

CGIAR Research Program
on Forests, Trees and Agroforestry (FTA)

Plan of work and budget (POWB) for 2019

ISC cleared version

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1 Adjustments / Changes to the Theories of Change (ToC)

There were no significant changes to FTA's theory of change¹. FTA's ToC includes a substantial amount of work to generate policy impact at national and international levels, supporting the design and technical implementation of intergovernmental treaties/conventions particularly those related to biodiversity, climate change and genetic resources.

FTA work planning is based on a priority setting process, aiming at focusing research towards major development demands and knowledge gaps, orienting FTA towards the implementation of the SDGs and other global commitments. The 22 operational priorities of FTA, as elaborated for the 2018 POWB (see list in Annex 1) build on the comparative advantages of FTA and its partners in order to maximize effectiveness and impact.

The operational priorities² are articulated in the following way, strengthening the overall coherence of the program and acting at crucial points of its ToC towards development outcomes: the ultimate **outcomes at household** level of enhanced nutrition and food security and improved livelihoods, including gender (priorities 3, 15, 10) are supported by **action in farming systems**: silvo-pastoral systems, market-based agroforestry-forestry, farm-forest policy interface, agroecology, plantations and tree crop commodities (11, 12, 13, 14, 2) and by **coordinated action along value chains** : Inclusive finance and business models, innovating finance for sustainable landscapes, public and private commitments to zero deforestation, effectiveness of approaches to sustainable supply like certification and FLEGT (16, 17, 18, 20). They rely on **sustainable management of natural resources**: land and forest restoration, biodiversity, safeguarding and conservation of genetic resources, orphan crops, landscape governance (1, 4, 19, 9); and fully **address climate change** and help countries implement their NDCs covering both adaptation and mitigation (5, 6, 7, 8, 18).

No change was made this year on the list of operational priorities and they set the frame for the 2019 PoWB. The mapping of the 22 operational priorities to the theory of change of FTA will be fine-tuned on course of 2019 together with the revisions of the impact pathways and if need be, corresponding adjustments to the ToC of FTA and/or its FPs will be made in 2019 for 2020-21.

There is high demand from society, donors, research managers and researchers themselves for evaluation and evidence of development impact of research: the Independent Steering Committee (ISC) of FTA will host a workshop on impact assessment methods in the area of research on natural resources management, policies and institutions, to improve understanding on Conceptual models of NRM and policy research impact pathways, causality perspectives and evidence requirements. This will lead to recommendations for FTA as well as the broader community.

¹ The FTA theory of change relies on a variety of targeted engagement strategies (knowledge co-production, research in development, audience segmented outreach etc.) to integrate strategic boundary partners, knowledge users and decision makers into the research cycle as key mechanisms to facilitate research use and influence.

² Numbers in parenthesis refer to the operational priorities in the list (Annex 1), with no significance of the order.

2 Plans and Expected Progress Towards Outcomes

In 2019 FTA will roll out the first year of the three-year workplans 2019-2021. A 3-year indicative workplan was crafted for each of the operational priority and FP's 2019 workplans are determined by the contributions to these.

FTA will review in 2019 its impact pathways, milestones and end-of program outcomes to factor-in the disappearance of the year 2022 of the CRPs (CGIAR Business Plan measure), as well as the lower than expected W1-2 funding. W1-2 funding received by FTA in the 2 first years of phase 2 was 25% lower than in the approved proposal, despite a good performance in raising W3/Bilateral in line with the approved proposal.

FP1 Tree genetic resources (TGR) to bridge production gaps and promote resilience

Leading the priority on **Biodiversity, safeguarding and conservation**, FP1/CoA1 will support the development of user-friendly characterization methods and indicators to monitor the status and trends of TGR and associated threats, with case study applications in the Philippines, Peru, Burkina Faso and Ethiopia. It will scale-up threat assessment tools for priority tree species in Latin America and Africa to cover more than 100 species.

