

From 'Creative Cities' to 'Urban Creativity'?

Space, Creativity and Governance in the

Contemporary City

Pedro Costa João Seixas Ana Roldão

Dezembro de 2009

WP n.º 2009/80

DOCUMENTO DE TRABALHO
WORKING PAPER







### DINÂMIA CENTRO DE ESTUDOS SOBRE A MUDANÇA SOCIOECONÓMICA

From 'Creative Cities' to 'Urban Creativity'? Space, Creativity and Governance in the Contemporary City<sup>1</sup>

Pedro Costa
João Seixas**
Ana Roldão***

WP no 2009/80

Dezembro de 2009

#### Abstract

1. INTRODUCTION	3
2. THE CREATCITY PROJECT: ONGOING RESEARCH GENERAL FRAMEWORK	7
3. METHODOLOGICAL FRAMEWORK: THE EXPLORATORY INTERVIEWS IN THREE CITIES	8
4. DISCUSSION OF CORE CONCEPTS: VITALITY, COMPETITIVITY AND CREATIVITY IN THE CITY	10
5. THE PLACE(S) OF CREATIVITY IN THE CONTEMPORANEOUS CITY	14
6. MOBILISATION AND CONSENSUS ON URBAN CREATIVITY	20
7. GOVERNANCE AND CREATIVITY IN THE CITY	22
8. CONCLUSION	25
BIBLIOGRAPHY	29
ANNEX	

<sup>&</sup>lt;sup>1</sup> This paper has been prepared within the framework of the research project CreatCity - "A governance culture for the creative city: urban vitality and international networks", conducted by Dinâmia (Research Centre on Socioeconomic Change of the ISCTE/Lisbon) and financed by Fundação para a Ciência e a Tecnologia/Ministério da Ciência, Tecnologia e Ensino Superior, with the support of ERDF and national funds of the MCTES (Refa. Proj. PTDC/AUR/65885/2006).

<sup>\*</sup> DINÂMIA – Centro de Estudos sobre a Mudança Socioeconómica / ISCTE-IUL

Contact: ISCTE - Lisbon University Institute - Economics Departament, Av. Forças Armadas, 1649-026 Lisbon, Portugal; Tel.: (+351)

<sup>217903007 /</sup> E-mail: <a href="mailto:pedro.costa@iscte.pt">pedro.costa@iscte.pt</a>.

\*\* Instituto de Ciências Sociais / Universidade de Lisboa Contact: Rua Prof. Aníbal Bettencourt, 9, 1600-189 Lisbon, Portugal Tel:

<sup>(+351) 217804700 /</sup> E-mail: jseixas@ics.ul.pt.

\*\*\* DINÂMIA – Centro de Estudos sobre a Mudança Socioeconómica / ISCTE-IUL Contact: Av. das Forças Armadas, Edifício ISCTE – Sala 2N18, Lisbon, Portugal Tel.: (+351) 217938638 / E-mail: ana.roldao@iscte.pt.

From 'Creative Cities' to 'Urban Creativity'? Space, Creativity

and Governance in the Contemporary City<sup>2</sup>

Abstract:

This paper derives from a broader research program studying the forms of governance associated with

creative dynamics in cities (the "Creatcity" project) and draws on the first empirical results generated by the

study following analysis of a set of exploratory interviews involving actors central to thinking and acting on

the contemporary city (political decision makers, official structures and civil society) in the three

metropolitan areas selected for the project: Lisbon (Portugal), São Paulo (Brazil) and Barcelona (Spain).

Analysis of the responses sought to identify the different perspectives on the concepts of urban creativity and

creative city and the relationship between creativity, vitality and competitivity within urban contexts while

seeking to understand interviewee perspectives on the structural conditions necessary for the development of

creativity in the city in terms of spatial/geographic configurations and the associated cultural ambiances and

economic activities. In parallel, we aim to debate the means of fostering and supporting creativity in urban

environments and discuss just which strategic policies and governance processes best achieve this.

**Keywords:** 

Creativity; Urban Governance; Creative cities; Lisbon, São Paulo; Barcelona

<sup>2</sup> Este texto corresponde à comunicação apresentada pelos autores na Conferência City Futures'09 – "City Futures in a Globalizing World", EURA/UAA Conference, 4-6 June 2009, Madrid, Spain, tendo a sua versão portuguesa sido apresentada no 15° Congresso da APDR / 1° Congresso de Desenvolvimento Regional de Cabo Verde / 2° Congresso Lusófono de Ciência Regional / 3º Congresso de Gestão e Conservação da Natureza: "Redes e Desenvolvimento Regional", UniPiaget, Cidade da Praia, Cabo Verde, e publicada nas respectivas actas.

### 1. INTRODUCTION

The notion of creative city has been subject to widespread discussion in the academic world in recent years and has taken a rising profile in the discourse and public policies for urban areas at various different levels ranging from the major international institutions (the EU, OECD, UN) to local government, in the most diverse states (for which the concept has proven particularly attractive). The relationship between creativity and the level of urban development, the recognition of the role and importance of cultural and creative activities in economic growth and territorial development and the drive for competitivity through attracting the much vaunted 'creative class' are just some of the leading variants to this interest reflected in the multiple approaches and perspectives on this issue (for example, see Costa et al, 2007; Costa et al, 2008).

Despite the renewed interest and all the rhetoric(s) surrounding the role of creativity in the development of cities and regions, the fact remains that the relationship between cultural/creative activities and territory, in a far broader perspective, has various and remote origins and has long since been subject to study (cf. Costa et al, 2008). The new approaches to creative cities have only served to demonstrate their relevance (already quite an achievement...) and bring such issues not only to the centre of academic analysis and discourse but also political policies, where they have taken on an enhanced profile.

There are at least three major but distinct dimensions that may be highlighted in exploring the relationship between creativity and urban development: (i) the idea of a need for creativity in urban development "instruments", that is, in the development of creative tools and solutions associated with the new socioeconomic and cultural contexts, (ii) the focus on creative activities/industries/sectors (frequently assimilated to a greater or lesser extent into culture activities) as structural foundations for urban development, hence, the idea that "cultural and creative" activities have a fundamental role in prevailing economies, deemed essential to urban development and in turn assumed as a new economic motor for a knowledge based society in which symbolic value is ever more legitimated, and finally, (iii) defence of the need to attract creative skills or, put otherwise, creative human resources (the creative classes of Florida<sup>4</sup>).

Whether adopting the more pragmatic and policy-oriented approach of authors such as Landry, Matarazzo, Fleming or others (who wield decisive influence through institutions such as COMEDIA, DCMS, NESTA or others and then replicated around much of the world) or in the more mediatised discourse (while also highly contested and questioned in academic circles irrespective of their huge influence) of writers such as Richard Florida or John Howkins or even through more academic based analysis on cities and creativity and the creative and cultural industries by authors from such diverse backgrounds and fields as

<sup>3</sup> That in the meanwhile have been subjected to identification and mapping, in many parts of the world, and with significant controversy... (cf. Costa et al, 2008).

<sup>4</sup> But also perspectives such as the new approaches to human capital (by Glaeser and others), or the idea of the city as an "entertainment machine" from Terry Clark.

Franco Bianchini, Justin O'Connor and Derek Wynne, Andy Pratt, Klaus Kunzmann, Richard Caves, Allan Scott, Michael Storper, Peter Hall, or Ann Markusen, among many others, these ideas took root over the course of the 1990s. The result has been a growing approximation between the perspectives and discussions that had been ongoing in fields such as the economics and sociology of culture, economic geography, industrial and innovation economics, urban geography, cultural studies or urban planning with themes including examples such as to how act on urban development, cultural policies, the economic role of culture, social integration through culture or multiculturalism and intercultural dialogue.

In recent years, the recognition in multiple reports produced by international institutions (e.g., OCDE, 2005; EC/KEA, 2006; UNCTAD, 2008) has produced greater visibility and above all progressive public legitimacy for such activities which has simultaneously been accompanied by heavy promotion of successful experiences of territorialised dynamics based on creativity and creative activities to a greater or lesser extent around the world (cf. Rato et al, 2009; Costa et al, 2008).

