

## University of Mississippi eGrove

---

Newsletters

American Institute of Certified Public Accountants  
(AICPA) Historical Collection

---

1964

Revenue and expenses of accounting firms, 3rd annual survey 1964; Management of an accounting practice bulletin, MAP 14c

Robert N. Sempier

Follow this and additional works at: [https://egrove.olemiss.edu/aicpa\\_news](https://egrove.olemiss.edu/aicpa_news)

Part of the [Accounting Commons](#), and the [Taxation Commons](#)

---

### Recommended Citation

Sempier, Robert N., "Revenue and expenses of accounting firms, 3rd annual survey 1964; Management of an accounting practice bulletin, MAP 14c" (1964). *Newsletters*. 234.  
[https://egrove.olemiss.edu/aicpa\\_news/234](https://egrove.olemiss.edu/aicpa_news/234)

This Book is brought to you for free and open access by the American Institute of Certified Public Accountants (AICPA) Historical Collection at eGrove. It has been accepted for inclusion in Newsletters by an authorized administrator of eGrove. For more information, please contact [egrove@olemiss.edu](mailto:egrove@olemiss.edu).

A MANAGEMENT OF AN ACCOUNTING PRACTICE BULLETIN

MAP 14c

REVENUE  
AND EXPENSES  
OF  
ACCOUNTING  
FIRMS

3RD ANNUAL SURVEY 1964

Staff Bulletin Published by the  
American Institute of Certified Public Accountants, Inc.

This bulletin is a publication of the staff of the American Institute of Certified Public Accountants and is not to be regarded as an official pronouncement of the Institute. It was prepared by Richard A. Nest, CPA, assistant director of technical services.

**MAP 14c**

**REVENUE  
AND EXPENSES  
OF  
ACCOUNTING  
FIRMS**

**3RD ANNUAL SURVEY 1964**

**AMERICAN  
INSTITUTE  
OF CPAs**

*Copyright 1964 by the  
American Institute of Certified Public Accountants, Inc.  
666 Fifth Ave., New York, New York 10019*

## CONTENTS

	<i>Page</i>
Introduction .....	5
Methodology .....	7
Figure I Respondents by size of firm.....	11
Figure II Respondents by region.....	11
Figure III Respondents by metropolitan area.....	11
Exhibit I Percentages of firms with various gross income (all services) .....	12
Exhibit II Per cent of gross income by type of professional services (regional basis).....	13
Exhibit III Total salary, operating expenses and net income percentages (nationwide basis)....	15
Exhibit IV Staff salaries and outside services as a percentage of gross income (regional basis) ..	16
Exhibit V Operating expenses as a percentage of gross income (nationwide basis).....	18
Exhibit VI Net income before partners' salaries, drawings, and Federal income tax (regional basis) .....	19
Exhibit VII Net income by number of partners before partners' salaries, drawings, and Federal income tax (small firms).....	20
Exhibit VIII Net income by number of partners before partners' salaries, drawings, and Federal income tax (medium firms) .....	23
Exhibit IX Net income before partners' salaries, drawings, and Federal income tax (by region and size of metropolitan area).....	27
Exhibit X Usual billing rates per hour (by class of staff)	30
Exhibit XI Usual percentage of employee annual base salary recovered in daily billing rates....	32
Exhibit XII Average billings per person per year (by size of firm).....	33

## **INTRODUCTION**

THE DUAL AND INTERRELATED purpose in publishing MAP No. 14, "Basic Financial Reporting for Accounting Firms," was to provide practitioners with a uniform chart of accounts which could be used to improve the operation of their individual practices and to establish a base for the collection of comparable statistics for the benefit of the entire profession.

The results of the first two surveys on income and expenses of accounting firms were published as MAP Bulletins No. 14A and 14B.

This annual survey is a continuation of a long-term professional statistical gathering program regarding revenue and expenses of accounting firms which permits the reader to compare his income and expenses with composite figures of responding firms of similar size, according to region and size of metropolitan area. The replies to the questionnaire have been tabulated and are presented in the accompanying exhibits.

