TRANSCRIPTION RE:

CSUMB Founding Faculty Oral History Project 1995-98 Rina Benmayor, Project Director

Interview with Robert Van Spyk, Professor Emeritus, Telecommunications, Multimedia and Applied Computing, Science, Technology and Information Resources Center

Interviewer, Rina Benmayor, Professor Emerita School of Humanities and Communication, College of Arts, Humanities, and Social Sciences

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Narrator: Robert Van Spyk Interviewer: Rina Benmayor

Benmayor: Today is February 10, 2020 and this is Rina Benmayor and I'm here with Bob Van

2 Spyk and we are doing our interview over Zoom for the CSUMB Founding Faculty Oral History Project.

3 So, Bob, do we have your permission to record this interview?

4 **Van Spyk:** Yes. Of course.

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Benmayor: Okay. Could we start by asking you to state your name?

6 **Van Spyk:** Bob Van Spyk.

7 **Benmayor:** Okay. And so, Bob, the first question I wanted to ask you was where were you before

you came to CSUMB and how did you find out about this University?

Van Spyk: I was at Hayward State University. I had a dual career between Pacific Bell and Hayward State University so I would go back and forth. My days usually started at 8 and ended at 11 at night. So that's kind of where I was at the time that I saw a very small newspaper article, just a little blurb, that said that folks were thinking about a university here in Fort Ord. And I said, "Oh! Look at that!" In my other lives I used to be an investigative reporter so I started to do some research and I found out that there was in fact already a tiny office on Hilby Street here in Seaside. And so I took a day off and drove up – or down – from Hayward and visited. There were about four staff members there. It was all start up, you know, crazy stuff. And I started to talk with them and that went really well. We had a great time. I came down again the next week just to kind of visit and help out. They were working with an architecture firm to draft the design for the University. It's called a Program Book as you know. That was supposed to end

up in a big binder that said, "These are the programs, this is the space that they need, this is the funding that

they need, this is how long it will take to fix them up" and so on. It's like a manual about how to put the

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whole thing in place. And they were running into a problem which I helped them identify. There was no Computer Science program listed. And I thought, "Whoa, that's quaint." But obviously it was early draft stage, right? So I said, "Well, if you want, I could probably help with that." I was not on the payroll. I was a [3:17] visitor. So, the next week I came down and showed them a document that I'd written about a telecommunications and computing program. And they said, "Wow, this is great!" It turned out that I had just done the same thing for Contra Costa County, established labs and so on. I'd also just developed the Telecommunications graduate degree at Hayward State, so it wasn't all that hard, right? So they thought it was great and they included it in their document. Later on the next week or two weeks later they said, "Well, we don't know how these labs, for example, for media and so on should be organized. How they should be laid out." And I said, "Well, let me think on it." So I disappeared again. And it turned out that my job at Pacific Bell was Lead Member of Technical Staff, second in charge of one of the largest telecommunications labs here on the West Coast. This is sort of a side career. So again, it wasn't all that hard for me to put some stuff on the paper. So that became a pattern. And I became a part time employee, which I wasn't, I was just a visitor. But I was just like a desk, I was always there. So I had a great time. And it snowballed and the actual program came out in Fall of '94. It was very detailed. I had already decided where the Media complex was going to be. In fact, that was one of the questions I was asked. "If you have all this labs for computers and media and so on, and Distance Learning, which was very important at that time, where should they be?" I'd already picked out Building 3640. So I said, "Well, we need about 15,000 square feet." "Oh, where are we going to find it?" "Well, look at the campus diagrams." They saw one building here. So it all worked out really, really well. It was a tremendous collaborative effort. And so that's how it got started. That was the Fall of '94. I started in the Summer of '94 way before anybody was here, really. And the program came out in the Fall of '94. And I got a call in November to report to the campus in January.

[6:04] Benmayor: [Laughs] So you never had an interview?

- 45 **Van Spyk:** Yeah, there were some interviews in between.
- **Benmayor:** Oh, okay.

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- Van Spyk: But I didn't know until later. Of course since I'd been working with them and my background really was almost tailor made for what was required here because of all the different positions. For example, I was an Associate Director of Academic Computing in San Francisco State. So the academic side of the computing house was fine. I'd built computers literally since 1975, as sort of a pastime. Some people golf. Some people ski. I built computers. And that was just how it was. My son today who is a hacker with a big Bay Area company has developed the same way. It's a genetic defect, I think. So that all
- Benmayor: So you got the call in November?

worked out really well. We got the building.