Among other factors, an underlying question seems to stand out amidst all this rhetorical affirmation of creative cities over more traditional forms of thinking and acting on the city and culture. In conjunction with clear discomfort regarding the (dissatisfactory) means of more conventional analysis and intervention, of a very subject and sector based character (acting on culture, on urbanism, on the economy, innovation, social inclusion, ...), the discourse on creative cities maintains the possibility of designing and implementing more transversal interventions that overcome the old dichotomies and conflicts in terms of domains and forms of actions (e.g., economy vs. culture, public vs. private, ephemeral vs. permanent, local vs. global). This (in conjunction with the great political attractiveness of the theme) opened the opportunity for solutions (political, institutional, governance) to be tested and also purports to be creative and innovative insofar as facing up to new urban realities and the difficulties encountered in more traditional forms of action.

However, in parallel with this discussion on creative cities, the debate around creativity and its underlying factors has also continued with particular dynamism in various fields of study (cf. Costa et al, 2007). One fundamental question emerges out of the distinction between a traditional vision of creativity as something resulting from individual genius (natural or transcendental) and the vision of creativity as a social process that is well located and defined, as is the case with the contributions from authors with such diverse backgrounds and fields as Margaret Boden, Mihaly Csikszentmihalyi, Pierre Bourdieu, or Allan Scott. This is indeed a particularly interesting facet to the relationship between generating certain urban surroundings or "environments" and their fundamental role in the development of creativity and particularly in certain specific areas of the urban extent (cf., for further discussion Scott, 2006; Costa et al, 2007; Costa 2008; as well as approaches with a focus on the concept of the innovative environment such as Camagni et al, 2004).

While such questions are beyond the scope of this paper (see instead and for example Costa et al, 2008, 2007; Seixas, 2008), it must nevertheless be emphasised at this stage that a distinction needs to be made between two levels of differentiated discussion (but inter-linking and usually confused), which has

characterised this renewed interest in creativity as a driver of growth and territorial development across its various facets: a level of analysis consists of conceiving creativity as something transversal to the economy and society (and to urban life), assuming it represents a strong potential source of value creation in 21st century economies and transversally to any specific economic sector. However, another and distinct level of analysis on the contrary opts (as has often been the done in the resurgence of interest in creativity) to focus its perspective only on that which has been deemed as the creative activities (with greater or lesser coverage based on the notion of cultural and creative industries). Within these, the "creative" weighting is traditionally greater, but nevertheless creativity naturally still extends far further. Increasingly, creative content (aesthetic, symbolic or others) reach out to all activities and to all the scope of intervention and may correspondingly thus also be fostered in such areas. These two approaches are parallel and perhaps even complementary but it should be stressed that we do always encounter this distinction when referring to urban creativity (as well as when trying to set out the concepts and representations as to the multiplicity of related notions – creative/cultural classes/activities/industries – which have flourished) so as to be able to avoid the great equivocation that such concepts have also generated.

It was within this framework, and taking into consideration all of this rising interest and potential, in conjunction with the still considerable lack of clarity surrounding the concepts and perspectives on their interpretation and actions to be taken, and even of the consequences and impacts resulting from sociopolitical projects launched within this field, that the *Creatcity* research project structure was launched ("A culture of governance for a creative city: urban vitality and international networks")<sup>5</sup>. This research program is based exactly on this discussion as to urban creativity (and consequently on concepts such as creative "neighbourhood" or "city"), seeking to identify forms and channels of governance that may be able to drive creativity based cohesive urban development strategies<sup>6</sup>.

Project implementation provides for the combination of a strong conceptual dimension along with an empirical study of urban dynamics and highly specific governance mechanisms via diverse methodologies for quantitative and qualitative data collection, including the analysis of action and development strategies

<sup>&</sup>lt;sup>5</sup> A DINÂMIA/ISCTE Project for the 2007 to 2010 period and financed by the Portuguese Foundation for Science and Technology (FCT/MCTES): PTDC/AUR/65885/2006.

Among the main areas of debate raised by the project are concepts associated with Creativity (what is/are 'urban creativity'? the 'creative city'? 'creative spaces'? 'creative activities' / 'creative industries'?), as well as the relationships between Creativity and Urban Development (what value is created and which catalysts bring about the existence of a creative urban environment? What are the 'soft' factors of location? What is relevant to the promotion and support for fostering creativity in urban regions?), between Creativity and Urban Planning (what degrees of interconnection and correlation are there between urban creativity and competitiveness, sustainability, quality of life and social, economic and spatial cohesion; urban policy / strategic and urban planning / governance), between Creativity and Urban Competitivity, between Creativity and the Internationalisation of cities and between Creativity and Urban Governance (the main project interlink: What governance structures and processes are best practice for driving urban creativity? What creative structures are able to improve the prevailing standards of governance? Which spaces and processes are able to consolidate a high level of synergy in terms of urban renewal – that is, in the sense of vitality, competitivity and sustainability?).

incorporated into ten case studies on three metropolitan areas: Lisbon (Portugal), Barcelona (Spain) and São Paulo (Brazil).

This paper presents the findings of the first part of this study and its most empirical phase putting forward the results from analysis of a set of exploratory interviews made of actors central to thinking and acting on the contemporary city (political decision makers, official entity representatives and civil society actors) from these three metropolitan areas.

Such analysis seeks to identify the different perspectives existing on the concepts of urban creativity and the creative city, in addition to the relationship between creativity, vitality and competitivity within the urban context and thereby seek to establish which, in the opinion of the interviewees, are the necessary structural conditions for the development of creativity in the city as regards its spatial/geographic configurations and the associated cultural milieus and economic activities. There is a simultaneous effort to ascertain the best means of promoting and supporting creativity in the urban environment and discuss just which political strategies and governance processes are best able to facilitate such objectives.

After a brief general framework on the project responsible for this paper (section 2) including a short description of the methodology underpinning the data collection process (section 3), the following sections deal with the analysis and critical interpretation of the opinions gathered across a series of aspects: discussion of the central project concepts (section 4), the places and conditions for contemporary creativity (section 5), the participative dimensions and consensuses on urban creativity (section 6) and the scope of public intervention to foster creativity (section 7), a brief conclusion (section 8) closes the analysis with a table presenting the results obtained.

### 2. THE CREATCITY PROJECT: ONGOING RESEARCH GENERAL FRAMEWORK

Analysis of the perceptions on creative spaces, factors of creativity and forms of governance set out in this article, based on the set of exploratory interviews carried out under the auspices of the Creatcity project, reflect the objectives and structural logic adopted for the project. Hence, prior to embarking on any explanation of the results, we first provide a brief framework of the structural project logic that was determinant in the methodological options and concepts in effect for the interviews.

In essence, the methodological project structure is based on six core analytical Work-Packages (WP) (to which another two of a more operational character are added) which approach very exact areas of analysis, even if strongly inter-related. The first of these WPs consists of setting out a conceptual framework for the study of governance mechanisms and the regulatory processes taking place in metropolitan areas and their respective dynamics in parallel with the socioeconomic and political framing of the creative city notions. This is a fundamental research stage carried out transversally and involving all team members and is the foundation stone for the more "specific" analysis that deepens throughout the following four WPs. The exploratory interviews carried out (as well as the choice of case studies to be included) necessarily derive from the reflection taking place within this scope.

Based on the conceptual and analytical grid, as well as the empirical analytical principles defined for this first stage, work of a more thematic type may proceed in parallel on the four WPs, deepening a series of questions that were considered fundamental to the analysis of urban creativity and forms of governance on which the creative dynamics are based: (i) an analysis of the mechanisms nourishing competitivity and the participation in international networks of economic actors, particularly in terms of concepts of territorial competitivity, economic restructuring and entrepreneurship, (ii) in turn, another facet seeks to balance the role of creativity and creative resources in urban development, restructuring and competitivity, based on the identification of creative activities and resources and especially in the field of cultural activities, (iii) the next WP holds the objective of striving to understand the impact of globalisation on the physical and social appropriation of urban space, its shared experiences and representations thus focusing in on problematic aspects to daily city life and the urban environment and the manner these condition creativity. Finally, the last thematic WP centres on issues relating to the internationalisation of city governance, its institutions and their policies seeking particularly to evaluate institutional actions of sub-national governments in the international promotion of cities. Each of these thematic areas thus represents a fundamental aspect of the empirical component of this research and naturally also including the completed set of exploratory interviews.

