# **Accepted Manuscript**

Contextual factors influencing decision making: Perceptions of professional soccer players

Hannah R. Levi, Robin C. Jackson

PII: \$1469-0292(17)30504-6

DOI: 10.1016/j.psychsport.2018.04.001

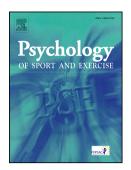
Reference: PSYSPO 1346

To appear in: Psychology of Sport & Exercise

Received Date: 26 July 2017
Revised Date: 6 April 2018
Accepted Date: 6 April 2018

Please cite this article as: Levi, H.R., Jackson, R.C., Contextual factors influencing decision making: Perceptions of professional soccer players, *Psychology of Sport & Exercise* (2018), doi: 10.1016/j.psychsport.2018.04.001.

This is a PDF file of an unedited manuscript that has been accepted for publication. As a service to our customers we are providing this early version of the manuscript. The manuscript will undergo copyediting, typesetting, and review of the resulting proof before it is published in its final form. Please note that during the production process errors may be discovered which could affect the content, and all legal disclaimers that apply to the journal pertain.



# Running head: CONTEXTUAL FACTORS INFLUENCING DECISION MAKING

Contextual Factors Influencing Decision Making: Perceptions of Professional Soccer Players

### Hannah R. Levi

School of Sport, Exercise and Health Sciences, Loughborough University<sup>1</sup>, UK

&

Robin C. Jackson

School of Sport, Exercise and Health Sciences, Loughborough University, UK

<sup>1</sup>Present Address: School of Sport, Health and Applied Science, St Mary's University, UK

Corresponding author: Hannah Levi

School of Sport, Health and Applied Science

St Mary's University

Strawberry Hill

Twickenham, UK

TW1 4SX

Tel: +44 (0)7530925323

Email: 166925@live.stmarys.ac.uk

Contextual Factors Influencing Decision Making: Perceptions of Professional Soccer Players

Abstract

Objectives: This study sought to explore highly-skilled soccer players' perceptions of how

contextual factors influence their decision making during matches.

Design: A qualitative design was used in which individual semi-structured interviews were

conducted with eight professional male soccer players aged between 18 and 22 years.

Method: An interview schedule was designed to explore the perceived influence of a range of

situational factors on decision making during matches. The interviews were recorded and

transcribed verbatim. The data were analysed via an inductive thematic analysis.

Results: Seven themes were identified from the data. The four dynamic contextual themes

were: (a) personal performance, (b) score status, (c) momentum, and (d) external/coach

instructions. The three static contextual themes were: (a) match importance, (b) personal

pressures, and (c) preparation.

Conclusions: The results highlight the importance of considering the dynamic and static

context within which highly-skilled soccer players make decisions.

Keywords: context, decision making, soccer

1	
2	Running head: CONTEXTUAL FACTORS INFLUENCING DECISION MAKING
3	
4	
5	
6	
7	Contextual Factors Influencing Decision Making: Perceptions of Professional Soccer Players
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	

25	Abstract
26	Objectives: This study sought to explore highly-skilled soccer players' perceptions of how
27	contextual factors influence their decision making during matches.
28	Design: A qualitative design was used in which individual semi-structured interviews were
29	conducted with eight professional male soccer players aged between 18 and 22 years.
30	Method: An interview schedule was designed to explore the perceived influence of a range of
31	situational factors on decision making during matches. The interviews were recorded and
32	transcribed verbatim. The data were analysed via an inductive thematic analysis.
33	Results: Seven themes were identified from the data. The four dynamic contextual themes
34	were: (a) personal performance, (b) score status, (c) momentum, and (d) external/coach
35	instructions. The three static contextual themes were: (a) match importance, (b) personal
36	pressures, and (c) preparation.
37	Conclusions: The results highlight the importance of considering the dynamic and static
38	context within which highly-skilled soccer players make decisions.
39	
40	Keywords: context, decision making, soccer

41 Contextual Factors Influencing Decision Making: Perceptions of Professional Soccer Players

42 1. Introduction

43

44

45

46

47

48

49

50

51

52

53

54

55

56

57

58

59

60

61

62

63

64

65

In sport, decision-making capabilities play a significant role in success with highskilled performers often required to make the right decision under extreme time pressures (Kinrade, Jackson, & Ashford, 2015). Given the dynamic and complex sport environment, which involves myriad decisions, researchers have focused on various aspects of the decision-making process (Macquet, 2009) and have predominantly used a reductionist approach to examine selected aspects of perceptual-cognitive expertise, prioritising experimental control over ecological validity (Williams, 2009). Research in other timeconstrained settings, such as with chess players (Chase & Simon, 1973) and medical experts (Verkoeijen, Rikers, Schmidt, van de Wiel, & Kooman, 2004), suggests that context is critical in assisting high-quality decisions. However, given the tighter focus required in experimentally-controlled designs, sport-specific studies have not considered the contextual complexity of typical match situations (Schlappi-Lienhard & Hossner, 2015).

With such unpredictability in sport, it has been suggested that researchers would benefit from going beyond examining individual perceptual-cognitive factors that guide performers' decisions by considering the behavioural interaction between performers and the real-life sport environment (Davids & Araújo, 2010; Travassos et al., 2013). In beginning to address this shortcoming, the aim of the present study is to examine soccer players' perceptions of how contextual factors influence their in-match decision making. In the present study, 'context' is defined as "the circumstances that form the setting for an event" (Oxford English Dictionary, 2018), in this case, circumstances before and during a match that influence decision making. Accordingly, it allows players to consider a broader range of environmental and personal factors than have typically been considered in studies of anticipation skill.

