## **Communications of the Association for Information Systems**

Volume 14 Article 12

August 2004

# Business Intelligence Software for the Classroom: MicroStrategy Resources on the Teradata University Network

Barbara H. Wixom University of Virginia, bwixom@mit.edu

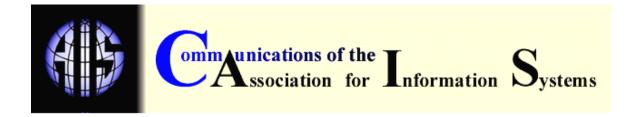
Follow this and additional works at: https://aisel.aisnet.org/cais

#### Recommended Citation

Wixom, Barbara H. (2004) "Business Intelligence Software for the Classroom: MicroStrategy Resources on the Teradata University Network," Communications of the Association for Information Systems: Vol. 14, Article 12. DOI: 10.17705/1CAIS.01412

Available at: https://aisel.aisnet.org/cais/vol14/iss1/12

This material is brought to you by the AIS Journals at AIS Electronic Library (AISeL). It has been accepted for inclusion in Communications of the Association for Information Systems by an authorized administrator of AIS Electronic Library (AISeL). For more information, please contact elibrary@aisnet.org.



# BUSINESS INTELLIGENCE SOFTWARE FOR THE CLASSROOM: MICROSTRATEGY RESOURCES ON THE TERADATA UNIVERSITY NETWORK

Barbara H. Wixom

McIntire School of Commerce
University of Virginia
bwixom@mindspring.com

#### **ABSTRACT**

Faculty members are challenged with staying abreast of business intelligence and teaching the topic in relevant ways. The latest enhancement to the Teradata University Network (<a href="www.TeradataUniversityNetwork.com">www.TeradataUniversityNetwork.com</a>) is the addition of business intelligence software The website now offers MicroStrategy 7i, an interactive environment for business reporting and analysis and several MicroStrategy analytic modules that focus on analysis for specific business processes. The new software is available for hands-on use by faculty and students. This tutorial describes these business intelligence resources and provides several ways in which the resources can be used to create effective classroom experiences. The resources are available to all faculty and students at no cost by registering with the Teradata University Network.

**Keywords**: business intelligence, data warehousing, data management, classroom software, pedagogy

#### I. INTRODUCTION

Faculty members are challenged with staying abreast of business intelligence (BI) and teaching the topic in relevant ways. In 2001, Teradata, a division of NCR, teamed with a group of academics knowledgeable in data management, and together they created the Teradata University Network (<a href="https://www.TeradataUniversityNetwork.com">www.TeradataUniversityNetwork.com</a>), a free learning portal designed to help faculty teach and learn about business intelligence, data warehousing, and data management topics [Watson and Hoffer 2003].

A recent addition to this learning portal is information and software from a major business intelligence vendor, MicroStrategy. This enhancement to the Teradata University Network helps professors better teach students about business intelligence, and it allows students to experience software that is widely used in practice. The resources that MicroStrategy offers can be used in a variety of ways. The purpose of this tutorial is to help faculty understand the MicroStrategy resources that are available to them and to provide ideas for incorporating them into classroom

experiences. This paper begins by describing MicroStrategy and the business intelligence resources available on Teradata University Network. It then presents several examples of ways in which the resources can be used.

#### **II. MICROSTRATEGY**

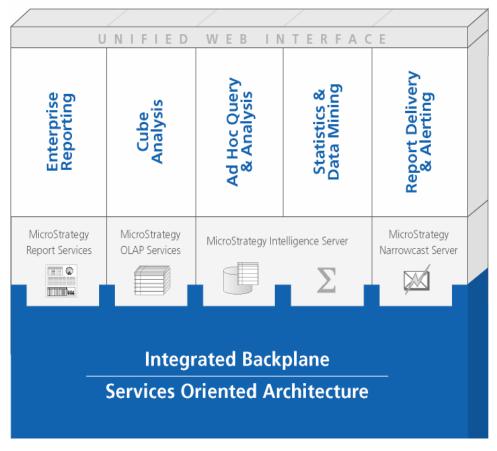
MicroStrategy was founded in 1989 and is headquartered in McLean, Virginia. The company's more than 2,600 customers include Bank of Montreal, Lowe's Companies, and AT&T. It works with over 500 technology and integration partners, including Teradata, PeopleSoft, Hewlett-Packard, and JD Edwards [MicroStrategy 2004a]. MicroStrategy created the first relational on-line analytical processing (ROLAP) software platform in which an entire relational database is accessed through multi-dimensional OLAP manipulations by the end user. MicroStrategy was the first vendor to offer a web-based user interface, a mid-tier BI application server, automatic report personalization, and the ability to broadcast personalized reports and alerts based on predetermined business events.