There is then the final WP with a core objective. Developed out of the preceding research and resulting from analysis of the conclusions obtained for each stage, incorporating analysis of the factors driving success or failure in the creative experiences and dynamics studied, taking into consideration the

From 'creative cities' to 'urban creativity'? Space, creativity and governance in the contemporary city

question of the promotion of territorial development, the end objective constitutes the identification of strategic guidelines for urban governance with a particular focus on the city of Lisbon. The exploratory interviews carried out also have a fundamental role in the perception of the existing dynamics in each one of the cities, the governance mechanisms employed and their associated factors of success or failure.

Naturally, the development of each respective dimension incorporates a conceptual approach (which enables the analysis of governance mechanisms for urban development and an understanding of some of the recent dynamics associated with creativity, apparently successful within these urban areas) as well as an evaluation based on empirical studies of the planning mechanisms and tools that support benchmark policies tailored to the most diverse models of governance and strategies for urban development. For this empirical research, in sequence to the exploratory interviews analysed here, and in parallel with the other empirical work (statistical analysis, etc.) that is being undertaken by the various WPs, ten case studies were selected with very different institutional, morphological and socio-cultural characteristics from the three urban areas subject to analysis, with the respective results of this work now under analysis.

# 3. METHODOLOGICAL FRAMEWORK: THE EXPLORATORY INTERVIEWS IN THREE CITIES

As regards the analysis carried out within the scope of this paper, as detailed above, interviews were held with leading figures from each of the three project cities. The objective was to question and explore the defined framework both conceptually and empirically.

The selection of interviewees sought to reflect the diversity of participants in the sphere of creative city governance: the public sector across its different scales (local, regional and central/federal) and areas of intervention (culture, territorial planning, urban development), the private sector and finally associative and non profit organisations. In total, twenty-two exploratory interviews were completed in three cities: Lisbon (ten interviews), São Paulo (six) and Barcelona (six).

From across the three metropolitan areas, respondents were drawn from local public government (município, ayuntamiento, prefeitura), within diverse areas linked to the scope of the project (e.g., urbanism, social development, external relations), as well as institutional actors (from the fields of territorial planning and regional development and culture) linked to the respective governments (central, state, federal levels) and regional structures as well as from business entities directly or indirectly connected with urban development. Furthermore, the interviews also featured respondents from consultancies connected to urban development and public policies and the creative industries as well as institutions directly involved in the production and organisation of cultural events and activities. Figure 1 details the exploratory interviews covered by this analysis and participant backgrounds.

Figure 1: List of exploratory interviews

			Public / Policy	Consultant / Academic	Creative / Cultural
			Making		Production
Lisbo	on	,			
L01	Manuel Salgado	Lisbon Municipal Council / Councillor for Urbanism	X		
L02	Augusto Mateus	Augusto Mateus e Associados		X	
L03	Domingos Rasteiro	Almada Municipal Council / Culture Department	X		
L04	Natxo Checa	Associação Zé dos Bois			X
L05	Rolando Borges Martins	Parque Expo	X		
L06	Nuno Artur Silva	Produções Fictícias			X
L07	António Fonseca Ferreira	CCDRLVT	X		
L08	Guta Moura Guedes	Experimenta Design			X
L09	Catarina Nunes	Ministry of Culture	X		
L10	António Mendes Baptista	Secretary of State for Territorial Planning	X	(X)	
Barce	elona				
B01	Maravillas Rojo	Barcelona Council / Agência Barcelona Activa	X		
B02	Jordi Pascual	Agenda 21 Cultura de Barcelona	X		
B03	Oriol Nel.lo	Generalitat da Catalunha	X	(X)	
B04	Santiago Errando	Associação Palo Alto			X
B05	Josep Ramoneda	CCCB			X
B06	Oriol Clos i Costa	Barcelona Council / Department of Urbanism	X		
São F	Paulo				
S01	Jorge Wilheim	Jorge Wilheim Consultores	(X)	X	
S02	Lidia Goldenstein	Consultora Economia Criativa		X	
S03	Ana Carla Fonseca Reis	Garimpo de Soluções		X	
S04	Flávio Goldman	São Paulo Council / International Relations	X		
S05	Bruno Feder	Empresa Regional Planejamento	X		
S06	Luis Bloch	São Paulo Council / Secretary of Planning	X		

The field work was carried out in three cities at different times in 2008 and 2009. The semi-directed interview was recorded and processed by the project team with some of the results presented here. The interviews sought especially to explore some of the concepts and notions underlying the project (e.g., creativity, urban creativity, urban vitality, creative neighbourhoods/communities, urban competitiveness) and based on a series of questions on the following issues (the exploratory interview script is provided in annex 1):

- Understand where and in which form creativity is noticed in the respective city,
- Discuss and express notions of creativity, vitality and urban competitiveness,

\_\_\_\_\_

- Discuss under what conditions (physical, economic, cultural, social ...) is creativity best developed in

cities,

- Discuss what type of public intervention may serve as a driver of creativity,

- Suggest potential case studies and interesting experiences for more detailed analysis in the respective city.

4. DISCUSSION OF CORE CONCEPTS: VITALITY, COMPETITIVITY AND

CREATIVITY IN THE CITY

One of the lines of inquiry and analysis featured discussion of some of the project structural concepts to

discover how they were perceived and explained by the interviewees. This sought to identify what the

respondents understood by the three leading project concepts (vitality, creativity and competitivity) and the

way in which they themselves analyse the relationship between the three. We were specifically interested in

ascertaining whether these were perceived as 'states' or 'processes' and whether they were truly desirable

objectives for any reality or territory. These concepts had been subject to prior and extensive discussion by

the project team and a set of operational definitions set out (cf. Seixas, 2008, Costa et al 2007) which were

contrasted with the perceptions of these actors.

a. Urban vitality

In any urban scenario, vitality is essentially understood as a dynamic dimension, of energy and movement.

Hence, the components that structure and produce these urban "energies" are correspondingly crucial to

urban development and improvement (Guerra et al, 2006).

A '(re)vitalised urban area', within this framework (Seixas, 2008) is conceived as the capacity to

generate:

(i) activities – given that vitality, energy, animation, events, within any determined urban context,

demands the presence of people (residents, workers, visitors) and the viability and sustainability of

that produced and their operational means. Such activities may correspond to economic vitality

(investment in an area, employment, transactions of ownership), social vitality (use of public spaces)

and cultural vitality (events, performances),

(ii) transactions – that is, exchanges in economic (consumption, transactions of ownership), social

(relationships, commitments and participation) or cultural terms (networks, exchanges of

information and ideas...), and

(iii) diversity – which may be economic (activities, establishments, habitation), social (the city as a

facilitator for expressing creative individualism) and cultural (multi-identities, tolerant city ...).

Interview answers pointed to a strong bond between creativity and vitality, identifying creativity as a precursor to dynamism, density and a large number of events and happenings (in particular, those on a small scale – far more than large scale events).

This perception particularly stresses the importance of territorial dynamics specific to certain areas of the city, identified as the cultural neighbourhoods (namely in the city centres), and the operations and occupancy rates of run down or abandoned areas, especially the industrial. The potential was also noted (but questioned) as to urban creativity and the "creative activities" contributing towards the vitalisation of extensive areas of currently abandoned or disused areas (ports, industrial facilities, even when located away from the city centre), as well as for more "suburban" zones and more "normal" and "neutral" neighbourhoods in the city.

# b. Urban competitiveness

The concept of competitiveness is understood in a relatively broad form by the team and not perceived as some monolithic form or as some mere set of static competitive advantages. The notion of territorial competitivity, in particular, has to be conceived as the capacity for a space to offer quality of life and wellbeing to its "users" and to maintain a sustainable development dynamic in relation to others (attracting residents, creating employment, guaranteeing amenities and quality of life to users, while ensuring the sustainability of resources, bringing about participation and cultural identity, etc.).

