EVALUATION OF CORPORATE SOCIAL RESPONSIBILITY PROGRAM IMPLEMENTATION IN BOGOR PDAM TIRTA PAKUAN, WEST JAVA PROVINCE

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Abstract

The purpose of this research is to determined whether the evaluation corporate social responsibility program implementation in Bogor PDAM Tirta Pakuan has been implemented in accordance with the vision, mission, and objectives of the company. PDAM Tirta Pakuan has a vision of CSR as a pioneer in the implementation of social responsibility in Bogor city especially and Indonesia in generally. Through this vision, PDAM Tirta Pakuan Bogor city, would really seriously on the implementation of the CSR programs. Based on these purposes, this research is done by evaluating the CSR programs which implemented by PDAM Tirta Pakuan Bogor city and use CIPP evaluation model to conduct an evaluation of the program. The type which used on this research is evaluation research with use qualitative approach. The source of information used is the Chief Executive of CSR PDAM Tirta Pakuan Bogor. Data collected by the observation, interview and documentation. Test validity of this research by using triangulation technique, while data analysis is done by reducing the data, presenting and concluding. The result shows that the program Tirta Pakuan care as the company's strategy goes according to the purposes and plans that have been made by the company.

Keywords: evaluation, corporate social responsibility, CIPP Model

Corporate Social Responsibility (CSR) is an ongoing commitment to the corporate world to act ethically and contribute to economic development of the local community or society in generalty large, along with the increase of the living standards of workers and their families (Frankl, 2007). The concept of CSR is inseparable from sustainable development (sustainable development). Sustainable development, not only understood as concern for the environment, but also include economic and social development. The Implementation of CSR appropriately in the community will maintain the quality of the environment, improving the quality of human resources, and enhance the ability of the local economy. The company has a social responsibility as stipulated in the Law of the Republic of Indonesia No.40 of 2007 regarding comany in Chapter IV, Social and Environmental Responsibility in article 74 provides:

- 1. The Company which conducting its business activities in the field and / or related to the natural resources required to implement the Social and Environmental Responsibility.
- 2. Social and Environmental Responsibility as referred to in paragraph (1) an obligation of the Company's budgeted and accounted for as an expense of the Company which are carried out with due regard to decency and fairness.
- 3. The Company which did not carry out the obligations referred to in paragraph (1) be sanctioned in accordance with the provisions of the legislation.
- 4. Further provisions regarding Social Responsibility and Environmental regulated by Government Regulation.

In 2012 the government published Government Regulation No. 47 Year 2012 about Social and Environmental Responsibility Company Limited. This regulation was finally recognized that CSR is a company authorized by stating that the preparation and implementation of CSR is the authority of the board of directors or the company's AGM.

The setting of Corporate Social Responsibility in Indonesia is not only imposed on private companies, but also to state that carries on business in the interest of the public. CSR arrangements for SOEs can be found in the Law on State Enterprises.

Implementation of Corporate Social Responsibility in SOEs, are followed by the Decree. SOE Kep-236 / MBU / 2003 jo. Candy. SOE No.Per-05 / MBU / 2007, so it has the main points of thought or consideration as follows:

- 1. Given that one of the purposes and objectives of the establishment of state-owned enterprises are participating actively provide guidance and assistance to small entrepreneurs group, cooperatives, and community, the SOEs can set aside part of net income for the purposes of fostering of small co-operatives and community development around the SOE.
- 2. Company and Housing of the Government (SOEs) shall implement the Partnership Program and Community Development Program, while for SOEs Persero Open implementation of the Partnership and Community Development can refer to the implementation of the Partnership Program and Community Development Program at Persero and Perum (Non Open SOE).

Partnership Program with Small Entrepreneurs and Community Development Program fistly set in Permeneg SOE No. 236 / MBU / 2003 on SOEs. Siace as set this gao regulation not adequately operational basis for implementing enterprise BUMN Partnership program with a Small Business and Community Development Program, then Permeneg SOE No. 236 / MBU / 2003 on SOE replaced by Permeneg SOE No. PER-05 / MBU / 2007 aboit SOE Partnership Program with Small Entrepreneurs and Community Development Program, April 27, 2007. The government will support companies that has social concern.