The bulletin is published for the information and assistance of members of the Institute and others interested in the subject.

## **METHODOLOGY**

A MAILING of approximately 13,000 questionnaires was made to each firm and individual practitioner's office represented in the Institute. Firms which had more than one office were requested to complete the questionnaire only for the office to which the questionnaire was addressed. The survey was conducted on a completely anonymous basis.

There were 2,115 replies of which 1,542 were usable in entirety and 281 partially usable (breakdown of professional income missing). The balance (292) were not usable because a significant amount of the detailed information requested was not given.

All usable replies were transferred to punched cards at the Institute. The replies were then tabulated by an independent service bureau.

Though the ratio of responses to the questionnaire was only approximately 1 out of 7, it is hoped that there will be greater participation on the part of the membership with each succeeding survey.

In the interest of uniformity of understanding, the following explanations are provided:

## **MEDIAN**

THE "MEDIAN" is the middle figure in a list in point of size. Thus, if there are 25 items there will be 12 equal to or higher than the median and 12 equal to or lower. The median of a group is con-

sidered more useful than an arithmetic mean ("average") because it is not unduly affected by extremely high or extremely low items. Therefore, in using a median, it is possible for a series of figures not to total 100 per cent.

## **INCOME FROM PROFESSIONAL SERVICES**

- Auditing—Includes audits in which an opinion is qualified or in which a disclaimer is issued.
- Taxes —Includes tax returns, tax examinations, tax assessment appeals and estate planning.
- Management services—Includes systems installations, investigations, cost analyses and other consulting and management services.
- Other accounting services—Includes preparation of nonaudited statements and write-ups.

## **SALARIES AND OUTSIDE SERVICES**

- Salaries professional staff—Includes salaries of accounting staff only.
- Salaries other—Includes stenographers, typists, and other indirect salaries.
- Outside services—Includes consultation with other firms, work performed by others of both a professional and non-professional nature relating to engagements, professional referral fee costs, and cost of data processing.

*Note:* Salaries, other than for partners or proprietor, include all salaries, wages, commissions, bonuses, profit sharing, overtime; in general, all items of direct compensation for services, including provisions for vacations, sick benefits, separation pay, military leave pay, holiday pay, etc.

## **NET INCOME**

IT SHOULD BE NOTED that MAP No. 14 recommends that partners' salaries be deducted in the Income Statement of an accounting firm. For *tabulating* purposes, however, partners' or proprietor's salaries are not deducted from gross income in any of the following exhibits:

## **STATES INCLUDED IN VARIOUS REGIONS**

- |                        |  |
|------------------------|--|
| <b>NEW ENGLAND</b>     | —Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont.  |
| <b>MIDDLE ATLANTIC</b> | —Delaware, District of Columbia, Maryland, New Jersey, New York, Pennsylvania, West Virginia.                                |
| <b>SOUTHEAST</b>       | —Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, South Carolina, Tennessee, Virginia. |
| <b>CENTRAL</b>         | —Illinois, Indiana, Iowa, Michigan, Minnesota, Missouri, Ohio, Wisconsin.  |
| <b>NORTHWEST</b>       | —Colorado, Idaho, Kansas, Montana, Nebraska, North Dakota, South Dakota, Utah, Wyoming.                                      |
| <b>SOUTHWEST</b>       | —Arizona, New Mexico, Oklahoma, Texas.   |
| <b>FAR WEST</b>        | —Alaska, California, Hawaii, Nevada, Oregon, Washington.   |

## **INCOME AND EXPENSES OF ACCOUNTING FIRMS**

IN REPLY TO THE QUESTION of whether the chart of accounts of the respondents generally conformed to the recommendations made in MAP Bulletin No. 14, 1195 or 65 per cent indicated that it did. However, an exception was noted in that only 590 of the 1195 respondents followed the recommended practice of charging partners' salaries in the statement of income.