The understanding of competitivity, within this framework, should incorporate certain fundamental points of reflection (cf. Seixas, 2008): this deals with a complex concept relating to a "process" and not some "simple" concept associated with a "state"; it can refer to different levels and areas of diagnostic, behaviour and intervention, taking into consideration the "company", the "industry", the "country", the "region", the regional and supra-national "blocks". This is a relative, comparative, dynamic notion requiring a relatively demanding consideration of "time"; it constitutes a pluri-dimensional variable deriving from complex economic, social and political processes and hence cannot be portrayed by any simplified or partial indicators.

What is certain is that creativity and the promotion of competitiveness do not necessarily proceed in tandem (many of the competitiveness promotion perspectives do not automatically and directly result in a boost to urban creativity – and vice versa). However, a broader approach to competitiveness – which includes urban values that are nowadays increasingly considered to be core, such as equitable development, quality of life, environmental sustainability, guarantees of citizenship and cultural and identity expression – serve considerably to bring perspectives on urban creativity together and generate complementary features and dynamics.

In effect, over the course of interview analysis, competitivity (understood in variable forms and sometimes with a highly ideological input) is not generally seen as an added value. In contrast to the

relationship perceived to exist between vitality and creativity, in the case of competitivity, many answers do not point to any such relationship even defending that a competitive city does not actually have to be creative. However, the majority of interviewees do assume that the promotion of a "creative" city necessarily encourages sustainability and competitivity.

## c. Urban creativity

Attention also focused on understanding the perceptions of the various actors as regards the multiplicity of concepts and dimensions (cf. Kunzmann, 2005) developed in recent years around the idea of creativity and its application to the city and the way that the respondents perceived and took positions on the multiple debates and discussions around such notions (e.g. 'urban creativity', 'creative city', 'creative spaces', 'creative activities'/'creative industries', 'creative means'). This conceptual multiplicity has already been subject to thorough debate by the project team (cf. Costa et al, 2007, 2008; Costa, 2008; Seixas, 2008), based on broader and more consensual concepts in academic circles (take Csikszentmihaly (1996) who understands creativity as "any act, idea or product that alters a determined state-of-the-art, or that transforms one given situation into another") and considering the vectors fundamental to analysis of the urban domain. As Costa et al (2007) concluded, attention needs paying to the various dimensions questioned by Boden (1990) - creativity (whether more fundamental or "incremental") as something new, innovative and valuable -, with a particular emphasis on highlighting the role of social recognition and the legitimizing processes and social value attributed to creativity: there will only be creativity where creativity is recognised (irrespective of whether by many or by few) as creative (and many have only been so recognised well after their times, as is known ...).

This recognition is not universal and is socially defined and determined, which leads us onto fundamental aspects to the organisation of urban space and in structuring the spatial organisation of 'creative activities' (cf. Scott, 2006; Costa, 2008), especially certain factors linked to the agglomeration and creation of specific means and environments, crucial to the emergence (and recognition) of creativity (for more on this, see Costa et al, 2007; Costa, 2008).

Identified as relatively "recent" by the majority of those interviewed, the concept of (or the concern with) urban creativity seems fairly well adjusted to the contemporaneous context, undermining the "classical sectors" and gaining corresponding popularity. It matches with the arrival of new influences on discussions about cities and implies an alteration and renovation in thinking on the urban.

The ideas expressed on urban creativity vary distinctly and different points of view are adopted as would only be expected given the dispersed concepts in this field. For many of the interviewees, urban creativity is the result of collective activities and projects that take place in the city and hence correspond to the sum of everything and not only to major interventions or undertakings. To others, creativity is intrinsically related to people (and not as much to cities) and implies public participation in social processes

(in some interviews, and above all in São Paulo, being highly associated with a "cultural" and identity dimension of the local population and perhaps bound up with a constant need to struggle against the difficulties posed by daily life).

In other cases, both perspectives are addressed with creativity deemed to be expressed at precisely the point of overlap between the two: a first personal dimension and a second more collective that is linked to the city and to collective planning (above all, there is reference to how an improved city attracts individuals and their creative input).

The approximation of the creativity concept towards the immaterial and intangible is also referred to and leading to a more abstract definition that does not correspond to any specific spaces, or to neighbourhoods or creative zones: an immaterial creativity, light, flexible and beyond any system and associated to behaviours or fields of action. In turn, another type of response defines the concept through the sectors where it is found: innovation in industry and in firms, in scientific research, in technology or in education. Still more immediate and frequent is the clear connection of creativity to culture and art (although not generally assumed to be exclusive). Finally, some interviewees detail its sheer multi-dimensionality (urban, commercial, artistic ...), stressing the need for these dimensions to interact.

In practice, there is a certain lack of trust in relation to both the form and rhetoric surrounding creative cities that has taken place in some societies and situations. This may generally be understood as discomfort over the excessive labelling of "cultural" and even "creative (in its broadest sense)" activities and a need to identify urban creativity as transversal to the prevailing society and economy ( suggesting new forms of acting, producing, organising, intervening, consuming), and therefore also transversal to the city and the public policies for implementation on it.

## 5. THE PLACE(S) OF CREATIVITY IN THE CONTEMPORANEOUS CITY

After various decades of an almost unbroken trend in urban expansion brought about by continuous metropolisation, there are today at least two major and simultaneous trends in urban production and reproduction: on the one hand, movements towards the restoration and even revitalisation of classical urban patterns and built up through to the mid-20th century are gaining ground while at the same time there are 'urban emergency' movements and a continuation of metropolisation in new forms and increasingly structured according to the effects of time (of life, of consumption, of production) rather than space (while continuing to alter in an intense fashion). Spatial-temporal meta-structures thus gain ground while the old core variables of preferential location are stretched ever further and rendered spectral and relativised (Storper and Manville, 2006).

Effectively, the theories (and the practices) of urban choices, for families and companies – which supposedly preceded the theories (and the practices) of urban production – look today sharply different. In these new frameworks, diverse questions must be posed. Firstly: do the theoretical assumptions coincide – or are at least proximate – with on the one hand the urban choices inherent to revitalisation efforts and on the other for movements driven by the continuous metapolisation on the regional scale? Secondly: how to set out better systematised understandings for current urban development – so as to better render support to a fuller interpretation of the current evolutionary dynamics of metapoles as a whole? Furthermore, within this scope, how best to construct and support new and influential policies for contemporary cities, for their needs and opportunities? Finally, and of greatest concern to us here, what effective epistemological places, restrictions and /or catalysts for creativity are there within the city?

Florida (2002) concluded that urban political priorities should be focused above all on the improved qualification (or even excellence) of urban life, at least in certain and specific neighbourhoods (the 'creative centres') so as to establish the creative capital that wishes to live (more than work) in such locations. Hence, there needs to be an expansion in the diversity and tolerance in the city, a corresponding raising of not only environmental standards but also urban, cultural and social amenities. This is an essentially 'competitive' vision of cities, structured above all around the function of city urban qualification and particularly in terms of high quality urban standards – and furthermore in terms of the quality of the habitat-work interconnection so as to leverage powerful catalyst effects for the remaining urban areas of the meta-city through means of the three new Ts: technology, talent, tolerance.

However, this perspective raises various doubts where not open opposition. On the one hand, there is the idea of political prioritisation (and consequent secondary importance attributed to other sectors) in favour of the development of high quality urban areas. Various doubts were put forward as to the presence of 'creative classes' in any determined urban scenario able to necessarily induce socioeconomic development on any medium or wide spectrum. Furthermore, and while Florida explicitly calls for the maximum possible

From 'creative cities' to 'urban creativity'? Space, creativity and governance in the contemporary city

reduction in the 'entrance barriers' (or a socio-urban 'liberalism') in the most diverse areas of the city

(including those granted priority status as the more creative), the real and symbolic effects of these new

pressure types, on the respective urban rents and costs, go some way to hindering the democratisation of

access and opportunity. The author has his own doubts regarding possible rising socio-spatial inequalities –

over the medium-long period that, to a certain extent, compares with the early decades of the former

industrial paradigm.

Very recent empirical research seems to show that in various different European cities, the most

creative neighbourhoods are significantly linked with social and functional variety. Nevertheless, at the end

of a specific period of time, they begin to experience location and rental pressures due to the impact of the

rise in their symbolic capital thus leading inevitably to a trend towards 'gentrification', and to the rise of new

socio-economic segregation configurations (Musterd and Sako, 2006).