By paying attention to the benefits of CSR, most companies in the city of Bogor has implemented CSR. Mayor of Bogor, Dr. Bima Arya asserted, CSR program in the city of Bogor conducted by enterprises or private companies are already running, but it has not integrated yet still walk on their own. City Government considers that the CSR program that had been distributed a number of companies have not had a significant impact on the city of Bogor and surrounding communities.

That case becoume the background for the emergence of the concept of Corporate Social Responsibility, especially in the city of Bogor. Charity activity basically has become a tradition and customs of the people of Indonesia, especially based on the teachings of religion. Today Corporate Social Responsibility has developed quite rapidly. One driving force is a paradigm shift for the business world is not solely for profit, but it must also behave ethically and contribute to the creation of a social investment. Yusuf Wibisono (2007: 71) which is commonly done by companies which are doing charitable, philanthropic and organizing community development programs (community development).

This study is an evaluation research because it is the general aim of this study is to assess the benefits, contributions, and the feasibility of CSR programs are undertaken by companies and enterprises in the city of Bogor, to discover and develop and enhance program implementation of CSR is right on target for the company as well as for its stakeholders, including the government. In particular the research objectives are as follows:

Assess the goal-setting, the profile of the beneficiary and the basic programming of CSR by companies and enterprises to the needs of beneficiaries; Review the company's support and structural aspects of the organization, qualification and financing program leaders; Assess the implementation of CSR programs in terms of understanding the program by beneficiaries, use of budgets and monitoring; Reviewing the results of the implementation of CSR programs for companies, beneficiary communities, and governments. The difference in the research done by the Mukti Dawn compared to

this study, namely:. The focus and Fajar Mukti research was to determine the setting of corporate social responsibility.

Fajar Mukti research suggested the government to amend the Law on Investment and Company Law in order to have the same meaning, which is actually right Iebih Corporate Social Responsibility is not regulated in the legal sphere.

Corporate Social Responsibility research results and various aspects, social, legal and financial, evaluation research reinforced the need for the implementation of CSR at private companies and SOEs, in order to provide an assessment of the implementation of the program and provide advince model of csr that would provide the optimal benefits for companis and their stakeholders

Other research relevant David Ariansyah, The implentation of Corporate Social Responsibility and Cultural Organization in PDAM Tirta Pakuan Bogor and The Influence of Community Satisfaction in Bogor. (Implementation of Corporate Social Responsibility and Cultural Organization on PDAM Tirta Pakuan Bogor Effect on Public Satisfaction Bogor City

There are differences in research conducted by David Ariansyah with this research.

- 1. David Ariansyah research focuses on the impact felt by the company after conducting Corporate Social Responsibility both in terms of internal (corporate culture) and external (reputation).
- 2. David Ariansyah research does not provide improvement suggestions collaborative model of Corporate Social Responsibility intact so as to create responsible and sustainable relationship between the company and its stakeholders, especially the public and the government.

METHODS

The method used in research in PDAM Tirta Pakuan are evaluative research methods, with the CIPP evaluation model. CIPP evaluation model which stands for: Context evaluation, input evaluation, Evaluation Process and Product evaluation. Fourth abbreviation of the CIPP that is the evaluation component.

CIPP evaluation model used in the study in PDAM Tirta Pakuan is because it is more comprehensive and effective in describing, obtaining and providing useful information for judging decision alternatives. Comprehensive evaluation model CIPP lebih among other evaluation models, because the object of evaluation is not just the product itself but also include context, input, process, and outcome. The concept of this Stufflebeam view that an important purpose of evaluation is not to prove, but to improve. The substance and methods of evaluation will provide an assessment of "good-bad" or "success-failure" with regard to the state of achievement of the work program, so that the results of the evaluation is objective and useful, so this assessment is strongly emphasized the importance of ethics and approaches reliable.