Improving genetic and phenotype knowledge, enhancing quality as well as productivity of tree-based foods are vital for food and nutritional security. The priority on **Orphan crops** will in 2019, strengthen its focus on genetic improvement approaches, on barriers and on leveraging opportunities for the integration of orphan crops in food systems, such as accelerating domestication, business models for investments, wider cultivation of orphan species (especially in the context of needed adaptation to climate change) and developing markets for related tree-based foods.

Leading the priority on **Enhancing Food security and Nutrition**, FP1 will work on the characterization of the diversity of edible products derived from trees, their nutrient composition, their seasonality, their uses (indigenous/ other knowledge) etc. with a focus on Burkina Faso, Benin and Kenya. Evidence from previous research will be used to improve the integration of nutrition in agriculture, including in home gardens and restoration guiding tools.

To improve the provision of germplasm is key to restoration up scaling. In the priority on **Restoration**, FP1/CoA3 will evaluate the status of national tree seed systems in Sub-Saharan Africa and provide knowledge to build policy, capacity, and mass breeding infrastructure to deliver suitable, genetically diverse and quality seed for restoration.

Finally FP1 will undertake a survey of the outcomes of research-to-development of its project portfolio to follow the extent to which programme outcomes are met.

FP2 Enhancing how trees and forests contribute to smallholder livelihoods

Key progress planned for 2019 in each of the priorities led or co-led by FP2 is as follows.

Agroecology. The agroecology report for the High-Level Panel of Experts (HLPE) of the UN Committee on World Food Security (CFS) will be completed and serve as basis of the multilateral discussions at the CFS in October 2019. As part of a novel initiative on agroecological control of the fall army worm epidemic in Africa funded by Norway, FP2 will establish cross-scale trials of control measures involving interventions at field, farm and landscape scales in Zambia and Malawi.

Livelihood trajectories. Data from over 5000 farmers in Kenya and Ethiopia will be used to develop and parameterise hybrid models that will generate new advice on design principles for agroforestry options that can make livelihood impacts and the species, densities and configurations of trees required in different contexts to do so.

Market-based agroforestry. Progress will continue in the design and evaluation of market-based agroforestry options on fast-degrading sloping land in northwest Vietnam and integration of non-timber forest products and intercropping with silviculture in Indonesia, with key outputs analysis of option suitability across ethnic and gender divisions and integration of the value of avoiding degradation feeding into the **land restoration priority**. Formal comparison of the efficacy of different value chain development interventions targeted at women and young people through development and aggregation of innovation platforms for coffee, honey, tree fodder, village chickens and beans will be produced for Uganda and Zambia using novel multi-value chain approaches as an alternative to specialisation.

Farm-forest interface policy. In Ethiopia, Rwanda, Uganda and the Comoros, where FP2 has been instrumental in the establishment of an agroforestry policy process in 2018, the focus will be on consolidating at national level while addressing policy implementation gaps across layers of governance, including reconciling trade-offs amongst ecosystem service impacts at local landscape scales. Development of locally appropriate indicators and means to assess differential impact by gender and resource endowment, will feed into the **land restoration priority**. The implementation of the new agroforestry concession scheme in Peru will include an assessment of the efficiency and cost effectiveness of the integration of options by context. A new initiative in northern Ghana, building on results from the IFAD-funded West Africa Farm Forest Interface project, will embed a formal comparison of the efficacy of including gender transformative actions in a major EU-funded greening programme on both ecological and livelihood outcomes.

Plantation tree-crops. FP2's will develop and evaluate climate-smart diversification options for smallholder oil palm, coffee and cocoa production systems. The focus on oil palm in Brazil will incorporate a stronger focus on the economic value of diversification to complement what has already been established in terms of environmental benefits. For coffee will be developed guidelines for incorporating companion trees for 150,000 ha in China and options for 70,000 ha of coffee

agroforestry in Laos as well as an ACIAR-funded coffee agroforestry research and development strategy for the central highlands with the Vietnam Coffee Co-ordination Board.

Silvopastoral systems. Options for climate smart silvopastoral systems will be developed across different contexts in Central America.

