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Cândida Ferreira

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Evaluating the European bank efficiency using Data Envelopment

Analysis: evidence in the aftermath of the recent financial crisis

Cândida Ferreira

ISEG, UL – Lisbon School of Economics and Management of the Universidade de Lisboa UECE - Research Unit in Complexity and Economics REM – Research in Economics and Mathematics R. Miguel Lupi, 20, 1249-078 - LISBOA, PORTUGAL e-mail: candidaf@iseg.ulisboa.pt

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Abstract

This paper seeks to contribute to the analysis of the bank efficiency in the European Union in the aftermath of the recent crisis, using Data Envelopment Analysis (DEA) and considering a sample of 485 banks from all current EU member-states between 2011 and 2017. The results obtained confirm the existence of bank inefficiency, and that this inefficiency is mostly due to inefficient managerial performance and bad combinations of the considered bank inputs and outputs. The results also provide enough evidence of appropriate scale production and dynamic technological changes during the considered interval. Moreover, the results obtained using panel estimates to explain the bank total factor productivity changes allow us to conclude that the choices of the banks in terms of the fixed assets, the profit before tax to the average assets, as well as the ratio of the off-balance sheet items to total assets contribute positively to the productivity changes. On the other side, the ratio of the impaired loans to equity, and the bank interest margins are not in line with the total factor productivity changes of the EU banking sector.

Keywords: EU banking sector; bank efficiency; Data Envelopment Analysis; Malmquist Index

JEL Classification: C33; D24; F36; G21

Evaluating the European bank efficiency using Data Envelopment Analysis: evidence in the aftermath of the recent financial crisis

1. Introduction

The banking sector plays a recognised crucial social-economic role. Overall, banks are supposed to collect savings and to allocate resources in an efficient way. They are also supposed to manage risks and to help solving potential adverse selection and moral hazard problems caused by imperfect information between borrowers and lenders.

Recently, the banking institutions have been exposed to several challenges such as increased liberalisation, deregulation, technological changes and internationalisation. Under these conditions, banks have strong incentives to maximize high-valued investment opportunities, and sometimes they don't prevent risks and contribute to financial distresses and insolvencies that can lead to financial crises.

In the European Union (EU) banks had to face not only the challenges and consequences of the recent international financial crisis but also some specific challenges, namely those related to the process of European integration, to the sovereign debt crisis, and to the crisis of the European Economic and Monetary Union (EMU) that affected most of the EU member-states.

These challenges raised questions related to the resilience and performance of the EU banking institutions particularly in the aftermath of the crises.

This paper aims to contribute to the strand of literature that analyse the European banking markets represented, among others, by Tanna et al (2011), Chortareas et al (2013), Asmild and Zhu (2016), Fujii et al. (2018).

Here a two-stage approach is adopted to address research questions related to the response of the EU banking institutions to the challenges of the different crises. We use Data Envelopment Analysis (DEA) techniques to measure and analyse the European bank efficiency between 2011 and 2017, considering a sample of 485 banks from all current EU member-states.

In the first stage, we consider the different concepts and measures of DEA bank efficiency, namely the technical, pure technical and scale efficiency; the allocative and cost efficiency; as well as the technical, technological, pure technical, scale efficiency changes and the total factor productivity change provided by the Malmquist indices. In the second stage, we use panel random effects estimates to analyse the influence of some bank performance indicators and production conditions to explain the total factor productivity changes.

Overall, our results confirm the existence of bank inefficiency, and that this inefficiency is mostly due to inefficient managerial performance and bad combinations of the considered bank inputs and outputs. The results also provide enough evidence of appropriate scale production and dynamic technological changes during the considered interval.

Moreover, the results obtained in the second stage allow us to conclude that the choices of the banks in terms of the fixed assets, the profit before tax to the average assets, as well as the ratio of the off-balance sheet items to total assets contribute positively to the EU bank total factor productivity changes. On the other side, the ratio of the impaired loans to equity, and the bank interest margins are not in line with these productivity changes.

The paper is organized as follows: Section 2 presents the literature review; the methodology is presented in Section 3; Section 4 provides information about the data, reports and discusses the results obtained; Section 5 concludes.

2. Literature review

The analyses on efficiency mostly follow the pioneer contribution of Farrell (1957) considering the possibility of using the available data of the firms' inputs and outputs to define the efficiency frontier as the best combination of these inputs and outputs, measuring the firms' efficiency with the deviations from the defined efficiency frontier (Coelli, 1996; Sherman and Zhu, 2006; 2013).

During the last few decades the efficiency of financial institutions has been widely studied, analysing the banks' ability to produce output with minimal resources or input, commonly considering the ratio of the banks' outputs over the inputs (Cooper et al, 2006; Chen et al, 2008). The efficiency production frontiers can be obtained with parametric and non-parametric approaches.

The Stochastic Frontier Analysis (SFA), is a parametric approach, following the methodology that was first proposed by Aigner et al (1977) and later developed by Battese and Coelli (1988, 1995). SFA is based on a problem of economic optimisation, more precisely, on the maximisation of profits or the minimisation of costs, given the assumption of a stochastic optimal frontier.

