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*Circulation*. 2016 August 2; 134(5): 365–374. doi:10.1161/CIRCULATIONAHA.115.019474.**Regional Systems of Care Demonstration Project: American Heart Association Mission: Lifeline™ STEMI Systems Accelerator****James G. Jollis, MD<sup>1</sup>, Hussein R. Al-Khalidi, PhD<sup>2</sup>, Mayme L. Roettig, RN, MSN<sup>2</sup>, Peter B. Berger, MD<sup>3</sup>, Claire C. Corbett, MMS<sup>4</sup>, Harold L. Dauerman, MD<sup>5</sup>, Christopher B. Fordyce, MD<sup>2</sup>, Kathleen Fox, RN, BS<sup>2</sup>, J. Lee Garvey, MD<sup>6</sup>, Tammy Gregory<sup>7</sup>, Timothy D. Henry, MD<sup>8</sup>, Ivan C. Rokos, MD<sup>9</sup>, Matthew W. Sherwood, MD, MHS<sup>2</sup>, Robert E. Suter, DO<sup>7</sup>, B. Hadley Wilson, MD<sup>10</sup>, and Christopher B. Granger, MD<sup>2</sup> for the STEMI Systems Accelerator Project**<sup>1</sup>University of North Carolina, Chapel Hill, NC<sup>2</sup>Duke Clinical Research Institute, Duke University, Durham, NC<sup>3</sup>Cardiovascular Center for Clinical Research, Danville, PA<sup>4</sup>New Hanover Regional Medical Center, Wilmington, NC<sup>5</sup>University of Vermont College of Medicine, Burlington, VT<sup>6</sup>Department of Emergency Medicine, Carolinas Medical Center, Charlotte, NC<sup>7</sup>American Heart Association, Dallas, TX<sup>8</sup>Cedars-Sinai Heart Institute, Los Angeles, CA<sup>9</sup>UCLA – Olive View Medical Center, Los Angeles, CA**Corresponding author:** Christopher B. Granger, MD, Duke Clinical Research Institute, Duke University Medical Center, Box 3409, Durham, NC 27710, [christopher.granger@dm.duke.edu](mailto:christopher.granger@dm.duke.edu), Tel: +1 919 668 8900, Fax: +1 919 668 7056.**Disclosures:**

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## Abstract

**Background**—Up to 50% of patients fail to meet ST-segment elevation myocardial infarction (STEMI) guideline goals recommending a first-medical-contact (FMC)-to-device time of <90 minutes for patients directly presenting to percutaneous coronary intervention (PCI)-capable hospitals and <120 minutes for transferred patients. We sought to increase the proportion of patients treated within guideline goals by organizing coordinated regional reperfusion plans.

**Methods**—We established leadership teams, coordinated protocols, and provided regular feedback for 484 hospitals and 1253 emergency medical service (EMS) agencies in 16 regions across the United States.

**Results**—Between July 2012 and December 2013, 23,809 patients presented with acute STEMI (direct to PCI hospital: 11,765 EMS-transported and 6502 self-transported; transferred: 5542). EMS-transported patients differed from self-transported patients in symptom onset to FMC time (median: 47 versus 114 minutes), incidence of cardiac arrest (10% versus 3%), shock on admission (11% versus 3%), and in-hospital mortality (8% versus 3%) ( $p<0.001$  for all comparisons). There was a significant increase in the proportion of patients meeting guideline goals of FMC-to-device time, including those directly presenting via EMS (50% to 55%;  $p<0.001$ ) and transferred patients (44% to 48%;  $p=0.002$ ). Despite regional variability, the greatest gains occurred among patients in the 5 most-improved regions, increasing from 45% to 57% (direct EMS;  $p<0.001$ ), and 38% to 50% (transfers;  $p<0.001$ ).

**Conclusions**—This Mission: Lifeline™ STEMI Systems Accelerator demonstration project represents the largest national effort to organize regional STEMI care. By focusing on FMC-to-device time, coordinated treatment protocols, and regional data collection and reporting, we were able to significantly increase the proportion of patients treated within guideline goals.

## Keywords

myocardial infarction; catheterization; reperfusion; survival

## INTRODUCTION

Rapid coronary artery reperfusion is the foundation of treatment for acute ST-segment elevation myocardial infarction (STEMI) to improve survival. Based upon randomized trial data, national guidelines call for primary percutaneous coronary intervention (PCI) within 90 minutes of paramedic arrival for patients who call 911 and are transferred directly to a hospital offering PCI (PCI-capable), and within 120 minutes of first medical contact (FMC) for patients requiring inter-hospital transfer.<sup>1,2</sup> Despite 2 decades of evidence and 7 years since these guidelines were introduced, approximately 30% to 50% of patients fail to meet these standards.<sup>3–6</sup> Considering that the number of PCI-capable hospitals increased by almost 50% and that 90% of Americans live within 60 minutes of a PCI-capable facility, inadequate access cannot entirely explain these systematic failures.<sup>7–10</sup> Rather, the challenge lies within a highly fragmented health system comprising approximately 4750 acute care hospitals and more than 15,000 emergency medical service (EMS) agencies in the United

States. The challenge is further exacerbated by structural barriers that hinder coordination between EMS providers and hospitals, as well as competition among hospitals and physician groups. Such fragmentation has hindered the development of coordinated treatment plans and procedures, common data collection and feedback systems, and systematic approaches to accurately identify and direct STEMI patients to nearby catheterization laboratories for timely coronary intervention.<sup>11</sup>

Building upon successful efforts in organizing STEMI reperfusion systems on a regional basis, we developed a demonstration project designed to implement coordinated care in selected major metropolitan regions in the United States.<sup>12,13</sup> Our hypothesis was that by organizing leadership, data collection, common protocols, and ongoing data review with timely feedback, we could increase the percentage of patients receiving primary PCI within guideline goals. Our intervention was based upon Mission: Lifeline™ established approaches and supported by a national faculty highly experienced in organizing regional STEMI care.

