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#### Nurse Mentorship Program

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# Nurse Mentorship Program

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# BACKGROUND

- Poor retention rates on the Progressive Coronary Care Unit (PCCU), Interventional Progressive Care Unit (IPCU), and Transitional Open Heart Unit (TOHU) at Lehigh Valley Health Network (LVHN).
- Retention rates FY18

- PCU: 20% (7 RNs)

- IPCU: 48% (10 RNs)

- TOHU: 13% (4 RNs)

## PICO QUESTION

- In full-time nurses on three low-level units with one to three years of experience, will a structured unit-based mentorship program compared to an orientation program alone result in intent to stay employed at LVHN for at least 12 months?
- P- full-time nurses on three low-level units with one to three years of experience
- I- structured unit-based mentorship program
- C- mentorship program alone
- O- intent to stay employed at LVHN for at least 12 months

## EVIDENCE

- Mentorship programs result in increased RN retention rates (Schröyer, Zellers, & Abraham, 2016) due to increased job satisfaction and intent to stay (Jones, 2017).
- Mentorship programs results in increased confidence and team work (Jian, Yi Rong, Ying Pin, & Radha Krishna, 2018) às well as sense of community within the unit (Wolak, McCann, Queen, Madigan, & Letvak, 2009).
- Mentees are provided with more learning opportunities (Wolak et al., 2009) and mentors are reminded of what it's like to be a new nurse (Schroyer et al., 2016).
- Mentoring success depends on the quality of mentoring relationships/program. (Grindel & Hagerstrom, 2009)
- Mentoring saves costs for healthcare networks. (Schroyer et al., 2016)

## **METHODS**

- 10 groups of mentors and mentees were paired based on compatibility.
  - Mentee requirements: 1-3 years nursing experience
  - Mentor requirements: >3 years nursing experience
- Mentor and Mentee met outside of work once to discuss the following questions:
  - Why did you become a nurse?
  - What do you love about nursing?
  - What ethical dilemmas have you have encountered?
  - What do you find challenging about bedside nursing?
  - What are your goals as a professional nurse?
- Mentees were surveyed prior to meeting with their mentor and after meeting with their mentor to determine their thoughts on a mentorship program, satisfaction with current job, and intent to stay within the organization.

### BARRIERS & LIMITATIONS

- Only ten groups of mentors and mentees participated in the mentorship program.
- Participants gave feedback that they would like to choose their own mentor/mentee.
- A trial period longer than 2 months could have been more effective in building mentor/mentee relationships.
- This study did not determine long term intent to stay employed at LVHN.

# CONCLUSIONS & FURTHER RECOMMENDATIONS

- Multiple participants did not participate due to pair incompatibility, busy schedules, and non-interest.
- Mentees commented that they believe the mentorship program would have been more effective if started before 1 year.

|  |                 | A mentorship program will positively affect my nursing practice           | I am satisfied with my current job                                                             | I believe this<br>mentorship<br>program will<br>increase my job<br>satisfaction                | I am seeking outside employment within the next 12 months                                                                       | If seeking outside<br>employment,<br>which of the<br>following is the<br>reason                  |
|--|-----------------|---------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|
|  | Pre-<br>survey  | <ul><li> 3 strongly agree</li><li> 6 agree</li><li> 1 undecided</li></ul> | <ul> <li>1 strongly agree</li> <li>4 agree</li> <li>4 undecided</li> <li>1 disagree</li> </ul> | <ul><li>2 strongly agree</li><li>6 agree</li><li>2 undecided</li></ul>                         | <ul><li>2 strongly agree</li><li>4 agree</li><li>2 undecided</li><li>2 disagree</li></ul>                                       | <ul> <li>5 job satisfaction</li> <li>2 school</li> <li>2 relocation</li> <li>1 family</li> </ul> |
|  | Post-<br>survey | <ul><li>2 strongly agree</li><li>8 agree</li></ul>                        | <ul><li>5 agree</li><li>5 undecided</li></ul>                                                  | <ul> <li>4 strongly agree</li> <li>4 agree</li> <li>1 undecided</li> <li>1 disagree</li> </ul> | <ul> <li>1 strongly agree</li> <li>2 agree</li> <li>3 undecided</li> <li>2 disagree</li> <li>2 strongly<br/>disagree</li> </ul> | <ul> <li>2 job satisfaction</li> <li>1 school</li> <li>1 family</li> </ul>                       |

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