Size of firm (office) is determined by the number of partners and professional staff as follows:

Individual – Sole practitioner

Small – 2-15 partners and professional staff

Medium – 16-35 partners and professional staff

Large – Over 35 partners and professional staff

The breakdown by size of firm (office) of the respondents is as follows:

	<b>Figure I</b>		
	<b>1964</b>	<b>1963</b>	<b>1962</b>
Individual	402	410	310
Small	1,294	1,353	1,028
Medium	92	95	80
Large	35	36	17
	1,823	1,894	1,435

The breakdown by region of the respondents is as follows:

	<b>Figure II</b>		
	<b>1964</b>	<b>1963</b>	<b>1962</b>
New England	90	90	66
Middle Atlantic	374	413	279
Southeast	329	293	231
Central	353	389	303
Northwest	133	132	113
Southwest	191	217	161
Far West	353	360	282
	1,823	1,894	1,435

The breakdown by size of metropolitan area is as follows:

	<b>Figure III</b>		
	<b>1964</b>	<b>1963</b>	<b>1962</b>
Under— 25,000	281	297	233
25,000— 50,000	198	178	130
50,000—100,000	214	201	157
100,000—500,000	370	421	323
Over—500,000	760	797	592
	1,823	1,894	1,435

**Exhibit I**  
**Percentages of Firms With**  
**Various Gross Income**  
 (all services)

<i>Individual</i>	<i>Amount</i>	<i>Total</i>			<i>1964</i>	<i>1963</i>	<i>1962</i>
		<i>Small</i>	<i>Medium</i>	<i>Large</i>			
Less than \$ 12,000	19.9%	.4%	-.%	-.%	4.7%	4.2%	4.8%
12,000 - 18,000	30.6	1.5	—	—	7.8	8.3	8.1
18,000 - 25,000	26.4	5.1	—	—	9.4	10.6	10.5
25,000 - 50,000	20.1	28.4	—	—	24.6	26.0	25.5
50,000 - 100,000	2.5	36.6	—	—	26.5	26.2	26.5
100,000 - 250,000	.5	26.4	22.8	—	20.0	18.1	19.0
250,000 - 500,000	—	1.3	69.6	—	4.4	4.4	4.1
Over - 500,000	—	.3	7.6	100	2.6	2.2	1.5
				<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>

**Per Cent of Gross Income by Type of Professional Services†**

(regional basis)

<i>Region</i>	<i>Individual</i>	<i>Small</i>	<i>Medium</i>	<i>Large</i>
NEW ENGLAND				
Auditing	30%	47%	50%	69%
Taxes	20	20	20	17
Management Services	10	05	05	08
Other	03	07	05	02
MIDDLE ATLANTIC				
Auditing	30	40	60	65
Taxes	25	23	20	20
Management Services	03	04	05	08
Other	21	10	05	02
SOUTHEAST				
Auditing	24	35	50	*
Taxes	31	30	25	*
Management Services	02	05	06	*
Other	27	15	10	*
CENTRAL				
Auditing	20	30	51	55
Taxes	20	25	24	18
Management Services	05	07	05	10
Other	40	20	10	03

† The figures in this Exhibit are medians. See page 7 for explanation.

\* Insufficient number of replies for separate classification.