- 55 **[6:59] Van Spyk:** Right. And reporting in January. When I told my wife, I expected to get a solid "No."
 56 But she said, "Okay, no problem." We got a big dumpster in front of the house. I threw out half of our
 57 belongings, packed up the rest and arrived here in January the 7th of 1995, I think, and later at night in a
 58 driving rainstorm. That was a really bad, bad winter, right?
- **Benmayor:** Oh, yeah. Um hmm.
- 60 **Van Spyk:** And of course nobody knew who we were. We were able to get to the Director of
 61 Housing which was just a temporary some volunteer did that. And they didn't know who we were and
 62 where we were supposed to live. I said, "Well, I've got kids and a wife in a car and what now?" [Chuckles]
 63 Well, they finally found a place and that's when we moved in on the campus.
- **Benmayor:** What street were you on?
 - Van Spyk: Wiedemeyer. Yeah. So we settled in. And that's how it all started. One of the things, I use this story with my students as well, to indicate that there's a bunch of lessons I learned from all this, some painful, most of them very nice. One of the lessons that I learned is that, for students to pay attention, which means that you see little things around you, you hear little things, you read, you see them on the

Sea Program. I don't know if you remember that?

- street. Anything that captures your attention focus on it, spend some time on it and then let it digest, sort of 69 70 thing. And that's what happened with that little article that I saw about the campus. You know, I stopped long enough to pay attention to it. That happened again, by the way, and I am digressing, with the Study at 71
- 73 **Benmayor:** I do. I do.

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- Van Spyk: Yeah. I saw a little article that said Maritime Academy of Vallejo is becoming part of the CSU system. And since I like the ocean, I have my own sailboat here, I got in touch with them. And I said, "Can I take some classes on your ship?" I was really surprised, they said, "Sure." I said, "Well, when does your ship go out?" They said, "Well, about four months from now." "How long?" "Two months." So I was able to get students, develop curriculum, we all got onboard in June and were gone for two months at a time. Which was a wonderful experience. The students were ... they were just different people when they came off the ship.
- 81 **Benmayor:** Yeah, yeah.
- [10:22] Van Spyk: And the CSU system, of course not of course but they decided to document it in a 82 movie that we made and that still has to be online somewhere. A Study at Sea movie. About twenty 83 84 minutes. For amateur work. It's a really nice thing to look at. So that happened.
- So it's students paying attention. You know, stop long enough to -85
- **Benmayor:** A-huh. Can I ask you where you saw the initial article? In what newspaper? 86
- Van Spyk: About the Study at Sea, you mean? 87
- **Benmayor:** No, no. About the campus. 88
- Van Spyk: About the campus. It may have been the San Jose Mercury. It may have been that one. 89
- 90 **Benmayor:** Right, right. And just backtracking a little bit, what did you get your degree in? Was it Computer Science or ? [Chuckles] Well, we're all interdisciplinary. So, you know.
- Van Spyk: I know. I know. No, I have my degree in Geography. 92

Benmayor: Oh. A-huh.

Van Spyk: Which has nothing to do with Computer Science. However, my Master's and Ph.D. degree required a lot of computation and there wasn't any software to do what I needed to do. So I wrote software and I learned how to use mainframes and punch machines. So fairly soon I started thinking to use them as a tool. You know, that kind of snowballed over time. So I was almost like forced into other areas. Then later on when I was teaching this material, I was asked by Pacific Bell to be a U.S. representative to the United Nations CCIQT, which is the telecommunications body that they needed representation on. So that's when I started to deepen my knowledge about telecommunications, the telephone networks and all that stuff. In other words, the kind of networks that we're using now, the broadband and so on. So all these things kind of snowballed.

Benmayor: So were you instrumental or key in all of the broadband and stuff that happened on the campus? And the conversions?

Van Spyk: Yeah.

Benmayor: [Chuckles]

Van Spyk: Obviously there were a lot of people involved, really good people. I do have a role. When I talk to my kids I exaggerate that role. When I talk to normal human beings, I'm a little bit more modest. But yes, for Pacific Bell among the many tasks that I had was to fund university research for the telephone company, leading edge research. So there was a thing called the External Technology Program and I administered that to 12 universities, Stanford and all that. When this started to happen I talked to them and I said, "Can I include CSU Monterey Bay in that program?" And they said, "Sure, we trust you," which was the first error they made. So they then ended up donating \$40,000 and free high speed connectivity and I think even one of the large switches that the campus started with. So that was kind of the way that developed over time.

- Benmayor: What was your motivation to leave Hayward? You obviously had a good job there.

 And you were working 11 hours a day or something. [Chuckles]
 - [14:33] Van Spyk: Yeah, oh, yeah. It was. Sometimes when I walked in the door my family would introduce me to my wife. "Here's that man again." No, they knew me. We had a great time. It's mostly... it's mostly obsession. I tell my students also, another little thing, be obsessed about something. Look at something and recognize it and make it your own and don't stop until it is your own. And that's what happened when I saw the University ad and when I got involved. There was no doubt in my mind that I would follow it through as far as I could do it. Having the ability or cultivating the ability to do that, and you know that from your own career, that when you get hooked on something it's a great source of strength and perseverance. And of course I was kind of getting tired of working the long hours. So I exchanged it for CSUMB...
- **Benmayor:** [Laughs]

