Support System Model for Value based Group Decision on Roof System Selection

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Abstract—A group decision support system is required on a value-based decision because there are different concern caused by differing preferences, experiences, and background. It is to enable each decision-maker to evaluate and rank the solution alternatives before engaging into negotiation with other decision-makers. Stakeholder of multi-criteria decision making problems usually evaluates the alternative solution from different perspective, making it possible to have a dominant solution among the alternatives. Each stakeholder needs to identify the goals that can be optimized and those that can be compromised in order to reach an agreement with other stakeholders. This paper presents group decision model involving three decision-makers on the selection of suitable system for a building's roof. The objective of the research is to find an agreement options model and coalition algorithms for multi person decision with two main preferences of value which are function and cost. The methodology combines value analysis method using Function Analysis System Technique (FAST); Life Cycle Cost analysis, group decision analysis method based on Analytical Hierarchy Process (AHP) in a satisfying options, and Game theory-based agent system to develop agreement option and coalition formation for the support system. The support system bridges theoretical gap between automated design in construction domain and automated negotiation in information technology domain by providing a structured methodology which can lead to systematic support system and automated negotiation. It will contribute to value management body of knowledge as an advanced method for creativity and analysis phase, since the practice of this knowledge is teamwork based. In the case of roof system selection, it reveals the start of the first negotiation round. Some of the solutions are not an option because no individual stakeholder or coalition of stakeholders desires to select it. The result indicates the alternative solution that will be the best-fit solution. In this problem, a space frame system is the 'best-fit' solution for the roof system.

Keywords-support system, value-based, group decision and negotiation, roof system

Abstrak—Sistem pendukung keputusan kelompok sangat diperlukan dalam proses pengambilan keputusan berbasis nilai, sebagaimana karakteristik keilmuan Manajemen Nilai yang didasarkan pada kelompok kerja multi disiplin. Karenanya ada perbedaan pertimbangan bagi setiap pengambil keputusan sebagai akibat dari perbedaan preferensi, pengalaman, dan latar belakang. Pada sistem tersebut sangat dimungkinkan setiap pengambil keputusan untuk mengevaluasi solusi alternatif sebelum terlibat dalam negosiasi dengan pengambil keputusan yang lain. Evaluasi alternatif pada pengambilan keputusan dengan multi-kriteria biasanya dari perspektif yang berbeda, tanpa adanya solusi yang dominan diantara pengambil keputusan. Sehubungan kepentingan untuk mendapatkan persetujuan dari pengambil keputusan yang lain, setiap pengambil keputusan perlu untuk mengidentifikasi tujuan yang akan dioptimalkan dan yang dapat dikompromikan. Paper ini menyajikan model pengambilan keputusan bersama sebagai sistem pendukung dengan tiga pengambil keputusan pada proses pemilihan sistem atap bangunan. Tujuan dari penelitian ini untuk mendapatkan model pilihan persetujuan dan algoritma koalisi dengan dua kriteria yaitu kriteria fungsi dan kriteria biaya. Metode yang digunakan mengkombinasikan metode analisa nilai, analisa pengambilan keputusan kelompok, dan teori permainan berbasis sistem agen. Metode pertama menggunakan analisa biaya siklus hidup dan analisa fungsi, metode kedua menerapkan Proses Hirarki Analitik, dan metode ketiga digunakan untuk mengembangkan opsi persetujuan algoritma koalisi untuk membangun sistem pendukung keputusan. Sistem yang diusulkan akan menjembatani perbedaan antara teori otomatisasi desain di dalam domain konstruksi dan otomatisasi negosiasi di keilmuan teknologi informasi, melalui penyajian metode yang terstruktur menuju penyusunan pendukung sistem dan otomatisasi negosiasi. Sistem yang dibangun akan memberi kontribusi pada lingkup keilmuan manajemen nilai sebagai metode mutakhir pada tahap kreativitas dan tahap analisis karena dasar keilmuan ini berbasis pada kerja kelompok. Pada kasus pemilihan sistem atap, pada tahap awal negosiasi, ditemukan ada beberapa alternatif yang bukan merupakan alternatif solusi karena tidak ada satu pengambil keputusanpun atau koalisi diantara mereka yang menginginkan alternatif tersebut. Hasil yang ada mengindikasikan solusi alternatif yang menjadi solusi terbaik bagi seluruh pengambil keputusan. Pada kasus di penelitian ini, konstruksi rangka ruang adalah solusi terbaik untuk sistem atap bangunan.

Kata Kunci-sistem pendukung, keputusan berbasis nilai, keputusan kelompok dan negosiasi, sistem atap

I. INTRODUCTION

This paper provides an approach and develops a framework for multi person decision in a building system decision in a case of roof system selection. As a process involving multi disciplines and teamwork, a group decision becomes an important role in an element or a building system selection such as roof system. The framework is facilitated by the implementation of coalition formation and it will help to reduce cost and to improve value of building system decision in

construction projects. Many researchers suggested applying Game Theory in multi person decision support [1]. However, the support model with value criteria has not been developed. The characteristic of value criteria cannot be applied to previous research. Existing models that are commonly accepted are optimization-based models, for example aggregation methods, but these are not able to solve the problem of value criteria [2]. This research applies the satisfying game method where function and cost of solution techniques as value criteria can be formulated on coalition algorithms [3].

The roof is one of the most important systems in a building. No one roofing system meets every buildings needs, which is why there are so many varieties from which to choose as the correct one for their building [4].

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Emerging roof technologies complicate product selection. These products may provide performance improvements and cost-saving benefits initially as well as during the life of the roof. Smith argues that knowing what technologies to consider and what roofing applications are best-suited for particular buildings makes selection a complex matter [5]. Identifying the right system is important for either roofing a new building or reroofing an existing structure [6]. In new design, the roof system selection can be part of the building design, for example, the building can be strengthened to support a heavy roof system.