Several studies used SFA to analyse the efficiency of the European banks. For example, Lozano-Vivas et al (2011) conclude that there is cost efficiency improvement of merger processes and consolidations in Europe from 1998 to 2004. Aiello and Bonanno (2013) use SFA to evaluate the cost and the profit efficiency of the Italian banking sector over the years 2006-2011 stating that, overall, the Italian banks performed well during the considered period, despite the high heterogeneity in the results obtained. Vozková and Kuc (2017) consider a sample of 649 European cooperative banks and use SFA to analyse the recent trends in bank cost efficiency concluding that the average inefficiency of European cooperative banks is increasing since 2008. Kuc (2018) also employs the SFA on a set of 183 cooperative banks from 12 European countries during the 2006-2015 period, revealing that smaller European cooperative banks are significantly more cost efficient than the bigger ones. Oliveira (2017) uses SFA to measure the efficiency of 122 European banks from a group of 15 EU member-states for the 2000–2013 period and find that in 2013 the median European bank operated with costs 25 to 100% above the efficient level; and also that the inefficiency of financial intermediation has been increasing over time, possibly driven by the least efficient banks.

Bank efficiency has also been analysed with non-parametric approaches, namely with the Data Envelopment Analysis (DEA) that was first developed by Charnes et al (1978) and developed among others by Ali and Seiford (1993), Lovell (1993), Charnes et al (1994), Cooper et al (2006). DEA is nowadays a well-tested non-parametric efficiency approach, based on a linear

programming methodology that is appropriate to measure the efficiency of different decisionmaking units (DMUs) using multiple inputs and outputs in a production process. Ultimately DEA has become also a method of performance evaluation and benchmarking against best-practice (Cook et al 2014). DEA techniques have been used often to assess and compare the efficiency performance of banks in different countries or regions (Annex 1 presents some recent examples of studies on DEA bank efficiency).

DEA has also been used to analyse the performance of the European banking institutions, both in single focussed studies and in multi-country focussed studies.

Examples of single focussed DEA studies include Favero and Papi (1995) which provide measures of the technical and scale efficiencies in the Italian banking industries by implementing non-parametric DEA on a cross section of 174 Italian banks taken in 1991. The conclusions point to the existence of both technical and allocative efficiency; in addition, when a regression analysis is used, bank efficiency is best explained by productive specialization, size and, to a lesser extent, by location.

Drake (2001) analyses relative efficiencies within the banking sector and the productivity change in the main UK banks over the period 1984 to 1995. The results obtained provide important insights into the size-efficiency relationship in the considered sample of banks and offer a perspective on the evolving structure and competitive environment within which the banks are currently operating. Webb (2003) utilizes DEA window analysis, to measure the relative efficiency levels of large UK retail banks during the period 1982-1995, mostly finding that the overall long run average efficiency trend is falling, and also that all banks in the study show reducing levels of efficiency over the entire time period.

Tanna et al (2011) consider a sample of 17 banking institutions operating in the UK between 2001 and 2006 and use DEA techniques to provide empirical evidence on the association between the efficiency of UK banks and board structure, namely board size and composition. They find some evidence of a positive association between board size and efficiency as well as robust evidence that board composition has a significant and positive impact on all measures of efficiency. More recently, Ouenniche and Carrales (2018) also assess the efficiency profiles of UK banks, collecting data from 109 commercial banks over the years 1987-2015, and conclude that, on average, commercial banks operating in the UK are yet to achieve acceptable levels of overall technical efficiency, pure technical efficiency, and scale efficiency.

Examples of multi-country DEA studies analysing the efficiency of the European banks include Casu and Molyneux (2003) investigating the existence of improvement in and convergence of productive efficiency across European banking markets in the aftermath of the creation of the Single Internal Market with efficiency measures derived from DEA estimations. Overall, the results suggest that there was a small improvement in the bank efficiency levels, although there was not enough evidence to support the convergence of the EU banks' productive efficiency.

Chortareas et al (2013) consider a large sample of commercial banks operating in 27 European Union member states over the 2000s to estimate bank-specific efficiency scores with DEA. In particular, they investigate the dynamics between the financial freedom counterparts of the economic freedom index drawn from the Heritage Foundation database and bank efficiency levels. Their results suggest that the higher the degree of an economy's financial freedom, the higher the benefits for banks in terms of cost advantages and overall efficiency. Moreover, the results also reveal that the effects of financial freedom on bank efficiency tend to be more pronounced in countries with freer political systems in which governments formulate and implement sound policies and higher quality governance.

Grigorian and Manole (2016) use DEA estimates based on data from 29 European countries, and measure the perception of sovereign risk and its impact on deposit dynamics over the period 2006-2011. The results obtained showed that the exposure of the banking sector to sovereign risk negatively affected the growth of consumer deposits over and above the impact of macroeconomic conditions. Moreover, the paper's conclusions underline that during crisis times the perceived risks become more important than financial performance in determining the depositors' choices. Tuskan and Stojanovic (2016) study the efficiency of the banking industry, for the period 2008– 2012 on a sample of 28 European banking systems, suggesting that, in general, banking systems in post-transition countries have a higher cost efficiency. At the same time, Asmild and Zhu (2016) analyse the risk and efficiency of the European banks considering a sample of 71 banks from 20 different EU member-states for the years 2006-2009, analysing some potential bias and limitations of the DEA estimates and demonstrating that the decreases in efficiency scores after weight restrictions are significantly higher for the bailed-out banks than for the non-bailed-out banks.

