

1 **Organic milk supply in Poland: market and policy developments**

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8 **Abstract**

9 *Purpose*

10 Global demand for organic milk products gives an opportunity to Polish organic farmers and
11 dairies to supply national, European Union and international milk markets. The aim of this
12 study is to review the historic and contemporary changes in organic milk production and
13 processing in Poland, in order to identify the main factors of influence and to propose the
14 direction of future market and policy development in the sector.

15 *Design/methodology/approach*

16 In this study, secondary data from a range of literature sources and databases is analysed. The
17 Lorenz's concentration ratio is applied to the data derived to evaluate the degree of
18 concentration of certified organic farms in the different regions of Poland and conclusions are
19 drawn as a result.

20 *Findings*

21 Organic dairy farm operations in Poland are small scale and territorially dispersed. Although
22 there is some evidence of growing supply concentration, Polish processors of organic milk face
23 multiple barriers to development not least a lack of continuity of supplies. Whilst global markets
24 are of interest, the development of alternative, innovative food networks in Poland that focus
25 on provenance, integrity and promoting the special health benefits of organic milk would be of
26 value to the sector, but further co-operation and integration is essential to take advantage of
27 these market opportunities.

28 *Originality*

29 This research underpins the need for appropriate national policies in Poland for the development
30 and actualisation of a dynamic organic milk supply system that delivers value to local, regional
31 and international markets.

32 **Key words:** agribusiness, organic milk production, organic milk processing, dairy cooperative,
33 health

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36 **1. Introduction**

37 Organic agricultural movements can be traced back to the 1920s when the first certified
38 organic coffee farm was established in Mexico, and the ‘Demeter’ biodynamic certification
39 programme in Germany (Reganold, 1995) quickly spreading into Western Europe and North
40 America (Aschemann *et al.*, 2007). In 1972, the introduction of the International Federation of
41 Organic Agriculture Movements (IFOAM) consolidated and institutionalised meanings,
42 principles and practice associated with organic production (Paull, 2010). The most recent
43 IFOAM (2018) principles of organic agriculture relate to health, ecology, fairness, and care.
44 However, whilst globally organic standards promote “chemical-free” farming they are largely
45 devoid of broader principles. Studies have tried to quantify the value of organic production in
46 terms of the triple bottom line: economic, environmental and social benefit. O’Hara and Parsons
47 (2013) in their United States (US) research conclude that organic dairy farms may contribute
48 more to the local economy than similar-size conventional dairy farms and as a result support
49 economic development in rural communities.

50 According to the FiBL-IFOAM-SOEL surveys from 1999-2019 there has been a systematic
51 growth in hectares of organic farmland and also the organic share of global food production
52 (Willer and Lernoud, 2019). Whilst 1.4% of global agricultural land is organic, two-thirds of
53 this area is covered by grassland with the majority located in Oceania (mainly Australia). Global
54 sales for organic products saw dynamical growth from \$17.9 bn to \$97 bn between 2000 and
55 2017 (Weidmann *et al.*, 2010; Willer and Lernoud, 2019) with the biggest markets being the
56 US (40.0 billion euros), Germany (10.0 billion euros) and France (7.9 billion euros). Retail
57 sales are growing fast in France, Spain, Denmark and Liechtenstein (Willer and Lernoud, 2019).
58 These markets experience regional undersupply, resulting in imports from regions such as
59 Oceania (Aschemann *et al.*, 2007; Willer and Kilcher, 2012), Latin America, Central and

60 Eastern Europe. The aim of this study is to review the historic and contemporary changes in
61 organic milk production and processing in Poland, in order to identify the main factors of
62 influence and to propose the direction of future market and policy development in the sector.
63 The paper considers the structure of the existing production system in order to identify the
64 barriers and enablers to improving the sector. The paper is structured as follows: firstly in
65 Section 1 there is an introduction to organic food production. Section 2 includes a narrative
66 review of existing literature sources on organic milk production in Poland and the health-
67 promoting aspects of organic milk. The next section (Section 3) considers the methodological
68 approach, the results are presented and analysed (Section 4), followed by recommendations for
69 policy and practice (Section 5).

70 **2. Literature review**

71 The positive perceptions of the environmental, social and economic benefits of organic
72 farming among policy/decision-makers led to the introduction of financial support programmes
73 from the late 1980s onwards initially in seven European countries including Denmark, Sweden,
74 Finland, Germany and Austria. In 1994, the first programme implemented under the Common
75 Agricultural Policy (CAP) was the development of support for organic agriculture in all EU
76 countries. However, the tools introduced within the EU were subsequently modified to make
77 them more efficacious (Padel and Lampkin, 2007). The Polish organic agriculture movement
78 started in 1924, when Rudolf Steiner gave a lecture course on biodynamic agriculture in
79 Kobierzyce, near Wrocław (Runowski, 1996), but World War II interrupted progress. Around
80 1960, Julian Osetek attempted and failed to re-popularise biodynamic agriculture (Sołtysiak,
81 1993; Tyburski, 1996). The policy priority at the time was to maximise agricultural and food
82 production at the expense of both quality and the impact of such production on the environment.
83 However, in 1989, the 'Ekoland' association was founded to promote organic agriculture
84 (Kobielska, 2002), the main drivers being increasing interest in the environmental impact of

85 highly intensive agriculture, and the availability of relatively “clean” agricultural production
86 areas in Poland, where 80% of the farmland was managed by small and medium sized
87 traditional private farmers (Kowalska, 2010a; Kowalska, 2010b). In contrast to the Central and
88 Eastern European large collective and state farms, where intensive application of chemical
89 fertiliser and pesticides was common practice, the lack of finance for Polish farmers meant they
90 did not make common use of these products. Further in Poland there was abundant and largely
91 under-utilised, labour resources in rural areas that could support the labour intensity of organic
92 agriculture.

