

1 Integrity in the fresh produce supply chain: solutions and approaches

2 to an emerging issue.

- 3 Manning, Louise. and Monaghan, James
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5 Food fraud is the misrepresentation of food in terms of labelling or documentation. 6 The fresh produce supply chain is global with fresh produce grown many 7 thousands of miles from the point of purchase and consumption. Long supply and 8 complex fresh produce supply chains provide opportunity for fraudulent activity 9 to occur especially further processing or re-packing of products to mask opaque 10 practice and non-compliant behaviour. Price premiums for products designated as 11 'high-value', for example, organic produce, produce of particular provenance, or 12 geographical production area provides motivation for less scrupulous actors to 13 present for sale, produce that is mislabelled or misrepresented. People integrity as 14 well as data, product and process integrity are gaining wider attention in the 15 horticultural sector. Types of fraud critiqued in this review paper include 16 mislabelling, substitution or misrepresentation of origin (country or regional 17 location), method of production (organic or conventional) or incorrect varietal 18 declaration. These challenges and the existing and emerging technologies that are 19 both used within a quality assurance programme and alternatively used by 20 regulators when investigating potential instances of fraudulent behaviour are 21 considered. New methodological solutions and approaches are emerging and such 22 techniques will develop rapidly to meet the growing challenge of fraud and to 23 ensure consumer trust in the industry is maintained especially as types of food 24 fraud evolve and become more sophisticated.

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Keywords: produce, integrity, food fraud, substitution, provenance

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1. Introduction

29 Food fraud is the misrepresentation of food in terms of labelling or documentation 30 i.e. the food is not what it is purported to be. Fraudulent mis-description on food product 31 labels is a widespread problem, particularly with high added-value products commanding 32 a premium price (Woolfe and Primrose, 2004:222). Food fraud is 'deliberately placing 33 food on the market, for financial gain, with the intention of deceiving the consumer' 34 (Elliott Review, 2013). Food fraud can lead to food safety issues, but in the food industry 35 food fraud is increasingly seen as a different challenge to food safety problems. This 36 means that in order to reduce the likelihood of occurrence and also to reduce the impact 37 should an incident occur countering the risk of food fraud requires both similar and 38 alternative methods to those that are currently used to address food safety risk.

39 The types of fraud critiqued in this review paper include mislabelling, substitution 40 or misrepresentation of origin (country or regional location), method of production 41 (organic or conventional) or incorrect varietal declaration. The aim of this work is to 42 consider the challenges and the existing and emerging technologies that are both used 43 within a quality assurance programme and alternatively used by regulators when 44 investigating potential instances of fraud. Fresh produce sold in the European Union 45 (EU) is of particular interest here because of the need for market compliance with EU ten 46 specific marketing standards for ten types of fresh producec where criteria such as class 47 (quality attribute), variety and country of origin must be truthfully ascribed (Gov.uk, 48 2019). Thus, there is a clear financial motivation for perpetrators of fraud to substitute 49 alternative products with different varietal attributes or geographic origin where existing 50 quality control methods would find it difficult to identify that such substitution has taken 51 place. In the years 2016-18 there were fifty-nine notification for fruit and vegetables for 52 "adulteration/fraud" within the Rapid Alert System for Food and Feed (RASFF) Database

53 linked to problems such as illegal importing, absence of health certificate(s), Common 54 Entry Documents (CED) and certified analysis reports and improper health certificates 55 that were signed before the analysis was performed (Source: RASFF, nd). Examples of 56 non-compliant products included dried figs from Turkey; frozen okra, curry leaves and 57 red chilli from India; raisins from Iran and Turkey; dried beans and watermelon seeds 58 from Nigeria; fenugreek from Ethiopia, dragon fruit from Vietnam, and peppers from 59 Egypt.