1.1 Decision Making Research from an Experimental Perspective

66

67

68

69

70

71

72

73

74

75

76

77

78

79

80

81

82

83

84

85

86

87

88

89

90

Since the work of Starkes and Deakin (1984), experimental research has revealed differences in the nature and type of decisions involved in sport (Bar-Eli & Raab, 2009). A number of researchers have applied the expert performance paradigm to sport, commonly using sport-specific film simulations to assess decision accuracy, response time and movement-based responses alongside process-tracing measures such as eye movement analyses and verbal reports (Ericsson & Ward, 2007). This has led to significant progress in identifying factors that contribute to successful decision making. For example, in soccer, superior performance was found to be characterised by faster decision times and greater response accuracy, underpinned by successful decision makers using more goal-orientated search strategies than their less successful counterparts (Vaeyens, Lenoir, Williams, & Philippaerts, 2007). Other researchers found that skilled soccer players made more fixations of shorter duration to more locations than less-skilled players when making decisions (Roca, Ford, McRobert, & Williams, 2013). In the task, players observed simulated match sequences filmed from the perspective of a central defender. In a second experiment, analysis of verbal protocols revealed that the more skilled players made more cognitive statements on each trial, reflecting greater domain-specific knowledge. Sport-specific film simulation research has enhanced our knowledge of some of the processes underlying superior decision making; however, there has been relatively little progress made in understanding the role of contextual factors. The importance of context was evident in a study by McRobert, Ward, Eccles, and Williams (2011), who manipulated the information available to cricket batters. Skilled and less-skilled performers responded to video simulations of opponents bowling a cricket ball under low (24 balls from six bowlers, presented in random order) and high (24 balls from four bowlers, presented in six consecutive balls from each bowler) context conditions. The study revealed that skilled batters were more

accurate during the high-context condition compared to less-skilled batters, suggesting that
the additional context allowed players to extract information from the relevant location more
efficiently. Other contextual factors such as court position, shot sequencing, (Abernethy, Gill,
Parks, & Packer, 2001; Murphy, Jackson, Cooke, Roca, Benguigui, & Williams, 2016), and
inferred probability information (Gray, 2002a; Paull & Glencross, 1997) have also been
found to aid judgment accuracy. Conversely, researchers have shown that response time,
response accuracy, or response timing may be impaired when action outcomes are
incongruent with expectations arising from contextual information, such as situational
probability information (Barton, Jackson, & Bishop, 2013), baseball pitch count (Gray,
2002b), and sequencing of volleyball shorts (Loffing, Stern, & Hagemann, 2015). These
findings provide preliminary support for the value of exploring other contextual factors that
may be involved in sport-specific decision making. While research using sport-specific film
simulations has progressed our knowledge of aspects of superior decision making, research of
this nature lacks ecological validity in that it tends to focus on a small number of pre-
determined contextual factors, thereby limiting our understanding of real-life sport decisions.
1.2 Toward a more Naturalistic Approach to Understanding Decision Making
One method employed to enhance ecological validity in the study of decision making
is 'naturalistic decision making' (NDM), which centres around decisions made in natural
situations (Schläppi-Lienhard & Hossner, 2015). NDM research considers complex, real-
world settings that acknowledge the dynamic and uncertain conditions and real-time reactions
to these uncertainties. NDM studies have investigated decision making in various high-
pressure fields such as firefighting, nuclear power plants, aviation, military, paramedics and
sport (Macquet, 2009). In sport, the primary method of data collection is self-confrontation
interviews, in which each participant is confronted with a video of themselves playing in a
real match and is asked to "think aloud" (Macquet 2009). Unlike laboratory studies using

film simulations, which require immediate responses to an observed scenario, selfconfrontation interviews do not involve actively making any decisions, but rather focus on a discussion around previously made decisions. The idea is to elicit concurrent cognitions and salient features considered by the players during their own real-life impromptu match decisions (Hoffman, Shadbolt, Burton, & Klein, 1995).

NDM research in the sport domain has revealed the significance of match-specific contextual factors. One study revealed that expert badminton players only tried to finish a point when situational conditions of the rally were perceived to be favourable to winning the point (Macquet & Fleurance, 2007). More broadly, the players expressed that their intentions and decisions reflected the contextual development of a rally and that their situational understanding was informed by past events and current player competencies. Macquet and Kragba's (2015) study of basketball players produced analogous findings, in which the players revealed that they considered teammates' and opponents' placements, moves, and actions, when assessing the situation and anticipating how the situation would develop. Similarly, a study of handball players illustrated that decision making relied, at least in part, on situational progression of the match (Lenzen, Theunissen, & Cloes, 2009). More specifically, the players' verbal reports suggested that their decision making involved perception, knowledge, expectations, and contextual elements, demonstrating the influence of dynamic contextual factors on the players' decisions. While extant literature has highlighted the value of considering individual contextual factors when exploring decision making in sport, the research remains limited in its ability to capture the full complexity of contextual influences (McRobert et al., 2011).

# 1.3 Study Objective

116

117

118

119

120

121

122

123

124

125

126

127

128

129

130

131

132

133

134

135

136

137

138

139

140

Overall, while the NDM research has made progress in understanding the role of contextual information and its interaction with perceptual-cognitive processes in sport, there

appears to be a narrow focus of self-confrontation interviews as the method for data collection. In self-confrontation interviews, the performer is restricted to deliberating on specific decisions made within the particular context of a single match. This method, therefore, does not allow for a broader consideration of the types of decisions made in sport and the perceived importance of contextual factors. In an effort to capture a wider array of contextual factors involved in decision making in top-level soccer, the present study employed semi-structured interviews to examine professional players' perceptions of how contextual factors influence their decision making. Semi-structured interviews allow performers to organically recognise salient contextual factors and their influence on the types of decisions made in soccer more generally, without limitation of discussion around decisions made in a single match. Accordingly, the objective of the study was to identify contextual factors the players perceived to be important and how they influence the decision-making process.

2. Method 154

### 2.1 Participants

141

142

143

144

145

146

147

148

149

150

151

152

153

155

156

157

158

159

160

161

162

163

164

165

Eight male professional soccer players participated in the study. The participants had a mean age of 19.0 years (SD = 1.4, range = 4.0), had been competing at the professional level for a mean of 2.0 years (SD = 1.9), and included two defenders, four midfielders, and two attackers.