- **Van Spyk:** ... which you know, the hours were unlimited.
- Benmayor: [Laughs]
- **Van Spyk:** But I owe a lot of course to my family and my wife because they lived through it. They enjoyed it. So there was a lot of support there. And the kids turned out to be wonderful human beings.
- Benmayor: How old were your kids when you moved here?
- **Van Spyk:** The oldest was ten, something like that? And then eight. And six. Maybe a little bit 134 older but around that stage.
- **Benmayor:** So they really grew up here.
- **Van Spyk:** Yeah, yeah. They ended up at Carmel High school. Excellent school, also. And my son 137 is the hacker. He does all the security and dismantles chips and whatever for this company. My two 138 daughters have Ph.D.'s in the hard sciences. And now do work with startup genetics companies and bio

- companies. They are the kind of people that say, "Well, Dad, let me explain." And then everything else that they say after that I don't understand.
- Benmayor: [Laughs] That's the way of it, isn't it?
- 142 **Van Spyk:** They are very nice people. They greatly benefited from being here.
- Benmayor: A-hah. And did you live on Wiedemeyer for long or did you then buy a house?
- Van Spyk: I lived there for two years. We took a hit on the house in Danville so I said to my wife,

 "Well, I'll never buy a house again" ... sort of. But then she found, again, a little article that called her

 attention. A little For Sale thing in the newspaper. For Sale by Owner. She said, "Let's take a look." And I

 said, "Okay. Well." So we took a look and it was a house that was empty, had been empty for a while. And

 we broke in because there was no key. There was no realtor. The owner was very sick, unfortunately. Was

 in L.A. and wanted to sell immediately. And I said, "Well, yeah, we can do that." Because I had just been
- 151 **Benmayor:** Ah.

bought out by Pacific Bell.

- 152 [18:12] Van Spyk: So it was like a flash of lightening. Three weeks later it was done and we were moving.
- **Benmayor:** Great.
- 155 **Van Spyk:** That was fun.
- Benmayor: So you first went to Hilby Street and you hung out with those folks for a few months,
- right?

- 158 Van Spyk: Yes.
- Benmayor: What was the first time you came onto Fort Ord, onto what was to become the campus?
- Van Spyk: The first time I came to campus?
- **Benmayor:** Um hmm.

Van Spyk: That was when I moved. Literally. That one stormy, stormy night. And of course we had to show our documentation at the gate.

Benmayor: So there was still military at the gate?

Van Spyk: Yeah, yeah. So that lasted for several months, actually, until the gate closed. But no, it was a military base, which is interesting. And again, I am pretty orthogonal. It's interesting because I also developed a program between the University and the Department of Defense, the building that sits on the edge of campus, that former hospital. So there were a lot of students going back and forth. They were learning, then they'd leave the classroom, they'd go over to the Department of Defense and do things. As a result of that career, I still have my military credentials. So I can go to any base or stay in any base and things like that. So arriving here had way bigger implications for my future than I thought it might, in that regard. That was kind of nice.

Benmayor: It was a stormy night. And then the next day what was your impression of campus? Were your surprised? Did you feel out of place? I mean what was your emotional response to the physical environment? To the geography.

Van Spyk: Oh, I can describe that. When I was a small kid, I lived in the Netherlands, as you know. I'm a first generation immigrant, you know? A trunk, \$50, off the plane and here you are. But as a little kid I would visit my grandfather who lived in a fishing village. Across from his house was a path that led directly to sand dunes, huge sand dunes all the way to the North Sea. And guess what? In the Wiedemeyer place when you walked out the rear gate what was there? Nothing but sand dunes!

Benmayor: That's right. [Chuckles]

Van Spyk: So it was an immediate sort of, "Ah, this is cool." And my kids really enjoyed that. They found all kinds of stuff. Nothing dangerous but it's wonderful to see my kids running out the back door and disappearing in the dunes kind of thing. They came back. So other than that it was a given environment. I didn't have any reaction to it other than that I'm delighted to be here. I had more of a

reaction to the buildings. Two-fold. Some of the buildings were Viet Nam War era buildings. You know, the two story buildings, right?

Benmayor: Um hmm. Um hmm.

Van Spyk: That you see in all the Viet Nam war movies. And I thought, "I've never seen them live before." I thought, "Oh, look at this. This is really something else!" The other thing was that the buildings that we were working in, and you also remember that, were very cold, and not well equipped for work. The administration finally agreed to give us tables and chairs but it was like a very limited environment. So you had to dress warm, of course. That was not always comfortable for many hours of work. So those are my impressions. I was there and that was it, kind of thing.

[22:29] Benmayor: So when you came on when did you meet your colleagues and what did you start to do? What were you tasked with doing?

Van Spyk: Okay. Peter Smith, who was just a tremendous organizer, essentially gave us the charge to build a university.

Benmayor: [Chuckles]

Van Spyk: So really specific about that. My colleagues arrived anywhere between February or January and a few months later. So it was kind of spread out that the 12 of us, the initial 12 arrived. I can't remember quite who I met when, but that's where they were. And what was the rest of your question?

Benmayor: How did you begin to work? What did you do in those initial meetings?