FP3 Sustainable value chains and investments for supporting forest conservation and equitable development

FP3 leads or co-leads five of FTA's operational priorities with the following objectives in 2019.

The priority on **public and private commitments to zero deforestation**, FP3/CoA1 will in 2019 finish data collection and analysis of the social and environmental outcomes and impacts associated with zero deforestation and restoration commitments in seven jurisdictions in Brazil, Colombia, Peru, Ghana, Indonesia and Malaysia. It will undertake multi-stakeholder consultations and focus group discussions to identify local and external actors' perspectives with the aim upgrading and upscaling such commitments while enhancing positive impacts and mitigating negative ones. A comparative analysis will ground proposals of pathways to strengthening jurisdictional approaches aimed at achieving zero deforestation and enhance forest landscape goods and services.

The priority on **Effectiveness of approaches to sustainable supply** will deepen its analysis on the potential for applying FLEGT-type approaches for legality verification to internationally traded agricultural commodities. It will examine opportunities for leveraging and building complementarities with existing private standards in order to better inform the development of FLEGT-type approaches in other sectors and safeguard against undesirable regulatory spillovers.

The priority on **Inclusive business models** will provide insights into scalable and replicable business model development strategies in order to assist private sector and development practitioners in designing business models that are both pro-poor and environmentally responsible. This will include an analysis of the performance and impacts of 3 business models per study country (Ghana, Tanzania, Peru and Indonesia) across the timber, cocoa, oil palm and coffee value chains at the level of the household and the landscape, using a combination of methodological approaches.

The priority on **Innovating finance for sustainable landscapes** will develop a financial flow analysis tool for landscapes, followed by selected case studies of such flows in Ghana and/or Colombia (depending on funding). It will also develop a framework to analyze risk management strategies employed by SMEs in landscapes, in order to develop a proposal for further analysis and development of risk reduction strategies in 2020 and 2021.

The priority on **Plantations and tree-crop commodities**, undertaken in collaboration with FP2 and FP4, will assess the temporal and spatial dynamics over past decades of plantation expansion. A synthesis of the worldwide supply and demand of these commodities will provide insights on the

future of these markets and plantations, in order to identify a number of “hotspots” for each commodity, where challenges to sustainable production will be studied in detail.

FP4 Landscape dynamics, productivity and resilience

FP4 actively participates in five operational priorities, leading three of them.

The priority on **Sentinel landscapes (SL)** will develop and validate a framework for a portfolio approach to SL. It will finalize the synthesis of case studies of 3 sentinel landscapes carried out in 2018 in Kalimantan (Indonesia), Southern Cameroon, and in Nicaragua-Honduras. It will lead the analysis, design and validation of a portfolio approach to SL with a view to enabling better geographic co-location of work within FTA and with other programs.

The priority on **Restoration** will coordinate the implementation for FTA of the joint work program with PIM and WLE. It will finalize its work on restoration typologies. It will also endeavor to make important new contributions in the areas of cost-benefit analysis, participatory frameworks for monitoring restoration, and developing a compendium of methods for planning restoration and the governance of restoration through forests, trees and agroforestry in Africa, Asia and Latin America.

In the priority on **Enhanced nutrition and food security**, FP4/CoA3 will analyse tree portfolios and diets in Ethiopia and Uganda; the impacts of land use change on diets in Indonesia; and how markets and foodsheds interact to shape diet quality in various settings.

Leading the priority on **Landscape governance**, FP4/CoA4 will analyze options for enhancing landscapes’ governance, conduct of incentives linked to restoration as well as begin experiments on incentives in selected landscapes, with a view of learning and eventual incorporation into future restoration efforts. Some practical work on designing and enhancing governance in the context of timber, rattan and non-timber forest products community land use enterprises and performance-based approaches and mechanisms will be given specific attention in Cameroon and the Gambia. FTA will better define and leverage collaborations with PIM, in particular towards upscaling restoration.