Table 1 defines the five styles of business intelligence, which are the fundamental ways in which people use BI [MicroStrategy 2003]. Many business intelligence products specialize in just one or two of these capabilities. MicroStrategy differentiates itself by offering all five styles of BI through a common architecture (Figure 1).

Table 1. Five Styles of Business Intelligence

1. Enterprise Reporting	Ability to create and distribute pixel-perfect reports, including
	scorecards and dashboards, operational reports, business
	reports, managed metric reports, and statements and invoices.
	Enterprise Reporting is the most pervasive style of business
	intelligence because it caters to the needs of the vast numbers
	of novice information consumers in organizations.
2. Cube Analysis (MOLAP)	Ability to perform slice-and-dice OLAP functions on predefined
	subsets of data, including pivoting, page-by, sorting,
	subtotaling, and drilling. This style of business intelligence is
	applicable to relatively novice users who have modest and well-
	defined analysis needs that can be satisfied by pre-defined
	cube datasets.
3. Ad Hoc Query (ROLAP)	Ability to perform full investigative analysis of an entire
and Analysis	relational database. Analysis is accomplished either by
	enabling users to construct their own ad-hoc queries, or more
	powerfully, by allowing them to "surf" through the entire data
	warehouse using the ROLAP ability to drill anywhere in the
	database. This approach allows analysts and management to
	have more insight into business results.
4. Statistical Analysis and	Ability to use statistical treatment and data mining algorithms to
Data Mining	produce correlations between data and to uncover patterns.
	This style of business intelligence is used by analysts for
	predictive analysis.
5. Report Delivery and	Ability to disseminate reports and exception alerts on an
Alerting	enterprise scale. This style allows users to receive reports
	either through self-subscription, or from a centralized report
	distribution services managed by a central administrator. The
	data in every report is automatically personalized according to
	the preferences and security of the recipients, and is
	automatically formatted to be compatible with a range of output
	devices, including email, printer, PDA, and file archives.

Table adapted from [MicroStrategy 2003]



Reprinted with permission from [MicroStrategy 2003]

Figure 1. MicroStrategy Architecture

MicroStrategy software uses a single architecture or backplane which hosts any or all of the 5 styles of BI. MicroStrategy Web (shown as the block at the top of Figure 1) is the user interface that presents a single unified look and feel to the users for all of these 5 styles. Every report written in MicroStrategy will exhibit different functionality and features when presented to a user through these different styles of BI.

MicroStrategy also offers pre-packaged analytic modules that are fully-formed "analytic applications" designed to report and analyze specific business processes. These modules are collections of reports and key performance indicators (KPI) that users access through MicroStrategy Web. They include all of the infrastructure building-blocks behind the reports, such as prompts, filters, metrics, and attributes; as well as a small data warehouse with sample data.

Figure 2 describes the six pre-packaged analytic modules offered by MicroStrategy (three are available on Teradata University Network). Ideally,

#### **Customer Analysis Module**

#### **Analytic Domain:**

- · Customer Segmentation
  - > Demographics, deciling, custom groups
  - > Revenue contribution by segment
- · Customer Profitability
  - Product affinity
  - > Revenue and profit trends
- · Acquisition, Retention and Attrition
  - Customer loyalty analysis
  - > Time-based trends

69 KPIs, 40 Reports (incl. Scorecards)

#### Sales Force Analysis Module

#### Analytic Domain:

- Leads Analysis
  - > Lead conversion, source profiling
- · Pipeline Analysis
- > Time-based trends
- · Sales Force Performance
- > Summary sales by geography
- Product Analysis
  - Product performance
  - > Product affinity

88 KPIs, 45 Reports (incl. Scorecards)

#### **Sales and Distribution Module**

#### **Analytic Domain:**

- · Inquiry, Quotation and Order Analysis
  - > Inquiry-to-Quotation Conversion > Customer Order Analysis
- **Delivery and Sales Analysis** 
  - Open Delivery ReportingDistributor Contribution Analysis
- · Post-sales and Returns

  - Backlog Analysis Returns Analysis
  - > Effective Delivery Analysis

168 KPIs, 83 Reports (incl. Scorecards)

#### Web Traffic Analysis Module

#### **Analytic Domain:**

- · Visitor Analysis
  - > Trends across web sites
  - > Visitor counts by time
  - > Community characteristics
- · Content Analysis
  - > Top and bottom visited pages > Banner click through
- eCommerce Analysis
- > Sales by time, location > Transactions by product