Within such debates, in face of our first question of the exploratory interviews – How do you feel and

where do you today see creativity in a city, and in particular, in your city-metropolis - the different

responses naturally reflected the different perspectives (of each interviewee) regarding the type of actors,

places and times that emerge as most feasible, most stimulating and best able to serve as catalysts for

creativity in contemporary cities and also as regards the spatial-temporal sustainability of the aforementioned

urban creative activities.

Three typologies of positioning were framed within the scope of responses to this first question which

we termed scepticism, objective positivism and substantive positivism:

1. Scepticism: Creativity is not and nor should it be an especially relevant dimension to urban analysis

and policy,

2. Objective positivism: Creativity should be a relevant dimension to current urban policies. The main

focus should be on the existence of actual physical spaces and locations - most notably, the urban and

historical centres and in post-industrial and underdeveloped areas, which, given the availability of space,

register lower than average rental levels,

3. Substantive positivism: Creativity should be a relevant dimension to current urban policies. The

main focus should be on urban society social, economic and cultural processes – whether in the fields of

education, knowledge and scientific and technological research or in cultural and social projects

(normally on a small and medium scale).

In the identification of specific examples in the field, whether for urban creativity institutions or projects and

given the responses obtained from the interview panel, a standardised table was set out (Figure 2).

The following main features stand out for the differentiation and justification for the role of core dimensions

within the panoramas of urban creativity:

1. Creative neighbourhoods are appreciated for their high level of symbolic capital, the strong cultural component in addition to their tourism and bohemian factors (Florida, 2000). The cases of *Bairro Alto* (Lisbon), *Grácia* (Barcelona) and *Vila Madalena* (São Paulo) are paradigmatic examples of these type of socio-cultural landscapes,

Figure 2: Typologies of the core spaces and processes to urban creativity (in accordance with the interviews held in three cities)

	Lisbon	Barcelona	São Paulo
1. Creative Neighbourhoods	Bairro Alto / Bica Chiado	Bairro de Grácia Bairro do Raval	Vila Madalena
2. Alternative / Emergent Spaces	Martim Moniz Braço de Prata	Bairro de Roquetes	
3. Knowledge and Cultural Territories and Institutions	Cidade Universitária F.C.Gulbenkian Centro Cultural de Belém C.M.Oeiras	UAB CCCB MACBA	Rede SESC USP BNDES
4. Large Scale Urban Investments	Alcântara Parque das Nações Eixo A5 Arco Ribeirinho sul	Projecto 22@	Bom Retiro / Luz Cidade Itaú
5. Social and Cultural Projects of Local Origin	Santos Design District Ass. Pais Telheiras Comp. Teatro Almada Zé dos Bois, Chapitô LX Factory Experimenta Design Luzboa, Doclisboa	Festival Sonar Ateneo Palo Alto	Rede CEU Mov. Nossa São Paulo Fashion Week
6. Social and/or Professional Classes	Contemporary Artists Modern Architects, Designers C&T Researchers	Contemporary Artists Architects, Designers	Contemporary Artists Poor Classes Business Actors

- 2. The alternative / emergent spaces are taken up by social classes or groups that feature a high level of differentiation (artists, immigrants) and in the majority of the situations they stand in interstitial spaces and dimensions of the institutional and urban city, securing low rents. These spaces and groups have attracted growing interest including by local governments given the recognition of cultural differentiation as a factor very commonly found alongside high levels of creative or at least alternative symbolic capital,
- 3. The cultural and knowledge institutions in most cases are endowed with a strong institutional capacity and with considerable financial and human resources as is the case with renowned cultural foundations (such as the *Calouste Gulbenkian Foundation* in Lisbon, or the *CCCB* in Barcelona), renowned university institutions, with an important mass of research and teaching staff (such as the *UAB*), or socio-cultural

From 'creative cities' to 'urban creativity'? Space, creativity and governance in the contemporary city

\_\_\_\_\_

institutions with deep roots in urban structures (as is the case with many of the SESC socio-educational

centres, in São Paulo),

4. With at least two decades of strong policies (Borja and Castells, 1997, Jessop, 2002), large scale urban

investments involves a statute of political priority, high social and symbolic visibility as well as the

perspective of geographic meta-living experiences as regards regional scale strategies. The heavily

publicised Projecto 22@ in Barcelona (with strong governmental enforcement) or the Cidade Itaú in São

Paulo (completely planned and developed by a large private bank) are both wide reaching projects that

represent important landmarks in the urban dynamics of the respective metropolises,

5. The multiple social and cultural projects of local origin and that emerge out of the most diversified urban

networks are almost exclusively of private or community / associative initiative. As in relation to the

underdeveloped areas of the city – frequently generating their own occupancy – there are projects put into

effect by the widest variety of groups or associations while demonstrating a great potential for differentiation

and creativity. Within this scope are projects for neighbourhood improvements (the symbolic-cultural

affirmation of the Santos Design District to the socio-educational creativity Telheiras Parental Association in

Lisbon), through to the scale of the big city (such as the civic intervention and think tank movement Nossa

São Paulo) as well as naturally the most varied creative and artistic projects and events (Experimenta Design

in Lisbon to the Sonar Festival in Barcelona),

6. The social and professional classes most closely linked to creativity are very close to the professional

typologies set out for this field (cf. Costa et al, 2008), although those interviewed in São Paulo placed an

interesting emphasis on poorer classes as well as on business / entrepreneurial actors - referring that their

very survival depended, above all else, on their own creative capacities.

As mentioned above, and in accordance with the methodologies established for the ongoing research project,

ten of these creative priority city situations were selected as case studies<sup>7</sup>, so as to deepen analysis and

broaden the hypotheses available to the project.

<sup>7</sup> The case studies currently under progress are the following:

a) Four cases studies in Lisbon – a creative neighbourhood (Bairro Alto / Chiado), a post-industrial zone (Alcântara) involving medium scale cultural projects and the perspectives for large scale political prioritisation, a historical and alternative/awaiting city zone, with a strong multi-cultural character and ethnic and cultural diversity (Martim Moniz); and finally the central zone of

Almada, with interesting dynamics given the semi-peripheral location (on the opposite side of the river Tagus to central Lisbon) b) Three case studies in Barcelona – a creative neighbourhood (Grácia), a major urban redevelopment project associated with new technologies and creative activities (project 22@), and a social and cultural project implemented by a collective of creative

actors within a derelict industrial facility (Palo Alto Association),

c) Three case studies in São Paulo – a creative neighbourhood (Vila Madalena); a cultural and economic project that has already established an important role in the symbolic panorama of the city (Fashion Week), and a networked socio-cultural

institution, with an +important role in social inclusion and emancipation (SESC - São Paulo).

References by respondents to different types of spaces and fundamental processes to urban creativity in the contemporaneous city, is based on specific conceptual assumptions of the city. These were systematised in accordance with a metabolic perspective with an order similar to the interpretative proposals from Ferrão (2003) and Seixas (2006) understanding the city as an eco-systemic place, with spatial and landscape facets (the *body* of the city), networks and flows (the *blood* of the city) and its culture and cosmopolitism (the *soul* of a city).

It was relatively simple task to set out a structure for the city perspective types, based on scenarios for urban creativity, considered and described by each interviewee: a) the compact city, b) the informational meta-city, c) the cultural city, d) the intercultural city (cf. Figure 3).