93 Relatively low average prosperity of Polish agricultural holdings between 1990 and 2004
94 contributed to an increasing interest in switching to organic farming (Kowalska, 2010a; Zegar,
95 2015). The rurality of Poland provides a distinct dimension here. 83% of Poland’s area is rural
96 with under 100 inhabitants per km² (Zegar, 2015); 39.9% of the population live in villages,
97 15.2% of employed people work in agriculture, forestry, hunting and fishing but the gross value
98 added share of this sector is only 2.8% (CSO, 2018a; CSO, 2019a; CSO, 2019b). Most of the
99 Polish farms have been family-owned for over 150 years. The average size of an agricultural
100 holding in Poland is 10.8 ha and there are only seven EU countries with smaller average utilised
101 agricultural area per holding being Croatia, Hungary, Greece, Slovenia, Romania, Cyprus and
102 Malta (ARMA, 2018; Eurostat, 2013). However, the average size of an organic agricultural
103 holding in Poland is 22 ha, which is double the aforementioned figure (AFQI, 2017); this
104 represents an opportunity for improving profitability. Conventional dairy farms in Poland have
105 taken advantage of the opportunities created by EU accession and strengthened their position
106 on the European market. However, these are mainly large, prosperous farms, and the
107 investments made, as well as technical and biological progress in milk production, has
108 contributed to their competitive scale of production in the European market.

109 The real development of organic dairy production in Poland started in 2004, when Polish
110 organic farmers began to obtain EU subsidies. There has been a noticeable trend of moving
111 production from Western Europe to Central and Eastern Europe, where the cost of production
112 is lower (Skarzyńska, 2017). Organic agricultural production has risen in Poland (AFQI, nd).
113 In 2004, there were 3,760 organic holdings (82,730 ha) in Poland, whereas in 2017, the number
114 of organic holdings was 20,257 with the total land area of nearly 494,978 ha (AFQI, 2007;
115 CSO, 2019b). Further, the number of organic processing plants also increased from 55 in 2004
116 to 705 in 2016 (AFQI, 2007, 2017). Over 76% of farms have converted to organic production,
117 rather than being in transition (CSO, 2019b). However, regulatory changes such as the
118 Regulation of the Minister of Agriculture and Rural Development of 13 March 2015 on the
119 detailed conditions and procedures for granting financial assistance, under the "Organic
120 Farming" action covered by the EU Rural Development Programme 2014-2020 have led to a
121 partial restructuring of organic farm production in Poland. The financial support instruments
122 for rural development set out in Regulation (EU) No 1305/2013 mean to access funding Polish
123 farmers must be compliant with the regulation (Mickiewicz *et al.*, 2016). Thus, evolving
124 regulatory requirements and access to subsidy are factors that influences organic farm structure
125 and strategy (Brodzińska, 2010; Kisiel and Grabowska, 2014).

126 In 2010, the majority of Polish agricultural raw material and/or pre-processed organic
127 products were exported to Western European countries (e.g. Germany), the US and other parts
128 of the world; the main Polish organic exports being fruits and vegetables (Kowalska, 2010a).
129 However, growing and unsatisfied global demand for other products, e.g. organic milk, also
130 gives an opportunity to Polish organic farmers. The growth of the Czech Republic organic milk
131 industry is also due to an export focus (Peterková *et al.*, 2015). Between 2007 and 2015
132 European organic milk production almost doubled, and in Canada, a new strategic plan has

133 been put in place to double the amount of organic milk produced in Quebec by 2023
134 (Komorowska, 2014; Willer and Lernoud, 2017).

135 Consumers purchase organic product believing it is healthier and more nutritious (Seufert
136 *et al.*, 2017). Whilst consumer demand for organic milk is driven by this perception that organic
137 milk is more nutritious than conventional milk, there is some uncertainty whether organic farm
138 production standards affect the intrinsic quality of milk (Średnicka-Tober *et al.*, 2016).
139 Conversely, other studies suggest due to the content of bioactive compounds, aroma and flavour
140 characteristics from high biodiversity organic pastures with numerous species of grasses,
141 legumes and herbs, organic dairy products have special health benefits (Bergamo, 2003;
142 Brodziak *et al.*, 2018; Ellis *et al.*, 2007; Kuczyńska *et al.*, 2012; Popović-Vranješ *et al.*, 2017).
143 Pasture feeding is obligatory on organic farms often exceeding 180 days, whereas on
144 conventional farms the grazing period usually lasts no longer than 140 days or not at all – so
145 called “zero-grazing” systems (Kuczyńska *et al.*, 2012; Commission Regulation (EC) No
146 889/2008). Interestingly the organic dairy standards in the US state a minimum period of 120
147 days grazing per calendar year (USDA, nd), considerably less than the Polish standard.