Kocisova (2017) analyses revenue efficiency of the banking sectors in the European Union countries in 2015 and mostly concluded that the large banking sectors appear to be most efficient. Degl'Innocenti et al (2017) use a two-stage DEA model to analyse the efficiency of 116 banks from nine Central and Eastern European (CEE) countries, members of the EU, covering the period 2004-2015. Overall, the results obtained indicate a low level of efficiency over the entire period of analysis, especially for Eastern European and Balkan countries.

San-Jose et al (2018) study the relationship between economic efficiency and sustainability of banking in Europe applying DEA techniques to a sample of 2752 financial institutions from EU-15 countries in 2014. They mostly conclude that there is no single model of social and economic efficiency according to the type of financial entity in Europe as there is evidence of different behaviours in different European countries.

3. Methodology

Data Envelopment Analysis (DEA) was first developed by Charnes et al (1978) and developed among others by Ali and Seiford (1993), Lovell (1993), Charnes et al (1994), Cooper et al (2006). Nowadays DEA is a well-tested non-parametric efficiency approach, based on a linear programming methodology that is appropriate to measure the efficiency of different decisionmaking units (DMUs) using multiple inputs and outputs in a production process. Ultimately DEA has become also a method of performance evaluation and benchmarking against best-practice (Cook et al 2014). The model proposed by Charnes et al (1978) is based on the assumption of constant returns to scale and is very well presented in Coelli (1996) assuming that each of the considered N firms (or DMUs) use K inputs to produce M outputs, being X the KxN input matrix and Y the MxN output matrix that include the data of all the N DMUs. Using linear programming, one of the ways to measure the efficiency is by solving the problem:

 $Min_{\theta,\lambda}$ θ ,

Subject to: $-y_i + Y \lambda \ge 0$; $\theta y_i - X \lambda \ge 0$; $\lambda \ge 0$ (1)

(where θ is a scalar and λ is a *Nx1* vector of constants).

Solving this problem, we obtain, for each DMU, the efficiency score θ . In all situations $\theta \le 1$; when $\theta=1$ the correspondent DMU is in the efficient frontier, and when they are not in the frontier the values of $1-\theta$ represent the distance to this frontier, or the measure of their technical inefficiencies.

Under these conditions, the technical efficiency of each DMU is a comparative measure of how well it processes the inputs to obtain the desired outputs in comparison with the best achieved performance that is represented by the production possibility frontier. This overall efficiency measure depends not only on the input/output specific combination (representing the pure technical efficiency) but also on the scale of the production operation (or the scale efficiency). Still following Coelli (1996), we can introduce the assumption of variable returns to scale including the convexity constrain $NI'\lambda = I$ in model (1) and solving the following linear programming problem to obtain the measure of the pure technical efficiency:

$Min_{\theta,\lambda}$ θ ,

Subject to: $-y_i + Y \lambda \ge 0$; $\theta y_i - X \lambda \ge 0$; $NI'\lambda = 1$; $\lambda \ge 0$ (2)

(where θ is a scalar, λ is a *Nx1* vector of constants, and *N1* is a *Nx1* vector of ones).

Under the assumption of variable returns to scale the measure of (pure) technical efficiency basically captures the managerial performance. The scale efficiency represents the ability of the management to choose the scale of the production and can be obtained as the ratio of the overall technical efficiency (under the assumption of constant returns to scale) and the pure technical efficiency (see, among others, Kumar and Gulati, 2008; Fujii et al, 2018).

In order to obtain the allocative efficiency, we first need to get the cost efficiency measure, solving the problem

$$Min_{\lambda,xi^*} w_i ' x_i^*,$$

Subject to: $-y_i + Y \lambda \ge 0$; $x_i^* - X \lambda \ge 0$; $NI' \lambda = 1$; $\lambda \ge 0$ (3)

(where w_i is a vector of the prices of the inputs of the i-th DMU, x_i * is the cost-minimising vector of the input quantities for the i-th DMU, given the input prices x_i , and the output levels y_i).

Solving this problem, we can obtain the value of the cost efficiency of the i-th DMU as the ratio of the minimum cost to the observed cost of this DMU, w_i ' x_i^*/w_i ' x_i . Moreover, and as well demonstrated in Coelli (1996), the allocative efficiency (AE) is obtained as the ratio of the cost efficiency (CE) to the technical efficiency (TE), that is AE=CE/TE.

When considering panel data, we can also use a DEA linear programme to get a Malmquist index that measures the productivity change, decomposing it into the technical change and the technical efficiency change (see among others, Candemir et al, 2011) the Malmquist productivity change index between the period t and the period t+1 can then be defined as

$$m(y_{t+1}, x_{t+1}, y_t, x_t) = \left[\frac{d^t(x_{t+1}, y_{t+1})}{d^t(x_t, y_t)} \times \frac{d^{t+1}(x_{t+1}, y_{t+1})}{d^{t+1}(x_t, y_t)}\right]^{1/2}$$
(4)

This index can be decomposed into the

Efficiency Change (EC) = $\frac{d_0^{t+1} (x^{t+1}, y^{t+1})}{d_0^1 (x^1, y^1)}$ (5) and the Technical Change (TC) = $\left[\frac{d_0^t(x_{t+1}, y_{t+1})}{d_1^{t+1}(x_{t+1}, y_{t+1})} \times \frac{d_0^t(x_t, y_t)}{d_1^{t+1}(x_t, y_t)}\right]^{1/2}$ (6)

Overall, it is generally recognised that DEA is an appropriate method to analyse and measure efficiency, including bank efficiency, and that in comparison with other tested methodologies, it presents some advantages, such as the possibility of handling with multiple inputs and outputs without and explicit definition of a production function, the possibility to be used with any inputoutput measurement, and the possibility to obtain efficiency (and inefficiency) measures for every DMU.