The selection process in this case is difficult because of the large number of factors, many of which are unrelated or in conflict with one another, and the lack of key data (such as realistic design service life). The weight of roof system selection criteria depend on the perspective of the individual decision-makers [7], for example the architect might be more interested in the image of the building function that will be influenced by the roof system, whereas the project manager or facility manager would be more interested in domain issues related to the owner and constraints such as budget that reflected on initial cost. This makes it difficult for the decision-makers to agree on the evaluation criteria.

With a general understanding of the available system options, consideration of the following technical and non-technical criteria can lead to the selection of the most appropriate system and details for a project. The criteria and alternatives of the roof system selection in this paper are determined from Focus Group research on the group decision maker in a private developer company in Indonesia. There are three decision makers involved which are Architect as Stakeholder 1 (SH1), Facility Manager as Stakeholder 2 (SH2) and Project Manager as Stakeholder 3 (SH3). These criteria include initial cost, maintenance cost, replacement cost, support system, usability period, functional performance, reliability, and image. The first three criteria pertain to cost whereas the other five are relevant to function. It is critical that the selected system sufficiently satisfies all of the criteria.

There are five possible technical solutions for the roof system of the building to be selected and evaluated on eight criteria, by three decision-makers. The alternatives of technical solution are:

- 1. Steel structure: steel structure system is one of the basic methods used in the construction of building roofs,
- 2. Pre-cast system: apart from cast *in situ* concrete structures, building roofs can also be assembled from pre-cast members,
- 3. Timber system: traditionally timber framework is also used for roof systems,
- 4. Cast in situ reinforced concrete and
- 5. Space frame: a space frame or space structure is a truss-like, lightweight rigid structure constructed from interlocking struts in a geometric pattern. Space frames usually utilize a multidirectional span, and are often used to accomplish long spans with few supports. Space frames are an increasingly common architectural technique especially for large roof spans in modernist commercial and industrial buildings [8].

A. Value-based Decision

Value-based decision is an effort of Value Management (VM) process [9]. It improves the value of a facility through identifying opportunities to remove unnecessary costs [10]. VM is a structured and analytical process that seeks to achieve value by identifying all necessary functions at the lowest cost, while maintaining with the required levels of quality and performance [11]. It also means that VM identifies and eliminates unnecessary cost is the nature of design process. VM has been widely adopted in many countries over several decades as a very effective tool to meet the increasing demands for value enhancement by clients [13].

The value based approach as new approach and methodology that involves using a multidisciplinary team including representatives of the owner, user, facility manager, and constructor [9]. The value analysis is an integrated full team approach [10, 14]. In the natural characteristic of construction, it means that a tool for decision team is necessary. Cooperation is the nature in team work on VM workshop [11]. That decision analysis techniques can then applied to determine the relative value of the alternative solutions for performing function [15]. Weighting and scoring technique are relevant in value analyses exercise where a decision needs to be made in selecting an option [16]. A paired comparison is held to determine the weighing to be given to each attribute [17]. Many studies in value-based decision apply multi criteria decision making, such as in assessment of exterior building wall, in material design of concrete and in a modification of value engineering in petrochemical industry [18-20].

B. Cooperative Group Decision

Cooperative Game Theory concepts suited to decentralize multi task environment in a group decision [21]. Cooperative games are often defined in terms of a characteristic function which specifies the outcomes that each coalition can achieve for itself [22]. For some decision, outcomes are specified in terms of the total utility that a coalition can divide (transferable utility). For other decision, utility is nontransferable that the achievement of the coalition cannot be characterized by a single number [21]. A cooperative decision consists of two elements that are first a set of player $N = \{1, 2, ..., n\}$. Members of N run from 1 to n. The second is a characteristic function specifying the value created by different subsets of the decision makers. The characteristic function is a function denoted v that associates with every subset S of N, denoted v(S). In a cooperative game, it is a pair (N, v), where N is a finite set and v is a function that maps subsets of N to members.

C. Coalition and Characteristic Function

This research takes negotiation into consideration in which decision-makers may choose to cooperate by forming coalitions. Coalition has been used in many researches in multi person decision and negotiation and cooperative games such as for transmission planning in power system, for cooperative information agent-based systems, for COTS selection, and who proposed a coalition approach that identifies and builds sub optimal yet satisfying coalitions [23-27]. A coalition is any subset $C \subset N$, or numbered collection of players in which there are n>1 players numbered 1, 2, ..., n and set of all the players $N = \{1, 2, ..., n\}$. Coalition is formed by making binding agreements in order to benefit every member of the coalition so that all members might receive more than they could individually on their own.

Since there are 2^n possible subsets of N, there are 2^n possible coalitions. If $N = \{1, 2\}$ or coalitions with two members, the possible coalition are $2^n = \{0, 1, 2, 12\}$. In every coalition there is empty coalition that is a coalition made up of no members (the null set ϕ) and a grand coalition N consisting of all the decision makers [27]. The benefit of a coalition can be quantified by characteristic function. The characteristic function of a coalition $C \subset N$ is the largest guaranteed payoff to the coalition. A coalition structure is a means of describing how the players divide themselves into mutually exclusive coalitions. It can be described by a set $S = \{S1, S2, \dots, S_m\}$ of the *m* coalition that is formed.

A multi person decision and negotiation has coalition formation algorithms. The algorithms can also be classified into static and dynamic algorithms [28-29]. The general goal for coalition formation is to maximize utility, but the actual reasons for forming coalitions are normally different for different decision makers, and different decisions [22, 29]. There are three varieties of coalition formation models: the utility-based models [23, 28], knowledge-based model [30-31] and combination based on both models by [26, 29]. Based on the characteristic function game this coalition formation includes three activities which are: generating coalition structure, solving the optimization problem in each coalition, and dividing payoff or the value of generated solution among agents in a fair and stable way so that agents are motivated to stay within the coalition structure rather than moving out [32]. Several ways of dividing payoffs have been proposed in many literatures [33].