148 Organically produced milk, despite its lower content of protein (3.24%), has a higher
149 protein-to-fat ratio (0.88) than conventional milk (Król *et al.*, 2016). Evaluation of goat milk
150 from organic and conventional farms in the Central Beskidian Piedmont micro region of Poland,
151 found organic milk had a more favorable chemical composition containing significantly
152 ($p < 0.01$) more total fat (by 13%), total protein (by 16%), including casein (by 16%), and dry
153 matter (by 10%), and protein-to-fat ratio (0.87 vs 0.84) see Barłowska *et al.*, (2013). Cows’
154 milk obtained from certified organic farms is a valuable source of antioxidant compounds: β -
155 lactoglobulin (3.32 g/l), lactoferrin (123.8 mg/l), vitamin E (2.044 mg/l) and β -carotene (0.257
156 mg/l) in comparison to intensive farms (Brodziak *et al.*, 2018). Organic dairy products contain
157 significantly higher protein, α -linolenic acid, total omega-3 fatty acid, cis-9, trans-11

158 conjugated linoleic acid, trans-11 vaccenic acid, eicosapentanoic acid, and docosapentanoic
159 acid than milk from conventional types of production (Palupi *et al.*, 2012). This is important
160 because over the last century omega-3 (ω -3) intake in the human diet has fallen. According to
161 Simopoulos (2016), the omega-6/omega-3 ratio has substantially risen from 1:1 in our ancestral
162 diets, to around 20:1 in today's Western diets. Authors reported that over the last 150 years,
163 intakes of ω -6 have increased and intakes of ω -3 have decreased in parallel with the increase in
164 heart disease. However, dairy products still contribute significantly to dietary intakes of
165 saturated fat in both Europe and the US, which has led to widely endorsed recommendations to
166 limit consumption of whole milk and other high-fat dairy products, in favour of low and non-
167 fat dairy products (U.S. Department of Agriculture, 2010). Health concerns stemming from
168 increasing dietary ω -6/ ω -3 ratios have stimulated research on ways to improve the fatty acid
169 profile of common foods, including milk and dairy products. To address these concerns, several
170 European and US studies have compared the composition of organic and conventional milk.
171 Benbrook *et al.*, (2013) argued that the ω -6/ ω -3 ratio of both conventional and organic dairy fat
172 is healthier than the ratio of most other commonly consumed fat sources, so full-fat organic
173 dairy products offer clear advantages for individuals striving to reduce their overall dietary ω -
174 6/ ω -3 ratio.

175 **3. Methodology**

176 The review of existing literature led to some key research questions:

177 (Q1): What factors inhibit Polish dairies and agricultural holdings from taking advantage of
178 the development opportunities for organic milk?

179 (Q2): What aspects of the Polish organic dairy supply chain need to be addressed to enable
180 a dynamic supply chain for organic milk products?

181 In order to consider these questions, secondary data is analysed from sources such as the
182 Agricultural and Food Quality Inspection, Poland (AFQI) webpage; the Central Statistical
183 Office of Poland (CSO), Eurostat, the Food and Agriculture Organisation of the United Nations
184 (FAO), the Research Institute of Organic Agriculture FiBL & International Federation of
185 Organic Agriculture Movements (FiBL&IFOAM). The number of organic farms highlighted is
186 based on unpublished data received in September 2017 from AFQI. The regional concentration
187 of certified organic farms is considered as being the number of certified pastures and meadows,
188 cows or milk. To evaluate the degree of concentration of certified organic farms in the regions
189 of Poland i.e. voivodships, the Lorenz's concentration ratio is applied. The higher the ratio
190 value (closer to 1) the higher the concentration of a given phenomenon (Sobczyk, 2006) and
191 the application of this ratio and the implications are considered. Additionally, graphical
192 methods are used to emphasize the differences between the concentration of the several types
193 of certified organic farms.

194 The level of development of the agricultural sector in Poland is distant from the situation in
195 other EU countries and this creates the unique lens for analysis and also a limitation of the study
196 in terms of its generalisability to other EU settings. However, Szczukocka (2015) has confirmed
197 some similarities among the factors determining the level of development of the agricultural
198 sector in Poland, Greece, Portugal and Hungary. Thus this research will provide input into
199 policy development in these countries. Therefore, the secondary data is used to gain insight into
200 the structure and nuances of the Polish organic dairy supply chain in order to address the two
201 research questions and also to inform public and private (market) policy instruments that can
202 aid the development of the market further.

203 **4. Results and analysis**

204 **5.1 Current and development opportunities for Polish agriculture within the global** 205 **market for organic milk products**

206 In terms of total milk production, Poland holds the fifth position in the EU, with a share of
207 over 8%, (see Figure 1), but its share of EU organic milk production falls to just 0.56% putting
208 it in 15th position amongst member states (Eurostat, nd; CLAL, nd). In Poland, the availability
209 of organic meadows and pastures gives a real opportunity for the further development of organic
210 milk production. The production of organic cow milk in the EU has systematically grown, now
211 accounting for 2.7% of total milk production. In 2016, the production of organic milk in Poland
212 totalled 24.9 thousand tonnes representing 0.19% of national milk production (CSO, 2018b;
213 FAOSTAT, nd; AFQI, nd). This production output in Poland has declined to two thousand
214 tonnes lower than in 2004, which was then 0.23% of total production (see Figure 2).