On the other hand, DEA has also some recognised disadvantages, namely the fact that we cannot test for a better specification, as well as the fact that the results are very sensitive to the chosen inputs and outputs, as the number of efficient DMUs tend to increase with the inclusion of more input and output variables (see, for example, Ali and Lerme, 1997; Johnes, 2006; Berg, 2010).

In the second stage of our methodology, we use panel data estimates to analyse the influence of some bank-specific factors on the total factor productivity change, measured with one of the Malmquist indices.

Following, among others, Wooldridge (2010), we consider the general multiple linear panel regression model for the cross units (the DMUs) i = 1, ..., N, which are observed for several time periods t = 1, ..., T:

$$y_{i,t} = \alpha + x'_{i,t}\beta + c_i + \varepsilon_{i,t}$$
 (7)

where: $y_{i,t}$ is the dependent variable (in our case, the efficient score obtained for each *i* DMU at time *t*); α is the intercept; $x_{i,t}$ is a K-dimensional row vector of the considered explanatory variables excluding the constant; β is a K-dimensional column vector of parameters; c_i is the individual DMU-specific effect; and $\varepsilon_{i,t}$ is an idiosyncratic error term.

4. Data and empirical results

In the literature there is no clear consensus regarding the precise definition of the banking outputs and inputs. According to the intermediation approach, banks are considered as intermediators between economic agents with financial surplus and those with financial deficit (see, for example, Favero and Lapi, 1995; Chen et al, 2008). Following this approach, we can consider that banks attract deposits and other funds and, using labour and other types of inputs such as buildings, equipment and technology, they transform the funds into loans and other assets or securities. Here banks are assumed to produce three outputs: loans, other earning assets, and non-earning assets using three inputs: interest expenses, non-interest expenses, and equity. The inclusion of equity aims to take into account the relevance of the risk preferences when estimating efficiency (see, among others, Altunbas et al, 2007; Almanza and Rodríguez, 2018).

We consider the period between 2011 and 2017 and a sample of 485 banks from all current EU member states (see Annex II for the distribution of these banks by country). All data are sourced from the Moody's Analytics BankFocus database that has the advantage of combining the well-known data content of the Bureau van Dijk and the Moody's Investors Services with the expertise from Moody's Analytics. The quality and coherence of the information provided by this database is recognised; however, we still had to deal with the lack of data for some of the considered years and/or indicators for the universe of the European banks and this restricted our choices in terms of the banks included in our sample as well as the definition of the banks' outputs and inputs.

In the next pages we present first, the scores for the technical efficiency, considering constant and variable returns to scale, and the scale efficiency. Secondly, we report the results obtained for the allocative and the cost efficiency. Then we show the results obtained for the Malmquist indices. Finally, we present the variables representing the bank-specific factors and results of the estimates of their influence on the banks' total factor productivity changes.

4.1. Technical efficiency, pure technical efficiency and scale efficiency

Following the procedure described in the previous section, and the mentioned outputs (loans, other earning assets, and non-earning assets) and inputs (interest expenses, non-interest expenses, and equity) we obtain the technical efficiency DEA scores.

For the whole sample of 485 EU banks during the period 2011-2017, considering constant return to scale (CRS) the overall input oriented technical efficiency measure is $TE_{CRS} = 0.625$. As we said before, if we consider variable returns to scale (VRS), taking into account the variation of the efficiency with respect to the scale of the operation, we get the pure technical efficiency, that is $TE_{VRS} = 0.685$, revealing that the overall technical inefficiency of the European banks included in our sample is mostly due to inefficient managerial performance and non-efficient combinations of the considered inputs and outputs.

The scale efficiency represents the ability of the management to choose the scale of the production and can be obtained with the ratio TE_{CRS} / TE_{VRS} . Here the scale efficiency of the whole sample is 0.912, allowing us to conclude that overall, the bank scale of the considered EU banks over the years 2011-2017 is not very far away from the most productive scale size.

Figure 1 presents the evolution of the technical efficiency with CRS and with VRS as well as the scale efficiency during the considered interval. There is evidence that both TE_{CRS} and TE_{VRS} decreased between 2011 and 2013 and that they did not recover during the rest of the interval. The scale efficiency was rather stable, but it slightly decreased during the second part of the considered period.



Annex III presents the average scores of the TE_{CRS} , TE_{VRS} and scale efficiency by EU country. The results reported show that despite the country specificities (and the different weight of the banks of each EU country in our sample) the scale efficiency is always higher than the technical and the pure technical efficiency.

4.2. Technical, allocative and cost efficiency

In order to estimate the cost efficiency, we need not only the chosen outputs and inputs but also information regarding the price of the inputs. Still following the intermediation approach, and the data available in the Moody's Analytics BankFocus database, we will consider that the price of the borrowed funds can be represented by the ratio of the interest expense to the deposits and short term funding; the price of the capital and labour is proxied by the ratio of the non-interest expense to total assets. As we want to take into account the relevance of the risk preferences, we include the equity in the inputs and here we will also use the ratio of the equity to total assets.