## METHODS

The STEMI Systems Accelerator project intervention was organized and executed between March 2012 and July 2014 (Supplemental Figure 1). Among 21 regions that applied for participation in the project, 16 met enrollment criteria by the baseline data-collection quarter and were included. These criteria included the following: 1) 70% of PCI hospitals in the region were participating in the National Cardiovascular Data Registry's ACTION Registry®-Get With The Guidelines™ (AR-G) program, 2) there was defined organization of regional leadership, 3) common protocols were established for the diagnosis and treatment of STEMI patients presenting to EMS personnel or hospitals lacking PCI facilities (PCI non-capable), 4) there was agreement to enter patients into the AR-G for 6 consecutive quarters, and 5) regional leadership participated in a 2-day national training session directed by study faculty reviewing current evidence, guidelines, and approaches to regional STEMI care.

Project initiation was conducted on a rolling basis over 6 months, and each region specified a quarter (quarters 3 or 4, 2012; or quarter 1, 2013) as the baseline from which to assess subsequent temporal trends in outcomes. Following hospital enrollment in the AR-G and the training of leadership, each region established common protocols as outlined above, implemented the protocols, and conducted ongoing measurement and feedback on performance that was reflected in quarterly hospital letter-coded regional STEMI treatment reports. These protocols were guided by local experts, resources, and practices, and included common criteria for establishing the diagnosis of STEMI, activating a catheterization laboratory with a single phone or radio call, treating the patient with simple initial regimens, and transporting the patient by pre-identified mechanisms. In each region, 2 project faculty members, including a cardiology or emergency medicine physician and a regional coordinator, conducted a launch meeting in collaboration with regional leadership.<sup>14</sup> These meetings reviewed the principles of STEMI diagnosis and treatment, current national guidelines, and regional models for STEMI care, as well as case studies specific to each region for patients presenting to EMS providers and patients requiring hospital transfer.

At each meeting, an EMS “wish list” was presented to encourage participating hospitals to support the needs of local providers. This list was a compilation of hospital requests by regional EMS leadership in order to facilitate diagnosis and treatment, and included requests such as activating the catheterization laboratory upon EMS call. In order to change the standard of care and create sustainable systems, we relied on local and regional mechanisms for protocol implementation, such as EMS annual training sessions or state-approved treatment protocols.

### Statistical Analysis

The current study presents the primary outcomes and temporal trends over the 24 months after initiation of the STEMI Systems Accelerator project. The pre-specified primary outcome was the change in the percentage of patients meeting guideline goals over 6 quarters (post-baseline quarter). Descriptive statistics for continuous and categorical variables were described as medians (quartiles) and numbers (percentages), respectively. Patient characteristics and process measures were compared by use of the Wilcoxon rank-sum test for 2-group comparisons (the Kruskal-Wallis test was used for comparisons of more than 2 groups) for continuous variables and Pearson’s chi-square or Fisher exact tests, as appropriate for categorical variables. The Cochran-Armitage test for trend was used to assess changes in rates over time. The relationship between emergency department (ED) dwell time—defined as the period from ED arrival to cardiac catheterization laboratory arrival—and in-hospital mortality was assessed using logistic regression modeling. The rolling 12-month (4 quarters) moving-average of in-hospital mortality for STEMI Systems Accelerator hospitals versus the AR-G registry hospitals were presented graphically.

All statistical tests were conducted at the 0.05 significance level. All patients with ischemic symptoms lasting >10 minutes within 12 hours before arrival and an electrocardiogram (ECG) with diagnostic ST-segment elevation were included in the analyses. In cases where the first ECG did not have diagnostic ST-segment elevation, door or FMC time was reset to the first diagnostic ECG. Statistical analyses were performed with SAS version 9.3 (SAS Institute Inc, Cary, NC). The project was reviewed by the Duke Institutional Review Board and classified as exempt.

## RESULTS

### Patient Characteristics and Presentation

Between July 2012 and December 2013, 23,809 patients presented with acute STEMI, including 18,267 patients who presented directly to a PCI-capable hospital and 5542 who were transferred from hospitals without PCI capability (Table 1). Among patients presenting to PCI-capable hospitals, 64% (n=11,765) were transported by EMS providers, while 36% (n=6502) arrived by self-transport. The median age of the cohort was 60 years (quartiles 52–70 years); 29% of patients were women; 11% were black; and 10% were of Latino ethnicity.

The overall median time from symptom onset to FMC was 69 minutes. There were marked differences in time from symptom onset to FMC according to mode of arrival to the hospital. Patients transported by EMS had a median time of 47 minutes from symptom onset to FMC,

while self-transported patients had a median time of 114 minutes ( $p<0.001$ ). The overall rates of cardiac arrest or shock on admission was 8% for both events. For patients presenting directly to PCI-capable hospitals, those transported by EMS had significantly greater rates of cardiac arrest (10% versus 3%) and shock on admission (11% versus 3%,  $p<0.001$  for both comparisons) compared with self-transported patients. Transferred patients had rates of cardiac arrest (10%) and shock (8%) that were similar to EMS-transported patients. STEMI was apparent on the initial ECG for 98% of patients, and 95% of patients were thought to be reperfusion candidates by medical record review. Of eligible patients, 94% were treated with reperfusion.

