Not available	Not available
SSDA	<ul style="list-style-type: none"> ▪ Leverage of employer contribution via SSAs ▪ Direct support to groups such as young self employed to help with access to funding ▪ Solutions4Business provides firms with contextualised support 	Not available	Not available
WRAP	WRAP has a suite of investment tools aimed at growth in the recycling sector: <ul style="list-style-type: none"> ▪ eEquip- this is a Residual Value Guarantee Scheme for leasing recycling machinery and equipment through an operating lease. ▪ Capital grant funding competitions for specific purposes are run periodically – details of any current competitions can be found on our website under ‘tenders and grants’. 	Not available	Not available
Northamptonshire County Council	Silverstone Investment Network – business angels jointly developed and funded with Oxford Innovation. This includes access to investee and investor readiness packages.	Circa £20,000PA	2006/2007

2e. Supporting firms to become internationally competitive and attracting inward investment

2e-1. Increasing international trade

Support businesses to increase their overseas trade by:

- providing tailored export services, including specialist support for businesses looking for opportunities in Brazil, Russia, India and China;
- devising programmes to develop business skills in areas such as international sales and marketing, language and culture;
- assisting companies, where appropriate, to internationalise through offshoring, joint ventures and strategic partnerships

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	We will complement UKTI's support to companies in the region to help them do business internationally, particularly in emerging markets, with the initial focus on China, India and Brazil, and with special support for RES priority sectors.	£4.98m	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ The Derwent Valley Mills World Heritage Site presents opportunities to take advantage of international trade links, e.g. Smedley's at Lea Mill is an international company. There is great interest in industrial heritage in Japan and perhaps Toyota could be persuaded to help facilitate British-Japanese industrial heritage links. ▪ Within Europe there is already a new initiative – The European Industrial Route of Industrial Heritage-This is being funded via an EU grant and Cromford Mill is to become an "Anchor Point" in a self guided trail around key European industrial heritage sites. 	£224,434 for a three year programme funded via DDEP	2007 -2010
First Enterprise Business Agency	FEBA currently employs a overseas trade advisor who work to source opportunities and advise clients on issues of import and export. He closely works with the UKTI.	Not available	Not available
Lincolnshire County Council	Continue to develop and promote the Lincolnshire Loan Schemes in consultation with partners. £4,000 of loan funding made available to 50 new start businesses in the Objective 2 Area of Lincolnshire.	£4,000	2006-07
Minority Enterprises East Midlands (MEEM)	MEEM organises seminar and workshops for minority business to advice and provide information of international trade opportunity. We also work closely with Ukti, East Midlands International Trade Association, China Trade Bureau, India Trade Bureau to attract inward investment and promote international trade. MEEM also offers - <ul style="list-style-type: none"> ▪ Cultural and language support for exporters. ▪ Development of trading links and opportunities for international trade through existing expertise and networks of minority businesses. ▪ Offering trade link through MEEM database, website and News Magazine. 	Not available	Not available
Northamptonshire Chamber	<ul style="list-style-type: none"> ▪ The Chamber runs an information service that is supported by a programme of networks, courses and workshops. ▪ This service delivers legislative information, credit referencing and local supplier details as well as access to local activity and events. 	Not available	Not available

Pera	<p>Current Activities</p> <ul style="list-style-type: none"> ▪ Deliver various services for UKTI nationally including Sector Champions, Global Partnerships and Missions ▪ Accessing Global Innovation, O2 project ▪ Delivering a programme that supports companies to create viable export value propositions region wide. 	Not available	Not available
SSDA	<ul style="list-style-type: none"> ▪ Sector-specific training programmes leading to a recognised qualification on key issues such as offshore production, balanced sourcing, intellectual property, import/export legislation. 	Not available	Not available

2e-2. Targeting foreign direct investment

Target FDI activity on those market sectors that are likely to contain knowledge driven, R&D intensive investments and back this up with:

- specialist support to the investing companies to their local needs, including aftercare support;
- specialist support that meets the needs of those larger companies that fall outside mainstream business support mechanisms.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	We will promote the region as a location for investment from overseas, to bring new businesses and new jobs into the region, and to safeguard existing investment; with the focus on knowledge-driven investment. This will contribute towards a higher-skill, higher-wage, more productive business base in the region.	£2.62m	2007-08
UK Trade and Investment	<ul style="list-style-type: none"> ▪ Delivery of the East Midlands International Trade Strategy and UKTI's national strategy. ▪ Advice and support to business on all aspects of international trade through a team of International Trade Advisers and support staff based at the East Midlands International Trade Centre in Derby, delivering services throughout the region. ▪ Services include; Passport to Export, Market Visit Scheme, Trade Show Access Programme, Overseas Market Introduction Service, Export Communication Reviews, and Middle market support. ▪ Focus on emerging markets, R&D and Innovative businesses. ▪ Work with the RLN, EMITA, China and proposed India Business Bureaux 	c.£2.75m p.a. plus access to national programmes. c.£3,000 emda	Ongoing
Derby City Council	The Economic Development Team maintain the local level information on the regional Tractivity system and assist emda in dealing with any Derby-specific inward investment enquiries.	Not available	Not available
Leicester City, through Leicester Economic Action Partnership (LEAP)	Maximise local links with overseas communities including the expanding markets in India and China to widen opportunities for trade and build business networks across the 3 cities to help enterprises make the most of these.	Not available	2007-2010 2011-2016
Leicestershire County Council	<ul style="list-style-type: none"> ▪ Leicestershire's LAA: Economic Development Block ▪ Outcome 4c: Increase the number of businesses attracted to the County ▪ LCC is a key partner and makes a financial contribution to Leicester Shire Promotions which is the organisation responsible for inward 	£45,000	Annual

	<p>investment and after care activities in Leicestershire.</p> <ul style="list-style-type: none"> ▪ LCC is a partner of the East Midlands China Business Bureau (EMCBB) which aims to increase trade and investment opportunities for businesses in the East Midlands. ▪ The County Council is working with partners to promote the sub-region as a potential location for a Government Department as part of the Lyons Review. 	£10,000 Officer Time	Annual
Loughborough University	Encourage inward investment and new businesses into the county to broaden the economic base.	Not available	Not available
Northamptonshire County Council	<p>Invest Northamptonshire- Propositions targeting</p> <ul style="list-style-type: none"> ▪ high performance engineering ▪ financial services, ▪ shared service centres/ call centres ▪ construction ▪ food and drink manufacturing ▪ environmental technologies ▪ EM- Track Northamptonshire- integrated online property/enquiry service ▪ Formation of Northamptonshire Enterprise Limited as the single voice internally and externally for Northamptonshire in all matters relating to economic development, inward invest and tourism and destination management 	SSP funding £368,400 £GAF funding £200,000	2006/2007

2f. Building the visitor economy

2f-1. Increasing visitor spend

- Target regional and sub-regional marketing and promotion with the aim of increasing visitor spend, particularly from staying and inbound visitors.
- Develop a coordinated campaign to encourage investment in public realm, conferencing and business tourism facilities.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Through East Midlands Tourism, we will work alongside the Destination Management Partnerships to market the region's destinations and attractions, and to enhance the region's tourism offering; in order to increase the amount that visitors spend in the region, particularly staying and inbound visitors.	£4.25m	2007-08
Derby City Council	<ul style="list-style-type: none"> ▪ Derby has recently been short-listed for two major conferences – CEMR in 2008 and Creative Industries in 2007. ▪ Derby City Partnership is currently undertaking a review of conference facilities and proposed developments to support the development of Derby as conference destination. ▪ Derby cityscape is currently developing a Public Realm strategy for the city centre. ▪ THI funding already allocated to public realm improvements e.g. re-paving on Friar Gate. 	Not available	Ongoing
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Heritage Tourism has a major impact on national visitor spend, and the county has many impressive heritage attractions including the region's only World Heritage Site-The Derwent 	£32.4 m including £3m from emda and	2006-08

	<p>Valley Mills. The WHS and several other sites require further site development, eg the Buxton Crescent Project where £30.4 m has been raised to date of the total £32.4m total project cost. Green tourism also valuable in attracting visitors to enjoy wildlife and landscapes, and grants (HLF, ALSF, SITA etc) attracted to manage/enhance region's biodiversity including for visitors have provided significant income for conservation organisations.</p> <ul style="list-style-type: none"> ▪ Derbyshire Arts Partnership is currently developing a website for creative and cultural activities in Derbyshire and Derby which is targeted at tourists as well as the general public and the arts sector. Discussions currently underway with Derbyshire DMP to share data. Site planned to be live January 2007. The site will provide searchable databases of events, venues and artists and arts organisations. ▪ Through the new Destination Management Partnership contributing £150,000 towards the promoting and marketing of Derbyshire with a focus on increasing overnight stays. 	<p>£2m from DDEP (Buxton Crescent)</p> <p>£1,000+ p.a.</p> <p>£150,000 p.a</p>	<p>Ongoing</p> <p>Ongoing</p>
East Midlands Tourism	<p>At least 75% of EMT's budget is dedicated to marketing related activity. The aim is to attract and convert substantially more staying visitors to destinations within the East Midlands.</p> <p>All EMT-funded marketing activity has to deliver against four strategic KPIs. These are:</p> <ul style="list-style-type: none"> ▪ to grow the visitor database ▪ to increase the number of online unique visitors ▪ to attract match funding ▪ to increase the number of bednights <p>EMT has contracted the University of Nottingham to measure the return on investment (RoI) for each campaign. Using the VisitBritain model for calculating the RoI, EMT aims to achieve a return of £10 for every £1 spent on marketing in the UK and £28 for every £1 spent in overseas markets.</p> <p>Thematic, market driven campaigns delivered by Visit Britain and the DMPs working with EMT are targeted at staying and inbound visitors in key high growth and high value markets.</p> <p>The Public Realm Challenge Fund launched by EMT in 2005, delivering funding and activity into 2008 is targeted at key areas of visitor focused public realm investment, enriching the quality of the tourism offer in the region.</p> <p>EMT's Regional Tourism Investment Plan, due for publication in Autumn 2006 will identify, following extensive work with partners, the key opportunities for capital investment in the region.</p> <p>'Cornerstone' projects are likely to include: Improvements to hotels in the regions cities; The development of core attractions such as the WHS corridor in Derbyshire, The National Forest and the Coastal Action Zone; Investment in tourism information services;</p>	<p>Marketing £2m</p> <p>Quality £472,000</p> <p>Market insight £154,000</p> <p>Channel Development £185,000</p> <p>Investment facilitation £20,000</p> <p>Product Development £ 120,000</p> <p>Public Realm Challenge Fund £1.4m</p> <p>Visitor Services Action Plan £536,000</p>	<p>All figures stated for 2006/7 inc EMT resources spent centrally or via DMPs and Visit Britain</p> <p>(All funding principally from emda)</p>

Forestry Commission	Sherwood Pines Forest Park, near Edwinstowe in North Notts, receives 250,000 visitors per year. The site is managed by us but also supports several partner businesses delivering aspects of the visitor experience; including Go-Ape (high ropes adventure experience), an extensive mountain bike shop and hire facility (supported by many miles of forest trails), visitor facilities with refreshments etc. The wider forest site is host to a series of events throughout the year ranging from car rallies to pop concerts.	£25,000	Not available
Leicestershire County Council	<ul style="list-style-type: none"> ▪ Leicestershire's LAA: Economic Development Block ▪ Outcome 1a: Improve the quality of the public realm in Leicestershire's town and rural centres ▪ Outcome 5a: Increase the volume of tourism business <ul style="list-style-type: none"> • Undertaking of 2005 tourism baseline research • Evaluation of district partnership model • Refreshing of District Tourism Blueprints • Tourism Forums for each of the tourism partnerships • End of year 1 evaluation of the partnerships ▪ LCC is a key partner and makes a financial contribution to Leicester Shire Promotions which is the organisation responsible for tourism and promotion. ▪ The County Council delivers a Market Towns Programme which includes projects that promote the County's town centres and deliver various events aimed at attracting visitors. The programme also includes the delivery of public realm and environmental improvement projects within town and rural centres across the county. 	<p>£74,000 LCC £84,250 Partners</p> <p>£280,000</p> <p>£105,800 LCC £845,250 LSEP £1,35m Partners</p>	<p>2006/7</p> <p>Annual</p> <p>2006/7</p>
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Assess and address the accessibility of Council owned or managed tourist attractions, beginning with work with Heritage Services to review access at all sites and determine remedial works. ▪ Support the development of Lincolnshire Tourism and Fens Tourism as key agencies for the delivery of marketing activities around the tourism product. By April 2007, have increased the number of accommodation providers providing online booking by 15%. By April 2007, have increased the amount of accommodation that is quality assured by 15%. ▪ Continue to develop the Tastes of Lincolnshire project as a tourism marketing tool and standard. By April 2007, have signed up and retained 350 members to the project. ▪ Promote / strengthen cultural, leisure and sports and tourism. ▪ Improving the quality of visitor facilities at existing site, eg.Gibraltar Point and promoting the wider applicability of other centers eg Whisby Natural World. ▪ Development of a Coastal Country Park and sub-regional country park for Lincoln. ▪ Promotion of footpath walks and bridleways, linking these in with pubs, shops and cafes. 	£4,000	2006-07

Meden Valley Making Places	MVMP's aims include the need to promote the area. This is being achieved, in part, by the positive publicity that is being generated by the clearance of sites prior to redevelopment, and by the remodelling that has already taken place within the project – most notably at Creswell. In furtherance of this aim, MVMP has employed a Communications and Marketing Officer, and is in the process of engaging a Consultancy to publicise its work on a local, regional and national level.	Not available	Not available
The National Trust	The National Trust is perhaps the largest tourism operator in the region. With over a m visitors to our pay-for-entry properties each year and ms to our countryside properties such as Dovedale, Kinder Scout and Winnat's Pass. We also have a growing holiday cottage business in the region and numerous restaurants and shops.	Not available	Not available
Sport England	Sports facilities and opportunities in the region are a key part of the tourism offer across the East Midlands and include motor sports, outdoor activity, professional sport and equestrianism, all of which contribute significantly to the region's economy.	Not available	Not available
Natural England	Natural England will have a direct role in promoting and supporting landscape scale initiatives that will benefit the visitor economy, for instance: Lincolnshire Grazing Marshes & eco-tourism, On Trent, Moors for the Future, New Environmental Economy/Environmental Quality Mark; Sherwood Regional Park/lottery Bid; River Nene Regional Park; Wolds AONB; Rutland Water Partnership. Natural England and East Midlands Tourism should work in partnership to maximise the economic benefit of sustainable tourism based on our natural and cultural heritage. England will work at the regional and local levels, seeking to influence the Regional Tourism Strategy & the County-based Destination Management Partnerships to fully recognise the importance of the natural environment as an economic asset.	Not available	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ Explore Northamptonshire - Destination Management Partnership ▪ Promotional/ Marketing campaigns/ Kite marks ▪ Formation of Northamptonshire Enterprise Limited as the single voice internally and externally for Northamptonshire in all matters relating to economic development, inward invest and tourism and destination management ▪ Links with cultural sector to promote the cultural offer to business and visitors ▪ Contribution of the cultural sector to the development of the public realm ▪ NCC/NBC/WNDC Northampton Town Centre public realm strategy 	£102,600 £2m (GAF)	2006/2007
Groundwork	Significant physical environmental activity linked to the tourist potential of the region. Design and delivery of public realm activity and interpretation material across the region on an Ongoing basis. Heavily involved in the past, for example, at Creswell Crags world heritage site, Brierley Forest Country Park, Trent Navigation, various town centre improvements such as Bingham Market Square and Long Eaton park and many other examples.	£3,000 p.a.	Ongoing

2g. Harnessing culture in the East Midlands

2g-1. Targeting growth of creative & cultural industries

- Protect, conserve and enhance the key regional cultural and historic assets to maximise their contribution to the regional economy;
- Support the cultural sector to create opportunities for community participation and to develop social capital.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	With targeted investment in infrastructure in previous years which has resulted in the development of cultural facilities across the region, our current focus is to conclude these investments and evaluate their economic and social value.	£2.341m	2007-08
Culture East Midlands	<ul style="list-style-type: none"> ▪ CEM will lead a review of existing research and intelligence on the creative/cultural industries in the region, through a sector-wide collaborative approach to reveal current and potential economic impact. The work will consider principal partner projects (e.g. ACE, EH, <i>emda</i>, and key local authorities). A regional event will be staged in Spring 2007, timed to coincide with the launch of the findings of both the DCMS Creative Economy Programme, as well as current national and regional cultural leadership studies. ▪ Ongoing monitoring and research will be conducted by the Regional Cultural Observatory. Agreeing priorities with all partners in order to effectively build an evidence base for future action in relation support for the creative and cultural sectors and creative skills development is priority. 	<p>Detailed entry for RES IP including partners expected June 07</p> <p>Consortium partner commitment to Observatory: £1,000 p.a. (£7,000, & £3,000 in kind)</p>	As noted under resources
Derby City Council	<ul style="list-style-type: none"> ▪ THI projects e.g. The Strand and St Werburghs Church. ▪ Friar Gate Studios. ▪ Bid to DDEP for post of World Heritage Site Economic Development Plan Programme coordinator to be hosted at DCC. ▪ DCC support for creative industries and CIN. 	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Derbyshire Adult Community Education Service has a very well established programme of creative and cultural skills, including vocational provision. ▪ Supporting the creative industries with focusing the creativity programme now underway. Creative Industries Sub Regional Strategy for Derbyshire and infrastructure report. ▪ High quality heritage environments are a major factor in attracting those engaged in creative and cultural industries, as at Wirksworth, where the town's Arts Festival has attained regional significance. Even in economically depressed towns heritage can play a significant part in securing regeneration, as at Bolsover, where major investment by English Heritage at Bolsover Castle is resulting in visitor growth. ▪ The County Council are developing a Strategic Cycle Network throughout Derbyshire. Some 254 km has already been created but further investment is still required. Economic study commissioned by DCC and prepared by 	<p>Existing staff resources</p> <p>Budget identified under 2c -1</p> <p>Derwent Valley World Heritage Site: See 2e -1</p> <p>No resources confirmed but £300,000 required p.a.</p>	<p>Ongoing</p> <p>2006 -2008</p> <p>2007 -2010</p> <p>2006 -2020</p>

	<p>Lancashire Business School which assesses expenditure from overnight stays generated by cyclists using the network at £33 per capita. With the required level of investment in infrastructure and promotion on the Ashfield/Bolsover network alone will generate a total direct spend of £146,000 in the 1st year rising to £393,000 pa in the 5th year and beyond.</p> <ul style="list-style-type: none"> The Cultural and Community Services Department is heavily involved in supporting the creative industries which are an increasingly important component of the local economy, not just for the intrinsic value of the product, but because of the impact they have on Derbyshire's attractiveness as a destination. 	Existing resources and joint working to add value to budget identified under 2c -1	
East Midlands Regional Assembly	<ul style="list-style-type: none"> The importance of protecting the Region's historic environment and assets is also important because of their intrinsic value and contribution to quality of life as well as economic factors. Regarding the cultural sector, a new Policy in the draft RSS has been developed following research jointly undertaken by Cultural East Midlands and the Regional Planning Body. The new Policy supports the RES Priority particularly by encouraging local authorities and SSPs to develop cultural infrastructure plans in conjunction with local communities to look at cost, need and potential sources of funding to develop and maintain cultural infrastructure 		
Leicester City, through Leicester Economic Action Partnership (LEAP)	<p>Creative Leicester Shire partnership</p> <p>Leicester Shire Economic Partnership</p> <p>Digital Media Centre</p> <p>Leicester City Council</p> <p>Leicester Creative Business Depot</p> <p>Digital Media Centre</p> <p>Depot 2</p>	<p>Not available</p> <p>SRIP</p> <p>Feasibility</p> <p>Feasibility</p>	<p>2007-09</p> <p>2008</p> <p>2006</p> <p>2006-07</p>
Leicestershire County Council	<ul style="list-style-type: none"> Leicestershire LAA: Production of an LAA advocacy document by the Leicestershire Cultural Services Chief Officers' Partnership - 'Sport & Active Living: A powerful force in Leicestershire's Local Area Agreement'. The County Council's Environment and Heritage Service protects, conserves, enhances and assists the development of voluntary and independent museums in the county. In addition the County Council provides a Shire Grants programme for Independent Museums. LCC also Co-ordinates the annual Leicestershire County Council Heritage Awards event. LCC is a key partner of Creative LeicesterShire a partnership that aims to increase investment and employment within the contemporary arts based creative industries sector in Leicester, Leicestershire and Rutland by providing information on funding, networking, showcasing, workspace, training & skills development. The County Council provides an out reach community service to develop social capital and involve the community in cultural events. These 	<p>£40,000</p> <p>LCC</p> <p>£200,000</p> <p>Partners</p> <p>£150,000</p> <p>LCC</p>	<p>2006/7</p> <p>2006-8</p> <p>2006/7</p>

	<p>Open Museum events take place across the County.</p> <ul style="list-style-type: none"> Currently involved in a project to develop a creative incubator centre in Hinckley. 	£1m uncommitted £4m Partners	
Lincolnshire County Council	<ul style="list-style-type: none"> Promote / strengthen cultural, leisure and sports and tourism. Work with Culture East Midlands to develop rural services standard for access to culture in the East Midlands; deliver improved cultural services cost-effectively Further develop the potential of the cultural economy and work to increase the link between creative industries and rural businesses. 	Staff involvement	Ongoing
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> MEEM works with policy makers and mainstream business support agencies to promote equality, economic inclusion and community cohesion. MEEM provides culturally appropriate training to business advisors, mainstream organisations, foreign buyers & investors. MEEM offers language support, culturally appropriate business advice to minority businesses in the region. Information in different languages. 	Not available	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> LAA target Strengthen Northamptonshire's base of 'creative industry' enterprise activity Creation of Creative connexions as the lead body for developing the county's cultural economy Creative Connections Small Grant scheme (pilot) Creative Connections Marketing Bursary (pilot) Creative Connections Music Initiative Creative Connections Creative Business Skills Bursaries University of Northampton Creative Industries Networking events The University of Northampton 'Portfolio' Innovation Centre 	£13,000 £6,815 £60,922 £9,315 £1,200 £200,000 Capital £50,000 Ongoing Revenue	2006/2007
Groundwork	<p>Significant activity linked to protection, enhancement and appreciation of heritage in the East Midlands, often associated with the Heritage Lottery Fund. Delivery of 'Creative Regeneration' a regional arts programme in partnership with the Arts Council that employs local artists linked to community engagement.</p> <p>Activities delivered to celebrate diversity, promote integration and foster understanding.</p> <p>Most of Groundwork's activities contribute to building social capital.</p>	£3,000 p.a.	Ongoing
University of Leicester	Advisory Services to the Museum Profession and Sector and Development of East Midlands Oral History Archive	£100,000pa	Ongoing

2h. Supporting SMEs to harness business opportunities such as public procurement

2h-1. Maximising the benefits of public procurement

Develop a Regional Procurement Opportunities Plan aligned with the National Procurement Portal to open up more market opportunities, in the region and nationally, to regional businesses.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	The Agency will lead on the development of Regional Procurement Opportunities Plan, working with businesses and the public and third sectors to increase the level of business procured by and from regional organisations.	£257,000	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ The Source Derbyshire website has been recognised as best practice by the East Midlands Centre of Excellence. Subsequently the EMCE has funded the development of Source East Midlands. This gives a Source website to each of the five counties within the EM (Derbyshire, Leicestershire, Lincolnshire, Nottinghamshire and Northamptonshire). All 45 local authorities within the EM are internal partners, enabling them to publish their opportunities on a county basis. ▪ The NHS Re:Source Procurement hub has recently joined Source East Midlands as a regional partner, further strengthening the initiative as a first choice site for SMEs to view contract opportunities FOC. 	Existing staff resources	Ongoing
East Midlands Centre of Excellence	Developed and launched the <i>Source East Midlands</i> business portal for use by all Councils and the wider public sector in the East Midlands to promote their contract opportunities. In addition we have embarked on a study to identify the external spend with suppliers by all 45 EM councils. From this a regional sourcing strategy will be developed which includes, local, regional and where appropriate national contracts.		To be completed by the end of 2006.
Government Office for the East Midlands	<ul style="list-style-type: none"> ▪ Raising awareness and working with the public sector food procurement supply chain to consider sourcing food in a sustainable manner, which should have a positive impact on food miles: ▪ Looking to recruit a PSFPI co-ordinator to take forward activity ▪ Working with Lincolnshire schools to assess the quality, cost and added value of models of school food – which involves the setting up of supplier hubs to provide the market with sustainable food products. ▪ Supporting a feasibility study into a central production and processing unit for the Nottingham City Hospital Trust. ▪ East midlands Strategic Procurement Debate 26 September 2006 – an interactive facilitated consultation on procurement priorities with the procurement community in the region and 	<p>Emda funding £14,000</p> <p>Lincs CC and Defra funding £2,000</p> <p>emda and Defra funding £2,000</p> <p>£18,000</p>	<p>Contract for supply being awarded Oct 06</p> <p>March 07</p> <p>CPU project delivery Oct 06</p> <p>2006-07</p>

2h-2. Maximising the benefits of the London 2012 Olympic and Paralympic Games

Develop a 2012 Action Plan which:

- provides businesses with the information and support they need to bid for contracts associated with the 2012 Games;
- optimises the opportunities from the 2012 Games by providing dedicated support/advice to SMEs bidding for contracts, and the targeted marketing of training facilities;
- builds the region's sports infrastructure to attract elite athletes as well as benefit local communities, so a legacy in terms of skills, health, culture and participation remains.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Leading the development of the 2012 Strategy for the region with a focus on promoting opportunities for business engagement and available support services. (Links to strategic priority action 10)	£85,000	2007-08
Culture East Midlands	CEM is GOEM appointed lead for the East Midlands Culture Legacy Group, and will support the development of regional plans to support a Cultural Olympiad.	To be developed through regional partnership	Not available
Derby City Council	Derby City Partnership has established a sub-group to help support the regional Action Plan to benefit from the 2012 Olympics.	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ 2012 action plan in the process of being developed in conjunction with EMDA ▪ Structure for the co ordination of the 2012 effort in Derbyshire has been agreed by Derbyshire Partnership Forum. Derbyshire Sport to take a lead and other lead agencies to lead themes e.g. DDEP to lead on business involvement, Destination Management Partnership to lead on Tourism ▪ Work in progress to assess the possibility for Derbyshire venues to host training camps ▪ 2012 conference to explore business, tourism and legacy opportunities planned for Derbyshire before March 2007. 	Existing staff resource utilised. Partners contribution circa £7,000 to support event costs in first 18 months	Ongoing
East Midlands Regional Assembly	Policy 40 of the draft RSS supports the aim of maximising the benefits to the East Midlands arising from the London 2012 Olympics	Not available	Not available
Government Office for the East Midlands	<ul style="list-style-type: none"> ▪ GOEM is leading on coordinating the efforts of partners around a series of themes under the broad heading of Legacy. ▪ The will see GOEM overseeing contributions to the Regional Strategy for London 2012 and all associated planning and actions. ▪ A key aspect of this effort is translating the Government vision for London 2012 through Departments into reality within the East Midlands. ▪ Links to 2h-2 above will be investigated. 	No direct monetary investment from GOEM. Staff resource will be dedicated to work on London 2012 themes.	Ongoing
Groundwork	<ul style="list-style-type: none"> ▪ Groundwork is involved in a number of community based sports projects which typically include the building new facilities such as multi-use games areas. One of its regional programmes is Barclays Spaces for Sport that will result in building three or four such facilities this year. 	£2,000 p.a.	Ongoing
Loughborough University	<ul style="list-style-type: none"> ▪ Key World-class centre for the following Olympic sports: athletics, badminton, gymnastics, hockey, swimming, taekwando, triathlon, volleyball. Investment programme building facilities supporting these sports and many others, notably the ECB 	£40m. Investment programme	Not available

	<p>Cricket Academy.</p> <ul style="list-style-type: none"> ▪ Largest concentration of research in sports technology in the world. 100 sports scientists on campus supporting performance athletes and academic activity. Loughborough will invest heavily in sports infrastructure, coaching expertise and support for our 2012 effort. This will extend past elite competition to widening participation, healthcare and wellbeing, for which our existing and developing local and regional sports partnerships will play a core role. 		
Learning and Skills Council	<ul style="list-style-type: none"> ▪ Train to gain in support of skills needs for SMEs to meet the exacting standards required to win OCT for 2012. Partner in the 2012 Business Opportunities group ▪ Fund apprenticeships for elite athletes likely to compete in the Olympics (Swimming and Cricket). Fund provision for sports coaches 	Included in FE totals but Circa £1.2m for elite athletes undertaking apprenticeships in their chosen sports	
Leicestershire County Council	The County Council is represented on a Sub-Regional Strategy Co-ordination group established by LSEP to discuss opportunities presented by the Olympic Games and Paralympic Games in 2012. The group will develop a sub-regional strategy to emda and the regional Co-ordinator.	Officer Time	Ongoing
NHS East Midlands	<ul style="list-style-type: none"> ▪ NHS East Midlands/GOEM and local health organisations – will be key partners in realising the full legacy benefits on the health of the region by the profiling the games in London. ▪ It is important that Children are encouraged to participate in sport/exercise for both enjoyment and health reasons – particularly in light of the rising Obesity levels. The 2012 games and the build up to the games could be an excellent catalyst to engage children/ and adolescents in sport and exercise. And health would be a key partner in realising this. 	Not available	Not available
Sport England	<ul style="list-style-type: none"> ▪ Sport England is working with EMDA in a joint regional coordination project. The project is designed to develop a 2012 Action Plan supporting Business opportunities, Performance Sport and Tourism and Legacy (including Volunteering, Education and Skills and Health). This project will include the close involvement of the region's County Sports Partnerships. ▪ Sport England is also working with EMDA, Loughborough University, Charnwood Borough Council and Leicestershire County Council in the development of the Loughborough Sports Park Project. This is a £7m development on the Loughborough University site aimed to provide a new model of working for a number of national Governing Bodies of Sport, which will be attracted to the Region. ▪ Through it's Regional Performance Action Group, Sport England has also identified specific facilities to support the progression and development of elite sport facilities in the region. 	<p>£350,000 with overall project costs of £750,000, the residual being supportive by EMDA</p> <p>£7m development</p>	Over 5 years (started in May 2006)
East Midlands Tourism	<p>EMT is leading the regional tourism Olympics group which is reviewing the potential of the 2012 games to strengthen domestic and overseas tourism for the benefit of the visitor economy in the East Midlands. The group will:</p> <ul style="list-style-type: none"> ▪ Identify the principal tourism related opportunities for the region arising from the staging of the 2012 	Olympics expenditure is included in the figure highlighted above in 2f-1 for investment	

	<p>Games in London;</p> <ul style="list-style-type: none"> ▪ Agree the measures necessary to realise these opportunities and the best method of delivery; ▪ Draw up and guide implementation plans involving relevant stakeholders; ▪ Identify other sports tourism related opportunities to provide the region with further potential to grow the visitor economy and guide implementation as appropriate; ▪ Provide insight and advice to aid the development and promotion of sports and Olympics related tourism at regional and national levels; ▪ Ensure the necessary links and coordination with the three other regional groups working on business opportunities, legacy and elite sports. <p>The product development programme of activity being delivered by the region's DMPs 2006 – 08 will bring to market the Olympics and Sports Tourism related opportunities in the region and focus on key capital investment areas.</p>	<p>facilitation.</p> <p>Product Development expenditure is highlighted above in 2f-1 and will also contribute to the delivery of Olympic activity.</p>	
<p>Northamptonshire County Council</p>	<p>County wide steering group and related activities lead by Northamptonshire Sport</p>	<p>£5,000</p>	<p>2006/2007</p>