60 Global supply chains are becoming more sophisticated and complex, and together 61 with the potential for weak governance, this means that the low probability of discovery 62 or the low severity of punishment or sanctions provides an incentive for perpetrators to commit food fraud (Sarpong, 2014; Pustjens et al. 2016). However, food fraud may also 63 64 be motivated as a mechanism to appear to meet stated customer (retailer or food service) 65 requirements e.g. substituting ingredients to meet supply chain constraints and barriers 66 (Kowalska et al. 2018). The constraints and barriers identified in the literature that drive 67 this mendacious behaviour include, first, regulatory or political pressures, and then supply 68 chain pressures. These supply chain pressures include: economic, competitive or coercive 69 dynamics; information asymmetry with associated power concentration with specific 70 actors; data swamping, opacity i.e. a lack of visibility; or organisations being time poor 71 and looking for quick solutions to deliver value in the supply chain (Manning, 2016; 72 Manning et al. 2017). Indeed, reasons for mislabelling of fresh produce whether 73 intentional or unintentional might be due simply to human error, a lack of verification 74 during product labelling changes in production system or even an error in original artwork 75 design (Kowalska et al. 2018). Changes in the fresh produce supply chain that increase 76 vulnerability and risk include: globalisation, especially where horticultural production 77 takes place in countries with lower regulatory standards and governance; more

prescriptive food safety management standards; the impacts of climate change on supply and demand dynamics; and transitions in food culture and consumer behaviour (Kleter and Marvin, 2009; Jacxsens et al. 2010; Marvin et al. 2016) Further factors that influence fresh produce chains have been synthesized (Table 1).

82

Take in Table 1

83 It is arguable that, to date, fresh produce food safety has had a higher profile than 84 fraudulent activity. There has been more focus on the direct risk to consumer health of 85 inadequate production practices being linked to foodborne illness outbreaks (FIOs). These FIOs can be large, with fresh produce accounting for 10% of FIOs in the European 86 87 Union from 2007 to 2011, 26% of individual illness cases, 35% of hospitalisations, and 88 46% of deaths (EFSA, 2013). In response, production standards have been developed that 89 follow the principles of hazard analysis and critical control point (HACCP) systems and 90 apply a systems-based approach to managing food safety (Gil et al. 2015; Monaghan et 91 al. 2017). Growers are required by many customers to adhere to a quality assurance 92 scheme (QAS), either an industrywide QAS such as Red Tractor Assurance (RTA, 2017) 93 or a customer-specific QAS such as McDonald's good agricultural practices (GAP) 94 guidelines (McDonald's Corp., 2012). However, these systems rely heavily on a 95 formalised system to show that actions are being completed and as a result there is a 96 difference between developing and developed countries in the efficacy of food safety 97 control systems employed (Faour-Klingbeil and Todd, 2018)

Food integrity has been defined as ensuring that food which is offered for sale is not only safe and of the nature, substance and quality expected by the purchaser, but also considers other aspects of food production, such as the way it has been sourced, procured and distributed and being honest about those elements to consumers (Elliott, 2014). Thus, developing supply chain systems and standards that assure food integrity will enhance

103 food safety, authenticity, quality, and increase consumer trust in product claims (Kleboth 104 et al. 2016; Goddard et al. 2018). Integrity in the horticulture supply chain is driven by 105 consumers who demand that the produce they purchase is firstly, what it purports to be 106 (product integrity); secondly is produced in line with defined standards (process 107 integrity); thirdly that these standards address ethical corporate behaviour (people 108 integrity); and finally the data associated with the produce (data integrity) is valid and 109 reflects the intrinsic and extrinsic characteristics of the product (Manning, 2016; 110 Manning, 2018). Thus developing product integrity and traceability protocols can 111 underpin product integrity, trust and an open and transparent supply network (Soon et al. 112 2019).

113 The differentiation of fresh produce as previously described at the production and 114 retail level provides opportunity for certain types of food fraud such as economically 115 motivated substitution or mislabelling to occur. Economically motivated substitution 116 could also happen when produce from one country of origin is substituted for another 117 product from a different source especially if the produce is visually similar and there is a 118 large price differential between the produce from the claimed source and the source being 119 substituted. Further, the additional value derived in differentiating between 120 conventionally grown products and organic production means that there is an 121 economically motivated opportunity to substitute conventional for organic produce and 122 label this as organic. Examples of reported cases of mislabelling and misrepresentation 123 have been collated to show the types of fraud that can occur (Table 2).