Contributing to the operational priority **on plantations and tree-crop commodities**, FP4 will finalize analysis work on the contributions of tree commodities and tree commodity landscapes to multiple SDGs in Africa and Asia in a special issue in Sustainability Science Journal, drawing from several FPs particularly FP5. It will also carry out important work on the economics of ecosystems services in tree commodities with case studies from Ethiopia and Ghana on coffee and cocoa respectively. A book on tree commodities and African economies will be developed.

FP5 Forests, trees and agroforestry for climate change adaptation and mitigation

The priority on **NDCs** (Nationally Determined Contributions of the Paris Agreement on Climate Change) supports country-led implementation of NDCs. It includes analyzing jurisdictional approaches and providing sustainability assessment tools for jurisdictional policy makers, a case study on Voluntary Carbon Market (VCS) REDD+ projects, the development of frameworks to assess countries readiness, the development of sound standards to include bamboo in carbon budgets.

In the priority on **Blue carbon and peatlands** the focus on carbon reference level determination and inclusion in NDCs will be strengthened, with a stronger emphasis on integrating social and livelihood aspects into sustainable management options. FTA's global wetlands map will validate its peatland component in Latin America. New knowledge will be generated on peatland eco-hydrology and ecosystem services, and on carbon stocks dynamics and net primary productivity of rewetted peat as a peatland restoration option. FP5 will support the establishment of the International Tropical Peatland Center, headquartered in Indonesia and involving Peru, DRC and Republic of Congo.

Leading the priority on **Adaptation**, FP5 will seek to influence intergovernmental processes both at UNFCCC and at FAO, and providing support to countries for implementation of their climate change adaptation policies. FTA will finalize two joint publications with FAO on (i) A Framework Methodology for Climate Change –Vulnerability Assessments of Forests and Forest-dependent People, and on (ii) Addressing Forestry and Agroforestry in National Adaptation Plans. FTA will undertake analytical work addressing the role of ecosystem services in adaptation to climate change, and ways to build the adaptive capacity of communities. As a way to strengthen our partnership with INBAR, and contribute to answer key concerns by INBAR member states, FTA will conduct a study of bamboo-water dynamics in four countries (India, Thailand, Ghana and China) that will be concluded in 2020.

The priority on **Bioenergy and biomaterials** will focus on how to propel a circular bio-economy for climate-smart development for key value chains (food, feed, bioenergy, biomaterials) with a focus on bioenergy, including bioenergy applications of bamboo especially in Indonesia.

MELIA - Monitoring, Evaluation, Learning and Impact Assessment

In 2019, **FTA's work on Monitoring, Evaluation, Learning and Impact Assessment (MELIA)** is focusing on evaluating and assessing (both ex-post and ex ante) FTA investments in restoration, to examine projects outcomes and longer-term programmatic impacts of past FTA investments in restoration work. This will include an outcome evaluation of FTA forest restoration project in Ethiopia, one ex-post impact assessment of the contribution of FTA agrobiodiversity research to forest restoration approaches. Also, MELIA will undertake two pieces of work which will enable it to make more strategic longer-term plans for evaluation and impact assessment work across the program: the review and update of FTA's Theory of change, and the set-up of a process to more systematically review and identify FTA innovations on which to focus ex-ante impact assessments.

Finally, the cluster will support the FTA Management Support Unit (MSU) in the piloting and implementation of the CGIAR program performance management standards.

Gender

In 2019, **FTA gender work** will consist both of activities for mainstreaming gender into FTA's operational priorities with a special emphasis on FTA's restoration work, as well as research focused specifically on gender relations (strategic gender research). Amongst the highlights: related to land restoration, to inform restoration planning and effectiveness of future restoration actions, FTA will undertake a series of gender outcomes assessments of land restoration approaches and options in different regions and contexts, including a cross-country study on land restoration amid male out-migration supported by the Supported by the CGIAR Collaborative Platform for Gender Research. Linked to its operational priority on NDCs, FTA will work on options to 'engender' climate finance to promote social inclusion, with a case study in Indonesia. Finally, FTA's gender team will support FTA research teams in gender analysis and integration in proposal writing, such as on Horizon2020 and yearly BMZ calls, and will develop tools and knowledge products that help scientists address gender and youth dimensions. These will include a training module for project and country staff on gender and resilience or restoration, and an M&E framework for inclusion in the GEF [Integrated Approach Pilot](#) project.