3. Innovation

3a. Increasing Investment in R&D

3a-1. Increasing research and development

Provide targeted support to foster innovation within businesses and encourage them to undertake more research and development with the aim of:

- creating new market opportunities;
- developing innovative new products, processes and services;
- maximising the opportunities offered by existing support mechanisms (such as R&D tax credits)
- improving access to finance for R&D

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Following the launch of the Regional Innovation Strategy and Action Plan, this funding will be used to support the establishment of the first three sector focused INETs – delivering innovation related support.	£3.247m	2007-08
Bishop Grosseteste University College Lincoln.	Developing capability under HEIF3. Working with EMUA to identify our strengths in, and the region's need for, R&D in the cultural and creative sector. Research into innovative teaching related community activities (e.g. recent project at Lincoln Prison) and to support sustainable communities.	Not available	Not available
East Midlands Universities Association	EMUA Innovation and Knowledge Transfer Group The EMUA IKT group aims to support Innovation and Knowledge Transfer from HEIs through collaborative activity.	Not available	Not available
Loughborough University	Innovation centre for spinout and high technology companies, 35 tenants and associated support and hot desk facilities. SEIC Business Development Hub – Developing services and knowledge transfer capability for SMEs and the supply chain in the region. DaVinci – a clinical engineering network developing a community of practice among clinicians, engineers and scientists. LATI – founding partner of a mature network of innovating companies LEC – enterprise club for entrepreneurs, innovating business people, supports and services connected with innovation. Loughborough will expand its innovation activities with respect to the exploitation of its knowledge base and IP. Holywell Park will become a major centre for second-stage and innovating companies, with associated support and expertise for innovation	Not available	Not available
Pera	Current Activities <ul style="list-style-type: none"> ▪ Our Melton based ~Technology business create over 140 R&D funding applications p.a. and has secured over £200m. of R&D funding for clients in the last 4 years Pera Plans <ul style="list-style-type: none"> ▪ Create Europe first pan-European R&D business with HQ in East Midlands Delivery Interests <ul style="list-style-type: none"> ▪ Leveraging this activity for the benefit of East 	Not available	P.a. programme 2007 2007/10

	<p>Midlands companies</p> <ul style="list-style-type: none"> ▪ Provide FP support programme to the Regions Universities to help them maximize FP funding 		2007/10
The Prince's Trust	The Prince's Trust is currently assessing how it might promote and support more innovative business start ups from within its target group. We will possibly collaborate with partner agencies to devise a programme to support this aim during 2007/08.	Not available	Not available
De Montfort University	<p>De Montfort University has established a 'real world research' portfolio that directly contributes to increased regional R&D excellence, finance and HE/business linkages. Research activities seek to exploit new markets. Many of DMU research activities are conducted in partnership with regional business, developing and implementing near market solutions.</p> <p>In addition to research activities DMU delivers a number of knowledge and technology transfer programmes that directly contribute to regional priorities by increasing SME R&D activities, including:</p> <ul style="list-style-type: none"> ▪ Improving business by design – through product innovation ▪ SmarTex – through technical textiles support ▪ 18 Knowledge Transfer Programmes <p>Planned RES Alignment: In addition to existing activities, DMU will make a significant contribution to increased regional R&D and the implementation of new technology by:</p> <ul style="list-style-type: none"> ▪ Stimulating R&D through market and IP development support programmes for regional HEI and SMEs ▪ Investing in new regionally aligned HEIF3 business engagement activities. 	Resource Allocation: HEIF3, emda/LSEP single Pot, HEFCE, DMU core funds.	Not available
University of Derby	UoD undertakes KTPs with businesses and is seeking to increase the volume of its KTP activity. Previous UoD KTPs have involved projects aimed at helping SMEs to develop new markets and products. In 05/06 UoD worked on 9 KTP or similar graduate projects.	Not available	Not available
University of Leicester	<ul style="list-style-type: none"> ▪ Provides opportunities for regional companies to initiate contract research and to be involved in collaborative research projects, as the basis for innovative new products, processes and services. ▪ The University seeks to promote awareness of its expertise and resources and to understand better the needs of industry through individual, departmental, University and collaborative initiatives. ▪ The University has a pro-active Knowledge Transfer unit involved in promoting the University /industry interface and developing third mission activities – through protecting the University's Intellectual Property portfolio, licensing, consultancy, service provision, collaborative ventures and spin out companies. ▪ The University is a founder member of Lachesis and of the Innovation Fellowships Programme, 		

	<p>both provide early stage funds for potential commercial ventures arising from research activities.</p> <ul style="list-style-type: none"> ▪ The University is a founder partner of Leicester Science Park which will incorporate incubator, grow-on units and space for established businesses., 	£1m p.a.	Ongoing
WRAP	<ul style="list-style-type: none"> ▪ The Commercialisation Centre has been established to support early stage business to bring new and innovative recycled products, recycling technologies and businesses models to market. ▪ The Centre will assist individual entrepreneurs, university and corporate spin outs and start up businesses to exploit the best route to market. ▪ The Centre is based at Imperial Innovations at University College, London. 	Not available	Not available
University of Nottingham	<ul style="list-style-type: none"> ▪ This is a high priority for the University and is an area where the University is strongly placed to deliver and engage. The University of Nottingham Innovation Park, involvement in BioCity, and the University's HEIF-funded activity are all aligned to maximise the impact of the University's research portfolio on regional and UK innovation performance. ▪ Expertise and facilities at the University are closely aligned to the key sectors for the region, as identified in the RES and emerging InnEM Strategy. 	Not available	Not available
University of Northampton	<ul style="list-style-type: none"> ▪ We have a strategic objective to double its research and knowledge transfer activity over 2005-2010. Two years into this plan we are on target with an annual £2m of research contracts and £3m of knowledge transfer work. As an applied university most of this is "close to market". ▪ The University of Northampton has identified KTP as a preferred framework for technology and knowledge transfer and is the only organisation in the County to broker KTPs on behalf of the DTI. ▪ Innovation & Regional Fellowships are helping to develop/create new market opportunities. 	£2m of research contracts and £3m of knowledge transfer work (To date)	2005-2010
Nottingham Trent University	<ul style="list-style-type: none"> ▪ Much of NTU's research is undertaken in collaboration with industrial partners or is specially commissioned by public sector agencies. ▪ NTU provides business and innovation management support to a range of organisations and access to specialist services, facilities and equipment. ▪ NTU, in collaboration with relevant regional HEI partners, is undertaking industry-led R&D (e.g. emanate initiative) and developing new methods to engage with and provide support to relevant business sectors (e.g. BioKnex, Nottingham Knowledge Network, Nottingham Creative Network, Science City). In addition, NTU is currently identifying ways through which it can contribute to the InnEM Action Plan and, in particular, to the establishment of the i-nets. 	Includes, for example, HEIF 3 grant of £1,330,160 for 2006-07 and 2007-08	2006-07 and 2007-08

3a-2. Developing research excellence

- Develop research excellence so the region can compete for and benefit from a larger share of public and privately funded R&D;
- enhance the growth and investment in the region's research and science base, including the universities.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Building on existing research expertise to develop a world-class cardiovascular research facility for the region.	£2m	2007-08
Bishop Grosseteste University College Lincoln.	Developing capability under HEIF3. Working with EMUA to identify our strengths in, and the region's need for, R&D in the cultural and creative sector. Research into innovative teaching related community activities (e.g. recent project at Lincoln Prison) and to support sustainable communities.	Not available	Not available
Carbon Trust	Our R&D grants mentioned in 3a2 also support academic institutions with applied research projects showing potential for commercial development.	Not available	Not available
East Midlands Universities Association	EMUA has set up 6 Research Groups of unique strength (Sport, Creative Industries, Transport Technology, Sustainable Technologies, Bioscience & Medicine, Healthcare and Social Sciences). These groups will seek to develop significant projects, leveraging in funding from several different sources	Not available	Not available
Pera	<ul style="list-style-type: none"> ▪ Current Activities - Pera has research capabilities based in Melton in a range of technologies including materials, Mechatronics and medical. ▪ Pera Plans - Continue capital investment ▪ Delivery Interests - Additional capital funding to enhance this capability. 	Not available	P.a. 2007 2007
De Montfort University	<p>1) Current Delivery: De Montfort University is seeking to maintain and increase research excellence in key strategic areas (see 3a-1) and therefore increase the region's share of R&D funding. Because of its 'research for the real world' ethos, De Montfort University seeks to collaborate with regional businesses on research programmes. Our existing collaborative research programmes with business have acquired funding from:</p> <ul style="list-style-type: none"> ▪ DTI Collaborative Research Awards ▪ Research councils ▪ EU Framework Programme 6 ▪ DTI Knowledge Transfer Partnerships <p>Furthermore, HEIF2 and other regionally funded business programmes have transferred knowledge and research into the business communities. De Montfort University has secured £3 m of knowledge transfer grants for the region.</p> <p>2) Plan RES Aligned Delivery: To increase R&D funding for DMU and regional business via the development of an EU Framework Programme 7 support mechanism. This mechanism will expand DMU and partners' key EU-funded R&D areas, reconciling regional research strengths with EU thematic priorities.</p>	Not available	Not available
Groundwork	Groundwork Leicester and Leicestershire has a good track record of working with other	£15,000 p.a.	Ongoing

	organisations in environmental research. This work has resulted in its large scale establishment of photovoltaic cells in a housing development, a tyre recycling facility, an embryonic construction waste project and bio-fuel based on waste oil.		
University of Leicester	<p>1. Active focus on strengthening the existing areas of research excellence and supporting the development of new centres of excellence in collaboration with regional partners.</p> <p>2. Internationally recognised research expertise in Space and Aerospace Engineering, Biological and Medical Sciences.</p> <p>3. Enhancing research skills through programme of Continuing Professional Development for researchers and students; leadership and management development for research staff, including on-line learning</p> <p>4. CPD for Scientific and Engineering Technicians</p> <p>5. Developing Professional Practice</p>	<p>Not available</p> <p>£30m. p.a.</p> <p>£100,000</p> <p>£10,000 p.a.</p> <p>£100,000 p.a.</p> <p>£100,000 p.a.</p>	<p>Not available</p> <p>Ongoing</p> <p>2007</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>
University of Nottingham	Highly-rated research expertise, and critical mass in, for example, aerospace and manufacturing engineering, energy, environmental technologies, ICT and healthcare / life sciences research provides existing excellence on which regional, industrially-focused funding, would provide long-term economic benefits to the region against regional priority areas. Such centres might be collaborations between HEIs where this could bring added benefits and critical mass to the region's science base.	Not available	Not available
Nottingham Trent University	NTU's research strengths include, inter alia, the following: Art & Design; Fashion; Graphic Design; Photography; Fine Art; Theatre Design; Construction Management; Sustainable Design; Product Design; Architecture; Property management; Law; Business; Social Policy; Psychology; Cultural Analysis; the New Encyclopaedia/Global archive; Linguistics; English; French; History & German; International Relations; Education; Biomolecular and Microbial Analysis; Cell Biology and Pathology; Neuroscience, Pharmacology and Toxicology; Intelligent Systems; Interactive Systems; Intelligent Recognition; Biomaterials and Bioengineering; Sensors, Imaging and Displays; Mathematical Physics; Statistics. Our research is characterised by collaborative working with employers, other HEIs and funders to leverage maximum benefits regionally, nationally and internationally.	Includes, for example, £2,788,511 of HEFCE annual research funding for 2006/07.	2006/07

3b. Helping existing businesses deploy technologies and processes

3b-1. Developing and applying new technologies

- Provide assistance in the development, promotion and implementation of new enabling technologies, products and processes, utilising support services that are aligned with the needs of businesses;
- establish collaborative networks between researchers, businesses, venture capitalists to ensure emerging technologies are brought to market.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Working with businesses and the universities to investment in a range of "cutting edge" technologies including global positioning, micro and nano-technology and fuel cells research for the region's competitive advantage.	£2.188m	2007-08
Carbon Trust	The Carbon Trust supports 4 clean energy business incubator units that help early stage companies commercialise. Since 2004 we have supported 36 companies through these incubators. We are also very active in the low carbon investment market through our venture capital work. To 31 st March 2006 we had made nearly £7m of direct investment in low carbon businesses. We also intend shortly to launch a new private sector venture capital investment fund that will invest in low carbon technologies. It is aiming to raise a £75m fund on the AIM market. We also run a technology acceleration programme that pro-actively aims to accelerate and catalyse the development of low carbon technologies, by helping to overcome the barriers to market development and demonstrate the effectiveness of new technologies. Examples include major programmes on marine energy, micro-CHP, advanced metering, low carbon buildings and biomass for heat.	Not available	Not available
Derbyshire County Council	Markham Vale Environmental Centre developed to enhance the environmental technology sector.	Not available	Not available
Groundwork	As part of its environmental support activities, Groundwork provides advice and support to business on new environmental technology designed to improve competitiveness and comply with legislation.	£7,000 p.a.	Ongoing
National Industrial Symbiosis Programme (NISP)	<ul style="list-style-type: none"> ▪ NISP continually seeks to advocate and utilise such emerging technologies in its remit for profitable waste reduction across all forms. NISP also works closely with other business support agencies across the UK and both sign-post to and is sign-posted from such agencies. ▪ NISP is closely aligned with the Resource Efficiency KTN (Knowledge Transfer Network) funded by the DTI and thereby ensures the programme taps into the UK's best technological expertise and innovation increasing the potential for industrial symbiosis through the implementation of new technologies and processes. 	Not available	Not available

NHS East Midlands	<ul style="list-style-type: none"> ▪ Maximising the benefits of the Nottingham Science Park would encourage further inward investment – particularly with the close proximity of the Nottingham University Hospitals NHS Trust. Cross sector linkages need to be made with networks such as the University of Nottingham Health Technologies Knowledge Transfer Network (KTN), if we are to realise the full potential of technologies in the region and the <u>NHS Innovation East Midlands Hub</u> and the East Midlands <u>Procurement Hub</u>. ▪ The former aids NHS organisations in identifying, protecting and managing intellectual property. The hub offers advice on copyright and other issues associated with IP and Intellectual Property Rights. The hub is also charged with providing guidance on business development, patenting, technology transfer, licensing, negotiating exploitation and spin-out company agreements and collaborations with industry. 	Not available	Not available
Pera	<p>Current Activities</p> <ul style="list-style-type: none"> ▪ Providing the link to national sources of excellence e.g. Rutherford Laboratory. ▪ Manage electronically enabled products for KTN. ▪ Member of Food Faraday ▪ Member of FIRST for land remediation. <p>Pera Plans</p> <ul style="list-style-type: none"> ▪ Creation of a network of European Universities who are excellent on EC Framework Programme R-NET ▪ Provide FP management software to the region. <p>Delivery Interests</p> <ul style="list-style-type: none"> ▪ Ensuring MAS is effectively integrated into any University outreach operations and part of the demand side stimulation activity. ▪ Support being available for East Midlands Universities to participate in R-NET 	Not available	2007
SSDA	<ul style="list-style-type: none"> ▪ SSA identifies innovative/ high productivity practices for sector ▪ Action learning sets for leaders supporting innovation in their business ▪ Supporting the development of appropriate technical training provision needed to underpin innovative practices 	Not available	Not available

3c. Resource efficiency through effective use of technology and management practices

3c-1. Providing business support on resource efficiency

Introduce a range of resource efficiency business support measures that enable regional businesses to adopt leading best practise related to:

- avoidance, reduction and improved management of waste;
- creation of new markets for innovative products and services derived from waste;
- more productive and efficient use of energy, water and materials;
- promotion and implementation of environmental and sustainable benefits to businesses.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Supporting businesses to enable them to minimise waste and improve efficiency	£1.247m	2007-08

Carbon Trust	<p>The Carbon Trust provides a wide range of services to help businesses and organisations of all sizes to cut carbon emissions now through energy efficiency and to provide support to the development of the low carbon technologies of the future from R&D to commercial stage. Note that our mission is to help organisations cut carbon emissions and therefore we do not focus on other waste efficiency issues, such as water usage, unless linked to our primary objective.</p> <p>We believe that energy efficiency provides significant benefits to business – our work in this area identified £390m. of potential cost savings for our customers in the financial year 2005/6.</p>	£39m helping organisations to reduce carbon emissions now and spent and committed over £20m. to the development of new technologies.	In the financial year to 31 st March 2006
Derbyshire County Council	<ul style="list-style-type: none"> ▪ In the Derwent Valley water turbines at Milford Mill, Belper Mill and Masson Mill take advantage of the infrastructure of historic stone weirs within the World Heritage Site to produce sustainable energy. ▪ We are introducing opportunities through the planning process for waste management firms to develop innovative facilities to minimise landfill and encourage the use of waste as a resource. Relevant policies in the Waste Local Plan and the forthcoming Waste Sites Development Plan Document. ▪ We are working with partners through the Local Area Partnerships and Local Area Agreements to promote resource efficiency and waste reduction, e.g. with Groundwork. 	Existing staff resources	Ongoing
East Midlands Centre of Excellence	<ul style="list-style-type: none"> ▪ EMCE is working with all EM councils on their waste improvement strategies, which also include collaboration over the procurement of some strategic waste processing plants. ▪ EMCE showcases new and innovative systems/processes which result in demonstrable efficiency and service improvements to businesses. The EMCE acts as a “dating agency”, bringing new ideas to LAs through our extensive programme of workshops and seminars. 	Not available	Not available
East Midlands Regional Assembly	<ul style="list-style-type: none"> ▪ Policy 37 in the draft RSS and the RWS states that the Region will work towards zero growth in all forms of controlled waste by 2016 along with a move to treat waste higher up the waste hierarchy as set out in the National Waste Strategy. 		
Environment Agency	<ul style="list-style-type: none"> ▪ ‘Netregs’ - is a web based resource that provides tailored advice on environmental regulations which relate to an individual business. It is organised in sectors and provides access to best practice in a number of areas including resource efficiency. ▪ Trading estates work – Work with partners, to audit environmental performance of SMEs on trading estates in the East Midlands, taking a risk based approach to target the worst performers with advice on compliance with regulation, best practice within the sector and signposting advice on resources productivity. ▪ Environmental Enterprise in Lincolnshire (EEL) – We are working with Environmental Assistance to demonstrate to SME’s how resources efficiency, environmental best 	<p>Funding from BREW to upgrade the site. Staff time.</p> <p>Environment Agency funded mapping exercise</p> <p>Overall project cost is</p>	<p>2006/7</p> <p>2006/07-2007/2008</p>

	<p>practice and innovation can help improve their profitability while reducing their impact on climate change and the environment. The programme is delivered through a mixture of intensive support (up to 5 days 1 on 1 advice), one day training sessions and seminars targeted at specific sectors (construction, small-scale energy producer, recyclers).</p> <ul style="list-style-type: none"> ▪ Provide advice and promote best practice through steering groups of BEST/EMBREN and Derby Resource Efficiency Club 	£307,000	
		Staff time	
Envirowise	<p>Envirowise provides advice and information services to business across the full range of issues relating to use of resource and waste minimisation. The main focus of Envirowise is at the top end of the waste hierarchy ie the elimination and reduction of waste at source and the more efficient use of materials and resources in the design, manufacture and supply of products and services. Envirowise services include:</p> <ul style="list-style-type: none"> ▪ telephone helpline for advice and access to other services and signposting to other national and local support providers, ▪ web site providing access to all programme materials, tools and services, ▪ extensive range of guidance and case study publications and other tools, ▪ programme of workshops and seminars, ▪ site visits to identify savings opportunities, ▪ support for supply chain improvement partnerships, ▪ engagement with local business support organisations, ▪ Resource Efficiency Clubs with support provided for feasibility studies and helping club companies track and report savings achieved, ▪ National and local marketing campaigns raise awareness of the business and environmental benefits to business of resource efficiency. 	Not available	Not available
National Industrial Symbiosis Programme (NISP)	<ul style="list-style-type: none"> ▪ National Industrial Symbiosis Programme (NISP) is a free business opportunity programme delivering economic, environmental and social benefits directly into businesses across the UK. By assisting companies in taking a fresh look at their resources NISP has rapidly established itself as a permanent agency for profitable waste reduction across all forms (i.e. energy, virgin materials, asset utilisation etc, as well as materials). ▪ The programme's approach as independent facilitator therefore enables it to usefully bring together companies and organisations of all shapes and sizes across traditional sector and across industry boundaries. ▪ NISP does not explicitly work to create new markets for innovative products and services derived from waste. However a by-product of its engagement methodology would support this activity by bringing effective solution provides and innovative products into mass commercial use. 	Not available	Not available
Northamptonshire Chamber	Chamber staff, through its BL involvement, has led on development of resource efficiency projects, working with the University, Envirowise and the	Not available	Not available

	Carbon Trust. It has developed and run a series of cut waste and improve efficiency activities and established a local resource efficiency club.		
Pera	<p>Current Activities</p> <ul style="list-style-type: none"> ▪ Environmental Innovation Programme ▪ Environmental Energy Efficiency Project <p>Pera Plans</p> <ul style="list-style-type: none"> ▪ Deliver programmes <p>Delivery Interests</p> <ul style="list-style-type: none"> ▪ Extending the scope and duration of each project 	Not available	to Feb 07 to Feb 08
De Montfort University	<p>De Montfort University will be delivering business support programmes that embed clean design principals, for example:</p> <ul style="list-style-type: none"> ▪ Low carbon and environmental product design SME support programme ▪ Retail sector resource and energy efficiency support programme 	Not available	Not available
University of Derby	<p>Resource efficiency initiatives should also include access to equipment and facilities at the region's HEIs. For example, small businesses currently access equipment at UoD that otherwise would be out of their reach (e.g. electron microscope analysis). In addition, HEI resources can expand regional capacity e.g. the NHS currently uses UoD's DEXA scanning facilities.</p>	Not available	Not available
University of Leicester	<p>Much of our research activity is being developed in close association with industry and has potential commercial applications. Examples include:</p> <ul style="list-style-type: none"> ▪ Electrical and Electronics Power Engineering Group - high voltage insulation, renewable energy, energy conversion and storage group, cleaner power. ▪ Thermofluids group – environmental management systems, treatment of wastewater, combustion processes ▪ Green Chemistry atmospheric chemistry group, climate research. ▪ Earth observation science group, atmospheric monitoring ▪ Environmental reconstruction group, ▪ CEMBI - a centre of excellence for the mineral extraction industries. ▪ KTP with Alcoa to develop software to manage resource throughput in steel mills. 	£30m. p.a.	Ongoing
WRAP	<p>Retail Programme-</p> <ul style="list-style-type: none"> ▪ stimulating innovation in packaging and product design by financing projects through the Innovation Fund ▪ increasing the use of recycled content in packaging in target materials and products e.g. PET bottles and increasing the bulk importation of wine ▪ cutting food waste through research into behaviour and the funding of projects through the innovation Fund. <p>Manufacturing Programme-</p> <ul style="list-style-type: none"> ▪ a combination of grants with technical support and advice to provide assurance on the performance characteristics of recycled materials compared with virgin materials, focusing on a small number of significant projects where a major shift from virgin to 	Not available	Not available

	<p>recycled materials can be achieved.</p> <ul style="list-style-type: none"> ▪ manufacturing support to maintain a centre of expertise on market and technical issues and develop projects to support industries which are major users of recycle e.g. glass, paper and wood 		
Groundwork	<ul style="list-style-type: none"> ▪ Groundwork delivers advice to businesses on resource efficiency. ▪ In Leicester we have substantial experience in assisting local companies to improve their competitiveness by addressing environmental management and their supply chains. ▪ In Nottingham we are working with retail clusters to deliver collective changes to environmental behaviour. ▪ We have a demonstrator eco-house in Leicester and are developing a visitor centre on similar lines for one of our major Nottingham projects. 	£3,000 p.a.	Ongoing
University of Nottingham	<ul style="list-style-type: none"> ▪ The University possesses considerable academic expertise and facilities in these areas. Such expertise should be drawn into regional policy, planning and delivery in support of these priority actions. Developing effective support mechanisms to bring this expertise to bear on regional issues is the challenge for both <i>emda</i> and the University. For example: <ul style="list-style-type: none"> ▪ The Environmental Technology Centre (ETC), , is a key regional-resource for businesses seeking to improve their energy and environmental performance. ▪ Demonstration and research facilities within School of the Built Environment include the Ecohouse - an environmental friendly two storey four bedroom house which features PV, solar thermal collectors, a wind turbine, combined heat and power, light pipes and a rainwater collection system. The School has a international reputation for innovative research into sustainable energy technologies and is housed within the Sustainable Research Building – itself an exemplar building, demonstrating state-of-the-art techniques for environmentally responsible, sustainable construction. ▪ Beyond these examples, the University has further expertise and facilities giving rise to the opportunity to make a major contribution against these long term issues. 	Not available	Not available
University of Northampton	<ul style="list-style-type: none"> ▪ A large specialist Division (the SITA Centre) within the School of Applied Sciences is concerned with all aspects of Waste Management. This group receives funding of over £1.2m from industry and recognition from professional bodies and has a national reputation. ▪ <u>Future</u> plans that align with the RES ambitions are currently at feasibility stage. Funded for £15,000 by EMDA/SSP, the “Resource Recovery Park” is a concept that would put the University’s SITA Centre at the heart of an Eco Science Park. In effect the Research Centre would act as an “anchor tenant” to attract industries in the rapidly-growing resource recovery sector into Northamptonshire. 	£15,000	2006-07

<p>Nottingham Trent University</p>	<ul style="list-style-type: none"> ▪ NTU offers a range of expertise in this field. For example, NTU's Master of Research (MRes) programme in Strategic Resource Management, which is available by distance-learning, part-time and full-time modes of study, is designed to give the theoretical and practical skills needed to develop, implement and manage a resource strategy for a public or private sector organisation. In particular, it shows how to achieve sustainable natural resource development within a framework of economic growth. The course was developed in collaboration with Loreus Ltd., an experienced environmental training and consultancy company, ensuring that the course delivers leading-edge theoretical content underpinned by practical consultancy experience. ▪ NTU's MSc in Project Management (Construction) focuses on best practice in the management of resources in the process of building and maintaining the built environment. The MSc is aimed at mid-career professionals and is designed to be compatible with full-time employment. Course modules are also available as individual CPD units increasing its accessibility and flexibility. ▪ NTU's research strengths in Sustainable Design include construction; energy modelling and efficiency; materials and product innovation. For example, the Applied Energy and Environmental Engineering Group, a research team in NTU's School of Architecture, Design and the Built Environment has been investigating phase change materials (PCMs) compounds which melt and solidify at certain temperatures, enabling them to store and release large amounts of hot or cold energy. ▪ The principal focus of this research project has involved looking at how PCMs can be applied to reducing energy consumption and carbon dioxide emissions in buildings. 	<p>Includes, for example, the BEST Network which has secured funding and resources to the value of more than £3m</p>	<p>On-going</p>
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3d. Translating scientific excellence into business success

3d-1 Maximising the impact of Science City Nottingham

Maximise the impact of Nottingham's Science City designation to the benefit of the wider region particularly in science and technology focused infrastructure development and regeneration by:

- encouraging greater and more effective collaborative working between the Nottingham Universities, other research establishments and businesses to build the infrastructure, expertise and knowledge needed to attract and retain high value science and technology based businesses;
- extending outwards from Nottingham to develop regional research excellence.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Supporting the partnership approach to the development of Nottingham as a Science City	£1.03m	2007-08
East Midlands Regional Assembly	The draft 3 Cities Sub-Regional Spatial Strategy acknowledges Nottingham's Science City designation and Three Cities Policy SRS 5 seeks to ensure Local Planning Authorities have regard to the needs of the high technology sector in the sub-region in general and proposals associated	Not available	Not available

	with the Science City in particular, when reviewing employment land allocations		
East Midlands Universities Association	EMUA aims to support this measure by working with Nottingham and NTU HEIs to extend the affect of Science City across the region.	Not available	Not available
Prowess	<ul style="list-style-type: none"> ▪ SECT (Science, Engineering, Construction and Technology) integration into Science City and support with policy formulation and development ▪ Raise awareness of the database that Prowess holds of women working within SECT could be made available– as a human resource for further development and awareness 	Not available	Not available
University of Derby	UoD has established links with Nottingham Science City through the Derbyshire and Nottinghamshire Lifelong Learning Network.	Not available	Not available
University of Nottingham	Maximising the impact of the Nottingham Science City (NSC) designation is a high priority for the University. The University, through Research Innovation Services, has committed dedicated staff resource to support the NSC development and engage with partners. Senior staff are engaged in the development of the Science City agenda.	Not available	Not available
Learning & Skills Council	The LSC focuses on the Education and Skills priority theme of the Science City initiative. We see Science City as a means of ensuring that local people benefit from the developing Science and Technology opportunities in the conurbation.	£40,000 for Project Manager and implementation of Action Plan	November-June 2007.
NHS East Midlands	<ul style="list-style-type: none"> ▪ Maximising the benefits of the Nottingham Science Park would encourage further inward investment – particularly with the close proximity of the Nottingham University Hospitals NHS Trust. Cross sector linkages need to be made with networks such as the University of Nottingham Health Technologies Knowledge Transfer Network (KTN), if we are to realise the full potential of technologies in the region and the NHS Innovation East Midlands Hub and the East Midlands Procurement Hub. ▪ The hub aids NHS organisations in identifying, protecting and managing intellectual property. The hub offers advice on copyright and other issues associated with IP and Intellectual Property Rights. It is also charged with providing guidance on business development, patenting, technology transfer, licensing, negotiating exploitation and spin-out company agreements and collaborations with industry. 	Not available	Not available
Nottingham Trent University	Nottingham's two universities are working together more closely than ever before. Recent examples include the joint academic appointment in the area of Post-Genomic technology, joint funding bids, and partnerships such as BioCity. Examples of wider regional collaboration include BioKneX and eminate.	Includes Centre for Knowledge Exchange grant with Universities of Nottingham and Leicester of £650,000 for 2006-08	2006-08
Nottingham Development Enterprise (NDE)	<u>Science City Marketing</u> This project aims to utilise the Nottingham Science City (www.science-city.co.uk) designation to proactively market the Science City concept and brand. The project involves developing a comprehensive marketing and communications strategy and implementation plan. The Marketing Manager will then begin to implement the strategy	Circa £5,000/annum	Feb 2007-March 2010

	<p>as part of a networking and branding exercise working with partners and stakeholders currently engaged in activity that delivers against the ambitions of Nottingham Science City</p> <p><u>Nottingham Skills Action Plan</u> This project will support the completion of a clear action plan for the Employment and Skills strand of Science City and commence implementation of a series of short, medium and long term activities</p> <p><u>Science City Property Strategy</u> Delivery of property and infrastructure strategy to create a ladder of accommodation and support services for Science and “Hi Tech” knowledge based businesses at all stages of their development. The objectives of this work are to;</p> <ul style="list-style-type: none"> ▪ Develop a robust property strategy based on a regularly update evidence-led demand model ▪ Use the evidence generated by such property research to safeguard key strategic “Hi Tech” sites which are under threat from competing higher value uses e.g. residential development. ▪ Specifically take in to account the future needs of Science and Technology users within the City’s Local Development Framework ▪ Public sector funding to be utilised as pump priming investment to draw in private sector investment. ▪ Harness regeneration potential of key Science City flagship developments both in terms of A) key sites within their immediate locality and B) linking of local people to the jobs they create 	<p>£40,000 (LSC)</p> <p>c. £5,000 p.a.</p>	<p>Jan- March 2007</p> <p>Feb 2007- March 2010</p>
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3d-2. Commercialising scientific excellence through facilitated business collaboration

Introduce more effective initiatives to facilitate greater collaboration between businesses and the regional research community, including the universities, with the aim of:

- matching research capability to business needs, leading to increased commercialisation of the region's scientific excellence;
- exploiting the benefits associated with wider intellectual property rights in order to develop innovative new products and services and create new market opportunities;
- providing specific business support throughout the commercialisation process.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Working with business to raise awareness of the wider opportunities (e.g. Framework 7, National Technology Programme) for research collaboration to increase the level of innovative products and processes developed in the region.	£533,000	2007-08
Leicestershire County Council	The County Council is represented on the Loughborough Innovation Centre Board and supports the Loughborough Advanced Technology Initiative (LATI). The County Council is also involved in the proposal for the extension of the Science Park in Loughborough	Officer Time	Ongoing
Northamptonshire Chamber	<ul style="list-style-type: none"> ▪ The resource efficiency programme was developed in collaboration with the University. ▪ The Chamber runs the local STEP student placement programme for the county and works very closely with the University to match students with local businesses. Projects tend to concentrate on product & market development. 	Not available	Not available

Prowess	<ul style="list-style-type: none"> ▪ SECT (Science, Engineering, Construction and Technology) integration into Science City and support with policy formulation and development ▪ Raise awareness of the database that Prowess holds of women working within SECT could be made available – fee to be agreed – as a human resource for further development and awareness 	Not available	Not available
De Montfort University	<p>1) Current Activities: The commercialisation of scientific excellence is an implicit element of De Montfort University's 'research for the real world' ethos. Commercialisation of scientific excellence is addressed through a number of formal activities, including:</p> <ul style="list-style-type: none"> ▪ The Innovation Company, an IP corporate development support programme, reconciling business needs with university IP ▪ De Montfort University's Knowledge Transfer Partnership, an extensive knowledge transfer programme funded through the DTI ▪ emda and LSEP funded SME support programmes, which facilitate business collaboration (e.g. SmarTex and Improving Business by Design) ▪ HEIF funded activities, all of which specifically seek collaboration with the business community <p>2) Planned Activities: To enhance business collaboration and commercialisation, De Montfort University is planning a number of formalised and funded activities:</p> <ul style="list-style-type: none"> ▪ A £2.1 m IP and innovation programme to develop and commercialise intellectual property from the region's SMEs and corporate organisations will begin imminently. This single, integrated and managed process, addresses all the region's key innovation issues. Supported by LSEP and central government, this project will be sited on the new Leicester Science and Innovation Park in 2007. ▪ HEIF3: Formal business collaboration activities will be continued through HEIF3 reinvestment, realigned to address emerging business and regional priorities ▪ Formal Framework Programme 7 support mechanism will accelerate De Montfort University scientific collaboration with regional and European businesses, identifying new routes to market for scientific excellence. ▪ There will be continued investment in the KTP programme ensuring continued and enhanced collaboration with regional business in commercialisation. 	Not available	Not available
University of Derby	<ul style="list-style-type: none"> ▪ UoD has participated in the regional collaborative project 'Higher Education Innovation Fellowships'. This has been an important source of support in our efforts to encourage academics to realise the regional and commercial impact of their research activities. Regional funding to continue this useful scheme is essential. 	Not available	Not available
University of Leicester	<ul style="list-style-type: none"> ▪ University Business Development Office, and in particular Biobator and Skybator and other 	£1m p.a.	Ongoing

	<p>'bators are designed to do exactly this.</p> <ul style="list-style-type: none"> ▪ University seeks to develop closer links with regional and local initiatives in support of its knowledge transfer activity. ▪ Collaborative research and other projects. ▪ Encourage development of University demonstrator facilities to showcase technologies and facility knowledge transfer. ▪ Sharing of best practice and resource through collaborative networks – such as EMIN, Connect Midlands, Lachesis, Innovation Fellowships and Medici. ▪ Continuation of the Biotechnology Exploitation Platform - a DTI funded initiative to stimulate the commercial exploitation of the region's world-class bioscience research. This involves a collaboration of EM universities and the NHS and has been particularly successful in meeting and exceeding its output targets. 	£5,000 p.a.	2007-2011
University of Nottingham	<ul style="list-style-type: none"> ▪ This is a high priority for the University. The University has invested significantly in developing and improving the commercialisation of scientific excellence and generating an innovative, entrepreneurial, culture within the University. Companies spun-out from the University are now contributing to the regional economy. A number of these are now resident in BioCity Nottingham (Scancell, Critical Pharmaceuticals, Regentec, Monica Healthcare, Onc-Immune). Each year 80-90 disclosures are made by Nottingham academics – each representing a potential commercial development (patent filing, spin-out company, licence to business, etc.) requiring evaluation, development and partnership with industry. ▪ The development of UNIP, and our Ongoing BioCity involvement, will provide critical infrastructure for supporting this area. ▪ A key barrier to further success is the resource to support and enable scientific discoveries to be protected, proven and transferred into industry. Partnerships with other regional HEIs have been critical in providing some resource to facilitate this activity (for example, Innovation Fellowships, the Lachesis Fund, Medici Fellowships). 	Not available	Not available
University of Northampton	<p>Commercialising scientific excellence at the University <u>currently</u> involves central support from the Knowledge Exchange for academic ideas. A number of ideas have been licensed and some experience of spin-outs is on-going. The University attracted 7 Innovation/Regional/Medici Fellowships in 2005/6.</p> <p>Future plans include:</p> <ol style="list-style-type: none"> i. additional investment in Business Development Officers in each of the 6 Schools – putting commercialisation closer to academic expertise ii. investing £1,000 in supporting “enterprise” across the University iii. investing in a professional CRM system to better understand developments across a large organisation 	<p>Each Innovation and regional fellowship was worth approx £12,000</p> <p>£1,000</p>	Ongoing

Nottingham Trent University	<p>The Nottingham Knowledge Network (NKN) is a unique partnership between the city's two universities and Business Link Nottinghamshire; its primary objective is to encourage greater interaction between local businesses and the universities. The University of Nottingham and Nottingham Trent University have skills, products, services and capabilities that can contribute towards individual business performance improvements that will subsequently benefit the local economy. Participation in the network will enable businesses to connect with an extensive range of business-focused resources.</p> <p>The University is also developing the Nottingham Creative Network as a mechanism for developing links to technology for businesses in the creative sector.</p>	Includes, for example, grant funding for NKN of over £35,000	July 2005 to December 2006
Groundwork	Our emda construction waste commission includes bringing together construction companies in order to consider collaborative approaches to commercial waste. Groundwork Leicester and Leicestershire is working with large businesses and Nottingham University develop new environmental technologies, such as tyre recycling and bio-fuel with a view to developing new commercial businesses.	£25,000 p.a.	Ongoing

3d-3. Development of land and property

Develop land, property and facilities which maximise opportunities for collaborative innovation activities and inward investment by providing quality sites and buildings which support enterprise development. Proposed developments should:

- be linked to RES priority sectors;
- maximise clustering benefits;
- improve links between academic institutions and businesses;
- be supported by the work of Innovation East Midlands and blueprint;
- encourage sustainable building design.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Investing in the infrastructure to ensure the availability of "grow on" space to enable innovative businesses to start-up and expand within the region.	£1.885m	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Our Waste Sites Development Plan Document will facilitate the identification of suitable sites and enable planning permission to be granted for integrated waste management facilities and links with local businesses. ▪ Need for close relationship between RES and RSS to achieve this – see 7b-1 below regarding development of databases to monitor site availability and 7b2 Markham Vale. ▪ Environmental improvement projects help to enhance the environment to attract and retain inward investment. 	<p>Existing staff resources</p> <p>No resources confirmed - £100,000 required p.a.</p>	Ongoing
East Midlands Regional Assembly	Following joint working with emda the draft RSS seeks to ensure that allocated sites for employment use are consistent with RES Priorities. The encouragement of sustainable design and construction techniques is supported as a core objective of the draft RSS	Not available	Not available

Nottinghamshire Business Venture (NBV)	NBV's ambition is to build on the success of our current incubator and workspace activities and develop a state of the art Business Centre which would combine all the winning components of NBV's activities on one site. We are currently in discussions with Blueprint who understand our vision is for a mixed use centre comprising 30,000 square feet of business incubation and much needed move on graduation space, combining high specification offices with intelligently designed industrial units. Complemented by our innovative approach to incubation and the broad spectrum of services that we offer. This flagship development could create a world class Enterprise Centre for Nottingham and the East Midlands.	Not available	Not available
The Prince's Trust	The Prince's Trust aims to establish a regional Centre of Excellence in business development for young people (The Place for Enterprise). This project will operate on a hub and spoke model with a regional centre in Leicester and outreach centres in the region's other cities. It will utilise a brownfield site and implement sustainable building design (possibly in partnership with the Prince's Foundation). Each centre will support the development of networks and appropriate business cluster as well as offering a dedicated, wraparound support service.	Its anticipated The Place for Enterprise will cost £5m.	2007/08
Leicester Regeneration Company	<ul style="list-style-type: none"> ▪ Leicester New Business Quarter: 50,000 sq m Grade A offices to attract new sectors of employment and diversify Leicester's economy. <ul style="list-style-type: none"> a) Colton Square – 10,000 sq m under construction on emda-acquired site plus 2,500 sq m on adjacent site b) Granby St – current planning application for 9,000 sq m c) Station area – negotiations with landowners to bring forward 30,000 sq m (plus 12,000 sq m in current building refurbishment) ▪ Leicester Science Park: 12,000 sq m incubation and follow-on units plus 2.5 ha serviced plots. Sites cleared, outline permission granted, and development agreements under negotiation. Est 2,000 jobs to retain science graduates and broaden city's economy 	<p>£4m <i>emda</i> funding sought in current LRC Business Plan + £5.57m previously committed</p> <p>£6.39 m <i>emda</i> funding committed + £0.17m in LRC Business Plan</p>	<p>April 2007 April 2008</p> <p>2008-9</p> <p>2010+</p> <p>Site starts early 2007</p>
Leicestershire County Council	<p>Leicestershire's LAA: Economic Development Block Outcome 3a: Bring about the early release of employment land and premises to meet identified demand</p> <ul style="list-style-type: none"> ▪ Appoint consultants to undertake the strategic assessment of employment land, premises and investment opportunities in the area. The study will draw together the findings from local employment land and premises studies undertaken recently in all Leicestershire district areas. Its aim is to develop a consensus about the strategic priorities for the area and to determine the appropriate mechanisms to lever in public and private sector investment. ▪ The County Council plays a strategic role in the provision of employment land through the Structure Plan and monitors employment land provision and take-up. ▪ LCC also has a significant commercial property 	<p>£15,000 LCC £30,000 Partners</p> <p>£1m</p>	2006/7

	<p>portfolio including business start-up accommodation and the Loughborough Technology Centre. The County Council is currently involved in projects to develop innovation/incubator centre in Hinckley and Market Harborough.</p> <ul style="list-style-type: none"> ▪ The County Council is involved in the development of the Loughborough Science Park and the Loughborough Innovation Centre. 	Uncommitted £3m Partners	
		Officer Time	
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Premises development activity to be guided by a research based strategy which divides the county into market areas, to derive a prioritised plan for public sector intervention. ▪ Supporting key employment sites to support sustainable growth of the principle market towns, leasehold premises to facilitate SME growth and bespoke developments to support particular regeneration aspirations or to support targeted sectors. ▪ Working to remove constraints to securing the supply of appropriate employment land. ▪ Work with our economic partners and advise the Regional Assembly on the approach to job and employment land provision for the period up to 2026 by local authority area. ▪ Identifying suitable employment sites, monitoring net changes and assessing policy performance; and in 2006/7 create 143 new jobs and safeguard 460 jobs as a result of successful investments across the County; and engage the private sector and particular intermediaries to use Tractivity. ▪ Continue to provide a range of quality affordable & suitable business sites and premises which enable culture of business incubation & growth. ▪ Continue to provide businesses with a choice of modern employment sites, workspace and business centre accommodation. 	Not available	Not available
Minority Enterprises East Midlands (MEEM)	MEEM plans to develop a Minority Trade Centre in East Midlands to offer minority business support to the whole BME communities in East Midlands from a single point of contact. (See 1c-1)	£5m	2007-12
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ Fit For Market scheme. Provision of financial grants to projects that regenerate disused land and / or buildings and make them fit for commercial use. These projects include acquisitions, refurbishments, and feasibility studies. ▪ Engagement with Delivery vehicles and Blueprint for joint working. 	£6m GAF £1m SSP	2006/2007
Groundwork	We improve public realm and make physical improvements to businesses, particularly frontages. This approach improves the climate for inward investment by improving the image of local areas. Groundwork also has some experience in sustainable building design: it delivers a significant 'green homes' programme that includes insulation, installation of solar water heating units and other environmental technologies. Groundwork Leicester and Leicestershire's demonstration eco-house strongly encourages sustainable building design.	£5,000 p.a.	Ongoing
University of Leicester	Management contribution to Leicester Science Park Development	£50,000pa	Ongoing

3e. Growing the region's key sectors

3e-1. Growing the region's key sectors

Ensure that the priority sectors (transport equipment, construction, food and drink and healthcare) are considered in the implementation of other actions in the RES to support growth, address skills needs and focus on efficiency and excellence, for example:

- by ensuring skills and training providers are matching their provision to the needs of these sectors;
- by encouraging business support organisations to consider these sectors in the setting of their priorities and delivery of their services.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Supporting the development needs of RES priority sectors with a focus on improving their capacity to innovate.	£5.149m	2007-08
Bishop Grosseteste University College Lincoln.	LLN and BG strategy is addressing Health and Social Care, especially with regard to children and young people – specialist expertise in all areas relating to the children's Workforce and Children and Young People's Services. Working with local authority and HEI partners to develop a professional development centre for the workforce in this area.	Not available	Not available
Derbyshire County Council	Derbyshire Adult Community Education Service is reshaping its provision in line with regional skills priorities, particularly in regard to health and social care.	Existing staff resources	Ongoing
East Midlands Universities Association	EMUA will encourage HEIs to develop skills, research excellence, and business support in line with the region's key sectors.	Not available	Not available
Jobcentre Plus	Redeployment (JCP Lead) To target opportunities in growth sectors, as well as sectors in decline to ensure people facing potential unemployment have the opportunity to retain their high level skills within their current sector or to gain new skills to enable them to transfer to more sustainable employment within the region.	It is not possible to predict the resources in relation to redundancy.	
Loughborough University	<ul style="list-style-type: none"> ▪ Undergraduate degrees, postgraduate and short courses: aerospace, automotive and railways; construction and the built environment, including sustainability and innovative construction; biological sciences, sport and exercise sciences, medical technologies including telemedicine, medical instrumentation and regenerative engineering. ▪ Research & innovation-led activities in above. 	Not available	Not available
Learning and Skills Councils	<ul style="list-style-type: none"> ▪ Overall the LSC plans and allocated provision (of FE and wbl) on the basis of employer needs. ▪ Esp 6 work as well as the planning and delivery of the LSC adult strategy and the planning and delivery of Train to Gain. ▪ Funding of CoVEs and Skills Academies. ▪ Focus of Train to Gain on sectors. 	School support staff £12,000	Not available
NHS East Midlands	<ul style="list-style-type: none"> ▪ Maximising the benefits of the Nottingham Science Park would encourage further inward investment – particularly with the close proximity of the Nottingham University Hospitals NHS Trust. Cross sector linkages need to be made 	Not available	Not available

	<p>with networks such as the University of Nottingham Health Technologies Knowledge Transfer Network (KTN), if we are to realise the full potential of technologies in the region and the NHS Innovation East Midlands Hub and the East Midlands Procurement Hub.</p> <ul style="list-style-type: none"> ▪ The former aids NHS organisations in identifying, protecting and managing intellectual property. The hub offers advice on copyright and other issues associated with IP and Intellectual Property Rights. The hub is also charged with providing guidance on business development, patenting, technology transfer, licensing, negotiating exploitation and spin-out company agreements and collaborations with industry. 		
National Offender Management Service	<ul style="list-style-type: none"> ▪ Ensuring that vocation training and employment opportunities for (ex)offenders prioritise the region’s key sectors (transport, equipment, construction, food and drink and healthcare) 	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ Food and drink is the largest sector of minority businesses. The sector current facing serious skills shortage. ▪ MEEM plans to develop specific training programme for food and drink sector to address the skills gap. 	Not available	Not available
SSDA	<ul style="list-style-type: none"> ▪ SSA Regional Action Plans for Key sectors identify action needed for growth ▪ SSCs essential to supply-chain of priority sectors identified. ▪ Sector Alliances: Multi-partner working groups to support key sectors by aligning plans and identifying high priority issues to address. 	Not available	Not available
De Montfort University	<p>1) Current Activities: The University currently addresses the needs of the region’s key sectors through a number of formal support programmes (e.g. NTI) and research-based activities:</p> <ul style="list-style-type: none"> ▪ Transport equipment: Through manufacturing support to the aerospace sector ▪ Construction: Through low carbon building design and training support ▪ Food & Drink: Through collaborative research activities in health ▪ Healthcare: Through collaborative research and formal training activities by the UK Human Tissue Bank <p>2) Planned Activities: To increase the regional impact of De Montfort University competencies in key regional sectors, HEIF3 investment has been made to support:</p> <ul style="list-style-type: none"> ▪ Transport equipment: Through continued manufacturing support to the aerospace sector ▪ Construction: Providing dedicated low carbon business engagement resources for the sector ▪ Healthcare: Providing additional dedicated business engagement resources. 	Not available	Not available
University of Derby	<ul style="list-style-type: none"> ▪ UoD is mindful of the regional and sub-regional priority sectors and ensures that new curriculum development responds to key employer needs. ▪ For example, new Foundation Degrees have recently been launched for Construction, Health and Social Care and Motorsport – in line with regional strategic priorities. ▪ UoD gleans intelligence on strategic priority sectors through its active participation in sub- 	Not available	Not available

	regional strategic bodies (e.g. DDEP, ESP County Employer Engagement Group, Derby City Partnership).		
The University of Leicester	<p>The University of Leicester is actively involved in growing the regions key sectors through its research, training, and knowledge transfer and other outreach activities in</p> <ul style="list-style-type: none"> ▪ Transport – in particular our expertise in aerospace and space research engineering ▪ Construction – in particular our expertise in minerals processing for the construction industry ▪ Food and drink – no direct expertise in UK manufacture – but indirectly much expertise in improving crop yields in tropical plants (e.g. bananas) ▪ Healthcare – in particular a major portfolio of research expertise across a wide range of healthcare disciplines. 	£20m p.a.	Ongoing
Groundwork	<ul style="list-style-type: none"> ▪ Groundwork is closely linked to meeting skills requirements within, particularly, the construction sector through direct and indirect provision. Our approach to improving environmental management is easily adapted to make it sector specific using, for example, supply chains and trade associations. ▪ Groundwork, through the Food Initiatives Group, has led on developing the food disadvantage and health agenda in Nottinghamshire. This work, which has had national recognition, engages with some private sector companies, but wider opportunities exist. Currently, for example, developing a project to influence food procurement decisions by local hospitals in Nottingham. 	£9,000 p.a.	Ongoing
University of Nottingham	The identified 'priority sectors' and 'enabling technologies' clearly map onto the expertise and facilities within the University of Nottingham. The University has plans, or is already engaged in activity, to develop enhanced R&D capacity and centres in areas aligned to the key sectors, for example, aerospace, healthcare.	Not available	Not available
University of Northampton	<ul style="list-style-type: none"> ▪ Healthcare - current provision at Northampton addresses the EMDA priorities for healthcare (through the training of nursing, midwifery, podiatry and occupational therapy and occupational science); food and drink (in particular microbial survival mechanisms and food spoilage); construction (through eg construction management, architectural technology) and transport equipment (through its international centre in vertical transportation – primarily on dynamics, vibration and control). ▪ Construction - being located in the MKSM growth area means the impact of building 100,000+ homes and parallel employment facilities in the next few decades is a major <u>future</u> driver of the University's ambitions. If the University is able to align itself with the skills needs of this growth, it could be a major contributor to EMDA's RES goals. 	Not available	Not available
Nottingham Trent University	<ul style="list-style-type: none"> ▪ Through an active role in LLNs and NTIs (please see above), NTU works in collaboration with partners across the region to help meet the 	Includes, for example, annual core	2006/07

	<p>skill needs of the region's key sectors.</p> <ul style="list-style-type: none"> ▪ For example, with regard to construction, it is notable that NTU's School of Architecture, Design and the Built Environment is the largest provider of Surveying education in the UK, and has more graduate student members of the Royal Institution of Chartered Surveyors (RICS) than anyone in the world. The School offers the complete range of education and research services to meet the needs of the whole lifecycle of the built environment industry – from Architecture, Civil Engineering, Construction Management and Surveying, to Property Management and Development. This design-led school is also a centre of excellence in industrial and product design. 	<p>teaching funding of over £6,900,000 for the School of Architecture, Design and the Built Environment in 2006/07</p>	
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Structural theme 2: Ensuring sustainability

4. Transport and logistics

4a. Infrastructure, accessibility and connectivity

4a-1. Improve transport connectivity and accessibility

To maximise the contribution the region's transport infrastructure and services make to the delivery of the RES objectives, the following actions will be promoted by regional partners to be taken through national agencies, RSS and RTS, Local Transport Plans and Development Frameworks, and transport operators:

- improve inter and intra-regional connectivity by strengthening links between the regions main urban centres, improving reliability on key routes for passengers and freight, and address poor connectivity or capacity to key centres in other regions, including London, Leeds, Birmingham, and Manchester;
- improve international accessibility by improving surface access to NEMA (recently renamed EMA) and other airports serving the region (including Robin Hood Doncaster Sheffield), and strengthening connectivity to mainland Europe by a range of modes, including rail via London;
- support regional regeneration and growth by improving access from all communities to employment and maximising the impacts of economic drivers and growth areas, unlocking investment sites in disadvantaged communities, and addressing inequality by improving accessibility;
- contribute to environmental, quality of life, and wellbeing indicators by implementing demand management measures, and access to recreation, sport, and cultural facilities.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<ul style="list-style-type: none"> ▪ <i>emda</i> will remain involved in regional efforts to promote investment in the region's infrastructure, for example via ongoing RFA activity, input to the rail franchising process, and Productivity TIF related work with partners. <i>emda</i> expects to help contribute to elements of the East Midlands Parkway Station scheme. ▪ We will help provide a regional economic view to Government in response to the Eddington and Barker reviews, highlighting the opportunities and potential in the East Midlands region. ▪ <i>emda</i> will play a role in funding relevant research or feasibility projects to help inform regional and national investment in transport infrastructure and other interventions to improve reliability and accessibility. For example, potential project around role and impact of 'gateways' in context of urban regeneration and economic development. 	£597,000 revenue, £1.1m capital.	For spend in 2007/08.
Derby City Council	<ul style="list-style-type: none"> ▪ Delivery of improved bus links to EMA through the Derby Airline Shuttle, including enhanced bus service and improved infrastructure, information and ticketing initiatives, and the appointment of a marketing and information officer to promote bus services and work with EMA-based employers to raise awareness of sustainable access options for employees and potential employees, including through job fairs. ▪ Work with EMA to develop integrated marketing activities to enhance access to EMA and information provision on bus services. ▪ Work with EMA to identify potential labour markets and market bus services to them, including in Alvaston and Boulton wards. ▪ Work with EMA to enhance communication and 	Not available	Not available

	consultation with local people in Derby, for example through area panels.		
Derbyshire County Council	<ul style="list-style-type: none"> ▪ DCC facilitates Rural Transport Partnerships which play an important role in Derbyshire in the protection and development of sustainable transportation. ▪ Accessibility strategy incorporated into Derbyshire Local Transport Plan 2006-2011: ▪ Predicted levels of funding for transport (capital and revenue) for the period 2006-2011 is £284m, with £35m earmarked for the 'Congestion and Economy' Strategy, and £64m for 'Accessibility and Healthy Travel Strategy' ▪ 3 Cities Transport Innovation Fund bid (Nottingham, Leicester, Derby) to seek funds to investigate problems of congestion and potential solutions. ▪ Input into development of East Midlands rail franchise. ▪ Enhanced (hourly) service on the TransPeak Nottingham-Manchester bus route through Derbyshire. ▪ EMA – Direct bus service between Swadlincote and EMA introduced, plus Taxi-bus "Nightservice" between Long Eaton, EMA and Swadlincote for staff and passengers. ▪ The Derby to EMA service has also been greatly enhanced. ▪ Access to employment is part of the Accessibility Strategy of the Local Transport Plan. ▪ Markham Vale and Dove Valley are examples of relevant sites. ▪ Access to recreation, sport and cultural facilities is part of the Accessibility Strategy of the Local Transport Plan. ▪ The County Council's Strategic Cycle Network (or Greenway Network) is being developed to provide traffic free routes between residential areas, employment opportunities, educational establishments as well as leisure routes. Many employers are seeing the benefits 	£284m identified in Local Transport Plan 2006-2011	2006-2011
		No resources confirmed but £300,000 required p.a.	2006 -2020
EMRAF	<p>EMRAF, through its Accessibility Sub-group, will facilitate delivery partners and stakeholders to deliver this action effectively in rural areas by:</p> <ul style="list-style-type: none"> ▪ providing a regional focus and expertise on rural issues in improving access to employment and services ▪ Identifying and sharing good practice ▪ Promoting joint working to improve the effectiveness of Accessibility Strategies within Local Transport Plans in dealing with access to employment, services and recreation for rural communities 	£ 3,000 p.a.	ongoing
		£10,000	2006-07
Highways Agency	<ul style="list-style-type: none"> ▪ The HA assesses the regional deficiencies in the Strategic Route Network (SRN) and develops the network in conjunction with regional partners. The HA assesses proposals for new development that may impact upon the SRN and requires appropriate mitigation measures to be put in place with a view to ensuring that adverse impacts are minimised. 	Not available	Not available

	<p>The HA particularly encourages the delivery of sustainable transport measures and travel demand management measures. So, the HA plays a key role in helping maintain and improve the strategic road links in the region.</p> <ul style="list-style-type: none"> ▪ The government has a Targeted Programme of Improvements (TPI) that includes measures to address key issues in the performance of the SRN. In addition, the HA has a further proposals that are being progressed for entry into the TPI. ▪ The HA is charged with maintaining a balance between its responsibilities to develop and operate the SRN effectively and its responsibilities for the environment. The HA has targets and policies in relation to air quality, environmental management, noise and water. Highway schemes are subject to EIAs. 		
East Midlands Airport (EMA)	<ul style="list-style-type: none"> ▪ These issues are considered directly in the EMA draft Master Plan which sets out the intentions and expectations for development and growth at EMA, and includes issues around surface access as a strong theme of Ongoing and future action. ▪ The Masterplan, and composite Surface Access Strategy will also help influence and inform local and regional spatial and transport strategies. 	Not available	Not available
Groundwork	<ul style="list-style-type: none"> ▪ Groundwork has extensive experience in working with local communities to build cycle and pedestrian paths to improve mobility and access to key facilities. It also promotes cycling and walking amongst local communities, for example, with support from PCTs. 	£25,000 p.a.	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ Northamptonshire Transport Strategy for Growth – draft strategy November 06 for consultation, will focus on strategic transport needs including access to airports and management of freight traffic ▪ Joint working on A14 with Highways Agency, emda, DfT, DCLG and GOEM on finding solutions to growth issues related to the A14 		2006/2007

4a-2. Maximise benefits of Nottingham East Midlands Airport, and Robin Hood Airport

Realise the economic opportunities and benefits of NEMA (recently renamed EMA) and Robin Hood Airport. This includes recognising the need to address and monitor key environmental issues to help secure long-term sustainable growth. Key issues for action by local, regional and national partners are:

- surface access improvements to reduce the local impact of transport movements, and enable all communities to access employment and training opportunities;
- secure employment land supply in surrounding urban areas through local development frameworks and strategies;
- Ongoing partnership working to ensure skills, labour supply, and training opportunities help meet future Airport needs through groups like the NEMA Employers Forum;
- Ongoing mitigation and technological responses to help reduce local noise and wider environmental impacts of the forecast growth in passenger and freight activity.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<ul style="list-style-type: none"> ▪ emda will continue to help fund the East Midlands Airport bus schemes with partners. ▪ Input and involvement in helping delivering elements of the Airport Masterplans (EMA and RHA) – likely focus around surface access, and employment and skills issues. 	£184,000 revenue.	For spend in 2007/08.
East Midlands Regional Assembly	<p>The Regional Assembly works closely with EMA and other airports important to the region. The Masterplan approach to support the long term planning for air travel is supported and the updated RTS reflects the need for EMA and other airports to minimise the surface access impact. Surface access by rail is being promoted through the rail refranchising consultations.</p> <p>The RFS acknowledges the importance of Airfreight to EMA and contains Action Plans to help promote the sustainable growth of this nationally important business.</p>		
Derby City Council	<ul style="list-style-type: none"> ▪ Delivery of improved bus links to EMA through the Derby Airline Shuttle, including enhanced bus service and improved infrastructure, information and ticketing initiatives, and the appointment of a marketing and information officer to promote bus services and work with EMA-based employers to raise awareness of sustainable access options for employees and potential employees, including through job fairs. ▪ Work with EMA to develop integrated marketing activities to enhance access to EMA and information provision on bus services. ▪ Work with EMA to identify potential labour markets and market bus services to them, including in Alvaston and Boulton wards. ▪ Work with EMA to enhance communication/consultation with local people in Derby, for example through area panels. 	Skylink bus contribution - £8,000	3 year period from 06/07.
Derbyshire County Council	<p>EMA – Direct bus service between Swadlincote and EMA introduced (Airlink 69), plus Taxi-bus “Nightservice” between Long Eaton, EMA and Swadlincote for staff and passengers.</p> <p>The Derby to EMA service has also been greatly</p>	<p>Airlink 69 £60,000. EMA have agreed subsidies thereafter.</p> <p>Nightshifter is supported by South Derbyshire</p>	Oct 2005 - Oct 2006

	enhanced.	(with DDEP grant) and EMA.	
Government Office for the East Midlands	<ul style="list-style-type: none"> ▪ GOEM has an Ongoing dialogue with the Highways Agency and DfT Rail about the improvement of inter and intra-regional connectivity as this is a key component of the RTS. This involves the continued development of the Regional Funding Allocation process with DfT and regional partners; contributing to the development of the Agency's Business Plan and contributing to the production of the East Midlands Regional Planning Assessment for rail. GOEM is also heavily involved in working with authorities involved in the New Growth Point bids to identify and address transport issues. ▪ Having worked with Local Highway Authorities to ensure that they carry out an appropriate assessment and analysis of accessibility issues to inform the development of accessibility strategies as part of their replacement Local Transport plans, GOEM is now working to help LHAs deliver against the targets that have been established. This includes, access to airports and access to and from employment. For example, GOEM is working with EMA to ensure that its Airport Master Plan addresses accessibility issues for passengers, workers and freight (a key area for attention being the linking of deprived areas in the three cities with employment opportunities at the airport as it expands). At major scheme level, GOEM is working with Derbyshire County Council to provide access from the M1 Motorway to the Markham Vale employment site. It is also working with Lincolnshire to deliver its Coastal Access scheme. 	Not available	Not available
Leicestershire County Council	<ul style="list-style-type: none"> ▪ Comprehensive bus network enhancements to EMA to target employment, air travel business and tourists provided by the EMA bus partnership comprising the 6Cs, EMA, Arriva, Kinchbus, NCT and EMDA. In Leicestershire we have provided an enhanced Loughborough – EMA service and introduced a new 7day per week, 18 hours per day Leicester – EMA branded service with extensive marketing. All this has been funded through ▪ The County Council is represented on the Airport Futures Group lead by emda. The group is responsible for developing and monitoring the EMA Economic Development Strategy. The County Council is involved in surface access projects, employment land issues and the EMA Employers Forum. 	<p>£7,000 (DfT)</p> <p>£623,000 (emda)</p> <p>Officer time</p>	<p>2006-9</p> <p>2006-9</p>
Lincolnshire County Council	Ongoing representation on groups preparing the Airport Surface Access Strategy at Robin Hood Airport.	Staff time	Ongoing
Nottinghamshire County Council	<ul style="list-style-type: none"> ▪ Supporting partner activities to facilitate the ability of businesses and tourism providers to access the economic benefits of Robin Hood Airport 	Staff time and need to identify/secure budget	RHA Bus - 4 years from 06/07.