215 **Take in Figures 1 and 2**

216 The regional concentration of organic milk production at farm and processing facilities
217 is now considered.

218 **5.2 Regional concentration of organic milk production at farm level in Poland**

219 Organic milk production in Poland is characterised by a strong regional concentration
220 that has intensified in the recent years. In 2016, three regions, i.e. Małopolskie, Podkarpackie,
221 and Zachodniopomorskie delivered over 56% of national organic milk production, whereas in
222 2004, this figure was around 45% (AFQI, nd). These three voivodships have significantly
223 stressed their specialisation in the manufacture of organic cow's milk, even if they are not
224 highly specialised regions for total volume of milk production. However, apart from
225 Podkarpackie, they are not the most suitable regions for organic production in terms of the
226 usability and fertility of soil, and their climate, terrain, landscape differentiation, water
227 availability and degree of soil pollution (Krasowicz, 2009). Further, between 2004 and 2016,
228 the regions became highly specialised in conventional cow's milk production (Mazowieckie
229 and Podkarpackie), having seen their share of national production grow from 33% to over 44%.
230 At the same time these regions have decreased their share of total organic milk production from

231 25%, to just short of 15%, showing an uncoupling of conventional and organic milk production
232 in the region. Indeed, 71% of all certified organic farms keeping milk cows and 81% of all
233 certified organic milk farms are concentrated in five voivodships (Table 1). A large proportion
234 (42%) of organic farms in Poland keep cows, but farmers have not applied for organic
235 certification of their dairy products. In a majority (n=10) of the voivodships, this percentage is
236 even higher. Voivodships with large production of organic milk also host large numbers of
237 certified organic milk cows. However, the number of cows does not reflect the volume of milk
238 production declared by farmers in their certificates, as it is usually significantly lower than the
239 average productivity expected. Frequently, the farmers do not put large volumes of milk on
240 their certificates, or do not include it at all, as they intend to market the output as conventional
241 milk, or use it for their own needs. This is not a new phenomena (Kwasek, 2013), but
242 considering the global undersupply of organic milk and dairy products, it is definitely an area
243 that needs to be addressed.

244 **Take in Table 1**

245 Geographically, there is a regional concentration of organic farms and areas of organic
246 arable land in Poland. Factors that can influence this concentration include location of
247 customers, level of farmer training and the organisation of collection of organic agricultural
248 produce, as well as the mimicking of other agricultural producers who stand out as a result of
249 their high profitability. The current average cow herd size on certified organic dairy farms is 8
250 cows, which indicates the low scale of milk production at the farm level (see Table 1). Figure
251 3 shows over a half of these farms have 5 cows or less, and three-quarters have up to 10 animals.
252 That means that $\frac{3}{4}$ of all organic farms in the country are micro-businesses, and this percentage
253 is even higher (from 80% to 94%) in seven voivodships (Lubelskie, Łódzkie, Małopolskie,
254 Podlaskie, Pomorskie, Śląskie, Świętokrzyskie). The very small number of dairy cows per farm
255 highlights the insufficient resource base at farm level and this may limit the development of

256 organic milk processing and the innovations in this sector. The value of Lorenz's concentration
257 ratio indicates a stronger regional concentration of organic dairy farms than the concentration
258 of certified farms both with regard to the number of dairy cows and area of meadows and
259 pastures (Figure 4). It should be noted that the ratio shows the concentration of certified farms,
260 only and allows researchers to consider those regions of a distribution where significant
261 inequality differences do, or do not occur.

262 **Take in Figure 4**

263 Thus, the wide geographic spread of Polish organic dairy farms with very low scale of
264 production can result in high unit production costs that subsidy payments could offset (Żekało,
265 2015). The geographic spread means high costs too for milk collection and transfer to
266 processing plants and difficulties in keeping the physiochemical properties of the milk during
267 this process increases the risk of discontinuity of supply.

268 **5.3 Regional concentration of organic milk processing in Poland**

269 The production volume of organic dairy products has been increasing dynamically in
270 Poland. In 2010, four dairies generated over 664 tonnes of organic dairy products (cows' milk)
271 whereas in 2016, 149.3 thousand tonnes of milk were processed in 25 dairies, including 4 plants
272 that processed 42.4 tons of organic sheep or goat milk (AFQI, nd). Mazowieckie based dairies
273 process 92.2% of the volume of Polish organic milk (AFQI, nd). In 2016, dairies from three
274 voivodships (Podkarpackie, Warmińsko-mazurskie and Małopolskie) had a similar processing
275 share, with an appropriate material base, as the production of organic cow's milk was the largest
276 therein (see Table 1). There is however a predominance of Mazowieckie based dairies
277 especially that many dairies face a lack of organic material to meet demand. The most efficient
278 organic food distribution in Poland is in the voivodships with the greatest number of processing
279 plants e.g. in Kujawsko-pomorskie, Mazowieckie and Łódzkie, especially around major cities
280 (Jeziarska-Thöle, *et al.*, 2017).

281 The national average for the scale of milk production is 28.2 thousand litres (kl). In a
282 few regions, and only in two of those specialising in organic milk production, the average milk
283 production is higher than the national levels (Dolnośląskie 31.8 kl, Kujawsko-pomorskie 59.4
284 kl, Pomorskie 151.1 kl, Warmińsko-mazurskie 79.8 kl, Zachodniopomorskie 162.4 kl). Indeed,
285 only 35 large farms have more than 40 organic milk cows, including just 6 farms with more
286 than 100 (Figure 3). Half of the processors (n=10) are located in the Mazowieckie, four in
287 Małopolskie, two in Podlaskie, and one in each of: Podkarpackie, Warmińsko-mazurskie,
288 Pomorskie, Kujawsko-pomorskie, and Wielkopolskie. These are usually mid-sized or large
289 dairies (employing over 50 people). There are just four small dairies, including two that produce
290 exclusively organic products. Moreover, every third organic dairy is a cooperative (unpublished
291 AFQI data). When Poland is compared to other European countries, the growth of number of
292 organic milk processors is slower (Table 2). The secondary data analysed here shows in recent
293 years a concentration of the organic dairy sector in Poland mainly via cooperatives such as e.g.
294 Mlekovita or Mlekpól. This consolidation of the processing sector facilitates the diversification
295 of products and strengthens Polish dairy brands from basic to more differentiated/sophisticated
296 milk products.

