

Appendix

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Appendix

List of the Firms Surveyed and Dates of Interviews

I. Motorcycle Makers							
No.	Name of Firm	Ownership	No. of Employees	Place	Capital Relations	Date of Survey	
						First Survey	Second Survey
A. Survey in China							
1	Jialing	State	6,000	Chongqing		Jul. 10, '97; Jul. 1, '98; Dec. 24, '98	Aug. 31, '01; Dec. 25, '02; Aug. 11, '03
2	Qingqi	State	9,770	Shandong		Jun. 20, '97; Jun. 15, '98; Jan. 18, '99; Sep. 21, '99	Sep. 17, '01; Aug. 7, '03
3	Zongshen	Private	3,900	Chongqing		Nov. 16, '98	Sep. 1, '01; Sep. 2, '02; Sep. 7, '04
4	Lifan	Private	4,398	Chongqing		Feb. 1, '99	Sep. 3, '02
5	Grand River	Private	5,600	Guangdong		—	Sep. 27, '04
6	<i>F</i>	Foreign JV	980	Chongqing	Honda, Jialing	Sep. 11, '96, Mar. 17, '99	Aug. 30, '01
7	<i>G</i>	Foreign JV	2,040	Guangdong	Honda, Guangzhou	—	Aug. 28, '01
8	<i>H</i>	Foreign JV	6,600	Shanghai	Honda, Sundiro	—	Mar. 4, '02; Sep. 25, '04
9	<i>I</i>	Foreign JV	1,530	Chongqing	Yamaha, Jianshe	Jun. 29, '98	Aug. 8, '03; Sep. 10, '04
10	<i>J</i>	Foreign JV	400	Shandong	Suzuki, Qingqi	Jun. 15, '98	—

Appendix (Continued)

I. Motorcycle Makers								
No.	Name of Firm	Ownership	No. of Employees	Place	Capital Relations	Date of Survey		
						First Survey	Second Survey	
11	<i>K</i>	State	10,421	Chongqing		Dec. 24, '98	—	
12	<i>L</i>	State	15,000	Chongqing		Dec. 25, '98	—	
13	<i>M</i>	Private	500	Chongqing		Feb. 21, '99	—	
14	<i>N</i>	State	12,000	Zhejiang		Mar. 3, '99	—	
15	<i>O</i>	Private	260	Chongqing	Qingqi	Mar. 16, '99	—	
16	<i>P</i>	Private	1,600	Zhejiang		—	Mar. 10, '00	
17	<i>Q</i>	Private	950	Chongqing		—	Dec. 23, '02	
18	<i>R</i>	Private	1,500	Chongqing		—	Dec. 26, '02	
19	<i>S</i>	Private	1,100	Chongqing		—	Aug. 11, '03	
B. Survey in Japan								
1	Honda	Private	25,700 ^a	Tokyo, Shizuoka Pref., Kumamoto Pref.		Aug. 9, '96; Jan. 26, '00	May 10, '01; Aug. 3, '01; Dec. 10, '02; Aug. 17, '03; Jul. 6, '04; Jul. 27, '04	
2	Yamaha	Private	23,100 ^b	Shizuoka Pref.		Jul. 26, '99; Apr. 24, '00	Aug. 10, '01; Feb. 19, '02; Jul. 22, '02; Nov. 5, '02	