	<ul style="list-style-type: none"> ▪ Through the Click-On to Visitors project NCC is working with local tourism providers to develop e-business. Also support to Experience Nottinghamshire ▪ In terms of EMA, the County Council are involved in a range of activities which directly relate to this Action: ▪ Representation on a sub-group providing advice to the Airport on best ways to improve bus infrastructure and procure tendered bus services. The group has also been responsible for the planning of a strategic public transport report undertaken by consultants looking at surface access issues over next 10-20 years. ▪ As part of the Master Plan process the authority worked with the airport company and other local partners during LTP1 to develop a surface access delivery plan, which is a vital element in assisting the continued growth of the passenger and freight sectors. 	Robin Hood Airport bus project - £74,000 capital, £1.2m revenue over 4 years	
Leicester City, through Leicester Economic Action Partnership (LEAP)	<ul style="list-style-type: none"> ▪ Leicester City Council (with emda, Leicestershire County Council and DfT) – support quality Skylink bus link to EMA ▪ LEGI - Target the expansion of East Midlands Airport as a major opportunity to develop local supply chains, attract further investment into disadvantaged communities and link local labour to all the opportunities arising from the airport's expansion 	Airport bus contribution £6,000	Over three years from 06/07.
East Midlands Airport (EMA)	<ul style="list-style-type: none"> ▪ Through the emerging Airport Master Plan EMA will be taking forward a range of activities to continue to improve surface access – it will also help inform Local Transport Plans. ▪ The Masterplan reinforces the regional view that non-operational airport related development should be located within the urban areas, rather than at the airport site itself – this will contribute to the goal of helping support regeneration, and provide more sustainable patterns of development. ▪ The Employers Forum will continue to work on issues relating to the skills and recruitment needs of airport based employers, bringing together training, skills, and employment partners. ▪ The Masterplan, along with EMA's existing Environmental Management, and Mitigation policies will continue to manage & reduce the negative impacts of noise from growing airport activity. 	Not available	Not available
Learning and Skills Council	<ul style="list-style-type: none"> ▪ Skills training to support the business and communities serviced by both developments ▪ Partner in EMA and Robin Hood development to maximize the opportunities for skills development and employability on the sites. 	Included within FE budgets	

4a-3. Travel demand management

Support regional competitiveness by improving transport efficiency and reducing road congestion by developing innovative approaches to behavioural change, travel demand management, and integration, including exploring measures of congestion charging and other measures to realise economic, wellbeing and environmental benefits.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<ul style="list-style-type: none"> ▪ <i>emda</i> is on the 6Cs Congestion Transport Innovation Fund (TIF) project board, and will play a key role in activity relating to the 'Business Engagement' work stream. ▪ In 06/07 we commissioned an assessment of the economic cost of congestion to the region, and may be involved in similar activity in 07/08 as required in the context of TIF and other demand management work in the region. 	No resource yet committed	2007-08
East Midlands Regional Assembly	<ul style="list-style-type: none"> ▪ Working with regional partners and local authorities the Regional Assembly has recently completed work on best practice guidance for Behavioural Change measure in the East Midlands ▪ Regional Car Parking Standards have also recently been reviewed and updated, whilst the RFS contains policies and Action Plans aimed at maximising efficiency of freight movements and minimising the impact on transport infrastructure and environment. 	Not available	Not available
Derby City Council	<p>The second Derby Joint Local Transport Plan includes strategies to deliver:</p> <ul style="list-style-type: none"> ▪ Smarter travel choices through a range of promotional, travel awareness and information initiatives ▪ Travel demand restraint through the development of more robust parking policies, the reallocation of road space and the development throughout the three cities sub-area of some form of congestion charging allied to radical infrastructure improvements funded through the government's Transport Innovation Fund. 	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Package of measures including 'Smarter Choices': Business Travel Plans, School Travel Plans, public transport information and marketing, Travel Awareness Campaigns, TIF bid, parking measures (residents' parking, on-street parking charges, decriminalisation of parking). ▪ Derwent Valley Road User Charging scheme has encountered problems, but DCC wishes to proceed by exploring alternative solutions. ▪ DEFRA funds received through Notts & Derbys Local Authorities Energy Partnership to raise awareness of climate change (Climate Heroes). ▪ We would question the use of the word 'innovative' in this context as there is a growing body of evidence about this area of work – Making Smarter Choices Work DfT 2005. 	Local Transport Plan funding (capital and revenue)	2006-2011
Government Office for the East Midlands	<ul style="list-style-type: none"> ▪ These actions are fundamental to delivering the Government's policy for transport and consequently feature very strongly in GOEM's 	Not available	Not available

	<p>LTP work with LHAs.</p> <ul style="list-style-type: none"> ▪ GOEM is working closely with the Three Cities Group and MKSM Growth Area authorities to develop a road pricing initiative in those sub-regions. In addition, GOEM is encouraging a more robust approach to demand management generally and has worked with LHAs to develop the theme in their replacement LTPs which are now being assessed by GOEM and DfT. 		
Leicestershire County Council	<ul style="list-style-type: none"> ▪ LAA - Work towards 90% of schools and half of all major employers having travel plans by 2011 ▪ The 6Cs have submitted a bid to DfT for pump priming money of about £1.9M to investigate the potential for introducing road user charging in the 3 cities region to help tackle congestion in the longer term. ▪ The County Council has developed a Local Transport Plan and is developing an Accessibility Strategy aimed at improving rural transport and access to services. These strategies were informed by a comprehensive study into rural transport issues in Leicestershire and have recommended a number of projects to improve rural transport within the County. 	Not available	Not available
Leicester City, through Leicester Economic Action Partnership (LEAP)	<ul style="list-style-type: none"> ▪ Leicester City Council (with Leicestershire County Council, Highways Agency and DfT) – Central Leicestershire Local Transport Plan. ▪ Involvement in the 6Cs Congestion TIF bid to DfT relating to exploration of potential congestion charging options and feasibility. 		2006-2011 2007
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Improve access to and provision of public and community transport. ▪ Increase number of journeys undertaken by cycling, walking & bus ▪ To improve access to and provision of appropriate public and community transport. ▪ Ongoing development and implementation of a range of initiatives and measures to encourage behavioural change and manage traffic demand including : <ul style="list-style-type: none"> ▪ the promotion of travel plans for businesses ▪ development of school travel plans (STP) across Lincolnshire ▪ improved provision of public transport information, both printed, real-time and electronically ▪ investigation of case for Decriminalised Parking across the county. ▪ Develop innovative schemes to co-ordinate transport provision to rural areas and schemes to support community transport initiatives ▪ Support culture and leisure services outreach work with rural resident groups with limited travel opportunities, such as children, disabled, elderly) ▪ Promote developments that improve connectivity and accessibility to employment, cultural & leisure activities and services in a way that reduces travel demand, increases access to public transport ▪ Develop and sustain a regional network of Wheels to Work 	STP = £155,000 p.a. plus grants to schools from central government (£0.5 m in 05/06)	Ongoing

Nottinghamshire County Council	<p>Nottinghamshire County Council is active on a number of activities which contribute to this Action:</p> <ul style="list-style-type: none"> ▪ Continued monitoring of traffic levels – as part of the Local Transport Plan process. ▪ Provision of a balanced mix of demand-side solutions (such as travel plans, land-use planning and decriminalized parking enforcement) and supply side solutions (such as intelligent transport systems and improved public transport, cycling and walking) to restrain traffic growth ▪ Delivery of behavioural education and awareness programme ▪ Consideration of regional road user charging as part of the 6Cs Congestion TIF. ▪ Undertaking Local Accessibility Transport Studies where appropriate 	Local Transport Plan capital funding/ Staff resources	2006/07-2010/11
East Midlands Airport (EMA)	<ul style="list-style-type: none"> ▪ The Airport Surface Access Strategy, developed within the Masterplan seeks to increase access to the Airport by sustainable modes. ▪ Ongoing involvement in the Skylink and other buses is improving public transport access to the Airport, and is helping reduce the need to travel by car for passengers and employees. ▪ EMA will therefore be actively engaged in activity which directly relates to this objective. This includes involvement in helping develop the PTOLEMY land use and transport model to help inform future decisions and policies relating to patterns and locations of development in the Three Cities sub-region. 	Skylink project contribution - £39,000	Over 3 years from 06/07. (plus additional £2,000 in years 4 and 5).
Northamptonshire County Council	<p>Travel Plans Team</p> <p>Provision of increased information on public sector transport to business/ major business parks</p> <p>Real time traffic information system</p> <p>Smart cards for integrated public sector travel and multi applications for other uses such as leisure, culture, parking and learning access</p> <p>Modal shift strategy being developed with overall Transport Strategy for Growth framework. This will include promotion of public transport alternatives and demand management based on smart card integrated ticketing and transport pricing</p>	Not available	2006/2007

5. Energy and resources

5a. Responding to the challenge of climate change

5a-1. Adaptation to climate change

Ensure that public and private sector leaders understand and respond to the impacts of climate change by:

- developing a regional climate change adaptation and mitigation strategy/ action plan;
- providing support to businesses to undertake climate change risk analysis.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will support climate change adaptation activities and the development of risk-management planning amongst regional businesses (particularly SMEs and 'at risk' sectors).	£643,000	2007-08
Carbon Trust	Our Carbon Management service for larger energy users provides a systematic approach to managing the risks and realising the opportunities that climate change presents. The Carbon Trust offers a Carbon Management service to both the public and private sectors.	Not Provided	Not Provided
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Recently joined the Carbon Trust's Local Authority Carbon Management Programme which will establish base line emissions data in a number of areas such as buildings, work based travel, waste, street lighting and the county's vehicle fleet and enable us to decouple improvements in service delivery from increasing carbon emissions. ▪ In part the public face of this programme will be covered by the Climate Heroes campaign, funded by DEFRA and run by a partnership of 19 local authorities known as the Nottinghamshire and Derbyshire Local Authorities Energy Partnership. The campaign will be launched early next year and is designed to raise awareness of climate change and shift attitudes positively towards taking action across the two counties. ▪ Works closely with the Regional Energy Efficiency Advice Centre based in Buxton, which covers the two counties. ▪ Throughout this time the county council has also been active in this area building the flagship sustainable school – Holymoorside Primary School, installed photovoltaic panels on a new classroom at Hady Primary School and is now designing integrated renewables for energy self-sufficiency on a new school in Belper. The county council is also installing a wind turbine at Shipley Country Park and has built a flagship environmental building at Markham Vale, the new industrial development site on the old Markham Colliery in the East of the County. This building has a wind turbine and photovoltaic cells as well as a wood-fired boiler which will be supplied by short rotation willow coppice to be grown alongside the industrial site at Markham Willows. In addition, all the council's street lighting throughout the administrative county of Derbyshire is powered by renewable energy. ▪ More and more, our fleet, travel, purchasing and 	Not available	Not available

	<p>buildings management, refurbishment and rebuild agendas are influenced by responding positively to the climate change agenda. We will also respond positively to any requirement from the Government as a result of its recent Energy White Paper. Additionally, we do have commitments to this agenda through the comprehensive performance assessment run by the Audit Commission on behalf of the Government, which determines how well we are running our services against a set of pre-determined criteria. Derbyshire has been rewarded with 'excellent' status in both the main audit held around 3 years ago and mini-audits run since.</p>		
East Midlands Universities Association	<ul style="list-style-type: none"> ▪ EMUA has developed a Research Group on Sustainable Technologies and Renewable Energy. This could provide support to the development of many of the strategic priorities in this area. 	Not available	Not available
Environment Agency	<p><u>The Nottingham declaration on Climate Change – Tool kit for local authorities</u></p> <p>We are involved in promoting the Nottingham Declaration, via the East Midlands Regional Assembly Promoting Sustainable Development Group. It is a tool kit for local authorities to produce a climate change strategy, addressing both mitigation and adaptation.</p> <p>We would be interested to work with partners to support the “developing a regional climate change adaptation and mitigation strategy/action plan”.</p> <p><u>East Mids Climate change co-ordinator.</u></p> <p>We are supporting the appointment of a regional co-ordinator for the regional work on climate change.</p>	2006/7 £1,000 contribution for delivering workshops	2006/7
Government Office for the East Midlands	<p>Appointment of GO secondee as short term Regional Climate Change Co-ordinator to assist in development of Regional Climate Change Strategy. Engagement of three political ‘ambassadors’ to raise awareness of CC within LAs at member and senior officer level and to encourage signing-up to Nottingham Declaration on Climate Change. Agreement by regional partners to utilise Defra’s Partnership and Innovation Fund to support research into the risks and opportunities of CC to regional businesses.</p>	Defra Partnership and Innovation Fund contributing £10,000 towards East Midlands Expo 2006 and £12,000 towards a range of regional climate change initiatives.	Ongoing throughout 06/07 and 07/08
Leicester City, through Leicester Economic Action Partnership (LEAP)	<ul style="list-style-type: none"> ▪ The City Council is setting up a group of leading Members and officers, chaired by the Leader of the Council, to consider the implementation of an Action Plan on Climate Change. This follows on from a Climate Change Strategy prepared by the Leicester Partnership and Leicester Environment Partnership in 2003. ▪ The City Council already has commissioned a Strategic Flood Risk Assessment for the City that takes into account a scenario that reflects climate change variables. This has been endorsed by the 	With NGP:	2009-2021

	<p>Environment Agency and informs regeneration and other development strategies.</p> <ul style="list-style-type: none"> ▪ The City Council adopted an up to date Local Plan in January 2006 that includes a strategy and planning policies that reflect the challenges of climate change. 		
Leicestershire County Council	<ul style="list-style-type: none"> ▪ Increase the amount of cycling, particularly in Loughborough and Central Leicestershire where most investment will be concentrated ▪ Promotion of Green Gyms and including those targeted at young people ▪ Improved co-ordination and promotion of healthy walking activity across the county ▪ Production of climate change action plans in all Leicestershire Local Authorities ▪ Enable, on behalf of the Leicestershire Together Board has produced a Climate Change Strategy for Leicestershire (March 2005). The Leicestershire LAA sets out arrangements for Climate Change Strategies to be prepared for all Districts over the next three years and work has started on 3. 	Not available	Not available
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Promotion of the concepts of sustainable development taking on the findings of the FLOWS Project on retro fitting historic buildings and the application to new build. ▪ Applying the findings of the FLOWS Project on catchment area flood risk assessments. ▪ Modify local planning documents to incorporate checks in the scrutiny of planning applications, to ensure that the effects of climate change are taken into account over the lifetime of a development ▪ Development of a programme to ensure that research on climate change adequately informs regional, sub regional & local strategies and action plans. ▪ All rural local authorities to sign up to the Climate Change Declaration launched in Nottingham and develop local action plans ▪ Provide advice to land-based sector on the impact of climate change ▪ Develop initiatives to promote, encourage and facilitate local sourcing of food and uptake of environmentally sensitive biomass & biofuel energy sources. ▪ Develop sustainable and green tourism & recreation initiatives to capitalise on the benefits from climate change 	Not available	Not available
National Housing Federation	<p>Housing association led developments are often innovative in design with particular attention being given to energy efficiency, designing out crime and other qualitative design issues. All new build by RSLs which is supported by the Regional Housing Pot must meet EcoHomes "very good" standard.</p>	Not available	Not available
Natural England	<p>Natural England will work directly with land managers to promote and enhance their role as carbon managers. We will support off-shore energy developments and growth in energy and other industrial crops in appropriate locations.</p>	Not available	Not available
De Montfort University	<p>Planned Activities: In order to maximise the regional impact of De Montfort University's competencies in the area of climate change, HEIF3 investment has a</p>	Not available	Not available

	<p>low carbon business engagement function to support climate change adaptation within the East Midlands' business community.</p> <p>Additional planned activities that will support climate change adaptation for the region's businesses include:</p> <ul style="list-style-type: none"> ▪ Low carbon product design ▪ Low carbon retail design ▪ Lean manufacturing 		
University of Leicester	The University Energy Management Group has a Carbon Trust project to review and reduce environmental impact of its activities.	£20,000 p.a.	Ongoing
Northamptonshire County Council	Cut waste improve competitiveness program (Business Link Partnership delivered activity) Northamptonshire Waste Network		2006/2007
Groundwork	Groundwork delivers awareness raising at a variety of levels and to a variety of audiences. This activity includes advising individuals and collectives of their obligations to future generations and providing advice on actions that can be taken. Groundwork champions the use of sustainable materials in all of its physical environmental activity. It is committed to clean design and at the micro level influences many decisions. Its expertise and practical influence clearly enables it to contribute to the strategic agenda.	£6,000 p.a.	Ongoing
Nottingham Trent University	The BEST Network's aim is to help East Midlands businesses improve their resource efficiency and bottom line at the same time as enhancing the region's environment. To achieve this, BEST helps businesses work towards implementing an Environmental Management System in line with BS8555 & ISO 14001. The Network is a result of collaboration between NTU, emda, Loreus Ltd (NTU spin out software development & training consultancy) and Experian.	The BEST Network has secured funding and resources to the value of more than £3m	On-going

5a-2. Reducing the demand for energy and resources

Ensure that our need for energy and resources is minimised by:

- investing in better management and skills;
- driving change through public procurement;
- encouraging use of low carbon technologies;
- stimulating clean design.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will be undertaking numerous actions which aim to make a real step change in reducing the demand the region's businesses have for energy and resources. Actions include support for the regional energy sector skills programme, development of an integrated model for resource efficiency support and supporting energy groups to deliver the Regional Energy Strategy.	£24,000	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Minerals and Waste Development Framework will ensure that the use of energy for the transport of these materials is minimised when development sites are selected and when planning applications are determined. Policies seek the management of waste close to its 	Existing staff resources	Ongoing

	source and seek sustainable transport e.g. the use of rail rather than road.		
Envirowise	<ul style="list-style-type: none"> ▪ Envirowise enhances the consultancy expertise on resource efficiency and waste minimisation by establishing the national network of advisors and subcontracting technical activity. ▪ Envirowise has developed waste minimisation training qualifications with IEMA and we are planning future work on training for businesses to support the necessary culture change in the way the manage resources and wastes in their business functions. ▪ Envirowise has significant business support activities promoting Cleaner Design approaches to product design and manufacture. A particular focus is currently tailored to helping businesses respond to the recent changes in regulations relating to WEEE, RoHS and Packaging. This includes on site expert advice on resource efficiency aspects of improving product design. 	Not available	Not available
Government Office for the East Midlands	<ul style="list-style-type: none"> ▪ Regional Energy Group (incl GOEM) appointed consultants to carry out research into Baseline Energy Consumption data, Regional Targets and scenario setting for Renewable Energy. Used to inform review of RSS. ▪ Working with the public sector food procurement supply chain to consider sourcing food in a sustainable manner, which should have a positive impact on food miles – see 2h -1 	Not available	Not available
Leicester City, through Leicester Economic Action Partnership (LEAP)	<ul style="list-style-type: none"> ▪ In 2005 The City Council adopted an Energy Efficiency and Renewable Energy Supplementary Planning Document, This is used as part of the planning process to ensure that development that requires planning permission adopts best practice in relation to energy efficiency, renewable energy generated on site and the use of Combined Heat and Power/Community Heating. ▪ This incorporates a target for the generation of renewable energy on site in major developments. This rises from 10% in 2005 annually by one percent increments until 20% is reached or exceeded in 2020, to meet regional targets. This increasing target is a first within the UK although many local authorities are now applying a 10% target. ▪ To assist developers and others in delivering this aspect of best practice, the City Council, Leicester Regeneration Company and Leicester Partnership have appointed a Better Buildings' Project Manager. 	With NGP:	2009-2021
Leicestershire County Council	<ul style="list-style-type: none"> ▪ LCC Change Programme - Strategic Energy Audit ▪ In its efforts to reduce greenhouse gas emissions it is important for the Council to review its position on corporate energy policy and management. The study will establish a baseline record of current energy and water consumption and identify high priority areas of over consumption. The effectiveness of current energy policy and management practices will be investigated and proposals made for improvement. 	Not available	Not available

	<ul style="list-style-type: none"> ▪ Leicestershire has appointed a review panel on Energy to make specific recommendations on energy usage, generation and procurement 		
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Provide sustainable solutions to environmental issues, incl. reducing energy needs and making best use of renewable technologies e.g. biomass and biofuels ▪ To further develop the concept of the environmental economy ▪ Increase the uptake of Environmental Stewardship 	Not available	Not available
Loughborough University	Loughborough is the host for GENEX, the Centre of Excellence for Low carbon and fuel cell technologies in transport. This will be the major UK centre for demonstration of new technologies such as fuel cell vehicles.	Not available	Not available
Meden Valley Making Places	In terms of new build, all properties are to be built to Eco Homes (the environmental rating system for homes) Very Good Standard, helping to reduce the environmental impact of the new properties. All refurbished properties are to be improved above the minimum standards set out within Decent Homes Guidance, and one project is being part funded by the Energy Savings Trust to ensure improved standards relating to floors; dry lining; roof insulation etc and including a rainwater harvesting system and wind turbine.	Not available	Not available
National Industrial Symbiosis Programme (NISP)	NISP is proactively supporting the reduction of demand for Energy and Resources by identifying sustainable resource solutions with the aim of improving commercial economics. By identifying and creating productive synergies between companies and organisations NISP is encouraging us of low carbon technologies. Working across the supply chain NISP usefully brings together companies and organisations of all shapes and sizes across traditional sector and across industry boundaries and is thereby driving change in procurement through economic gain.	Not available	Not available
De Montfort University	2) Planned Activities: As stated in priorities 3c and 5a-1, De Montfort University has acquired funding to deploy the following business engagement programmes to reduce regional energy demand: <ul style="list-style-type: none"> ▪ The Regional Low Carbon Product Design Programme ▪ The Regional Low Carbon Retail Support Programme ▪ The Low Carbon Business Engagement and Climate Change Adaptation Programme 	Not available	Not available
University of Derby	<ul style="list-style-type: none"> ▪ UoD can support improvements in energy and resource management and skills through the expertise of its School of Geography, Earth, Environment and Sport. ▪ Internally, UoD recently launched its own environmental policies to reduce demand for energy and resources across the University. 	Not available	Not available
University of Nottingham	The entry under 3c(1) also applies here. In addition, the University has a large and growing research capacity in energy. This is outlined more fully under 3a(2). There is an opportunity to build provision supporting better management and skills, the introduction of low carbon technologies and clean design.	Not available	Not available

University of Northampton	The SITA Centre for Research into Sustainable Wastes Management focuses upon multi and interdisciplinary research in areas that are central to the sustainable and environmental economic agenda (outlined by DEFRA). The Centre is a strategic resource for government (national and local), regional agencies and industry /commerce providing an enterprise model of excellence in innovative and applied research. Working closely with an array of strategic partners, in particular the East Midlands Development Agency (EMDA), the Centre seeks external funding from a diverse range of sources to drive forward the agenda in the wider region and at the sub-regional level.	Not available	Not available
Nottingham Trent University	<ul style="list-style-type: none"> ▪ A number of recycling schemes have been developed and improved during this period - including paper, plastic, glass and battery recycling. Waste management data has also improved dramatically with the introduction of a new waste contractor. Statistics demonstrate that the University increased recycling rates from an estimated 7% in 2004 to 30% in 2006. ▪ NTU is involved in a number of national schemes including the EAUC's (Environmental Association of Universities and Colleges) sustainable procurement project. ▪ In addition, NTU is one of ten universities embarking on the pilot Eco-campus which helps universities develop improved environmental performance, maximising efficiency and minimising the impact of its goods and services. ▪ The endorsement of the Environmental Policy in 2005 sets NTU's aims and objectives for reducing impact on the environment through effective resource management, and major efforts are taking place to communicate the issues of sustainability to staff and students ▪ Utilities are now being monitored and benchmark figures for energy use will now form the basis of targets for the energy strategy which is currently in development. The strategy will look at a wide range of actions and targets for all areas of the University. 	Includes, for example, over £57,000 in 2006/07 for Eco-campus	2006/07

5b. Exploitation of new and growing low carbon markets

5b-1. Utilising renewable energy technologies

Maximise the economic and environmental benefits of renewable energy technologies by promoting their development and deployment through:

- the creation of a regional renewables investment plan;
- promote demand for and showcase renewables technologies;
- support supply chain development to ensure regional economic benefit from renewables investments.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will play a role in supporting the development of the regional renewables investment plan. In response to government we will also undertake a feasibility study on the development of a Regional Renewables Agency. We will also continue work to champion renewable technologies and supporting supply chain development.	£1.071m	2007-08

Carbon Trust	The Carbon Trust supports both the development and deployment of renewable technologies through many areas of its work, including: <ul style="list-style-type: none"> ▪ direct advice to organisations on energy use; ▪ applied research grants; ▪ business incubator support; ▪ venture capital investments; and ▪ Large-scale technology acceleration projects (which address market barriers facing low carbon technologies). 	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ The DVMWHS Economic Development Plan (Dec 2005) identified a number of opportunities for increasing the number of hydroelectric plants along the Derwent Valley, utilising existing historic weirs. This project could showcase to the rest of the region the possibilities available for renewable energy with minimal environmental impact. ▪ Development of biomass planting to feed renewable fuel power stations needs to be developed; currently this planting is ad hoc. 	Not available	Not available
East Midlands Regional Assembly	The East Midlands Regional Assembly has promoted and showcased a number of good practice examples of renewable energy technologies, through events and the case studies that are the Assembly's success stories. The Assembly has also liaised with National Bodies to ensure that regional projects get national recognition, e.g. Upton in Northants, Braunstone 6 streets etc.	Not available	Not available
Environment Agency	Nottingham O Zone - Living Landmarks Project - The O Zone is a unique plan to develop Britain's first zero-carbon community in a well-established urban residential area (The Meadows), one of the country's most deprived wards, with a number of social issues We are involved through the Nottingham Left Bank FAS. Link to low carbon city	EA - £1,000 (06/07) + £1,000 (07/08)	Sept 2007 (decision of BLF for full funding)
Forestry Commission	Promotional activity Implementation and Delivery	£2,000 £5,000	
Groundwork	Groundwork demonstrates through practical applications of alternative technology how it can be applied to both domestic and commercial situations. In Leicester the eco-house is a demonstrator, which is actually lived in. In Groundwork Nottingham a £4m project incorporates solar, wind and water harvesting solutions. Groundwork Creswell's 'Green-house' programme 'greens' existing housing stock with a variety of technologies including the installation of solar water heaters. Significant experience of awareness raising and message communication.	£6,000 p.a.	Ongoing
Lincolnshire County Council	Provide sustainable solutions to environmental issues, incl. reducing energy needs and use of renewable technologies.	Not available	Not available
Meden Valley Making Places	In one of the refurbishment initiatives MVMP is involved in, part funding by the Energy Savings Trust has enabled improved standards relating to floors; dry lining; roof insulation etc and incorporating a rainwater harvesting system and wind turbine.	Not available	Not available

The National Trust	The Trust aims to increase the amount of renewable energy sources we have, as well as ensuring that the m people who visit our properties each year have opportunity to learn about the renewables and what they can do.	Not available	Not available
East Midlands Airport (EMA)	In finalising the Masterplan EMA are exploring the options for integrating the use of renewable energy and biomass fuels and bio-diesel into the operation of the Airport site. The Airport has set itself a challenging target of 50% of its energy from renewable sources by 2016.	Not available	Not available
Natural England	Natural England will work directly with land managers to promote and enhance their role as carbon managers. We will support off-shore energy developments and growth in energy and other industrial crops in appropriate locations.	Not available	Not available
Leicester City, through Leicester Economic Action Partnership (LEAP)	Leicester City Council is about to embark on a massive school building programme and energy use as well as other aspects of sustainable development have been an integral part of the selection process for the successful consortium.	With NGP:	2009-2021

5b-2. Exploiting low carbon technologies

Ensure that businesses are well placed to exploit the opportunities presented by the growing global marketplace for low carbon products/services through:

- regional awareness raising and communications campaign;
- the provision of dedicated low carbon business support;
- creating stronger linkages between the private sector and Higher Education Institutions active in low carbon research and development.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will be working with the region's business community to ensure improved take up of carbon technologies primarily through the business support offer, but also through improving linkages with HE and awareness raising activities.	£897,000	2007-08
Carbon Trust	Our awareness raising activities are one of the 3 key pillars of our activity and encompass high-profile advertising campaigns as well as regional events, which are intended to highlight the opportunities for business of energy efficiency and low carbon technologies.	Not available	Not available
East Midlands Regional Assembly	<ul style="list-style-type: none"> ▪ The East Midlands Regional Assembly, through partnership working has continued to showcase good practice, regionally and nationally. Through the Community Renewables Initiative we have helped to support the local delivery of low carbon projects and helped raise awareness of the opportunities in this area. ▪ The Sustainable Design Competition particularly helped to develop the links between the private sector and education, with the region's universities providing detailed training to the design teams across the region. 	Not available	Not available
Envirowise	Envirowise is developing information on the Carbon benefits of waste reduction and resource efficiency to quantify and demonstrate that businesses can significantly reduce their carbon impacts by adopting best practice in the use of materials and resources.	Not available	Not available

Environment Agency	<u>Awareness raising campaign</u> We would be willing to be involved in promoting a “ <i>regional awareness raising and communications campaign</i> ” regarding businesses exploiting low carbon technologies.	Not available	Not available
National Industrial Symbiosis Programme (NISP)	Through engagement in NISP activities its beneficiaries are gaining knowledge and insight into new and emerging technologies and thereby supporting the opportunity to exploit such products/services. Awareness of such issues are equally being successfully driven by NISP through economic considerations for commercial sustainability and resource recover. NISP links with academia eg via RE-KTN are also supporting and strengthening linkages for R&D between private sector and HEI’s in the region.	Not available	Not available

5c. Ensuring an Infrastructure for a low carbon economy

5c-1. Energy and waste capacity

Promote the development of a more secure, diverse and sustainable energy and waste infrastructure and innovative approaches to providing energy and waste services within our economy by:

- promoting and investing in renewable and low carbon energy generation;
- promoting and investing in diverse and localised energy supply;
- promoting and investing in diverse and localised waste management;
- influencing private sector utilities and regulators concerning the capacity and longevity of existing supply and distribution and waste management infrastructure.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will be undertaking numerous actions to support the development of new approaches to energy generation and waste management. These include investment in a large scale regional renewables facility, development of a micro generation investment and deployment plan and support for a regional woods fuels programme.	£215,000	2007-08
Carbon Trust	Our technology acceleration projects target barriers to growth in a number of low carbon energy areas (e.g. marine, CHP, biomass). In addition, through our subsidiary, Carbon Trust Enterprises Limited, we invest in and develop commercial low carbon ventures which the private sector would not be in a position to exploit otherwise – we aim to demonstrate that a robust business opportunity exists. In 2006, Carbon Trust Enterprises launched a venture to develop heat energy networks.	Not available	Not available
Derbyshire County Council	Waste Local Plan and Waste Sites Development Plan Document will seek to ensure that Derbyshire has the capacity to deal with its own waste, as far as possible, within an integrated and sustainable waste management system The County Council is establishing its baseline for carbon emissions and investigating opportunities to reduce them through the LA Carbon Management Programme. This includes both its energy and waste management and associated publicity campaigns.	Existing staff resources	
Environment Agency	Regional Technical Advisory Body on Waste (RTAB) - We work actively, as a member of RTAB in the East Midlands to give advice on waste and	Staff time	

	<p>waste management matters, especially as part of the review Regional Spatial Strategy (RSS).</p> <p><u>Derbyshire BREW project</u></p> <p>We are leading a BREW funded project in Derbyshire to tackle waste crime and promote sustainable and good practice in waste management among SMEs. Also promoting waste management responsibilities to the public (also in 9b-2)</p>	<p>c. £131,000 BREW money + other contributions Plus possible communications and advice work to SMEs</p>	<p>2006/7</p> <p>2006/7</p>
Envirowise	<p>Envirowise, as part of its overall support to business on better environmental practices, helps companies to improve their waste management practices. In particular we provide advice to businesses on eliminating or reducing their use of hazardous materials, which is reducing the burden for business and the waste management industry for the treatment and disposal of hazardous wastes.</p>	Not available	Not available
Leicester City, through Leicester Economic Action Partnership (LEAP)	<ul style="list-style-type: none"> ▪ Leicester City Council has recently opened a waste treatment "Ball Mill" that will recycle increasing amounts of the domestic waste from the City. All of the City's domestic waste is dealt with at this local facility, thus reducing miles traveled by non-recycled material and the need to send domestic waste to land-fill. ▪ The Local Planning Authority is working with the County Council on a Waste Local Development Framework. The current consultation stage includes two new preferred locations for sites within the City for the recycling of construction and demolition waste. By being near to where this material is created, as part of the extensive regeneration activities in the centre of Leicester, unnecessary travel by heavy lorries is reduced. ▪ The City and County Councils have also prepared extensive waste management strategies that include ambitious recycling and reduced resource use targets. 	With NGP:	2009-2021
Leicestershire County Council	<p>LAA C G 1 - Increased levels of diversion from landfill including recycling and composting achieved through improving collection schemes and increasing public awareness</p> <p>Leicestershire County and Rural Partnership invested in the establishment of Rural Energy and has installed a number of wood fuelled boilers in schools and other establishments</p>	Not available	Not available
Lincolnshire County Council	<p>Minimise waste production and increase recycling and reuse</p> <p>Reduce waste going to landfill –2009/10 target 25,072 tonnes (unstretched 20,514) recycled.</p> <p>Reduce daily domestic water use (per capita consumption)</p>	Not available	Not available
National Industrial Symbiosis Programme (NISP)	<p>The activity of NISP promotes, as appropriate, such solution providers that enable suitable resource recovery and supply.</p> <p>However, the programme does not directly invest in such activities itself but engages business in</p>	Not available	Not available

	such a way that they themselves identify with the economic to make such investments directly. In doing so NISP successfully demonstrates that private sector investment does come forward when the business opportunity is identified - Over £32M to date from NISP members on reprocessing plant and a further £30m.+ forecast for the remainder of the year.		
Pera	Current Activities Specialist Practices in: <ul style="list-style-type: none"> ▪ Recycling technology ▪ Renewables ▪ Alternative energy 	Not available	Ongoing
Northamptonshire County Council	Joint investigations into Non-Municipal Waste Infrastructure Development: Future Decision-making Opportunities in Northamptonshire		2006/2007
Groundwork	Groundwork engages in a range of recycling and waste minimisation activities that can serve as demonstrators or be rolled out across the Region on a larger scale. In Leicester, for example, we currently recycle significant levels of commercial and other waste and are launching businesses based on tyre recycling, construction waste recycling and bio-fuel from waste oil. In Nottingham we are developing a construction waste minimisation project. We divert electronic equipment, particularly IT products, from landfill giving it a useful life here and abroad.	£25,000 p.a.	Ongoing

6. Environmental protection

6a. Protecting and enhancing our environmental Infrastructure to ensure sustainable economic growth

6a-1. Environmental infrastructure

Promote innovative approaches to supply and demand management (relating to travel, energy, water and materials) to reduce pressures on environmental infrastructure by:

- improving resource efficiency (see priority action 3c);
- addressing travel demand management (see priority action 4a-3);
- delivering sustainable energy and resource management (see Energy and Resources section).