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Take in Table 2

Product identity from source through to processing/packing and distribution has been aligned with notions of traceability (Bertolini et al. 2006); a so-called 'chain of custody' (Thakur and Hurburgh, 2009). Indeed identity preservation is becoming an 128 increasingly important credence or process attribute that adds economic value to a product 129 (Dabbene et al. 2014). Regulation EC/178/2002 defines traceability as the ability to trace 130 and follow a food, feed, food-producing animal or substance intended to be, or expected 131 to be incorporated into a food or feed, through all stages of production, processing and 132 distribution. In high information input and complex supply chains such as fresh produce, 133 the market requirements for identity preservation and traceability often need to exceed 134 the legislative requirements for 'one step back-one step forward' processes (Manning, 135 2017). Thus, an effective traceability system should establish and enable the identification 136 of product lots and their relation to batches of raw materials, processing and delivery 137 records (BS EN ISO 22000:2005).

138 Industry mechanisms to ensure that identity preserved products are what they are 139 purport to be include the use of business to business (B2B) or business to consumer (B2C) 140 supply chain standards. B2C standards through associated cues on packaging such as 141 organic certification logos, geographic indication [British flag or country of origin 142 designation], method of production [Red Tractor] and the associated traceability and mass 143 balance checks i.e. extrinsic product characteristics, need to be verified in order to ensure 144 consumer trust (Manning and Soon, 2014). Whilst some of these transactional tools are 145 private mechanisms, legislative standards in the European Union (EU) also underpin the 146 use of the term 'organic' or provenance designated geographic origin (EU Protected Food 147 Name Scheme via the requirements of Regulation EU No 1151/2012).

This review paper considers specifically food fraud in the fresh produce supply chain and the existing and emerging product and process verification activities that take place. The British Retail Consortium (BRC, 2018) Global Food Standard describes verification as the application of methods, procedures, tests and other evaluations, in addition to monitoring, to determine whether a control or measure is or has been operating 153 as intended. Process verification is the assessment of objective evidence that relates to 154 process integrity such as the assessment of documentation, product and process 155 certification and traceability data rather than product testing. However, process 156 verification, such as third party certification (TPC) relies upon the ability to assess valid, 157 authentic, objective and representative evidence (Manning and Soon, 2014). Product 158 verification involves the analysis and testing technologies used both within a quality 159 assurance programme and by regulators when investigating potential instances of 160 fraudulent behaviour.

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2. Process verification: the role of auditing

162 An audit is the systematic, independent and documented process undertaken to obtain 163 and then evaluate valid, representative, objective evidence (records, statements of fact or 164 other information) to determine whether the evidence demonstrates that audit criteria 165 (policies, procedures and requirements) and standards have been fulfilled (BS EN ISO 166 9001: 2015). Therefore, auditing is an effective form of verification when it identifies 167 both conformity and any deviations from standards, legislation or regulation whilst 168 trading this outcome against using the minimum amount of resources to achieve the audit 169 objectives (Kleboth et al, 2016). In a transactional way, the industry often sees audits as 170 being of value when they are quick yet accurate, sometimes referred to as a snapshot, 171 independent, objective, unbiased, transparent, reliable, scalable and as a result promote 172 consensus building (Albersmeier et al. 2009; Salama et al. 2009; Powell et al. 2013). 173 However, TPC audits, a key element of process verification activities in the supply chain, 174 are a market interaction and there is a risk that this economic framing could impact on 175 independence and validity (Martinez et al. 2013; Verbruggen and Havinga, 2015). The 176 Elliott Review (2013) noted that the quality and completeness of TPC audits was variable 177 and that there is a danger that an audit regime can be used for raising revenue, placing

unnecessary costs on food businesses. TPC audits alone will not deliver effective
verification of integrity in the food supply chain and they need to be undertaken in coordination with other activities such as product testing.

