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## **Setup of Athletic Board, to Dean Dougherty et al, October 29, 1951**

C. E. Brehm

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Committee set up to make recommendations and study:

Dean N. W. Dougherty, Chairman

Vice President Fred C. Smith

General R. R. Neyland

Dean Ralph E. Dunford

Mr. J. P. Hess

Mr. John L. Neely, Jr.

Mr. Harold Ready

*Mr. John A. Baugh*

THIS RECOMMENDATION APPROVED AT A MEETING WITH THE PRESIDENT ON OCTOBER 29, 1951, for submission to the Board.

The University of Tennessee  
ATHLETIC ASSOCIATION  
Knoxville 16, Tennessee

August 29, 1951

TO MEMBERS OF THE ATHLETIC BOARD:

You will remember that the Athletic Board voted to cancel the charter issued to the Association in 1908. This action was concurred in by the Board of Trustees of the University. The charter has, therefore, been cancelled. This will mean that athletics will become a formal part of the University. The Board of Trustees requested the President to appoint a committee to make study of a reorganization of the Athletic Board. You will find enclosed a copy of the proposal which is being made to the President. We will be very glad to have your suggestions and criticisms. For a number of years you have served on the Athletic Board and are thoroughly familiar with the problems involved. The proposed organization is approximately the same as that under which we have operated during the last fifteen years. You will note one major change in the appointment of Board members. All members are appointed for a period of one year and may be reappointed at the discretion of the President. This gives a little more flexibility in action to the President and also allows him to continue persons on the Board as long as he deems their services to be desirable.

It is the committee's suggestion to the President that the Athletic Director and Chairman of the Board be made the fiscal officers for the Association. It is not contemplated that the funds will be mingled with other University funds, but rather that they will be kept separate for athletics. Had we not been in the period between summer school and regular school I would have called a regular Board meeting. Since the Board of Trustees meets soon, we will be glad to have your suggestions at an early date.

Yours very truly,

  
N. W. Dougherty  
Chairman

NWB:wlr  
Enclosure

RESOLUTION AUTHORIZING THE PRESIDENT TO ESTABLISH AN ATHLETICS  
BOARD TO DIRECT, MANAGE, AND SUPERVISE ATHLETICS

WHEREAS, intercollegiate athletics constitute an important university function and student activity of The University of Tennessee, and as such are subject to the control and management of the Board of Trustees through the President of the University; and recognizing that athletics, with intense public interest and the large amount of funds involved, places a heavy burden on the President, and that many matters of minor policy should be settled within broad general policies adopted by the Board of Trustees;

Be It Therefore Resolved, That the President be, and he is hereby, authorized to establish The University of Tennessee Athletics Board to direct, manage and supervise athletics under the direction of the President and over which the President shall have full and absolute power to veto. The Athletics Board shall be constituted and shall function as follows:

I. Members of the Athletics Board

1. The Athletics Board shall be composed of the following:

- (1) The President and the Vice-President of the University as ex officio members;
- (2) Two student members who must be registered resident students in The University of Tennessee in one or more of the Colleges at Knoxville and who shall be appointed by the President upon the recommendation of the student body;
- (3) Five members who are either former students of The University or members of the Board of Trustees. These five members shall be appointed by the President from any former students or from the Board of Trustees as the President may choose,

*Handwritten note:*  
A. J. [unclear]  
2 members of  
Board of Trustees

but one of these members shall be from each grand division of the State and two from the State at large;

(4) Seven members who shall be appointed by the President from the active members of the faculty at Knoxville.

2. Each member, including the ex officio members, shall have one vote. The President of the University shall possess full veto power over any and all action of the Athletics Board. To transact business, at least ten members must be in attendance at a regularly called meeting.

*18 members  
for Athletics Board*

II. Duties of the Athletics Board

1. The Athletics Board shall, subject to the direction and supervision of the President and the Board of Trustees, direct, supervise, manage and control intercollegiate athletics in which the University participates.
2. The Athletics Board shall be authorized and empowered to contract and conduct business in connection with the athletics programs of the University.
3. The Athletics Board shall employ an Athletic Director, coaches and other needed persons or employees and shall fix their duties and compensation, but the action of the Athletics Board in this respect shall be subject to approval or veto by the President and the Board of Trustees the same as any and all other actions of the Athletics Board.

