









### **Core Project Team**

Community engagement, outreach & co-owner:



Brooklyn's oldest Latino community-based organization promoting environmental and climate justice focusing on climate resiliency in Sunset Park.

Technical assistance & subscription support:



HERE COMES

Environmental nonprofit running diverse programs to help New Yorkers adopt Clean Energy. Here Comes Solar provides comprehensive technical assistance to homeowners, community groups, and renters.

Co-op operations, billing & co-owner:



Consumer-owned energy cooperative working to create a movement for a sustainable and just energy future in the Northeast through their regional community energy cooperatives.

### **Agenda**

- ♦ Solar 101
- Co-Op Power & Smith College
- Tax Equity Flip Model
- Sunset Park Solar
  - Background
  - > Just Transition Model
  - > Project Details
  - Important Takeaways







### **Traditional Solar System**

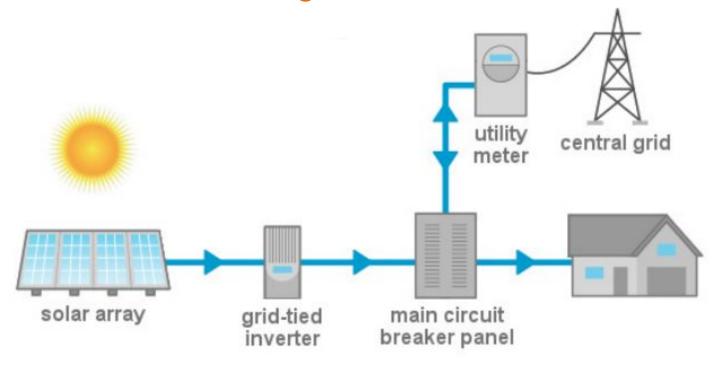
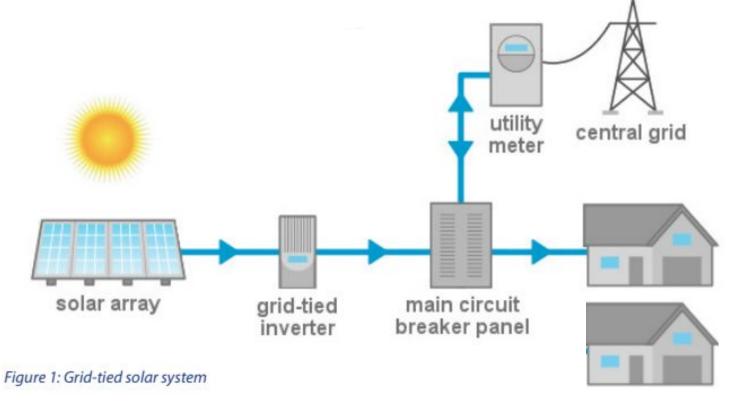
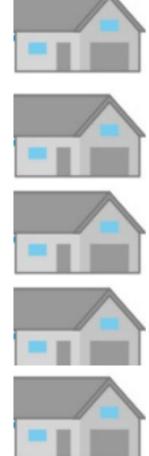


Figure 1: Grid-tied solar system



### **Community Solar**







### **Community Solar Benefits**

- **Expands access to solar**
- Energy cost savings
- Renewable energy development
- Community energy awareness
- Workforce opportunities





# Co-Op Power & Smith College

#### **Smith College & Co-op Power**

#### **Project collaboration:**

Smith financed a 25kW solar array for 67 West Street, smith off-campus housing, through Co-op Power. CP recruiting a local tax equity investor and worked with Latham and Watkins to develop the suite of legal documents required for this re-engineered tax equity financing program.



#### **Tax Equity Partnership Flip**

#### **Financial Model:**

Smith College partnered with Co-op Power on the first pilot of our Re-engineered Tax Equity Partnership Flip financing model that would return ownership of solar projects to local non-profits, municipalities and cooperatives dedicated to serving the common good, especially low income communities and communities of color left out of the green revolution.