181 One challenge to the efficacy of TPC and even first party or second party audits as a 182 form of verification is the degree of data integrity. Data integrity, quite simply, is the 183 quality of data i.e. the degree of accuracy, consistency or validity of data held by an 184 organisation or multiple organisations in the food supply chain. This data is either hard 185 form (paper based) or digital form contained on computers, networks and clouds. Whilst 186 the increased ability to store information might improve timeliness for process and 187 product verification, conversely the volume of data being held can lead to data swamping 188 for supply chain organisations, regulators and certification bodies undertaking third party 189 verification (Manning et al. 2017; Manning and Wareing, 2018). Data swamping arises 190 as a result of the sheer volume of data being collected and stored, the inefficient control 191 or storage of data either as a result of strategic weakness or because of the cost of 192 implementing digital solutions, or simply a misunderstanding of the timeline for data to 193 be collected and then shared with others. There is no current literature on the challenge 194 of data swamping or indeed the effective management of data in the food literature 195 suggesting this is an area for future empirical research. In this context, data management 196 can be considered as the actions taken, and governance implemented, to ensure data 197 integrity when an organisation acquires, validates, stores and shares data.

One technological solution put forward to address data integrity and data management is the use of distributed ledger technology, with one option being Blockchain. The proposed advantages of this type of technology are reduced cost and increased speed of transactions in the supply chain, more effective incident identification and responsiveness, and the ability to overcome information asymmetry especially for

consumers and as a result improving inter-actor trust and transparency (Manning and
Wareing, 2018). The disadvantages are the need for strong governance of systems to
prevent cyber-security breaches. The nature and type of cyber threats is increasing and
shifting rapidly in line with the use of digital data technology and the risk of infiltration
of digital networks (Khursheed et al. 2016).

208 Hollands et al. (2018) consider the benefits and challenges associated with 209 Blockchain and argue that traceability systems are already a core strategic process within 210 many food company management systems that control products and manage supply chain 211 data especially through enterprise resource planning (ERP) platforms. However they 212 counter ERP systems are expensive to implement and Blockchain technology may 213 provide the opportunity to link "blocks of information" associated with distinct 214 transactions that can form a tracking and tracing system. The IBM platform "Food Trust" 215 has been used to trace mangoes to source in seconds superseding the one step forward 216 one step back systems mentioned earlier in this paper. However Bateman and Cottrill 217 (2017) suggest that there are challenges to the use of Blockchains, distributed ledgers, 218 especially if the data is of poor quality that is entered into the system especially where 219 the data them becomes immutable. They further argue that not all members of the supply 220 chain have digital access especially smallholders in developing countries so this can mean 221 that some data is still recorded manually before later being entered into a system. There 222 is still a risk too of fraudulent behaviour where incorrect data is intentionally entered into 223 the system. Thus, data integrity and associated management and security protocols need 224 to be more actively developed and verified in fresh produce supply chains to reduce the 225 potential for both intentional and unintentional mislabelling incidents.