3 Financial Plan for the coming year, including use of W1/2

The financial plan for FTA is 0.5m lower than in 2018, including the 15% stretch target of the CGIAR FINPLAN.

At the request of ISC, FTA has been implementing a contingency planning process in its POWB since 2017. As per this process, W1+2 and the related activities in the POWB are split into three tiers of decreasing probability of funding:

- Tier 1: extremely likely to be funded and disbursed to partners earlier in 2019 than Tier 2,
- Tier 2: very likely to be funded, disbursed later in the year than Tier 1.
- Tier 3: uncertain / unlikely to be funded, unless additional positive information is received from the System Management Office (SMO) in the course of the year.

At the beginning of 2019, FTA Partners are expected to initiate Tier 1 and Tier 2 activities (in some instances by pre-financing Tier 2 activities), but are advised not to initiate Tier 3 activities to avoid taking financial risks deemed unreasonably high.

The Tiers were scaled as follows

FTA 2019 W1+2 contingency planning

<i>Tier</i>	<i>Amount (USD)</i>	<i>Corresponding to</i>
Tier 1	4,300,000	25% of W1 + 100% of W2
Tier 2	3,400,000	50% of W1
Tier 3	1,700,000	25% of W1
Total	9,400,000	2019 W1 + 2019 W2

The FTA POWB is both **priority-based and activity-based**. **FTA's POWB is priority based**, as it is prepared taking as entry point the operational priorities (Annex 1). **The POWB is activity based** in the sense that it describes the activities, and related W1-2 funding, necessary to implement each one of FTA's operational priorities.

Tables

Table 2A. Planned Milestones

C1	C2	Column 3	Column 4	Column 5	Column 6	7a	7b	7c	7d	Column 8	Column 9
FP	Mapped to Sub-IDO	2022 FP outcomes	Milestone	Indicate of the following (drop down: Milestone 1) Identical to proposal 2) Reworded/ rephrased from proposal 3) new/ changed*)	Means of verification	CGIAR Cross-Cutting Markers for the milestone 0=not targeted; 1=significant; 2=principal N/A = not applicable				Assessment of risk to achieve that milestone (L/M/H)	For medium/high please select the main risk from the list
					for gender	for youth	for Cap Dev	for CC			
FP1	Sub-IDO 1.4.4 Increased conservation and use of genetic resources. Sub-IDO 3.1.2 Enhanced conservation of habitats and resources. Sub-IDO C.1.1 Increased capacity of beneficiaries to adopt research outputs.	Managers and policy-makers adopt effective monitoring methods, tools and practices to mitigate threats to valuable TGR, and implement suitable safeguarding strategies in line with international initiatives, such as the Global Plan of Action for Forest Genetic Resources and the Global Strategy on Conservation and Use of Cacao Genetic Resources	User-friendly characterization methods and indicators with practical guidelines for their application in monitoring the status and trends of TGR and associated threats, with case study applications.	1	Deliverables of 2019, Survey of outcomes of scaling activities	1	0	1	1	L	