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will undertake numerous actions to protect and enhance the region's environmental infrastructure including investment in environmental improvements on key remediation/redevelopments. Note links to <i>emda</i> activity under 3c-1 and 4a-3.	£22,000	2007-08
Carbon Trust	The Carbon Trust provides support to the public and private sectors to help them become more energy efficient by offering tailored business advice (such as Carbon Management and on-site energy surveys), joint initiatives with trade and professional bodies, information resources (through our website, helpline and events) and financial incentives to SMEs and Local Authorities to invest in energy efficient equipment.	Not available	Not available
Derbyshire County Council	There is nothing in this section about environmental education which we think is a serious omission. Derbyshire Adult Community Education Service has capacity to reach a very wide range of individuals through its 200 plus venues and a wide range of partner organisations in the public, private and voluntary sector.	Not available	Not available
Environment Agency	As a contribution to the region's improving resource efficiency:- <u>The Asset Management Programme (AMP)</u> – We work with Water companies to review and develop their asset management programme to ensure effective management of water resources and water infrastructure in the region. <u>Flood Defence capital programme</u> We undertake a variety of construction and repair works of flood defences to reduce the risk of flooding in areas of the East Midlands. (See 7b-2)	Funded by Water Company price reviews every four years, next one is 2009. Significant Environment Agency resources both funds and staff time	Each planning and investment cycle lasts five years, next one starts 2010
Envirowise	Envirowise runs the Water Technology List, which is part of the Enhanced Capital Allowance Scheme. This helps stimulate the market for water saving devices and provides business with access to approved technologies.	Not available	Not available
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Establishment of the Lincolnshire Environmental Records Centre to inform and guide development to ensure biodiversity ▪ Promotion of access to the countryside walks, bridleway to improve health and increase recreation. ▪ Assist Sustrans in the development of a strategic cycleway network 	Not available	Not available

	<ul style="list-style-type: none"> Provide a strategic framework for the development of environmental infrastructure such as country parks, cycleways , management of greenlanes and restoration of mineral workings and landfill sites. 		
The National Trust	The Trust is the region's biggest farmer and has interests across the region. 85% of our farmed land is in an agri-environment scheme and we employ a Farm and Countryside Adviser.	Not available	Not available
National Industrial Symbiosis Programme (NISP)	By assisting companies in taking a fresh look at their resources NISP works across the complete supply-chain to usefully brings together companies and organisations across traditional sector and across industry boundaries. NISP's holistic approach therefore enables it to actively deal with all resources incl. water, energy, materials, logistics, assets, expertise etc. By working successfully across the entire resource hierarchy NISP successfully markets actual business opportunity as the real mechanism in encouraging resource efficiency.	Not available	Not available
Natural England	Working with the Regional Assembly and other partners Natural England will have an important role in identification of priorities for EI/GI. We will be instrumental in innovation and demonstration in spatial planning, sustainable design and construction, land and water usage and will also have statutory duties in relation to the Regional Spatial Plan, Local Development Frameworks & development control . In particular Natural England will continue to champion innovation and implementation of GI Strategies and will shape marine spatial planning to protect the natural environment and support viable businesses.	Not available	Not available

6a-2. Sustainable construction

Ensure that investments in the built environment integrate climate change considerations through:

- raising awareness of climate change factors on the built environment (see priority action 5a);
- applying high quality design and environmental standards for all developments (refurbishments and new builds) receiving public sector support;
- promoting and replicating models of leading construction best practice, such as Sherwood Energy Village and Attenborough Nature Reserve.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	The delivery of sustainable construction will be achieved through land, property and development activities (i.e. mainstreaming interventions).	No resource yet committed	2007-08
Carbon Trust	The Carbon Trust offers Design Advice to new buildings and refurbishments to help them achieve energy efficient and environmentally sound construction. We are also running a technology acceleration project to make the business case for low carbon design in which we are supporting 12 high-profile refurbishment projects. Finally we are collaborating with the DTI on the Low Carbon Buildings Programme, which in the non-domestic sector provides advice on energy efficient design and grants for the implementation of building integrated renewables.	Not available	Not available
Derbyshire County Council	<ul style="list-style-type: none"> The County Council has a lot of experience of using recycled material (derived from 	Existing staff resources	Ongoing

	<p>construction/demolition) in the construction of off-highway trails etc.</p> <ul style="list-style-type: none"> ▪ The County Council is applying these considerations through the policies of the Minerals and Waste Development Framework when development sites are selected and when planning applications are determined. ▪ Markham Vale Environmental Centre is an example of good practice of sustainable construction to companies moving to the Markham Vale Site ▪ The Council has adopted a Corporate Energy and Design Sustainability Policy. The Council has received 7 finalist awards for building quality on 4 of our recent projects from the LABC East Midlands Region. 		
East Midlands Regional Assembly	<ul style="list-style-type: none"> ▪ RSS policy is now calling for all development to be zero carbon and challenging targets for micro-generation have been set. ▪ New climate change projects are being supported and showcased through the Assembly's website ▪ All new build supported by the Regional Housing Pot must meet EcoHomes "very good" standard. The RHS also promotes adherence to the regional Principles of Sustainable Design & Construction. 	Not available	Not available
English Partnerships	All EP projects deliver to Breeam and Ecohomes "very good", and our price/quality standards. We run a number of National Programmes and competitions designed to encourage the private sector to raise their own standards such as the Design for Manufacture competition.	Not available	Ongoing
Environment Agency	<ul style="list-style-type: none"> ▪ <u>Sustainable construction competition</u> - Promotion of the Sustainable construction competition in the East Midlands with EMRA partners, through the Promoting Sustainable Development Group. The next phase of this project is at a development stage as is looking to focus on influencing the clients of developers to include sustainable design in their briefs. The steering group are investigating running a number of breakfast seminars. We have commissioned a research into communicating with construction sector's SMEs, in preparation for a campaign focusing on waste, energy and water use. ▪ <u>River Leen Strategic Flood Risk Assessment</u> – project to understand flood risk in the River Leen and Day Brook corridor in Nottingham. To enable improved decision making of developments in the area and reduce flood risk. In partnership with Nottingham City Council and Nottingham Regeneration Ltd. 	£1,000	2007/08
		£67,000	2006/07
Groundwork	Groundwork seeks to minimise its impact upon the environment and in so doing has many years of practical experience in awareness raising and practical activity.	£3,000 p.a.	Ongoing
Leicester Regeneration Company	<ul style="list-style-type: none"> ▪ Overall LRC master plan supports sustainable development by locating new employment in city centre with new housing close at hand, integrated strategy. ▪ All developments on land owned by LRC's public partners aim at BREEAM excellent as 	Not available	Not available

	<p>criteria in developer selection.</p> <ul style="list-style-type: none"> ▪ LRC is partnering LCC in the 'Leicester Better Buildings' initiative on sustainable construction. 		
Loughborough University	Major research group in Knowledge Management for Sustainable Construction. World leading research on innovative construction method freeform construction, low cost prefabricated energy-efficient buildings. Quick assembly buildings in areas hit by natural disasters.	Not available	Not available
Natural England	Working with the Regional Assembly and other partners Natural England will have an important role in identification of priorities for EI/GI. We will be instrumental in innovation and demonstration in spatial planning, sustainable design and construction, land and water usage and will also have statutory duties in relation to the Regional Spatial Plan, Local Development Frameworks & development control. In particular Natural England will continue to champion innovation and implementation of GI Strategies and will shape marine spatial planning to protect the natural environment and support viable businesses.	Not available	Not available
WRAP	<p>The construction programme works in 3 key areas:</p> <ul style="list-style-type: none"> ▪ creating demand for recycled content- working closely with major construction clients including RDAs, their advisors and main contractors to provide the evidence base and tools to incorporate recycled content building products and materials in construction. ▪ increased reprocessing of materials- focussed primarily on aggregates, tyres and plasterboard for construction applications. Work includes investment in reprocessing facilities, research in to addressing the barriers to greater recycling of these materials and work on product standards where appropriate. ▪ improved resource efficiency- working with contractors to minimise the waste generated on construction projects, as well as promoting effective segregation and recycling. 	Not available	Not available

6a-3. Cleaner production processes

Encourage the development and adoption of cleaner production processes and shift consumption towards goods and services with lower environmental impacts through:

- assisting businesses with the provision of clean production process audits;
- building links between the region's Higher Education Institutions and businesses

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will provide businesses with greater support to adopt cleaner production processes through development of a Regional Climate Change Action Plan, and a Climate Change Investment Programme.	£85,000	2007-08
Carbon Trust	The advice given to all sizes of businesses through our energy efficiency services provides them with the help to reduce carbon emissions made through their processes.	Not available	Not available
Envirowise	<ul style="list-style-type: none"> ▪ Envirowise promotes more efficient production processes. On site visits are available which result in an Action Plan for low-cost and no-cost improvements that lead to cost savings that improve competitiveness. 	Not available	Not available

	<ul style="list-style-type: none"> ▪ Through its Regional Managers, Envirowise is building and forging stronger links with key organisations within the Region. ▪ Envirowise is closely linked with the Resource Efficiency Knowledge Transfer Network at a national level. 		
Leicester City, through Leicester Economic Action Partnership (LEAP)	The City Council has an extensive EMAS programme which has already been used to improve suppliers' performance.	Not available	Not available
Leicestershire County Council	The National Forest has demonstrated the benefits of environmentally led regeneration, turning areas of dereliction into a National environmental asset within 10 years. The County Council has invested considerable sums into management of reclaimed sites developing major countryside assets such as the restored sections of the Ashby Canal and a number of Country and Woodland Parks.	Not available	Not available
Lincolnshire County Council	Number of SMEs receiving advice and support to improve environmental performance; targets to be set.	Not available	Not available
De Montfort University	<p>1) Current Activities: De Montfort University through research and consultancy activities addresses regional cleaner production processes, including:</p> <ul style="list-style-type: none"> ▪ Environmental improvement of the food and health care sector ▪ Natural material development and environmental processing of non-food crops, including supply chain development <p>2) Planned Activities: De Montfort University has secured funding for a number of formal business engagement and research activities to support regional clean production processes, including:</p> <ul style="list-style-type: none"> ▪ Environmental pharmaceutical development, including cancer treatments ▪ Lean service and manufacturing support ▪ Low carbon product design ▪ New design technology business support ▪ Business engagement for low carbon building design 	Not available	Not available
University of Leicester	<ul style="list-style-type: none"> ▪ Green Chemistry – e.g. spin out company called Scionix Limited developing Ionic Liquids as a substitute for toxic chemicals used in electro-polishing etc. ▪ Climate research, atmospheric monitoring 	£1Mpa	Ongoing
Northamptonshire County Council	Lean manufacturing Program specific advice to companies on how to increase efficiency within production processes Cut Waste Improve	£150,000	2006/2007
University of Nottingham	<ul style="list-style-type: none"> ▪ This is an area of priority for the University and there are opportunities for building on research undertaken, for example, in the Schools of Chemistry and Chemical, Environmental and Mining Engineering. Areas of strength and opportunity include, green chemistry and improvements to industrial processes (e.g. by the uptake of microwave technologies). ▪ The ETC and the School of Chemistry's Business Partnership Unit are engaged in working with businesses in this area. 	Not available	Not available
University of Northampton	The SITA Centre for Research into Sustainable Wastes Management focuses upon multi and	Not available	Not available

	interdisciplinary research in areas that are central to the sustainable and environmental economic agenda (outlined by DEFRA). The Centre is a strategic resource for government (national and local), regional agencies and industry /commerce providing an enterprise model of excellence in innovative and applied research. The Centre links to key research led initiatives for HE/industry, these presently include NTI and Mini-Faraday Research underpins all course delivery by Centre staff as they maintain the reputation of being the UK Centre of Excellence in taught provision, especially through its distance learning courses at undergraduate and masters level, for example the Centre delivers a unique MBA in Wastes Management.		
Nottingham Trent University	The BEST Network's aim is to help East Midlands businesses improve their resource efficiency and bottom line at the same time as enhancing the region's environment. To achieve this, BEST helps businesses work towards implementing an Environmental Management System in line with BS8555 & ISO 14001. The Network is a result of collaboration between NTU, emda, Loreus Ltd (NTU spin out software development & training consultancy) and Experian.	The BEST Network has secured funding and resources to the value of more than £3 m	On-going

6b. Protecting and enhancing Green Infrastructure through environmental stewardship

6b-1. Improve damaged environments

- Improve natural environments, damaged as a legacy of former industrial and development activity particularly where this is a barrier to investment in the region, especially in the coalfields;
- encourage sustainable agriculture which enhances and protects the countryside and protects the region's biodiversity.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will seek to improve the region's natural environments through investment in a remediation and improvement programme.	£797,000	2007-08
	<ul style="list-style-type: none"> ▪ EP works very closely with organisations such as the Land Restoration Trust and Groundwork, particularly in the former coalfield areas to ensure land for open space is managed properly and sustainably. ▪ Examples in the East Midlands include Gedling Tip, Avenue Coking Works, and Shirebrook. 	Not available	Ongoing
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Landscape Architects, the Ecologist and Archaeologists in The Conservation and Design Group provide specialist advice on the reclamation of degraded former industrial sites (via the planning process) and upon agricultural land (via the Environmental Stewardship Scheme) to assist in the development of land use which is more efficient and more sustainable and which meets today's business and environmental needs. ▪ The County Council's Land Reclamation Team have vast experience of design and delivery of projects which secure the environmental and economic regeneration of despoiled, derelict, 	Not available No resources confirmed but DCC has a small budget	Not available 2006 - 2020

	<p>neglected and contaminated land for a variety of uses ranging from commercial, residential, public open space, environmental improvement of for infrastructure end-uses. Generally, the County Council tackle sites that the private sector are not interested in due to either the costs of clean-up, planning constraints or other barriers preventing its utilisation. This work is carried out in partnership with other public sector organisations and to a large extent is dependant on Central and European Govt funding. Without this, funding, degraded environments are not improved further adding to the current disincentives for inward investment into areas requiring economic regeneration. EMDA's usual funding rules require economic outputs but projects in this vein do not generate direct measurable outputs and therefore generally receive no funding support</p> <ul style="list-style-type: none"> ▪ DCC supports the Lowland Derbyshire Local Biodiversity Action Plan, provides office space for project officer 	<p>to meet costs not met by grant funding but needs to secure £2m p.a. from grant funding</p>	
<p>East Midlands Regional Assembly</p>	<ul style="list-style-type: none"> ▪ The Assembly's Environment Group aims to integrate considerations of the environment in all decision making as part of the move towards a sustainable region. The Regional Environment Strategy includes improving natural environments and encouraging sustainable agriculture. ▪ The Assembly's Environment Group has produced the East Midlands Soil and Environmental Resource Review, taking a high level look at the region's soils and their complex relationships with both water and habitats. ▪ RSS Policy 26 aims to protect and enhance the region's Natural and Cultural heritage. 	<p>Not available</p>	<p>Not available</p>
<p>Environment Agency</p>	<p>Defra National Capital Projects Fund (Contaminated land) - assessment of bids for funds from a central pot to Local authorities for inspection and remediation of particular contaminated sites.</p> <p>Contaminated Land Capital Projects (CLCP) – National - We have duties and responsibilities under Part 11A 'Special sites' (Contaminated land) & Section 161 sites for some sites due to particular circumstances.</p> <p>Sustainable Agriculture - We work with land managers, the agricultural industry and with stakeholder groups to promote sustainable agriculture and protect the environment. Our regulatory role in agriculture is backed up by a programme of advice, support and demonstration, usually in partnership with others. We champion the protection of the basic resources of soil, air and water, and promote the 'Higher Level' and 'Entry Level' Environmental Stewardship Schemes. We work with partners on the Strategy for Sustainable Food and Farming on projects which promote protection of soil and water, provide renewable energy from farms and promote sustainable management of agricultural waste.</p>	<p>Approx £36,000 p.a. (18 L.A.s) through Defra programme in the E Mids</p> <p>Approx. £45,000 p.a. through CLCP</p> <p>Significant Staff Resources and some additional funding for projects</p>	

	<p>Water 4 All and Water Cost - We have been working with the University of East Anglia, the National Environmental Research Council and Anglian Water on a series of transnational research partnership projects (Denmark, Germany and the Netherlands). Water 4 All has identified a toolkit of measures to use in the reduction of diffuse pollution through land use changes. Water Cost will examine these to identify the most economic and cost-effective scenarios to be implemented through the Water Framework Directive, potentially across the whole of England and Wales.</p> <p>Moors for the Future - dedicated to securing a sustainable future for the upland peatlands in the Peak District. We have an interest because peatlands provide a water retention function that reduces flooding, reduces water colour in drinking water, and carbon storage/sequestration, which has implications on the impacts of climate change. Have offered to support through staff time and information. Looking into possible financial support in future years</p> <p>Melton Mowbray Rural Advice - Monthly advice sessions for local farmers on issues such as best farming practices, nitrate vulnerable zones, ground water regulations, waste management, oil and fuel storage and pesticides</p>		<p>Oct 2006-09-22 Oct 2007</p> <p>2006/07 + future years</p> <p>Ongoing</p>
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Deliver a programme of environmental schemes in the county targeted towards some of the most important historic settlements and townscapes in the county. Delivery of part of the Lincolnshire Coastal Towns Project - completing schemes at Mablethorpe & Anderby Creek to a value of £5,000. (SP-Pr; Obj 1) ▪ Creation of local parks and nature reserves from former landfill site, eg Marham Pastures, Sleaford. ▪ Development of quarry restoration plans eg Whisby and Bain Valley sites. ▪ Supporting FWAG, employing a Historic Countryside Advisor, supporting the Lincolnshire Environmental Records Centre (records of biodiversity) and providing landscape grants. ▪ Lincolnshire Wolds Countryside Project runs a sustainability programme dealing with a holistic approach to the landscape and well being of the Wolds. (partnership project with Natural England and District Councils). 	£5,000	2006-07
Natural England	<ul style="list-style-type: none"> ▪ Through the Rural Development Programme for England (2007 –13) Natural England will deliver the Environmental Stewardship scheme, an integrated programme of land management agreements providing environmental, economic and social outcomes. Core elements of this programme will be available region wide whilst discretionary elements will be subject to targeting, to achieve high quality landscapes and healthy natural systems in priority areas. Natural England is also developing proposals 	Regional programme budget awaited, amount subject to EU and Defra determination.	2007 – 13

	<p>for how it will contribute to RDPE delivery in line with Leader principles.</p> <ul style="list-style-type: none"> The Rural Development Programme will be jointly run by Natural England, the Forestry Commission and <i>emda</i> with full integration between the three component themes :- Conserving and enhancing the environment and countryside; Competitiveness, collaboration and diversification and Enhancing opportunity and quality of life in rural areas. 		
National Offender Management Service	Exploring opportunities for community payback schemes (Court ordered unpaid work in the community) to support improvement of damaged environments	Not available	Not available
WRAP	WRAP's Organics Programme is aiming to break through into brownfield site regeneration to identify and address barriers to the use of waste derived compost. This work includes demonstration trials and focusing on opportunities to use compost in landscaping and soil manufacture.	Not available	Not available
Groundwork	Groundwork has a considerable track record of improving local and former industrial land. It has, for example, played a key role in the transformation of former colliery sites into country parks, and brought neglected commercial and public land into productive use. In Ashfield, we worked to convert a spoil heap and other British Coal land holdings into a significant resource including wetlands, meadows, the creation of a lake and the planting of thousands of trees. We secured Millennium funding to build an environmentally sound visitor centre, we helped in the development of an active 'Friends of' group. In Nottingham we are actively engaged in the early stages of the transformation of Gedling Colliery tip into a country park. As well as ensuring that design is fit for purpose, Groundwork's community involvement approach minimises long-term maintenance challenges.	£3,000 p.a.	Ongoing

6b-2. Protect and enhance green infrastructure

Protect and enhance local green infrastructure at the local and regional levels to contribute to more sustainable communities and enhance quality of life by:

- encouraging the integration of green infrastructure issues into the planning system, where possible;
- working with developers and land owners to ensure that opportunities for new or improved green infrastructure are integrated into physical development schemes;
- realise the environmental, social and economic potential of green infrastructure.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will seek to protect and enhance the region's green infrastructure through development of an investment programme which seeks to support the creation/maintenance of regionally significant green infrastructure projects.	£69,000	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> The landscape of Derbyshire is one of its major assets. 'The County Council's report 'The Landscape Character of Derbyshire' is an important tool in advising on how new development can best be accommodated within the landscape whilst protecting the county's biodiversity and landscape character. The Lowland and Peak District Biodiversity Plans 	Existing staff resources	Ongoing

	<p>provide clear targets for biodiversity enhancement which green infrastructure should seek to contribute to. The Biodiversity project officer hosted by DCC promotes and co-ordinates this work.</p> <ul style="list-style-type: none"> ▪ The Landscape Architects and the Ecologist in the Conservation and Design Group provide a county resource. ▪ The County Council contributes through membership of the Regional Environment Advisory Group. ▪ The Countryside Service manages and protects a wide variety of environmental and countryside sites and facilities, including footpaths and trails; Country parks and Visitor centres ; woodlands; Wildlife sites ; Reservoirs, ponds, canals and other wetlands. 		
East Midlands Regional Assembly	<p>The Assembly has produced two reports on Green Infrastructure. The East Midlands Green Infrastructure Scoping Report, looking at the planning and delivery of Green Infrastructure, investigating the underlying causes of the current under-investment in the region, focusing on a number of priority representative study areas around the region. The second is the Green Infrastructure for the East Midlands, a Public Benefit Mapping Project to identify where the greatest Public Benefit can be derived from investment in Green Infrastructure. RSS Policy 27 sets out regional priorities for Environmental and Green Infrastructure.</p>	Not available	Not available
Environment Agency	<p><u>Green Infrastructure within Milton Keynes South Midlands (MKSM)</u> We work within the growth area of MKSM to promote the delivery of GI to Government and through local delivery vehicles as part of the overall infrastructure of new development. See MKSM GI guide.</p> <ul style="list-style-type: none"> ▪ The Northamptonshire GI strategy has been completed, and is now being used to inform the delivery of green space projects within Northamptonshire. ▪ The two studies covering Northamptonshire (North Northamptonshire and West Northamptonshire GI studies), together with the underpinning Environmental Character Project will be launched in 2006. <p><u>Flood Defence capital programme</u> As part of our capital programme we look for opportunities to provide GI as part of any Flood Defence construction project. (see 7b-2)</p> <p><u>Peak District Action Zone Rural Pathfinder</u> – aims to enhance access to services and funding which support business and community enterprise in rural areas. We are involved to ensure that businesses consider their environmental impact from the start; use of land is appropriate to type of business; explore links to BREW project (see 5c-1) and sustainable development.</p>	Staff time	2006/07
Forestry Commission	<p>We contribute to delivering these actions through working on Forestry Commission land, and through grants to private owners.</p>	£25,000	Ongoing

Leicester City, through Leicester Economic Action Partnership (LEAP)	The Local Plan sets out policies to protect and enhance the strategic green corridors through the City and Green Wedges that connect out through the urban fringe to the countryside beyond. Working at a regional and sub-regional level there are also projects around the strategic river corridor (11 miles of waterway) that flows from south to north through the centre of the city.	With NGP:	2009-2021
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Development of a strategic approach to green infrastructure, development of coastal country park and sub regional country park ▪ Lincolnshire Wolds Countryside Project, Wash Project, Limewoods Project, On Trent Project, Wet Fens Project, ▪ Roadside tree planting, landscape grants , free trees for parishes, community park and nature reserve development, promotion of countryside access through leaflets, guided walks (Wolds) all developed in partnership with other organizations and aimed at promoting improved quality of landscape and enjoyment of the countryside. ▪ Increase no. of hectares covered by stewardship schemes (existing, ELS and HLS). ▪ Achievement of targets in the Lincolnshire Biodiversity Action Plan. ▪ Audit of Lincolnshire's biodiversity; target 100% of sites by 2009/10. ▪ Number of conservation area based regeneration schemes established. ▪ Extent, quality and accessibility of green infrastructure and natural greenspace. ▪ Local Planning Authorities assess Green Infrastructure provision in both Market Towns and rural areas. ▪ Develop green tourism initiatives. ▪ Develop mechanisms to ensure community engagement in the provision, development and maintenance of new and existing Green Infrastructure. ▪ Support communities in identifying and addressing their Green Infrastructure needs and link to community planning instruments. 	Not available	Not available
The National Trust	The Trust owns approx 20,000 hectares of land in the region, and has unrivalled experience of managing Green Infrastructure for the maximum public benefit. Our Regional Policy Manager chairs the GI steering group and we have a number of projects that embody GI public benefit principles – for example the Mercaston, Markeaton Brook catchment work.	Not available	Not available
Natural England	<ul style="list-style-type: none"> ▪ Through the Rural Development Programme for England (2007 –13) Natural England will deliver the Environmental Stewardship scheme, an integrated programme of land management agreements providing environmental, economic and social outcomes. Core elements of this programme will be available region wide whilst discretionary elements will be subject to targeting, to achieve high quality landscapes and healthy natural systems in priority areas. Natural England is also developing proposals for how it will contribute to RDPE delivery in line 	Regional programme budget awaited, amount subject to EU and Defra determination.	2007 – 13

	<p>with Leader principles.</p> <ul style="list-style-type: none"> ▪ The Rural Development Programme will be jointly run by Natural England, the Forestry Commission and <i>emda</i> with full integration between the three component themes :- Conserving and enhancing the environment and countryside; Competitiveness, collaboration and diversification and Enhancing opportunity and quality of life in rural areas. 		
Northampton County Council	River Nene Regional Park partnership Formation of a formal Green Infrastructure partnership under the RNRP initiative.	DCLG money £4,580,000 GAF II	2006/2008
Groundwork	Groundwork work closely with local planning authorities. We also engage where possible with developers at the earliest stages. We have for example been involved in shaping LIFT proposals, and have recently begun to engage in Nottingham with the Building Schools for the Future initiative. We exploit to the maximum the employment training, community participation and environmental potential of all of our schemes. Much of our work is carried out by local people as part of an employment creation, training and capacity building approach. In Nottingham we have developed model procurement clauses which assist in this process.	£3,000 p.a.	Ongoing

7. Land and development

7b. Development land

7b-1. Secure the supply of quality employment land

Ensuring and safeguarding an appropriate supply of quality employment land by providing supportive local and regional plans and policies. Key actions include:

- maintaining an up to date regional picture of employment land supply and quality issues by monitoring, and building on the results of local, sub-regional, and regional studies;
- bringing forward new sites, upgrading existing sites, and where necessary in order to further regeneration objectives, promoting the redevelopment of commercially unattractive sites for other economically beneficial uses;
- undertaking master planning, and where appropriate use Environmental Impact Assessments (EIA), exercises to provide an holistic approach to the supply of employment land;
- preparing relocation strategies for businesses affected by redevelopment proposals;
- encouraging job creation through private sector development and the targeting of public sector resources for priority sites.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will concentrate on supporting developments in the principal urban areas, working with local partners to implement masterplans. There will also be a focus on the delivery of gap funded schemes with the private sector to support investments in the former assisted areas.	£10.069m	2007-08
English Partnerships	<ul style="list-style-type: none"> ▪ Nationally, EP maintains the Register of Surplus Public Sector Land. ▪ Within the East Midlands we assist/fund EMDA on delivery of Coalfield portfolio across East Midlands and via ▪ URC's, help secure sites for relocation of existing business affected by our housing regeneration proposals in City Centres e.g. Ashton Business Park in Leicester. 	Circa £25m	End 2012 (Yr on yr)
Derby City Council	<ul style="list-style-type: none"> ▪ In Derby, plans are being developed to undertake an Employment Land supply/demand study. ▪ Preparation of Manor/Kingsway hospital site Supplementary Planning Document in conjunction with English Partnerships. Site is earmarked in Local Plan for 38 ha of development including 700 houses and 7 hectare Business Park. 	In house staff	Autumn/Winter 2006/07
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Much of the large tracts of former industrial land has been reclaimed and developed for economic activities. In 1988 some 2,239 Hectares of land was classified as derelict. Since that time Derbyshire County Council alone has reclaimed some 818 Hectares. However, the current Brownfield Action Plan for Derbyshire currently estimates the availability of some 208 Hectares; a net reduction of only 159 Hectares. There is a concern that a number of hardcore sites remain derelict and will continue to do so without public intervention. ▪ Derbyshire is widely recognised as an example of Best Practice for establishing long-standing joint working arrangements between County, City, District and National Park authorities to monitor both employment and residential land 	No resources confirmed but DCC has a small budget to meet costs not met by grant funding but needs to secure £2m p.a. from grant funding Staff in Forward Planning and IT Services	2006 – 2020 Ongoing