297 **Table in Table 2**

298 Therefore, insufficient supply is the main impediment to a Polish national market for organic
299 dairy products (see Table 2) especially the mismatch between supply and processing capability,
300 low scale of production and increased logistics costs. To increase organic dairy production, the
301 relationship between the processor and farmers in their respective region must be deepened via
302 the development of closer cooperation and collaboration that focuses on quality and appropriate
303 price structures. The dairies, in turn, have to secure a guaranteed supply of consistent material,
304 i.e. the required volume of milk that also meets the appropriate quality parameters. This requires
305 better alignment and coordination of activities such as logistical planning, knowledge and skills

306 at farm level and the development of advisory services to promote improvements in cow
307 nutrition, health planning, good agricultural practice especially around sanitary and hygienic
308 conditions in the cowsheds. The dairy cooperative movement has a long, almost 200-year old
309 history in Poland, resulting in a build-up of experience and competencies that gives it a cachet
310 of credibility and trust (Zuba-Ciszewska, 2016), building lasting competitive advantage
311 (Brodziński, 2014) and protecting the interests of member farmers as co-owners (MacDonald
312 and McBride, 2010). However, co-operatives share of the market systematically fell to 68.7%
313 of total milk purchase in 2015. Dairies with lower milk processing volumes may also specialise
314 in organic production offering the opportunity to develop, not only within the national market,
315 but also through export, especially since the demand for these products in the European and
316 world markets is growing. Indeed local dairy cooperatives have shown reduced distribution
317 level losses in Poland (Zuba-Ciszewska, 2018).

318 Food product innovation influences purchasing behaviour (Lundahl, 2012). Indeed the
319 most important factors determining the consumption of organic food in Poland is product safety,
320 respecting the natural environment, seasonal supply and the ethnocentric attitudes of consumers
321 (Śmiechowska, 2011). Thus, Polish consumers perceived organic food as "healthy", "natural"
322 and "safe" (Firlej, 2008; Żakowska-Biemans, 2011). Consumers also value the tradition
323 associated with the production of dairy products and so provenance i.e. Polish origin, including
324 regional origin, is significant for a large percentage of buyers of dairy products (Grześ, 2014).
325 The European Commission has registered three Polish cheeses as Protected Designation of
326 Origin (PDO), and two Polish names of cheeses as Protected Geographical Indication (PGI)
327 (EC, 2018). Provenance claims, geographic or country of origin designations are subject to
328 Council Regulation (EEC) No 2081/92 and 2082/92 of 14 July 1992 that define standards for
329 designation including PGI see Pieniak *et al.*, (2009).

330 The Trade Co-op (SOT) in Białystok, was founded (27 years ago) by dairies in the
331 Podlaskie voivodship. SOT has 11 warehouses all over Poland, offering more than 2,000
332 products not only to retail chains but also to retail stores (SOT, 2018). The Dairy Cooperative
333 (LSUM) operating in the Lubelskie (Lublin) voivodship, trades over 800 dairy products from
334 the Lublin region and serves about 2,000 recipients in the Lublin province and neighboring
335 provinces (LSUM, 2018). These are two examples of local rather than global food networks
336 that support milk production. An important element in local food networks in Poland is also
337 agri-food wholesale markets, including Lubelski Agri-Food Wholesale Market, Elizówka that
338 offer organic as well as conventional products (Elizówka, 2018). The market supports the
339 development of organic production in the region (Zuba, 2011); increasing consumers' access to
340 organic food, and its associated value (Kwasek, 2014). Local food systems support food
341 manufactured, processed and sold within a specific geographic area (Kneafsey *et al.*, 2013),
342 and contribute to food security and health (Cowell and Parkinson, 2003; Martinez *et al.*, 2010).
343 Further, local food systems offer strategic partnerships (Christopher and Jüttner, 2000),
344 marketing processes, and through this interaction create additional value (Grönroos, 2004) by
345 the provision of clear signals on provenance (Manning and Smith, 2015). This demonstrates
346 that opportunities exist in both the local and export markets for organic milk production in
347 Poland.

348 Two research questions were identified in the development of this research: firstly, what
349 factors inhibit Polish dairies and agricultural holdings from taking advantage of the
350 development opportunities for organic milk; and secondly, what aspects of the Polish organic
351 dairy supply chain need to be addressed to enable a dynamic supply chain for organic milk
352 products? The review of existing data highlights that the consumption of organic food is
353 influenced by numerous market and policy factors and their intensity of impact varies according
354 to location. In Poland, the *market factors* on the *demand side* include: value orientation, food

355 culture, level of income; whilst *supply factors include* the appropriate soil and climate, relative
356 prices, and distribution channels. The development of the supply chain infrastructure and the
357 market in terms of the value proposition are key to building a dynamic supply chain and
358 investment is required to address these current weaknesses. Factors that can add value to the
359 product, that were highlighted in this work, include the intrinsic health benefits of organic milk
360 and again these benefits should be promoted strongly to consumers. The *policy factors* of
361 influence encompass firstly regulations (EU-federal laws and regulations, national (state) laws
362 and regulations, subsidies) and secondly market development i.e. control, certification,
363 branding and information (Thøgersen, 2010). Thus further work needs to be undertaken to build
364 brand value and wider sustainable value propositions for organic milk from Poland.