Figure 3: Eco-System of Urban creativity (in accordance with the interviews held in the three cities)

City types	Compact	Informational	Cultural	Intercultural
		Meta-city		
Spaces and Landscapes	Creative Neighbourhoods, Areas undergoing restoration and emerging	Universities and Technological parks Large scale investments	Imaginary and fictional spaces, Projects of local origin	Multi-functional and heterogeneous spaces, Projects of local origin
Networks and Flows	Social daily routines Proximity	Knowledge Innovation Talent Technology	Knowledge Innovation Talent Technology	Diversity Social daily routines Experimentation Tolerance
Culture and Cosmopolitism	Diversity	Singularity	Singularity	Diversity

a) The type of the city most commonly referred to is the compact city, with the conditions to ensure shared daily experiences of nearby areas and high standards of mobility, thereby enabling greater social interaction and group dynamics (with these between differing groups) thus catalysing interaction, exchanges and opportunities. These are the perspectives that stand out most in creative neighbourhoods as well as emerging areas – whether post-industrial or post-habitation (abandoned), normally in areas deemed central to the respective metropolis. Importance is attached to personal contact for the "crossing of borders that enables creativity to be replicated and expanded" (as one respondent expressed it). While based on social relationships, this perspective inherently incorporates the relevance of compact size and urban proximity. Social and economic diversity is one of the most mentioned structural factors, highlighting the need for different types of space, function and urban typologies to coexist. Other factors suggested point to the importance of architecture that stimulates and disturbs, and the existence, within these frameworks, of elements that impact and influence. The presence of problems/tensions or opportunities are assumed – given

From 'creative cities' to 'urban creativity'? Space, creativity and governance in the contemporary city

that, in this sense, a "normal" neighbourhood might not have either the significant problems or the

significant opportunities. Finally, the most essential condition is deemed to be difference: "banality is the

anti-city, common places impoverish the urban fiction" one respondent stated.

b) The information meta-city gets less mention by more culturally focused actors but in contrast is greatly

mentioned by the more business and/or institutional interviewees. To the latter, the components of

knowledge, science and technology are the greatest drivers of synergies from the interchange and creativity

of a contemporaneous city. Simultaneously, sectors and clusters with the greatest potential within the scope

of cutting-edge technologies and innovation gain much praise. There were references to the role of

differentiation in consumption and production models and, to this end, the need to target uniqueness and

diversity in production models and the design of products and services. These are positions that carry along

with them their own assumptions as to urban-spatial aspects, most specifically as regards the need for high

standards of daily connectivity in a meta-polis undergoing permanent structural adaptation.

c) The cultural city perspective posits that as or more important than the physical and social city is the

intangible city. The fictional and imagined city, the city of dreams and emotions. An invisible city but which

strongly defines the construction of stories out of the uniqueness of experiences – and experimentation – of

each creative actor. Therefore, the organic dimensions are vital to the development of the most varied

dynamics and projects, most specifically within the social and cultural field and essentially of a more local

scale of origin. As one respondent stated "a city will be the richer the greater the diversity of fictions it can

take on. The wealth of the city is and will be the memory of its residents and their eternal re-living and re-

transformation, within a perspective of above all emotional living experiences".

d) The perspective of the intercultural city invokes ambiences of diversity and tolerance that foster the

exponential growth in creativity out of confrontation with asymmetry and difference - including economic

and social differences. This points to far lesser control or even planning opting instead in favour of scenarios

characterised by a degree of instability and disorganisation. Uncertainty and tension, created through the

existence of elements that disturb emerge as motors able to create opportunities for the development of

creativity and the dynamics and processes that foster new knowledge.

### 6. MOBILISATION AND CONSENSUS ON URBAN CREATIVITY

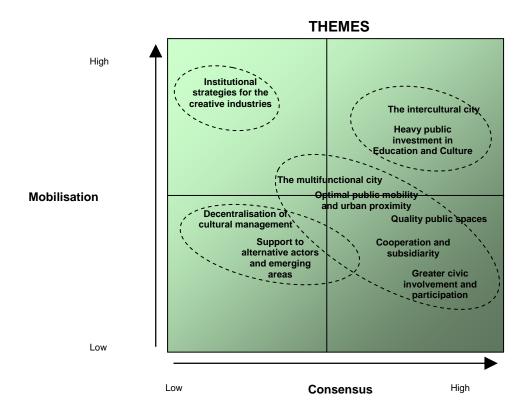
It is an undeniable fact that the relationship between creativity and urban development incorporates a debate of rising intensity at least since the beginning of this decade (Scott, 2006). Despite this, there are "vast fields requiring greater debate, clarification and even new approaches" – a particularly pertinent sentence given the strong paradigmatic mutations currently taking place. Scott duly sets out various perspectives for deepening these debates both regarding new and potentially promising fields of interpretation and perception of urban creativity whether relating to types of processes and the leading economic, social and geographic structures and/or necessary for the best expansion and consolidation of creativity as a factor in the "qualification of the local".

Here, our objectives included these new openings and new questioning, which we hope to deepen regarding the three metropolises under analysis, analysing the type of spaces and actors classified by questionnaire respondents as of greatest potential (see section 5), but also developing a *thematic* perspective (or rather, a panorama of the *structures* and *processes*) on the social, cultural and clearly political aspects core to creative vitality in the multiple and varied types of "surroundings" and spatial and geographic configurations of the city.

Hence, and given the most critical themes, the project team then carried out a more integrated exercise, more qualitative and comparative – following similar methodologies to those accepted and recognised for the prospective and strategic analysis of actors (Godet, 1993) – thus ensuring high levels of consensus (firstly) and mobilisation (secondly), given the different dimensions raised and emphasised and the set of interviewees in the three cities/metropolises (cf. Figure 4).

Figure 4: Critical Themes to Urban Creativity – Levels of Mobilisation and Consensus

In accordance with the exploratory interviews undertaken in Lisbon, Barcelona and São Paulo



The results revealed a highly interesting spectrum of perspectives on mobilisation and consensus:

- i. There are dimensions that, while mentioned by various participants, gain no easy consensus most notably support for alternative actors and spaces of creativity as well as the need for the effectively decentralised city cultural management and programming,
- ii. On the other hand, given there was heavy emphasis by certain interviewees in São Paulo and in all three cities among more business oriented respondents of the need to set out a specific strategy for the creative industries or even establishing state or public-private entities explicitly focused on growing the creative industries in cities<sup>8</sup>. However, this position attains a relatively low level of consensus,
- iii. The dimensions most connected to the provision of good quality of life conditions to the generality of urban societies (quality public spaces, good public mobility, multi-functionality, greater participation) gain significant consensus, doing far better than the level of mobilisation at least in the overall range of interviewee opinions among the themes considered critical,
- iv. Finally, the question of inter-cultural exchange and the prospect of greater investment in the educational and cultural dimensions drew significant consensus from practically all respondents. While

<sup>&</sup>lt;sup>8</sup> One example is the British CIDAs (Cultural Industries Development Agencies).

the corresponding levels of mobilisation do not reach such a similar level of consensus, these remain

greater than those connected to the specifically more urban dimensions (referred to the previous line).

7. GOVERNANCE AND CREATIVITY IN THE CITY

In 2003, Charles Landry asked what could be the place for creativity (an epistemological place first of all) in

the possible interpretative socio-cultural and consequently political (re)structuring of the city. The first

confrontation between the political and creativity seems to conclude, and to a considerably convincing

extent, that the fact that the overwhelming majority of state and planning structures are simply too static and

self-complacent to bring this about and themselves require major doses of creativity in the way they act and

govern their respective areas. This is a panorama, however, that slowly changes when in global contexts of

governance and planning, more creative actors and professionals participate (and have the capacity to

influence). Kunzmann (2003) actually sets out a list of 'creative actors' for management and governance

processes in cities: from political leaders who put forward new visions, imaginative planners, independent

research think tanks, artists, immigrants to journalists.

Hence, it is necessary to ensure: firstly, projects and processes catalysing governance, collective

cooperation and innovation and secondly, space for the location or praise of the 'circumstances' in which

creative actors may gain 'inspiration' and 'motivation' for their outputs. The inducement of creativity in city

government and administration implies not only a long term perspective but also a willingness to conceive of

the transformation of the city's own politics and policies.

Arising out of these perspectives, urban governance seems to be closely tied to the fostering of

creativity in a city. Obviously, this does not mean at all that there is any linear and well understood

correlation between them - actually, Healey (2004) states that there is no absolutely direct relationship

between urban creativity and creative urban governance or between innovation in the city and innovation in

the city's politics. However, she still makes mention as to the existence of an important potential for

influence.

Various questions are thus opened up. What governance structures and processes are best able to

drive urban creativity? What structures and dynamics inherent to the city's politics (in public, civic and

collective terms) might drive a good and democratic interconnection between politics and creativity in a city?

What creativity structures may improve the standard of governance itself? What spaces and processes may

prove capable of consolidating a high level of synergy in the sense of improved urban qualification (in terms

of vitality, competitivity and sustainability)?