	<p>availability information. The County Council has taken the lead in developing systems to monitor this data as part of a Service Level Agreement with EMRA and a Data Protocol Agreement with the City and District Councils in the revised context of the 2004 Planning and Compulsory Purchase Act.</p> <ul style="list-style-type: none"> ▪ The capability of these systems has been greatly enhanced in recent years and further developments are currently under consideration in order to meet changing monitoring requirements and to comply with the e-gov and e-planning agenda. EMRA has recently engaged consultants to review monitoring arrangements across the Region with a brief to build upon rather than replace existing monitoring systems. 		
Environment Agency	<p><u>Flood Risk Investment</u> We are currently cross referencing our Flood Risk plans with sub-regional investment plans in the East Midlands in order to highlight opportunities to align expenditure and add value to regeneration and land development programmes. Specific opportunities have been identified in relation to Nottingham Left Bank, Leicester and Derby (See – 7b-2).</p>	Resources for Notts. Flood Defence regeneration scheme Plus indicative budget for rest of the E Mids (Flood Risk Management)	
Leicester City, through Leicester Economic Action Partnership (LEAP)	<p>City Council and LSEP has recently commissioned a study into the quality and quantity of employment land in the City. This will inform future planning policies and land allocations for employment purposes. The evidence provided into the need for additional industrial land has enabled the granting of planning consent for a substantial new employment site to the west of the City. Land supply and availability is continuously monitored by the City Council as part of the Local Plan and other development plan document preparation. Working with the LRC, the City Council has enabled the relocation of businesses displaced by regeneration initiatives. We have also worked jointly on the preparation of a Masterplan and development frameworks for regeneration that have subsequently been incorporated into the Statutory Development Plans for the City and sub-region. These have enabled the building of a Science Park near the Space Centre and new business quarter near the railway station.</p> <p>The Local Plan and other strategy documents have as an integral part of the preparation the incorporation of Sustainability appraisal and Strategic environmental assessment (under EU rules). Major planning applications that have a significant environmental impact are statutorily required to be accompanied by an Environmental Impact Assessment or Statement. These are taken into account in the determination of planning applications.</p>	Without NGP: With NGP:	2009-2021
Leicestershire County Council	<ul style="list-style-type: none"> ▪ Leicestershire's LAA: Economic Development Block 	£15,000 LCC £30,000	2006/7

	<ul style="list-style-type: none"> ▪ Outcome 3a: Bring about the early release of employment land and premises to meet identified demand ▪ Appoint consultants to undertake the strategic assessment of employment land, premises and investment opportunities in the area. The study will draw together the findings from local employment land and premises studies undertaken recently in all Leicestershire district areas. Its aim is to develop a consensus about the strategic priorities for the area and to determine the appropriate mechanisms to lever in public and private sector investment. ▪ The County Council plays a strategic role in the provision of employment land through the Structure Plan and the Local Development Framework process. The Council monitors employment land provision and take-up and is involved in the Town Centre masterplanning exercises that are being undertaken in the major towns within the County. 	Partners Officer Time	
Leicester Regeneration Company	<ul style="list-style-type: none"> ▪ LRC Master Plan provides overall, linked vision of five employment, retail and housing development projects, supported by detailed delivery frameworks for each. EIA inherent in all these. ▪ LRC manages a major programme of relocations of businesses displaced by regeneration activity. EP has supported by £3.56m site acquisitions and servicing. First development now on site. ▪ See also 3d-3 	Not available	Not available
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Remove constraints to securing the supply of appropriate employment land. ▪ Work with our economic partners and advise the Regional Assembly on the approach to job and employment land provision for the period up to 2026 by local authority area. ▪ Identifying suitable employment sites, monitoring net changes and assessing policy performance. ▪ We have been involved in the preparation of the draft East Midlands Regional Plan as a statutory Sc 4 (4) authority and took the lead in drafting the Lincoln Policy Area Sub Regional Strategy. ▪ In particular - 170 hectares of employment land identified in the LPA SRS 2001 onwards and 60 hectares for 2016 onwards ▪ production of a Joint Employment Land Study in 2004 to support the above policy approach. 	Not available	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ <i>Fit for Market</i> scheme. Provision of financial grants to projects that regenerate disused land and / or buildings and make them fit for commercial use. These include acquisitions, refurbishments, and feasibility studies. ▪ Northamptonshire Commercial Property and Employment Land Assessment study. Identifying to 2021 the county's employment land needs by districts in light of MKSM growth requirements and existing allocation/ market conditions. ▪ Workstyle trends project- indicating future trends in business accommodation to provide quality/ flexible business accommodation through the planning system. 	£6m GAF £1m SSP £80,000 £95,000	2006/2007

7b-2. Infrastructure for employment related schemes

Ensure appropriate levels of infrastructure including transport, utilities, green and ICT for employment-related schemes, through:

- assessing regional deficiencies and identifying needs for utility provision and ICT;
- assessing and planning for infrastructure needs on proposed sites for development, using development briefs and local planning decisions to ensure appropriate provision;
- ensuring proactive investment by the public sector where identified gaps in provision exist;
- assess potential environmental impacts using Environmental Impact Assessments (EIA) and environmental capacity studies.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will continue to contribute towards the running costs of urban regeneration companies that act as enabling agents for the private and public sector. The delivery of key infrastructure schemes in north Derbyshire and adjacent to the A.50 will be implemented.	£8.203m	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ The County Council works closely with both Local Planning Authorities and developers through relevant Local Plan(s) / Development Plan Framework(s) and providing advice regarding highways and transportation matters following submission of planning applications e.g. Markham Vale and the recent private sector proposals for major employment areas at Cinderhill, Derbyshire. ▪ Both proposals support direct access onto the trunk road network. 	£19 m for Junction 29A	Complete by early Dec 2007
Highways Agency	<ul style="list-style-type: none"> ▪ The HA assesses the regional deficiencies in the Strategic Route Network and develops the network in conjunction with regional partners. The HA assesses proposals for new development that may impact upon the Strategic Route Network (SRN) and requires appropriate mitigation measures to be put in place with a view to ensuring that adverse impacts are minimised. ▪ The integration of transport and land-use decisions needs to be better informed, and the HA is working with partners, including <i>emda</i>, to develop the strategic PTOLEMY model covering the three cities sub-region (and a large area beyond). The model is a tool that should be used to investigate spatial planning options and transport needs in the 3 Cities sub region. ▪ The HA is charged with maintaining a balance between its responsibilities to develop and operate the SRN effectively and its responsibilities for the environment. The HA works with its partners reduce traffic congestion and air pollution from traffic through influencing travel behaviour, by supporting policies aimed at reducing the need to travel, encouraging sustainable development and transport modes and through developing and implementing demand management measures. 	The HA's contribution to the PTOLEMY project is £3,000 – payable at the end of the financial year 06/07; Ongoing maintenance costs of £x p.a. committed for 3 years.	PTOLEMY project costs payable at the end of the financial year 06/07; Ongoing maintenance cost contributions to 08/09.
Leicester City, through Leicester Economic Action Partnership (LEAP)	The City Council has commissioned a wide-ranging Open Space Study. This is near to completion and the findings will be used to inform a consistent approach to seeking developer contributions	Without NGP:	

	towards the green environment and providing new and improved facilities. It will also form an important element of the evidence base for the replacement to the Local Plan the Local Development Framework.	With NGP:	2009-2021
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Progress a long term infrastructure strategy (focused in part by the Economic Development Capital Programme) to deliver new sites and premises focused on meeting needs specific to hierarchy of settlements. ▪ Continue to provide a range of quality affordable and suitable business sites and premises which enable a culture of business incubation and growth. ▪ Continue to provide businesses with a choice of modern employment sites, workspace and business centre accommodation. 	Not available	Not available
Groundwork	Groundwork carries out master-planning with a particular emphasis on environmental infrastructure and public realm associated with commercial developments. In carrying out this activity, it usually works closely with local communities and partner organisations.	£5,000 p.a.	Ongoing

7b-3. Previously developed land and buildings

Increase the re-use of previously developed land through an appropriate mix of actions including site remediation, reclamation and redevelopment, and ensure that effective use is made of the existing stock of buildings. Key actions include:

- rolling out the Brownfield Land Action Plan for the East Midlands;
- identifying appropriate previously used sites through Local Development Frameworks to bring forward economic investment consistent with the RES and RSS;
- ensuring that the legacy of severe problems of environmental degradation caused by coal mining continues to be addressed.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will bring forward the redevelopment of Grade I and Grade II* buildings for employment and for high quality educational – this will be complemented by regeneration of previously used land for employment and housing through the Brownfield Land Action Plan	£8.757m	2007-08
English Partnerships	EP is developing the National Brownfield Strategy building on the work of the National Land Use Database.	Not available	Ongoing
Derby City Council	Preparation of City Centre Eastern Fringes Area Action Plan taking forward Cityscape URC vision for 3000+ new houses and employment/commercial uses in the Castleward area of the City Centre and on the site of the Derbyshire Royal Infirmary.	In house staff & consultants for sustainability appraisal	Ongoing – plan adoption by 2008.
Derbyshire County Council	<ul style="list-style-type: none"> ▪ The maintenance of a 'Buildings at Risk' Register for listed buildings in Derbyshire is an important tool in maximising opportunities for using redundant historic buildings for sustainable new uses. Owners of large historic industrial buildings, such as those within the Derwent Valley Mills WHS, are encouraged to work up programmes of repair and appropriate re-use for employment purposes. ▪ The UK Biodiversity Action Plan is due to identify Brownfield sites as a priority national habitat; innovative schemes will be needed to 	Existing staff resources	Not available

	<p>retain the best brownfield biodiversity and provide opportunities for species using such sites e.g. through adoption of 'green roof' technology.</p> <ul style="list-style-type: none"> ▪ Derbyshire is now in the fortunate position of having full coverage of BLAP's across the whole county. Their preparation has indicated that the level of brownfield land availability has marginally declined despite the vast amount of brownfield land reclaimed over the last two decades. ▪ Derbyshire has worked with emda to pilot Brownfield Land Action Plans., which now cover the county. Despite the vast amount of brownfield land reclaimed over the last two decades there has been little net impact, with a backlog of existing and newly created derelict sites to clear. ▪ Much more clearly needs to be done both by the private sector but also by the public sector if the required economic and environmental targets are to be met. The scale of the problem has now been identified and the barriers to reclaiming derelict land now need to be addressed. The case for Public sector funding to address the ever present hardcore sites has clearly been made but needs to be confirmed by emda as commissioning body for the BLAP's. ▪ We are targeting previously developed land in Waste Sites Development Plan Document work. ▪ The County Council manages a Redundant Rural Buildings Grant Scheme to encourage the owners of redundant rural buildings, to convert their premises to new economic uses and create new employment opportunities. 	<p>No resources confirmed but DCC has a small budget to meet costs not met by grant funding but needs to secure £2m p.a. from grant funding</p> <p>£275,000 DDEP funding available plus DCC staff resources</p>	<p>2006 – 2020</p> <p>2005/06 - 2007/08</p>
East Midlands Regional Assembly	The draft RSS and Northern Sub-Regional Spatial Strategies support these Priority Actions. In addition, when assessing the suitability of sites consideration of Policy 2 of the draft RSS which sets out a Regional approach to site selection applies as a number of other factors are also important in site selection including location, accessibility and suitability.	Not available	Not available
Leicestershire County Council	<ul style="list-style-type: none"> ▪ Leicestershire's LAA: Economic Development Block - Outcome 3a: Bring about the early release of employment land and premises to meet identified demand ▪ Appoint consultants to undertake the strategic assessment of employment land, premises and investment opportunities in the area. The study will draw together the findings from local employment land and premises studies undertaken recently in all Leicestershire district areas. Its aim is to develop a consensus about the strategic priorities for the area and to determine the appropriate mechanisms to lever in public and private sector investment. 	£15,000 LCC £32,000 Partners	2006/7
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Bring forward regeneration of key locations - Sleaford Maltings, and its integration with Sleaford town center - the regeneration plan for the Grantham Canal Basin area. ▪ In Gainsborough facilitate redevelopment of the Marshall's Yard 	Not available	Not available

Meden Valley Making Places	MVMP's role has been to make appropriate use of previously developed land, and to ensure, through the masterplanning process, that the resultant mix of housing and public open space meets the needs of the local community as well as achieving project outputs.	Not available	Not available
WRAP	WRAP's Organics Programme is aiming to break through into brownfield site regeneration to identify and address barriers to the use of waste derived compost. This work includes demonstration trials and focusing on opportunities to use compost in landscaping and soil manufacture.	Not available	Not available
Northamptonshire County Council	Fit For Market scheme. Provision of financial grants to projects that regenerate disused land and / or buildings and make them fit for commercial use. These projects include acquisitions, refurbishments, and feasibility studies Support for North Northamptonshire Development Company (Urban Regeneration Company – Corby Parkland gateway relocation of services	£6m GAF £1m SSP	2006/2007

7c. Housing

7c-1. Supporting infrastructure for housing growth

In areas of housing growth, ensure provision of transport, economic, cultural and community infrastructure, including green infrastructure, to support the creation of sustainable and integrated communities. This will be achieved by:

- using development briefs and planning policies and decisions to ensure provision of adequate land supply for employment and community uses to support housing growth;
- assessing and addressing the deficiencies & needs for utility provision to service the new development.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	To be responsive to the implications of the Growth Point housing agenda, to ensure that social, transport and economic infrastructure is in place to support sustainable communities.	Resource not yet committed	2007-08
Culture East Midlands	<ul style="list-style-type: none"> ▪ Culture East Midlands is leading a partnership of regional and national organisations in a Treasury-funded programme to produce guidance and frameworks in planning for culture. ▪ MKSM worker post to influence local growth plans in Northamptonshire. 	£86,000 including £14,000 in kind. National and regional partners funding package	Not available
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Work closely with both Local Planning Authorities and developers through relevant Local Plan(s) / Development Plan Framework(s) and providing advice regarding highways and transportation matters following submission of planning applications. ▪ As an example, there are a large number of substantial developments, either within the City of Derby, or located nearby which will be brought forward in the near future. ▪ The County Council is working with Derby CC and the Highways Agency to minimise trip generation by shifting trips away from the car and developing a long term transport strategy for the area to enable housing development to come forward whilst mitigating impact upon the local highway network. 	Existing staff resources	Ongoing
Derby City Council	We are seeking to ensure that developers meet the full costs of delivering transport mitigation	Not available	Not available

	measures associated with new developments. This includes the adoption of supplementary planning guidance to ensure new housing developments provide adequate funds for the delivery of public transport infrastructure and revenue support, as well as meeting the costs of improving walking and cycling links. Design standards are also being reviewed to ensure access is improved within new developments to essential facilities such as local shops and services		
East Midlands Regional Assembly	The Regional Housing Group works closely with EMRA's Joint Housing, Planning and Transport Board to establish a joint evidence base and preparing joint submissions to e.g. CSR07 and RFA processes to ensure these links are made.	Not available	Not available
EMRAF	EMRAF will promote the East Midlands Rural Action Plan which aims to support actions to ensure sustainability of rural communities and market towns. Through the Rural Housing Practitioners Group, expertise can be provided to support partners in ensuring the sustainability of rural communities in areas of housing growth. Through the Market Towns Sub-group, expertise can be provided to ensuring that, in areas of housing growth, infrastructure provided contributes to increasing the vitality of market towns as service centres for their rural hinterland .	Membership of Rural Housing Practitioners Group Membership of Market Towns Group, facilitated by emda EMRAF co-ordinator	Not available
Environment Agency	We are involved in a number of watercycle studies within the area including Lincoln, North Northamptonshire and Corby looking at strategic solutions for new developments.	Corby £25,000 (£6,000 EA contribution) North Northants £43,000 (£18,000 EA contribution) Lincoln (Growth Area Fund)	Complete 2006/07
Lincolnshire County Council	Lincolnshire County Council led a bid for New Growth Points' status in 2006, which has resulted in DCLG approval for Lincoln and Grantham and inclusion in the draft East Midlands Regional Plan (for consultation September 2006). A number of projects have been funded to support the accelerated delivery of housing through various studies and land acquisition.	DCLG has provisionally funded: Lincoln £1.16m Grantham £6,000	2007 - 2008
National Housing Federation	<ul style="list-style-type: none"> The NHF has led the housing association sector to a new vision <i>iN business for neighbourhoods</i>, which is predicated on commitments to neighbourhoods, customers and excellence. <i>iN business for neighbourhoods</i> requires associations to look beyond housing management by adopting a wider neighbourhood approach to what they do. This involves a consideration and action on wider issues such as crime, the local environment, health, education and transport also affect them. There has been a high level of sign-up by RSLs across the East Midlands to this initiative with strong support from RSLs to working in partnership with communities and 	Not available	Not available

	other organisations to deliver customer tailored services to improve the lives of local communities.		
National Offender Management Service	<ul style="list-style-type: none"> Project to bring back void properties utilising release on temporary license and unpaid work in the community (community payback) to increase available housing for ex-offenders and vulnerable groups 	Not available	Not available
Regional Housing Group	<ul style="list-style-type: none"> The Regional Housing Group is working closely with EMRA's Joint Housing, Planning and Transport Board to establish a joint evidence base and preparing joint submissions to e.g. CSR07 and RFA processes to ensure these links are made. The RHG has already engaged effectively with the Growth Area agenda and successfully lobbied for a commitment to infrastructure improvements there, and secured extra resources to the region. 	Not available	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> Using increases in land values to support infrastructure provision in Northamptonshire project. Northamptonshire (West and North) Housing market Assessment Study into improving S106 and affordable housing. Support local delivery vehicles –West Northamptonshire Development Corporation and North Northamptonshire Development Company (Urban Regeneration Company) LAA target to increase the affordability, supply, quality and condition of housing in Northamptonshire: Proportion of all housing completed that is social housing MKSM SRSS target of 25% 	<p>RHB funding (£1,000) for the production of a county wide homelessness strategy</p> <p>Continuation of DERFA resources of £21,000 to a post of Rural Housing Enabler</p>	2006/2007
Groundwork	Groundwork has extensive experience of providing green infrastructure, including parks, paths, play areas and sports facilities in local communities. This work includes the housing growth area in Northamptonshire: the Groundwork Trust is introducing public infrastructure to complement new housing provision and for the joint benefit of existing communities.	£25,000 p.a.	Ongoing

7c-2. Regeneration in areas of low housing demand

Ensure that regeneration and economic, social and environmental inclusion benefits are integral to future developments in areas of low housing demand through the provision of new and improved housing, community and economic infrastructure. Key actions are:

- build on the experience of Ongoing best practice, such as Meden Valley Making Places, and support the Housing Market Renewal pilot projects which will test out the Regional Policy Framework for housing market renewal;
- develop a greater understanding of both the causes and the solutions to housing market failure in the region and address them through regional and local investment strategies.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will remain involved on the Board of MVMP, and with the Housing Market Renewal pilots via the Regional Housing Group.	Resources not yet committed	2007-08

Derby City Council	Preparation of masterplan for the Rosehill Market Renewal Area pilot project aimed at delivering transformational change to bring about: <ul style="list-style-type: none"> ▪ Improved connections to the wider area ▪ Improved housing quality and choice ▪ Improved public realm and streetscapes ▪ Improved neighbourhood management ▪ Reduced crime and fear of crime 	In house staff and consultants for master planning	Ongoing – masterplan adopted by 2007. Delivery of programme – 2007-2017
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Conservation is used as ‘driver’ for the regeneration of low demand housing, such as at Creswell Model Village, where a Heritage Lottery funded conservation area grant scheme has provided for the combined investment of £13 m to fund the upgrading of 280 houses, together with the upgrading of their environs, to transform a formerly undesirable housing estate into a sought after residential area. ▪ The key to improving the chances of success of regeneration initiatives in areas of low housing demand is to upgrade their environs. Areas with high value housing are located in attractive environments and therefore one objective is to deliver environmental improvements to meet the same standard of high quality setting. Poorly designed and funded schemes will only ‘tar’ the area as being deprived and therefore unattractive to prospective inward purchasers ▪ Projects in this vein do not generate direct economic outputs and therefore fail to secure the necessary funding. 	Existing staff resources No resources confirmed but £100,000 required p.a.	Ongoing 2006 -2020
East Midlands Regional Assembly	The Regional Housing Group is working closely with emda to address areas of low housing demand; to support the Housing Market Renewal pilot projects which will test out the Regional Policy Framework for housing market renewal; and to understand the causes and the solutions to housing market failure in the region. The region has lobbied for increased funding for areas of low housing demand and agreed to prioritise this in the recent RFA advice.	Not available	Not available
English Partnerships	<ul style="list-style-type: none"> ▪ EP are funding a number of housing market analysis studies in the 3 URC areas. ▪ Working with partners to identify how MVMP model can be used elsewhere in Region. 	Not available	2006-08 2007-08
Leicester Regeneration Company	LRC master plan links housing regeneration projects specifically with employment projects. Two residentially-focused projects, plus residential in others, total 7,300 new brown-field homes. Of these, 1,470 have progressed to site clearance or beyond, and 3,300 have planning permission or are the subject of current applications.	Not available	Not available
Meden Valley Making Places	The success of MVMP in establishing the framework within which the transformation of the settlements is taking place has been recognised in the award of £5.5m (through Mansfield District Council) from the Regional Housing Board to regenerate the Brownlow Road area of Mansfield.	£5.5m	2006-07
National Housing Federation	Several Housing Associations are involved in the Regional Housing Group led Housing Market Renewal pilot projects in Derby, Bolsover and Mansfield which will test out the Regional Policy Framework for housing market renewal. Outside of these pilot areas RSLs are doing much to contribute to regeneration of low demand areas, and working to improve quality of homes and environments.	Not available	Not available

Regional Housing Group	The Regional Housing Group is working closely with emda to address areas of low housing demand. It has allocated £18.5m to support 3 Housing Market Renewal pilot projects in Shirebrook, Mansfield and Derby. These pilots will test out the Regional Policy Framework for housing market renewal which the RHB developed in consultation with partners; and develop understanding of the causes and the solutions to housing market failure in the region. The region has lobbied for increased funding for areas of low housing demand and agreed to prioritise this in the recent RFA advice.	£18.5m to support 3 Housing Market Renewal pilot projects	
Groundwork	Groundwork were engaged in the Meden project cited in the RES delivery plan. In Nottingham we are co-ordinating New Deal for Communities area regeneration activity which encompasses external residential environmental improvements, internal works to housing and shop front facelift schemes. In Creswell we deliver employment training through refurbishing and greening run-down housing stock.	£45,000 p.a.	Ongoing

7c-3. Range of housing provision

Improve the range, mix and quality of housing in the region, including the renewal of existing housing stock, through the Regional Housing Investment Strategy, through regional and local planning policies, and development control decisions

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<ul style="list-style-type: none"> ▪ emda is a member of the Regional Housing Group and will be involved in the review of the Regional Housing Investment Strategy in 07/08. ▪ Our activity will focus on the second stage of a project exploring the scale and drivers of 'City Flight', and on the potential interventions and actions to help reduce the trends of out-migration from the main urban areas. Other work with partners will examine how qualitative aspects including design can bring about economic benefits. 	£94,000 revenue.	2007-08
Derby City Council	Preparation of City Centre Eastern Fringes Area Action Plan taking forward Cityscape URC vision for 3000+ new houses in the Castleward area of the City Centre and on the site of the Derbyshire Royal Infirmary.	In house staff & Consultants for sustainability appraisal	Ongoing – plan adoption by 2008.
English Partnerships	<ul style="list-style-type: none"> ▪ EP are currently working in partnership to fund a number of projects including Former Baseball Ground site, Derby. Waterside, Leicester. Trent Basin, Nottingham. Manor Kingsway former hospital site, Derby. ▪ We are also supporting the Regions City Growth Point bids. 	c. £30m	2007-2020
EMRAF	<p>EMRAF, through its Rural Housing Practitioners Group, will contribute to improving the range, mix and quality of housing by facilitating relevant partners in the identification of needs and delivery of affordable housing in rural areas and market towns, by</p> <ul style="list-style-type: none"> ▪ Providing a strategic regional focus and expertise on rural issues in relationship to affordable housing ▪ Identifying and sharing good practice 	Facilitation budget for & membership input of Rural Housing Practitioners Group Additional project funding	£ 3,000 / yr

	<ul style="list-style-type: none"> ▪ Inputting to the Housing Market Assessment process ▪ Inputting to the Regional Housing Strategy and Investment Strategy 	Sub-group facilitated by EMRAF Co-ordinator	
Leicestershire County Council	LAA outcome within the Stronger Communities block to increase the number of affordable housing units in rural areas by working with Parish Councils to undertake housing needs surveys and securing finance through the Housing Corporation to deliver additional units. (Rural Social and Community Programme funded)	Not available	Not available
Leicester City, through Leicester Economic Action Partnership (LEAP)	<ul style="list-style-type: none"> ▪ A Housing Market Assessment Study for the principle Urban Area is about to be commenced. ▪ As part of the Growth Points work the three Principle Urban Areas are planning to commission an urban capacity/land availability study to examine delivery and market aspects. ▪ The City of Leicester Local Plan, Development Control policies and decisions seek affordable housing and the provision of housing types to meet local need and provide for people with limited choices. 	Without NGP: With NGP:	2009-2021
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Range of Housing Provision: interim targets for affordable housing are set in Policy 15 of the Draft Regional Plan. These are stretching targets compared to current provision, and the resources needed are a major issue nationally, not just in Lincs. The main means of increasing resources is likely to be through Section 106 agreements supported by stronger District Council policies. ▪ Ensure the availability of access to affordable housing for all. ▪ Local Planning Authorities to pro-actively use planning mechanisms to facilitate delivery of identified housing needs, by using the option to allocate sites exclusively for affordable housing. ▪ Ensure partnership working at district level between those organisations involved in the provision and delivery of affordable and supported housing ▪ Develop alternative approaches to increase the stock of affordable and supported housing, including working with the private sector where appropriate ▪ Ensure community engagement in the identification of housing needs, identification of sites and the design of local housing developments ▪ Increase efforts to identify housing needs at settlement level 	Not available	Not available
Meden Valley Making Places	<ul style="list-style-type: none"> ▪ One of the strongest features of MVMP has been the opportunity it has seized to improve the range, mix and quality of housing. ▪ Through the masterplanning process, and with the support of the Housing Corporation as well as its key funders and Developer Partner, agreed plans for the settlements have resulted in large blocks of 3-bed terraced properties being (about to be) replaced with a mixture of dwellings including flats, town houses, semi-detached, detached and bungalows. 	Not available	Not available
National Housing	<ul style="list-style-type: none"> ▪ The NHF as part of the Regional Housing Group 	Not available	Not available

Federation	<p>is working closely with EMRA's Joint Housing, Planning and Transport Board to establish a joint evidence base and preparing joint submissions to e.g. CSR07 and RFA processes in order to achieve this.</p> <ul style="list-style-type: none"> ▪ Housing Associations are key partners in the delivery of affordable housing, intermediate and market housing in areas of housing growth. Their involvement is essential to enable the provision of affordable homes in all areas of high housing need to ensure that sustainable, mixed communities are maintained. ▪ Housing associations are doing much to address issues of quality in social housing. We are working to bring all social sector stock up to the Decent Homes standard by 2010. The transfer of council homes to housing associations, and the establishment of Arms-Length Management Organisations (ALMOs), has led to significant sums being invested by these organisations to enable homes to be brought up to the decent homes standard. We estimate that the transfers which have taken place in the region over the last five years have collectively invested an amount in the order of £300-400m.. ▪ Looking to the future there are still some 30 or so Local Authorities in the region who have not yet transferred their housing stock or established an ALMO. Should these authorities choose to go down this route then this could generate a significant amount of investment in the region, as well as contributing to the improvement of properties to the decent homes standard. 		
Regional Housing Group	The Regional Housing Group is working closely with EMRA's Joint Housing, Planning and Transport Board to establish a joint evidence base and preparing joint submissions to e.g. CSR07 and RFA processes in order to achieve this.	Not available	Not available
Northamptonshire County Council	LAA target to increase the affordability, supply, quality and condition of housing in Northamptonshire: Proportion of all housing completed that is social housing MKSM SRSS target of 25%		2006/2007

Structural theme 3: Achieving equality

8. Cohesive Communities

8-1. Promoting Social capital

Support initiatives which mobilise existing social capital and create bridges and links between different groups including volunteering opportunities.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	We will commission a review of the most effective techniques for building and mobilising social capital to support economic inclusion and economic renewal. We will develop and deliver a programme to support employers in building their capabilities and capacity to embed equality and diversity practices into their business.	£175,000	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Derbyshire Adult Community Education Service works with volunteers and has a track record of promoting community development education through partnership and development of local centres which was picked up in our ALI inspection ▪ There are two volunteering indicators in the Derbyshire LAA and the Voluntary Sector is working to develop the targets further. ▪ Staveley Neighbourhood Management Pathfinder and the Cotmanhay Neighbourhood Management Project are included in the Derbyshire LAA. Bolsover NRF will be incorporated from 2007/8 onwards. ▪ DCC Community Economic Development Teams work in some of the most deprived wards in North East Derbyshire 	<p>Existing staff resources</p> <p>Existing staff resources</p> <p>Existing staff resources</p> <p>DCC contribution to this is £149,047 (total cost £520,000)</p>	2007/08
Government Office for the East Midlands	Targets to increase volunteering being delivered through all Local Area Agreements in place within the region. Community Champions initiative delivered via community foundations encouraging leadership within communities. Civic Pioneer work to identify best practice in engaging communities in High Peak and in Leicestershire. Ongoing work to support compact development, 3 rd sector development and active citizenship.	£13,000 regional infrastructure funding. £266,000 community champions fund. GOEM staff time supporting LAAs & 3 rd sector development	Current annual commitments
KBVT (Formerly known as Kettering Business Venture Trust)	We support and work with Enterprise Solutions Northamptonshire regarding their social enterprise initiatives.	Not available	Not available
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Development of Multi Use Centres and Village Halls. 	Development Officer time	Until June 2008

	<ul style="list-style-type: none"> ▪ Creating a network of centres where a range of organizations can deliver their services from one location ▪ Regeneration Across Communities of Lincolnshire (RACoL) Community development initiative to increase capacity of local communities to underpin local development. 	Grant funding	Until September 2008
Meden Valley Making Places	<ul style="list-style-type: none"> ▪ In order to maintain strong and positive links with individuals within the settlements, Implementation Groups have been established to help communication between the communities themselves and all stakeholders, and to give local people an influence over design and detail. ▪ A Community Participation Officer employed within the Project has helped facilitate this process, although all staff members have had a role to play in maintaining constructive links with people, especially when difficult decisions have had to be made. 	Not available	Not available
The Prince's Trust	<ul style="list-style-type: none"> ▪ The Prince's Trust deliver a major programme designed to encourage adults to volunteer in support of young people throughout the region, especially business start ups. This programme will continue and be accelerated. ▪ The Prince's Trust will also offer its services as a partner within a range of regeneration, training and enterprise initiatives with the aim of providing expertise and resource. 	Not available	Not available
Prowess	<ul style="list-style-type: none"> ▪ Support of networking member organizations ▪ Master classes in emerging strands ▪ Support and development of the active online community ▪ Annual Prowess conference ▪ Lobbying at national level to increase awareness of the women's agenda ▪ RDA summit 	Not available	Not available
Sport England	The role of sport in the development of cohesive communities is well documented. The successful Fit and Active Braunstone project in Leicester and other Sport Action Zone initiatives have demonstrated achievements in supporting increased participation in sport and community cohesion objectives. Sport England has also commissioned a policy paper on Sport and Community Cohesion and worked with the Institute for Community Cohesion on a national conference in the East Midlands. It's anticipated that further work will be undertaken. Sport England has also supported the stretch targets for Physical Activity in the Leicestershire LAA, with £3,000 recently awarded from the Community Investment Fund. Further applications to support other LAA activities are anticipated	Not available	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ NCC Community Development Team - Support in the creation of social enterprises- SLA with NCD for specific advice and training ▪ Best procurement - Local Alchemy/enterprising communities activity – potential development form existing activity to extend program to other some other Neighbourhood Renewal areas. ▪ Work with the VCS to develop the voluntary sector infrastructure in the county – volunteering opportunities detailed as target within the LAA. 	£50,000 £106,115	2006/2007

	<ul style="list-style-type: none"> ▪ County Neighbourhood & Rural Renewal ambitions expressed within context of the LAA 		
Groundwork	We deliver projects that address the needs of discrete audiences such as young people, ethnic minorities older people etc. as well as activity that bring together disparate groups to create more sustainable and cohesive communities. In delivering these activities we collaborate with a wide range of agencies, including cultural, leisure and tourist bodies.	£2,000 p.a.	Ongoing
University of Leicester	<ol style="list-style-type: none"> 1. Careers service promotes and supports a large programme of volunteering in the community 2. Careers Service “ staff volunteering programme” launched in summer of 2004 encourages and supports staff engaged in volunteer activity 3. Careers Service through “Contact Student Volunteers” runs and supports a student volunteering programme that supports 600 volunteers in the community operating in a range of projects. 	£100,000 plus substantial “in-kind” contribution for Staff time and overheads	2006-2009

8-2. Collaboration to encourage participation

Encourage collaboration between cultural, leisure and tourist bodies to encourage community participation, build social capital and contribute to community cohesion.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Our focus is on building the foundations of strong connections between cultural, leisure and tourism bodies to create a local culture of inclusion and participation.	Resource not yet committed	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ The Derbyshire Cultural Consortium has submitted a bid to EMIP for funding to support a mapping exercise to demonstrate the impact of the cultural sector on the shared priorities, and to create a new Cultural Strategy for Derbyshire. We are keen to see culture more prominently featured in the developing LAA. ▪ DCC Community Economic Development Teams work in some of the most deprived wards in North East Derbyshire. 	£143,000 undertaken with same funds as in 8.1	Jan 2007 – Jun 2008 2007/08
East Midlands Tourism	<ul style="list-style-type: none"> ▪ EMT’s primary focus is to market the region effectively while simultaneously improving the quality of the visitor experience for both national and international visitors. The East Midlands ‘host community’ will directly benefit from the improvements to the cultural, heritage, leisure and sports offer and in addition the promotional work of EMT and partners will secure increased levels of awareness of the tourism opportunities (and therefore up participation levels). ▪ Regional bodies such as Culture East Midlands and the National Trust through direct contributions to EMT’s plans and membership of EMT Board are helping to encourage participation through collaboration. 	EMT staff resource to be applied.	