365 **5. Conclusion**

366 European countries differ significantly from each other in terms of natural conditions and
367 cultural heritage which both determine the directions for agricultural and rural development.
368 Szczukocka (2015, 2018) showed that there are groups of EU countries with a similar level of
369 development of their agricultural sector i.e. Poland, Hungary, Croatia, Greece, Lithuania,
370 Cyprus, Slovakia, Portugal, and Slovenia etc. Poland, Greece, Portugal and Hungary have
371 something in common. Thus, similar factors are determining the level of development of the
372 agricultural sector in these countries: the level of employment in agriculture, the gross value
373 added of agricultural sector, the number of agricultural holdings, the use of mineral fertilisers,
374 the size of utilised agricultural area and so on. Therefore, this research might be useful when
375 developing national food policies in these countries too.

376 Due to globalisation, various problems arising along the food supply chain are
377 transnational in nature. The consequences of them are felt by a wide circle of purchasers and
378 competitors from other countries. For years, organic production has been concentrated in
379 southern regions which have been export-oriented, while the largest markets for organic

380 agricultural produce have been located in northern countries. Countries where production costs
381 are lower, e.g. Poland, are export-oriented, and consumers from richer countries, e.g. the UK
382 are more interested in organic foods. Global demand for organic milk products is growing and
383 organic milk products' supply is not keeping pace with demand. Although the volume of
384 organic milk production is currently decreasing, the underdevelopment of the supply side of the
385 chain is a weakness. Geographic concentration and small scale farming enterprises create
386 supply pressure points, rising sales give a market opportunity to Polish organic farmers and
387 dairies. It is important, that Polish dairies take advantage of the dynamically developing global
388 market for organic products and actively participate in it, otherwise the market opportunities
389 will be lost. The cost advantages of Polish organic dairy sector are insufficient to sustain the
390 industry in terms of delivering to an internal market alone. Therefore, in a situation where
391 organic dairy products in Poland are manufactured above internal market needs, exports will
392 remain the main stimulator of development and differentiation in the Polish organic milk
393 market.

394 Organic dairy farms are territorially dispersed, but there is opportunity for smaller local
395 dairies to specialise in processing and marketing of organic dairy products, although funding
396 will be required to drive this investment. Increasing national and international consumption of
397 Polish organic dairy products may require more focus on the derived health benefits, but this
398 relies on assuring the consistency of product quality and continuity of supply. In the face of the
399 reported health benefits of organic dairy products, the Polish government could adopt a strategy
400 of supporting the development of organic milk production and processing. This policy could
401 have a positive effect on public health, the sustainable development of Polish rural areas, and
402 as a result the economy as a whole. Market developments to add value to these products should
403 support such a strategy. This research serves as the basis for further work investigating the
404 creation of appropriate national policies and strategies in Poland that will contribute to the

405 development and actualisation of a dynamic organic milk supply system that delivers to local,
406 regional and international markets. The development of such food networks should ensure
407 provenance and integrity can be assured and deliver resilience within the domestic and export
408 organic dairy market in Poland.

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690

Table 1. Organic farms involved in milk production in Poland in 2016

Voivodships	Number of farms in the range of						Number of certified					
	pastures and meadows		cows		milk		pastures and meadows (k ha)		cows (individual beasts.)		milk (kl)	
	A	B	A	B	A	B	A	B	A	B	A	B
Dolnośląskie	465	81	76	2	26	0	8.6	1.2	787	32	827.9	0.0
Kujawsko-pomorskie	145	45	31	2	15	1	1.5	0.4	267	20	891.0	72.0
Lubelskie	982	122	55	0	29	0	7.7	0.4	271	0	189.5	0.0
Lubuskie	516	75	23	0	4	0	9.5	1.5	279	0	38.5	0.0
Łódzkie	229	61	18	0	15	0	1.2	0.2	81	0	227.7	0.0
Małopolskie	696	60	441	7	322	5	4.6	0.5	2585	33	6337.7	59.0
Mazowieckie	1036	174	138	1	87	2	11.8	0.8	959	1	2253.8	18.0
Opolskie	33	3	1	0	0	0	0.6	0.0	47	0	0.0	0.0
Podkarpackie	549	46	190	5	146	1	5.3	0.9	1400	24	3864.0	6.0
Podlaskie	1618	153	113	0	44	0	10.5	0.8	651	0	1228.8	0.0
Pomorskie	318	40	34	0	11	0	4.6	1.3	536	0	1662.0	0.0
Śląskie	86	12	14	0	11	0	1.5	0.1	113	0	70.5	0.0
Świętokrzyskie	554	66	148	1	91	1	2.2	0.3	635	8	1093.9	10.0
Warmińsko-mazurskie	1894	263	72	1	24	0	25.7	2.9	1306	5	1915.5	0.0
Wielkopolskie	289	49	16	0	6	0	6.2	0.6	182	0	27.0	0.0
Zachodniopomorskie	1334	138	73	0	21	0	21.3	2.6	1644	0	3410.5	0.0
Poland	10744	1388	1443	19	852	10	122.9	14.6	11743	123	24038.2	165.0

691

A-certified B-in conversion

692

Source: Own elaboration based on unpublished AFQI data.