As is known, the debate around urban governance has taken on greater relevance in multiple forums. On

the one hand, there is the focus on the forms of interaction between social actors, between different cultures

and dynamics, in the sense of building and attributing responsibility for common objectives. On the other hand, there is the attention given to the construction of cooperation processes and more plural forms of political and cultural conduct. This potential has ensured that the concept of urban governance has to a significant extent been appropriated not only by theories of collective action but also by diverse cultural, political and even management circles having already long since entered into semiotic discourse, justifying the existence or the alteration of determined structures. This situation has simultaneously resulted in an unsurprising increase in doubts over the implementation of the concept given the opening up of perspectives and justifications that are substantially distinct to each other (Seixas, 2007). Irrespective to all such attention, urban governance potential, also as a catalyst for creativity, comprises us to set out its multiple vectors as shown in Figure 5, following a previous systematization (id., ibid.).

These different possibilities may be hard or soft and their consolidation will certainly revolve around the prevailing local cultures, norms and practices. In Figure 6, we detail the perspectives of the questionnaire respondents as regards the rationality of local politics for urban creativity. It is one of the main objectives of this research project, to better understand the types and quality of the connections between these different governance vectors, and urban creativity fostering, namely through the respective elements and trends above stressed. We intend to give further insight through these dimensions in a proximal publishing text.

Figure 5: Vectors of urban governance as possible catalyst to creativity (based on Seixas, 2007)

Vectors of shared debate	Release of information	Assuming the existence and widespread awareness of information are knowledge (clearly including scientific knowledge), this is one of the most important vectors of democratic transparency, socio-politic inclusion and, in sum, shared responsibility.		
	Forums and workshops for debate	Instruments for the participation of specific actors representing concrete interests and/or civil society in general.		
	Civic participative involvement	Development of participative instruments for civil society actors in political debate and decision making processes for the city.		
Joint strategic vectors	Joint planning of collective strategies	Processes and forums for discussion, agreeing and contracting between different actors, ensuring they share co-responsibility for a collective project.		
	Deliberative civic involvement	Foster social co-responsibility and raise the levels of cultural motivation for involvement in the actual political decisions.		
Administrat ive and shared	Decentralisation processes and reformulating competences	Reconfiguring responsibilities at different levels of the metropolitan/regional to the community/neighbourhood.		
responsibili ty vectors	Vertical cooperation (public- public)	Deepening actions based on the principle of subsidiarity and reciprocity between the different administrative levels.		
	Horizontal cooperation (public-public)	Broaden the horizontal co-responsibility policies and actions, especially at more local levels.		
	External and international cooperation	Expansion of the interrelated joint initiatives and actions between public and private entities from different territories and cities.		
	Public-private partnerships	Development of projects and joint working initiatives between the public and private sectors.		
	Processes of evaluation	The existence of channels for questioning and critical analysis of an independent nature (and preferably scientific), so as to bring about effective evaluation and responsibility for the actions taken.		

## 8. CONCLUSION

This paper sought to analyse, based on the exploratory interviews carried out within the scope of the Creatcity project in Lisbon, Barcelona and São Paulo, the different perspectives held on concepts relating to urban creativity and the creative city, as well as not only the relationship between creativity, vitality and competitivity in urban environments but also an understanding as to the necessary structural conditions for the development of creativity in the city with further discussion of the political strategies and governance processes able to best drive creativity in urban spaces.

Figure 6: Local Political Rationale on Urban Creativity

	Objective Positivism: Urbanism	Objective Positivism: Social Sciences	Substantive Positivism: Spaces and Landscapes	Substantive Positivism: Flows and Cosmopolitism
Institutional Structures	Decentralisation/ Public participation	Non excessive regulation / Self regulation	Sectoral Integration Public-Private Partnerships	Definition of strategies
Strategic Instruments	Urbanism	Perceptions	Urban Planning	Strategies for Culture
Urban Planning Schools	Compact cities	Public spaces	Multi-functionality	Enhancement of spaces for experimentation
Political Priorities	Housing and Public Spaces Education and Research	Culture	Housing and Public Spaces	Culture
Economic Views	Production	Consumption	Production and Consumption	Production and Consumption
Urban Socio- Cultural Capital	Neighbourhoods	Identity Associations	Neighbourhoods Citizenship	Social Vitality and Cultural Citizenship
Governance Networks and Instruments	Partnerships	Partnerships Decentralised strategies	Decentralisation	Decentralised Information Participative and Deliberative Processes

This clearly demonstrates the need to go further with analysis thus far carried out and to achieve a deeper appreciation of the work undertaken under the auspices of this research project. However, we would at this stage draw attention to three observations that may already be deemed central based on the results presented and discussed here.

The first idea relates to the potential of the 'urban creativity' dimension to urban development within the prism of the new paradigms for analysis and intervention in the city. Independently of what Peter Hall so

well points out, that the city has always been the centre of creativity throughout history, the new utilisation of former industrial facilities in Western cities, for instance (Hall, 2000), transforming them into phoenix born out of the ashes of traditional manufacturing (Hutton, 2009), represents (in addition to many other heavily territorialised creativity based dynamics) an unparalleled opportunity to create and capitalise on new synergies and advantages for urban development associated with new economic opportunities and forms of social emancipation and cultural expansion. Creativity, a key factor for the development and creation of value in contemporary economies, transversal to all activities and social practices (from the cultural and more "creative" through to all others), has a potential that may be explored at the local level, within a logic of promoting urban vitality and competitivity, which may prove highly relevant to sustainably boosting various facets of urban development (economic efficiency, social equity, environmental quality, civic participation and identity and cultural expression), and replacing more reductive logics of action, frequently centred on the mere exploitation of short term competitive advantages.

However, all of the interest and rhetoric around creativity and its potential for urban development bears its own dangers and a second point that we would also take this opportunity to highlight is linked to the doubt and uncertainty that still exists in this field. In practice, as Evans notes, important uncertainties derived from the still "fragile foundations on which policies have been based for fostering the creative industries and the perspectives for the creative growth of cities as well as the diffuse concepts on the creative class, innovation, processes and the benefits of clusters" (Evans, 2009, p. 1032). This does not however prevent, given the new development dilemmas facing cities now dealing with a new and visibly profound social and economic crisis, and given the lack of consistent and alternative options and strategies, this from being an increasing pertinent cultural and political orientation. Nevertheless, it remains important to address the questioning and uncertainties existing in various fields and ensuring the relevance of continuing debates on issues that we would highlight as including the following:

- What is the role of policies in fostering creativity in a city, within the overall mix of urban policies? What are the priorities?
- Will they bring greater strengths or greater risks for cities? As Hutton (2009) states cities are faced
  with a challenge for which they have two major responses: either a successful and exponential urban
  regeneration across the most varied dimensions or a 'splintering urbanism' (in the Graham and
  Marvin terminology) with forced relocations of socioeconomic actors with less financial and
  information capital.
- What is the role of urban planning? Should it opt in favour of mixed-use or in specialisation? In well defined spatial clusters (multimedia, artistic production, cultural goods, marketing, fashion and design, software, etc.) or in hybrid and interstitial spaces within the normal (while planned) urban network? What types of proximities and influences, what types of differentiation (whether within the

spatial or the social ambits or within the economic and business sector fields) should be conceived so as to best foster the most interesting externalities and urban synergies? What landscapes, what densities, what appropriations and what rhythms for a city?

How to articulate that dichotomy in the logics of (perception and) action on creativity, polarised between the 'Creative Industries or Activities' or 'Urban Creativity'? The clearest rationale and with greatest impact has clearly been the 'creative industries'. Here, and as Evans (2009) recently wrote, there seems to be a relative convergence and even mutual emulation of policies within the scope of the creative industries. This convergence effectively appears well above the waterline of our analysis of three cities and their strategies for their respective urban areas. There is a further convergence taking particular shape given the current economic crisis and the sharp development policy adjustments across the most diverse scales. Nevertheless, this convergence and the respective consolidation of certain political and administrative rationalities remains "guided by meta-analyses of growth of a new economy, further sustained by the old logics and rationalities of economic and industrial policy" (Evans, p. 1003). Specifically as regarding the major investors or their agents (normally from the real estate sector but also others, including politicians) with few or no sociocultural bonds with the local stakeholders and with their interrelated networks and the structuring of urban synergies, there needs to be discussion of the effective creative impact of these actions on the local economies and establish meaningful interaction with the more bottom-up dynamics which have essentially characterised the most successful territorialised creativity based cases around the world, unquestionably defined by an investment in specificity and in authenticity that enable their differentiation and consequent affirmation in globally functioning logics and processes.