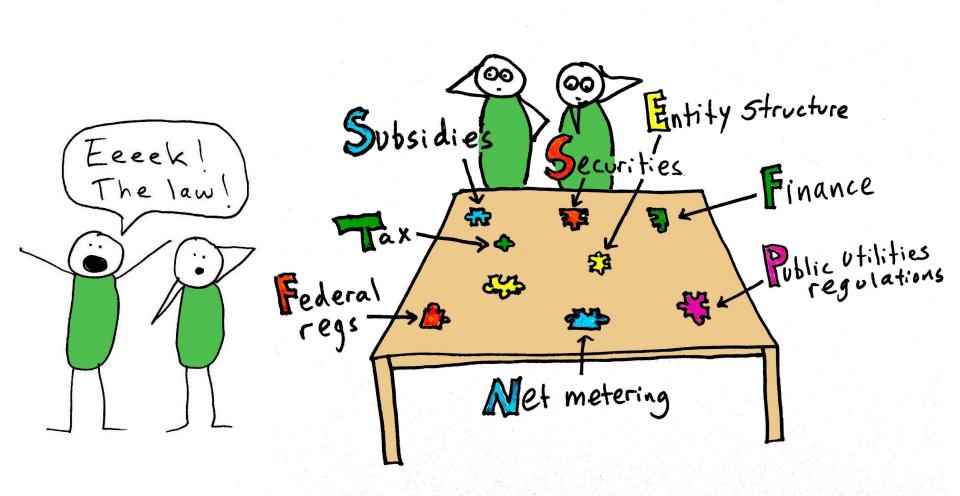
#### **Co-op Power as a Partner**

**Building Grassroots-Led and Community Owned Energy Projects:** 

Co-op Power has completed several other projects using this model and is now using this model to finance nearly 2 MW of solar projects in NYC, serving 500 low income families - the 685 kW project in collaboration with UPROSE, installing solar on the Brooklyn Army Terminal and a 1.2 MW project installing solar on NYCHA buildings

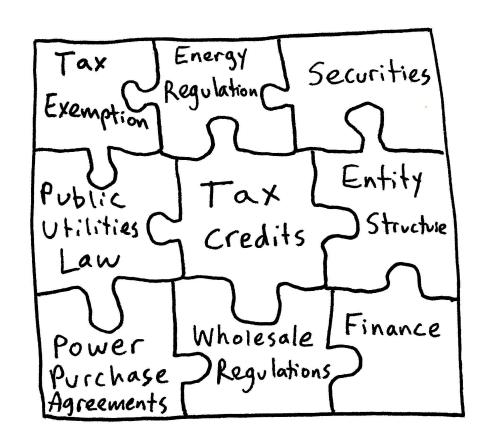


## Tax Equity Flip Model



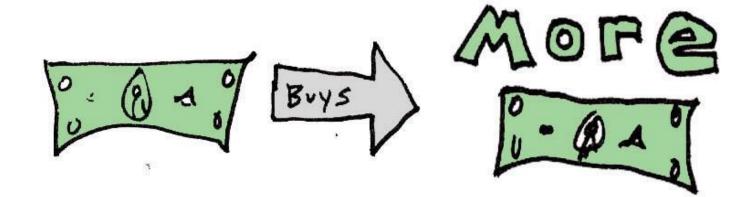
#### What we learned about the law:

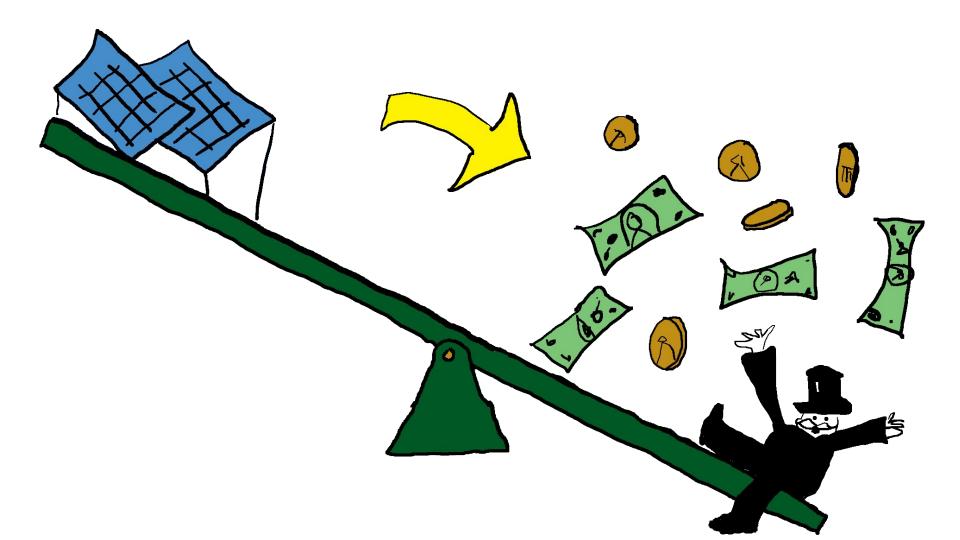
- It privileges the wealthy and homeowners in solar development.
- It makes communityownership difficult.
- And it's just plain complicated.