### 2.2 Recruitment

Following approval from the University's Ethical Approval Committee, purposive sampling was used to recruit elite level participants from a highly successful English Premier League Soccer Academy Under-23 team. The participants were initially informed about the nature and purpose of the study by their coach and those who expressed an interest in participating were then scheduled to meet with the researcher. More specific details of the

research study were then given to participants and interviews were scheduled with those who agreed to participate.

# 2.3 Interview Guide

166

167

168

169

170

171

172

173

174

175

176

177

178

179

180

181

182

183

184

185

186

187

188

189

190

To gather relevant data, a semi-structured interview guide was developed in accordance with the principles set out by Braun and Clarke (2006). The interview guide was then checked and modified following a pilot interview, which highlighted the need to rephrase and reorder some of the questions.

The interview guide opened with questions about the participant's decision making associated with their playing position, then targeted contextual factors relating to coach instructions before and during a match, perceived personal, own team, and opposing team strengths and weaknesses, the referee, and a range of specific situational factors. There was a question regarding the extent to which training took into account the contextual factors discussed before ending with giving the participants an opportunity to share any additional contextual factors they believe impact their decision making. Sample questions included: "can you describe the decision making part of playing in your position?", "to what extent do you think instructions given to you during a match influence your decision making?", and "is there anything else that you would like to add that you think influences your decisions during matches?".

While the broad structure of the interview was the same for all participants, the order of questions was dependent on participants' responses. The interviewer always started by asking for an example of a decision-making scenario from a match to get the participant thinking about specific match situations. After the first example, the interviewer asked for additional examples whenever contextual factors were reported to affect decision making. Impromptu clarification and elaboration probes were used throughout the interview. For example, questions such as, "in what way?", and "can you give me an example?" were used

### ACCEPTED MANUSCRII

to gain further insight into how a contextual factor influenced their decision making. Thus, while the interview was structured around broad contextual themes, there was scope for exploring in more depth those deemed to have an effect on decision making, for example, through use of elaboration probes.

### 2.4 Data Collection Procedure

191

192

193

194

195

196

197

198

199

200

201

202

203

204

205

206

207

208

209

210

211

212

213

214

215

Prior to their interview, each participant was given a written and verbal description of the study and its objectives. Each participant was made aware that all the information they shared would remain confidential, would be used solely for the purpose of the study, and that only a generic and anonymous summary of potential practical implications arising from the study would be made available to their coaches. They then signed a consent form and completed a participant information form.

The interviews were conducted in a quiet room on the soccer academy premises for participant convenience. All interviews were scheduled either prior to or following a training session and lasted between 26 and 43 minutes (M = 35.91 minutes, SD = 6.74 minutes). The interviews were not conducted under time pressure and therefore none had to be aborted.

A semi-structured interview is often more conversational than a strictly structured interview (Smith, 1995); therefore, the contextual factors that were most salient to participants became apparent through discussion. This flexible approach allowed for unexpected findings to emerge since participants were encouraged to discuss contextual factors unconstrained by pre-determined questions. The interviewer had competed in soccer at a professional level and therefore possessed contextual knowledge and understanding of the sport-specific terminology. Consequently, the interviewer did not have to ask for additional clarification questions about use of 'jargon', which facilitated the development of good rapport and ease of conversation with the participants.

### 2.5 Data Analysis

Each interview was recorded and transcribed verbatim. To ensure confidentiality and anonymity throughout the analytic process, pseudonyms were assigned to each participant. The interviews were read twice in order to fully immerse the researcher in the transcripts. The data were then analysed using an inductive thematic analysis. This method generates an analysis from the data itself (i.e., inductive) and is therefore not constrained by pre-existing theory (Braun & Clarke, 2006).

The analysis followed a recursive process based on the six phases developed by Braun and Clarke (2006). The first phase involved becoming familiar with the data through transcription, preliminary readings, and making note of initial observations and ideas. The second phase entailed a process of complete coding in which features related to the influence of contextual factors on decision making were coded across the entire data set and then collated. In the third and fourth phase, the relevant codes were organised into potential related yet distinct themes, which were then cross-checked with the coded extracts and full data set and finally generated into a thematic 'map' of the analysis. The process of creating a thematic 'map' comprised of combining the first and second-order themes into suitable groups. The next stage consisted of an ongoing analysis to refine the detailed features of each theme, along with finalising clear definitions and names for each. The sixth and final phase required producing the written report through a selection of apt and compelling extract examples that relate the analysis to the research question and appropriate literature.

### 3. Results and Discussion

Given the contention surrounding what constitutes validity in qualitative inquiry, this study is in accordance with the eight key criteria proposed by Tracy (2010): worthy topic, rich rigor, sincerity, credibility, resonance, significant contribution, ethics, and meaningful coherence. From the data, seven contextual themes emerged that were perceived as having an influence on the players' decision making. These were grouped under two higher-order

### ACCEPTED MANUSCRIPT

themes according to their static or dynamic nature. The four dynamic contextual themes
were: personal performance, score status, momentum, and external/coach instructions. The
three static contextual themes were: match importance, personal pressures, and preparation.

# 3.1 Dynamic themes

The players revealed that their decisions on the pitch relied on the situational development, or in other words, the dynamic nature of the match. More specifically, participants suggested that certain dynamic contextual factors, such as positive perceptions of their performance, a winning score status, and positive momentum resulted in more confident decision making, which was often characterised by experimental or risky decisions. The players also suggested that in certain contexts within a match, instructions from their coach were valued while in others they could hinder the decision making process. This reveals how the transient and dynamic nature of the match impacts the internal psychological process through which players make decisions.