693

694

Table 2. Dairies in EU countries* with the highest organic milk production

Country	Number of dairies					Organic production of cows milk (million tones)
	2008	2010	2012	2014	2016	2016
France	180	204	238	238	336	0.58
United Kingdom	212	183	160	144	83	0.52
Denmark	36	58	64	72	70	0.52
Sweden	25	43	35	38	69	0.37
Italy	333	438	482	735	595	0.21
Netherlands	101	105	112	139	144	0.20
Latvia	5	17	15	22	24	0.10
Belgium	39	53	79	64	67	0.09
Finland	15	22	34	34	38	0.06
Lithuania	5	6	7	7	6	0.04
Czech Republic	31	45	79	63	99	0.03
Romania	9	4	7	8	18	0.03
Poland	4	5	17	11	26**	0.02
Slovakia	7	16	16	18	17	0.02
Spain	67	98	131	121	137	0.02

695

* no data on dairies for Germany and Austria

696

**Including 5 dairies that process sheep and goat milk.

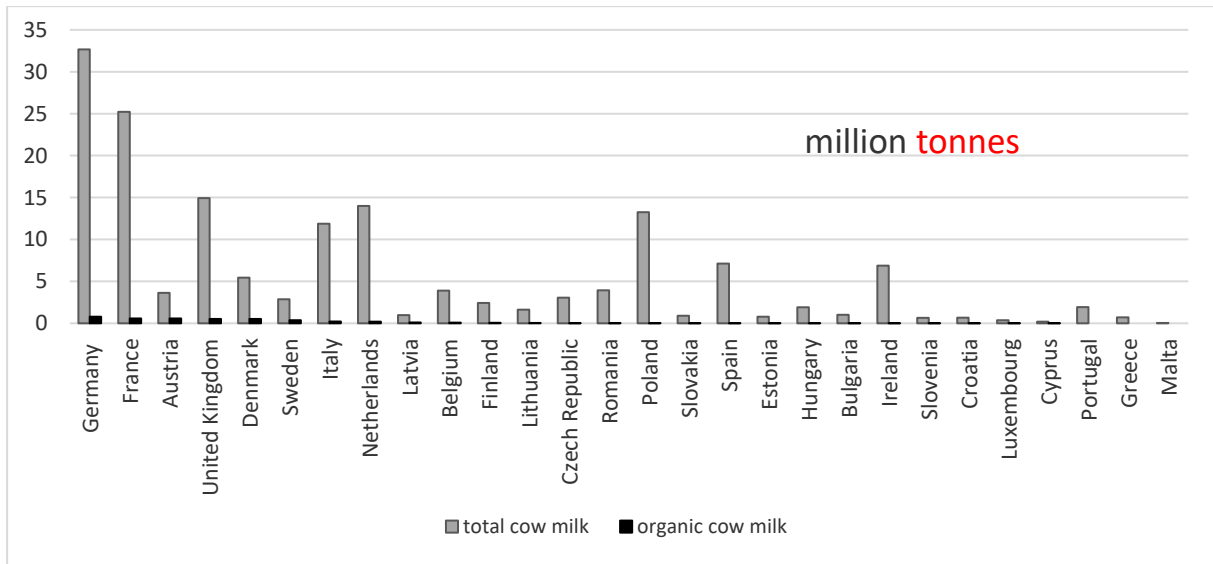
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Source: Eurostat, nd.

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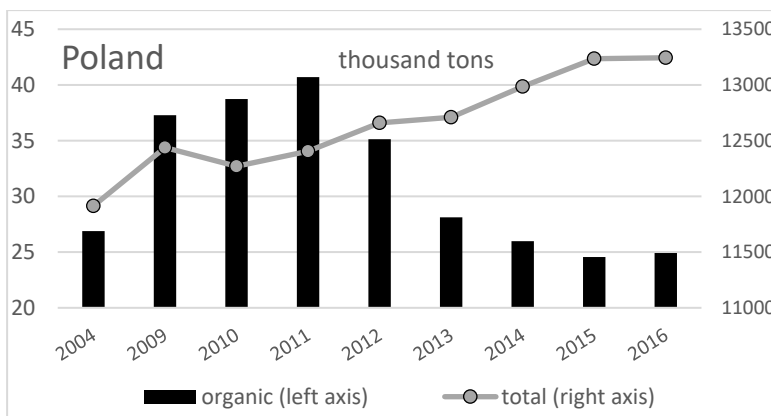
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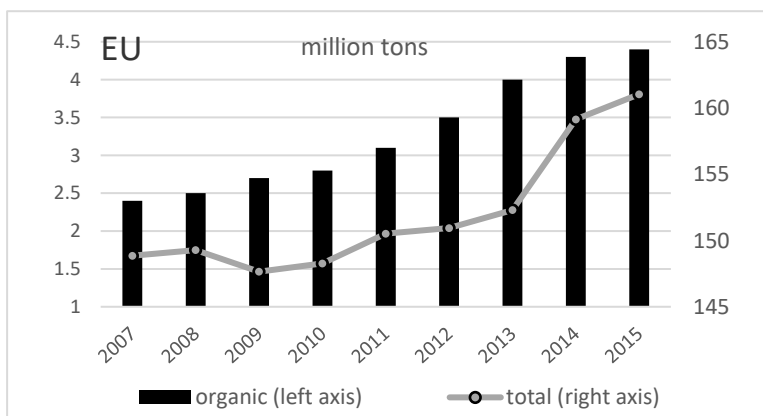
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702 **Figure 1. Organic production of cow's milk in 2016 in EU countries (Adapted from**
 703 **Eurostat, nd and CLAL, nd data)**