Under these conditions, allocative and cost efficiency can be obtained testing the selection of the inputs, given their prices, that is, the choice of the best combination of inputs to produce the outputs at minimum cost. Following the methodology presented in the previous section, allocative efficiency (AE) will be the ratio of the cost efficiency (CE) to the technical efficiency (TE), and we can consider either constant return to sale (CCR) or variable return to scale (VRS).

Considering CRS, and the whole sample of 485 EU banks over the years 2011-2017, we confirm that the average technical efficiency is 0.625 and we obtain the values of the cost efficiency ($CE_{CRS} = 0.262$) and of the allocative efficiency ($AE_{CRS} = 0.419$). The results with VRS confirm the increase of bank efficiency when we consider that the scale is not constant, now we obtain: $TE_{VRS} = 0.685$; $CE_{VRS} = 0.304$ and $AE_{CRS} = 0.688$.

Figures 2 and 3 present the technical, cost and allocative efficiency confirming the similar evolution of the values obtained with CRS and VRS during the interval, as well as the relatively higher values of the efficiency calculated with VRS.



Annex IV reports the DEA country average scores for the technical, allocative and cost efficiency obtained with constant and variable returns to scale.

4.3. Malmquist indices measuring the technical and productivity changes

The calculation of the Malmquist indices allows us not only to measure the annual productivity changes but also to decompose the changes into the technological changes and the technical efficiency changes.

Technological change measures technological progress (if the values are greater than one) or regress (with values lower than one). The progress may be understood as the banks' efficient frontier shifting out as a result of the adoption of new technologies by the most efficient banks. The Malmquist indices also report the results of the technical efficiency change (with constant returns to scale) the pure technical efficiency change (with variable returns to scale), the scale efficiency change and the total factor productivity change. Values greater than one always indicate positive changes between one year and the next one.

	EFFCH	ТЕСНСН	РЕСН	SECH	TFPCH
2011-2012	0.937	1.144	1.029	0.911	1.073
2012-2013	1.11	0.898	1.098	1.01	0.997
2013-2014	0.984	1.051	0.902	1.091	1.034
2014-2015	1.046	0.893	1.034	1.011	0.934
2015-2016	0.714	1.195	0.769	0.928	0.853
2016-2017	0.988	1.036	1.001	0.987	1.023
average	0.963	1.036	0.972	0.990	0.986

Table 1 – Results obtained for the Malmquist indices

EFFCH = Technical efficiency change, with CRS technology TECHCH = Technological change PECH = Pure technical efficiency change, with VRS technology SECH = Scale efficiency change TFPCH = Total factor productivity change

Table 1 reports the results obtained for the five Malmquist indices in our sample of EU banks. Overall, the average results reveal that during the considered period the technological changes (TECHCH) were the most dynamic meaning that new and more productive technologies were adopted by the most efficient banks.

Moreover, and confirming the results reported before, there is evidence that, on average, there was no clear progress regarding the technical efficiency changes (ETTCH), the pure technical efficiency changes (PECH), the scale efficiency change (SECH) nor the total factor productivity

change (TFPCH). Not surprisingly, the results also reveal that the changes in the technical efficiency change with CRS technology (EFFCF) are clearly in line with the changes in the pure technical efficiency with VRS technology (PECH).

Annex V represents these annual changes of the five Malmquist indices and Annex VI provides the visualisation of the evolution of each of these five indices during the considered period.

4.4. Panel estimates to explain the contributions to the productivity changes ATÉ 30.10.2019

In the second stage of our estimates we will analyse the influence of some bank performance indicators and production conditions to explain the total factor productivity change that we obtained in the previous section.

More precisely, we will use panel data to estimate the linear model represented with equation (7) where the depended variable is the total factor productivity change obtained for each i DMU at time t and considering the following explanatory variables:

- **Profit before tax to average assets ratio** measures the profitability of the bank and is supposed to be in line with the bank's productivity.
- **Fixed assets** are the bank tangible assets such as property, plant or equipment that can be used to generate income and as collateral to secure long-term debts. Overall, a more productive bank is supposed to have conditions to increase its fixed assets and the increase of the fixed assets may also contribute to the bank's total factor productivity change.
- Net interest margin measures the difference between the interest income generated by the bank and the interest paid out to its lenders relative to the amount of their interestearning assets. In normal times, the increase of the net interest margins is supposed to be in line with the bank's productivity.
- Impaired loans to equity ratio representing the relation between the doubtful loans and the bank's equity (that is usually considered as the first cushion for the problems or stress periods). The increase of this ratio is not supposed to benefit the bank's total factor productivity change.

- Off-balance sheet items to total assets ratio representing the relevance of the items that are assets or debts of the banks but do not appear in the bank's balance sheet. The increase of the off-balance sheet items is usually justified with risk transfer, liquidity enhancement and regulation requirements, motives that, overall, would benefit bank performance and therefore contribute to the bank's productivity growth.
- **Cost to income ratio** measures the overheads or costs of operating the bank, as it is calculated by the division of the operating expenses to the operating income generated by the bank's activities. The increase of cost to income ratio reveals bank inefficiency and is not supposed to benefit the bank's total factor productivity change.
- **Z-score** is represented by the sum of the return on assets (ROA) and the equity to total assets ratio (E/TA) divided by the standard deviation of the ROA. Z-score can be considered as an indicator of the risk or probability of banking failure or bankruptcy. A high Z-score indicates low probability of bankruptcy and therefore, the increase of this measure is supposed to benefit the bank's total factor productivity change.