Van Spyk: Right. We did everything. Of course I had a very fortunate head start, right, because I was a half a year into the process already. So I was ready with the diagrams and the plans and the curriculum. I had a single overview page with I think six or seven disciplines that nobody else was able to start or had an opportunity to start. We were all over tasked. So I decided, "Well, I want to start these six or seven disciplines." So GIS, Computer Science, Telecommunications, Science and Business, actually. And everybody else said, "That's cool. We'll start this, we'll start this." And we divided up the pie and

somebody said, "Okay, I'll look at organizations." Another person said, "Okay, I'll look at the technical parts, administration of registration and applications and things of that nature." So it was, as I recall, pretty self-guided. We all brought our own strengths to it. And there was no doubt about who was going to do what. It was completely self-guided. I like that environment. I'm happy in an environment where somebody says, "Go do this thing." So that was the first half year of meetings, almost, that we got together and talked about all the details and worked them out and checked to see how they worked with the Vision which was in fairly constant development at that time, I think. It wasn't quite done yet. We were all hired, as were the next group of faculty, for specific skills, life experiences, being raised poor or having a strong position on particular things like ethics and culture and values and so on. So we complemented each other, I think. At least my colleagues were kind enough to let me think that I complemented them. [Laughter]

- **Benmayor:** Did you meet Judy Baca in '94? Was she part of those initial -
- **[26:01] Van Spyk:** Oh, yeah. Oh, yeah. Yeah.
- Benmayor: I mean before '95. In other words, when you were in Hilby.
- Van Spyk: No. I think I met everybody after that when we arrived on the campus. Luis Valdez, for example, who was sort of the antidote to overwork.
- **Benmayor:** [Chuckles]
 - Van Spyk: He was so cool and deliberate and sort of peaceful that he was able to slow us down some, and development a perspective other than our own anxiety or tiredness or whatever. Phil Esparza And of course Marsha Moroh, who was extremely well spoken and was able to interpret a lot of things that they said that made no sense. And let me see. Well, there were a whole series, as you know.
- Benmayor: So you were put in charge of the whole... or you and Marsha together in terms of
 Multimedia and Technology? Or? How did that....?
- Van Spyk: I think she developed the Math program primarily. But in terms of all the other six programs that I was working on, the Computer Science she also participated in. But ... we diverged. I

- 235 designed the Media Complex. So I was automatically put in charge as the Director of the Media Complex.
- And that meant that, "Here's empty buildings, how are you going to work with them?" And so I had to lay
- out the faculty offices. And lay out the labs. And, you know, I'm not a *buyer* but I had to *buy* the furniture.
- And I had to *buy* computers. And tables. And lamps.
- Benmayor: And pencils and pens... [Laugh]
- 240 [28:20] Van Spyk: And pens, all that stuff. And I was totally out of my depth. But it did eventually occur.
- And like the faculty offices, there's a little story about that, a little side story. I said that faculty need
- 242 windows in their offices. The side walls of that building, 3640, were concrete. So I said, "Okay, well let's
- just cut windows in it and put 'em in." And then somebody said, "Well, there are CSU-wide regulations
- about how large a faculty office can be, whether it can have windows put in, where you buy the furniture –
- we had to buy prison furniture it turns out and so that's when I learned the concept of "degrees of
- 246 freedom." In other words, degrees of freedom is a mathematical concept, right? But I found that okay, we
- started with 100% freedom, right? Peter said, Peter promised. . . the President. And it turned out to be not
- so at all. The courses, for instance. Course numbering. Layouts. Equipment. There were constraints on
- everything. Now that was logical, obviously, when you run a multi-university system. But I was caught a
- little bit by surprise. So again, another thing I try to alert my students to is, think about your degrees of
- freedom. And think about whether or not you want to push those and exceed them or innovate within them.
- We ended up doing both. For example, I needed a storage place and I couldn't have one because it was too
- much space that I asked for in that building. So I created a lab and they said, "Okay, labs are good." It was
- a storage space, of course.
- 255 **Benmayor:** [Laughs]
- Van Spyk: So that's how it happened. And of course with all the disciplines I ran them for a while
- but only a short while because you can't do six disciplines. I could do the Computer Science and
- Telecommunications, stuff like that. I could do a little bit of GIS, but I proposed it only because I think it's

- very important for data modeling, for data visualization and of course all the Google stuff, that's all GIS 259 260 stuff. So no, but by and large the building, those particular programs were pretty much in my bailiwick.
- Obviously, again, you know, that's not a solo effort, right? 261
- **Benmayor:** Yeah. And what did you end up teaching? I mean what were the courses that you were 262 263 in charge of?
 - Van Spyk: Um. . . I taught Telecommunications, Technology, Networking, Systems Analysis which was also a different kind of branch. What else. Later on of course a variety of things like Computer Security. But that question brings something else in mind. Another question is, "How did you start teaching? Well, here were empty labs, right? And in empty labs were piles of boxes of computers. So the first classes that my students took in the Fall of '95 were, "Okay, here's a room, here's computers, turn it into a lab!" And so I just walked off and they had to do all the work.