3.1.1 Personal performance. Every player highlighted that their perceptions of personal performance during a match impacted the decisions they made. More specifically, their own performance was a key source of confidence for the players, with high confidence leading to more adventurous decision making and low confidence leading to more conservative decision making:

With me, if I'm like playing well, I'll try anything, so like, it's more of a confidence thing, like, if when the ball comes to me, the first thing I normally try and do is 'right get a safe pass off' and then build from there. And then if I'm having a bad game, I think 'right I'm just gonna play safe' so it would effect my decisions... but if I'm having like a really good game then my confidence goes up and I'll just try anything. (Matt)

265	All of the participants spoke about how their confidence increased throughout the
266	match when they were playing well, which progressively increased their willingness to make
267	more risky decisions. Moreover, some players suggested that the first five or ten minutes of a
268	match were disproportionately important for building confidence. For example, when talking
269	about making more risky decisions, one player expressed:
270	I think what does have an effect, say your first five minutes of a game or your first ten
271	minutes if you're playing well then I would say more importance on the start of the
272	game than necessarily previous games or training sessions. (Henry)
273	It is evident that a large part of confident decision making during a match was
274	dependent on their performance on the day. Whether it be through the first five or 10 minutes
275	or throughout the entire match this aligns with Bandura's (1997) self-efficacy theory,
276	specifically the prediction that performance accomplishments will elicit the most potent
277	effects upon self-efficacy. While the participants used the term 'confidence', their comments
278	also highlight the situational and time-specific nature of their self-efficacy in regard to
279	decision making.
280	3.1.2 Score Status. The participants identified that score status often impacts the
281	types and emotional valence of decisions they make throughout a match. More specifically,
282	they identified being in a winning position as a prominent determinant of making more
283	confident decisions, while being in a losing position was recognised as a basis for more
284	communication to guide their decisions. For example, John exclaimed, "when we're winning
285	I feel confident in my decisions", while another player highlighted the link between winning,
286	confidence and effective decision making:
287	Simon: If you're winning I think you're probably naturally making better decisions.
288	Interviewer: Why? Why do you think that?

Simon: Erm confidence.

289

Some players posited that being in the lead during a match was essential for making confident decisions. This is consistent with previous research in which winning was found to significantly predict confidence in males (Jones, Swain, & Cale, 1991) and that, in comparison to females, male performers place a greater emphasis on winning, beating others, and successful competition outcomes (Hays, Maynard, Thomas, & Bawden, 2007). While it is beneficial for performers to gain confidence from taking the lead during a match, the fact that confident decision making is so reliant on the scoreline again highlights its potentially transient nature. Sensitivity to the context in which one is performing is clearly important; however, there appears significant scope for developing decision-making skills that are more robust and resilient to the situational context.

When confronted with a situation in which the team was losing, the players revealed that they had a greater inclination to allow others to guide their decisions. Whether from teammates or coaches, communication was considered fundamental to avoid conceding more goals:

If we're losing of course, and they wanna switch it around and start pressing the ball back and going to score, then it's vital we listen, there is communication, 'cause if no one's talking then we probably concede more and more goals. (Brad)

When a team is losing, or feeling a lack of control of the game, it is reasonable to want to change the tactics or style of play and these comments reflect the perceived importance of communication in ensuring this is done cohesively (Carron, Colman, Wheeler, & Stevens, 2002). There is mixed evidence regarding the relationship between score status and frequency of communication. In a study of netball, researchers found that more frequent on-court talk was associated with less-successful outcomes (LeCouteur & Feo, 2011).

Conversely, in a study of tennis, winning doubles pairs exchanged twice as many messages as losing teams (Lausic, Tenebaum, Eccles, Jeong, & Johnson, 2009). The present interviews

suggest that increased communication between players is simply a response to tactical changes resulting from score status, and this is perceived to be beneficial.

3.1.3 Momentum. Another dynamic situational factor that affected the players' decision making was momentum, which was described as a period during which one team had large amounts of possession and/or instigated repeated attacking play. Despite the feeling of momentum usually only lasting a few minutes in a match, it appeared that this was sufficient to influence the confidence of players' decision making. For example, one player said, "I think, well, when you have momentum you have more confidence" (Craig). Despite limited research in this area, this finding is consistent with the reconceptualised model of sport confidence in which situational favourableness was identified as a salient source of confidence for athletes (Vealey, Hayashi, Garner-Holman, & Giacobbi, 1998). Situational favourableness represents the idea that performers gain confidence in situations where they feel the breaks are in their favour. Interestingly, such favourableness is apparent regardless of the score, suggesting an alternative, if somewhat unreliable, source of decision making confidence.

In light of the quotes that suggest confidence is generated through momentum, it is perhaps unsurprising that when momentum was not in their favour, players made less-confident decisions or employed a more conservative decision making strategy to try to counteract momentum:

If you [are] against it, against momentum, I think it's quite difficult. You gotta do like the basic things right and not take risks. You just gotta try and keep it simple and just do all the basic things properly just to get that bit of pressure and momentum off you a little bit and try and lift your team up. (Scott)

While Scott did not explicitly acknowledge a lack of confidence when momentum was against his team, he referred to the importance of 'keeping it simple', in contrast to the

more risky or low-probability decisions the players identified as making when confident. This is an apt example of the powerful yet transient influence of context on decision making. A contextual factor, momentum, over which players perceived that they had little control and that lasted only a few minutes, nonetheless resulted in strategic deployment of a more risk-averse and interactive decision making strategy. Rather than trying to score a goal, the primary concern of players shifted to low-risk decisions, the outcomes of which were more assured. Previous decision-making research in soccer has primarily focused on offensive scenarios; however, the value attached to more conservative decision making in certain match situations highlights the importance of considering the context in which decisions are made to develop a more comprehensive understanding of in-event decision making. In certain contexts, decisions that lead to a goal-scoring opportunity would not necessarily be considered superior, as has been assumed in more offence-focused studies (Roca et al., 2013; Vaeyens et al., 2007).