**Per Cent of Gross Income by Type of Professional Services†**

**Exhibit II (continued)**

<i>Region</i>	<i>Individual</i>				<i>Medium</i>				<i>Large</i>			
			<i>Small</i>				<i>Medium</i>				<i>Large</i>	
<b>NORTHWEST</b>												
Auditing		16%		25%		36%		*%				
Taxes		33		34		38		*				
Management Services		04		05		05		*				
Other		41		25		15		*				
<b>SOUTHWEST</b>												
Auditing		18		21		43		*				
Taxes		34		34		25		*				
Management Services		03		05		10		*				
Other		36		22		10		*				
<b>FAR WEST</b>												
Auditing		17		20		57		65				
Taxes		20		20		25		23				
Management Services		02		05		03		05				
Other		40		30		05		02				
<b>NATIONWIDE</b>												
Auditing	<u>1964</u>	<u>1963</u>	<u>1962</u>	<u>1964</u>	<u>1963</u>	<u>1962</u>	<u>1964</u>	<u>1963</u>	<u>1962</u>	<u>1964</u>	<u>1963</u>	<u>1962</u>
	<u>20%</u>	<u>20%</u>	<u>19%</u>	<u>30%</u>	<u>30%</u>	<u>32%</u>	<u>51%</u>	<u>51%</u>	<u>50%</u>	<u>60%</u>	<u>65%</u>	<u>65%</u>
Taxes	20	25	25	27	25	25	25	20	25	20	20	20
Management Services	03	05	04	05	07	05	05	05	15	07	08	10
Other	34	35	37	20	23	25	09	07	10	03	01	5

† The figures in this Exhibit are medians. See page 7 for explanation.  
 \* Insufficient number of replies for separate classification.

**Total Salary, Operating Expenses and Net Income Percentages†**  
 (nationwide basis)

	<i>Individual</i>			<i>Small</i>			<i>Medium</i>			<i>Large</i>		
	1964	1963	1962	1964	1963	1962	1964	1963	1962	1964	1963	1962
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Gross Income												
Total Staff Salaries and Outside Services	11%	12%	13%	31%	31%	31%	40%	41%	40%	49%	50%	53%
Gross Profit	89%	88%	87%	69%	69%	69%	60%	59%	60%	51%	50%	47%
Operating Expenses	27%	24%	24%	20%	21%	20%	18%	18%	19%	19%	18%	17%
Net Income	62%	64%	63%	49%	48%	49%	42%	41%	41%	42%	42%	30%

† The figures in this Exhibit are medians. See page 7 for explanation.

**Staff Salaries and Outside Services  
As a Percentage of Gross Income†**

(regional basis)

<i>Region</i>	<i>Individual</i>			<i>Large</i>		
	<i>Small</i>		<i>Medium</i>		<i>Large</i>	
NEW ENGLAND						
Professional Staff	—%	15%	32%	42%		
Other Staff	—	06	07	06		
Outside Services	—	—	—	—		
MIDDLE ATLANTIC						
Professional Staff	—	23	33	37		
Other Staff	—	07	08	08		
Outside Services	—	—	01	—		
SOUTHEAST						
Professional Staff	—	23	32	37		
Other Staff	09	08	07	07		
Outside Services	—	—	—	01		
CENTRAL						
Professional Staff	—	22	30	39		
Other Staff	02	09	08	08		
Outside Services	—	—	—	—		

† The figures in this Exhibit are medians. See page 7 for explanation.

**Staff Salaries and Outside Services  
As a Percentage of Gross Income<sup>†</sup>  
(regional basis)**

<i>Region</i>	<i>Individual</i>			<i>Medium</i>			<i>Large</i>		
	—%	—%	—%	—%	—%	—%	—%	—%	—%
<b>NORTHWEST</b>									
Professional Staff	—%	—%	20%	—%	33%	—%	—%	—%	—%
Other Staff	04	04	09	07	07	*	*	*	*
Outside Services	—	—	—	—	—	*	*	*	*
<b>SOUTHWEST</b>									
Professional Staff	—	—	20	41	41	*	*	*	*
Other Staff	10	10	08	06	06	*	*	*	*
Outside Services	—	—	—	01	01	*	*	*	*
<b>FAR WEST</b>									
Professional Staff	—	—	22	30	36	*	*	*	*
Other Staff	06	06	09	07	07	*	*	*	*
Outside Services	—	—	—	—	—	*	*	*	*
<b>NATIONWIDE</b>									
Professional Staff	—%	—%	1964	1963	1962	1964	1963	1962	1964
Other Staff	04	10	11	08	08	32%	31%	31%	41%
Outside Services	—	02	02	—	01	08	07	08	06
						08	07	08	10
						—	—	01	—
						—	—	—	—

<sup>†</sup> The figures in this Exhibit are medians. See page 7 for explanation.