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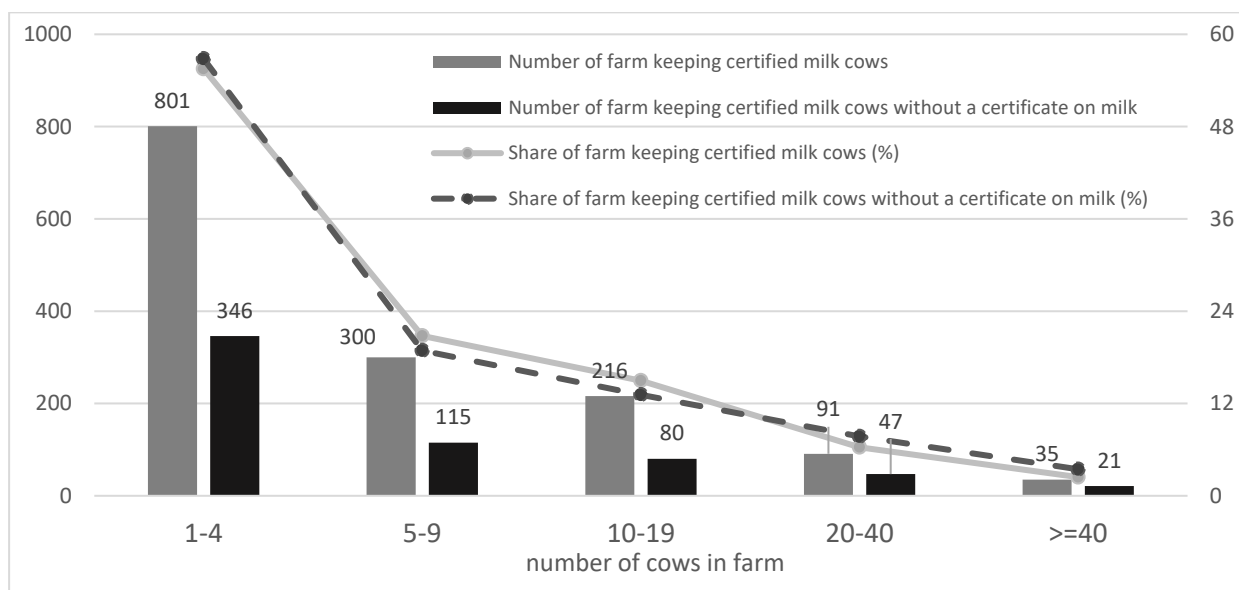
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708 **Figure 2. Milk production volumes in Poland and the EU (Adapted from AFQI, nd; CSO,**
 709 **nd and FAOSTAT, nd data)**

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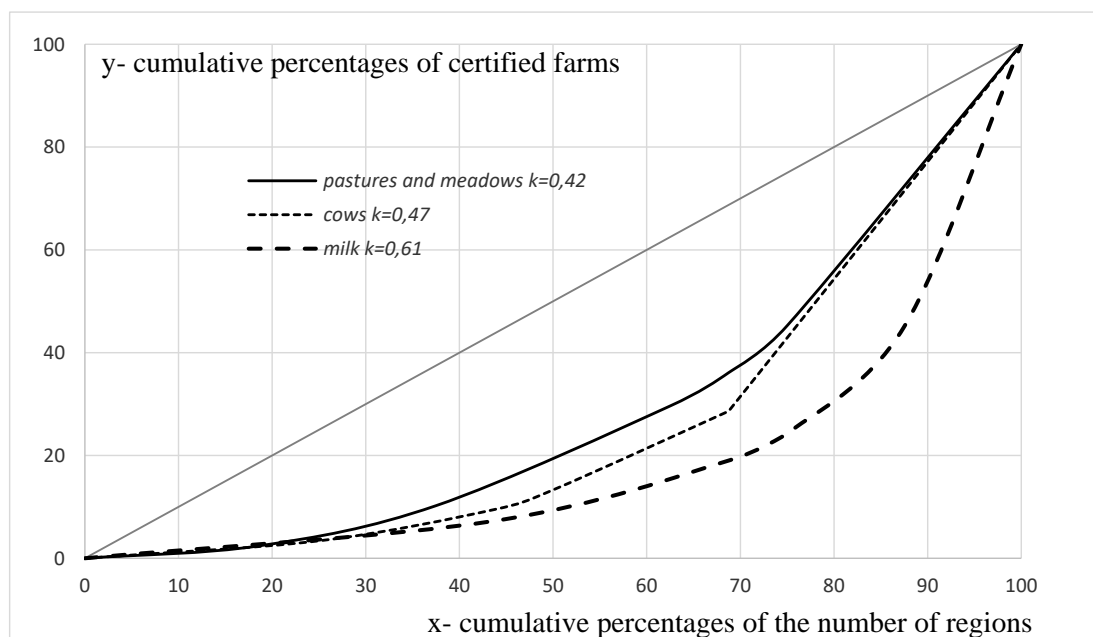


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714 **Figure 3. Structure of organic farms keeping certified milk cows, including these without**
 715 **a certificate of milk, in Poland in 2016 (Adapted from AFQI, nd data)**

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717



729 **Figure 4. The regional concentration of certified organic farms considering certified**
 730 **pastures and meadows/cows/milk (Adapted from data in Table 1)**

731 *k- Lorenz's concentration ratio*