226 3. **Product verification: testing technologies**

227 An alternative approach to audits for establishing product attributes is to test the 228 produce for its innate integrity. When determining an appropriate testing technology the 229 first consideration is whether the technology is using a targeted or a non-targeted method. 230 Targeted methods are seeking to identify the presence or alternatively absence of specific 231 markers that can demonstrate i.e. authenticate the identity of a given food or identify the 232 presence of a given chemical or contaminant. Non-targeted methods are used as a wider 233 screening mechanism for food. Ballin and Laursen (2018) in a review of analytical 234 approaches for food authentication have proposed definitions and nomenclature for 235 targeted and non-targeted approaches. Targeted analysis focusses on one or more pre-236 defined analytical target(s) e.g. a specific pesticide residue. Non-targeted analysis, 237 simultaneously detects numerous unspecified targets or data points (often>100) and is 238 often qualitative e.g. 'fingerprinting' or metabolomics (Ballin and Laursen, 2018). 239 Difficulties in developing authenticity methodology include finding appropriate markers 240 that characterise an element of the food that is consistent and can be measured accurately 241 and having authentic samples that can assist methodology development in the first place 242 (Primrose et al. 2010). Chemical methods to determine authenticity include primary 243 metabolites such as sugar, amino acid and/or organic acid profiles of certain fruits (Bat et 244 al. 2018). However, they argue secondary metabolites are influenced by geographic origin 245 and production methods. Proving fraud has taken place requires detailed detection 246 techniques (Woolfe and Primrose. 2004) and studies deploying DNA markers to identify 247 mislabelling of plant-derived products are limited (Scarano et al. 2015). Fresh produce 248 can be characterised using 'classical techniques' such as the use of isotope ratio mass 249 spectrometry. Increasingly, new technologies are superseding and complementing these 250 techniques. The majority of these constitute the so-called 'omic' technologies where high 251 throughput analyses are combined with chemometrics and bioinformatics

The key authentication issue in fresh produce, as previously described, is that of origin i.e. is the correct variety named; is the geographic origin of the crop correctly identified; have unapproved/illegal pesticides been applied; is the crop 'wild harvested'; is the crop 'organic'; (Esslinger et al. 2014). Different approaches are considered here that address these issues and provide data where authenticity, identity or provenance and regulatory compliance can be determined.

258 3.1 Variety testing

259 DNA analysis techniques have developed to identify species or variety include 260 detection of single nucleotide polymorphisms (SNPs), simple sequence length 261 polymorphisms (SSLPs), restriction fragment length polymorphisms (RFLPs), and the 262 use of real-time polymerase chain reaction (PCR) and heteroduplex analysis (Woolfe and 263 Primrose, 2004; Primrose et al. 2010). Identification techniques based on PCR 264 amplification followed by simple sequence repeats (SSR) analysis and principal 265 coordinate analysis (PCA) can identify genetic differences in varieties of tomatoes 266 especially in processed products where morphological markers may be lost (Scarano et 267 al. 2015). SSR techniques have also been used for variety identification, genetic 268 fingerprinting, genetic diversity analysis and parentage verification in Prunus species, but 269 specifically sweet cherry (Liu et al. 2018). However, the level of DNA may not reflect 270 accurately the amount of material originally substituted or added especially if processing 271 has degraded the DNA or there are multiple copies of a given gene sequence in a cell 272 (Primrose et al. 2010).

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274 3.2 Geographic origin

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Consumers are willing to pay a premium for local food (Feldmann and Hamm,

276 2015), but the geographic origin of produce can be difficult to quantify. Isotope 277 abundances can vary with the geographic location, and if samples of the soil or water are 278 available from geographical regions, it may be possible to identify material grown in that 279 For example, it was possible to discriminate between peppers of different area. geographical origin by correlating the δ^{18} O of water in the peppers with a database of 280 281 isotope ratios for water (Flores et al. 2013). Another approach is to use elemental 282 fingerprinting (Danezis et al. 2016) where the profile of groups of macro elements, trace 283 elements, rare earth elements and ultra-trace elements can be used as an indicator of 284 geographical origin as the profiles are linked to the geology of the production area 285 (Danezis et al., 2016). Perini et al. (2018) conclude from their studies on soft fruit that the δ^{13} C and δ^{15} N value of pulp and the δ^{18} O of juice can be used to differentiate 286 287 geographical origin and verify declared provenance. In addition, microbial populations 288 may differ between geographical locations and El Sheika et al. (2009) analysed the yeast 289 community structures on the surface of Physalis and successfully discriminated between 290 geographical production areas.

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3.3 Misrepresented use of pesticides

292 Fresh produce monitoring programmes by retailers and enforcement agencies 293 target residue testing towards levels of specific compounds either the active ingredient or 294 the associated breakdown products. Multi-residue analysis methods commonly use gas 295 or liquid chromatography coupled with mass spectrometry (GC/LC-MS) (Stachniuk, 296 2018). Residue testing has two uses: it can establish whether label recommendations have 297 been followed i.e. Good Agricultural Practice (GAP); and whether residues are present 298 of non-approved or illegal pesticides. However, the approach has limitations as residues 299 decline over time and early application of non-approved compounds may mean residues 300 are undetected at reportable levels.