\* Insufficient number of replies for separate classification.

**Operating Expenses as a Percentage of Gross Income<sup>†</sup>**  
 (nationwide basis)

<i>Operating Expenses</i>	<i>Individual</i>		<i>Small</i>		<i>Medium</i>		<i>Large</i>	
	—%	—%	.2%	.2%	.6	.6	.8	.2%
Contributions	1.5	1.3	1.7	1.7	.6	.6	.8	.2%
Equipment Expense	.2	1.5	.6	.6	.3	.4	.4	.4
Firm Relations	.6	.4	.3	.3	.4	.4	.4	.4
Insurance	.6	.4	4.2	4.2	3.8	3.8	3.8	3.8
Occupancy and Maintenance	5.1	4.8	.7	.7	3.0	3.0	3.0	3.0
Other Operating Expense	.8	.6	.4	.4	.2	.2	.2	.2
Postage and Express	.4	.4	.4	.4	.2	.2	.2	.2
Professional Development	.2	.2	.2	.2	.6	.6	.6	.6
Professional Membership Expense	.6	.4	.4	.4	.6	.6	.6	.6
Provision for Doubtful Accounts	—	—	—	—	—	—	—	—
Publications	1.0	.8	.5	.5	.4	.4	.4	.4
Stationery, Printing and Supplies	2.3	2.0	1.7	1.7	1.3	1.3	1.3	1.3
Taxes—Other	.1	.1	.2	.2	.2	.2	.2	.2
Taxes—Payroll	.1	.1	1.5	1.5	1.5	1.5	1.5	1.5
Telephone and Telegraph	1.8	1.3	1.0	1.0	.8	.8	.8	.8
Travel and Subsistence	3.9	2.7	1.5	1.5	.3	.3	.3	.3
Welfare and Group Benefits	—	—	.7	.7	1.1	1.1	1.1	1.1

† The figures in this Exhibit are medians. See page 7 for explanation.

**Exhibit VI**

**Net Income Before Partners' Salaries,  
Drawings, and Federal Income Tax†**

Region	Individual						Medium (regional basis)						Large					
	Small			\$181,000			Medium			\$199,000			Over \$199,000			Over \$199,000		
New England	\$13,000			\$28,000			\$33,000			108,000			121,000			199,000		
Middle Atlantic	11,000						31,000						131,000			199,000		
Southeast	12,000						32,000						128,000		*			
Central	11,000						28,000						122,000			199,000		
Northwest	11,000						30,000						126,000			199,000		
Southwest	11,000						31,000											
Far West	11,000																	
Nationwide	1964	1963	1962	1964	1963	1962	1964	1963	1962	1964	1963	1962	1964	1963	1962	over	over	over
	11,000	11,000	11,000	30,000	29,000	29,000	123,000	122,000	110,000	199,000	199,000	199,000	199,000	199,000	199,000	199,000	199,000	199,000
<i>Median Number</i>																		
Partners	1									2			5			8		
Professional Staff										—			3			50		
Other Staff										—			2			16		
													5					

† The figures in this Exhibit are medians. See page 7 for explanation.  
 • Insufficient number of replies for separate classification.

## Exhibit VII

**Net Income by Number of Partners  
Before Partners' Salaries, Drawings, and Federal Income Tax**

<i>Region</i>	<i>Number of Partners</i>	<i>Low</i>	<i>High</i>	<i>Median</i>
<b>NEW ENGLAND</b>				
	1	\$ 2,000	\$ 30,000	\$16,000
	2	7,000	51,000	29,000
	3	23,000	99,000	38,000
	4	78,000	113,000	89,000
	5	*	*	*
	over 5	*	*	*
<b>MIDDLE ATLANTIC</b>				
	1	\$ 4,000	\$ 57,000	\$18,000
	2	5,000	91,000	35,000
	3	16,000	172,000	56,000
	4	31,000	156,000	73,000
	5	58,000	104,000	79,000
	over 5	*	*	*