Qualitative researchers as a human instrument, serves to fix the focus of research, selecting informants as a source of data, collecting data, assessing data quality, data analysis, interpret the data and make conclusions on the findings. While the process of collecting primary data and secondary data in this study carried out through the following activities: observation interviews, documentation and triangulation

Table 1. Item Evaluation Criteria In accordance Interview Questions Implementation of Corporate Social Responsibility Program in enterprises taps Tirta Pakuan Bogor Based Model CIPP

component Evaluation	Evaluation criteria	Beads Questions
Phase Context	 The aim of CSR is clear, written and sustainable Formulation of goal programming, pay attention to the need to: The need for companies; The needs of people in the field of economy and education; and Compliance with government development programs, especially in the economic and human resources development 	 What is the aim of implementing CSR programs in the company? Does the company carry out the formulation of the program objectives by taking into account the needs of companies, communities and governments, especially in economics, human resource development, and government programs?
		e 1. How is the reference used in the preparation of CSR in the company program?
Stage Input		1 1. How does the organizational structure in the company's CSR program implementation?
	2. There is a standard operating procedure in accordance with the objectives of the program	g 2. What is the procedure implementation of CSR programs in accordance with the objectives of the program?
	3. There is a special program funding allocation and sustainable	g 3. How does the allocation of funds in the company's implementation of the program?
	4. There are facilities, regulation guideline which supports the implementation of CSR programs. There is an award for program managers. No involvement of employers in the development of policies related to CSR and development	, 5. How is the support given by the government in the implementation of the company's CSR program to be beneficial for the company, society and development
Phase Process	*	1. Is the implementation of the program in accordance with the program objectives?
	2. The implementation of the socialization program	
	3.1. Program implemented in accordance with the execution procedures	e 3.1. Is the program implemented in accordance with the execution procedures?3.2. Is there a program implementation report is accountable?
	4. Budget used according to the program has been compiled	4. Is the budget used according to the program has been compiled

- implementation of a credible program
- shareholders was also submitted to stakeholders, especially external government
- 5.1. There is a team supervisor / evaluator 5.1. Is there a team supervisor / evaluator of the program credible?
- 5.2. CSR reports in addition submitted to 5.2. Is CSR reports in addition submitted to shareholders was also submitted to external stakeholders, especially governments?

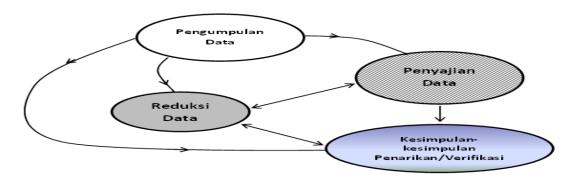
stage **Product**

- stakeholders
- 2. There is no social conflict on society
- 3. The company grows and develops
- Imaging company towards positive 1. Is the company towards stakeholders Imaging positive?
 - 2. Is there a social conflict to the community?
 - 3. Does the company grow and thrive?
- society
- 4.2. 4.2. The quality of human resources in 4.2. Is increased human resources the community increased
- 4.3. Increase the community's economy
- for development in the city of Bogor
- city of Bogor increased
- social problems decreased

- 4.1. Programs considered beneficial for 4.1. Is the program considered beneficial to society?
 - the community?
 - 4.3. Is the community's economy increased?
- 5.1. CSR programs considered beneficial 5.1. Is CSR program considered beneficial for development in the city of Bogor?
- 5.2. The quality of human resources in the 5.2. Is the quality of human resources in the city of Bogor increased?
- 5.3. The community's economy increased 5.3. Is the community's economy increased social problems decreased?

Analysis of the data used in this study using qualitative data analysis. The data analysis of qualitative research refers to the model introduced by Miles and Huberman (1992: 16), which define the analysis in three streams of activity, namely the reduction of the data (data reduction), presentation of data (data display), and conclusion / verification (conclusion drawing / verification).

