

SALARY AND REMUNERATION IMPACT ON TURNOVER RATE OF AN TUNKU ABDUL RAHMAN COLLEGE

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Abstract

Pengajian sastera mengenai sebab-sebab penukaran kerja semakin meningkat. Walau

bagaimanapun, usaha untuk mengecam atau membezakan antara kesukarelaan dan

paksaan untuk mencari kerja tidak mendapat perhatian yang sewajarnya. Kajian ini

mengkaji cara-cara untuk mengurangkan peredaran atau pembalasan pekerja. Kajian ini

juga menganggap bahawa ia mempunyai perbezaan yang nyata dalam usaha

mengurangkan atau mengatasi masalah mencari kerja. Secara keseluruhan istilah

penukaran dan pembalasan mempunyai nilai yang signifikan terhadap perniagaan

terutama untuk mereka yang nak mengetahui bagaimana perniagaan berjalan. Bagi mana-

mana syarikat yang cuba menafikan kewujuban kedua-dua elemen ini, ia memang

merupakan satu pembohongan. Kedua-dua elemen ini memang tidak boleh dipisahkan, ia

merupakan satu pengimbangan antara pekerja dan majikan. Keputusan kepuasan kerja

dan keinginan bertukar kerja secara umumnya menyokong hipotesis ini. Selain itu, hasil

kajian ini boleh digunakan untuk memastikan lebih banyak lagi penyelidikan dalam

bidang pekerjaan dan penukaran kerja dapat dihasilkan. Penyelidikan ini telah

menitikberatkan 4 idea utama iaitu rekrutmen, seleksi dan sosialisasi awal, manfaat

membayar, prestasi dan kebaikan sampingan; kepimpinan dan pengawasan dan

perancangan kerjaya dan pembangunan.

Kata Kunci : gaji dan pampasan, penukaran kerja

ii

Abstract

The volume of literature on the causes of employee turnover continues to grow. Despite,

attempts to distinguish between the way to minimize voluntary and involuntary turnover

in organizations, though recognized for quite some time, receive little attention from

researchers. This study examines the ways to minimize the turnover or retaliation of

employees. The study also hypothesized that there are significant differences in the ways

to curb turnover. Basically the term turnover and retaliation has a significant value on the

basis of how business runs. If any company denies the absence of this two occasion, that

must be a lie or a fraudulent. These two really go hand-in-hand with each other as it

indirectly portrays the check and balance of the ongoing in the organization, between the

employees and the employer. The result of job satisfaction and turnover intention

generally support the hypothesis. In addition, the result of this study could be used to

warrant further more empirical based research in the area of jobs and turnover behaviour.

This study had highlighted 4 main ideas, recruitment, selection and early socialization;

pay, performance and supplementary benefits; leadership and supervision and career

planning and development.

Keywords: salary and remuneration, turnover rate.

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Chapter 1: Introduction

1.1 Background

In any organization key indicator of effective human resource management is employee turnover rate and customer satisfaction. This report will attempt to analyze reasons for people decide to quit from being employed with certain organization and joining others and will provide methods to ensure that this turnover rate is minimum or zero. Normal method of calculating Turnover rate is defined by number of people leaving the organization within a specified timeframe divided the average number of employees within that timeframe. Monthly turnover rate would be more meaningful for this purpose. Turnover is further defined into two categories which are voluntary and involuntary. Voluntary is for employees who are leaving their organization based on their own accord while involuntary refer to employees who being dismissed from the organization. Scope of this study will focus only on reducing voluntary turnover.

At TARC, there 5 school of studies. The complete structure of TARC is provided in Appendix B. There are school of arts and science, school of business studies, school of technology, school of social science and humanities, and school of pre-U studies. For each school might have different division. This is according to the subject or course that provides to our students. There are around 2,000 academic staffs that already include part-timers, lecturers, tutors, moderators and examiners.

The contents of the thesis is for internal user only

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