

**CONTROL PRIORITIZATION MODEL FOR IMPROVING  
INFORMATION SECURITY RISK ASSESSMENT**

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## Abstrak

Penilaian aset tertentu untuk penilaian risiko keselamatan maklumat perlu mengambil kira kewujudan sumber yang mencukupi dan pulangan ke atas pelaburan (ROI). Walaupun rangka kerja penilaian risiko yang baik diperlukan, kebanyakan rangka kerja yang sedia ada tidak mempunyai garis panduan terperinci dan kebanyakannya bergantung kepada kaedah kualitatif. Oleh itu, ia memerlukan tambahan masa dan kos untuk menguji semua kawalan keselamatan maklumat. Kebersandaran kepada input dan maklum balas manusia akan meningkatkan penentuan subjektif dalam organisasi. Matlamat utama tesis ini adalah untuk mereka bentuk model Keutamaan Kawalan Keselamatan Maklumat (ISCP) yang efektif bagi memperbaiki proses penilaian risiko. Kajian kes berdasarkan ujian penembusan dan penilaian kerentanan telah dilaksanakan untuk mengumpul data. Kemudian, Teknik untuk Susunan Prestasi dengan Keserupaan kepada Penyelesaian Ideal (TOPSIS) telah digunakan untuk menentukan keutamaan data. Gabungan analisis kepekaan dan temuduga pakar telah digunakan untuk menguji dan mengesahkan model ini. Seterusnya, prestasi model tersebut telah dinilai oleh pakar keselamatan. Hasil penyelidikan ini menunjukkan model ISCP telah meningkatkan kualiti penilaian kawalan keselamatan maklumat dalam organisasi. Model ini memainkan peranan penting untuk menentukan keutamaan kawalan keselamatan teknikal yang kritikal semasa proses penilaian risiko. Tambahan pula, output model ini menyokong perlaburan keselamatan dengan mengenal pasti kawalan yang sesuai untuk mengurangkan risiko ke tahap yang boleh diterima dalam organisasi. Sumbangan utama kajian ini adalah pembangunan satu model yang mengurangkan ketidak-tentuan, kos dan masa penilaian kawalan keselamatan maklumat. Panduan yang praktikal dan jelas akan membantu organisasi untuk menentukan keutamaan kawalan penting dengan lebih cekap dan dipercayai. Semua sumbangan ini akan meminimalkan pembaziran sumber dan memaksimumkan keselamatan organisasi.

**Kata kunci:** Penilaian risiko keselamatan maklumat, pengurusan risiko, proses penilaian, keutamaan kawalan keselamatan.

## Abstract

Evaluating particular assets for information security risk assessment should take into consideration the availability of adequate resources and return on investments (ROI). Despite the need for a good risk assessment framework, many of the existing frameworks lack of granularity guidelines and mostly depend on qualitative methods. Hence, they require additional time and cost to test all the information security controls. Further, the reliance on human inputs and feedback will increase subjective judgment in organizations. The main goal of this research is to design an efficient Information Security Control Prioritization (ISCP) model in improving the risk assessment process. Case studies based on penetration tests and vulnerability assessments were performed to gather data. Then, Technique for Order Performance by Similarity to Ideal Solution (TOPSIS) was used to prioritize them. A combination of sensitivity analysis and expert interviews were used to test and validate the model. Subsequently, the performance of the model was evaluated by the risk assessment experts. The results demonstrate that ISCP model improved the quality of information security control assessment in the organization. The model plays a significant role in prioritizing the critical security technical controls during the risk assessment process. Furthermore, the model's output supports ROI by identifying the appropriate controls to mitigate risks to an acceptable level in the organizations. The major contribution of this research is the development of a model which minimizes the uncertainty, cost and time of the information security control assessment. Thus, the clear practical guidelines will help organizations to prioritize important controls reliably and more efficiently. All these contributions will minimize resource utilization and maximize the organization's information security.

**Keywords:** Information security risk assessment, risk management, assessment process, security control prioritization.

## Declaration Associated with This Thesis

Some of the works presented in this thesis have been published or submitted as listed below.