Martthew B. Miles and A. Michael Huberman (1994: 8-12) Flow analysis of the data in question, can be seen in the image below. Each of these stages are described as follows:



Source: Miles and Huberman (1994: 12)

Figure 1. Visual Flow Data Analysis

DISCUSSION

Bogor City is one city that is strategically located geographically visits because located between the Provincial Capital and the Capital City of Indonesia. So that the Bogor city as a center of trade and services are experiencing rapid growth in the field of business and economy

Whereas the reference preparation Partnership Program and Community Development in PDAM Tirta Pakuan Bogor is as follows:

Table 2. Preparation of CSR enterprises reference PDAM Tirta Pakuan

No	basic guidelines	year	about
1	Undang- Undang No. 40	2007	Company Limited
2	Undang- Undang No. 25	2007	on Investment, while the contents of the Act relating to CSR
3	Undang- Undang No. 19	2003	State-owned Enterprises
4	PP No. 47	2012	Corporate Social Responsibility
5	Peraturan Menteri BUMN No. Per- 5/MBU/2007	2007	Partnership Program and Community Development
6	Peraturan Menteri BUMN No. Per- 20/MBU/2012	2012	Amendment to the Regulation of the State Minister for State Owned Enterprises No. Per-05 / MBU / 2007 on the Partnership Program for State Owned Enterprises With Small Business and Community Development
7	Kepmen BUMN No. Kep 100/MBU/2002	2002	Evaluation of Health State-Owned Enterprises Minister for State Owned Enterprises
8	Perda Nomor 17 Tahun 20011 Pasal 16 Lembaran Daerah Kota Bogor Tahun 2011 Nomor 5 Seri E	2011	Board of Directors has the following tasks: a. planning, coordination and supervision of all operational activities; b. fostering employee; c. administer and manage the wealth of taps; d. organizing public administration and finance; e. prepare a Strategic Plan Business (bussiness plan / corporate plan) 5 (five) year authorized by the Mayor through the proposal of the Supervisory Board; f. prepare and submit a Business Plan and Annual Budget taps which is the annual elaboration of the Strategic Plan Business (bussiness plan / corporate plan) to the Mayor by the Supervisory Board; g. prepare and submit a report of all activities PDAM
8	Peraturan Walikota No 49 Tahun 2013	2013	Organ and Civil PDAM Tirta Pakuan Bogor
9	Perwali No 23 Tahun 2013	2013	General Guidelines for Procurement of Goods / Services in local enterprises in Bogor municipal government environment
10	Perwali No 25 Tahun 2013	2013	Organizational Structure and Work Procedure PDAM Tirta Pakuan Bogor.

11	Peraturan Daerah Kota Bogor Nomor 8 Tahun 2011.	2011	ROE Partnership Program Guidelines With Small Business and Community Development Program (CSR) PDAM Tirta Pakuan Bogor
12	Perwali no. 39 tahun 2013	2013	Guidelines for the implementation of the National Program for Community Empowerment (PDPM) districts and villages of the fiscal year

The legal basis when viewed in terms of strength, has been very strong for the implementation of the CSR program to carry out their duties. This is evidenced by the approval of the Regional Budget (APBD) for the implementation of CSR programs in the city of Bogor in 2016 allocated 10 billion, while the city of Bogor PDAM Tirta Pakuan also budgeted 3.5 billion for CSR activities.

From a study of enterprises PDAM Tirta Pakuan Bogor City has been implementing Corporate Social Responsibility in the city of Bogor, West Java Province, researchers presented the findings of the evaluation results in 4 tahab program evaluation model of CIPP is tahab Context, Input, Process, and Product, as follows:

a. Evaluasi Context

Table 3. Discussion of Context Based Evaluation Criteria Program Evaluation CSR in PDAM
Tirta Pakuan Bogor

Aspects		Informati on			Ranked			
Evaluated	Evaluation criteria	there is	N o	- Evaluation findings	L	S	Н	Decision
1. The purpose of the program	implementation goals clear, written and sustainable. 2. The formulation of the purpose of the program, taking into account: a) The need for companies b) The need for community economic and educational fields; c) Compliance with government development programs, especially in the economic and educational fields.	√ √		1. Having a goal CSR program called Partnership, clearly and in writing. 2. Programming is done by assessing the needs of the community, and considering the interest of the company, and the government. The program is designed not provide direct benefits to the company and emphasized on regional			$\sqrt{}$	The evaluation criteria are met, ratings are categorized as "high" so that aspect of the purpose of the Partnership taps can be maintained and developed