82 KPIs, 64 Reports (incl. Scorecards)

#### **Financial Reporting Analysis Module**

#### **Analytic Domain:**

- Accounts Payable & Receivable

  - Aging of A/P and A/RComparison by Vendors
- Balance Sheet Reporting
  > Current & Time-based Analysis
- Profit And Loss Statements
  > Revenue and Cost Analysis
- > GAAP Reporting
- Planning & Forecasting Variance from Actual

55 KPIs, 42 Reports (incl. Scorecards)

#### **Human Resource Analysis Module**

#### **Analytic Domain:**

- · Recruitment & Hiring Analysis
- · Compensation & Benefits Analysis
- · Productivity & Development Analysis
  - Performance AnalysisQualifications Reporting
- · Attrition & Retention Analysis
- Workforce Analysis
  - > Headcount Trends
  - > Profile Analysis

85 KPIs, 47 Reports (incl. Scorecards)

Note: The Customer Analysis, Sales Force Analysis, and Financial Reporting Analysis modules are available on the Teradata University Network

Figure 2. MicroStrategy Pre-Packaged Analytic Modules.

these analytic modules are used as starting points for organizations who want to create applications in the areas of customer analysis, sales force analysis, sales and distribution, web traffic analysis, financial reporting analysis, and human resource analysis. Companies can adapt reports and analytics from these modules for their own unique needs.

The Teradata University Network is delighted to make MicroStrategy resources available to faculty.

#### III. MICROSTRATEGY RESOURCES

In Fall 2003, MicroStrategy made a variety of informational, product, and support resources available for faculty<sup>1</sup> via the Teradata University Network (Figure 3) and to students using the companion site. Teradata Student Network (www.TeradataStudentNetwork.com)<sup>2</sup>.

<sup>&</sup>lt;sup>1</sup> Faculty are required to register and define a personal password the first time they enter TUN.

<sup>&</sup>lt;sup>2</sup> To access their site, students login using a password provided by the instructor. This password is changed once a year. The current password is available to the instructor on the Teradata University Network.

#### INFORMATIONAL RESOURCES

Informational resources are listed above the first red line in Figure 3. They are available to help faculty learn about MicroStrategy, its products, and issues related to business intelligence. These resources are:

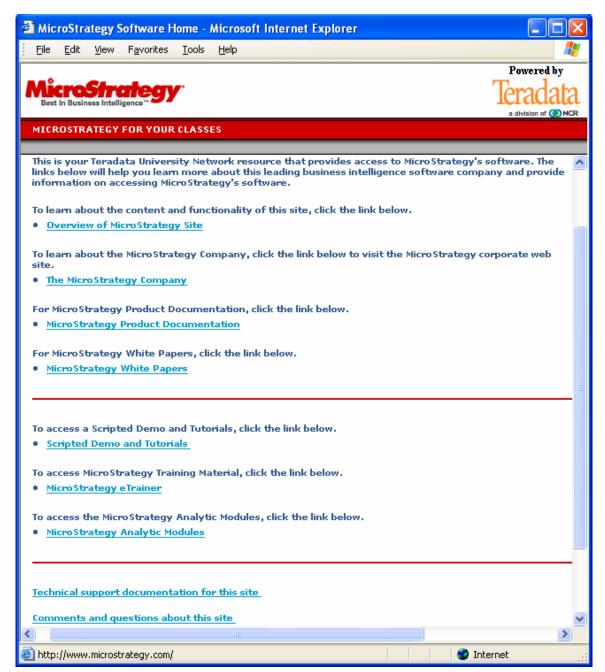


Figure 3. MicroStrategy Resources Available on Teradata University Network

1. An overview of the MicroStrategy Site that describes all of the resources that are provided to faculty. I recommend that faculty print this document out and use it as a guide to familiarize themselves with the website.

- 2. A link to the MicroStrategy company home page (www.microstrategy.com). The home page is a useful supplement to what is available on the Teradata University Network. It provides information about the MicroStrategy company and all the products that it sells. Faculty can sign up to enroll in free online seminars and classes, subscribe to an electronic newsletter, watch an online demo, and access white papers.
- 3. Product documentation is available in a .pdf file. You can access MicroStrategy product manuals, reference materials, and setup guides.
- 4. Links are provided to the white papers section of the MicroStrategy Website. These white papers provide insights into business intelligence.

#### PRODUCT RESOURCES

The middle section of Figure 3 includes resources that allow faculty and students to obtain handson experience with MicroStrategy and to see first-hand what a business intelligence environment "looks like." The first link points to a scripted demo and tutorials; which are described next.