II. METHOD

The methodology for value-based group decision combines value-based processes, multi-criteria decision-making process, and negotiation base coalition process [34]. Figure 1 represents these processes. It consists of three stages base on the process. The first two stages are referred to [35] and the last stage is based on coalition formation on Game Theory [1, 23].

The selection of roof system in this paper undergoes the following steps:

- Stage 1: Determining the function and cost of each technical solution for roof system,
- Stage 2: Each decision maker sets the weight of each criterion (win condition). Using Analytical Hierarchy Process (AHP) [36], every decision maker evaluates and ranks the support bridge options based on his/her win conditions and,
- Stage 3: Identifying agreement options that reflect the combined preferences of all decision makers by coalition. Finally, determining the 'best fit' options for each coalition on first negotiation round.

III. RESULTS AND DISCUSSION

A. Stage One: Value-based Process

Value-based process is the first stage on developing of agreement option and coalition model in this paper [37]. The process of value-based consists of two main stages which are function analysis and LCC analysis.

1. Function Analysis of Roof System

Function analysis of the roof system is presented in Figure2. It is developed by team work based on the Function Analysis System Technique (FAST) method [12]. There are three basic functions, namely cost of technical solution, building life cycle support and work function. These are further divided into eight sub-functions that will be used as the criteria to select roof system (F1-F8). Later, the functions are called c1, c2, c3, f1, f2, f3, f4, and f5 respectively and refer to the satisfying model of value (function/cost).

2. Life Cycle Cost of Roof System Alternatives

Three cost drivers of the building system which are initial cost, maintenance cost and replacement cost were calculated. There is no salvage value on engineering economics practice in Indonesia. Table 1 presents the result of Life Cycle Cost (LCC) analysis and the proportion for each category of initial cost (including investment cost), operation and maintenance (O&M) cost and replacement cost. O&M cost is calculated on a yearly basis. Replacement cost and has variability are calculated over the period of time.

B. Stage Two: Multi-Criteria Decision Process

The Process consists of three steps namely constructing decision hierarchy, making judgments and judgment synthesis, and satisfying of technical solutions on value criteria. The two first steps follow evaluation process on Analytical Hierarchy Process (AHP) [36]. The last step is the evaluation model proposed for this paper. Result on this process is the 'best option' of technical solution for roof system based on individual decision maker. The process to determine the 'best option' for group is discussed in next stage.

1. First Step: Constructing Decision Hierarchy

To obtain a good representation of a problem, it has to be structured into different components called activities. Figure 3 shows three levels of decision hierarchy. The goal of the problem (G =Select the best value of technical solution for roof system for an office building) is addressed by some alternatives (A = a1; a2; a3; a4; a5)which are steel structure, pre-cast system, timber system, reinforced concrete and space frame respectively. The sub-problems namely cost (LCC) and functions are split into eight evaluation criteria that will be used to select the best roof system solution. The evaluations criteria are c1, c2, c3, f1, f2, f3, f4, and f5 or initial cost, maintenance cost, replacement cost, support system, usability period, functional performance, reliability, and image respectively. Then, implementation of AHP (Analytical Hierarchy Process) can be started with compilation of the hierarchy model.

2. Second Step: Making Judgments and Synthesis

The relative importance of pair-wise comparison of decision input could be: equal (1), moderate (3), strong

(5), very strong, demonstrated (7) or extreme (9) [36]. Sometimes one needs to compromise judgments (2; 4; 6; 8) or reciprocal values (1/9; 1/8; 1/7; 1/6; 1/5; 1/4; 1/3; 1/2). If there are *n* items that need to be compared in a given matrix, a total of n(n-1)/2 judgments are needed [36]. For each set of factors, a matrix *A* of pair-wise comparison can be derived. There are two judgments involved in this decision-the first is criteria judgment for each decision-maker and the second, technical solution judgment for each criterion.

(1) Criteria judgments for each decision-maker

Based on AHP process, the weighting factor of each criterion for each decision-maker is calculated. A set of tables (Table 2, 3, and 4) show the result of pair-wise comparisons of decision- makers. For example in this paper, data and analysis of the Architect is presented.

Table 2 shows the preferences of the Architect in a form of pair-wise comparisons. Table 3 presents the weighting factor of each criterion based on the Architect's preferences. From this table it can be concluded that the highest ranking of the criteria for Architect is image, and the lowest is initial cost. Table IIc shows the calculation of preference consistency on input judgment. The CR (Consistency Ratio) is 0.08. It is lower than 0.1, which suggests that the pair-wise input can be accepted [36]. The calculation and the relationship between CR, Consistency Index (CI), and largest eigenvalue (λ) are presented in Table 4.

Using the same procedure presented in Table 2, 3, and 4, the weighting factor of each criterion for the Facility Manager and Project Manager (PM) Client can be obtained. Table 5 and Figure 4 presents the result of criteria judgment for all decision-makers.

The weight of each evaluation criteria for each decision-maker is different. The difference presents rationality among decision-maker. The results indicate that the architect and PM Client contrast in preferences. The architect argues that image is the most important criterion in roof system selection, whereas PM client puts initial cost as the highest priority on the decision of the roof system.

(2) Technical solution judgment for each criterion

The procedure and calculation for technical solution judgment is similar with criteria judgment. The goal of this process is to get the weighting factor of each technical solution option for each criterion. Table 6, 7, and 8 shows the judgment input, normalization and consistency respectively for criteria initial cost (c1).