### Primary Outcome and Temporal Trends

Comparing aggregate rates across all regions, there were significant but modest increases in the percentage of patients meeting guideline goals (time from FMC to device of  $<90$  minutes for PCI-capable hospitals versus  $<120$  minutes for PCI non-capable hospitals). The proportion of patients presenting directly to a PCI-capable center achieving guideline goals increased from 59% to 61% ( $p=0.005$ ) (Figure 1). The subset of EMS-transported patients increased from 50% to 55% ( $p<0.001$ ), and the subset of transferred patients increased from 44% to 48% ( $p=0.002$ ). There was substantial regional variability, and the greatest improvements were seen in EMS-transported patients. For the 5 most-improved regions among EMS-transported patients (Figure 2a), the proportion of those treated within 90 minutes increased from 45% to 57%, with an increase from 56% to 76% for the most-improved region (Region 4) (trend test  $p<0.001$  for both comparisons). For transferred patients, the proportion treated within 120 minutes increased from 38% to 50% (trend test  $p<0.001$ ), with the most-improved region (Region 9) increasing from 33% to 56% (trend test  $p=0.16$ ) (Figure 2b). The proportion of patients treated within the guideline-recommended time intervals for each of the 16 regions is shown in Supplemental Tables 1a and 1b (EMS direct) and Supplemental Tables 2a and 2b (transferred).

Overall in-hospital mortality for the time period was 6.1%, with the highest mortality for EMS-transported patients (8.2%) and substantially lower mortality for self-transported patients (2.7%) presenting directly to a PCI-capable hospital, and an intermediate level of mortality for patients transferred to PCI-capable hospitals (5.5%). These mortality differences correlated with higher rates of cardiac arrest and shock among the higher mortality subgroups.

Over the course of the intervention, there was no significant change in in-hospital mortality. Figure 3 shows 12-month (4 quarters) moving-averages of in-hospital mortality rates over time for patients treated in the STEMI Systems Accelerator project hospitals ( $n=27,537$ ) versus those treated in hospitals participating in the AR-G registry separately from this work ( $n=97,283$ ). In the first 4 quarters (2012Q4–2013Q3) average, STEMI Systems Accelerator hospitals had mortality rates similar to the national comparator's rates (in the 6.2% range). In the final 4 quarters (2013Q4–2014Q3) average, mortality for STEMI Systems Accelerator hospitals fell to 5.8%, while the comparator national hospitals' mortality rate remained unchanged ( $p=0.053$ ). Baseline clinical characteristics were similar between patients admitted to Accelerator hospitals compared with those admitted to non-Accelerator hospitals

over this time period, with some exceptions (Supplemental Table 3). Compared with non-Accelerator hospitals, patients admitted to Accelerator hospitals tended to have fewer baseline co-morbidities (history of dyslipidemia, hypertension, or prior revascularization) but were more likely to present with cardiogenic shock and cardiac arrest.

We also compared FMC-to-device and door-to-device times (75<sup>th</sup> percentile) by region for baseline quarter (Figure 4). We found that all regions had door-to-device times of <90 minutes for 75% of patients, while no regions achieved this standard for FMC-to-device time at the start of our intervention.

## DISCUSSION

This work represents the largest effort to organize STEMI care on a regional basis ever attempted in the United States, involving 484 hospitals and 1253 EMS agencies in 16 regions. We found important opportunities for improvement by focusing on guideline goals of FMC to device deployment. With the collaboration and support of a diverse range of health care professionals, we were able to implement regional data collection, standardize reporting, and coordinate treatment plans over 2 years involving approximately one-quarter of all STEMI patients entered into the AR-G during the time period. There was marked variability in the time required to implement regionally agreed-upon plans. Despite this variability, we saw modest but significant improvements in guideline-mandated treatment times for the entire cohort and marked improvement in select regions. Notably, temporal trends in hospital mortality suggested favorable effects for this broad and intensive quality-improvement intervention. We expect these trends to continue to improve as the regional protocols are implemented on a more complete basis and become embedded as standards of care for all hospitals and EMS agencies within a region.

The systems organized in the STEMI Systems Accelerator project differ significantly from previously reported individualized STEMI systems—such as those organized by the Minneapolis Heart Institute, Prairie Heart Institute, Geisinger Health System, and Mayo Clinic—in that these reports generally involve a few primary PCI hospitals within a single health care network.<sup>15–18</sup> Our hypothesis was that standards of care could be more readily changed if the majority of PCI-capable facilities and interventional cardiologists in a region could agree to a common plan, thus allowing EMS providers to diagnose and treat patients in an expedited fashion without concern or modification according to the receiving facility or cardiologist. This work is also unique in that it is the first published intervention to rely on Mission: Lifeline™ regional reports, designed according to national guidelines, representing aggregated data from the AR-G. These reports include process measures and times important to STEMI reperfusion (FMC starting at paramedic or first hospital arrival to hospital discharge) according to regional averages and hospital-specific performance.<sup>19</sup> Hospital identifiers were letter-coded and only provided to the individuals working within those hospitals.

While much of our effort involved recruiting hospitals to participate in a common regional registry and convincing them to allow their data to be aggregated in regional reports, this effort in recruiting hospital participation appeared highly fruitful. As a result of these

reports, we were able to identify opportunities for systematic improvement using objective data and ultimately convince health care systems and providers to modify protocols and improve care. The Mission: Lifeline™ reports and systems are currently being implemented in many other regions and states, including North Carolina, Mississippi, South Dakota, and Dallas, Texas.<sup>20</sup>

Of particular note is our focus on the 2006 guidelines standard of “first medical contact to device” rather than the Center for Medicare and Medicaid Services reported “door to balloon” measurement reflective of older standards.<sup>2</sup> In our project and as nationally reported, the majority of PCI-capable hospitals achieve door-to-device times of <90 minutes. As illustrated in Figure 4, for our 16 regions in the baseline period of data collection, all regions had door-to-device times of <90 minutes for 75% of patients, while no regions achieved this standard for FMC to device. As shown, patients can still have lengthy delays in care not identified by the door-to-device metric that does not account for the time between patient presentation and hospital arrival. These delays are particularly notable for transferred patients. Thus, we believe that a reliance on the door-to-device metric leads to missed opportunities for improved care. The remaining delays in STEMI reperfusion identified by these data and national registries indicate that FMC should become the focus of national quality metrics and efforts. A reliance on the door-to-balloon metric rather than FMC to device could explain the relative lack of improvement in outcomes identified by efforts that ignore pre-hospital care.<sup>21</sup> Findings that fail to identify benefit for faster treatment run counter to clinical experience and clinical trial data that indicate the importance of timely reperfusion in reducing morbidity and mortality for STEMI patients.<sup>22–26</sup>