#### **Tutorial and Script**

Often, faculty do not have time to sit down and learn a software package and all of its capabilities. The scripted demo was developed for faculty who would like to demonstrate a business intelligence environment without spending significant time learning a new software package. Faculty can print out the scripted demo and then follow it by using the MicroStrategy Sales Analysis Module (found under the MicroStrategy Analytic Modules link in Figure 3). I recommend that you go through the 10-minute script two or more times before presenting it to a class. Faculty should be able to master the script quite quickly.

The MicroStrategy tutorial includes a tutorial reporting application and a companion tutorial script that leads you through the application in a logical way. The reporting application provides a set of reports designed to illustrate the user interface functionality. The theme of the application is a retail organization specializing in Electronics, Books, Movies, and Music products, with reporting areas set up to analyze Employees, Inventory, Finance, Product Sales, and Suppliers. You can interact with the reporting application freely, testing out design, reporting, and other capabilities in an ad hoc way. You also can interact with the reporting application using the tutorial script. This script is a .pdf file that illustrates the basic user functionality provided by MicroStrategy Web and includes exercises to test your knowledge.

Two other tutorials take users through the Customer Analysis and the Sales Analysis Analytic Modules. These tutorials, also available under the Scripted Demo and Tutorials link, present short business scenarios and then provide step-by-step instructions for how a user can interact with the analytic modules for each scenario. Students at North Carolina State University in Fay Cobb Payton's MBA class developed these tutorials as class assignments. Their contribution to the Teradata University Network is greatly appreciated.<sup>3</sup>

#### e-Trainer

The e-Trainer shown in Figure 3 is a web-based training system that teaches you how to use MicroStrategy Web and then tests your knowledge. It combines expert instruction with real product simulation, a user-friendly interface, and interactivity, to form a complete hands-on way to

<sup>&</sup>lt;sup>3</sup> All Teradata University Network users are encouraged to contribute materials. Contributions can include any high-quality resource that would add value to a course in data management, data warehousing, Business Intelligence, or DSS. Examples include annotated PowerPoint slides, cases, assignments, projects, and syllabi. The Teradata University Network's value increases with each contribution.

learn about MicroStrategy Web. Each of the 23 lessons contain interactive tests so that faculty and students can assess mastery of the lessons.

#### **Analysis Modules**

Similar to the tutorial reporting application, faculty can use the MicroStrategy Analysis Modules to interact with the Customer, Financial Reporting, and Sales Analysis Modules freely, testing out design, reporting, and other capabilities in an ad hoc way.

#### SUPPORT RESOURCES

On a rare occasion when software fails, a network goes down, or some other technical problem precludes the normal functioning of MicroStrategy, faculty need to feel that they will obtain help in a timely manner so that they can conduct class effectively.

I highly recommend that faculty go to the Technical support documentation for this site link and print out the attached Word document. This document clearly describes the web-based support plan and the process for reporting and resolving problems with MicroStrategy. Then, if a significant problem with MicroStrategy occurs, you will be prepared to act.

Faculty also are welcome to provide general comments or ask questions about the website. The link at the bottom of Figure 3 will send an email to Hugh Watson, Senior Director of Teradata University Network. You also are welcome to direct comments to any of the Teradata University Network Advisory Board members.

#### IV. WAYS TO USE BUSINESS INTELLIGENCE RESOURCES IN CLASS

This section describes some of the many ways faculty are using the available resources in the classroom. When teaching about business intelligence, you may want to consider

- general demos;
- hands-on experiential learning;
- · scenario-based assignments; and
- · research projects.

#### **GENERAL DEMOS**

A traditional approach may be appropriate for lecture-based classes that seek to communicate to students what business intelligence software can do, what a typical interface looks like, and how a user can interact with a business intelligence tool to solve business problems. In a lecture-based class, you may want to consider performing a demonstration in which you navigate through the MicroStrategy Web product on a screen in the front of the classroom. Three options are available:

- 1. Use the tutorial application and script. The instructor first reads the tutorial script and then applies portions of it that seem interesting.
- 2. If a professor is experienced with MicroStrategy, he or she can manipulate the tutorial application in an ad hoc fashion.
- 3. Use the scripted demo, which is much shorter than the tutorial script but created within a realistic business context. This option is my preference.

With any of these options, the objective is to show a variety of MicroStrategy Web capabilities that a typical analyst would use in his or her daily tasks.

Usually, 15 to 20 minutes of demonstration can show the minimal amount for students to get the basic idea of what a business intelligence environment is like. Some faculty prefer to take an hour or an hour and a half with the demo, which is an approach that leaves students with a great understanding of how analysts really work with the software. Either way, the instructor can combine the demonstration with an overview of MicroStrategy and an overview of business intelligence. The company website provides information to create slides covering the former topic, and the latter topic can be researched using some of the business intelligence articles and research reports posted on Teradata University Network, such as Eckerson [2002] and Eckerson [2003]. Eckerson [2002, 2003] also are excellent readings to assign as preparation for class.