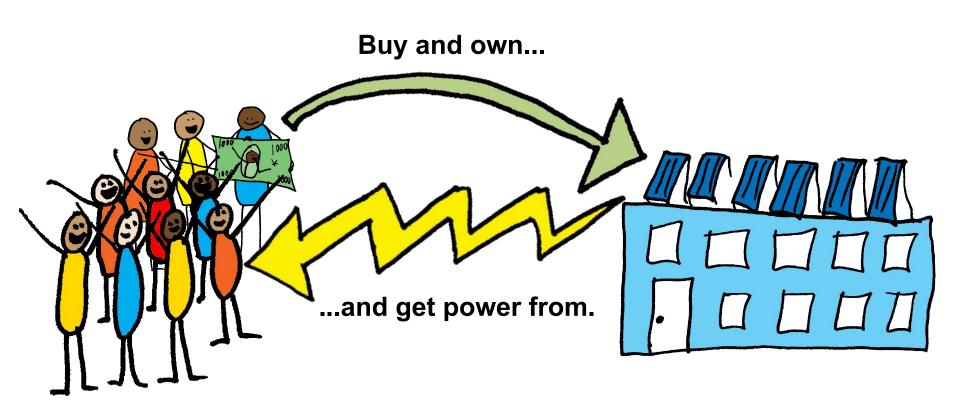
# Why is it so easy for some?

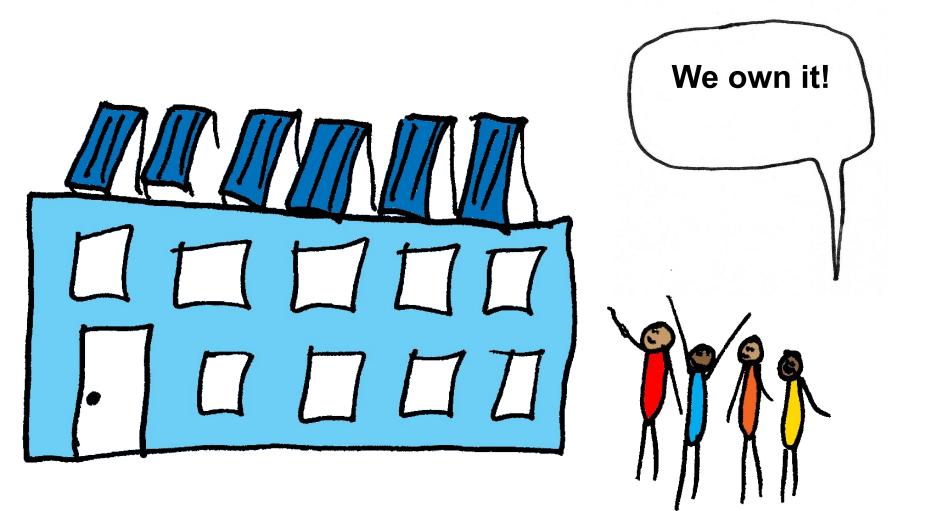
Passive investment income + Tax Credit + Depreciation + Return on Investment