II. Parts Suppliers

No.	Name of Firm	Ownership	Main Products	Main Customer	No. of Employees	Place	Capital Relations	Date of Survey	
								First Survey	Second Survey
A. Survey in China									
1	<i>a</i>	State	Engines (50cc)	Jialing	1,500	Chongqing		Jul. 1, '98	—
2	<i>b</i>	Private	Igniters (CDI)	Jialing	280	Chongqing		Jul. 2, '98	Sep. 2, '02
3	<i>c</i>	Foreign JV	Carburetors	Jialing	300	Sichuan	a Japanese manuf., Jialing	Jul. 7, '98	Dec. 19, '02
4	<i>d</i>	State	Cylinders, engines	Jialing	1,700	Chongqing		Oct. 8, '98	—
5	<i>e</i>	State	Carburetors, valve	Jialing	5,500	Chongqing		Oct. 8, '98	Dec. 24, '02
6	<i>f</i>	State	Wheels	Jialing	1,700	Chongqing		Oct. 9, '98	—
7	<i>g</i>	State	Die casting parts	Jialing	1,000	Chongqing		Jan. 17, '99	—
8	<i>h</i>	State	Engines	Jialing	1,040	Chongqing		—	Aug. 31, '01 Dec. 27, '02
9	<i>i</i>	Private	Drum brakes	Jialing	400	Chongqing		—	Dec. 25, '02
10	<i>j</i>	Private	Handling bars	Jialing	200	Chongqing		—	Dec. 26, '02
11	<i>k</i>	Private	Mufflers, wheel covers	Jialing	500	Chongqing	Jialing	—	Dec. 27, '02; Aug. 11, '03
12	<i>l</i>	Private	Cylinder, cylinder head	Qingqi	1,500	Shandong		Jun. 16, '98	Sep. 18, '01
13	<i>m</i>	State	Wire harnesses	Qingqi	200	Shandong	Qingqi	Jan. 18, '99	Sep. 17, '01
14	<i>n</i>	State	Pistons	Qingqi	1,000	Shandong	Qingqi	Jan. 19, '99	Sep. 21, '01; Aug. 6, '03

Appendix (Continued)

II. Parts Suppliers									
No.	Name of Firm	Ownership	Main Products	Main Customer	No. of Employees	Place	Capital Relations	Date of Survey	
								First Survey	Second Survey
15	<i>o</i>	Collective	Frames	Qingqi	510	Shandong		Jan. 20, '99	Sep. 20, '01
16	<i>p</i>	State	Crank shaft units	Qingqi	1,260	Shandong	Qingqi	Jan. 25, '99	Sep. 27, '01; Aug. 5, '03
17	<i>q</i>	Private	Shock absorbers	Zongshen	220	Chongqing		Feb. 2, '98	Sep. 5, '02
18	<i>r</i>	Private	Crank shafts	Zongshen	500	Chongqing		Feb. 2, '98	Sep. 5, '02
19	<i>s</i>	Private	Cylinders	Zongshen	170	Chongqing		Feb. 3, '98	Sep. 4, '02
20	<i>t</i>	Private	Transmission gear units	Zongshen	670	Chongqing		Feb. 3, '98	Sep. 4, '02; Sep. 7, '04
21	<i>u</i>	Private	Transmission levers	Zongshen	80	Chongqing		Nov. 16, '98	—
22	<i>v</i>	Private	Cylinder heads	Zongshen	900	Chongqing		Nov. 17, '98	Sep. 3, '02; Aug. 11, '03; Sep. 7, '04
23	<i>w</i>	Private	Crank case	Zongshen	2,000	Chongqing		—	Sep. 6, '02; Sep. 10, '04
24	<i>x</i>	Private	Crank shafts	Zongshen	400	Chongqing		—	Dec. 27, '02; Sep. 6, '04
25	<i>y</i>	Private	Shock absorbers	Zongshen	450	Chongqing		—	Sep. 6, '04
26	<i>z</i>	Private	Clutches	Zongshen	640	Chongqing		—	Sep. 7, '04
27	<i>aa</i>	Foreign JV firm	Shock absorbers	G	400	Guangzhou	a Japanese manuf.	—	Aug. 29, '01

