



### University of Groningen

## Institutions, controls, and Inter-organizational Trust

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#### **PROPOSITIONS**

# Accompanying the dissertation titled Institutions, Controls, and Inter-organizational trust

Ву

## Abdul Rehman Abbasi University of Groningen Monday December 9, 2019, 9.00 AM

- 1. You cannot completely control relationships, so trust and embrace the chaos.
- 2. Trust does not rule out control, if used together they in-fact work more effectively than the sum of the parts (chapter 2).
- 3. Trust begets trust, but trust and control beget both trust and performance (chapter 2).
- 4. If you uphold a promise you build calculus-based trust. You build identification-based trust when you trust your partner with more than what you promised (chapter 3).
- 5. Trust is built in a cyclic manner, whereby relational signals and intentions are evaluated and authenticated every now and then (chapter 3).
- 6. Credible commitments in the form of contracts limit the opportunities and incentives for opportunism and are, therefore, a source of calculus-based trust (chapter 4).
- 7. Institutional trust indicates the confidence an actor has in institutions giving credibility and legitimacy to contracts (chapter 4).
- 8. Trust in the political, social, economic and legal institutions helps build IOR trust by first building calculus-based trust (chapter 4).
- 9. Creation of knowledge concerns understanding and appreciating what no one else was able to comprehend.
- 10. Men with long hair are the main reason I have trust issues.
- 11. Logic, reason and science are the death of dogma.