3.1.4 Coach instructions. Throughout the interviews, it became apparent that there were certain contexts in which coach instructions were valued and others where they were considered potentially detrimental to decision making. For example, when the players were given advice while they were in possession of the ball, they felt this interfered with the fluency of their decision-making process:

I don't like it when I'm playing football and especially, you know, like, if you play right or left back, you're right by the touchline and sometimes if you're right by the dug out, you get the ball at your feet and someone will go 'ah give it to Joe' and in my head I'm already thinking I'm gonna pass it to someone else, then I'm like 'ooh', so I don't like it when they say something. I'd rather just in the moment, I'd rather I just make the decision. (Matt)

Some of the players articulated how they often made decisions before receiving the ball so when they were given instructions after gaining possession of the ball the decision-making process was more challenging. These players expressed negative reactions caused by ill-timed instructions, noting how they can "put you off your game" (John) and "I wouldn't say confuse I would say if anything maybe annoyed" (Henry). The danger with triggering 'reinvestment' of explicit processes is well established in the motor skill literature and similar individual difference factors have been identified in decision making (Kinrade et al., 2015). Accordingly, the role of in-event instructions in triggering these processes warrants further investigation.

In certain contexts such as in areas of perceived weakness, or following poor decisions, the participants expressed a preference for guidance on decision making. For example, one player articulated the importance of listening to advice after making an error:

If you made a mistake and they're trying to tell you to do it differently and that will help you not make a mistake, then yeah, you should listen to what they're saying a hundred per cent. (Simon)

This was reflected in position-specific preferences, in which attacking players expressed a stronger preference for in-match instructions from their coach for defensive decisions, in contrast to preferring more freedom to make decisions in attacking decision-making situations. The reverse was true for defensive players. Taken together, this indicates situation-specific expertise is an important contextual factor that influences the decision-making process, even within a group who are highly skilled. This is reflected in a preference for using personal judgement in areas of perceived proficiency, and for seeking guidance in situations of perceived weakness. This is consistent with a recent study in Australian-rules football, which showed that experienced players relied more on their "know-how" to guide their decisions, whereas less-experienced players were more likely to adhere to coach

### ACCEPTED MANUSCRIP

instructions (Buszard, Farrow, & Kemp, 2013). By implication, coaches and managers may benefit from prioritising in-match instructions regarding areas of perceived weakness in their players.

### 3.2 Static themes

During the interviews the participants revealed that to understand in-event decision making, one must also look beyond the dynamic context of the match to that of more external, or static contextual factors. The participants recognised that contextual factors that did not change throughout the match, such as the match importance, personal pressures, and preparation, contributed to the decisions they made on the pitch. More specifically, whether in response to the importance of a match or personal incentives to play well, the players suggested that perceived pressure sometimes impaired the spontaneity or fluency of their decision making. Furthermore, players' perceptions of how they had prepared for the match influenced the decisions they made on the day.

3.2.1 Match importance. In addition to the contextual factors that develop during a match the participants suggested that the broader significance of the match also influences their decision making on the pitch. There was considerable variability in the amount of pressure perceived by the participants and the extent to which this was affected by the importance of the match. Indeed, one participant described being indifferent to the significance of the match, going as far as to say, "yeah for sure I don't feel the pressure" (John), while another participant was clear that match importance had adversely affected his decision making:

In a cup final you want to win, like, a lot more, so it may be that you make a few rash decisions because you're, you wanna score so much that you actually make the wrong one a couple of times. (Henry)

This participant revealed that perceived pressure led to more direct, rushed, and even rash decisions. In contrast to the effect of coach instructions that may confuse and slow down the decision-making process, the comments are more consistent with attention control theory, in particular with reduced inhibition of responses and greater influence of the stimulus-driven attentional system (Eysenck, Derakshan, Santos, & Calvo, 2007).

Variability in reactions to match significance reflects evidence supporting the importance of individual difference factors in responses to pressure situations. For example, trait activation theory predicts that specific trait-relevant situational cues trigger behavioural responses to situations (Tett & Guterman, 2000), while other researchers have identified an inverse relationship between neuroticism and performance under pressure in decision making scenarios (Byrne, Silasi-Mansat, & Worthy, 2015). Individual differences in the propensity for reinvesting conscious control and ruminating over past poor decisions are also strong predictors of poor decision making under pressure in sport (Jackson, Kinrade, Hicks, & Wills, 2013; Kinrade et al., 2015). The implication of this is that a full understanding of decision making requires consideration of both the external and internal context in which situations are experienced and decisions made. More detailed knowledge of these relationships should lead to practical benefits in terms of individualised preparation for important events.

3.2.2 Personal pressures. During the interviews, the participants were invited to identify additional sources of pressure they believed influenced their decision making. At this stage a number of sources of perceived pressure were revealed as having the potential to impact on-field decision making. For example, one player referred to the on-going pressure associated with regularly competing at this level, stating, "in football there's always something at stake" (Craig). Contractual status was also identified as an additional influence and potential source of pressure:

If you're on the verge of getting a new contract you want to give yourself the best negotiation cards that you can have then you get pressure from that... because you're playing on maybe two-year contracts one-year contracts three-year contracts so your future is as much as you're playing for that game you're also playing for the next game so staying in the team is one thing. (Craig)

Researchers have identified a range of internal and external sources of perceived pressure (Rushall & Sherman, 1987) and these examples highlight the broader competitive and organisational context in which players perform. The effect of additional sources of pressure on decision making has been established in other domains such as public health (Zardo, Collie, & Livingstone, 2014) but is yet to be systematically examined in more time-constrained decision making such as those found in sports and therefore warrants further investigation.

3.2.3 Preparation. The players' responses throughout the interviews suggested that their perceptions of how well they had prepared for a specific match influenced their decision making on the pitch. Training sessions that focused on decision making were considered an important determinant of in-match decision making; indeed, one player suggested that training was the most influential factor, "I think game-based [training] is a massive, has a massive effect on how good or bad your decision making is... I would argue potentially the biggest [influence]" (Henry). Despite all the participants recognising the significance of their practices on their decision making, there was considerable variation in their proposed rationales for why such preparation was so influential.