The results of the technical solution judgments for all criteria are presented in Figure 5. For example, it can be seen that for the criterion of initial cost (c1), option RC (a4) is the cheapest as compared to space frame (a5), which is the most expensive. Another example is the criteria of image (f5), where space frame (a5) is the highest priority. Steel (a1) is the best for the criteria of functional performance (f3) and reliability (f4).

The goal of judgment synthesis is to get the ranking of the technical solution option for each decision maker. The procedure is presented in Table 9.

3. Third Step: Satisfying Option on Value Criteria

Stirling [3] has written and demonstrated satisfying games on multi-criteria decision-making. He writes that 'A natural procedure of satisfying options is to separate the attributes into two categories, one to involve the attribute that represents functions of an option and the other to involve attributes that represents losses'. Categorization of this problem is helpful in identifying initial, maintenance and replacement costs as 'Cost' and all five function of roof system as 'Function'. To compare function and cost representing the value of a technical solution, they must be represented on the same scale. This may be done by creating select ability (Ps) and reject ability (Pr) functions [3] and normalizing the problem so that the decision-maker has a unit of function utility and a unit of cost utility to apportion among the options. The two last columns on Table 10 show the utility of cost and function for each option of technical solution.

Based on the results presented in Table 10, Figure 5 provides a cross plot of function and cost, with Pr (reject ability) the abscissa and Ps (select ability) the ordinate. The caution index, v, is taken as unity where the technical solution will be "select" or "reject" if the value (F/C) is >1 or <1 respectively. Observe that although a4 has the lowest cost, it also has low function, and a rational decision-maker can legitimately conclude that this is satisfying, since the function at least outweighs the costs. Options a3 and a2 is easily eliminated by the costfunction test. Options a4 here give the highest satisfying conclusion since it has high function to cost ratio as defined by [11].

Both the facility manager and project manager are likely to take into consideration the costs in their selections. While initial cost is a factor in their decisionmaking process, it is not the only factor. On the other hand, the architect considers function in their selection. Figure 7, 8, and 9 provide a cross plot of function and cost of each decision-maker.

Observe that the preference value of the decisionmakers will impact on the value of the technical solution. The example given here is a5 that has a value greater than F/C=1 (to select) on the basic value (Figure 5), but will decrease to less than F/C=1 (to reject) on PM Client's preference (Figure 8). This also happens with a2, in which the architect (Figure 6) gives it a value greater than F/C=1 (to select), but the Facility Manager (Figure 7) and Project Manager (Figure 8) decide to reject.

C. Stage Three: Negotiation base Coalition Process

In this multi person decision with three stakeholder (Architect, Facility Manager and Project Manager) there were 8 possible (2^3) coalitions, including empty coalition and five singleton coalitions. Agreement options are determined by conducting five stages, which are;

- 1. Determining the weighting factor of criteria for each decision-maker and the aggregation,
- 2. Grading of alternative for each evaluation criteria,
- 3. Scoring of each alternative for every decision-maker,
- 4. Determining the optimal solution (payoff optimum) and
- 5. Determining the fitness factor of an alternative solution

The first three steps came from individual decision presented in [7]. The results from these first three steps are used to determine the agreement options in the last two steps.

1. Determining the Optimal Solution (Payoff Optimum) The determination of the optimal solution for each decision-maker in a coalition is based on a cooperative multi-person games with complete information in which coalition-formation among sub-group members are allowed [22, 38, 39]. In the context of Game Theory, they [38-40] presented a proof that the formation of coalitions among decision-maker provides a means for achieving Pareto optimality. Coalition formation leads to an objective function for each decision maker in coalition R_i , where $f_i(x)$ is the payoff of decision-maker *i* and $g_{Ri}(x)$ is the payoff of coalition R_i , for $i \in R_i$. The variable x in the function of the payoff of decisionmakers stands for the criteria to be evaluated for the alternative solutions. Therefore, decision-maker $i \in R_i$ maximizes $g_{Ri}(x)$ instead of $f_i(x)$ [26]. For every coalition structure, decision-maker payoffs are determined by assuming that a rational stakeholder $i \in R_i$ chooses an alternative for the group.

Bialas [38] and Wanyama [26] showed that for any imputation $\prod = (\pi_1, \pi_2, ..., \pi_N)$, where π_i the payoff of decision-maker *i* is, therefore π_i satisfies the following Equations:

$$\sum_{i\in P}\pi_i \ge w(P) \text{ and } \sum_{i\in N}\pi_i = U_G$$
(1)

A linear programming formula is used to determine the Pareto optimal payoff for each decision-maker in each coalition. A linear programming on Game Theory is used to determine the payoff players in a coalition [26, 41]. Objective function of the linear programming is min β , where β is a measure of deficit that a coalition may suffer during the distribution of resource (U_G) with preemptive priority, which are total payoff of coalition (P1) and function of goal constraint every scenario (P2). The value of P2 comes from mathematical model of styles and outcomes correlation [7]. There are five constraints. The first constraint ensures that the total earning of decision-makers is equal to the available resources. The second constraint ensures that no decision-maker earns less than what it can obtain when acting alone. Wanyama [26] clearly argued that the reason being that if the decision-maker receives an amount $\pi_i < S_{min}(i)$, it simply reject the solution and at worst, earn $S_{min}(i)$. The third constraint minimizes the deficit of any coalition. The fourth constraint is number of coalition member, and the last constraint ensures that summation of functional scenario higher than dysfunctional scenario on the mathematical model of negotiation styles and outcomes correlation [37].

Based on the linear programming equation, two kinds of Pareto Optimum payoff can be determined. They represent the value criteria namely COST payoff optimum and function payoff optimum. The process to determine payoff optimum for 'Cost' and 'Function' is presented on Table 11 and 12, respectively.