FP1	<p>Sub-IDO 1.4.3 Enhanced genetic gain.</p> <p>Sub-IDO 3.3.2 Enhanced adaptive capacity to climate risks.</p> <p>Sub-IDO C.1.3 Conducive agricultural policy environment.</p>	<p>Agricultural and horticultural research and development partners adopt cost-effective domestication approaches for priority tree species, based on impacts and maximizing efficiency, and considering trade-offs involved in intensification, while paying attention to smallholder breeders' rights</p>	<p>Public-private consortia engaged in tree domestication.</p>	1	<p>Deliverables of 2019, Survey of outcomes of scaling activities</p>	0	0	1	1	L	
FP1	<p>Sub-IDO 1.3.4 More efficient use of inputs.</p> <p>Sub-IDO A.1.3 Improved forecasting of impacts of climate change and targeted technology development</p> <p>Sub-IDO D.1.1 Enhanced institutional capacity of partner research organizations</p>	<p>National governments, extension services and private partners adopt cost-effective and equitable tree-planting material delivery approaches, with attention to appropriate international and national policies governing material transfer/use agreements and using the most appropriate decision support tools, to supply high-quality site-appropriate tree-planting material to smallholders and other growers</p>	<p>Appropriate quality standards (e.g. accreditation schemes) developed and promoted to actors in the germplasm production and delivery sector.</p>	1	<p>Deliverables of 2019, Survey of outcomes of scaling activities</p>	1	1	1	1	L	
FP2	<p>2.1.2 Increased access to diverse, nutrient-rich food</p> <p>1.3.2 Increased</p>	<p>Improved food security and livelihood opportunities for 100 million people in smallholder households</p>	<p>Negotiation support tools influencing the management of ecosystem service provision bridging</p>	1	<p>Annual reports of GEF IAP regional hub project, IFAD WAFFI project and EU Regreening</p>	1	1	1	1	L	

	livelihood opportunities 3.2.1 More productive and equitable management of natural resources	and more productive and equitable management of natural resources over an area of at least 50 million ha. This outcome integrates some outputs from other research clusters through their scaling.	field and farm level land use decisions with local landscape impacts in at least three African countries		Africa project and their websites						
FP2	1.3.2 Increased livelihood opportunities 3.2.1 More productive and equitable management of natural resources	Improved livelihood opportunities involving timber, fruit and NTFPs contributing a 25% increase in income for over 5 million people and more equitable management of natural resources including a 25% increase in women's participation in decisions involving tree and forest management and utilization and improvement in substantive representation of women in community forest management institutions	Comparative analysis of different approaches to establishing value chain innovation platforms for at least two countries in Africa	1	Final report of Value Chain Innovation Platforms for Food Security project and its website.	2	2	1	1	L	
FP2	1.3.2 Increased livelihood opportunities 3.2.2 Agricultural systems intensified and diversified in ways that protect soils and water	Diversified tree-crop production systems covering 5 million ha and improving diets and livelihood opportunities for 20 million people in smallholder producer households.	Diversification options for oilpalm, coffee and cocoa across different contexts in Asia, Latin America and Africa	2	Annual reports of Natura oilpalm project, Mars V4C project, AFD coffee project in Laos and advice provided to Vietnam Coffee Co-ordination Board	1	1	2	2	L	

					summarized in ACIAR invited proposal document.						
FP2	<p>1.3.1 Diversified enterprise opportunities</p> <p>2.1.2 Increased access to diverse, nutrient-rich food</p> <p>3.1.1 Land, water and forest degradation minimized and reversed</p>	<p>Increased access to diverse, nutrient rich food for 20 million people through closing yield gaps by trees in agricultural systems improving and maintaining soil health as well as intensifying system interactions (fodder and firewood) and directly contributing to production, reducing and reversing land degradation and increasing the resilience of smallholder livelihoods.</p>	<p>Simulation models of impacts of trees on system intensification of smallholder production systems.</p>	1	<p>Annual reports and associated websites of ACIAR Trees4FoodSecurity and IFAD/EU Dryland Restoration projects</p>	2	1	1	1	L	
FP2	<p>3.1.1 Land, water and forest degradation minimized and reversed</p>	<p>Reducing yield gaps through improved pasture management and animal husbandry on over 15 million ha and 1 million animals and contributing to reducing and reversing land degradation on over 5 million ha</p>	<p>Options for climate smart silvopastoral systems development across different contexts in Central America</p>	2	<p>Specific report as deliverable in FTA POWB</p>	0	0	1	2	L	
FP3	<p>1.3.1 Diversified enterprise opportunities</p>	<p>Public and private actors adopt effective governance arrangements, mechanisms and tools for</p>	<p>Completed knowledge products and engagements on innovative solutions for</p>	2	<p>Knowledge products publicly available through institutional websites</p>	1	1	1	2	M	<p>Vested political interests in maintaining the status quo</p>