Benmayor: [Laughs] 270

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- Van Spyk: And then when they were done and it all worked. You know, these were all smart people, right. Then in the next half of the course or the next part of the course we went to a middle school that was totally without technology, just a few isolated computers. We took a weekend to wire the entire Library so that it became a computer lab. So here were all these people that had never – all these students that had never wired anything, building an entire network including router and network access and things of that nature. So my classes were somewhat applied because I needed labor.
- **Benmayor:** [Laughs] Well, I'm sure those students will never forget those classes either. 277
- [33:10] Van Spyk: No, but you could see the kids at the middle school for example, when they first saw the computers come up and they were able to get in and stuff like that, - you can't replace that kind of 279 experience, you know? And of course all the equipment was donated by Pacific Bell. And some funded by 280 the school, because they really didn't have much. It was I think in the Fitch area, Fitch school area.
 - **Benmayor:** Was that a Service Learning class or part of the Service Learning effort?

- Van Spyk: No, that was just part of a regular class. That's the kind of thing that Service Learning of course does.
- 285 **Benmayor:** Right, right.
- Van Spyk: And it's a very, very good idea to get students into reality.
- Benmayor: I just want to go back to one point before we move on and that was you said that you did have interviews before you were hired.
- Van Spyk: Right.

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- Benmayor: Who interviewed you? Do you remember what the interview was like?
 - Van Spyk: It was in a hotel here. The Seaside, the beach hotel. I think with different rooms. I don't remember who interviewed me. I suspect it was faculty from San Jose State, because San Jose State was asked to launch the whole project and run it for its first period of time. Peter Smith had just been hired. I don't know if I even met him at that time. Probably did. No. Peter Smith was a telephone interview.
- Benmayor: But you had I mean you knew Steve Arvizu then obviously.
- Van Spyk: Yeah. Yeah.
- 297 **Benmayor:** Okay.
- Van Spyk: And did I know him at that time? Yeah, I guess I did.
- 299 **Benmayor:** From the Hilby time, yeah.
- 300 Van Spyk: Yeah.
- Benmayor: Okay. So you mentioned the Vision and I was wondering what was your impression of that Vision when it finally sort of gelled together and how did you respond to it?
 - Van Spyk: I saw it as a contract between the University and the community. And the pieces that I picked out, on a consensus basis, in terms of Technology and Computer Science and Telecommunications and some of the other areas like designing facilities was an unwritten contract between me and the University. So I looked at it very literally in a sense, to the point where the University wanted to be

founded in reality, right? So relationships with business were important. So I reserved some of the offices in the Media Complex for business people. So I had a representative, one of the staff members from Sun move into one office for a while. And other representatives from Silicon Graphics move into another office so that students were immediately exposed to people that they could ask all the questions from. So I saw that as important thing. That's why I used my industry experiences to get donations from Silicon Graphics and Sun. Sun Company donated a quarter million dollars worth of their largest Sun system, the entire CPU, all the hard drives, everything associated with it. Pacific Bell donated. Sony allowed us to install a complete professional video lab including cameras, including sound room and so on, at their cost. And oh, CISCO gave us their entire router education, their entire curriculum. Now that's enormous because they had an enormous number of courses that they use for training all of the people across the world on the configuration and the use of their routers. And so they said, "Yeah, you're allowed to use it." That was really amazing as well. So that's the area that I carved out and that I think I was expected to carve out of the Vision and each of us, of course, developed our own part of the Vision. I reread it the other day. I saved a whole bunch of papers on all of this of course because ultimately my kids need to be in awe of all of that.

Benmayor: [Laughs]

[38:27]Van Spyk: I think it still does the job. It still does the job. Now, my interpretation was very direct. And it was aimed at everybody in the community. And so I had a fairly comfortable circumference within which I had to spend my time.

Benmayor: Was the way in which you taught at CSUMB any different from the way in which you taught at Hayward or San Francisco State?

Van Spyk: Yeah, I think it was. And one of the reasons was is that ... I would be somewhere, from time to time, like Geneva, doing the things that I was teaching about. Because I took semesters off. I had always been doing that. So as much as possible I was teaching about the things that I was actually doing. In my field I happen to think that that's important. I also taught more on, as far as possible, on the

leading edge. So when security became a main issue, I developed an entire course on Encryption. And the students loved it. The puzzle part of it. They thought it was excellent. Berkeley didn't have that yet at that time and so on. It was much more applied, much more sort of on the leading fringe, if at all possible, and I expected much more independence from the students, which was not always easy because not all the students had been through high schools, for example, that were up to par. So there was a lot of time involved in talking with them. Most classes I hired one or two students out of my own pocket to be Teaching Assistants. That also was a really good experience for them.

Benmayor: Why did you have to do it out of your own pocket?

[40:52] Van Spyk: Oh, there was no funding at the University. I think at the time we didn't even recognize the role of Student Assistants. And I had Volunteers but I didn't want just volunteers. I wanted students that were put in a position of responsibility. And it turned out to be extremely well worth it because some of the time that was freed up I could then go around and beat up on industry for more donations. Students, you know, and of course I am talking to the choir, right, but the more responsibility they get the better they do. It's as simple as that. If learning is easy, you're not learning. So it was pretty hard on them. Which was okay.