Some variations on this approach are:

- Ask students to read through the tutorial script or scripted demo ahead of time as homework, and assign pieces of the script to different students to perform on lecture day.
- Ask students to follow along with the tutorial application as you lead the demo.
  However, you should not try this with large classes because computer performance is
  degraded by the large number of demands on the Teradata server. We suggest that
  you test this approach ahead of time in your environment to ensure that the response
  time is satisfactory with many students following along simultaneously.
- Demo the tutorial script in an ad hoc way during class, and then have the students go
  through the tutorial script as an assignment afterwards. They can report back on their
  experience, such as the three most interesting capabilities of the product or the three
  most useful capabilities for a business analyst.
- Combine this approach with the e-Trainer to allow students to obtain hands-on experience in a laboratory situation.

One important point for undertaking demonstrations in class is that the MicroStrategy tutorial programs interact with a real database in real-time. Thus, each time you query the database, there is lag time while the request is processed. I recommend that you fill in the dead time with interesting facts or questions for the students about business intelligence and the MicroStrategy software. This tactic will make the demonstration more interesting and more enjoyable for the students.

#### HANDS-ON EXPERIENTIAL LEARNING

Many faculty teach technology by students interacting with software in a hands-on way in a laboratory setting or independently. In these cases, faculty can use the e-Trainer software for its tutorial and testing capabilities. In a typical scenario, the instructor assigns all or a subset of the 23 e-Trainer lessons. The students complete the assigned lessons, taking the test at the end of each lesson as they complete it to assess his or her mastery of the material. When the students first log into the e-Trainer, they are required to set up a user id and password, which allows the software to track individual performance as students complete the e-Trainer lessons. Hugh Watson at the University of Georgia requires his students perform each lesson until they receive a perfect score, and then turn in their test results (Figure 4)<sup>4</sup>.

Some variations on this approach are:

Fay Cobb Payton of North Carolina State University asks her MBA class go through

<sup>&</sup>lt;sup>4</sup> Students can do a print screen to create a printed copy of their results. The print screen will include the user id in the top lefthand corner on the copy.

the e-Trainer lessons. Then, Professor Payton assigns groups of students to the various Analysis Modules and requires them write their own "e-Trainer" lessons as a project. Two of the projects are now posted in Teradata University Network under the Scripted demo and tutorials link in Figure 3.

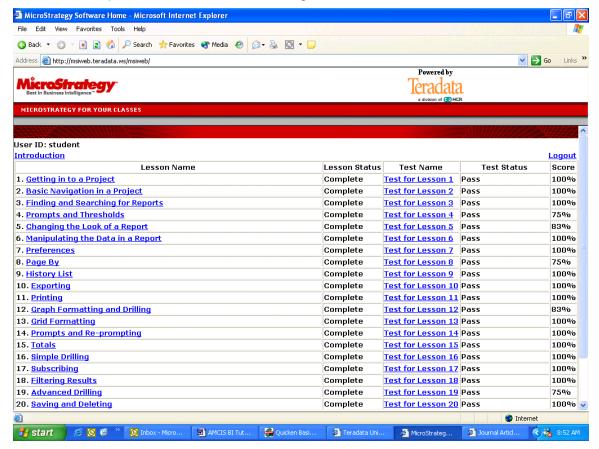


Figure 4. Sample Test Results for E-Trainer

Some variations on this approach are:

- Fay Cobb Payton of North Carolina State University asks her MBA class go through the e-Trainer lessons. Then, Professor Payton assigns groups of students to the various Analysis Modules and requires them write their own "e-Trainer" lessons as a project. Two of the projects are now posted in Teradata University Network under the Scripted demo and tutorials link in Figure 3.
- Each student (or small groups of students) "teaches" one of the e-Trainer lessons to the rest of the class. Students should prepare by practicing their lesson and by doing outside research using the MicroStrategy informational resources. In addition to demonstrating the lesson in class, they also present 3-5 additional interesting things about their e-Trainer topic that they learned from their research.
- Assign portions of the tutorial script after the e-Trainer is completed.
- Assign a scenario-based assignment after the e-Trainer is completed.

At the University of Virginia, students are interested in learning practical skills that they can apply in industry. They enjoy gaining skills that can help them land jobs. For students interested in MicroStrategy, we encourage them to master the tool through the e-Trainer and then list this basic "certification" on their resume.