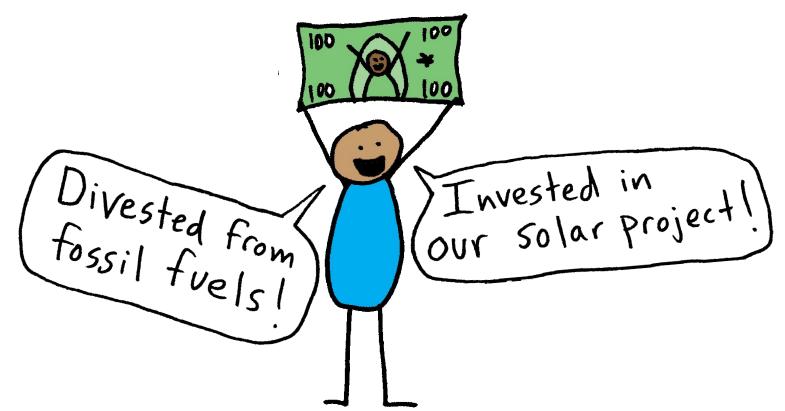


### **Community-Owned Solar**

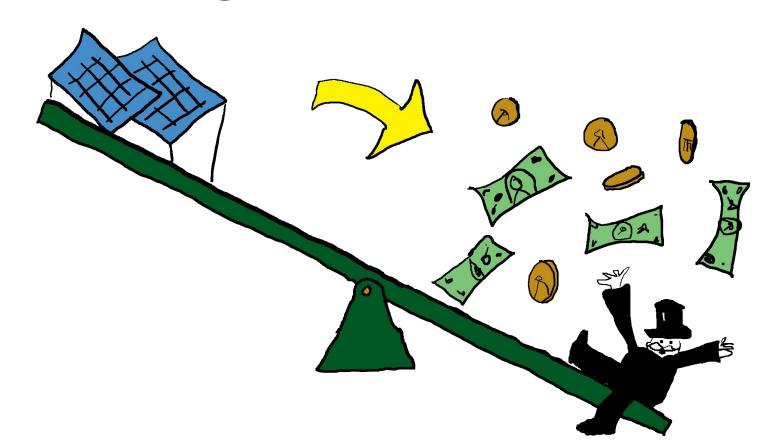




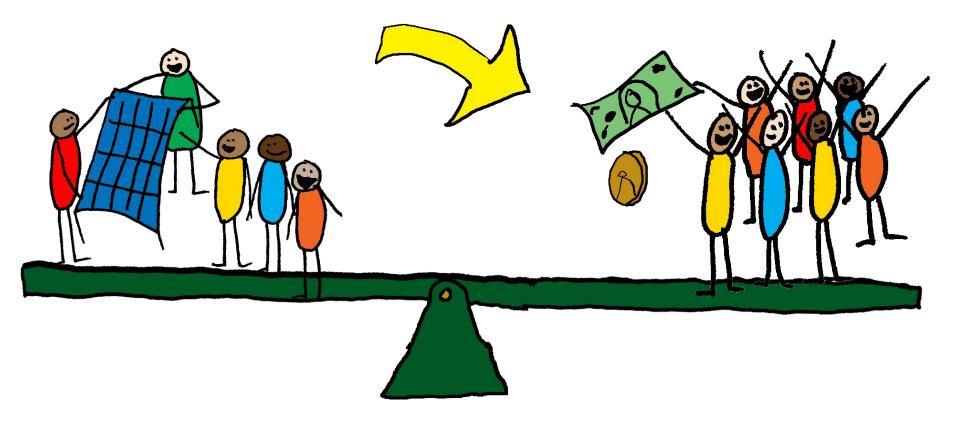
# Everyone can capitalize it



# **Investors get less**



# People get more





### Challenges

- Subsidies require wealthy investor participation private equity
- Exclude Low and Moderate Income (LMI) and communities of color
- Small projects shunned in favor of largest available options
- Community initiatives have little access to financing



# Types of Third Party Financing

Investors use one of these three types of financing structures:

- Pre-Paid PPA (Power Purchase Agreement)
- Sale-Leaseback
- Partnership Flip

Project Dev & Operations Services



CEC Customers

**EPC Contractor** 

The Key Players

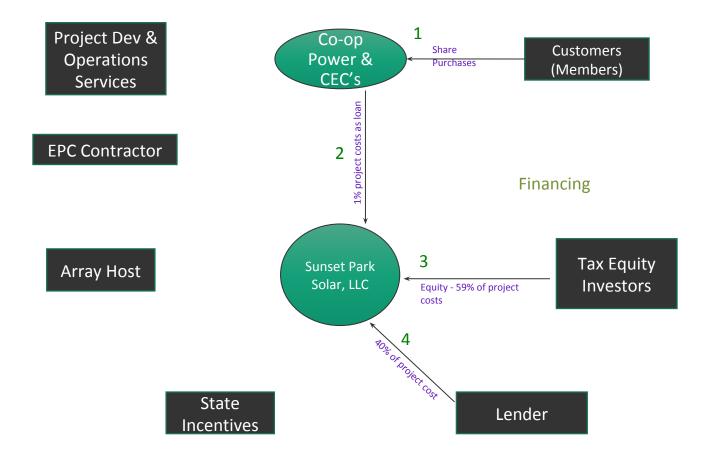
Array Host

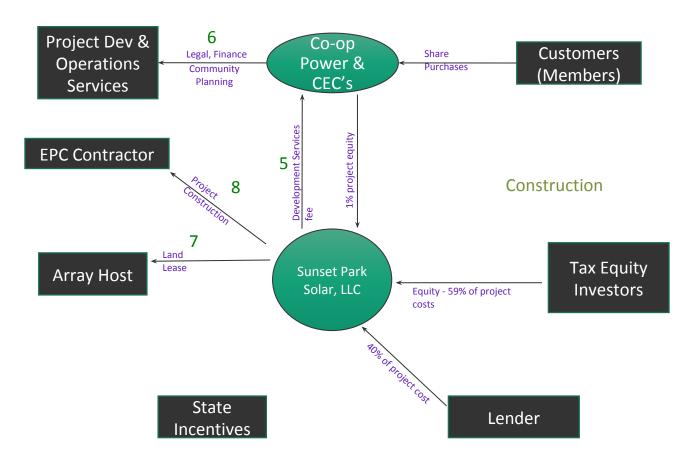
Sunset Park Solar, LLC

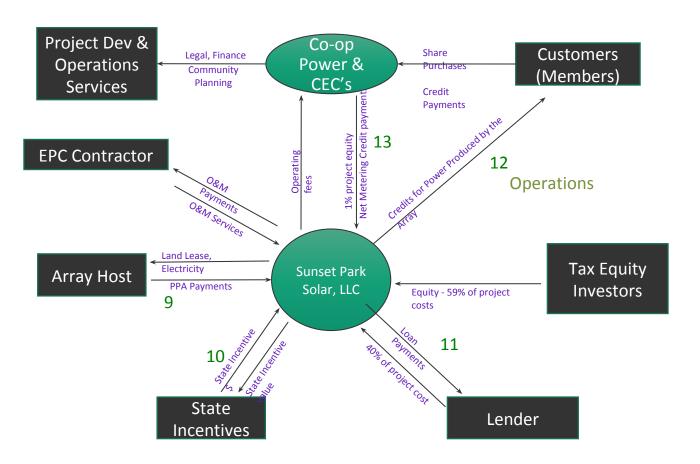
Tax Equity Investors

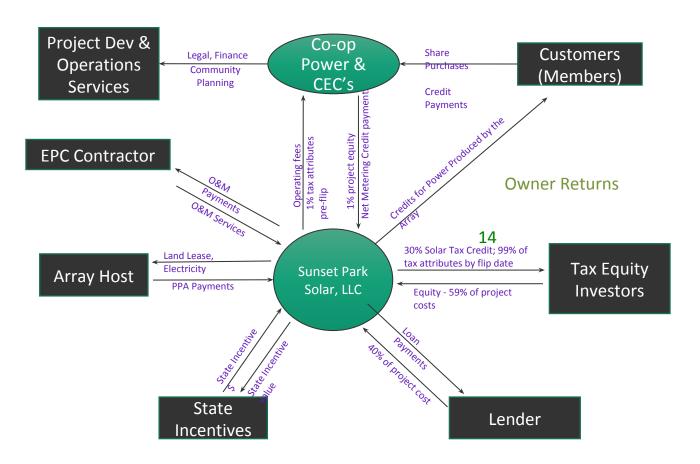
State Incentives

Lender









#### **Community Solar Project Finance Ownership** Operations Co-op Customers Share Legal, Finance Support Power & Purchases Community (Members) CEC's Planning Services Credit 100% project owner Net Metering Credit paymen **Payments** Operating Fees 100% tax attributes **T** 17 **EPC** Contractor After the Flip Land Lease, 16 Tax Equity Electricity Sunset Park Array Host **PPA Payments** Solar, LLC **Investors Gives up Equity Shares** State Lender Incentives