The idea of creating habits through practice surfaced as one explanation, "you try to do obviously, the things you wouldn't do in a match, in training, so you can get used to them and create habits and just goes on to the pitch with you as well" (Brad). Another player expressed the importance of replicating situations that are likely to occur in the match:

463 I find football personally like a memory thing, like if you can, if your brain can realise that you've been in this situation before, you will be able to get out of it... so I think 464 in training if you're doing something and it comes up in a game you'll know exactly 465 466 what to do because it's a memory thing. (Simon) Pattern recognition, visual search, and associated thought processes are important 467 determinants of decision-making proficiency (Roca et al., 2013) and participants revealed this 468 was explicitly reflected in scenarios enacted during training sessions. It was also 469 acknowledged that the training sessions during the week leading up to each match were 470 particularly powerful in relation to decision making on the pitch. One player noted that the 471 472 recency of training may impact his decisions, "because if you [have] been doing it all week 473 so that would probably play on your mind so I think it could change the decisions you make" (Scott). Another player also fixated on the week of training between matches, suggesting that 474 the focus on the upcoming opponent was pivotal to the success of in-event decision making: 475 The last match we did practice the day before the game and it was, we were walking 476 through ways of or to defend against a team, so the team that we played like to pass 477 the ball a lot and try to go through the third to play, so we tried to make the pitches as 478 small as possible so they go around instead of through us. (John) 479 In regard to time-pressured decision making, the Take the First (TTF) heuristic 480 predicts that when confronted with familiar, yet ill-defined tasks, performers generate only a 481 very small number of options and tend to choose the first option that comes to mind (Johnson 482 483 & Raab, 2003). Raab and Laborde (2011) found that higher-skilled handball players generated fewer options than less-skilled players and that the number of options generated 484 was negatively correlated with decision quality. Viewed through this lens, the training 485

sessions leading up to a match can be seen as 'contextual preparation', in which knowledge

of the opposing team's strengths, weaknesses, and tactical preferences are used to sensitise

486

487

# ACCEPTED MANUSCRIPT

players to the formations they are likely to experience and constrain the decision options they might generate, resulting in faster and better decisions (Helper & Feltz, 2012). Accordingly, TTF heuristic offers a potential conceptual framework for guiding how performance analysis data is used to enhance in-match decision making.

4. Conclusion

In the present study we sought to identify contextual factors that professional soccer players perceive to be important in influencing their decision making during a match. In light of the broad nature of the research question, semi-structured interviews were conducted as they allow for a general consideration of the types of contextual factors involved in decision making without restriction of decisions made in one match, as is the case in self-confrontation interviews. Nonetheless, it is important to acknowledge that in designing the semi-structured interview protocol, a range of contextual factors were specified and these may have affected the responses of participants. In particular, while great care was taken to ensure individual questions were not leading, the very fact that a contextual theme was mentioned may have increased participants' perceptions of its importance. To counteract this, care was taken to ensure questions were frames neutrally and elaboration probes were only used when participants indicted that a contextual factor affected decision making in some way.

The present study revealed that soccer players' decisions on the pitch rely on both the situational development of the match (i.e. dynamic themes) and the broader external context of the match (i.e. static themes). Consistent with previous research highlighting the importance of situational determinants of decision making (Lenzen et al., 2009; Macquet & Fleurance, 2007; Macquet & Kragba, 2015), the present study revealed that in-match factors such as perceptions of performance, a winning score status, and momentum were perceived to have a significant influence on the players' ability to make more confident decisions. The

players also suggested that instructions from their coach during a match were sometimes valuable (e.g., guidance following poor decisions), and at other times a hindrance (e.g., when in possession of the ball) on their decision making process. Furthermore, the present study is the first to provide (qualitative) data concerning the impact of broader static contextual factors on soccer players' decision making. More specifically, the participants suggested that the importance of a match and personal incentives to play well sometimes impaired the spontaneity or fluency of their decision making. They also revealed that they perceived training sessions in the days leading up to a match to be critical for providing a match specific context that facilitated effective decision making in the match itself.

It is important to remain cognisant that this study merely sought to explore and identify the broad array of contextual factors that influence soccer players' decision making. The broad scope of the study meant that it was impossible to establish the specific way that such factors combine to influence decisions, but we suggest this should be addressed in future studies. Likewise the study sample contained only male soccer players from one academy, so it is possible that players from a different demographic (e.g., age group, gender, culture) will identify additional contextual factors. Furthermore, it is likely that both the contextual factors and their influence on decision making changes during skill development. Large-scale cohort designs and longitudinal research will further develop knowledge in this area. A further limitation of the study is that it relied on the accuracy of the participants' recall, together with their ability and willingness to articulate their experiences. Whilst the quality and depth of the responses provided would suggest these were not serious problems, they must be considered in evaluating the findings of the study.

The present findings highlight the importance of considering the context in which decisions are made, and reveal how confident, effective decision making is subject to both dynamic and static contextual influences. More detailed examination of each of these