Median

High

Low

Region

SOUTHEAST

*Number of Partners*

1	\$ 3,000
2	9,000
3	27,000
4	22,000
5	63,000
over 5	*

CENTRAL

*Number of Partners*

1	\$ 5,000
2	15,000
3	24,000
4	61,000
5	46,000
over 5	*

NORTHWEST

*Number of Partners*

1	\$ 9,000
2	16,000
3	29,000
4	42,000
5	*
over 5	*

\* Insufficient number of replies for separate classification.

**Net Income by Number of Partners  
Before Partners' Salaries, Drawings, and Federal Income Tax**

( small firms )

<i>Region</i>	<i>Number of Partners</i>	<i>Low</i>	<i>High</i>	<i>Median</i>
<b>SOUTHWEST</b>				
1		\$ 3,000	\$ 43,000	\$15,000
2		9,000	105,000	30,000
3		15,000	110,000	69,000
4		65,000	104,000	74,000
5		65,000	176,000	79,000
over 5		*	*	*
<b>FAR WEST</b>				
1		\$ 6,000	\$ 44,000	\$18,000
2		6,000	90,000	33,000
3		23,000	86,000	55,000
4		36,000	155,000	62,000
5		*	*	*
over 5		*	*	*

\* Insufficient number of replies for separate classification.

**Exhibit VIII**

**Net Income by Number of Partners  
Before Partners' Salaries, Drawings, and Federal Income Tax**  
(medium firms)

<u>Region</u>	<u>Low</u>	<u>High</u>	<u>Median</u>
<b>NEW ENGLAND</b>			
<i>Number of Partners</i>			
1	*	*	*
2	*	*	*
3	*	*	*
4	*	*	*
5	*	*	*
6	*	*	*
7	*	*	*
8	*	*	*
over 8	*	*	*
<b>MIDDLE ATLANTIC</b>			
<i>Number of Partners</i>			
1	*	*	*
2	*	*	*
3	\$ 72,000	\$ 79,000	\$ 77,000
4	77,000	136,000	98,000
5	84,000	182,000	114,000
6	127,000	224,000	129,000
7	*	*	*
8	*	*	*
over 8	*	*	*

\* Insufficient number of replies for separate classification.

**Net Income by Number of Partners  
Before Partners' Salaries, Drawings, and Federal Income Tax**

(medium firms)

<i>Region</i>	<i>Number of Partners</i>		<i>Median</i>
	<i>Low</i>	<i>High</i>	
<b>SOUTHEAST</b>			
1	*	*	*
2	*	*	*
3	*	*	*
4	*	*	*
5	\$100,000	\$145,000	\$123,000
6	*	*	*
7	*	*	*
8	*	*	*
over 8	*	*	*
<b>CENTRAL</b>			
1	*	*	*
2	*	*	*
3	*	*	*
4	\$ 54,000	\$143,000	\$115,000
5	80,000	184,000	126,000
6	116,000	173,000	139,000
7	131,000	210,000	185,000
8	*	*	*
over 8	*	*	*

**Exhibit VIII (continued)**

Median

High

Low

Region

NORTHWEST  
*Number of Partners*

1	*	*
2	*	*
3	*	*
4	*	*
5	*	*
6	\$ 85,000	\$132,000
7	*	*
8	124,000	159,000
over 8	*	*

SOUTHWEST  
*Number of Partners*

1	*	*
2	*	*
3	*	*
4	*	*
5	*	*
6	*	*
7	*	*
8	*	*
over 8	*	*

\* Insufficient number of replies for separate classification.