	<ul style="list-style-type: none"> ▪ In response to the Regional Scrutiny Board Review of Tourism EMT is developing its direct engagement process with a number of local tourism partners, focusing particularly on local authorities. 		
Government Office for the East Midlands	<ul style="list-style-type: none"> ▪ GOEM performs a role for Government in overseeing the delivery of policy as it relates to Culture, Media and Sport. ▪ To this end GOEM oversees the work of Culture East Midlands and other DCMS agencies in the region. A key focus of this is to ensure coherent objectives and delivery against DCMS objectives, especially as it relates to participation in culture, ▪ The focus for this work sits within “a place of choice”, the Regional Cultural Strategy. 	<p>No direct monetary investment from GOEM.</p> <p>Staff resource dedicated to work on DCMS activity.</p>	Ongoing
Leicestershire County Council	<p>The County Council provides an out reach community service to develop social capital and involve the community in cultural events. These Open Museum events take place across the County.</p> <p>There are elements within both the BME Citizens Jury Action Plan and the Disabled Persons Citizens Jury Action Plan relating to the role of culture, leisure and active living in developing social capital and community cohesion.</p> <p>The Culture Enabling strand of the LAA have produced a document entitled “Culture, Sport and Active Living – A powerful force in Leicestershire’s Local Area Agreement” which explores the role of these activities in relation to each of the seven blocks, including in developing Stronger Communities.</p>	£150,000	2006/7
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Ensure people are able to influence the decisions that affect their quality of life ▪ Increase levels of community engagement ▪ Increase the number of community groups and voluntary organisations involved in development, regeneration and environmental enhancements. 	Not available	Not available
The National Trust	The Trust has 3,500 volunteers in the region and is a cultural, leisure and tourism organisation. The Trust has a host of expertise in this area and is keen to grow the number of volunteers we have.	Not available	Not available
Northamptonshire County Council	Commitment to collaborate defined and outlined within the LAA, at Locality levels through LSPs and in target Neighbourhood Renewal areas through emerging local resident involved partnership arrangements.	Not available	2006/2009

8-3. Develop Cohesive communities

Support the development of cohesive communities through Local Area Agreements.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	This represents one element of a joined up approach to regeneration within local areas. Our objectives are to increase entrepreneurial activity in sustainable enterprise, raise the skill levels of local populations and maximise the benefits of investment for local labour and businesses. We will support the strategic activities of regional voluntary and community infrastructure.	£2.71m	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ One of the main objectives of Local Authorities and their partners is to help develop and support cohesive communities and most of our activities contribute towards this. ▪ The aim of LAAs is to give Local Authorities and their partners the freedom and flexibility to provide local solutions to local issues. The Sustainable and Stronger block includes indicators and targets to help achieve this. Funding could be directed through the LAA to strengthen this. 	Existing staff resources	Ongoing
East Midlands Regional Assembly	The Regional Housing Group has indicated its willingness to consider specific proposals for how Regional Housing Pot funds can be integrated within Local Area Agreements	Not available	Not available
Government Office for the East Midlands	Negotiation of key outcomes in new and refreshed LAAs. Monitoring of delivery of outcomes and mechanisms through six month and annual reviews together with Ongoing relationship management.	Mainstreamed through GOEM + £1m shared with action 9b-2	3yrs - reviewed every 6 months and refreshed at the end of the year
Learning and Skills Council	<ul style="list-style-type: none"> ▪ Key funder and partner in LAA ▪ Funder of learning and skills work with offenders in custody and in the community to reduce re-offending and support the engagement of offenders in employment as a route out of crime. ▪ Piloting work in Lincs and Rutland around an adult strategy that will create an adult offer for learners in the pilot areas. 	OLASS budgets In custody £11.24m In the community £516,000 Youth Justice £176,000	
Leicestershire County Council	<ul style="list-style-type: none"> ▪ There is a reward target in the Stronger Communities block of the LAA around how well people feel that people from different backgrounds get on in their local neighbourhood. This will be measured in the 20 target communities and interventions developed by the Local Development Groups to enhance community cohesion through a variety of mechanisms. The role of the CVS in delivering this element of the LAA has been funded through the pump-priming grant and some LCC resources. ▪ Elements of the LAA will build upon the Action Plan developed following the BME Citizens Jury held in November 2005. A key element of this 	Not available	Not available

	<p>was community cohesion and race equality and the steps that service providers can take to develop cohesive communities by adapting the way that they deliver services, and information about those services, to the range of communities that make up Leicestershire.</p>		
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ LFR is actively involved with all the District CDRP's. Our Youth Services Department is actively involved in Fire Break, Arson Referral, Prince's trust, Schools project, and Young fire-fighters. ▪ Promote the activities of parish councils as a critical method of encouraging community engagement and local leadership ▪ Support (incl. capacity building) voluntary and community cultural groups as a key element of social inclusion and well-being. ▪ Promote rural volunteering and improve the support and training available for volunteers ▪ Sustain community assets such as village halls whilst maintaining the principle of voluntary action ▪ Promote and encourage rural communities to take up community planning instruments such as Parish Plans. ▪ Develop a range of community planning and consultation instruments, building on existing models such as Parish Plans and Village Appraisals. 	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ MEEM is a strategic voice and conduit of minority communities to inform and influence policy makers, so that the views and needs of minority businesses are understood and acted upon. ▪ MEEM aims to influence the environment in which those businesses operate so that they are supported effectively and have a real opportunity to succeed. 	Not available	Not available
NHS East Midlands	<ul style="list-style-type: none"> ▪ Health organisations are using LAAs to strengthen community action on health to tackle health inequalities. ▪ Children Centres are an essential element in the integrated delivery of children's services for the under fives. These developments are enabling innovative integrated approaches across children's services including antenatal care/ health promotion and Child and Adolescent Mental Health Services (CAMHS). ▪ Huge investment is aiding health contribute to creating cohesive communities with the use of PFI and Local Improvement Finance Trust (LIFT) initiatives to create modern health services – for example the building of new one-stop centres in Clifton (£8.8m) and Hyson Green (£14.5m) area of Nottingham. These provide a single, local point of access to a host of health, City Council and Community facilities under one roof. These are unique partnership arrangements – enabling communities to work together. 	Not available	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ Northamptonshire wide Local Area Agreement in Place ▪ NCC Sustainable communities. Community cohesion group – 	Not available	2006/2009

	<p>Northamptonshire Cohesion framework. LAA further identifies cohesion ambitions and targets.</p> <ul style="list-style-type: none">▪ LAA target to significantly improve the quality of life for people living in the most disadvantaged (rural and urban) areas by developing and implementing neighbourhood approaches through the neighbourhood renewal strategy target areas▪ LAA target to empower local people to have a greater voice and influence over local decision making and the delivery of services		
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9. Economic renewal

9a. Building local capacity, resources & support

9a-1. Effective engagement and involvement of local businesses and residents

Ensure that people and businesses in local communities have the skills and capacity to develop local economic renewal solutions through:

- the provision of economic development skills training;
- the provision of economic/ enterprise coaches and business brokers;
- building social capital between the statutory, business and community sectors.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will work towards supporting the development of enterprising communities which successfully unlock the entrepreneurship, initiative and creativity of local people. This will be achieved through identifying and targeting specific localised needs and building partnerships to gain skills and expertise. We will support this process by the mainstreaming of the Local Alchemy programme.	£2.85m	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ A range of programmes are provided through DACES which provide skills for life. A number of programmes operate in NRF areas e.g. LEGS. ▪ DCC Community Economic Development Teams help develop social capital through working work in some of the most deprived wards in North East Derbyshire. 	Undertaken with same funds as in 8.1 Existing staff resources	2007/08
First Enterprise Business Agency	We currently have a business club that brings together local businesses and people. Our advisors are also encouraged to do out reach work and we engage with local community organisations.	Not available	Not available
Jobcentre Plus	Deployment of Making the Connection more widely across the region, and initiatives such as LEGI, LAAs (Economic Development Block 4) and our outreach work all support engagement activity. This will be further enhanced by the Cities Strategy initiatives in Nottingham and Leicester.	Not available	Not available
KBVT (Formerly known as Kettering Business Venture Trust)	We train, develop and accredit (SFEDI) volunteers from the business sector to support new and growing businesses. Some of our volunteers work as general mentors, other have specific skills, such as marketing, health & safety, HR, etc. We are constantly developing and widening this team.	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ MEEM works with local minority business support agencies to improve their capacity. ▪ MEEM develops training programme for minority business advisors. ▪ MEEM's business club, East Midlands minority business forum brings together academics, local businesses and people. 	£2.921 m (Shared across all activities under Strategic Priority 9)	2007-08
National Housing Federation	Through their work with local people and partners in neighbourhoods and communities housing associations contribute to combating social exclusion and promoting economic inclusion. Having access to safe, affordable housing of a sort offered by our members can significantly increase someone's ability to participate in economic and social activity within their local community. RSLs	Not available	Not available

	work with communities links directly to the iN business for neighbourhoods programme (see above) being led by the National Housing Federation and carried through by our members across the region.		
Nottinghamshire Business Venture (NBV)	NBV offers a Business Engagement Project (BEP) working with SMEs in specific geographic locations to connect them into the mainstream business support network. This can be for business support and/or learning and skills development, and in a 'brokerage' role.	Not available	Not available
Northamptonshire Chamber	The Chamber represents local businesses on a significant number of local groups, representing the views of business in the development of local area agreements, community strategies for example. The Chamber runs a quarterly economic survey that regularly tests business performance and views from local business. These are supported by specialist panels that provide comment on legislative change, transportation and issues around development of the local infrastructure.	Not available	Not available
Prowess	Advice and guidance to support women friendly initiatives and will work with the RDA to provide expert advice to formulate policy, delivery of action plans, support in community and business engagement and consultancy support.	Not available	Not available
Sport England	Sport England is working with Regeneration East Midlands to provide learning and training for regeneration professionals using sport as a tool for regeneration.	£70,000	2005-08
Groundwork	Our support activity is intended to act as a conduit between communities and local business, providing both with the confidence to engage with one another. In addition, we frequently act as a 'bridge' between local communities and public sector agencies, such as local authorities and PCTs in facilitating mutual communication and more effective working practices.	Not available	Not available

9a-2. Inclusive business support

Ensure that business support is responsive to the needs of all communities and underrepresented groups through:

- integrating specialist needs into the regional business support model;
- support for enterprise coaching models in the most disadvantaged areas.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<ul style="list-style-type: none"> ▪ <i>emda</i> is integrating specialist support needs within the core regional business support service. ▪ We will also provide additional support to ensure that under-represented groups and people in disadvantaged areas get additional support. In particular we will identify and pilot transformational business support tools for disadvantaged communities. ▪ We will also support dedicated social enterprise business support. 	£65,000	2007-08
First Enterprise Business Agency	<ul style="list-style-type: none"> ▪ FEBA is a specialist enterprise agency catering for the needs of the ethnic minority community and the disadvantages groups. 	Not available	Not available

	<ul style="list-style-type: none"> ▪ 85% of our clients come from most deprived wards. We are at the heart of the inner city and have greater understanding for the needs of this community. ▪ Most of the staff is multi lingual and from the community FEBA serves. This allows us to have a deeper understanding of cultural issues and allows us to tailor services. 		
Jobcentre Plus	Improve access to business support by implementing a “no wrong door approach” encompassing brokers, intermediaries and business to business networks. (<i>emda</i> lead, JCP to undertake supporting role)	Not available	Not available
KBVT (Formerly known as Kettering Business Venture Trust)	We currently run a business support programme for African and Caribbean people which is funded by the CRE. We also have several other bids submitted for programmes covering other under-represented groups, disability in particular.	Not available	Not available
Learning and Skills Council	LSC to support <i>emda</i> in improving access to business support by implementing a ‘no wrong door approach’ encompassing brokers, intermediaries and business to business networks.	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ MEEM offers culturally appropriate business support to minority businesses in the region. ▪ MEEM has database of 5000 businesses in EM. ▪ MEEM distributes MEEM magazine to more than 5000 minority businesses in EM. ▪ MEEM offers language support and cultural awareness to minority businesses, foreign investors and foreign buyers. 	£2.921 m (Shared across all activities under Strategic Priority 9)	2007-08
Nottinghamshire Business Venture (NBV)	<ul style="list-style-type: none"> ▪ NBV has the skills in working with all sectors including: disadvantaged groups, inner city clients, BME clients, rural businesses, innovative businesses, young people, mature people, ex-offenders, people with disabilities and social enterprise. ▪ In addition we have a long history of partnership working with smaller <i>organic</i> agencies which have access to groups that may not move into the mainstream without the facilitation of such trusted, local, specialist agency support. 	Not available	Not available
The Prince’s Trust	The Prince’s Trust specifically targets its services at geographically disadvantaged areas (bottom 10% and 25%) and ensures that disadvantaged young people have access to both practical support and finance towards the establishment of business start ups. It specifically targets the unemployed, educational under-achievers, those in care and offenders and ex-offenders. It also recognises that BME communities, disable young people and lone parents are over represented in terms of social and economic exclusion. The Trust has designed programmes specifically supportive of these groups and will continue to do so in the future.	Not available	Not available
Prowess	Advice and guidance to support women friendly initiatives and will work with the RDA to provide expert advice to formulate policy, delivery of action plans, support in community and business engagement and consultancy support	Not available	Not available

9b. Reviving local infrastructure & environments

9b-1. Built and green environments

Improve the quality of the built and green environments to enhance local economic prospects through:

- applying best practice standards for design and construction (see priority action 6a-2 in the Environmental Protection section);
- working with developers to ensure the integration of green infrastructure factors and improving the public realm in development briefs.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Working with local communities and developers we will identify and influence building and green infrastructure developments which are necessary to create the right conditions for economic development in disadvantaged areas.	£75,000	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Landscape Architects ,the Ecologist and the Urban Designer in the Conservation and Design Group provide specialist advice on the design and sustainable management of the built and green infrastructure .Owners of historic parks and gardens are encouraged to seek Heritage Lottery grants to implement restoration programmes, particularly in areas of tourism interest, such as at The Belper River Gardens in the World Heritage Site. ▪ The County Council's Land Reclamation Team have vast experience of design and delivery of high quality projects which secure the environmental and economic regeneration of despoiled, derelict, neglected and contaminated land for a variety of uses ranging from commercial, residential, public open space, environmental improvement or for infrastructure end-uses. ▪ The County Council also work in partnership with the private sector in meeting this priority with several successes in the Chesterfield Canal Corridor. The Chesterfield Waterfront project is a significant regeneration project linking with the environs of the canal as well as adding to the canal infrastructure. However, its future success depends on the full restoration of the Chesterfield Canal to full navigation standard. 	<p>Existing staff resources</p> <p>DCC has small budget but needs to secure £2m p.a. from grant funding</p> <p>No resources confirmed for canal restoration. Feasibility studies and preliminary studies completed.</p>	<p>Ongoing</p> <p>2006 -2020</p> <p>2006 -2020</p>
East Midlands Regional Assembly	<ul style="list-style-type: none"> ▪ RSS policy supports the use of best practice standards and guidance is in preparation to support the development of policy in LDFs. ▪ The Assembly is also showcasing best practice use of higher standards in the region, through the work of the Sustainable Design and Construction steering group. ▪ The Green Infrastructure for the East Midlands, a Public Benefit Mapping Project identifies where the greatest Public Benefit can be derived from investment in Green Infrastructure. RSS Policy 27 sets out regional priorities for Environmental and Green Infrastructure. 	Not available	Not available
Environment Agency	<p><u>Planning Liaison & Advice</u> We provide comments and advice on many</p>	Not available	Not available

	planning applications, for considerations such as minimising flood risk, and maximising the provision of Green Infrastructure.		
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Lincolnshire Design Guide ▪ Reuse of quarries for recreational and nature conservation use eg, Whisby Nature Park. ▪ Historic Economic Regeneration Schemes in various locations, partnerships between English Heritage, district Councils and the County ▪ Historic building grants to individual buildings ▪ Every Street Matters Project, improving the street scene through design, landscaping and management. 	Not available	Not available
Natural England	<ul style="list-style-type: none"> ▪ Through the Rural Development Programme for England (2007 –13) Natural England will deliver the Environmental Stewardship scheme, an integrated programme of land management agreements providing environmental, economic and social outcomes. Core elements of this programme will be available region wide whilst discretionary elements will be subject to targeting, to achieve high quality landscapes and healthy natural systems in priority areas. Natural England is also developing proposals for how it will contribute to RDPE delivery in line with Leader principles. ▪ The Rural Development Programme will be jointly run by Natural England, the Forestry Commission and <i>emda</i> with full integration between the three component themes :- Conserving and enhancing the environment and countryside; Competitiveness, collaboration and diversification and Enhancing opportunity and quality of life in rural areas. 	Regional programme budget awaited, amount subject to EU and Defra determination.	2007 – 13
Northamptonshire County Council	<p>River Nene Regional park a unique, forward thinking developmental network of environmental, sport and cultural projects designed to bring about social, environmental and economic benefits of local and national significance.</p> <p>Neighbourhood & Rural Renewal Unit resource and focus.</p> <p>LAA Cleaner, Safer and Greener ambition and targets, linked to Cleaner, Safer Greener element funding focused around Northampton Castle ward</p> <p>Groundwork Trust activity funded by NCC and others.</p>	£3.2m (GAF)	
Groundwork	We engage in public realm activity and open space development. We engage with businesses and business clusters to improve external business environments, in order to build business confidence.	£2,000 p.a.	Ongoing

9b-2. Addressing crime

Reduce the impacts of crime on communities and businesses through neighbourhood and business crime reduction initiatives and activities to reduce re-offending.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
Derbyshire County Council	<ul style="list-style-type: none"> ▪ The Land Reclamation Team are working with a number of community organisations to deliver improved infrastructure and leisure projects whilst addressing crime and disorder problems. Liaison with community groups and representatives assists this process as does careful design and implementation on these small projects. ▪ Reduce the impacts of crime on communities and businesses through neighbourhood and business crime reduction initiatives and activities to reduce re-offending. ▪ Reducing crime, fear of crime and anti-social behaviour is a priority for the Council and is a key block in the Local Area Agreement. The council is working with partners and local community safety partnerships to reduce all crime. From the last Audit of crime and disorder in Derbyshire (March 2005) the main crimes against business are burglary, vandalism, violence and anti-social behaviour. These will be addressed by the LAA targets. 	<p>No resources confirmed but £50,000 required p.a.</p> <p>£1m</p>	<p>2006 – 2020</p> <p>April 2005- March 2008</p>
Environment Agency	<p><u>Combating environmental crime:-</u> We work in partnership with local authorities and the police to tackle the problem of fly-tipping.</p> <p><u>Derbyshire BREW project</u> We are leading a BREW funded project in Derbyshire to tackle waste crime and promote sustainable and good practice in waste management among SMEs. Also promoting waste management responsibilities to the public.</p>	<p>c. £131,000 BREW money + other contributions Plus possible communications and advice work to SMEs</p>	<p>2006/7</p>
Government Office for the East Midlands	<p>Extensive crime reduction strategies to meet regional target. Reduction target by April 2008. These include:</p> <ul style="list-style-type: none"> ▪ targeted support to partnerships, most at risk ▪ regional reducing re-offending strategy – incorporating, priority + prolific offenders, Drug Intervention Programme, alcohol harm reduction strategy ▪ Support for networks including crime analysts and business crime 	<p>£1m HORD fund</p>	<p>By 31 Mar 07</p>
Learning and Skills Council	<p>Funder of learning and skills work with offenders in custody and in the community to reduce re offending and support the engagement of offenders in employment as a route out of crime.</p>	<p>See OLASS budgets mentioned above</p>	
Leicestershire County Council	<ul style="list-style-type: none"> ▪ Leicestershire's LAA Safer Communities block has a range of crime reduction outcomes and objectives which are designed to impact on neighbourhoods and businesses, including overall crime reduction targets and focusing on reducing violence including town centre violence, domestic violence and hate crime. 	<p>£1.082m Safer and Stronger Communities LAA Fund + mainstream budgets</p>	

	<p>Other relevant Safer Communities outcomes include reducing offending by prolific offenders, reducing the harm to individuals and communities caused by use of illegal drugs and alcohol, and reducing levels of vulnerability in priority neighbourhoods.</p> <ul style="list-style-type: none"> ▪ The work of the Leicester, Leicestershire and Rutland Community Safety Programme Board which oversees Leicestershire's Safer Communities block on behalf of Leicestershire Together includes related and complementary priority work streams also addressing offending by Prolific Offenders, reducing violence and neighbourhood management. ▪ The County Council is helping to develop the NOMS Civic Alliance Demonstration Project aimed at improving local authorities contribution to reducing re-offending by all offenders in collaboration with the Probation and Prison Service and other local authorities across Leicester, Leicestershire and Rutland. 	£5,000 project budget from NOMS	
Lincolnshire County Council	DAAT (Drug and Alcohol Abuse Team) operate a range of initiatives aimed at Drug Users – those who offend are given opportunity to access treatment (i.e. Drug Intervention Programme)	Named Drug workers	Ongoing until 2009
Meden Valley Making Places	<ul style="list-style-type: none"> ▪ MVMP has fulfilled an important co-ordinating role throughout the project to minimise the impact of crime and ASB. ▪ In addition to maintaining Ongoing links with local Police and Community Wardens, the project has always ensured that properties it owns have been secured at the earliest opportunity, this has helped to reduce crime and reassure the local community. Authorising demolitions as soon as service disconnections have taken place has also helped diminish anti-social behaviour. ▪ The design of the new communities will clearly help to further eradicate crime by improving street lighting, enhancing the public open spaces and removing 'blind-alleys' from the area. 	Not available	Not available
Minority Enterprises East Midlands (MEEM)	MEEM works with local polices to address minority business crime.	£2.921 m (Shared across all activities under Strategic Priority 9)	2007-08
NOMS – through the East Midlands Reducing Reoffending Partnership	<p>Implementation of regional multi-agency delivery plan (Changing Ways: Reducing Re-offending by Adult and Young Offenders in the East Midlands) including:</p> <ul style="list-style-type: none"> a. Introduction of regional commissioning of custody and interventions for offenders in the East Midlands to drive up performance [link to public sector procurement priority] b. OLASS¹ – Engaging Employers in training and skills development of offenders in custody around key sectoral priorities² 	<p>£250M⁵</p> <p>£200M</p> <p>tbc</p>	<p>By July 2007</p> <p>From April 2007</p> <p>From August 2006</p>

¹ The Offender Learning and Skills Service (OLASS) is a unit with the Regional Learning and Skills Service which from August 2006 is responsible for education, training and skills of offenders whether in custody (prisons) or serving sentences in the community (probation) and also works with young offenders aged 16-18.

	<p>c. Strengthening engagement of regional business in prison industries</p> <p>d. LSC – (ESF 3.1) Offender Learning in the Community Programme (Increasing employability skills, engaging employers, mentoring support, preparation for work removing barriers to employment, learning accreditation, transition, reluctant learners)³</p> <p>e. Improving access to bank accounts, finance and insurance products for (ex)offenders⁴</p> <p>f. Improving access to debt and financial management training for offenders</p>	<p>tbc</p> <p>£2.3M*</p> <p>tbc</p> <p>tbc</p>	<p>tbc</p> <p>November 2006</p> <p>tbc</p> <p>tbc</p>
National Housing Federation	Housing associations are key partners in dealing with Anti-Social Behaviour. Our members work, together with local Crime and Disorder Partnerships and other local stakeholders, to prevent and tackle this problem.	Not available	Not available
NHS East Midlands	Key partners – NHS, NTA , CSIP. Linkages between substance misuse and crime are well known. By ensuring more people are able to access drug and alcohol services – will help reduce drug and alcohol related crime in the East Midlands.	Not available	Not available
Groundwork	<p>We work with local businesses, police, fire services and communities to address issues such as business crime and neighbour conflict: particularly in industrial estates. As well as acting as brokers, we plan and design out crime and carry out implementation of appropriate physical infrastructure.</p> <p>Our work with communities distracts from potential criminal activity and builds pride of place. Most Groundwork Trusts have various programmes to meet the needs of disadvantaged and/or disaffected youths to build their confidence, give them new skills and support them in constructive activity in the community. The Trusts often carry out this work with young ex-offenders or those deemed at risk of becoming so. This activity has been proved to have a major impact in reducing crime.</p>	£6,000	Ongoing

² This was a key commitment in the DfES / DWP / Home Office White Paper Reducing Reoffending Through Skills and Employment and is being taken forward by OLASS and their sub-regional providers, we are very keen to discuss with EMDA options for taking this forward in partnership with other business engagement priorities in the RES

³ This is an innovative programme of activities being co-financed by the regional LSC to improve the skills and employability of offenders in the community, including business mentor support and work on family learning. This funding is only for 18 months and we would like to explore how 'what works' might be continued through the RES

⁴ The issues of exclusion from financial services is one of growing significance to offenders whether in terms of access to bank accounts, access to finance and start-up monies for self employment or access to insurance products. We would like to work with EMDA and other partners in the RES to address these issues.