2.	Preparation of the $\sqrt{}$	Top of reference in the $\sqrt{}$	The evaluation
Preparati	program have	preparation of	criteria are met,
on	baselines that is clear	Partnership plan is the	ratings are
Program	both from the	BUMN Law, but	categorized as
	management and legal	PDAM Tirta Pakuan	"high". So the
		Bogor City also	basic aspects of
		consider the Law PT.,	the preparation
		Products derived	of CSR (CSR)
		legislation, both	in PDAM Tirta
		government regulations,	Pakuan can be
		the Decree of the	maintained and
		Minister of SOEs and	developed.
		others. Once	
		accordance with laws	
		and regulations, PDAM	
		Tirta Pakuan also refers	
		to the vision, mission	
		and objectives of the	
		company.	

Information: L= low, S= Secondary, H = High

b. Input evaluation (Input)

Table 4. Discussion Evaluation Criteria Evaluation Based Input CSR Program PDAM Tirta Pakuan Bogor

		Infor	mati		Ranked	
Aspects	Evaluation	on		- Evaluation findings	Ranked	- Decision
Evaluated	criteria	ther	No	- Lvaluation findings	LSH	Decision
		e is				
1. The	Organization			In Bogor PDAM Tirta Pakuan	$\sqrt{}$	The evaluation
organizationa	al structure			managed by the Partnership and		criteria are met,
1 structure	and			the General in charge of Human		dikategoriakn
and	implementati			Resources and General Director.		vote "high.
implementati	on of CSR			Thus the results of the		Decision could
on of CSR	programs			evaluation showed that PDAM		be made that
programs	clearly.			Tirta Pakuan Bogor has an		aspect of
				organizational structure		support for the
				implementing CSR programs		organizational
				are clear.		structure in the
						city of Bogor
						PDAM Tirta
						Pakuan can
						dipertaankan
						and developed.

2. Program implementati on procedures	Standard Operating Procedures in accordance with the objectives of the program	√	Have a Standard Operating Procedure (SOP), which is set in the Regional Regulation No. 13 of 2003 sheets of 2003.Peraturan Mayor of Bogor. No. 24 YEAR 2015 CONCERNING Guidelines for Preparation of Standard Operating Procedures in the Environment City Government	√	Criteria for evaluation, assessment categorized as "high". So that the decision can be taken that aspect of the procedure of support in PDAM Tirta Pakuan Bogor can be maintained and developed.
3. financing Program	The allocation of funding in particular and sustainable program.		No allocation of funding programs specifically based on the BUMN Law, Article 88 paragraph (1) Candy SOE No. 05 / MBU / 2007. Perwali NO. 14 YEARS OF Amendment Regulations 2012. The Mayor of Bogor No. 37 In 2012 neighbor Implementation Guidelines for Grants and Social Assistance sourced from the budget of Revenue and Expenditure (Budget) of Bogor	V	The evaluation criteria are met, ratings are categorized as "high" So it can be taken a decision that the financing aspect of support for CSR programs in PDAM Tirta Pakuan Bogor can be maintained and developed.
4Governmen t .Dukungan	City Government to support the implementati on of CSR and CSR program hopes to synergize with the development program	√	City Government issued the Bogor City. Proven government in 2016 budgeted Rp 10,000,000,000 (ten billion rupiah) for CSR activities in the city of Bogor. About Management Guidelines CSR / CSR, the government also set up a facilitation team of CSR through Regulation Bogor Mayor. Regulation of the Mayor of Bogor. No. 24 YEAR 2015 CONCERNING Guidelines for Preparation of Standard Operating Procedures in the Environment City Government. Regulates Program Facilitation Team and Social Responsibility		The evaluation criteria are met, dikategoriakan votes "tinggi'Sehingga decision could be made that aspect of government support for PDAM Tirta Pakuan Bogor can be maintained and developed

Program for the Environment (Corporate Social Responsibility) Bogor City.

c. Evaluasi *Process* (Proses)