301 3.4 Misrepresented use of synthetic fertiliser

302 It is possible to detect the accumulation of synthetic N fertiliser in plant tissues by 303 looking at stable isotope ratios in the produce in a targeted approach. Crops grown 304 organically have $\delta^{15}N$ values of +0.3 to +14.6%, while crops grown with synthetic N fertiliser range from negative to positive values, i.e. -4.0 to +8.7% (Inácio et al. 2015). 305 306 However, a number of studies have highlighted the weaknesses in this approach where 307 the organic and conventional values can overlap e.g. Schmidt et al. (2005) reported that 308 lettuce, onions, cabbage and Chinese cabbage from field production had δ^{15} N-values in the range of +5 to+6 for conventional production and +5.5 to+7.5 ‰ for organic 309 310 production. In addition, the application of a small amount of manure or the use of water 311 with a large concentration of nitrate can result in an increase of the δ^{15} N values, close to those obtained in organic production (Laursen et al. 2014). On its own, $\delta^{15}N$ data can only 312 313 provide supporting evidence in suspected fraud cases, but not for discriminating between 314 both production systems (Bueno et al. 2018).

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3.5 Substitution of conventionally grown produce as organic.

316 Studies have suggested using multiple isotopes of nitrate derived N and O 317 (Laursen et al. 2013; Mihailova et al. 2014). Approaches based on the measurement of 318 multiple biomarkers and/or complex chemical or physical profiles/fingerprints supported 319 by multivariate statistical analysis show more potential (Capuano et al. 2013). Bueno et 320 al. (2018) demonstrated that a combined chemo-metric analysis of high-resolution accurate mass spectrometry (HRAMS) and $\delta^{15}N$ data was able to discriminate 321 322 successfully between organic and conventionally grown tomatoes. Multivariate analysis, 323 combining isotope data with mineral content (Yuan et al. 2018), and mineral content and 324 key metabolites (Flores et al. 2013) have been able to classify organic and conventional 325 brassica, peppers and lettuce.

Studies have found that organic methods of vegetable production have increased concentration of total glucosinolates and benzylglucosinolate which can be used to differentiate methods of cultivation (Rossetto et al. 2013); and major and trace element profiling has been used to determine whether onions and peas were conventionally or organically grown (Gundersen et al. 2000). Bioactive components such as phenolic and hydrophilic antioxidant capacity were identified as markers for being able to determine organic and conventional tomato juices (Vallverdú-Queralt et al. 2012).

333 Trace element and nitrogen isotope data is of value in differentiating conventional 334 and organic tomatoes but less effective with lettuce indicating a concern over analytical 335 testing being used in isolation as a single determinant of provenance (Kelly and Bateman, 336 2010). Picchi et al. (2012) urged caution that phytochemical content as a marker for 337 considering a crop's response to growing methods, in this case cauliflower, was affected 338 by genotype i.e. some genotypes showed improved phytochemical content under organic 339 production and others particularly with regard to glucosinolates and ascorbic acid did not. 340 Conventional and organic production influence the external microbial populations 341 and internal metabolite production. There is a significant focus on the use of 342 metabolomics (metabolite fingerprinting) to discriminate between production systems 343 using both targeted and non-targeted approaches (Cubero-Leon, 2014; Medina et al. 344 2019). Bigot et al. 2015 analysed the yeast and bacterial community profiles on the 345 surface of nectarines and peaches using PCR-DGGE to differ between organic and 346 conventionally produced crops. Llano et al. (2018) demonstrated that an untargeted 347 metabolomics approach was able to identify metabolites (biomarkers) that could 348 discriminate between organic and conventional goldenberry fruit.