⁵ This is an indicative annual figure which includes: NOMS, YJB (Custody), PCTs (Offender Health), LSC (Offender Learning and Skills Service), National Treatment Agency (Drugs Intervention Programme), Supporting People, and other aligned commissioning and partnership funding

9c. Stimulating new markets and investment

9c-1. New markets and enterprise opportunities

Stimulate new local markets and enterprise opportunities by unlocking the potential of local procurement by:

- encouraging local public authorities to adopt procurement approaches which deliver local, social, environmental and community benefits;
- supporting the development of social enterprises, and the broader Voluntary and Community Sector to deliver services whilst improving the economic, social and environmental capacity of a local area;
- embedding large scale employers in businesses into local areas through supply chain diversity initiatives.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<ul style="list-style-type: none"> ▪ Disadvantaged areas need access to market opportunities. We will support public procurement approaches which benefit enterprise development in disadvantaged areas. ▪ In addition we will deliver a regional investment programme to support communities in the acquisition and redevelopment of local physical assets and bringing them back to community and economic life. ▪ We will support the strategic activities of Social Enterprise East Midlands in aiding the continued growth of the social enterprise sector. 	£882,000	2007-08
Bishop Grosseteste University College Lincoln.	Working through our Drama in the Community and Heritage Studies programmes with the voluntary and community sector on social enterprises such as the Lincoln Community Play Council's signage project, Hill Holt Wood.	Not available	Not available
Derby City Council	Derby City Council is involved with Leicester and Nottingham in the three cities' LEGI bid which will assist with business creation and development	Existing staff resources	Ongoing
Derbyshire County Council	<ul style="list-style-type: none"> ▪ Derbyshire Adult Community Education Service works with voluntary sector organisations to build capacity and improve services to target communities and groups. ▪ Through the Source initiative DCC is working with local authorities across the EM to, publishing current, future and sub contract opportunities. ▪ DCC currently sits on the Procurement workstream for the LEGI Alliance Enterprise Exchange Project. 	Not available	Not available
East Midlands Centre of Excellence	The EMCE is assisting this priority through our EM Construction frame work agreements for Property and Highways, where management of the supply chain is a fundamental requirement to promote local sub contractors. We are also working with DEFRA colleagues on the PSFPI in Lincolnshire.	Not available	Not available
Jobcentre Plus	<p>Jobcentre Plus lead on ESP Priority 3: To use public sector planning and procurement as a lever for improving employment, skills and productivity</p> <ul style="list-style-type: none"> ▪ Use significant infrastructure development to address ▪ skills/employment in deprived areas ▪ Develop a Regional Procurement Plan and portal ▪ Support regional SMEs to access the public sector supply chain ▪ Raise awareness of regional procurement 	£0.5 m	2005-2006

Learning and Skills Councils	Activity led by Jobcentre Plus and emda, partners include: LSC, SBS and GOEM Develop a model, building on a number of existing key infrastructure projects in the region, to ensure that local people, in particular the most disadvantaged individuals and communities, develop the necessary aspirations and skills to benefit from these job opportunities.		
Lincolnshire County Council	Lincolnshire Community Business Development financial Initiative.	See 2b-1	See 2b-1
Meden Valley Making Places	The extensive funds being brought into the Meden Valley area, allied to a commitment to procure and employ locally, will result in significant stimulation of local markets. Targeting this spend in support of local social enterprises, employing Apprentices and undertaking pre-construction training will help ensure that the local community is geared up to take advantage of the opportunities presented.	Not available	Not available
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ MEEM organises seminar and workshops for minority business to advice and provide information of international trade opportunities. We also work closely with Ukti, East Midlands International Trade Association, China Trade Bureau, India Trade Bureau to attract inward investment and promote international trade. ▪ Cultural and language support for exporters. ▪ Development of trading links and opportunities for international trade through existing expertise and networks of minority businesses. ▪ Offering trade link through MEEM database, website and News Magazine. 	£2.921 m (Shared across all activities under Strategic Priority 9)	2007-08
National Offender Management Service	<ul style="list-style-type: none"> ▪ Encourage NOMS sub-regional providers to adopt local sub-commissioning approaches which open up service delivery to the best providers from the public, private and third sectors 	Not available	From April 2007
Sport England	Sport England has worked with the Lincolnshire County Sports Partnership to support a project to develop volunteer capacity within sport in Lincolnshire. This project is also supported by the Change Up process.	£1,000	2005 – 2008
De Montfort University	By aligning existing competencies with emerging regional priorities, De Montfort University has evolved a number of activities to specifically address economic renewal, including: <ul style="list-style-type: none"> ▪ A new Social Cohesion Unit to address social capital and diversification issues ▪ The spinout of the Supplier Diversity programme as a national programme delivered through a formally constituted company ▪ The development of a Public Sector Procurement programme to support De Montfort University and regional business in wider engagement in public sector markets 	Not available	Not available
University of Derby	<ul style="list-style-type: none"> ▪ UoD's Community Regeneration Research Centre has a track record of working with disadvantaged communities on capacity building activities. Currently, the Centre is working with Derwent New Deal for Communities and DCP. ▪ UoD's Business School is a Chartered Institute of Purchasing and Supply (CIPS) Centre of Excellence and there could be an opportunity for this centre to support regional best practice 	Not available	Not available

	<p>procurement initiatives.</p> <ul style="list-style-type: none"> ▪ The UoD's Business School has also supported local social enterprise projects. 		
University of Leicester	<ul style="list-style-type: none"> ▪ Active participation in Leicester City Growth Initiative. ▪ Encouraging inward investment attracted by local science excellence. 	Not available	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ ESF funded BEST Procurement project - to improve the correlation between public sector expenditure and public benefit, positioning social enterprise as a key delivery vehicle in achieving this goal ▪ NCC procurement Enterprise policy/ Sustainability Policy (under review) ▪ Meet the buyer events ▪ "Selling To" guide for all Northamptonshire LA's ▪ Source Northamptonshire – an Online tender portal fro Northamptonshire LA's and public sector partners ▪ Neighbourhood & Rural Renewal Unit ▪ Local Alchemy/Enterprising Communities. ▪ Increase proportion of services in selected public service areas delivered by VCS organisations on behalf of the local authority. 	£106,115	Ongoing
Groundwork	<ul style="list-style-type: none"> ▪ Through its representation on various local strategic partnerships and local area agreement forums throughout the region, Groundwork often champions the role of the third sector and social enterprises in carrying out public sector funded activity. ▪ In Nottingham Groundwork are developing cutting edge procurement approaches specifically designed to deliver social, environmental and community benefits. 	£2,000 p.a.	Ongoing
University of Nottingham	<ul style="list-style-type: none"> ▪ The University has established an Active Communities initiative which is engaged in developing The University of Nottingham's role in the wider community. We are achieving this through the development of a range of partnerships that benefit the community and University alike. Underpinning the initiative is a belief that the University has much to offer the wider community by way of sharing the time, skills and expertise of its employees and students. ▪ A central team provide information and support to staff wanting to become involved in community initiatives, particularly through volunteering, and to encourage community groups and organisations to work with us to build lasting and worthwhile partnerships. 	Not available	Not available
Nottingham Trent University	<ul style="list-style-type: none"> ▪ NTU advertises its requirements on its web site to widen opportunities for SMEs to gain business from the University. NTU has presented at the local Chamber of Commerce to explain how to access such opportunities and has set up a forum for local black and minority enterprises to discuss how they can access University business. ▪ NTU has implemented a toolkit concerning race and other equality issues to assess suppliers' credentials in relation to such issues; the longer term aim being to assist suppliers to develop in 	Includes, for example, a £21,000 project in Procurement and Race Equality Compliance	2004 - 2007 inclusive

	<p>these areas where standards could improve thus encouraging a more inclusive approach to business.</p> <ul style="list-style-type: none"> ▪ NTU is in the process of embarking on a project looking specifically at use of local suppliers for food supply and provisions which will support the University's sustainability objectives and benefit the local economy. ▪ NTU is part way through a sustainable purchasing project, the aim of which is to give wider consideration to social and environmental impacts relating to procurement. The Purchasing team has received initial training and the University's sustainable procurement policy will be enhanced later in 2006. Training and guidance will be provided to colleagues in the wider organisation. NTU will measure progress by setting a number of KPIs. NTU has already introduced a number of key questions into tender documentation so that the University can identify the main sustainability impacts and how suppliers are addressing them. 		
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9c-2. Improve access to finance

Improve access to finance for all entrepreneurs irrespective of location, personal characteristics and type of business by:

- providing an appropriate range and specification of financial services products tailored to their needs;
- influencing mainstream financiers;
- investing in community development finance instruments (CDFIs);
- promotion and coordination of CDFI investments.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will invest in regionally based Community Development Finance Instruments supporting businesses in disadvantaged areas which cannot access mainstream finance.	£12,000	2007-08
Community Development Finance Association (CDFA)	Supports the development of a thriving and sustainable CDFI sector to provide finance for disadvantaged and underserved communities. The cdfa's objectives are: to grow support, and strengthen the CDFI sector; to promote the sector to stakeholders and to government; to support members in achieving collective influence; to help forge closer links between individual cdfa members and stakeholders where appropriate.	Not available	Not available
First Enterprise Business Agency	FEBA is a specialist enterprise agency catering for the needs of the ethnic minority community and the disadvantages groups. 85% of our clients come from most deprived wards. We are at the heart of the inner city and have greater understanding for the needs of this community. Most of the staff is multi lingual and from the community FEBA serves. This allows us to have a deeper understanding of the cultural issues and allows us to tailor services within those. Cultural boundaries	Not available	Not available
Leicester Shire Money Line	<ul style="list-style-type: none"> ▪ Providing an appropriate range of financial services; ▪ Influencing mainstream lenders and 	£2,000	Ongoing

	leveraging additional resources; <ul style="list-style-type: none"> ▪ And as an active CDFI we: ▪ Invest in community development instruments ▪ Promote and co-ordinate CDFI investments. 		
Lincolnshire County Council	Continue to develop and promote the Lincolnshire Loan Schemes in consultation with partners.	See 2b-1	See 2b-1
Minority Enterprises East Midlands (MEEM)	<ul style="list-style-type: none"> ▪ MEEM organises seminar and workshops for minority business to advice and provide information of access to finance. ▪ MEEM helps minority businesses to develop business plan and apply for loan and funding that is also acceptable to banks and CDFIs. ▪ MEEM plans to set up a “Culturally Appropriate Loan Fund” to address the barrier to access to culturally appropriate funding. 	Not available £3m	Not available Not available
Northamptonshire County Council	Local Alchemy/Enterprising communities Silverstone Investment Network/ Business Angels.	£2,000	2006/2007

	learning centres have been created in libraries at Alfreton, Bolsover, Buxton, Ilkeston and Ripley, with financial support from NRF, RAZ and DDEP.		
Government Office for the East Midlands	<ul style="list-style-type: none"> ▪ Management of current European Social Fund programme through co-financing organizations to tackle skills and employment issues across the region with a particular emphasis on disadvantaged communities ▪ Significant amounts of the Neighbourhood Renewal Fund targeted at seven key areas in the region are used to tackle employment floor targets through Local Strategic Partnerships – GOEM monitors delivery of floor targets and overall effectiveness of LSPs 	£210 m £ 61.8 m	2000-2008 2006-2008
Learning and Skills Council	<ul style="list-style-type: none"> ▪ Joint lead with Local Authorities and Connexions service - Reduce the number of young people not in education, employment and training (NEET), and the number in employment and not training (ENT) through a concerted programme of action. Target, in particular, minority and marginalized communities. ▪ Leading work on a pilot in the Lincs and Rutland area to implement an adult offer which will be weighted towards disadvantaged communities and individuals. ▪ Funder of learning and skills work with offenders in custody and in the community to reduce re offending and support the engagement of offenders in employment as a route out of crime. ▪ Funder of SfL, ESOL and level 2 qualifications. – using a new adult strategy to drive the LSC investment in skills provision. ▪ Train to Gain ▪ Work with JCP to tackle welfare to workforce development ▪ Skills coaching across the region ▪ IAG services 	<p>E2E budgets, additional learner support budgets, skills for Life and ESOL within FE budgets</p> <p>Skills coaching £ 912,000</p> <p>Neighbourhood learning in deprived communities £8,000</p> <p>Hardship funds included in learner support £7.8 m</p> <p>PCDL and first steps budget would relate here – see above</p> <p>Learners with learning difficulties and/or disabilities £ 13.31m</p>	
Leicestershire County Council	<p>Leicestershire's LAA: Economic Development Block Outcome 2b: Improve the skills levels of adults in Leicestershire</p> <p>LAA Outcome 10 - Sufficient quality childcare places provided across the County, accessible to all groups</p> <p>LAA Outcome 11 - Extended services developed in primary and secondary schools & in Children Centres</p> <p>The County Council delivers the Leicestershire Access Centres Programme which aims to develop</p>	<p>£9m LCC/Partners</p> <p>£1.6m LSEP</p>	2004-7

	12 centres across Leicestershire that deliver a range of services including basic skills courses, IT Training, childcare, outreach learning and careers advice.		
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Successful applications for regional, national and European Union funds used to assist in the delivery of projects that support minority groups with economic and social disadvantage. ▪ All Service Level Agreements and contracts with all partners and contractors to have equality practices fully embedded ▪ Address the conditions of migrant workers. ▪ Independent and Voluntary Care Sector Training – co-ordinated funding to this sector through approved training providers. 	Funding	Until July 2007
Jobcentre Plus	<p>Reduce the number of adults in the workforce who lack level 2 through:</p> <ul style="list-style-type: none"> ▪ Implement the new Employer Skills Offer in 2005/06 in readiness for roll out of NETP ▪ Use ETP/NETP and Level 2 Entitlement to focus on the esp priority sectors/clusters to ensure employers and individuals access the free training available to them; ▪ Roll out the ETP pilots to the three remaining counties; ▪ Identify priority level 2 and 3 qualifications to meet the regional sectoral/cluster priorities ▪ Increase the provision of Level 2 full qualifications available through providers ▪ Increase the availability of full level 2 delivered in the workplace ▪ Target IA services on those priority clients with less than level 2 ▪ The JCP role is now in supporting the delivery of Skills for Life and Train to Gain with the LSC by screening unemployed customers to identify basic skills needs, and making appropriate referrals to available provision. 	Not available	Not available
Minority Enterprises East Midlands (MEEM)	MEEM works with the disadvantaged communities to develop their skills for employment, and create local job opportunities for themselves and others by setting up businesses.	Not available	Not available
Northamptonshire Chamber	The chamber information service provides guidance on legislation for businesses around managing absence and sickness.	Not available	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ Targeted promotion of 'Train to Gain' ▪ LAA target to increase The number of Northamptonshire-based economically active people with a minimum level 2 qualification ▪ Implementation of Neighbourhood & Rural Renewal Unit and related local activity – LAA target links. 	£35,000 p.a.	2006/2009
Groundwork	<ul style="list-style-type: none"> ▪ We work in partnership with other agencies, such as Job Centre Plus, Connexions and the Learning Skills Councils in ensuring a coherent response. We are developing model procurement clauses to ensure the quality of training. We also negotiate with and support key agencies to ensure that the value of quality provision is recognised rather than constantly being driven by sheer numbers. ▪ Our community-focussed delivery provides enhanced confidence, team working, self- 	£3,000 p.a.	Ongoing

	esteem and communication skills which represent key foundations for the successful re-engagement in the world of work and learning. We deliver awareness raising activities in order to link people to work and training opportunity. We support social and community enterprises. All of our activities encourage diversity of participants.		
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10a-2. Address worklessness

Address persistent and high levels of worklessness in communities by:

connecting local people to job opportunities created by public sector investment in key infrastructure projects;

- encouraging private sector developers and employers to recruit from underutilised local labour sources;
- connecting people in areas of limited opportunity to areas of growth;
- supporting innovative solutions to long term unemployment such as work trials, peer mentoring schemes and intermediate labour markets.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	Our focus will be on linking local jobs to regeneration. In particular we will support interventions linking unemployed people with jobs arising from physical infrastructure developments in local and urban areas and support new arrivals and migrant workers to improve their access to and progression within the Regional labour market	£771,000	2007-08
Derbyshire County Council	<ul style="list-style-type: none"> ▪ DEP works with unemployed disabled people to find them in employment in DCC / District Councils and NHS in Derbyshire. ▪ Development of Children's Centres providing childcare as part of the core offer to (all year round) communities in Derbyshire. Target by 2008, 48 centres and by 2010, 1 full day care place for every 6 children in Derbyshire 	<p>Staff resources</p> <p>£13,507,969</p>	<p>Ongoing</p> <p>2004 -2008</p>
Jobcentre Plus	<ul style="list-style-type: none"> ▪ To target opportunities in growth sectors, as well as sectors in decline to ensure people facing potential unemployment have the opportunity to retain their high level skills within the their current sector or to gain new skills to enable them to transfer to more sustainable employment within the region. The JCP raison d'être is to address worklessness, through targeted delivery of services according to priority of need. ▪ Specifics in relation to growth & decline sectors include delivery of redundancy support to enable individuals under threat of redundancy to be re-trained for alternative employment or redeployed in their current sector. ▪ Worktrials are a standard JCP product to enable individuals to work for employers for a trial period. 	Not available	Not available
Learning and Skills Council	<ul style="list-style-type: none"> ▪ Reduce the number of young people not in education, employment and training (NEET), and the number in employment and not training (ENT) through a concerted programme of action. Target, in particular, minority and marginalized communities. ▪ Adult strategy for provision to help support the most disadvantaged ▪ Joint work with JCP to target resources on priority clients – through skills coaching, entry 	Not available	Not available

	<p>in to work programmes, basic employability training, joint JCP/LSC plans</p> <ul style="list-style-type: none"> Train to Gain 		
Leicestershire County Council	<ul style="list-style-type: none"> Leicestershire's LAA: Economic Development Block - Outcome 2a: Increase the number of people in receipt of an incapacity benefit who are helped into work, particularly in the most deprived areas in Leicestershire. LAA - Mental health and well being is promoted within workplaces within Leicestershire. 	£ 452,000 LCC £500,000 Partners	2006-9
Leicester Regeneration Company	<ul style="list-style-type: none"> LRC's main focus is on delivering new property in which new employment can take root. From the outset, LRC has been seeking to 'join up' this activity with those of the relevant skills and training bodies: LSC, the SSP, FE Colleges etc. 	Not available	Not available
Lincolnshire County Council	<ul style="list-style-type: none"> In line with the national Department for Education & Skills (DfES) target, work towards increasing the numbers of teenage mothers in education, training and employment to 60% by 2010. 	Not available	Not available
Northamptonshire County Council	<ul style="list-style-type: none"> NCC Neighbourhood Renewal Strategy & Establishment of the Neighbourhood & Rural Renewal Unit and related activity. SLA with CDA on promotion of social enterprise as business opportunity LAA target to Reduce the proportion of people on incapacity benefits LAA target for No relative increase in the number of people on Job Seekers' Allowance, in the county, particularly in NR areas 	£150,000 £50,000 £35,000 p.a.	2006/2009
University of Leicester	Equality and Diversity Training – personal and professional development for men and women	£3,000 p.a.	Ongoing

10a-3. Improving the diversity of the workforce

Work with employers to increase the diversity of the East Midlands' workforce and address the under representation of different groups in work by:

- developing a regional campaign to demonstrate the business case for diversity;
- providing support to businesses to undertake diversity assessments and develop action plans;
- creating and promoting an East Midlands' diversity quality mark for employers

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will develop a regional campaign to support businesses in better understanding and responding to the business case for a diverse work force. We will also support businesses in enhancing their capabilities.	£1,000	2007-08
Derbyshire County Council	DEP works with unemployed disabled people to find them in employment in DCC / District Councils and NHS in Derbyshire	Not available	Not available
Jobcentre Plus	JCP provides a range of services to employers to assist them to recruit a diverse workforce. Delivery of these services is often in collaboration with partners such as BITC, and community groups/ Arguably there is potential to develop a wider and more comprehensive partnership approach.	Not available	Not available
Learning and Skills Council	<ul style="list-style-type: none"> LSC has a role to ensure that those accessing learning and skills opportunities have equality of access and outcome. The LSC develops and 	Not available	Not available

	<p>measures the equality and diversity impact measures of its work.</p> <ul style="list-style-type: none"> The LSC has no lead responsibility for promoting equality and diversity to business – but does ensure that all LSC providers act in a way that challenges any behaviours within employers with whom we work that could contravene equality and diversity legislation and best practice in the work providers do with employers to address recruitment and training of the workforce. We would partner with others to support such work. 		
National Offender Management Service	Work with employers to improve understanding of representation of adults with criminal convictions and address exclusion of ex-offenders from the workforce	Not available	Not available
Sport England	Sport England is supporting a three-year project with VOICE East Midlands (commenced 2005) to increase the diversity of the workforce within sport in the region and to increase diversity within sports governing structures.	Not available	2005-08

10b. Achieving a healthy workforce

10b-1. Working with employers to improve the health of the region's workforce

Ensure that employers are informed on the detrimental effects of poor health on business performance and take steps to improve and protect the health of their employees by:

- promoting the benefits of a healthy workforce through business support services;
- working through the Investment for Health Strategy to promote healthy workforce initiatives.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
Derbyshire County Council	The provision of off-highway cycle ways and Greenways linking communities with employment, leisure, educational and other facilities all leads to facilitating healthier lifestyles. The active participation of private sector organisations whether by direct funding, or enabling works, or use of Travel to Work Plans will encourage their workforce to adopt healthier home to work journeys (walking or cycling) and lead to healthier workforces.	No resources confirmed but £300,000 required p.a.	2006 - 2020
Jobcentre Plus	JCP is delivering the Pathways to Work pilot in Derbyshire to enable IB customers to return to work through the delivery of a range of services with the NHS and other partners. Through a joint initiative with the NHS, all counties are now working to develop plans to develop enhanced arrangements to support those with health problems into work. Rollout of the Pathways model into Nottinghamshire and Lincolnshire & Rutland will take place in October 2007 and Leicestershire and Northamptonshire in April 2008.	Not available	Not available
Leicestershire County Council	<ul style="list-style-type: none"> Leicestershire's LAA: Healthier Communities Block: Outcome HC4: Mental health and well being is promoted within workplaces within Leicestershire. To increase in the number of workplaces implementing the HSE Stress Management Standards 15 partner public bodies have signed up and discussions taking place with 3 others. 	Not available	Not available

	<ul style="list-style-type: none"> ▪ The County Council carries out a range of activities to encourage healthier lifestyles among its staff – promoting alternatives to car use; walking and cycling to work awards; discounts at health and fitness clubs; stress reduction initiatives; promotion of smoking reduction services. 		
Lincolnshire County Council	<p>Phoenix Workplace Specialists – presentations to businesses about detrimental effects of smoking on work force, productivity</p> <p>Smokefree Homes – aimed at individuals and the effects of smoking</p> <p>Smokefree Lincs Alliance – concentrates on tobacco control, developing workplace policy, issuing Clean Air awards.</p> <p>Healthy Schools - training for teachers to promote initiatives to teachers and parents.</p> <p>Rural Stress Network – working primarily with Agricultural/Horticultural and associated businesses to increase awareness of stress in the rural areas</p> <p>Drugs in the Workplace – a range of awareness training packages for employers</p>	<p>Workplace Specialists Display Trailer</p> <p>Project Workers</p> <p>Co-ordinator/ Advocates</p> <p>Support workers</p> <p>Support worker</p> <p>Drug workers</p>	2009
Meden Valley Making Places	The provision of better quality housing, coupled with a range of sizes better suited to the specific needs of individuals and families will help secure a healthier workforce as problems associated with damp, disrepair and overcrowding can be overcome.	Not available	Not available
Sport England	Sport England is currently investing in a project based at the Nottingham University Hospitals to develop workplace fitness. The Q Active project received funding from Sport England and the Big Lottery Fund. Sport England also jointly funds with the DoH a Physical Activity coordinator to support strategic delivery of Investment for Health.	£3,000	Not available
Northamptonshire County Council	LAA target to reduce the number of avoidable injuries.	Not available	Not available

10b-2. Address ill health as a barrier to employability

Ensure that those who experience poor health as a barrier to employment are supported in entering the labour market in positions consistent with their personal circumstances. This will be achieved by ensuring that employment support activities in the region take account of the varying health needs of these groups.

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
Derbyshire County Council	DEP works with unemployed disabled people to find them in employment in DCC / District Councils and NHS in Derbyshire	Not available	Not available
East Midlands Regional Assembly	The Investment for Health Group's work programme addresses ill health as a barrier to participation generally. This objective is, therefore, consistent with their work and the broader I4H Strategy.	Not available	Not available
Leicestershire County Council	<ul style="list-style-type: none"> ▪ Leicestershire's LAA: Economic Development Block - Outcome 2a: Increase the number of people in receipt of an incapacity benefit who are helped into work, particularly in the most deprived areas in Leicestershire. ▪ The Breaking the Barriers Team provides support for working age young people and adults who have experienced accident, injury, illness or a disability and wish to begin, maintain or return to work. The Service works with local large, medium and smaller employers, who often have a variety of vacancies to fill and often face serious skill shortages. Breaking the Barriers can invariably find suitable competent individuals to fill their recruitment needs by preparing people for employment, making sure they are competent for the work, and providing continued people development support as required. 	Not available	Not available
Lincolnshire County Council	<ul style="list-style-type: none"> ▪ Integrate and modernise health, social care and relevant public services ▪ Broaden health improvement and disease prevention initiatives which address inequalities in health ▪ Promote positive mental health and wellbeing 	Not available	Not available
Northamptonshire County Council	LAA Healthier Communities and Older People Strategy	Not available	Not available
Groundwork	Groundwork Trusts are in the process of developing programmes of employment based support for the those who have been on long term incapacity support.	£2,000 p.a.	Ongoing

10c. Enterprising people

10c-1. Develop entrepreneurship skills

Ensure the region consistently generates entrepreneurs from all sections of society by:

- promoting entrepreneurship as a viable career choice through targeted awareness raising activities (see priority action 2b-1 under the Enterprise and Business Support section);
- integrating entrepreneurship at all levels of the education curriculum (schools, FE and HE) and creating effective links between education institutions and businesses;
- providing business support appropriate to all sections of society (see the priority action 9a-2 under Economic Renewal).

DELIVERY PARTNER	RELATED PARTNER ACTIONS	RESOURCES	TIMING OF INVESTMENT
East Midlands Development Agency	<i>emda</i> will be promote inclusion in the economy by supporting increased enterprise start-ups amongst under-represented groups. A key focus will be on supporting people with disabilities in developing new businesses.	£178,000	2007-08
Association of Colleges, East Midlands	Colleges' Business Development services provide tailored support for entrepreneurial development – private and social enterprise.	Not available	Not available
Bishop Grosseteste University College Lincoln.	FDA in Cultural Events Management and Drama degrees have a strong entrepreneurial strand; plans in place to support drama graduates setting up their own businesses. Plans for incubation unit complete with business training and support. HEIF 2 money (continues with HEIF3) used to develop enterprise skills in students, including trainee teachers, through curriculum developments and through encouraging them to set up their own businesses. (Trainee teachers then pass these on to next generation in school.	Not available	Not available
Derby City Council	Derby City Council is involved with Leicester and Nottingham in the three cities' LEGI bid which will assist with business creation and development	Not available	Not available
Derbyshire County Council	Business support provided by the Childcare Service to childcare businesses to assist sustainability.	Capital £1,800,000 Revenue £650,000 plus dedicated staff team	2007/8
Leicestershire County Council	<ul style="list-style-type: none"> ▪ Leicestershire's LAA: Economic Development Block - Outcome 4a: Increase the number of businesses starting up within the County ▪ One-to-one business counselling available to pre-starts and start-ups at throughout the County including the Universal Start-Up offer ▪ The County Council is involved with The Leicestershire Education Business Company which is responsible for school placements and mentoring within the sub-region and for linking businesses with education providers 	Not available	Not available
Loughborough University	Loughborough is committed to building an enterprise culture alongside its core mission of teaching and research by 2012. This will involve enterprise education for students and staff, and the expectation that in all our activities we will support enterprise and be more entrepreneurial.	Not available	Not available

Learning and Skills Councils	<ul style="list-style-type: none"> ▪ esp priority 4 – 14 – 19 agenda ▪ Fund EBLOs to work on enterprise agenda ▪ Funding for Enterprising activity in low performing schools. ▪ In EBLO, 14-19 partnerships 	Not available	Not available
Lincolnshire County Council	Lincolnshire Community Business Development financial Initiative.	See 2b-1	See 2b-1
Groundwork	<ul style="list-style-type: none"> ▪ Groundwork works with schools, young people and those it employs on various training schemes to improve their potential as entrepreneurs. It builds confidence, skills and links with local businesses. ▪ Groundwork supports small organisations and individuals with accredited training specifically aimed at enhancing their enterprise potential. 	£4,000 p.a.	Ongoing
Pera	We're particularly interested in working with the regions universities to support individuals to with innovative start-up businesses from HE&FE which involves providing them with substance salary, supporting them with an experienced business consultant and linking them with established businesses as customers.	Not available	2007/8
Prowess	<ul style="list-style-type: none"> ▪ FE/HE sector growth (ie sign ups from groups / institutions who work within the FE/HE industry) is highest increasing membership group ▪ Delivery of business support advice to members, RDA's, national private and public sector groups, government ▪ National Policy expert advice support and review ▪ Awareness of the Women's agenda and Prowess specifically is now increasing ▪ Capacity building within the sector 	£300 per initial assessment for the Flagship standard	
De Montfort University	<p>1) Current Activities: Though Campus Enterprise Opportunities (CEO), De Montfort University has developed recognised entrepreneurial training competencies to address the career needs & aspirations of undergraduates.</p> <p>2) Planned Activities: To extend entrepreneurship to the wider community and disadvantaged groups, De Montfort University is planning a number of new activities including:</p> <ul style="list-style-type: none"> ▪ Entrepreneurship for disabled people ▪ Entrepreneurship management skills and innovation management for Leicester SMEs ▪ The validation of a formal qualification in entrepreneurship <p>3) Developing Activities: Under Consideration: In addition to current activities De Montfort University is seeking to develop an extended range of entrepreneurship engagement programmes to encompass a wider range of disadvantaged groups. These programmes will build on proven University competencies in working with hard-to-reach groups including:</p> <ul style="list-style-type: none"> ▪ Entrepreneurship for emerging communities ▪ Entrepreneurship for ex-offenders ▪ Entrepreneurship for single parents <p>Additionally, De Montfort University is seeking to transfer entrepreneurship training knowledge into the FE sector.</p>	Not available	Not available

University of Derby	<ul style="list-style-type: none"> ▪ UoD has invested funding in the development of enterprise in the undergraduate curriculum. Indeed, UoD graduates have gone on to establish prize winning business start-ups. ▪ Work has been undertaken through the regional collaborative HE enterprise network 'EMSEN'. In addition, UoD has worked with both local SSPs (Alliance and DDEP) to stimulate and support enterprising communities. ▪ UoD is also a member of a new national HE collaborative HEIF 3 project to support student enterprise (Speed). UoD has 75 student places available on this project over 2.5 years. ▪ With DDEP, UoD is currently investigating demand for an enterprise centre as a permanent resource in Derbyshire for budding entrepreneurs. 	Not available	Not available
University of Leicester	<ul style="list-style-type: none"> ▪ Active participation in Leicester City Growth Initiative. ▪ Encouraging inward investment attracted by local science excellence. ▪ Promoting enterprise education through East Midlands Strategic Enterprise Network (emsen) and related activities 	£65,000p.a.	2006-2008
Northamptonshire County Council	<ul style="list-style-type: none"> ▪ County Wide Activities for Enterprise Week. (LAA activity) ▪ Enterprise in Schools curriculum provision of enterprise skills ▪ Enterprise Post within NEL ▪ Education Business Link activities ▪ Local Alchemy/Enterprising Communities 	<p>£5,600</p> <p>£40,000</p> <p>£150,000</p>	
University of Nottingham	<p>The University of Nottingham Institute for Innovation and Enterprise (UNIEI) has already contributed substantially to the development of entrepreneurship within higher education at Nottingham and the East Midlands (via EMSEN). Currently enterprise-related materials are being delivered to 700 undergraduate and 130 post-graduate students at the University. For example:</p> <ul style="list-style-type: none"> ▪ the <i>Science Technology and Business (STaB)</i> under-graduate module attracts students from engineering, the sciences and the humanities and is now a compulsory module in Biology. ▪ In 2006/7 two new joint MSc level courses will be launched, "<i>Chemistry and Entrepreneurship</i>" and "<i>Electrical and Electronic Engineering and Entrepreneurship</i>". Further expansion of entrepreneurship education using this model is expected. <p>With appropriate support, there is an opportunity for the expertise of UNIEI in delivering enterprise curricula to expand this provision to FE in the region.</p> <p>UNIEI/lab sited on the Nottingham Science and Technology Park (NSTP), is a strong model of support for graduate enterprise activity. It supports potential entrepreneurs drawn from the student body, academic staff and potential entrepreneurs from outside the University.</p> <p>Staff development activities and resource to effect culture change and enhance innovation related</p>	Not available	Not available

	activity have made significant impacts over recent years. Through support from Business Development professionals, and programmes such as Innovation and Medici Fellowships, staff have been encouraged and enabled in seeking to maximise the commercial value of research outcomes and developments		
University of Northampton	<ul style="list-style-type: none"> ▪ The Business School is running the Business Creation Partnership/Equal project targeted at disadvantaged groups in Northamptonshire. 80 beneficiaries are given support in business creation. ▪ In The School of the Arts we have embedded creativity, innovation and enterprise with the curriculum in the Design division using placement programmes with 'live' projects. ▪ In 2006 we opened the Portfolio Innovation Centre to offer incubation, mentoring and support to businesses in the creative industries. ▪ We offer a Foundation Degree in Enterprise and mainstream undergraduate provision increasingly focuses on entrepreneurship and enterprise, particularly in subjects such as computing where students increasingly form their own business or go into senior roles in SMEs. 	£800,000	Sep04–Sep07
Nottingham Trent University	<ul style="list-style-type: none"> ▪ NTU is including in programmes a number of key elements to raise the employability of graduates even further. This includes embedding career management, entrepreneurship and creativity into the delivery of the curriculum. ▪ NTU has won a share of a £5m HEIF3 bid from HEFCE for its speed (Student Placements for Entrepreneurs in Education) project for 2006-8. ▪ The project gives students the opportunity to develop their own business/self-employment during their placement year as an alternative to a work placement. ▪ NTU's Hive enterprise development centre is designed to facilitate the creation and support of new business ventures. The Hive provides a fully-supported germination and incubation environment to help student entrepreneurs start up their own businesses. The Centre also provides expert help, support from relevant service providers, and access to the knowledge base and expertise available within the University. The Hive also offers mentoring programmes from 12 weeks to 3 years. ▪ The Hive@Mansfield offers all the facilities needed for start-ups including hot desks, networking areas, meeting rooms, computing equipment with internet access, and secretarial support. Participants will also have access to NTU's extensive knowledge base and expertise, which has already helped over 150 individual entrepreneurs over the last four years. 	Includes, for example, over £400,000 funding for Hive in 2006/07	2006/07