Table. 5. Discussion Evaluation Criteria Evaluation Process Based on CSR Program PDAM Tirta Pakuan Bogor

	akuan Dogoi							
	T. 1. 4	Info on	rmati		Ra	nked		
Aspects Evaluated	Evaluation criteria	the		Evaluation findings				Decision
Livatantea	criteria	re	No		L	S	Н	
		is						
1.	Implementa			The main purpose of PDAM				The evaluation criteria
Corresponde	tion of the			Tirta fern is running role as an				are met,
nce between	program in			arm of government as an agent				dikategoriakan votes
the	accordance			of development, to develop				"high". So that the
objectives	with the			SMEs and cooperatives as well				decision can be taken
and	objectives			as social safety nets for the				that aspect of support
implementati	of the			company. For that programs				for the objectives and
on of CSR	program			are implemented with				implementation of
programs				emphasis on the quantity of the				CSR programs in
-				deployment program on the				PDAM Tirta Pakuan
				working area of PDAM Tirta				dipertaankan and
				pakuan				Bogor can be
				,				developed.
2.	The			To disseminate PDAM Tirta				Evaluation criteria are
Understandin	implementa			Pakuan for partnership				met, ratings are
g of the	tion of the			activities undertaken for the				categorized as "high".
program by	socializatio			long term.				decision could be
the target	n program			C				made that aspect of
beneficiaries	1 6							understanding of the
								program by
								beneficiaries PKBL
								can be maintained and
								developed.
								1

3. implementati on Program

1. Program implemente d in accordance with the execution procedures.

2.Laporan accountable program implementa tion

4. Financing

Budget
used
according
to the
program
that has
been
compiled.

5.. Supervision of the implementati on of the program

1. There is a team supervisor / evaluator implementa tion of a credible program.

2.
Distributio
n and
publication
of CSR
reports to
internal and
external
stakeholder
s.

 $\sqrt{}$

Partnership has been implemented intended. as PDAM Tirta pakuan got a score of 3 (three) for the distribution of funds and the loan collectibility. Independent agency of the results of the survey, 98.17% (ninety front coma seventeen percent) of respondents said the types of CSR activities PDAM Tirta ferns in the city of Bogor in accordance with the type of requirement.

PDAM Tirta pakuan prepared a report on CSR activities program are audited by an independent auditor.

The budget has been prepared in RKA realized according to the budget plan. In accordance with existing mechanisms.

To supervise the implementation of the program, in addition to using internal organizational accountability mechanisms, PDAM Tirta pakuan conduct audits were performed using the independent audit.

The report is distributed to stakeholders internal and external to the government, especially the city of Bogor.

The evaluation criteria are met, ratings are categorized as "high" can be taken a decision that aspect of the program can be maintained and developed.

The evaluation criteria are met, categorized votes "tinggi'Sehingga decision could be made that the financing aspects of CSR in PDAM Tirta dipertahanakan and ferns be can developed. **Findings** tehadap

aspect evaluated has

met the criteria of evaluation, assessment dikategoriakan "tinggi'Sehingga decision could be made that aspects of monitoring the implementation of the program in PDAM Tirta ferns can be maintained and developed.

d. Product (Produk)

Table. 6. Discussion Based Product Evaluation Program Evaluation Criteria CSR PDAM Tirta Pakuan Bogor

	ан Бодог	Info	rmati				_
		on			Rank	ed	
Aspects	Evaluation criteria	the		Evaluation findings			Decision
Evaluated		re	No	C	L S	Н	
		is					
1. The	1. Pecintraan			Implementation of the			The evaluation
results	company towards			Partnership has been widely			criteria are met, so
and	positive			perceived impact by the			that dikategoriakn
impact of	stakeholders			company either directly or			votes "High" .With
the	2. There is no			indirectly. Directly PDAM			therefore taken the
implemen	conflict, but needs			Tirta Pakuan get various			decision that the
tation of	to be further			awards related to CSR.			aspects of the results
CSR	research on the			Increased economic			and impact of the
programs	cause.			conditions and the			implementation of
for	3. No there is social			company's good name will			CSR programs in
companie	conflict on society.			be on the development and			PDAM Tirta Pakuan
S	Companies grow			sustainability of the			Bogor can be
	and develop			company.			improved
2. The	1. Pecintraan			Implementation of			The evaluation
results of	company towards			enterprises Caring for			criteria are not fully
the	positive			PDAM Tirta Pakuan Bogor			met, so the ratings
implemen	stakeholders			known as Tirta Pakuan care			are categorized as
tation of	2. There is no			has felt the positive impact			"moderate". decision
CSR	conflict, but needs			by the community. The			could be made that
programs	to be further			results and the impact on			aspect of the results
for the	research on the			the economy, the education	$\sqrt{}$		of implementation
communi	cause.			of the results of a survey	V		of CSR programs
ty by	3. No there is social			conducted by an			for the beneficiary
beneficiar	conflict on society.			independent institution			communities in the
ies	Companies grow			72.81% indicates that CSR			city of Bogor
	and develop.			activities in the field of			PDAM Tirta Pakuan
				economy and education			can be improved
				helps the community in			execution.
				terms of venture capital.			