The use of a panel data approach not only guarantees more observations for the estimations, but also reduces the possibility of multicollinearity among the different variables. The results obtained with the Hausman (1978) test¹ recommend the use of panel random-effects estimates. In a panel random-effects model we suppose that the individual specific effect of each DMU (here, each EU bank included in our sample) is a random variable that is uncorrelated with the explanatory variables.

¹ The results of the Hausman test are not reported in the paper but are available under request.

Variables ^(*)	MODEL I	MODEL II	MODEL III	
Constant:				
Coefficient	5225803	572053	5833543	
Z	-6.13	-15.80	-16.71	
P> z	0.000	0.000	0.000	
Profit before tax/average				
assets				
Coefficient	.0144915	.0146269	.0159238	
Z	2.54	2.59	2.88	
P> z	0.011	0.010	0.004	
Fixed assets				
Coefficient	.0079628	.0080302	.0075154	
Z	2.92	2.97	2.82	
P> z	0.003	0.003	0.005	
Net interest margin				
Coefficient	0285149	0304003	0346064	
Z	-2.56	-3.14	-3.84	
P> z	0.010	0.002	0.000	
Impaired loans / equity				
Coefficient	0062204	0055481		
Z	-1.24	-1.18		
P> z	0.214	0.240		
Cost to income ratio	0000067			
Coefficient	0088967			
	-0.53			
P> Z	0.597			
total assets				
Coefficient	0126736	0125328	0124128	
7	2.63	2.61	2.58	
	0.009	0.009	0.010	
1 > L	0.009	0.007	0.010	
Z-score				
Coefficient	- 0056212			
7	-0.44			
P> 7	0.662			
1 × L	0.002			
Number of observations	3 395	3 395	3 395	
Wald test	chi2(7) = 37.92	chi2(5) = 37.50	chi2(4) = 36.11	
	(Prob. > chi2 = 0.0000)	(Prob. > chi2 = 0.0000)	(Prob. > chi2 = 0.0000)	

Table 2 – Results obtained with panel random-effects estimates

(*) All variables in natural logarithms.

Table 2 reports the results obtained using panel random-effects estimates. For the three considered models the results of the Wald test allow us to conclude that the estimates are in general robust.

In all situations and as expected, there is clear evidence that profit before tax to average assets ratio and the fixed assets positively contribute to the banks' total factor productivity change. On the other side, and also as expected (although not with the same statistical significance) the impaired loans to equity and the cost to income ratios have a negative influence in banks' productivity.

A relative surprise may be the negative influence of the net interest margins in the banks' productivity. But it is an understandable result if we take into account the historical low level of the interest rates (decreasing also the margins) during the considered period.

The clear positive influence that the off-balance sheet items to total assets ratio has in the banks' total factor productivity change confirm the relevance of the off-balance sheet items in the banks' activities, contributing to risk transfer, liquidity enhancement and overcoming the challenges of the regulation requirements.

The results obtained for the Z-score point to its negative influence (although not statistically very strong) in the banks' productivity, allowing us to conclude that, at least in our sample and using the adopted measure of Z-score, there is no convincing evidence that the probability of bankruptcy is in line with the banks' total factor productivity change.

5. Concluding Remarks

This paper uses Data Envelopment Analysis (DEA) techniques to measure and analyse the European bank efficiency between 2011 and 2017, considering a sample of 485 banks from all current EU member-states. Following the intermediation approach banks are assumed to produce three outputs: loans, other earning assets, and non-earning assets using three inputs: interest expenses, non-interest expenses, and equity. All data are sourced from the Moody's Analytics BankFocus database.

We adopt a two-stage approach. In the first stage we obtain different measures of DEA bank efficiency. We begin with the estimation of technical efficiency, pure technical efficiency and scale efficiency. The results obtained reveal the existence of bank inefficiency, and that this inefficiency is mostly due to inefficient managerial performance and non-effective combinations of the considered bank inputs and outputs. In what regards to the scale efficiency there is evidence of overall ability of the management to choose the scale of production. The existence of bank inefficiency is confirmed when we measure the allocative and the cost efficiency, and the bank efficiencies are particularly low when we consider constant returns to scale.

The calculation of the Malmquist indices allows us to measure not only the annual productivity changes but also to decompose the changes into the technological changes and the technical efficiency changes. Overall, the average results reveal that during the considered period the technological changes were the most dynamic meaning that new and more productive technologies were adopted by the most efficient banks. In addition, and confirming the results obtained before, there is evidence that, on average, there was no clear progress regarding the technical efficiency changes, the pure technical efficiency changes, the scale efficiency change nor the total factor productivity change.

In the second stage we use panel random effects estimates to analyse the influence of some bank performance indicators and production conditions to explain the total factor productivity change that we obtained with the Malmquist indices. The results obtained allow us to conclude that, as expected, profit before tax to average assets ratio and the fixed assets contribute positively to the banks' total factor productivity change, while the impaired loans to equity and the cost to income ratios have a negative influence in banks' productivity.

There is also clear evidence of the negative influence of the net interest margins in the banks' productivity, and this is an understandable result considering the historical low level of the interest rates (decreasing also the banks' margins) in recent years.