In addition to our overall findings, we present treatment times for each of the 16 participating regions, as well as the top 5 performing regions for both EMS direct and transferred patients. These data have important implications. While the overall results were modest, we found significant variability between regions, including those that did not improve at all. The overall findings and the variability in improvement was primarily related to the speed with which regions could implement effective EMS and hospital transfer protocols. A large portion of this delay was related to the time required to persuade the majority of regional hospitals to participate in AR-G in shared reporting, execution of contracts, and initiation of data collection. This highlights the challenge of pursuing such a large scale implementation over a relatively short time period. Nevertheless, the results from the most-improved regions indicate that it is possible to rapidly and substantially improve reperfusion times within some regions according to our approach. With only 16 regions to compare, we cannot reliably identify those regional factors associated with the greatest improvement among a myriad of local socioeconomic and political factors that are unique to each region. Based upon our experience, we believe the regions most able to improve treatment times had common characteristics, including EMS leadership concentrated to a few dominant agencies and active daily engagement by a dedicated regional coordinator charged with implementing systematic improvements within every hospital and EMS agency in the region.

Most efforts to improve STEMI reperfusion times, including this work, have focused on the time period from when the patient enters the medical system to the provision of primary PCI

or fibrinolysis. At the same time, registries have indicated that the median time from symptom onset to presentation has remained in the 2-hour range for at least 2 decades.<sup>27,28</sup> An important observation from our study is that symptom duration for patients presenting to EMS was markedly shorter (47 minutes from symptom onset until paramedic arrival versus 114 minutes for self-transported patients who presented to EDs). This finding identifies an opportunity to achieve remarkably shorter total ischemic time (symptom onset to reperfusion) and also allows modest improvements in time to result in major improvement in salvage (and survival) since these patients are on the “steep part” of the curve describing the association of time and mortality. Emergency dispatch programs that encourage patients to call 911 for persistent symptoms of potential heart attack, direct ECG-capable providers to chest pain calls, and enable paramedics to diagnose STEMI and directly activate catheterization laboratories are best suited to markedly decrease the time from symptom onset to reperfusion. Our findings of greater illness severity and higher mortality correspond with prior work.<sup>29</sup> We conjecture that more severe symptoms are likely associated with greater illness severity, which triggers patients and families to dispatch emergency medical care. Patients who self-transport to the hospital and experience cardiac arrest are much less likely to survive or be entered in the AR-G registry compared with those transported by EMS.

For ideal patients with recognizable symptoms who receive diagnostic ECGs, and have local access to PCI-capable facilities, total ischemic time can potentially be reduced to <2 hours, allowing for treatment during the earliest phases of MI when patients are postulated to receive the most benefit.<sup>23</sup> Such coordinated care is reflected by short ED dwell times as patients can proceed from the ambulance to waiting catheterization laboratories with successful pre-activation. The potential benefit of such coordination is further supported by the observation that shorter ED dwell time is highly associated with lower mortality (Supplemental Figure 2). Stratifying EMS-transported patients according to ED dwell time, in-hospital mortality was 3.6% for patients with dwell times <30 minutes, 7.0% for dwell times of 30 to 45 minutes, and 10.8% for dwell times over 45 minutes. We also found that a greater proportion of patients met ED dwell times of 20 minutes over the course of the study (Supplemental Figure 3). While this comparison of ED time and mortality has great potential for confounding according to additional time spent treating patients who suffer life-threatening events in the ED, the relationship also suggests that processes associated with a shorter delay in the ED, such as pre-hospital lab activation by paramedics, may improve outcomes. With more than 1700 hospitals performing coronary interventions and up to 90% of the U.S. population living within a 60-minute drive time, abbreviated ED dwell times and timely intervention should be achievable for the majority of patients transported by paramedics.<sup>7-10</sup>

## Limitations

There are limitations worth noting, the first of which involves the observational nature of measurements. For an intervention like this, the relationship between our efforts and treatment times and mortality is highly subject to confounding. Our finding that Accelerator hospitals experienced a trend toward a reduction in unadjusted mortality in the final 4 quarters (despite similar baseline clinical characteristics) represents post-hoc analyses that



provide limited support to the potential for lower mortality in Accelerator regions compared with hospitals participating in the AR-G registry at the same time. Furthermore, other quality-improvement efforts being conducted by participating EMS agencies and hospitals may have contributed to improved treatment times. As the AR-G was regionally expanded to institutions and patients who previously would not have been included, treatment times and outcomes had the potential to change independent of our intervention if such patients faced longer delays compared with patients enrolled in prior quarters.<sup>25</sup> Similarly, the global nature of our intervention should be considered when comparing these findings to outcomes for patients treated in hospitals participating in the AR-G that were not part of this project. The approximately 800 hospitals participating in the registry represent a subset of more than 1700 performing PCI, and their participation possibly indicates greater focus on quality, timely treatment, and ultimately better outcomes compared with the universe of hospitals performing primary PCI. With such potential for confounding, randomized trials and observational registries should serve as the basis for providing timely reperfusion, rather than findings from a rapidly expanding regional effort. Finally, despite the large number of patients in this study, measuring reperfusion times over 2 years may still be underpowered to show the true impact of the intervention, since continual improvement may continue to occur in the future.

## CONCLUSIONS

This Mission: Lifeline™ STEMI Systems Accelerator Regional Systems of Care Demonstration Project represents the largest effort to date in the United States to organize treatment for STEMI on a regional basis, involving 484 hospitals, 1253 EMS agencies, and many thousands of health care professionals. By focusing on FMC-to-device time, regional consensus treatment protocols, and common data collection, we observed a significant increase in the proportion of patients treated within guideline goals. The speed with which systems could be implemented varied greatly by region, and the improvements demonstrated by our data, while modest, suggest the potential for reductions in total ischemic time. Corresponding with the fullest implementation of the intervention, we began to observe trends toward lower in-hospital mortality compared with national data toward the end of our measurement period.