The payoff optimum refers to each decision maker in each coalition. The value of (max-min) payoff for a decision maker is used to determine the payoff optimum by applying the coordinating scenario. This means that no one stakeholder has higher importance than others. This scenario can be changed depending on the situation of a project. 2. Determining the Fitness Factor of an Alternative Solution

The linear programming formulation yields a Pareto optimal solution with imputation $\Pi = (\pi_1, \pi_2, \dots, \pi_N)$ [42, 43]. Therefore, there are two parameters to determine the best option, which are the negative value and positive value. Wanyama [29] determined these values by comparing decision-maker's payoffs with Pareto optimum. Adapted from [26, 42-44], Figure 10 is the process of fitness factor. The process is applied to both value criteria namely function and cost. There are two categorize of best options which are best for function and best for cost. Based on the two categorize, a best option for all stakeholder can be determined by value equation which is Function/Cost. For both value criteria, the best selectable option is the one with the least negative value. However, if two alternatives have the same negative value, then the one with higher positive value of is better. The rationale is come from [26, 29] that if the negative value is close to zero, then most decision-makers earn a payoff close to their Pareto optimum. A high negative value means that some decision-makers earn higher than their Pareto optimum. Sets of activities could move, expand and retract during negotiation [1]. When a decision maker takes a new alternative, it is purposed to all users. When a new criterion is taken by a decisionmaker, this criterion is proposed to the corresponding group.

The coalition formation model worked in the context of multi-criteria group decision-making. Firstly, individually all decision-makers have their own best solution. Finally, as shown on Table 13, space frame (a5) is found to be the 'best fit' solution for all decision-makers after coalition. As the 'best fit' solution, al is contrary to the best option selected by the project manager and facility manager, who chose a5. On the process of trade off, the project manager and facility manager can propose a new preference if he or she did not accept a5 as the best option.

IV. CONCLUSION

Firstly, this section presents an overall conclusion of the research. This is followed by a brief description on the limitation of the support system model developed in this research and a brief account of future work in the areas of multi-criteria multi-person decision making and its automated system in the domain of value-based decision, operation research, and agent-based negotiation and technology.

A. General Conclusion

The coalition table (Table 13) reveals the start of the first negotiation round. Some of the solutions will not become an option if no individual stakeholder or coalition of stakeholders desires to select it. In this case, alternative solution a2 and a3 was not an option. And the table indicates the alternative solution that will be the best-fit solution. In this problem, in the first negotiation round, a5 was the 'best-fit' solution. Stakeholder of multi-criteria decision making problems usually evaluates the alternative solution from different perspective, making it possible to have a dominant solution among the alternatives. Each stakeholder needs to identify the goals that can be optimized and those that

can be compromised in order to reach an agreement with other stakeholders.

A 'Value' in Function/Cost is the basis for the methodology presented on this paper. On the value-based process, function and life cycle cost are analyzed. On multi-criteria decision-making, a satisfying option is used by correlating the function and cost to get the value of a technical solution option. On multi person decision process, the payoff optimum and best fit options are based on the criterion of value, which are function and cost. In this proposed model, a multi person decision consists of exchange of proposals between decisionmakers. When decision-maker *i* proposes its alternative to decision-maker *i*, this alternative should be the most preferred alternative for decision-maker *i* (with the highest priorities with respect to the goal) to accept it immediately. If not, decision maker *i* tries to change the alternatives order of preference by adjusting judgments in pair-wise comparison matrices. If the proposal is not accepted, it will send a counter-proposal. Sets of activities could move, expand and retract during group decision process.

B. Recommendation for Future Research

The research was deliberately limited towards addressing the 'value' in the component of value for money. There are many issues relating to the difficulties of cost modeling which have not been addressed. The adopted research strategy is also open to criticism on the basis that it focused only on roof system selection. It is also important to point out that there are significant differences between the subjective interpretation of the researcher and an inter-subjective interpretation amongst the decision makers. Once the paradigm of positivist research is rejected, there is no longer any objective reality against which to measure validity.

This paper has developed the theoretical and philosophical basis of negotiation support. There is considerable amount of work which remains to be done within the wider domains of building economics, construction management, operation research and agentbased negotiation and technology. There is need for further research into the possible application of other methodologies of group decision support and negotiation support. In the domain of operation research, there are a lot of opportunities for mathematical proof research for optimization and satisfying decision in cooperative and incomplete information environments. A mathematical proof research for an unlimited multi-person decision maker in a project involving a whole community will be an interesting research.

Future research in the field of agent-based negotiation and management will have a huge benefit from the development of a user-friendly software which uses a GUI (graphical user interface), but it will surely consume a lot of time and money for research. In future, the combination of many technologies such as Virtual Reality (VR) will help human and its agent to communicate, discuss and make decision for any type or stages of building system design with two main important preferences that are function and cost. As to further illustrate, a final building design decision can be made by an agent from all the project participants in a virtual reality environment simultaneously while being in a different geographical area. The recommended future works associated with the research reported in this paper are as follows:

- 1. To integrate the support for elicitation process with technical solution selection. It needs to develop ontology of functional concept of building system product alternatives. At present, such ontology is not available. The work to develop ontology of functional concept has been started by [45] but until now researches in this area are still in its very preliminary stage.
- 2. To extend the framework of technical solution to address the issue of selecting multiple building (roof) system products alternatives to perform the function. It will be run concurrently between satisfying games method to reduce the number of technical solution and optimization games method to select the best fit for the technical solutions. Research and practice in the objectives area of decision making science to reduce alternatives are still in the qualitative stages, such as advantage and disadvantages analysis, and benchmark analysis.
- 3. To continue developing, modifying and testing the agent negotiation protocol of the support system and reasoning mechanism. Time constraint will be important criteria to be considered.
- 4. To continue working on multi-attribute decision making, specifically on the process of eliciting user preference models such as neural network application and value function, and on establishing expert quantitative data from qualitative description of the feature of the alternative solution. It will need the development of trade off algorithms to analyze value of technical solution (roof system) in real time.
- 5. To develop knowledge management properties on the model to store the selection data and information in various types of repositories such as system selection repository, user repository, discussion repository, lessons learn repository, and historical information repository.