#### **Sunset Park Solar**

### **Sunset Park Neighborhood**



31% below poverty line

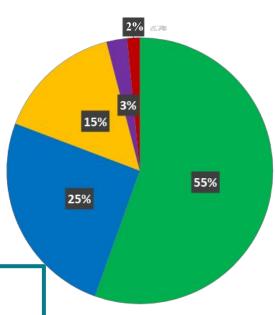


50% linguistically isolated



**High rates of respiratory diseases** 

- Latino
- Asian
- White
- Black
- Other



Sources: U.S. Census Bureau, 2012-2016 American Community Survey 5-Year Estimates; New York State Department of Health, Statewide Planning and Research Cooperative System, 2012; NYC DOHMH, Bureau of Vital Statistics, 2009-2013

#### **Local Pollution**



**Transportation** 



**Energy** 



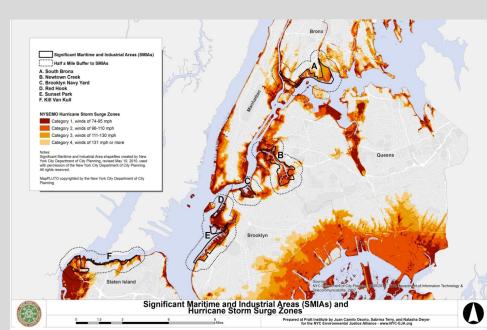
**Industry** 



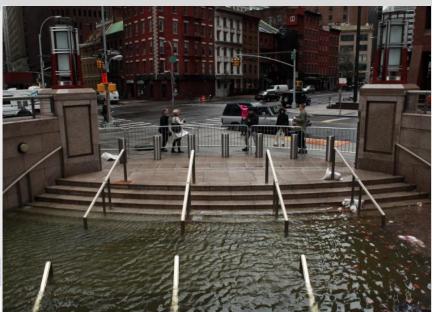


#### **Sunset Park Environmental Justice Tour Map Environmental Justice** Legend Waste Transfer Sites Power Generators (Peakers) Major Brownfield Opportunity Area (BOA) Sites Air Emissions Facility ConEd Greenwood Substation NYC DEP Owl's Head Water Pollution Control Plant Toxic Release Inventory (TRI) Sites Gowanus Expressway Proposed Greenway Connector Streets Proposed Main Greenway Route Future Park //// Gowanus Canal Waterfront Areas 1 -Sims Facility **Pollution** 2- Axis Group 3- Federal Building #2 South Brooklyn Marine Terminal 4- Jackie Gleason Bus Depot **Inequity** Bush Terminal Piers Location Climate USPG-Narro 58th Street Pier Chinatown **Demographics** Infrastructure NYC Dept. of Information and Technology;

#### Climate Justice & the climate crisis:



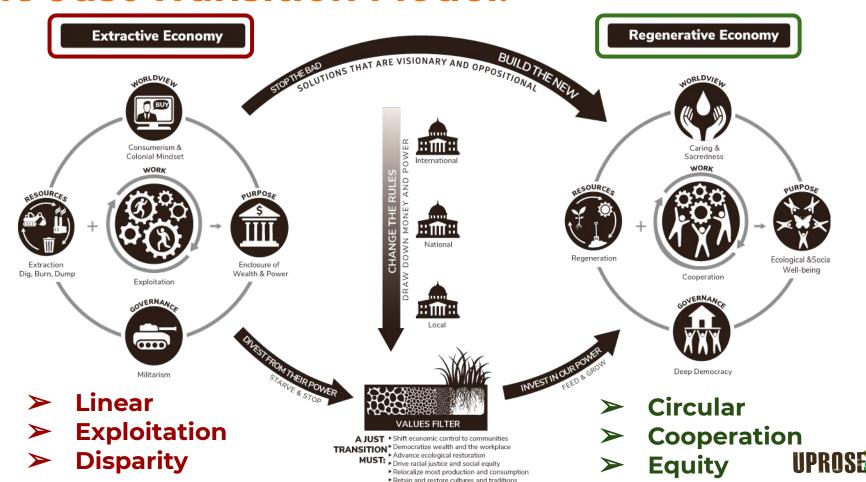
Significant Maritime and Industrial Areas (SMIA) and Hurricane Storm Surge Zones. Source: NYC-EJA.



Flooded subway station in New York City after Superstorm Sandy. Source: Unknown.