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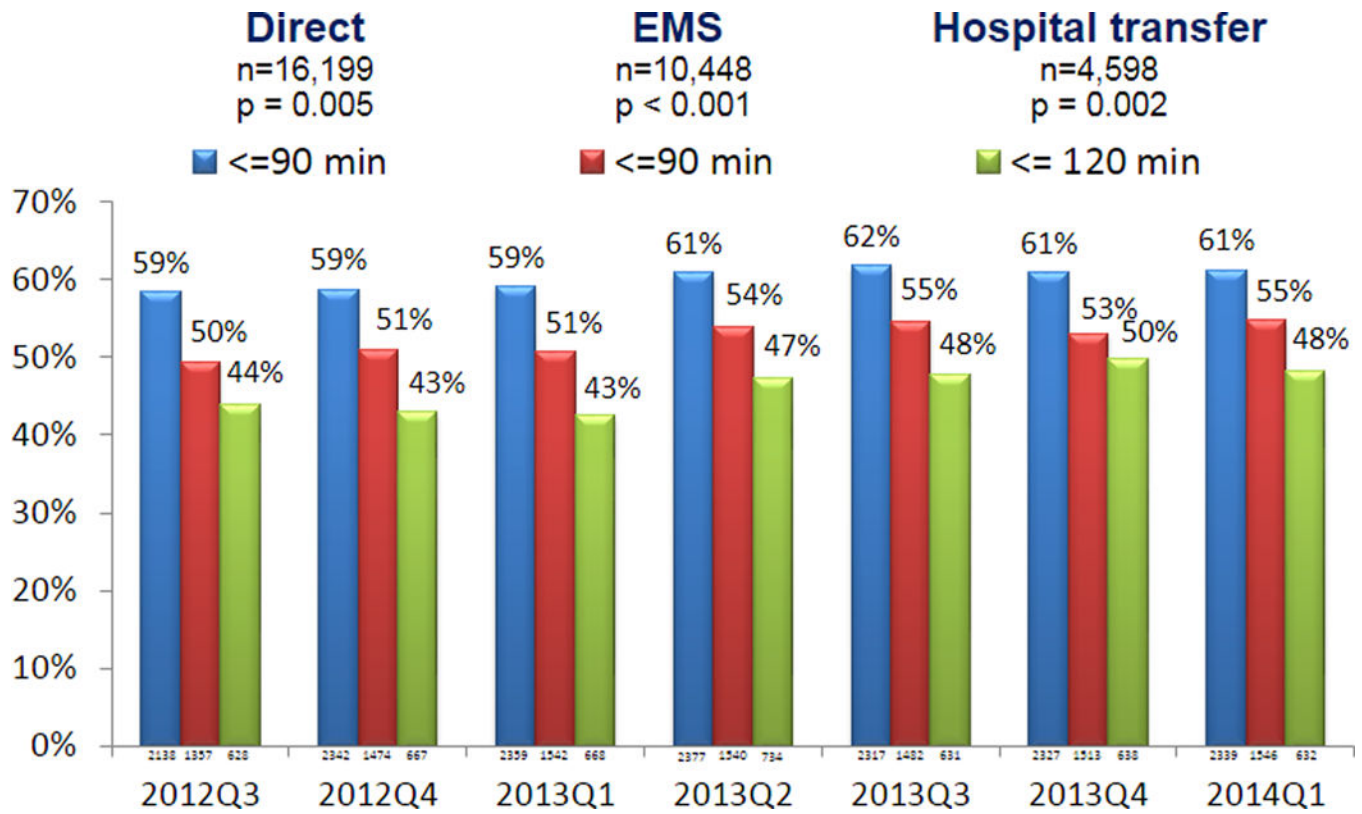
### Clinical Perspective

#### What is new?

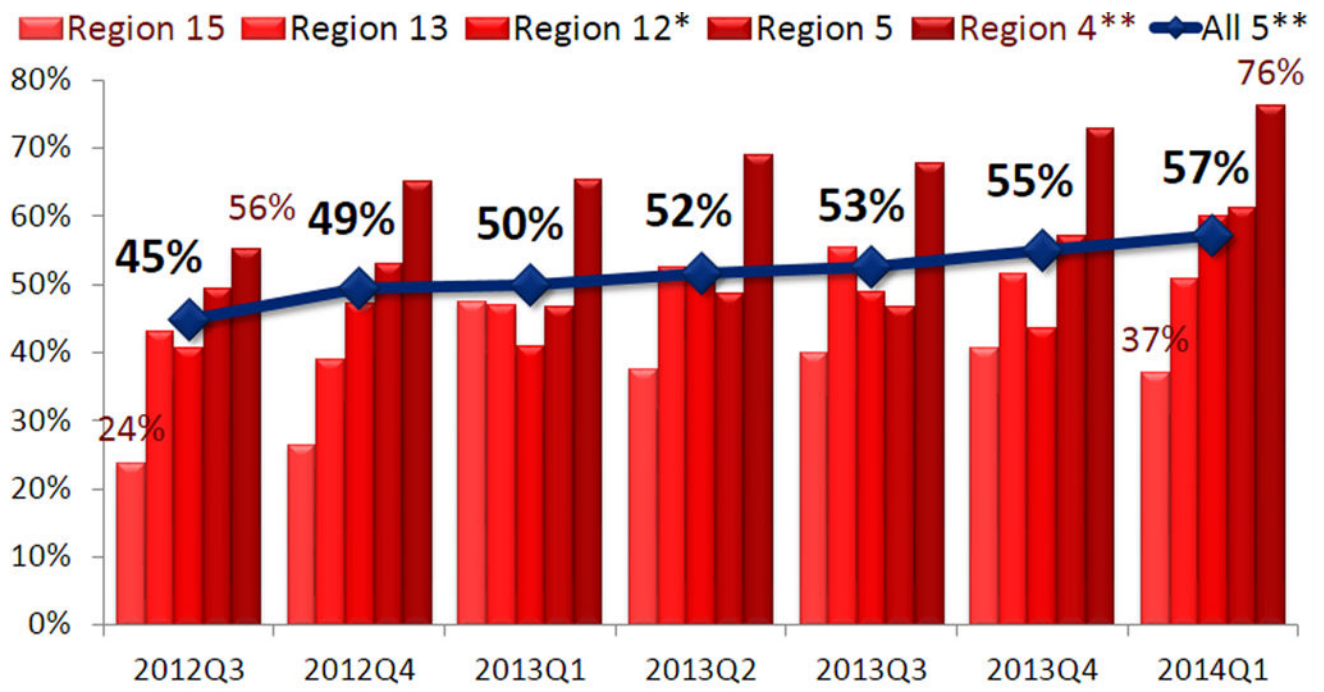
- This work represents the largest effort ever attempted in the United States to organize ST-segment elevation myocardial infarction (STEMI) care across multiple regions.
- The work involved 23,809 patients treated at 484 hospitals and 1253 emergency medical services (EMS) agencies in 16 regions, including New York City, Atlanta, Houston, and St. Louis, or roughly one in four patients entered into the NCDR's ACTION Registry® during the 18 months of measurement.