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Figure 3. Decision hierarchies for roof system selection



Figure 4. Weighting factors of each criterion for each decision maker on roof system selection



Figure 5. Weighting factor for each roof system option to each criteria

Basic Value of Technical Solution



Figure 6. Cross-plot of basic value of roof system solutions





Figure 8. Cross-plot of Facility Manager's value of roof system solutions



Value of SH1 (Architect) Preference

Figure7. Cross-plot of Architect's value of roof system solutions

Value of SH 3 (Project Manager) Preference



Figure 9. Cross-plot of PM Client's value of roof system solutions



Figure 10. Process of fitness factor (Adapted from [26, 42-44])

TABLE 1.												
LCC OF ROOF SYSTEM												
Cost	Present Worth (1000USD)											
category	a1	a1 a2 a3 a4 a5										
Initial	2600	1800	2500	3300	1500							
Maintenance	235	625	120	760	370							
Replacement	1115	3200	1600	4000	2100							
Total Cost	3950	5625	4220	8060	3970							

T/	A RI	F	2		

PAIR-WISE COMPARISON OF ARCHITECT: JUDGMENT INPUT

Criteria	c1	c2	c3	f1	f2	f3	f4	f5
(c1) initial cost	1	0.33	0.33	0.33	0.2	0.2	0.2	0.11
(c2) maintenance cost	3	1	2	0.33	0.2	0.2	0.25	0.2
(c3) replacement cost	3	0.5	1	0.33	0.33	0.33	0.25	0.2
(f1) support system	3	3	3	1	0.33	0.33	0.33	0.25
(f2) usability period	5	5	3	3	1	0.5	4	0.5
(f3) functional performance	5	5	3	3	2	1	5	0.5
(f4) reliability	5	4	4	3	0.25	0.2	1	0.33
(f5) image	9	5	5	4	2	2	3	1
Σ	34	23.83	21.33	15	6.32	4.77	14.03	3.09

TABLE 3.											
PAIR-WISE COMPARISON OF ARCHITECT: NORMALIZATION											
Criteria	c1	c2	c3	f1	f2	f3	f4	f5	Σ	weight	
(c1) initial cost	0.03	0.01	0.02	0.02	0.03	0.04	0.01	0.04	0.21	0.03	
(c2) maintenance cost	0.09	0.04	0.09	0.02	0.03	0.04	0.02	0.06	0.40	0.05	
(c3) replacement cost	0.09	0.02	0.05	0.02	0.05	0.07	0.02	0.06	0.38	0.05	
(f1) support system	0.09	0.13	0.14	0.07	0.05	0.07	0.02	0.08	0.65	0.08	
(f2) usability period	0.15	0.21	0.14	0.20	0.16	0.10	0.29	0.16	1.41	0.18	
(f3) functional performance	0.15	0.21	0.14	0.20	0.32	0.21	0.36	0.16	1.74	0.22	
(f4) reliability	0.15	0.17	0.19	0.20	0.04	0.04	0.07	0.11	0.96	0.12	
(f5) image	0.26	0.21	0.23	0.27	0.32	0.42	0.21	0.32	2.25	0.28	

TABLE 4.										
	PAIR-WISE C	OMPARIS	SON OF A	RCHITEC	T: CONSI	STENCY				
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$										
(c1) initial cost	0.03	0.02	0.02	0.03	0.04	0.04	0.02	0.03	0.22	8.56
(c2) maintenance cost	0.08	0.05	0.10	0.03	0.04	0.04	0.03	0.06	0.42	8.26
(c3) replacement cost	0.08	0.03	0.05	0.03	0.06	0.07	0.03	0.06	0.39	8.23
(f1) support system	0.08	0.15	0.14	0.08	0.06	0.07	0.04	0.07	0.69	8.56
(f2) usability period	0.13	0.25	0.14	0.24	0.18	0.11	0.48	0.14	1.67	9.51
(f3) functional performance	0.13	0.25	0.14	0.24	0.35	0.22	0.60	0.14	2.08	9.55
(f4) reliability	0.13	0.20	0.19	0.24	0.04	0.04	0.12	0.09	1.07	8.85
(f5) image	0.23	0.25	0.24	0.32	0.35	0.44	0.36	0.28	2.48	8.81
									Σ	70.33
					CR	0.08	CI	0.11	λ	8.79

	WEIGHTING FA	CTOR OF EA	TABLE 5 CH CRITERIO	On for Each	I DECISION N	Í AKER		
Ctalashaldana		Cost				Function	n	
Stakenoiders	c1	c2	c3	f1	f2	f3	f4	f5
Architect and Design Team (λ=8.79, CI=0.11, CR=0.08)	0.0256	0.0503	0.0479	0.0811	0.1205	0.2177	0.1204	0.2811
Facility Manager (λ=8.65, CI=0.09, CR=0.06)	0.0236	0.2189	0.2338	0.2010	0.1205	0.0989	0.0544	0.0489
Project Manager (PM) Client (λ=8.74, CI=0.11, CR=0.07)	0.4338	0.0815	0.0702	0.1225	0.0797	0.1539	0.0323	0.0261