#### SCENARIO-BASED ASSIGNMENTS

Often the best way to teach a practical topic is for students to solve a practical problem, particularly if you are dealing with graduate students or general business students. My favorite way to teach business intelligence is to set up a real business scenario and then make the students act as analysts using a business intelligence tool. In the case of MicroStrategy, this can be done by crafting scenarios based on the tutorial application. An example by Bonney [2003] is shown in Figure 5<sup>5</sup>. The students read the scenario and then answer the questions using the Sales Analysis Module<sup>6</sup>

#### AdVent Technology: MicroStrategy Sales Analytic Module Assignment

As Vice President of Sales for AdVent Technology, you are preparing to visit some of the sales offices on the East coast. AdVent manufactures computer equipment that is sold in a business-to-business environment. The sales force is structured in regions, East, West, and Central, and within those regions are sales districts containing multiple reps. Along with the computer equipment that AdVent sales, it also offers consulting services for system design and implementation.

Sales for AdVent have been down, and as VP of Sales, you are very interested in getting things going in the right direction. So with that in mind, there are many tasks you would like to get accomplished on your trip.

Morale is important to keeping a sales force focused. On your trip to the New York and Atlanta offices, you would like to congratulate any rep who has landed a big deal for the company in Q1. Obviously you need to know who those reps are and what the deal mount was in order to put together a speech while visiting the office.

Make a list of any rep that is in the Atlanta or New York office who has landed a deal that
was large enough to be in the Top 10 deals in 2002 Q1 for the company. List the rep, the
deal amount and the customer who made the purchase. (List in a Word file or in Excel file
found in question 2.)

An important role for the VP of Sales is to actually help generate sales. Another thing you would like to accomplish is to conduct a strategy session with sales managers and reps. During this strategy session, you would like to review opportunities in the pipeline and solicit feedback from the sales staff to determine if there is anything you can do to help close the sale.

Generate a list of the projects in the pipeline for Atlanta and New York that shows who the rep working on the project is, as well as the customer and expected worth of the project. Export report to Excel to be turned in.

It is the VP of Sales' responsibility to conduct reviews of the district managers while visiting their offices this time of year. These reviews focus on last quarter's sales results and are used to determine areas for improvement as the year moves forward. The Atlanta and New York district managers get a scorecard that breaks down their performance by revenue and quota. Not only are you interested in the Atlanta and New York scorecards, but you like to see all of the districts' results so that you can compare all of the districts in order to gauge performance.

3. Generate a scorecard that shows all districts' results together for easy comparison. (Hint: You need to drill down on sales region). Export your report to pdf. format to be turned in.

The solution to this assignment is available at <a href="https://www.TeradataUniversityNetwork.com">www.TeradataUniversityNetwork.com</a> to registered faculty.

Figure 5. Sample Assignment for Sales Analytic Application

<sup>5</sup> This assignment, from [Bonney 2003], and its solution are available on the Teradata University Network under the Teach section of the web site, under Cases, Projects, and Assignments.

<sup>6</sup> Students reach the Sales Analysis module from the link for Microstrategy Analytic Modules.

#### **RESEARCH PROJECTS**

Some faculty want students to explore software topics in innovative ways. I like to assign topics to students; ask them to research the topic in depth; and to present results back to the class. One example is the research project I use for graduate students. I assign groups of students to various business intelligence topics, such as business intelligence platforms, analytic applications, customer relationship management, and business performance management. I then give the students some direction by providing a short list of resources (e.g., the Teradata Student Network). The students are charged with learning the topic in-depth and then presenting the topic to the class in a 45 minute presentation. The presentation must include a demonstration of a representative tool for their topic.

The student groups who are assigned to business intelligence platforms and analytic applications use the MicroStrategy resources in their research. They use the tutorial application and analytic applications for the required demonstration portion of their presentations. Some groups choose to assign some of the e-Trainer lessons to their fellow classmates as preparation. This exercise allows each group to become the expert resource in one area of business intelligence, and the presentations expose everyone in the class to every topic. I find this approach to be quite effective. Hugh Watson from the University of Georgia also assigns research projects to his students. His assignments are posted on the Teradata University Network under the Teach section of the web site.

#### IV. CONCLUSION

Clearly, faculty can use the MicroStrategy resources available on the Teradata University Network to teach business intelligence in various valuable ways. The following are comments about their experience by four professors who use MicroStrategy in their classes.