#### What are the clinical implications?

- Supported by thousands of colleagues and American Heart Association quality personnel, we were able to organize regional leadership and coordinate treatment plans that spanned the majority of EMS providers, emergency departments, and cardiac catheterization laboratories within each region.
- These primary results show modest but significant improvements in treatment times, with marked improvement in the five top-performing regions.
- These findings support continued efforts to implement regional STEMI networks.

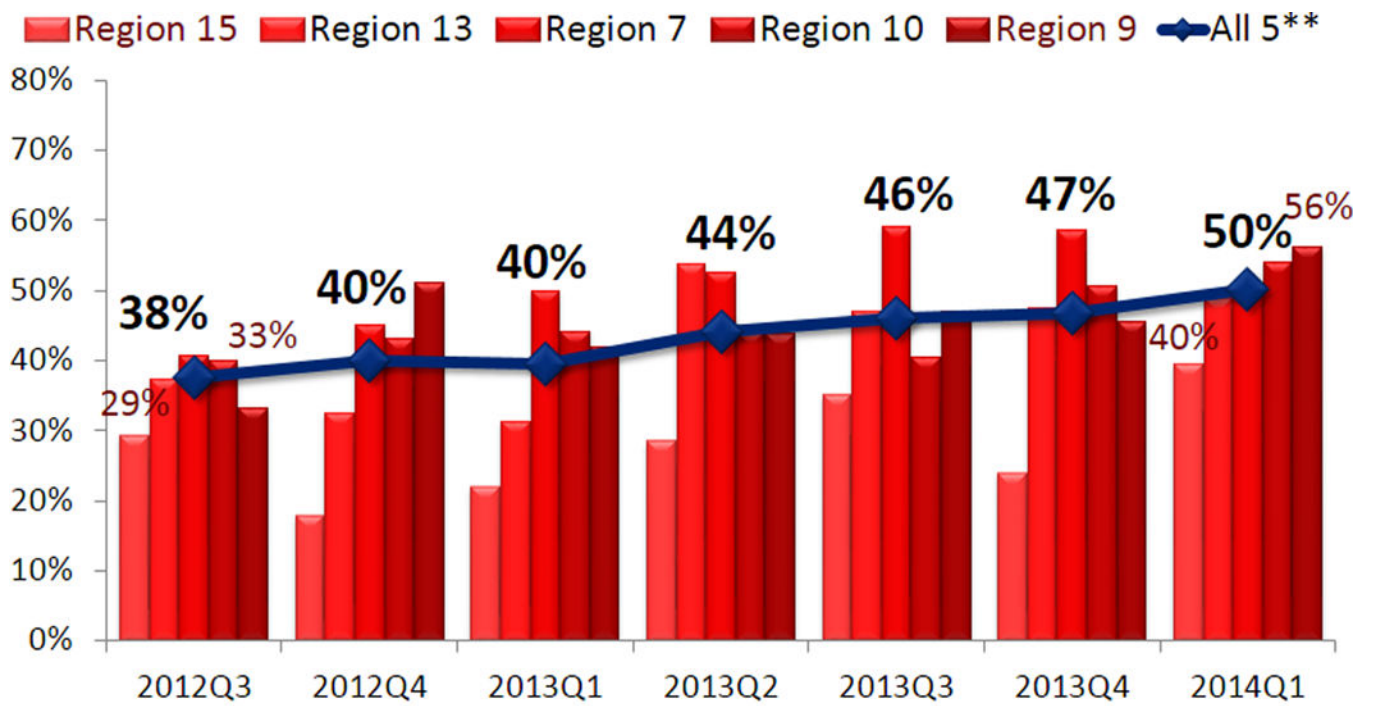


**Figure 1.** Percent of patients meeting guideline goal for FMC-to-device time by quarter. Numbers below each bar represent the total number of patients for each transportation modality for that quarter.  
 Direct = all patients presenting directly to PCI-capable hospitals; EMS = patients presenting to PCI-capable hospitals by EMS transport; FMC = first medical contact; Transfer = patients transferred to PCI-capable hospitals; Q = quarter.



N=3,765

\*P<0.05, \*\*P<0.001, Cochran-Armitage test for trend



N=1,790

\*\*P<0.001, Cochran-Armitage test for trend

Figure 2.

Percentage of EMS-transported patients meeting guideline goals for FMC-to-device time by quarter, 5 most-improved regions for direct EMS patients (a) and transferred patients (b)  
EMS = emergency medical services' FMC = first medical contact; Q = quarter.