Benmayor: In those early days I know that you had to hire a bunch of people. You were in the first group. Do you remember that experience and what was your role in that hiring process?

Van Spyk: Okay. Well, it involved some fairly clear steps. The ads were written. Again, it was all a consensus kind of thing. And published in the *Chronicle of Higher Education* and other places. And then we took the day and we gave each day, not 24 hours but we expanded the day to 48 hours, because we got thousands upon thousands of resumes. So, we as a faculty of course came together in groups and spent entire days and evenings going through this. You develop a system. Some resumes were clearly not up to par. Others missed information that was critical. So we – we went through all of them very quickly. Then a slower run, a slower run, a slower run, until we ended up with whatever it was, like 20 or 30 for interviews.

- Then we had the interviews. We had always an administrator, some faculty and a community member participating in that. Then we'd decided on who was going to be hired. So it was an unbelievable process.
- While we were teaching.

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- Benmayor: Right. [Chuckles] Were you teaching? No, you weren't teaching yet.
- Van Spyk: No. No, no. I'm sorry. While I was buying furniture and cabling.
- **Benmayor:** There you go.
- Van Spyk: No, we weren't teaching yet. With an applicant pool like that, right, we had some really unique powerful people which was another reward of working in that environment. We got exposed to fantastic people.
- Benmayor: And who did you end up hiring in that round, do you remember?
- Van Spyk: No. I'd have to go down my list because then there was the next round and the next round, right? But yeah, I'd have to look at the list.
- Benmayor: That's all right, I'm just curious. So this culture of working 80 hours a day or 80 hours a week or whatever it was, did that ever let up?
 - [45:02] Van Spyk: That's interesting. I hadn't really thought about that. For me it certainly didn't. The reason was that I was, when the University was up and running, I was running the joint program with the Department of Defense, I was working with Cabrillo College, I was working with industry to get donations and funding, and developing new classes like, for example, the Cryptography class and documenting them and so on. So it was difficult to slow down. I didn't slow down until well into the ten year part. And even then. But my family is very patient. My wife raised the kids, you know, without as much help from me as I could have provided in a "normal" job. But, you know, I talked about obsession and that's what it takes to get things done in some areas.
 - **Benmayor:** Do you have any memories about or what was your experience during campus struggles? I know there were several in those early years. How did they affect you?

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Van Spyk: That also is interesting and that is something that I have thought about a great deal because Well, those kinds of conflicts are very difficult to sort out. You see them happening and so on. However, for example, the press thought that the University culture had developed in a very unidirectional way and was not as broad as would be expected from a university. I found also -- and you may completely disagree with me on that, it's my own sensitivity having been exposed to World War II Europe kind of issues --, ... let me see if I can phrase that. I don't know how to ... how to really explain the kind of controversies that existed at that time. They're probably. . .

Benmayor: But how did they make you feel?

Van Spyk: Well, it made me feel that I was working increasingly in an environment that had taken a liking to political correctness. There were things that you could say and there were things that you can't say. That's why I made that reference to the War when of course at that time you couldn't say anything because you were shot. That political correctness is something that...that for one reason or another I absolutely can't tolerate. After all, I had read George Orwell, with his wonderful books on the dystopian environment. It was also, I now see, the harbinger of what would infect or affect, whichever, most universities today. Universities have, for example, safe zones where a person can go to in order to not be exposed to comments or criticisms or critical questions, things of that nature. Some universities and I think even Harvard for a while have staff strike teams when a student has been exposed to criticism or discrimination or whatever hurt their feelings, they could go complain and the strike team would go and address the offenders. Well, I taught in Europe for a year. And in Europe academics talk to each other, yell at each other, criticize each other, work as friends and your ideas are not rejected out of hand. You don't have to use a special language. Because don't forget political correctness, and again, you know this all as well, political correctness is just saying something without using the words that are prohibited, without using the trigger words. And I have a whole bunch of examples that are just heartrending. Examples of how students were so thoroughly aware of that as well. And you know, today we would almost say that there was a little slice of Trumpian culture. There's things that you do and things that you don't do. And I didn't agree with that division. So yeah, that was really bad. But you know, as a person you are either sensitive to that or you live with it or you're not sensitive to it. I mean it's just your own adaptation. I was not able to adapt to that very well. Yeah. So.

[51:04] Benmayor: So when did you actually retire? What year was that?

Van Spyk: I don't know, 2010 or so? I'd have to look it up.

Benmayor: Did you retire or did you FERP?

Van Spyk: I FERP'd, yeah. That was a really wonderful part of the program to be able to do that.

Benmayor: Yeah.