538	contexts is warranted and there is also a clear need to determine the extent to which the same
539	contextual influences are common across different sports and other domains. Variability in
540	regard to the perceived impact of situational pressure highlights the importance of identifying
541	and measuring key individual difference variables in empirical research on decision making.
542	While challenging, this will lead to a more comprehensive understanding of decision making
543	in sport that should yield theoretical as well as practical advances.
544	Funding Sources
545	This research did not receive any specific grant from funding agencies in the public,
546	commercial, or not-for-profit sectors.
547	References
548	Abernethy, B., Gill, D. P., Parks, S. L., & Packer, S. T. (2001). Expertise and the perception
549	of kinematic and situational probability information. Perception, 30(2), 233-252.
550	doi:10.1068/p2872
551	Bandura, A. (1977). Self-efficacy: Toward a unifying theory of behavioral change.
552	Psychological Review, 84(2), 191-215. doi:10.1016/0146-6402(78)90002-4
553	Bar-Eli, M., & Raab, M. (2009). Judgment and decision making in sport and exercise: A
554	concise history and present and future perspectives. In D. Araujo, H. Ripoll & M. Raab
555	(Eds.), Perspectives on Cognition and Action in Sport (pp. 149-156). Portland, OR:
556	Nova Science Publishers.
557	Barton, H., Jackson, R. C., & Bishop, D. (2013). Knowledge of player tendencies: The effect
558	on anticipation skill and susceptibility to deception. Journal of Sport & Exercise
559	Psychology, 35, S18.
560	Braun, V., & Clarke, V. (2006). Using thematic analysis in psychology. Qualitative Research
561	in Psychology, 3(2), 77-101. doi:10.1191/1478088706qp063oa

562	Buszard, T., Farrow, D., & Kemp, J. (2013). Examining the influence of acute instructional
563	approaches on the decision-making performance of experienced team field sport players.
564	Journal of Sports Sciences, 31(3), 238-247. doi:10.1080/02640414.2012.731516
565	Byrne, K. A., Silasi-Mansat, C. D., & Worthy, D. A. (2015). Who chokes under pressure? the
566	big five personality traits and decision-making under pressure. Personality and
567	Individual Differences, 74, 22-28. doi:10.1016/j.paid.2014.10.009
568	Carron, A. V., Colman, M. M., Wheeler, J., & Stevens, D. (2002). Cohesion and performance
569	in sport: A meta-analysis. Journal of Sport and Exercise Psychology, 24, 168-188.
570	Chase, W. G., & Simon, H. A. (1973). The mind's eye in chess. In W. Chase (Ed.), Visual
571	Information Processing (pp. 215-281). London, England: Academic Press.
572	Davids, K., & Araújo, D. (2010). The concept of 'Organismic Asymmetry' in sport science.
573	Journal of Science and Medicine in Sport, 13(6), 633-640.
574	doi:10.1016/j.jsams.2010.05.002
575	Ericsson, K. A., & Ward, P. (2007). Capturing the naturally occurring superior performance
576	of experts in the laboratory toward a science of expert and exceptional performance.
577	Current Directions in Psychological Science, 16(6), 346-350. doi:10.1111/j.1467-
578	8721.2007.00533.x
579	Eysenck, M. W., Derakshan, N., Santos, R., & Calvo, M. G. (2007). Anxiety and cognitive
580	performance: attentional control theory. Emotion, 7(2), 336-353. doi:10.1037/1528-
581	3542.7.2.336
582	Gray, R. (2002a). Behavior of college baseball players in a virtual batting task. <i>Journal of</i>
583	Experimental Psychology: Human Perception and Performance, 28(5), 1131-1148.
584	doi:10.1037/0096-1523.28.5.1131
585	Gray, R. (2002b). "Markov at the bat": a model of cognitive processing in baseball batters.
586	Psychological Science, 13(6), 542-547. doi:10.1111/1467-9280.00495

587	Hays, K., Maynard, I., Thomas, O., & Bawden, M. (2007). Sources and types of confidence
588	identified by world class sport performers. Journal of Applied Sport Psychology, 19(4),
589	434-456. doi:10.1080/10413200701599173
590	Hepler, T. J., & Feltz, D. L. (2012). Take the first heuristic, self-efficacy, and decision-
591	making in sport. Journal of Experimental Psychology: Applied, 18(2), 154-161.
592	doi:10.1037/a0027807
593	Hoffman, R. R., Shadbolt, N. R., Burton, A. M., & Klein, G. (1995). Eliciting knowledge
594	from experts: A methodological analysis. Organizational Behavior and Human Decision
595	Processes, 62(2), 129-158. doi:10.1006/obhd.1995.1039
596	Jackson, R. C., Kinrade, N. P., Hicks, T., & Wills, R. (2013). Individual propensity for
597	reinvestment: Field-based evidence for the predictive validity of three scales.
598	International Journal of Sport Psychology, 44, 331-350. DOI: 10.7352/IJSP2013.44.331
599	Johnson, J. G., & Raab, M. (2003). Take the first: Option-generation and resulting choices.
600	Organizational Behavior and Human Decision Processes, 91(2), 215-229.
601	doi:10.1016/S0749-5978(03)00027-X
602	Jones, G., Swain, A., & Cale, A. (1991). Gender differences in precompetition temporal
603	patterning and antecedents of anxiety and self-confidence. Journal of Sport & Exercise
604	Psychology, 13(1), 1-15. doi:10.1123/jsep.13.1.1
605	Kinrade, N. P., Jackson, R. C., & Ashford, K. J. (2015). Reinvestment, task complexity and
606	decision making under pressure in basketball. Psychology of Sport and Exercise, 20, 11-
607	19. doi:10.1016/j.psychsport.2015.03.007
608	Lausic, D., Tenebaum, G., Eccles, D., Jeong, A., & Johnson, T. (2009). Intrateam
609	communication and performance in doubles tennis. Research Quarterly for Exercise and
610	Sport, 80(2), 281-290. doi:10.5641/027013609X13087704028598