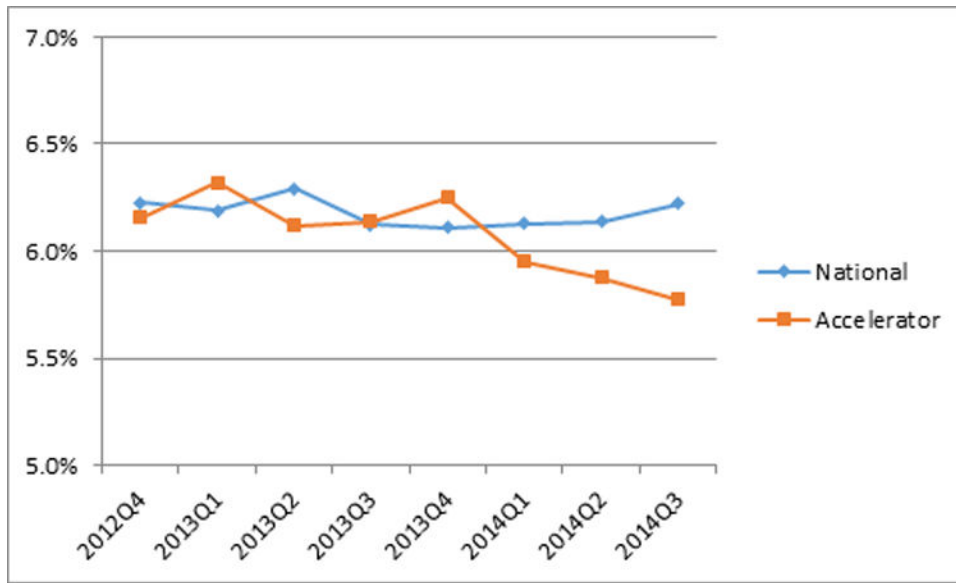
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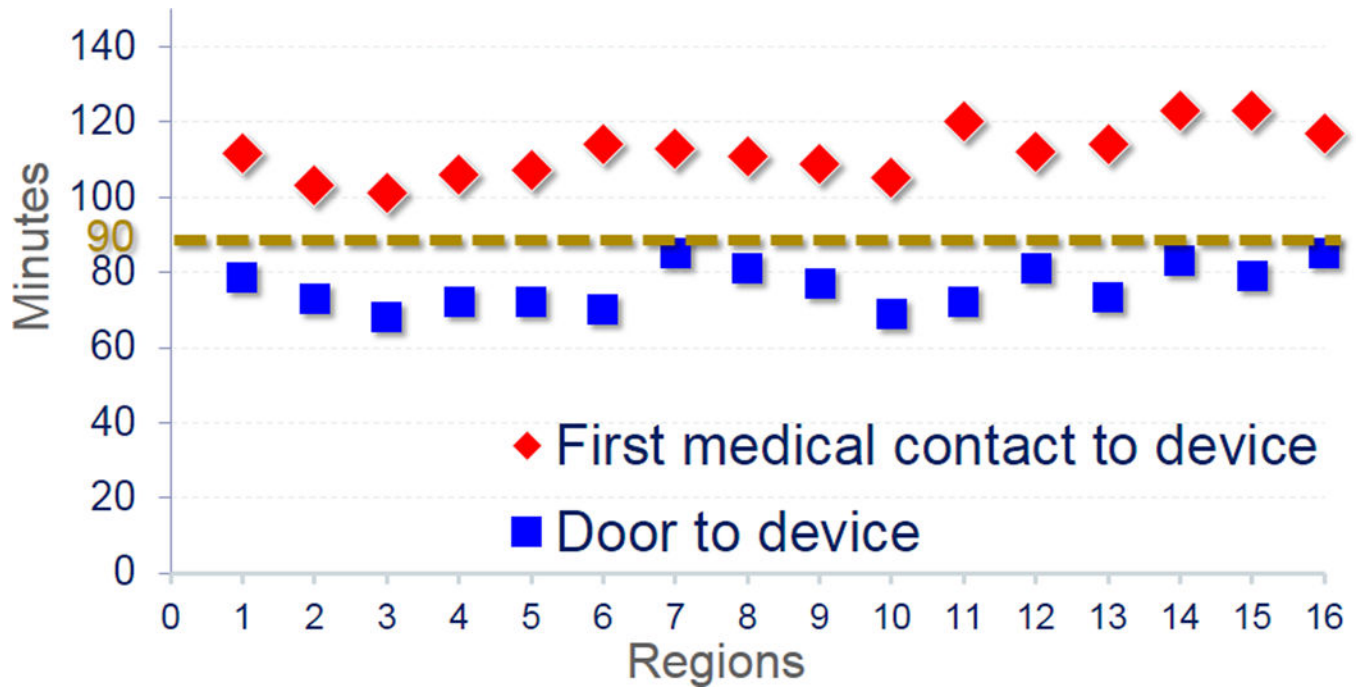
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**Figure 3.** Rolling 12-month (4 quarters) moving-average of in-hospital mortality comparing AR-G patients treated in STEMI Systems Accelerator hospitals (Accelerator) versus hospitals not participating in the project (National) ACTION Registry®-Get With The Guidelines™; Q= quarter.



**Figure 4.** FMC and door-to-device times by region, 75th percentile for baseline quarter  
FMC = first medical contact.