Net Income by Number of Partners  
Before Partners' Salaries, Drawings, and Federal Income Tax  
(medium firms)

<u>Region</u>  FAR WEST	<u>Number of Partners</u>	<u>Low</u>	<u>High</u>	<u>Median</u>
1	*	*	*	*
2	*	*	*	*
3	*	*	*	*
4	\$ 73,000	\$152,000	\$ 93,000	
5	54,000	243,000	141,000	
6	111,000	315,000	167,000	
7	*	*	*	*
8	*	*	*	*
over 8	*	*	*	*

\* Insufficient number of replies for separate classification.

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

\*

**Exhibit IX**

**Net Income Before Partners' Salaries  
Drawings, and Federal Income Tax†**  
(by region and size of metropolitan area)

Region	Size of Metropolitan Area	Individual	Small			Medium	Large
			\$	*	\$		
NEW ENGLAND	Under— 25,000	\$15,000	\$20,000	*	\$	*	*
	25,000— 50,000	8,000	29,000	*	*	*	*
	50,000—100,000	*	21,000	*	*	*	*
	100,000—500,000	13,000	21,000	*	*	*	*
	Over—500,000	15,000	30,000	*	*	Over 199,000	
MIDDLE ATLANTIC	Under— 25,000	12,000	20,000	*	*	*	*
	25,000— 50,000	10,000	22,000	*	*	*	*
	50,000—100,000	10,000	35,000	*	*	*	*
	100,000—500,000	13,000	31,000	*	*	*	*
	Over—500,000	12,000	36,000	127,000	Over 199,000		
SOUTHEAST	Under— 25,000	13,000	27,000	*	*	*	*
	25,000— 50,000	9,000	28,000	*	*	*	*
	50,000—100,000	16,000	40,000	118,000	*	*	*
	100,000—500,000	10,000	40,000	129,000	*	*	*
	Over—500,000	12,000	30,000	Over 199,000			

† The figures in this Exhibit are medians. See page 7 for explanation.  
\* Insufficient number of replies for separate classification.

**Net Income Before Partners' Salaries,  
Drawings, and Federal Income Tax†**  
(by region and size of metropolitan area)

<i>Region</i>	<i>Size of Metropolitan Area</i>	<i>Individual</i>	<i>Small</i>	<i>Medium</i>	<i>Large</i>
			\$ 9,000	\$ 25,000	\$ *
<b>CENTRAL</b>	Under— 25,000	\$ 9,000	\$ 25,000	\$ *	\$ *
	25,000— 50,000	12,000	36,000	*	*
	50,000—100,000	8,000	28,000	*	*
	100,000—500,000	11,000	29,000	138,000	*
	Over—500,000	11,000	33,000	143,000	Over 199,000
	Under— 25,000	11,000	18,000	*	*
<b>NORTHWEST</b>	25,000— 50,000	9,000	27,000	*	*
	50,000—100,000	13,000	45,000	*	*
	100,000—500,000	13,000	29,000	*	*
	Over—500,000	12,000	28,000	*	*

† The figures in this Exhibit are medians. See page 7 for explanation.  
\* Insufficient number of replies for separate classification.

**Net Income Before Partners' Salaries,  
Drawings, and Federal Income Tax†  
(by region and size of metropolitan area)**

**Exhibit IX (continued)**

<i>Region</i>	<i>Size of Metropolitan Area</i>	<i>Individual</i>	<i>Small</i>		<i>Medium</i>		<i>Large</i>	
			\$20,000	\$	\$	*	\$	*
SOUTHWEST	Under— 25,000	\$13,000	\$20,000	*	\$	*	\$	*
	25,000— 50,000	10,000	26,000	*	*	*	*	*
	50,000—100,000	12,000	45,000	*	*	*	*	*
	100,000—500,000	11,000	30,000	122,000	*	*	*	*
	Over—500,000	11,000	29,000	115,000	Over 199,000	Over 199,000		
FAR WEST	Under— 25,000	11,000	24,000	*	*	*	*	*
	25,000— 50,000	9,000	27,000	*	*	*	*	*
	50,000—100,000	10,000	37,000	*	*	*	*	*
	100,000—500,000	7,000	30,000	86,000	*	*	*	*
	Over—500,000	11,000	33,000	142,000	Over 199,000	Over 199,000		

† The figures in this Exhibit are medians. See page 7 for explanation.