3. Results 1. Pecintraan	V	Bogor city acknowledges	The findings were
Impleme company towards		the benefits of CSR	evaluated on aspects
ntation of positive		program but has not been	not fully meet the
CSR stakeholders		able to measure and	criteria of
program 2. There is no		determine its impact on	evaluation, so the
for the conflict, but needs		development, the impact of	ratings are
beneficiar to be further		economic, educational and	categorized as
y research on the		social problems because	"moderate". Then
communi cause.		they still lack CSR program	the decision could
ties 3. No there is social		implementation report of $\sqrt{}$	be made that aspect
conflict on society.		the company and the lack of	of the results of
Companies grow		involvement of the	implementation of
and develop		company towards CSR.	CSR programs for
			PDAM Tirta Pakuan
			can be enhanced
			with the submission
			of the report the
			implementation of
			CSR programs.

CONCLUSIONS

Based on the findings and discussion of the evaluation results by taking into account the model used in this study, the conclusions of the study were presented by tahaban CIPP evaluation model as follows

a. Context Evaluation of the results, concluded:

Setting goals and basic preparation of its Corporate Social Responsibility by PDAM Tirta enterprises Pakuan Bogor for the Partnership Program and Community Development Bogor PDAM Tirta Pakuan has a goal and a clear program and writing as well as observe the interest of the company, the community and government. The planning PKBLPDAM Tirta Pakuan Bogor based on legislation for SOE,

Limited and its implementing provisions refers to the vision, mission, programs and strategies PDAM Tirta Pakuan Bogor.

b. Input Evaluation results, concluded:

- PDAM Tirta Pakuan Bogor has the support of the company's resources, both from the
 organizational structure, organizational structure and qualifications of its own person in charge
 of the program, procedures for implementing the programs and funding from the program
 profit.
- 2) the City Government to support the implementation of CSR and CSR program hopes to synergize with the development program in the city of Bogor. The support is the establishment

of CSR facilitation team Bogor City guide line synergy Corporate Social Responsibility and plans related to CSR award. But support was not yet fully implemented because there are still differences of understanding.

c. Process Evaluation of the results, concluded:

Implementation of CSR / CSR by PDAM Tirta Pakuan Bogor has been conducted in accordance with the purpose of the program, understood by the majority of beneficiaries. Program budget has been used in accordance with the objectives and has made monitoring the implementation of the program both internally and externally on its independence. PDAM Tirta Pakuan Bogor City also submit a report to the local government implementation of the program of Bogor.

d. Product Evaluation of the results, concluded:

The results of the implementation of the program CSR / CSR at PDAM Tirta Pakuan Bogor has been widely perceived impact by the company, either directly or indirectly. Directly, PDAM Tirta Pakuan Bogor received various awards related to CSR. Increased of economic conditions of PDAM Tirta Pakuan and good name will be ensure the development and sustainability (sustainability) company. The results of the implementation of CSR at PDAM Tirta Pakuan Bogor for the beneficiary communities known as Tirta Pakuan Cares positive impact has been felt by the community. This is evident from the results of a survey conducted by an independent agency, which showed 67.15% (sixty seven point fifteen percent) activities of the Partnership Program and Community Development economics helps the community in terms of venture capital. In general, the City Government recognizes the benefits of implementing CSR programs PDAM Tirta Pakuan Bogor City, but has not been able to measure and determine its impact on development, the economy, education and social issues because they still lack implementation report Corporate Social Responsibility program of the company.

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