The clear positive influence that the off-balance sheet items to total assets ratio has in the banks' total factor productivity change confirm the relevance of the off-balance sheet items in the banks' activities, contributing to risk transfer, liquidity enhancement and overcoming the challenges of the regulation requirements, namely those related to the severe crisis that the EU banking institutions had to overcome during the considered period.

Overall, our results confirm the existence of bank technical inefficiencies, mostly due to bad choices in the combinations of the banks' inputs and outputs as well as to inefficient management. On the other side, our estimations confirm good choices in terms of the scale of the production and appropriate technical efficiency changes at least in the considered sample of EU banks and in

the aftermath of the crises that these banks had to overcome during the last decade.

Further research in this field is still needed, namely analysing the determinants of bank efficiency,

considering other variables as bank outputs and/or inputs and other samples of EU and non-EU banks.

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ANNEX I – A selection of recent studies on DEA bank efficient

Autor(s)	Country	Period of	Main findings
and year	or region	analysis	
Apergis and	Middle East	1997-2011	The level of bank efficiency was estimated by
Polemis,	and North		using the nonparametric methodology of the DEA. From the
(2016)	AIrica (MENA)		efficiency in the MENA banking region was relatively high (77.6%)
	countries		denoting that MENA banks need to improve only by 22.4, to reach
			the cost efficiency frontier. It is important to note that there was not
			any significant variation in the level of cost efficiency across MENA
Donno at al	Sino	2000 2012	countries.
(2019)	ASEAN	2000-2013	belonging to China and Indonesia were more likely to be efficient
(2017)	region		due to the geographical location effect. Overall, the results suggest
	Ū.		that Chinese banks outperform banks from the ASEAN countries in
	10 6	2000 2012	terms of efficiency.
Banya and	10 frontier	2008-2012	The results of the analysis show that, to a greater extent, banks in the
(2018)	countries		truncated regression indicate that hank size is negatively related to
(2010)	countries		banking sector efficiency while the degree of risk is positively
			related to bank efficiency.
Chen et al,	China	2008-2011	The findings undoubtedly confirm that the performance of the
(2018)			Chinese banks is rather weak. Inefficiency across all the spectrum of banks are rather alarming and NPLs as well as a proper bank
			corporate governance require to be carefully addressed.
Diallo,	38 countries	2009	The main result shows that bank efficiency relaxed credit
(2018)	from		constraints and increased the growth rate for financially dependent
	different		industries during the crisis. This finding shows the great but
	Continents		negative effects of financial crises on growth
Fukuyama	Japan	2007-2015	The paper discusses inefficiency scores by using slack-based
and	-		allocative and technical inefficiency. The decomposition of
Matousek,			Nerlovian revenue inefficiency into slack-based technical
(2018)			reveals that the main source of bank inefficiency comes from SBTI
Kumar et al,	India	1995-2010	The main contribution of the paper is to empirically provide the
(2016)			evidences to resolve the debate if the global financial crisis had any
			impact on the performance of banking sector in India. The empirical
			scale of the public sector banks via either internal growth or
			consolidation in the sector.
Novickytė	Lithuania	2012-2016	The Lithuanian bank's efficiency analysis based on the VRS
and Droždz,			assumption shows that better results are demonstrated by the local
(2018)			banks. The technical efficiency analysis based on the CRS assumption shows other results: the banks owned by the Nordic
			parent group and the branches have higher pure efficiency than local
			banks and have success at working at the right scale.
Okuda and	Cambodia	2006-2013	The empirical results reveal that the size and ownership structure of
Aiba, (2016)			and TEP growth of banks. The efficiency of domestic institutions is
			found to be better than that of their foreign counterpart, and there is
			no significant difference in TFP growth between domestic and
		1007 0017	foreign institutions.
Ouenniche	UK	1987-2015	Empirical results suggest that, on average, the commercial banks
Carrales.			achieve acceptable levels of overall technical efficiency, pure
(2018)			technical efficiency, and scale efficiency. Furthermore, in general, a
			linear regression-based feedback mechanism proves effective at
			improving discrimination in DEA analyses unless the initial choice of inputs and outputs is well informed
Partovi and	Turkev	2002-2017	Non-Performing Loans exert a negative impact in terms of technical
Matousek,	J		efficiency, confirming the "bad management" hypothesis in the
(2019)			banking sector. The level of efficiency of Turkish banks differs,
1	1	1	depending on the ownership structure.

Shah et al, (2019)	14 counties from Asia, Europe, North America and South America	2010-2018	Sustainable banks (SBs) are more efficient and have higher productivity than non-sustainable banks (NSBs). SBs and NSBs in different regions differ in efficiency.
Sharif et al, (2019)	Malaysia	2007-2016	The paper provides a combination of DEA and SFA efficiency scores, underlying the differences in the scores obtained. It identifies the most efficient and the less efficient financial firms.
Wanke et al, (2016)	Mozambique	2003-2013	The results obtained reveal that ownership (public or foreign) impacts virtual efficiency levels. The findings also show that care must be exercised with M&A because the resultant banking organization could be oversized when foreign ownership is predominant, especially when public ownership is low. Given the relative sizes of the markets in terms of productive resources, M&A involving Mozambican banks can easily lead to decreasing returns to scale.
Wanke et al, (2019)	Middle East and North Africa (MENA) countries	2006-2014	The results reinforce the existence of regulatory marks and culture barriers that may explain why similar countries in size and geographical location may be performing differently in the banking industry.
Yu et al, (2019)	China	2010-2014	The efficiency of the considered banks shows heterogeneity and the efficiency of most foreign banks has much room for improvement. Liquidity and scale effects exert positive impacts on bank efficiency.