4. Conclusion

350 One of the challenges of additional supply chain risk assessment processes and 351 verification steps is that this can add quality cost to the supply chain but it is a preventative 352 cost that will offset the costs of a recall. Risk assessment processes for food fraud include 353 the use of threat analysis critical control point (TACCP) and vulnerability analysis critical 354 control point (VACCP). However, only known and assessable threats can be prioritised 355 (using a semi-quantitative assessment of likelihood and severity) to then develop a control 356 measure(s) (countermeasure) and then a subjective scoring system to identify CCPs. Then 357 effective fraud risk management, monitoring and verification systems can be developed. 358 However the binary aspect of known/unknown threats means that decision-makers may 359 then identify a subsequent incident that could lead to a major food recall as simply being "unforeseeable" (Manning, in press). 360

361 Since the Elliott Review, the notion of food integrity has been developing not just in 362 terms of the product itself, but also the processes employed, the behaviour of individuals 363 and the validity of data that is being used (Manning, 2016). This growing interest in 364 integrity has led to the emergence of new techniques to confirm origin, variety and 365 method of production e.g. organic or conventional. Indeed, metabolomics is enabling 366 metabolite fingerprinting which is showing the potential to discriminate between a range 367 of production factors. Further studies will require large numbers of samples to be taken, 368 analysed and the results included in reference databases. These will need to encompass 369 a wide range of sources of variation for the target biomarkers i.e. different agronomic 370 conditions, vegetable varieties and geographical locations (Bueno et al. 2018). Non-371 targeted metabolomics utilized in metabolite fingerprinting can generate very large 372 datasets, requiring bioinformatics analysis and increasingly machine learning (Medina et 373 al. 2019). These developments are of value in determining the potential for mislabelling 374 and mis-description, and effective verification protocols combining product and process

375	verification need to be developed and effectively implemented in order to maintain
376	consumer trust in the fresh produce industry.
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Table 1. Factors that influence fresh produce supply chains (Adapted from Ahumada and Villabos, 2009; Shukla and Jharkharia, 2013).

Strategic	Tactical	Operational
Financial planning	Harvest planning	Production scheduling activities
Demand forecasting accuracy and modelling	Crop choice	Harvesting
Capacity (warehouse and production facilities)	Crop scheduling	Storage
Supply network design Technology	Logistics and transportation	Transportation (vehicle routing)
Demand-price elasticity	Inventory management	Weather conditions
	Labour selection	Plant maturation rates
		Product shelf-life/rate of deterioration

Table 2. Examples of fresh produce mislabelling and misrepresentation

Case	Details
Case 1	Vidalia spring onions (Georgia United States) have a premium price compared to product from other US states. 1986 saw state legislation to delignate a specific production area. Additional quality control systems were put in place. Incidences of rebagging occurred. Between 2001 and 2003 there were six fines ranging from \$5,000 to \$29,000 for misuse of Vidalia label. A further case fine was \$100,000. (Carter et al. 2006)
Case 2	The "San Marzano" tomato is one of the most important processing tomato varieties in the world. The tomato has a designated origin but is often substituted with other plum tomatoes from both Italy and outside Italy leading to deception of consumers (Scarano et al. 2015).
Case 3	The labelling of Greek produce as Cypriot when there was oversupply of Greek product due to the Russian embargo in 2014 (Joyce, 2014)
Case 4	A Canadian company AMCO Produce was fined \$210,000 in 2018 by the Canadian Food Insepction Agency (CFIA) because between 2012 and 2014, the company was said to have intentionally mislabelled produce, including tomatoes and cucumbers, as being from Canada when the country of origin was in fact Mexico. The products were sold to Sobeys Inc. and other retailers. The CFIA undertook a random inspection and found products labelled as Ontario produce when in February the temperatures were too low in the region for greenhouse production (Karst, 2018).
Case 5	Australian Supermarkets Coles and Woolworths were fined in 2011 when two stores were identified as selling mislabelled fruit – one for not declaring the country of origin and the other store for selling lemons origination from the USA as "Product of Australia" (Eckersley, 2011).