"By being able to use MicroStrategy live with students (including Full-time Employed MBAs, MBAs, and senior undergraduates), I was able to show them the full range of capabilities and the huge amount of data (from conventional data to what if analysis to dashboards) that real companies have and use. In the case of Dashboards, the multiple presentation formats and the idea that dashboards can be used to judge where the firm is in near real time came through in ways that nothing else could do." Paul Gray, Claremont Graduate University

"The network is an excellent source for case studies, technical overviews and software tools. The technical support staff is committed and responsive. This is particularly critical for me - as students tend to associate system downtime with teacher effectiveness." Fay Cobb Payton, North Carolina State University

"MicroStrategy resources of the Teradata University Network were used in my undergraduate database class last spring (2004) at the University of Virginia. The class consisted of a mix of business, engineering, and computer science students. To experience some of the details of MicroStrategy tools, students were assigned to work through the eTrainer exercises. We followed eTrainer with a thorough exploration of the Tutorial to develop a broad understanding of MicroStrategy's business intelligence and reporting environment. Several student groups designed BI applications using C# and ASP.net for a retail store inventory management, styled after the MicroStrategy dashboards and reports. The MS resources were effective in showing how databases, queries, analytical methods, and comprehensive reporting tools are used for problem solving in real organizations. I plan to continue to use the MicroStrategy resources in this way." David Smith, University of Virginia

"In the past, it was difficult to give students hands-on experience with a leading BI tool. You had to work out an agreement with a vendor, install the software, learn to use it, and develop pedagogical materials around it. Virtually all of this work is done for you with MicroStrategy on the

Teradata University Network. I've used MicroStrategy several times in my graduate decision support course, and it was easy to include in the course and students loved it". Hugh Watson, University of Georgia

I strongly encourage faculty to share their creative efforts by posting assignments and other resources on the Teradata University Network, so we can continue to innovate and to improve teaching effectiveness in this area.

In the future, MicroStrategy and other Teradata Business Partners will continue to post new resources so that faculty can continually access the latest and most relevant business intelligence tools and techniques. In this way, faculty can better prepare their students for careers that include business intelligence.

#### **ACKNOWLEDGMENTS**

I thank Hugh Watson and Jeff Hoffer for their help with MicroStrategy resources and for their input into this tutorial. I also thank Teradata and MicroStrategy for making these wonderful resources available to the academic community.

Editor's Note: This tutorial was received on July 27, 2004 and was published on August , 2004

#### **REFERENCES**

*Editor's Note*: The following reference list contains hyperlinks to World Wide Web pages. Readers who have the ability to access the Web directly from their word processor or are reading the paper on the Web, can gain direct access to these linked references. Readers are warned, however, that

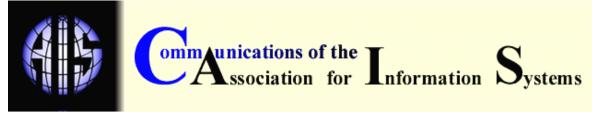
- 1. these links existed as of the date of publication but are not guaranteed to be working thereafter.
- 2. the contents of Web pages may change over time. Where version information is provided in the References, different versions may not contain the information or the conclusions referenced.
- 3. the author(s) of the Web pages, not AIS, is (are) responsible for the accuracy of their content.
- 4. the author(s) of this article, not AIS, is (are) responsible for the accuracy of the URL and version information.
- Bonney, L. (2003) "AdVent Technology: Using the MicroStrategy Sales Analytic Module," Teradata University Network, www.TeradataUniversityNetwork. com, Teach Section, Cases, Projects, and Assignments (current July 22, 2004).
- Eckerson, W. (2002) "The Decision Support Sweet Spot," The Journal of Data Warehousing, 7(3), pp. 4-9.
- Eckerson, W. (2003) "Smart Companies in the 21<sup>st</sup> Century: The Secrets of Creating Successful Business Intelligence Solutions," The Data Warehousing Institute, available at <a href="https://www.TeradataUniversityNetwork.com">www.TeradataUniversityNetwork.com</a>, Teach Section (current July 22, 2004).
- MicroStrategy. (2003) "The Five Styles of Business Intelligence," <a href="www.microstrategy.com/">www.microstrategy.com/</a>
  <a href="Publications/Whitepapers/">Publications/Whitepapers/</a>, last current July 27, 2004.

- MicroStrategy. (2004a) "MicroStrategy Company Overview," <a href="https://www.microstrategy.com/Company/index.asp">www.microstrategy.com/Company/index.asp</a>, last current July 27, 2004.
- MicroStrategy. (2004b) "Summary Results from the OLAP Survey 3," <a href="https://www.microstrategy.com/company/analysts.asp">www.microstrategy.com/company/analysts.asp</a>, last current July 27, 2004.
- Watson, H. J., and J. Hoffer. "Teradata University Network: A New Resource for Teaching Large Databases and Their Applications," *Communications of AIS*, (12) pp. 131-144.