Annex II – Number of banks by EU member-state

EU country	Number of banks	% of the total banks
Austria	20	4.12
Belgium	7	1.44
Bulgaria	5	1.03
Croatia	7	1.44
Cyprus	3	0.62
Czech Rep.	8	1.65
Denmark	31	6.39
Estonia	2	0.41
Finland	5	1.03
France	43	8.87
Germany	103	21.24
Greece	6	1.24
Hungary	7	1.44
Ireland	4	0.82
Italy	105	21.65
Latvia	1	0.21
Lithuania	4	0.82
Luxembourg	9	1.86
Malta	3	0.62
Netherlands	16	3.30
Poland	14	2.89
Portugal	6	1.24
Romania	4	0.82
Slovakia	7	1.44
Slovenia	6	1.24
Spain	13	2.68
Sweden	7	1.44
UK	39	8.04

(*) The data used in this paper are sourced from the Moody's Analytics BankFocus database.

EU country	Technical efficiency	Technical efficiency	Scale efficiency	
	with CRS	with VRS		
Austria	0.570	0.725	0.786	
Belgium	0.426	0.498	0.855	
Bulgaria	0.611	0.736	0.830	
Croatia	0.528	0.590	0.895	
Cyprus	0.450	0.478	0.941	
Czech Rep.	0.537	0.613	0.876	
Denmark	0.614	0.642	0.956	
Estonia	0.465	0.465	1.000	
Finland	0.681	0.730	0.933	
France	0.838	0.845	0.992	
Germany	0.575	0.649	0.886	
Greece	0.473	0.477	0.992	
Hungary	0.509	0.515	0.988	
Ireland	0.624	0.634	0.984	
Italy	0.599	0.696	0.861	
Latvia	0.800	1.000	0.800	
Lithuania	0.930	0.997	0.933	
Luxembourg	0.833	0.944	0.882	
Malta	0.906	0.944	0.960	
Netherlands	0.84	0.867	0.969	
Poland	0.713	0.728	0.979	
Portugal	0.724	0.726	0.997	
Romania	0.871	0.873	0.998	
Slovakia	0.488	0.504	0.968	
Slovenia	0.664	0.690	0.962	
Spain	0.485	0.500	0.970	
Sweden	0.492	0.583	0.844	
UK	0.584	0.615	0.950	

Annex III – DEA country average technical efficiency scores

Source: Author's calculations

Annex IV – DEA country average technical, allocative and cost efficiency scores (with CRS and VRS)

EU country	TE _{CRS}	AE _{CRS}	CE _{CRS}	TEvrs	AEvrs	CEvrs
Austria	0.570	0.411	0.234	0.725	0.323	0.234
Belgium	0.426	0.453	0.193	0.498	0.392	0.195
Bulgaria	0.611	0.381	0.233	0.736	0.318	0.234
Croatia	0.528	0.650	0.343	0.590	0.585	0.345
Cyprus	0.450	0.638	0.287	0.478	0.600	0.287
Czech Rep.	0.537	0.337	0.181	0.613	0.299	0.183
Denmark	0.614	0.300	0.184	0.642	0.291	0.187
Estonia	0.465	0.357	0.166	0.465	0.368	0.171
Finland	0.681	0.410	0.279	0.730	0.385	0.281
France	0.838	0.690	0.578	0.845	0.710	0.600
Germany	0.575	0.449	0.258	0.649	0.462	0.300
Greece	0.473	0.347	0.164	0.477	0.356	0.170
Hungary	0.509	0.263	0.134	0.515	0.283	0.146
Ireland	0.624	0.399	0.249	0.634	0.438	0.278
Italy	0.599	0.379	0.227	0.696	0.444	0.309
Latvia	0.800	0.943	0.754	1.000	1.000	1.000
Lithuania	0.930	0.749	0.697	0.997	0.967	0.964
Luxembourg	0.833	0.630	0.525	0.944	0.654	0.617
Malta	0.906	0.572	0.518	0.944	0.738	0.697
Netherlands	0.840	0.383	0.322	0.867	0.370	0.321
Poland	0.713	0.139	0.099	0.728	0.147	0.107
Portugal	0.724	0.594	0.430	0.726	0.687	0.499
Romania	0.871	0.834	0.726	0.873	0.869	0.759
Slovakia	0.488	0.096	0.047	0.504	0.123	0.062
Slovenia	0.664	0.063	0.042	0.690	0.068	0.047
Spain	0.485	0.293	0.142	0.500	0.324	0.162
Sweden	0.492	0.201	0.099	0.583	0.196	0.114
UK	0.584	0.245	0.143	0.615	0.278	0.171

Source: Author's calculations



Annex V – Annual results of all the Malmquist indices

EFFCH = Technical efficiency change, with CRS technology

TECHCH = Technological change

PECH = Pure technical efficiency change, with VRS technology

SECH = Scale efficiency change

TFPCH = Total factor productivity change



VI - Annual results of each of the five Malmquist indices