28	<i>ab</i>	Private	Meters, electric parts	<i>G</i>	900	Guangzhou	—	Aug. 29, '01
29	<i>ac</i>	Foreign JV	Cables	<i>F</i>	210	Chongqing	a Japanese manuf.	Aug. 30, '01
30	<i>ad</i>	Foreign JV	Sheets	<i>F</i>	160	Chongqing	a Japanese manuf.	Aug. 30, '01
31	<i>ae</i>	Foreign JV	Clutches	<i>H, G</i>	100	Shanghai	a Japanese manuf.	Aug. 27, '02
32	<i>af</i>	Foreign JV	Meters	<i>H, G</i>	380	Shanghai	a Japanese manuf.	Aug. 27, '02
33	<i>ag</i>	Private	Engines	Not any	200	Chongqing	Mar. 2, '98	Aug. 11, '03
34	<i>ah</i>	Foreign JV	Pistons	Not any	1,250	Chongqing	Jialing, a Japanese manuf.	Aug. 11, '00; Aug. 30, '01
35	<i>ai</i>	Foreign JV	Flywheel magnetos	<i>I</i>	300	Sichuan	Yamaha	Jul. 6, '98
36	<i>aj</i>	Foreign JV	Carburetors	<i>I</i>	234	Chongqing	Yamaha	— Dec. 23, '02
37	<i>ak</i>	Foreign JV	Bearings	Not any	500	Chongqing	a Hong Kong manuf.	Oct. 7, '98
38	<i>al</i>	Private	Clutch levers	Lifan	50	Chongqing	Nov. 17, '98	—
39	<i>am</i>	Foreign JV	Oil pumps	<i>F</i>	195	Chongqing	a Japanese manuf.	Feb. 8, '99
40	<i>an</i>	State	Cowlings	Not any	1,000	Zhejiang	Mar. 1, '99	Sep. 10, '01
41	<i>ao</i>	Private	Cowlings	Not any	300	Zhejiang	—	Mar. 9, '00
42	<i>ap</i>	Private	Cowlings	Not any	200	Zhejiang	—	Mar. 11, '00
43	<i>aq</i>	Private	Dies for casting parts	2nd-tier	20	Zhejiang	Feb. 26, '99	Sep. 3, '01
44	<i>ar</i>	Private	Dies for casting parts	2nd-tier	90	Zhejiang	Feb. 27, '99	Sep. 3, '01

Appendix (Continued)

II. Parts Suppliers									
No.	Name of Firm	Ownership	Main Products	Main Customer	No. of Employees	Place	Capital Relations	Date of Survey	
								First Survey	Second Survey
45	<i>as</i>	Private	Dies for casting parts	2nd-tier	500	Zhejiang	—	—	Sep. 6, '01
46	<i>at</i>	Private	Dies and molds	2nd-tier	25	Zhejiang	—	—	Sep. 6, '01
47	<i>au</i>	Private	Molds for cowlings	2nd-tier	150	Shanghai	—	—	Aug. 30, '02
48	<i>av</i>	Private	Molds for cowlings	2nd-tier	55	Shanghai	—	—	Aug. 30, '02
B. Survey in Japan									
1	<i>ja</i>	Private	Design house	Yamaha	160	Tokyo	—	—	Jul. 22, '99
2	<i>jb</i>	Private	Electric parts	Yamaha	530	Shizuoka Pref.	Yamaha	—	Apr. 19, '01; May 20, '04
3	<i>jc</i>	Private	Shock absorbers	Honda	2,760	Shizuoka Pref.	Honda	—	Jul. 27, '99
4	<i>jd</i>	Private	Die casting parts	Yamaha	170	Shizuoka Pref.	Yamaha	—	Apr. 25, '00
5	<i>je</i>	Private	EFI systems	Yamaha	10	Shizuoka Pref.	Yamaha	—	Aug. 9, '01
6	<i>jf</i>	Private	Frames, press parts	Honda	400	Kumamoto Pref.	Honda	—	Jul. 10, '01
7	<i>jk</i>	Private	Cylinders, shafts	Honda	500	Kumamoto Pref.	Honda	—	Jul. 27, '04
8	<i>jh</i>	Private	Clutches	Honda	144	Kumamoto Pref.	—	—	Nov. 5, '02
9	<i>ji</i>	Private	Drum brakes	Honda	30	Kumamoto Pref.	—	—	Jul. 26, '04
									Jul. 27, '04
									Jul. 28, '04
									Jul. 28, '04

Notes: 1. In terms of ownership classification, "state" signifies state-owned firms, "collective" collectively owned firms, and "foreign JV" joint-venture firms with foreign firms. State-owned firms include joint-stock companies whose dominant stock-owner is the state.

2. Number of employees is as of the year when the author conducted the latest survey of the firm.

^a All motorcycle-related employees of Honda Motor Co., Ltd. and its 317 consolidated subsidiaries located in and outside Japan.

^b All motorcycle-related employees of Yamaha Motor Co., Ltd. and its 119 consolidated subsidiaries located in and outside Japan.