[1] **Nadher Al-Safwani**, Suhaidi Hassan and Norliza Katuk, On Multi Attribute Decision Making Methods: Prioritizing Information Security Controls, Journal of Applied Sciences, Vol. 14(16), pp. 1865-1870 (2014), ISSN: 1812-5654. [Citation indexed by ISI web of knowledge and SCOPUS]

[2] **Nadher Al-Safwani**, Suhaidi Hassan and Norliza Katuk, A Multiple Attribute Decision Making for Improving Information Security Control Assessment. International Journal of Computer Applications, Vol. 89(3), pp. 19-24 (2014).

[3] **Nadher Al-Safwani**, Suhaidi Hassan and Norliza Katuk, ISCP: In-Depth Model for Selecting Critical Security Controls. American Journal of Engineering and Applied Sciences, Under review.

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*“Work; so Allah will see your work and (so will) His Messenger and the believers;”*

(The Holy Quran - AtTawbah 9:105)

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## List of Abbreviations

<b>AHP</b>	Analytic Hierarchy Process
<b>CAPEX</b>	Capital Expenditure
<b>COBIT</b>	Control Objectives for IT and Available Technology
<b>DRM</b>	Design Research Methodology
<b>DS-I</b>	Descriptive Study-I
<b>DS-II</b>	Descriptive Study-II
<b>DREAD</b>	Damage potential, Reproducibility, Exploitability, Affected users, and Discoverability
<b>EBIOS</b>	Expression of Needs and Identification of Security Objectives
<b>GAIA</b>	Geometrical Analysis for Interactive Assistance
<b>HAW</b>	Hierarchical Adaptive Weighting
<b>IRAM</b>	Information Risk Analysis Methodology
<b>ISCP</b>	Information Security Control Prioritization
<b>ISRA</b>	Information Security Risk Assessment
<b>ISRM</b>	Information Security Risk Management
<b>ISMS</b>	Information Security Management System
<b>ISO</b>	International Organization of Standards
<b>MADM</b>	Multi Attribute Decision Making
<b>MEW</b>	Multiplicative Exponential Weighting
<b>NIST</b>	National Institute of Standard and Technology
<b>OCTAVE</b>	Operationally Critical Threat, Asset, and Vulnerability Evaluation
<b>OPEX</b>	Operational Expenditure
<b>PS</b>	Perspective Study
<b>PROMETHEE</b>	Preference Ranking Organization Method for Enrichment Evaluations
<b>RC</b>	Research Clarification
<b>ROSI</b>	Return on Security Investment
<b>SRM</b>	Security Risk Management
<b>SDLC</b>	System Development Life Cycle
<b>SAW</b>	Simple Adaptive Weighting
<b>TOPSIS</b>	Technique for Order Performance by Similarity to Ideal Solution

# **CHAPTER ONE**

## **INTRODUCTION**

The main aim of an information system for businesses is to enhance their operation and to facilitate decision making. This electronic dependency has improved business operations and opportunities [13, 14]. Information Security Risk Management (ISRM) is playing a critical role not only in exploring and assessing information security risks to business operations, but also in determining the appropriate controls. This research presents an Information Security Control Prioritization (ISCP) model which improves the control assessment process in ISRM. This chapter is an overall introduction to the thesis, initially outlining the Information Security Risk Assessment (ISRA) framework and its steps. It then establishes the strategy, direction, motivation, importance and contributions of the research. Section 1.1 gives a brief background of the research focus and general goal. The research motivation is described in Section 1.2, followed by discussion of the research problem, research questions and research objectives in Sections 1.3, 1.4, 1.5 respectively. The scope and flow of the research are described in Sections 1.6 and 1.7 respectively. The last two Sections discuss the research contributions and organization of the thesis.

### **1.1 Information Security Risk Assessment Frameworks**

The Internet has become the main resource for information searching around the globe; however, it presents many challenges and raises many issues to organizations in managing their assets. Organizations depend on information that is accessed over the networks and is stored in digital formats, making it their most valuable asset [2, 15]. Hence, security and protection of information assets are becoming of utmost importance for organizations and businesses. Lack of security opens organizational assets, particularly sensitive information and critical systems, to a variety of risks such as loss,

The contents of  
the thesis is for  
internal user  
only

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