	b.1.1 Gender equitable control of productive assets and resources	ensuring sustainable and inclusive commodity supply in at least 3 major producer countries	addressing implementation gaps to improving sustainability and social outcomes through changes in incentive structures, supply chain management, and business processes		Stakeholder engagement reports						
FP3	1.2.2 Reduce market barriers b.1.1 Gender equitable control of productive assets and resources	5 business platforms and 20 businesses and service providers develop and implement business models that are more inclusive, economically viable and environmentally sustainable	Completed knowledge products and engagements on overcoming institutional and operational barriers and obstacles faced by businesses in integrating smallholders into their operations and respective value chains in at least four high-value tree crops	2	Knowledge products publicly available through institutional websites Stakeholder engagement reports	1	1	1	1	M	Stakeholder (platforms') lack of willingness to acknowledge adverse impacts beyond those easily measurable through internal M&E
FP3	1.2.2 Reduce market barriers b.1.1 Gender equitable control of productive assets and resources	At least 30% of financial service providers lending to timber, tree and agricultural crops adopt ESG criteria, and increase in 25% the lending to models that integrate smallholders and SMEs	Completed analysis of the potential to more explicitly integrate ESG finance to smallholders and SMEs finance with cases and recommendations	1	Knowledge products publicly available through institutional websites Stakeholder engagement reports	1	1	1	1	M	Continued concern by financiers about risks associated with smallholder financing

			for moving forward in at least three countries with emphasis on timber and tree-crop sectors								
FP4	3.1.1 Land, water and forest degradation minimized and reversed C.1.3 Conducive agricultural policy environment	(Sub)national governance systems in at least 10 countries use contextualized theories of change to guide transitions to integral achievement of sustainable development goals through restoration, conservation and management of landscape multi-functionality, using similarity domains based on patterns and intensities of forest and tree cover change in space and time in sentinel landscapes understood on the basis of 'drivers' that operate at larger scales.	Framework for portfolio approach to sentinel landscapes developed and validated. This is based on Phase I work on sentinel landscapes	3	Lessons learnt and synthesis report for sentinel landscapes phase I. Framework document.	1	0	2	1	L	-
FP4	3.1.1 Land, water and forest degradation minimized and reversed	Sub)national governance systems in landscapes covering 100 M ha and inhabited by 70 M people use quantified and valued functions of FT&A for biodiversity, full hydrological cycle and ecosystem services analyzed across knowledge domains and available for	Valuation studies that relate human and social capital benefits across scales to changes in forest and tree cover as indicators of ecosystem services in local context, as contributions to	1	Online availability of studies, on FT&A ecosystem services at multiple scales. Reference to FTA results in global synthesis documents such as IPBES and IPCC	2	1	1	2	L	

		policy-level synthesis and planning.	national and international debate (incl. IPBES)								
FP4	<p>2.1.1 Increased availability of diverse nutrient-rich foods</p> <p>2.1.2 Increased access to diverse nutrient-rich foods</p> <p>b.1.1 Gender equitable control of productive assets and resources</p>	Diverse diets from tree cover in mosaic landscapes recognized and enhanced as contributions to balanced diets through Increase of availability, and access to, nutrient-rich wild and cultivated food products from these landscapes (10 sentinel landscapes 10 M people).	In at least 5 landscapes: Increased on- farm production of a diversity of fruits, nuts, vegetables and legumes, and increased amount of collected wild resources including wild fruits, vegetables, bush meat, mushrooms, insects and fish from forests	1	1) National SDG statistics at subnational scale for countries targeted by FTA, with explicit comparators/count erfactuals 2) Website availability of reports, typologies, databases and diagnostic tools, and documented evidence of their use 3) Recognition in high-level policy documents of the relevance of landscape diversity for balanced nutrition (against a baseline of virtual zero before 2015)	1	0	1	1	L	
FP4	b.1.1 Gender equitable	Adaptive landscape institutions empowered	Compilation of lessons learned at landscape scale across the learning landscape networks for reporting on	2	1) Website availability of objectives, context and evolving lessons in the various learning	1	0	1	1	L	