The third idea that we wish to highlight here relates to aspects of politics, administration and governance. Countless questions are raised in this field. Given everything that has been seen, just where should public action "open"? Given the aforementioned doubts and uncertainties, what might lead to more 'divergences' and less consensus as regards the objectives of public action? Are we dealing with classical visions on processes that have already moved beyond post-modernity? Are we faced by a gentrification in creativity itself? Thereby immediately impacting on the right to a city? Or, on the contrary, opening up and expanding the new possibilities of urban emancipation? What space is there for alternative policies? Given the distinct pace and most diffuse political spaces, what adaptation is possible to the heavy institutional structures and their technical and administrative rationality within an emergency framework of new flows, appropriations and rhythms?

It is to this entire range of questions that we shall continue to debate and tomake our contribution towards producing answers. The continuation of the aforementioned case studies taking place in these three cities along with other conceptual and empirical developments are the next steps and providing for the

further extension of these analytical reflections. Taking into consideration the diversity in the case studies and situations chosen, and the clear awareness of the non-transferability of situations and forms of action, we shall seek to better understand which specific conditions might structure the development of creativity in these cities and their concrete experiences positing the strategic principles and vectors of governance that may best serve urban creativity.

## 9. BIBLIOGRAPHY

BODEN, M. (1990), The Creative Mind: Myths and Mechanisms: London, George Weidenfeld and Nicolson Ltd.

BORJA, J. and CASTELLS, M. (1997) *Local and Global – Management of Cities in the Information Age*, Earthscan Publications, London.

CAMAGNI, R., MAILLAT, D., MATTEACCIOLLI, A. (Eds.) (2004), *Ressources naturelles et culturelles, milieux et développement local*. Neuchatel: EDES.

CAVES, R. (2002), *Creative Industries: Contracts between Art and Commerce*, Cambridge /London: Harvard University Press.

CE/KEA (2006), The Economy of Culture in Europe, Brussels, CE-KEA.

COSTA, P. (2008), "Creative Milieus, Gatekeepers and Cultural Production: Evidence from a Survey to Portuguese Artists", *Review of Cultural Economics*, Vol. 11, No 1, June 2008, Korea Association for Cultural Economics, pp. 3-31.

COSTA, P., B. VASCONCELOS e G. SUGAHARA (2007), "O meio urbano e a génese da creativity nas actividades culturais", in "Recriar e valorizar o território", Minutes to the 13th APDR congress, Açores, 5-7 July 2007; Coimbra: APDR.

COSTA, P., MAGALHÃES, M., VASCONCELOS, B. and SUGAHARA, G. (2008) 'On 'creative cities' governance models: a comparative approach', The Service Industries Journal, 28:3, 393 – 413.

CSIKSZENTMIHALYI, M. (1996) Creativity: Flow and the psychology of discovery and invention Harper Collins, Londres.

EVANS, G. (2009) Creative cities, creative spaces and urban policy in Urban Studies 46, 1003-1040.

FERRÃO, J. (2003) *Intervir na city: complexidade, visão e rumo* in Portas, N., Domingues, A., and Cabral, J. (coord.) *Políticas Urbanas – Tendências, estratégias e oportunidades*, Fundação Calouste Gulbenkian, Lisbon.

FLORIDA, R. (2000) The rise of the creative class, and how it is transforming work, leisure, community and everyday life Basic Books, New York.

GLAESER, E. (2004) Review of Richard Florida's 'The rise of the creative class' Harvard Papers.

GODET, M. (1993) Manual de prospectiva estratégica: da antecipação à acção, Publicações D. Quixote, Lisbon.

GUERRA, I., MOURA, D., SEIXAS, J. e FREITAS, M. J. (2006) *A Revitalização Urbana – Contributos para a definição de um conceito operativo* in Cidades, Comunidades e Territórios, N°12-13, Centro de Estudos Territoriais, ISCTE.

HALL, P. (2000) Creative cities and economic development, in Urban Studies, 37 (4), 639-649.

HEALEY, P. (2004) Creativity and urban governance, DISP, 158, 11-20.

HELBRECHT, I (2004) Bare geographies in knowledge societies. Creative cities as text and piece of art: two eyes, one vision in Built Environment, 30 (3), 194-203.

HUTTON, T. (2009) Trajectories of the new economy: Regeneration and dislocation in the inner city in Urban Studies 46, 987-1001.

JESSOP, B. (2002) Liberalism, Neoliberalism, and Urban Governanc in Brenner, Neil and Theodore, Nik (ed.) (2002) Spaces of neoliberalism. Urban restructuring in North America and Western Europe Blackwell Publishers, Oxford.

KUNZMANN, K (2004) An Agenda for Creative Governance in City Regions, DISP, 158, 5-10.

LANDRY, C. (2003) The creative city. A toolkit for urban innovators, Earthscan, London.

MARKUSEN, A. (2006), "Urban development and the Politics of a Creative Class: Evidence from the Study of Artists", Environment and Planning A, Vol. 38, No. 10:1921-1940. [266].

MUSTERD, S. (2006) Segregation, Urban Space and the Resurgent City, Urban Studies, 43 (8), 1325-1340.

NESTA (2006), "Creating Growth - How the UK can develop world class creative business", London, NESTA Research Report.

O'CONNOR, J., WYNNE, D. (ed.) (1996), From the Margins to the Centre: Cultural production and consumption in the post-industrial city, Aldershot: Arena.

OECD (2005), "Culture and Local Development", Paris: OECD.

RATO, B.; MÜHLHAN, O., ROLDÃO, A. (2009): A typology of creative cities in the world - lessons learned, Paper presented to the UPE 8<sup>th</sup> International Symposium, March 23<sup>rd</sup>–26<sup>th</sup>, 2009, Kaiserslautern, Germany.

SCOTT, A.J. (2006) Creative cities – Conceptual issues and policy questions, in Journal of Urban Affairs, 28 (1), 1-17.

SEIXAS, J. (2006) *A Reinvenção da Política na City – Perspectivas para a Governação Urbana* in Cidades, Comunidades e Territórios, N°12-13, Centro de Estudos Territoriais, ISCTE.

SEIXAS, J. (2007) Redes de Governança e de Capital Social in Cidades, Comunidades e Territórios,, N°14, Centro de Estudos Territoriais, ISCTE.

SEIXAS, J. (2008) A Criatividade Urbana; Sua relação com a Qualificação, a Competitividade e a Vitalidade das Cidades; Sua relação com a Governança Urbana e a Política das cidades. Internal Creatcity team working document, poly-copied.

STORPER, M. and MANVILLE, M. (2006) *Behaviour, preferences and cities: Urban theory and urban resurgence* in Urban Studies, 43 (8), 1247-1274.

UNCTAD (2008), Creative Economy, Report 2008, Geneva, UNCTAD.

## **ANNEX 1**

#### EXPLORATORY INTERVIEW SCRIPT

- 1. State-of-the-art: How do you feel and where do you today see creativity in a city, and in particular, in your city-metropolis?
  - 2. Concepts:
  - 2a. What do you understand by Urban Vitality?
  - 2b. What do you understand by Urban Creativity?
  - 2c. What do you understand by Urban Competitivity?
  - 3. Structural conditions:
  - 3a. Within what type of city / landscape do the results of urban creativity best flourish?
  - 3b. Within what type of social / cultural environment do the results of urban creativity best flourish?
  - 3c. Which economic sectors are the most propitious for fostering urban creativity?
- 4. Politics: What socio-political and administrative forms are best able to support and replicate urban creativity?
- 5. Suggest three concrete examples of urban creativity projects / processes whether in terms of projects or in terms of territories (within your city-metropolis) examples with history, profile and content that justify detailed analysis by this research project.