611	LeCouteur, A., & Feo, R. (2011). Real-time communication during play: Analysis of team-
612	mates' talk and interaction. Psychology of Sport and Exercise, 12(2), 124-134.
613	doi:10.1016/j.psychsport.2010.07.003
614	Lenzen, B., Theunissen, C., & Cloes, M. (2009). Situated analysis of team handball players'
615	decisions: An exploratory study. Journal of Teaching in Physical Education, 28(1), 54-
616	74. doi:10.1123/jtpe.28.1.54
617	Loffing, F., Stern, R., & Hagemann, N. (2015). Pattern-induced expectation bias in visual
618	anticipation of action outcomes. Acta Psychologica, 161, 45-53.
619	doi:10.1016/j.actpsy.2015.08.007
620	Macquet, A. (2009). Recognition within the decision-making process: A case study of expert
621	volleyball players. Journal of Applied Sport Psychology, 21(1), 64-79.
622	doi:10.1080/10413200802575759
623	Macquet, A., & Fleurance, P. (2007). Naturalistic decision-making in expert badminton
624	players. Ergonomics, 50(9), 1433-1450. doi:10.1080/00140130701393452
625	Macquet, A., & Kragba, K. (2015). What makes basketball players continue with the planned
626	play or change it? A case study of the relationships between sense-making and decision-
627	making. Cognition, Technology & Work, 17(3), 345-353. doi:10.1007/s10111-015-0332-
628	4
629	McRobert, A. P., Ward, P., Eccles, D. W., & Williams, A. M. (2011). The effect of
630	manipulating context-specific information on perceptual-cognitive processes during a
631	simulated anticipation task. British Journal of Psychology, 102(3), 519-534.
632	doi:10.1111/j.2044-8295.2010.02013.x
633	Murphy, C. P., Jackson, R. C., Cooke, K., Roca, A. Benguigui, N. & Williams, A. M. (2016)
634	Contextual information and perceptual-cognitive expertise in a dynamic, temporally

635	constrained task. Journal of Experimental Psychology: Applied, 22(4), 455-470
636	doi:10.1037/xap0000094
637	Oxford English Dictionary. Retrieved February 12 <sup>th</sup> 2018, from
538	http://en.oxforddictionaries.com/definition/context
639	Paull, G., & Glencross, D. (1997). Expert perception and decision making in baseball.
640	International Journal of Sport Psychology, 28(1), 35-36.
641	Raab, M., & Laborde, S. (2011). When to blink and when to think: Preference for intuitive
642	decisions results in faster and better tactical choices. Research Quarterly for Exercise
643	and Science, 82(1), 89-98. doi:10.1080/02701367.2011.10599725
644	Roca, A., Ford, P. R., McRobert, A. P., & Williams, A. M. (2013). Perceptual-cognitive skills
645	and their interaction as a function of task constraints in soccer. Journal of Sport and
646	Exercise Psychology, 35(2), 144-155. doi:10.1123/jsep.35.2.144
647	Rushall, B., & Sherman, C. (1987). A definition and measurement of pressure in sport.
648	Journal of Applied Research in Coaching and Athletics, 2, 1-23.
649	Schläppi-Lienhard, O., & Hossner, E. (2015). Decision making in beach volleyball defense:
650	Crucial factors derived from interviews with top-level experts. Psychology of Sport and
651	Exercise, 16(1), 60-73. doi:10.1016/j.psychsport.2014.07.005
652	Smith, J. A. (1995). Semi-structured interviewing and qualitative analysis. In J. Smith, R.
653	Harré & L. Van Langenhove (Eds.), Rethinking Methods in Psychology (pp. 8-26).
654	London, England: SAGE publications.
655	Starkes, J., & Deakin, J. (1984). Perception in sport: A cognitive approach to skilled
656	performance. In W. F. Straub & J. M. Williams (Eds.), Cognitive Sport Psychology (pp.
657	115-128). Lansing, MI: Sport Science Association.

658	1ett, R. P., & Guterman, H. A. (2000). Situation trait relevance, trait expression, and cross-
659	situational consistency: Testing a principle of trait activation. Journal of Research in
660	Personality, 34(4), 397-423. doi:10.1006/jrpe.2000.2292
661	Tracy, S. J. (2010). Qualitative quality: Eight "big-tent" criteria for excellent qualitative
662	research. Qualitative Inquiry, 16(10), 837-851. doi:10.1177/1077800410383121
663	Travassos, B., Araújo, D., Davids, K., O'Hara, K., Leitão, J., & Cortinhas, A. (2013).
664	Expertise effects on decision-making in sport are constrained by requisite response
665	behaviours – A meta-analysis. Psychology of Sport and Exercise, 14(2), 211-219.
666	doi:10.1016/j.psychsport.2012.11.002
667	Vaeyens, R., Lenoir, M., Williams, A. M., & Philippaerts, R. M. (2007). Mechanisms
668	underpinning successful decision making in skilled youth soccer players: An analysis of
669	visual search behaviors. Journal of Motor Behavior, 39(5), 395-408.
670	doi:10.3200/JMBR.39.5.395-408
671	Vealey, R. S., Hayashi, S. W., Garner-Holman, M., & Giacobbi, P. (1998). Sources of sport-
672	confidence: Conceptualization and instrument development. Journal of Sport and
673	Exercise Psychology, 20(1), 54-80. doi:10.1123/jsep.20.1.54
674	Verkoeijen, P. P., Rikers, R. M., Schmidt, H. G., Van De Wiel, M. W. J., & Kooman, J. P.
675	(2004). Case representation by medical experts, intermediates and novices for laboratory
676	data presented with or without a clinical context. Medical Education, 38(6), 617-627.
677	doi:10.1046/j.1365-2923.2004.01797.x
678	Williams, A. M. (2009). Perceiving the intentions of others: How do skilled performers make
679	anticipation judgments? Progress in Brain Research, 174, 73-83. doi:10.1016/S0079-
680	6123(09)01307-7

Zardo, P., Collie, A., & Livingstone, C. (2014). External factors affecting decision-making 681 and use of evidence in an Australian public health policy environment. Social Science & 682 Medicine, 108, 120-127. doi:10.1016/j.socscimed.2014.02.046 683

### ACCEPTED MANUSCRIPT

Contextual Factors Influencing Decision Making: Perceptions of Professional Soccer Players

# Highlights

- Semi-structured interviews were conducted with eight professional soccer players
- Static and dynamic contextual themes were perceived to influence decision making
- Dynamic themes related to performance, score status, momentum, and communication
- Static themes related to match importance, perceived pressure, and preparation