#### **The Just Transition Model:**



#### Sunset Park Solar: Project Origin

- Superstorm Sandy 2012
- **UPROSE** organizing on renewable energy in Sunset Park.
- Climate Justice Center & Sunset
   Park Community Action Plan for
   Climate Resiliency
- RFP released by NYC Economic Development Corp
- Innovative project team







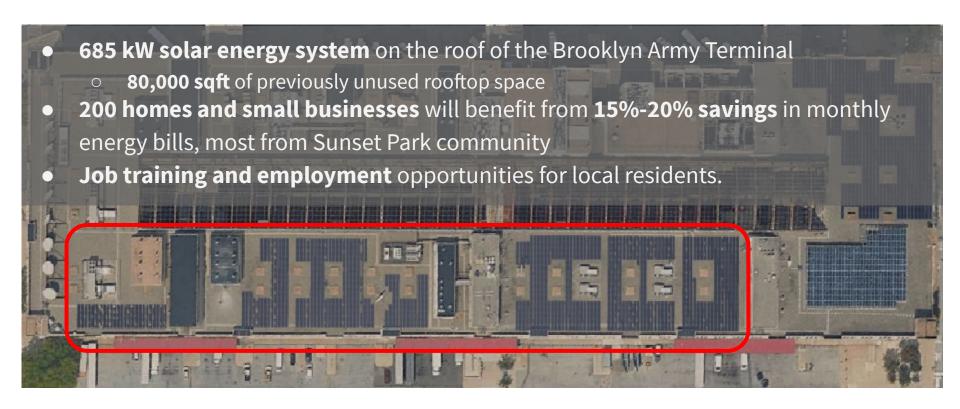








### **Sunset Park Solar Project Details**

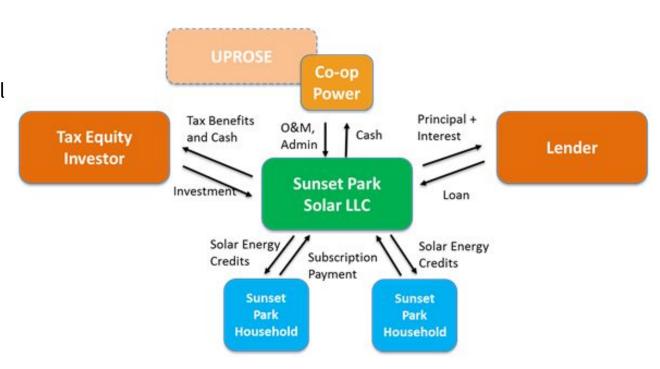




#### The Sunset Park Solar Ownership Model

- NY's first
   cooperatively-owned
   solar developed, owned
   and operated by the local
   community through the
   New York City
   Community Energy
   Co-op.
- Energy Democracy:

   Ownership options for
   UPROSE after the
   ownership flip



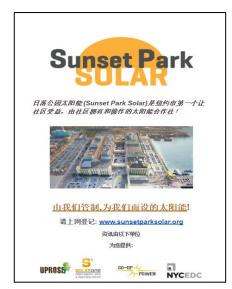


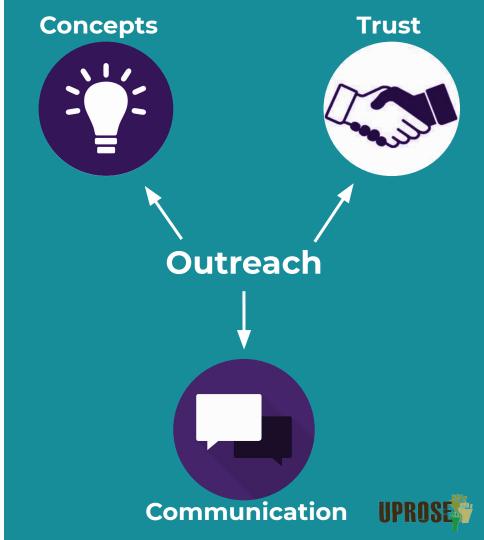
#### **UPROSE Outreach**













#### **Important Takeaways**

- Unique project experiences
- Iterative process
- Just Transition Model-Big picture!
- Innovative ownership
- Need diverse support





#### **Contact Information**

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Solar for us by us!



Thank You!