#### **ABOUT THE AUTHOR**

**Barbara H. Wixom** is Associate Professor of IT at the University of Virginia McIntire School of Commerce. She is an associate editor of The Journal of Business Intelligence, a research fellow of The Data Warehousing Institute. She teaches classes in data warehousing, database, and strategy at the undergraduate and graduate levels. Barbara won best paper awards from the Society for Information Management in 1999, 2000, and 2004 for her data warehousing case studies. Her papers appear in *Information Systems Research, MIS Quarterly, the Journal of MIS*, and *Communications of AIS*.

Copyright © 2004 by the Association for Information Systems. Permission to make digital or hard copies of all or part of this work for personal or classroom use is granted without fee provided that copies are not made or distributed for profit or commercial advantage and that copies bear this notice and full citation on the first page. Copyright for components of this work owned by others than the Association for Information Systems must be honored. Abstracting with credit is permitted. To copy otherwise, to republish, to post on servers, or to redistribute to lists requires prior specific permission and/or fee. Request permission to publish from: AIS Administrative Office, P.O. Box 2712 Atlanta, GA, 30301-2712 Attn: Reprints or via e-mail from ais@aisnet.org.



ISSN: 1529-3181

#### **EDITOR-IN-CHIEF**

Paul Gray

Claremont Graduate University

#### AIS SENIOR EDITORIAL BOARD

Detmar Straub	Paul Gray	Sirkka Jarvenpaa
Vice President Publications	Editor, CAIS	Editor, JAIS
Georgia State University	Claremont Graduate University	University of Texas at Austin
Edward A. Stohr	Blake Ives	Reagan Ramsower
Editor-at-Large	Editor, Electronic Publications	Editor, ISWorld Net
Stevens Inst. of Technology	University of Houston	Baylor University

#### CAIS ADVISORY BOARD

Gordon Davis	Ken Kraemer	M.Lynne Markus	Richard Mason
University of Minnesota	Univ. of Calif. at Irvine	Bentley College	Southern Methodist Univ.
Jay Nunamaker	Henk Sol	Ralph Sprague	Hugh J. Watson
University of Arizona	Delft University	University of Hawaii	University of Georgia

#### **CAIS SENIOR EDITORS**

Steve Alter	Chris Holland	Jaak Jurison	Jerry Luftman
U. of San Francisco	Manchester Bus. School	Fordham University	Stevens Inst.of Technology

#### **CAIS EDITORIAL BOARD**

Tung Bui	Fred Davis	Candace Deans	Donna Dufner
University of Hawaii	U.ofArkansas, Fayetteville	University of Richmond	U.of Nebraska -Omaha
Omar El Sawy	Ali Farhoomand	Jane Fedorowicz	Brent Gallupe
Univ. of Southern Calif.	University of Hong Kong	Bentley College	Queens University
Robert L. Glass	Sy Goodman	Joze Gricar	Ake Gronlund
Computing Trends	Ga. Inst. of Technology	University of Maribor	University of Umea,
Ruth Guthrie	Alan Hevner	Juhani livari	Claudia Loebbecke
California State Univ.	Univ. of South Florida	Univ. of Oulu	University of Cologne
Munir Mandviwalla	Sal March	Don McCubbrey	Emannuel Monod
Temple University	Vanderbilt University	University of Denver	University of Nantes
John Mooney	Michael Myers	Seev Neumann	Dan Power
Pepperdine University	University of Auckland	Tel Aviv University	University of No. Iowa
Ram Ramesh	Maung Sein	Carol Saunders	Peter Seddon
SUNY-Buffalo	Agder University College,	Univ. of Central Florida	University of Melbourne
Thompson Teo	Doug Vogel	Rolf Wigand	Upkar Varshney
National U. of Singapore	City Univ. of Hong Kong	Uof Arkansas,LittleRock	Georgia State Univ.
Vance Wilson	Peter Wolcott		
U.Wisconsin,Milwaukee	Univ. of Nebraska-Omaha		

### **DEPARTMENTS**

Global Diffusion of the Internet.	Information Technology and Systems.
Editors: Peter Wolcott and Sy Goodman	Editors: Alan Hevner and Sal March
Papers in French	Information Systems and Healthcare
Editor: Emmanuel Monod	Editor: Vance Wilson

#### ADMINISTRATIVE PERSONNEL

Eph McLean	Samantha Spears	Reagan Ramsower
AIS, Executive Director	Subscriptions Manager	Publisher, CAIS
Georgia State University	Georgia State University	Baylor University