Van Spyk: So I could continue to run the Department of Defense part of the student interaction, for example. I continued some of the work on the Media Complex and on the various wonderful committees, that we all served so fondly. But in general I think I've come out of it with a pot of stew that is still brewing. In other words, new insights are still occurring today when I see something or I see something that the students do. I still know a bunch of them. Or my kids do. And I say, "Ah, look at it this way." That turned out to be another value that certainly contributed to my life, the whole experience.

Benmayor: Why did you decide to retire?

Van Spyk: I retired at the age of 69 and I thought that was enough. Yeah. And I retired from the military at the age of 70, I think. So actually it's not that long ago. So I don't know. It was enough. I'd done my job. And ... it was harder and harder to keep up. Don't forget that young whipper snapper faculty were being hired and they were pretty quick on their feet. You know?

Benmayor: Yeah.

Van Spyk: So...yeah.

Benmayor: So looking back what would you say are your greatest accomplishments? Or what do you feel your greatest accomplishments and your legacy on the campus would be?

[53:34] Van Spyk: Well, again, at the risk of being immodest, which I don't care about, I think I established a basis, and this was really much of what we did was solo, right, actually? Because we had too many things going on. I established the Media Complex with an integration of Telecommunications, Multimedia and Computing that is still that way, that's still a strong focus. I established the first stirrings of the Business School, also related and they are still living in the same building today. I established a baseline of technology that was better than any other CSU campus, and I've been to most of them, in terms of what the faculty and the students could expect. We have, for example, a wonderful video conferencing facility with a huge screen. Ancient technology. So my greatest gratification is to be able to see that that foundation was solid. That that foundation made it ready for the future. And that foundation still exists today. That's really cool. You know?

Benmayor: Yeah. It is.

Van Spyk: That's just something that not many people get to experience. So yeah, warts and all, it was an amazing experience. I still remember one of my colleagues teaching karate and a bunch of faculty joined in his class and we did karate. We hurt ourselves more than other people. But....

Benmayor: [Chuckles]

Van Spyk: And when we first arrived Steve Arvizu wanted to test our mettle so he took us on an Outward Bound survival experience. So when I came back after a week, my wife said, "So, what did you do?" I said, "Well, we survived in the Puget Sound for a week on a boat."

Benmayor: You went all the way up to Puget Sound?

Van Spyk: We flew up.

Benmayor: Oh.

Van Spyk: And then took a vehicle to Anacortes, and that's where we got into a 12-person rowboat, essentially like a regular ancient rowboat, and we took off. And we lived from island to island and sometimes slept in the boat, and that was it.

Benmayor: You were with students or was it just faculty?

Van Spyk: No. That was with faculty and staff. Steve was there. Jim May was there, who was one of the first hires as well. I never understood before then that you could actually row while you're sleeping.

Benmayor: [Laughs]

Van Spyk: You can't ... you can't not remember those kinds of experiences.

Benmayor: Right, right.

Van Spyk: But we were a crazy people then, essentially. We had our disagreements but essentially we had a right to have them because we were crazy people with the kind of freedoms that we, you know, still have. So I look at it this way. When I look back on that I say that hindsight is a magnifier, a magnifying glass. Foresight is a telescope. And that's how I see the situation, the way I had to operate into the future and the way that I operate now backwards, where everything is magnified and kind of becomes clearer. So yeah, I can't imagine my life without that experience. You know?

[57:47] Benmayor: Yeah. Yeah. A lot of times some people say well, did you ever during that time say "What did I do? Why am I here?" Did you ever question the decision that you made?

Van Spyk: Oh, every morning.

Benmayor: [Laughs]

Van Spyk: With the equipment donations, for example, there was an immense struggle involved because the equipment sometimes arrived, enormous batches of really state-of-the-art stuff, and it wasn't necessarily immediately utilized. And I recognized later, well I had to move fast because of the beginning status of the University, but I was a little bit too early for what the University could accommodate in terms of curriculum and the use of the equipment. I probably was a little bit too late for budget cycles that would pay for programmers to run this equipment and maintenance people to maintain the equipment. So I took advantage of the early beginnings which was very well known and many companies wanted to be involved

- but that cost, because I was too early for the curriculum and a little bit too late for the budget cycle. So you live with that. You do the best you can. It worked out. You know.
- Benmayor: But you you don't have any regrets, from what I'm hearing, you don't have any regrets about coming here.

Van Spyk: Oh, no. Oh, no. I wouldn't have missed it for the world. Absolutely not. I met so many good colleagues. I had so many opportunities to do things, to get things done. Met so many students from really struggling, poorer students that didn't know where they were going or where they were coming from to very sophisticated students who became my TA's, of course. And when I meet them, still, they say, "Oh, yeah, remember?" And they bring up all kinds of memories that I had even probably forgot in most cases. So, no, it's an absolutely "once in a lifetime" experience and I felt that I was 100% ready for it because of all the other things that I'd been doing all along. Which is another thing that I communicated with my students. Your life may appear random. Because you could do this, you could do that and there is conflict between your tasks and your jobs and so on, but in the end you will find that your nature has directed you to something that actually coagulates pretty well, that comes together pretty well. So it's almost like a Luis Valdez, "Relax, you'll be fine."