III. The Executive Committee of the Athletics Board

1. The Executive Committee of the Athletics Board shall be composed of the President and the Vice-President of the University, the Chairman of the Athletics Board, and six other members of the Athletics

*Executive Committee  
of members*

Board who shall be appointed by the President, three of whom shall be faculty members, one of whom shall be a former student or member of the Board of Trustees, and two student members.

2. The Executive Committee of the Athletics Board shall have authority to act for the Athletics Board between regular meetings of the Board and shall have the same power and authority which the Athletics Board has at regular meetings. To transact business, at least five members of the Executive Committee must be present in a meeting regularly called. The Executive Committee shall keep full and complete minutes and records of its business and proceedings and shall file same with the Chairman of the Athletics Board. The President shall possess the power to veto over all action taken by the Executive Committee.

#### IV. Officers

1. The President shall appoint the Chairman of the Athletics Board who shall be a faculty member and who shall also serve as Chairman of the Executive Committee and act as faculty chairman for conference purposes.
2. The President shall also appoint a Vice-Chairman from among the members of the Executive Committee who shall serve as chairman of the Athletics Board or as chairman of the Executive Committee in the absence of the Chairman.
3. It shall be the duty of the Chairman of the Athletics Board to preside at the meetings of the Athletics Board and the Executive Committee. He shall act as faculty representative for the Board in supervising budgeted expenditures and in promoting athletics relations with other colleges and universities or with athletic conferences of which the University is a member. He shall counter-sign all checked issued and all written contracts executed in behalf

*Use President of University*

of the Athletics Board. He shall also have the duty of transmitting to each member of the Athletics Board and the Secretary of the Board of Trustees transcripts of the meetings of the Executive Committee and the Athletics Board.

4. The Athletics Board shall select a recording secretary who shall make and keep records of all meetings of the Board and of all business transacted by the Board and its officers and agents, and all athletic events, athletic records, scores, etc. These records or transcripts of same shall be filed with the Chairman of the Athletics Board.

*Dr. Rank  
Joseph H. ...*

5. The Board of Trustees, upon the recommendation of the Athletics Board, and the President, shall appoint a fiscal officer and other financial agents as may be deemed necessary or expedient, shall require them to give bond and to keep complete records of receipts, disbursements and all financial transactions and to make reports to the Athletics Board and the President and to the Secretary of the Board of Trustees of the University. Such records and reports shall meet accounting, budgeting, and reporting standards comparable to those in force for other University funds. The athletic funds shall be considered as a separate, self-supporting entity and shall be subject to periodic audit by a recognized C.P.A. individual or firm and to periodic internal audits by the University auditor in the same manner as is followed in all University funds. The deposit or safekeeping of athletic funds shall be the duty of the fiscal officer appointed by the Board of Trustees. The fiscal officer shall sign all checks issued and all written contracts executed in behalf of the Athletics Board.

V. Term of Office

The members of the Athletics Board and the Executive Committee and the Chairman and the Vice-Chairman thereof shall be appointed annually on or before the fifteenth day of May. The President may fix the beginning and ending dates of the annual term of office.

VI. Meetings

1. The Athletics Board shall meet at the call of the Chairman, or President of the University, as the activities and affairs of intercollegiate athletics shall require. There shall be at least two regular meetings of the Board during each academic year; one on or about the time of the Homecoming, and the other on or before the fifteenth of June to fix and recommend budgets for the ensuing year. The Chairman of the Athletics Board shall prepare and submit to each member of the Athletics Board a tentative budget at least five days in advance of the time fixed for its consideration by the Athletics Board.
2. The Executive Committee shall meet at the call of the Chairman or the President as needs may require.

VII. Notice of Meetings

Notice of meetings and other pertinent material, together with agenda, shall be issued by the Chairman of the Athletics Board or by the President of the University, or by some person designated by them, either by letter, mail, telegram, telephone, or by a combination of these agencies.

VIII. Vacancies

Any vacancy in the membership of the Athletics Board or the Executive Committee shall be filled by the President of the University from the student, faculty, alumni or Trustee group in which the vacancy occurs.