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**Table 1**

Patient Characteristics, 7 Quarters (2012Q3 to 2014Q1)

Characteristic	Direct presenter, EMS transport (N=11,765)	Direct presenter, self transport (N=6502)	Transferred (N=5542)	Overall (N=23809)
Age (years)				
N	11765	6502	5542	23809
Median	62.0	59.0	60.0	60.0
Q1–Q3	53.0–72.0	51.0–68.0	52.0–69.0	52.0–70.0
Sex, n (%)				
Male	8002 (68.0%)	4811 (74.0%)	4021 (72.6%)	16834 (70.7%)
Female	3763 (32.0%)	1691 (26.0%)	1521 (27.4%)	6975 (29.3%)
Race, n (%)				
White	9510 (80.8%)	5475 (84.2%)	4615 (83.3%)	19600 (82.3%)
Black	1456 (12.4%)	589 (9.1%)	508 (9.2%)	2553 (10.7%)
Other	799 (6.8%)	438 (6.7%)	419 (7.6%)	1656 (7.0%)
Latino ethnicity, n (%)	1181/11737 (10.1 %)	771/6477 (11.9%)	413/5532 (7.5%)	2365/23746 (10.0%)
Insurance, n (%)				
Private/HMO	6133/9874 (62.1%)	3867/5415 (71.4%)	3109/4651 (66.9%)	13109/19940 (65.7%)
Medicaid	1278/9874 (12.9%)	481/5415 (8.9%)	536/4651 (11.5%)	2295/ 19940 (11.5%)
None	1891 (16.1%)	1087 (16.7%)	891 (16.1%)	3869 (16.3%)
Other	2608 (22.2%)	1112 (17.1%)	1058 (19.1%)	4778 (20.1%)
Prior myocardial infarction, n (%)	1536/8025 (19.1%)	699/4498 (15.5%)	580/3640 (15.9%)	2815/16163 (17.4%)
Prior heart failure, n (%)	490/8021 (6.1%)	141/4495 (3.1%)	157/3640 (4.3%)	788/ 16156 (4.9%)
Prior PCI, n (%)	1636/8025 (20.4%)	809/4498 (18.0%)	618/ 3641 (17.0%)	3063/16164 (19.0%)
Prior coronary bypass surgery, n (%)	442/8021 (5.5%)	243/4499 (5.4%)	210/3638 (5.8%)	895/16158 (5.5%)
Diabetes mellitus, n (%)	3160/11757 (26.9%)	1756/6501 (27.0%)	1412/ 5537 (25.5%)	6328/23795 (26.6%)
Symptom onset to FMC (minutes)				
N	10,432	5587	4833	20,852
Median	47.0	114.0	89.0	69.0
Q1–Q3	22.0–116.0	56.0–272.0	47.0–200.0	32.0–172.0
Shock on presentation, n (%)	1313/11754 (11.2%)	215/6498 (3.3%)	465/5533 (8.4%)	1993/23785 (8.4%)
Cardiac arrest, n (%)	1227/11703 (10.5%)	169/6455 (2.6%)	531/5515 (9.6%)	1927/23673 (8.1%)
Heart failure on presentation, n (%)	906/11756 (7.7%)	351/6497 (5.4%)	417/5534 (7.5%)	1674/23787 (7.0%)
Reperfusion candidate, n (%)	11248/11751 (95.7%)	6180/6497 (95.1%)	5234/5535 (94.6%)	22662/23783 (95.3 %)
Heart rate on presentation (bpm)				
N	11,737	6485	5529	23,751
Median	78.0	81.0	79.0	80.0
Q1–Q3	64.0–93.0	69.0–95.0	66.0–94.0	66.0–94.0
Systolic BP (mmHg)				
N	11,734	6483	5526	23,743
Median	134.0	150.0	142.0	140.0
Q1–Q3	111.0–155.0	130.0–171.0	122.0–162.0	119.0–161.0

Characteristic	Direct presenter, EMS transport (N=11,765)	Direct presenter, self transport (N=6502)	Transferred (N=5542)	Overall (N=23809)
STEMI first diagnosed, n (%)				
First ECG	11459/11693(98.0%)	6328/6444 (98.2%)	5415/5497 (98.5%)	23202/23634 (98.2 %)
Subsequent	234/11693 (2.0%)	116/6444 (1.8%)	82/5497 (1.5%)	432/23634 (1.8%)
Procedures during hospitalization, n (%)				
PCI	10579/11762 (89.9%)	5883 (90.5%)	4890 (88.2%)	21352 (89.7%)
Coronary bypass surgery	428 (3.6%)	266 (4.1%)	314 (5.7%)	1008 (4.2%)
Complications, n (%)				
In-hospital death	961 (8.2%)	175 (2.7%)	306 (5.5%)	1442 (6.1%)
Stroke	92 (0.8%)	43 (0.7%)	51 (0.9%)	186 (0.8%)
Hemorrhagic stroke	13 (0.1%)	7 (0.1%)	9 (0.2%)	29 (0.1/185 (15.7%)
Cardiogenic shock	1095/11747 (9.3%)	355/6499 (5.5%)	421/5539 (7.6%)	1871/23785 (7.9%)
Congestive heart failure	826/11748 (7.0%)	317/6497 (4.9%)	345/5537 (6.2%)	1488/23782 (6.3 %)
Major bleeding	560/11749 (4.8%)	227/6496 (3.5%)	233/5538 (4.2%)	1020/23783 (4.3%)
Reinfarction	112/11749 (1.0%)	53/6497 (0.8%)	44/5538 (0.8%)	209/23784 (0.9%)
Not treated, n (%)	751 (6.4%)	385 (5.9%)	338 (6.1%)	1474 (6.2%)
ED dwell time (minutes), n (%)				
n	10234	5855	2329	18418
20	2560 (25.0%)	253 (4.3%)	503 (21.6%)	3316 (18%)
>20 to 30	2045 (20.0%)	794 (13.6%)	256 (11.0%)	3095 (16.8%)
>30 to 45	2575 (25.2%)	1474 (25.2%)	850 (36.5%)	4899 (26.6%)
>45	3054 (29.8%)	3334 (56.9%)	720 (30.9%)	7108 (38.6%)

ED = emergency department; EMS = emergency medical services; HMO = health maintenance organization; PCI = percutaneous coronary intervention; STEMI = ST-segment elevation myocardial infarction