Benmayor: [Laughs] That's lovely. That's really lovely and it's true. I understand that. So is there anything that you'd like to add that I haven't asked you about that you think is important?

Van Spyk: No. I think ... another achievement, by the way, is that Study at Sea Program.

Benmayor: Talk a little bit about that.

[1:01:29] Van Spyk: Well, I described how I got to it. And here is a 500 foot former Navy ship that all these Maritime Academy students had to go on trips with for their training. And they had excess capacity to some extent. So, I developed over a short period of time a relationship with the Academy up north in Vallejo. They agreed to let me have a group of students and teach Meteorology and Communications and Oceanography. Those were the three things that I was teaching at that time.

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498 **Benmayor:** How many students did you take?

Van Spyk: The first group was about 14. Yeah. And these were the kind of students ... I'll see if I can characterize them. They were the kind of students that said, "Oh, this sounds great. This sounds new. This sounds really scary and I don't care." We had one person that had mobility difficulties. We had another person who couldn't swim. And guess what? This person started to take swimming lessons, ended up being able to swim and could come. There were those kinds of things. So, we got onboard of the ship. I'd seen the ship. I'd been onboard a couple of times. But other than that, between you and me and the lamp post, I didn't know much about ocean going ships even though we were supposed to run the thing, right? I mean that's what it's all about. So we settled in and started up our classes and the students took turns steering the ship and working with engineers forecasting the ship's weather. In that first trip in 2000, I think, all student communication - there was no email, which was wonderful. There was no Internet, even more wonderful because they were isolated. What do you do? Well, you can be with yourself. Go look out the port at the ocean. So I installed an amateur radio system and that then allowed people to talk to home. That then allowed students to send email via the amateur radio system. By the way, on one of those trips my son accompanied me as a student. He and I got our amateur radio call signs -- there is only one letter difference. So our license is almost identical because we got the licenses for radio at the same time. So that's another fun thing. So it was something that was probably more daunting to most people, maybe myself included, than most other things that you could be doing. Because you were out there in the ocean. Were you going to be sick? Would you get food poisoning? Would you get too tired? Would you fall overboard? What are all these countries about. You know?

Benmayor: Where did you go?

[1:03:13] Van Spyk: One tour we went to the Pacific, the South Pacific including New Zealand and Australia. Another tour, we went to Hawaii and then straight across. Another tour we went through the Panama Canal to New Orleans. So this was two-ocean voyaging with the ship. We experienced all the

- different ports, all the different facilities. Got on land in Peru and Chile and New Zealand. And in fact, I still have a tattoo from Nukuhiva. Nukuhiva is an island that would fit in your backyard, has a population of 400, but it has a well known Pacific Island tattoo artist. So I was ... I was sucked into that. And it was just a wonderful experience altogether. Yeah.
- **Benmayor:** That's lovely.

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- 527 **Van Spyk:** So, you know, you can't beat that.
- Benmayor: I know. We were all very envious of you taking off and having this adventure.

 [Chuckles] I actually once thought, "Well maybe. Would I go on something like that?" And then I thought,

 "Oh, no, probably not."
- 531 **Van Spyk:** Yeah, it was -
- Benmayor: I get seasick in other words. [Chuckles]
- Van Spyk: Well, I trained my students not to get seasick. To some extent that worked. I had them do visualization exercises where they perceived motion as a warm, comforting blanket.
- **Benmayor:** Hmm.
- Van Spyk: In other words, when you are experiencing that motion, think of it not as a negative.

 Think of it as a comforting position that you are in. You are being rocked. You are being held. You are
 being warm. And that reduced the anxiety and that therefore also reduced the seasickness. So that's what
 the experience was like. And also, like I said before, for my students they knew that I felt that if studying is
 easy you're not learning. And they experienced that as well.
- Benmayor: Well, with that, Bob, I want to thank you very much for contributing to the Project. It's been lovely speaking with you after all these years of not seeing you.
- 543 **Van Spyk:** Yeah.
- Benmayor: And I always remember you as a smiling person on the campus. So that was unusual.
- 545 **[1:08:38]**

[1:08:04] Van Spyk: Well, thank you so much for running this program. And I hope that ... that this might lead to the old guard, all of us getting together from time to time. Because I think that the University has not tapped on us, tapped us as a resource as much as it might have in funding drives or other things. So maybe this is a good platform to promote the reintegration of retired faculty or about to retire faculty. I have a former very old professor that I studied with that was a good example at the University of Oregon. He retired and they just stuck him in an office they maintained. And guess what? Students that had questions or wanted to shoot the breeze or whatever, they went to the old guy. And I thought, "Yeah, that's really a continued value to the student body." Because I don't know of any of us that wouldn't be interested in spending our time supporting the University, supporting the students, lending a shoulder to somebody who is having a hard time in particular, because they don't want to necessarily talk to their own faculty but some other person.

Benmayor: Right.

Van Spyk: I hope that at some point indeed what you are doing could be of great value in that respect as well, yeah.

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