		TAB	le 6.									
	PAIR-WISE COMPARISON FOR TECHNICAL SOLUTIONS: JUDGEMENT INPUT											
(c1) initial cost	a1	a2	a3	a4	a5							
a1 (steel)	1	3	1	0.333333	5							
a2 (pre-cast)	0.333333	1	0.333333	0.166667	2							
a3 (timber)	1	3	1	0.333333	5							
a4 (RC)	3	6	3	1	7							
a5 (Space frame)	0.2	0.5	0.2	0.142857	1							
Σ	5.533333	13.5	5.533333	1.97619	20							

			TABLE 7.								
PAIR-WISE COMPARISON FOR TECHNICAL SOLUTIONS: NORMALIZATION											
(c1) initial cost	a1	a2	a3	a4	a5	Σ	weight				
al (steel)	0.1807	0.2222	0.1807	0.1687	0.2500	1.0023	0.2005				
a2 (pre-cast)	0.0602	0.0741	0.0602	0.0843	0.1000	0.3789	0.0758				
a3 (timber)	0.1807	0.2222	0.1807	0.1687	0.2500	1.0023	0.2005				
a4 (RC)	0.5422	0.4444	0.5422	0.5060	0.3500	2.3848	0.4770				
a5 (Space frame)	0.0361	0.0370	0.0361	0.0723	0.0500	0.2316	0.0463				

TABLE 8.

	PAIR-WISE COM	APARISON FOR	R TECHNICAL S	OLUTIONS: CO	ONSISTENCY		
(c1) initial cost	a1	a2	a3	a4	a5	Σ	
al (steel)	0.2005	0.2273	0.2005	0.1590	0.2316	1.0189	5.0825
a2 (pre-cast)	0.0668	0.0758	0.0668	0.0795	0.0926	0.3816	5.0352
a3 (timber)	0.2005	0.2273	0.2005	0.1590	0.2316	1.0189	5.0825
a4 (RC)	0.6014	0.4547	0.6014	0.4770	0.3243	2.4587	5.1549
a5 (Space frame)	0.0401	0.0379	0.0401	0.0681	0.0463	0.2325	5.0199
						Σ	25.3750
			CR = 0.0167	1	CI= 0.0188		$\lambda = 5.0750$

 TABLE 9.

 JUDGMENT SYNTHESIS AND RANKING OF ROOF SYSTEM SOLUTIONS FOR EACH DECISION MAKER

			Weig	hting factor	each option	to each crit	eria for Arc	hitect		
Architect	c1	c2	c3	f1	f2	f3	f4	f5	Waiaht	Domlr
	(0.026)	(0.050)	(0.048)	(0.081)	(0.176)	(0.218)	(0.120)	(0.281)	weight	Kalik
a1 (steel)	0.005	0.004	0.003	0.021	0.036	0.089	0.044	0.038	0.240	2^{nd}
a2 (pre-cast)	0.002	0.014	0.014	0.005	0.042	0.026	0.028	0.064	0.196	4^{th}
a3 (timber)	0.005	0.003	0.005	0.011	0.012	0.034	0.018	0.022	0.110	5^{th}
a4 (RC)	0.012	0.024	0.019	0.003	0.066	0.016	0.017	0.049	0.206	3 rd
a5 (Space frame)	0.001	0.006	0.007	0.041	0.019	0.052	0.013	0.108	0.248	1^{st}
			Weightin	g factor eacl	n option to e	each criteria	for Facility	Manager		
Facility Manager	c1	c2	c3	f1	f2	f3	f4	f5	Weight	Rank
	(0.024)	(0.219)	(0.234)	(0.201)	(0.121)	(0.099)	(0.054)	(0.049)	weight	Kalik
a1 (steel)	0.005	0.017	0.015	0.053	0.025	0.041	0.020	0.007	0.180	4^{th}
a2 (pre-cast)	0.002	0.061	0.067	0.012	0.029	0.012	0.013	0.011	0.207	3 rd
a3 (timber)	0.005	0.011	0.025	0.027	0.008	0.016	0.008	0.004	0.103	5 th
a4 (RC)	0.011	0.104	0.092	0.007	0.045	0.007	0.008	0.009	0.283	1^{st}
a5 (Space frame)	0.001	0.026	0.036	0.101	0.013	0.024	0.006	0.019	0.226	2^{nd}
			Weigl	nting factor	each option	to each crite	eria for PM	Client		
Project Manager Client	c1	c2	c3	f1	f2	f3	f4	f5	Weight	Dank
	(0.434)	(0.081)	(0.070)	(0.122)	(0.080)	(0.154)	(0.032)	(0.026)	weight	Kalik
a1 (steel)	0.087	0.006	0.004	0.032	0.016	0.063	0.012	0.004	0.224	2^{nd}
a2 (pre-cast)	0.033	0.023	0.020	0.007	0.019	0.018	0.008	0.006	0.134	5 th
a3 (timber)	0.087	0.004	0.007	0.017	0.005	0.024	0.005	0.002	0.152	4^{th}
a4 (RC)	0.207	0.039	0.028	0.005	0.030	0.011	0.005	0.005	0.328	1 st
a5 (Space frame)	0.020	0.010	0.011	0.062	0.009	0.037	0.004	0.010	0.162	3 rd

							I ABLE 1	10.					
	BASIC VALUE OF ROOF SYSTEM OPTIONS												
	Cost Function										Normalization		
											Cost		
	c1	c2	c3	Σ	Loss	f1	f2	f3	f4	f5	(Pr)	Function (Ps)	
a1	0.200	0.077	0.062	0.340	1.324	0.262	0.204	0.410	0.364	0.135	0.249	0.275	
a2	0.076	0.278	0.286	0.641	1.023	0.060	0.241	0.120	0.233	0.229	0.192	0.177	
a3	0.200	0.050	0.106	0.356	1.307	0.136	0.068	0.158	0.149	0.078	0.246	0.118	
a4	0.477	0.474	0.393	1.344	0.320	0.037	0.376	0.074	0.144	0.174	0.060	0.161	
a5	0.046	0.121	0.153	0.320	1.344	0.505	0.111	0.239	0.109	0.383	0.253	0.269	

TABLE 10.