\* Insufficient number of replies for separate classification.

**Exhibit X**  
**Usual Billing Rates Per Hour**  
 (by class of staff)

Billing Rate	Juniors (0-2 years)		Semi-senior (3-4 years)		Seniors (+5 years)	
	No.	%	No.	%	No.	%
Less than \$4	43	3.4	1	—	—	—
4-5	192	15.1	8	.7	5	.3
5-6	367	28.9	83	7.0	5	.3
6-7	265	20.9	160	13.5	29	1.9
7-8	230	18.1	308	26.1	95	6.3
8-9	79	6.2	190	16.0	128	8.5
9-10	50	3.9	190	16.0	287	19.0
10-11	37	2.9	142	12.0	292	19.4
11-12	3	.3	33	2.8	151	10.0
12-13	3	.3	44	3.7	191	12.7
13-14	7	.6	7	.6	37	2.5
14-15	8	.7	128	8.5		

**Usual Billing Rates Per Hour**  
 (by class of staff)

Billing Rate	<i>Juniors</i> (0-2 years)		<i>Semi-senior</i> (3-4 years)		<i>Senior</i> (+5 years)
	No.	%	No.	%	
15-16	—	—	11	.9	
16-17					
17-18					
18-19					
19-20					
20-21					
21-22					
22-23					
23-24					
24-25					
Over 25					
	<u>1,269</u>	<u>100%</u>	<u>1,185</u>	<u>100%</u>	<u>1,508</u>
	<u><u><u>=====</u></u></u>	<u><u><u>=====</u></u></u>	<u><u><u>=====</u></u></u>	<u><u><u>=====</u></u></u>	<u><u><u>=====</u></u></u>

**Exhibit X (continued)**

**Exhibit XI**  
**Usual Percentage of Employee Annual Base Salary  
 Recovered in Daily Billing Rates**

<i>Percentage</i>	<i>General</i>		<i>Medium</i>		<i>Large</i>		<i>Total</i>
	<i>No.</i>	<i>%</i>	<i>No.</i>	<i>%</i>	<i>No.</i>	<i>%</i>	
.5	13	1.1	1	1.1	—	—	14 1.0
.6	31	2.5	1	1.1	—	—	32 2.4
.7	119	9.7	6	6.8	1	2.9	126 9.3
.8	257	20.9	16	18.2	2	5.7	275 20.4
.9	240	19.5	25	28.4	11	31.4	276 20.4
1.0	277	22.6	21	23.9	13	37.1	311 23.0
1.1	123	10.0	8	9.2	4	11.4	135 10.0
1.2	74	6.0	6	6.8	1	2.9	81 6.0
1.3	41	3.4	2	2.3	1	2.9	44 3.3
1.4	8	.7	—	—	2	5.7	10 .7
1.5	19	1.5	1	1.1	—	—	20 1.5
over 1.5	26	2.1	1	1.1	—	—	27 2.0
	<b>1,228</b>	<b>100%</b>	<b>88</b>	<b>100%</b>	<b>35</b>	<b>100%</b>	<b>1,351 100%</b>

**Average Billings  
Per Person Per Year**  
(by size of firm)

<i>Amount</i>	<i>Individual</i>	<i>Small</i>	<i>Medium</i>	<i>Large</i>
Less than \$10,000	142	256	2	1
10,000— 12,000	94	397	25	1
12,000— 13,000	29	179	23	2
13,000— 14,000	23	132	14	5
14,000— 15,000	27	118	15	7
15,000— 16,000	8	76	7	8
16,000— 17,000	16	44	2	6
17,000— 18,000	16	33	2	2
over— 18,000	47	59	2	3
			<u>92</u>	<u>35</u>
			<u>1,294</u>	<u>35</u>
			<u>402</u>	<u>35</u>

**Exhibit XII**