TABLE 11.
COST PAYOFF OPTIMUM FOR THE OF EACH STAKEHOLDER IN EACH COALITION

18

Coalition	Alternative	Alternatives Payoff Optimum π_{0i}						
SH1+2+3	a1	a2	a3	a4	a5	(max-min)	Optimum	
SH1	0.261	0.177	0.257	0.057	0.248	0.204	0.261	
SH2	0.280	0.153	0.274	0.049	0.243	0.231	0.280	
SH3	0.220	0.242	0.219	0.041	0.278	0.236	0.229	
Σ	0.761	0.572	0.750	0.147	0.769			
SH1+2	a1	a2	a3	a4	a5	(max-min)	Optimum	
SH1	0.261	0.177	0.257	0.057	0.248	0.204	0.261	
SH2	0.280	0.153	0.274	0.049	0.243	0.231	0.280	
Σ	0.541	0.330	0.532	0.106	0.492			
SH1+3	a1	a2	a3	a4	a5	(max-min)	Optimum	
SH1	0.261	0.177	0.257	0.057	0.248	0.204	0.261	
SH3	0.220	0.242	0.219	0.041	0.278	0.236	0.265	
Σ	0.481	0.419	0.476	0.098	0.526			
SH2+3	a1	a2	a3	a4	a5	(max-min)	Optimum	
SH2	0.280	0.153	0.274	0.049	0.243	0.231	0.280	
SH3	0.220	0.242	0.219	0.041	0.278	0.236	0.241	
Σ	0.500	0.395	0.493	0.090	0.521			

TABLE 12. PARETO (PAYOFF) OPTIMUM FOR THE FUNCTION OF EACH STAKEHOLDER IN EACH COALITION

Coalition	Alternatives					Pareto Optimum $\pi_{_{0i}}$		
SH1+2+3	a1	a2	a3	a4	a5	(max-min)	Optimum	
SH1	0.264	0.186	0.114	0.159	0.277	0.163	0.277	
SH2	0.275	0.147	0.120	0.146	0.312	0.191	0.298	
SH3	0.306	0.141	0.128	0.133	0.292	0.178	0.306	
Σ	0.845	0.474	0.362	0.438	0.880			
SH1+2	a1	a2	a3	a4	a5	(max-min)	Optimum	
SH1	0.264	0.186	0.114	0.159	0.277	0.163	0.277	
SH2	0.275	0.147	0.120	0.146	0.312	0.191	0.312	
Σ	0.540	0.333	0.234	0.305	0.588			
SH1+3	a1	a2	a3	a4	a5	(max-min)	Optimum	
SH1	0.264	0.186	0.114	0.159	0.277	0.163	0.277	
SH3	0.306	0.141	0.128	0.133	0.292	0.178	0.293	
Σ	0.570	0.327	0.242	0.292	0.569			
SH2+3	a1	a2	a3	a4	a5	(max-min)	Optimum	
SH2	0.275	0.147	0.120	0.146	0.312	0.191	0.298	
SH3	0.306	0.141	0.128	0.133	0.292	0.178	0.306	
Σ	0.581	0.288	0.248	0.279	0.603			

					1	TABLE 13.					
BEST TECHNICAL SOLUTION OPTIONS (ALTERNATIVE) FOR EACH COALITION											
Technical Solution Options (Alternative)											
Coalition		a1		a2		a3		a4		a5	
		f	с	f	С	F	с	f	с	f	с
Grand	w-	14.75	5.20	139.02	87.91	172.80	319.91	151.34	208.12	8.08	22.46
	w+	0.00	0.00	0.00	8.08	0.00	0.00	0.00	0.00	8.08	28.29
Ranking		2^{nd}	1^{st}	3 rd	3 rd	5 th	5 th	4 th	4 th	1^{st}	2^{nd}
SH1+2	w-	117.03	0.00	133.24	107.67	177.55	5.10	144.01	217.92	0.00	27.50
	w+	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Ranking		2 nd	1^{st}	3 rd	4^{th}	5 th	2^{nd}	4^{th}	5 th	1^{st}	3 rd
SH1+3	w-	9.19	32.53	125.27	61.58	164.00	32.65	140.58	214.23	0.71	8.49
	w+	9.19	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8.49
Ranking		2^{nd}	2^{nd}	3 rd	4^{th}	5 th	3 rd	4^{th}	5 th	1^{st}	1^{st}
SH2+3	w-	15.56	14.85	157.63	89.80	177.50	16.12	162.84	216.06	9.90	26.16
	w+	0.00	0.00	0.00	0.71	0.00	0.00	0.00	0.00	9.90	26.16
Ranking		2^{nd}	1^{st}	3 rd	4 th	5 th	2^{nd}	4 th	5 th	1^{st}	3 rd
SH1		0.264	0.261	0.186	0.177	0.114	0.257	0.146	0.057	0.277	0.243
Ranking		2 nd	5^{th}	3 rd	2^{nd}	5 th	4 th	4 th	1^{st}	1^{st}	3 rd
SH2		0.275	0.280	0.147	0.280	0.120	0.274	0.146	0.049	0.312	0.243
Ranking		2 nd	5 th	3 rd	4 th	5 th	3 rd	4 th	1^{st}	1^{st}	2^{nd}
SH3		0.306	0.220	0.141	0.242	0.128	0.219	0.133	0.041	0.292	0.278
Ranking		1 st	3 rd	4^{th}	4 th	5 th	2^{nd}	3 rd	1^{st}	2^{nd}	4^{th}
RESULT		2^{nd}		-		-		3 rd		1^{st}	