	control of productive assets and resources b.1.3 Improved capacity of women and young people to participate in decision-making 3.3.1 Increased resilience of agro-ecosystems and communities, especially those including smallholders	and supported on 6 M ha inhabited by 4 M people to manage changing landscape mosaics towards more balanced and adaptive multifunctionality and successful 'forest landscape restoration' through 'action research' and inclusive, participatory learning. This is aligned with efforts in PIM.5.2 - oe6 million hectares of shared landscapes under more productive and equitable management.	Aichi targets to Convention on Biodiversity, United Nations Convention on Climate Change etc.		landscape networks 2) Publicly available synthesis documents and impact studies 3) Documented use of the typologies that emerge from the learning landscape networks						
FP5	A.1.4 Enhanced capacity to deal with climate extremes	Efficient, effective and equitable climate national and international mitigation policies and funding, aligned with development objectives (3E+ goals).	Analysis of and roadmap for reduced forest fire practice and policies (Indonesia) made available and used by authorities	1	Deliverables of 2019	1	0	1	2	L	
FP5	A.1.1 Reduced net GHG emissions from agriculture, forests and other forms of land use	Risk-assessed ecosystem-based adaptation (EbA) policy and practice in place including joint mitigation and adaptation approaches.	Ecosystem-based adaptation (EbA) options that raise adaptive capacity of social groups identified and applied in case studies	1	Deliverables of 2019	1	0	1	2	L	

FP5	A.1.1 Reduced net GHG emissions from agriculture, forests and other forms of land use	Food and bioenergy production policy and practice integrated more visibly in the intervention areas.	Spatially explicit assessments of potential of bioenergy production on degraded land available and used in climate-smart land allocation to biofuel production	1	Deliverables of 2019	1	0	1	2	L	
FP5	A.1.1 Reduced net GHG emissions from agriculture, forests and other forms of land use	Performance assessment of mitigation and adaptation policy and practice widely implemented following good evaluation practice.	Innovative methods available to measure non-carbon benefits and identify causal change and used by countries	1	Deliverables of 2019	1	0	1	2	L	

Table 2B. Planned Evaluations/Reviews, Impact Assessments and Learning Exercises

CRP	FP (if not overall CRP)	Status (drop down menu: ongoing, new)	Planned studies/learning exercises in the coming year <i>(examples only)</i>	Geographic scope (specify country or region if relevant)	Who is commissioning this study
FTA	FP1	new	Ex-post evaluation of the contribution of FTA agrobiodiversity research to forest restoration approaches	Burkina Faso	Bioversity
FTA	FP2	new	Ex-post outcome evaluation of FTA forest restoration project in Ethiopia	Ethiopia	ICRAF
FTA	CapDev	new	Forest Fellowship Evaluation	Indonesia	CIFOR
FTA	FP3	new	Evaluation of CIFOR's contribution to sustainable oilpalm governance in Indonesia	Indonesia	CIFOR
FTA	FP1, 4		Valuing diversity for resilient forest landscape restoration	Global	Bioversity
FTA	FP3	new	Evaluation of the social and environmental performance of at least 12 smallholder inclusive business models	Peru, Ghana, Tanzania, Indonesia	CIFOR
FTA	FP3	new	Evaluation of the social and environmental performance of at least 6 jurisdictional approaches to zero deforestation	Peru, Colombia, Ghana, Indonesia, Malaysia and Brazil	CIFOR
FTA	FP2	ongoing	Evaluating the effectiveness of alternative approaches for scaling up improved shrub fodder feeding practices among small-holder farmers in Uganda	Global	ICRAF
FTA	FP2	ongoing	End of program outcome evaluation of Support to the Development of Agroforestry Concessions in Peru	Peru	ICRAF
FTA	FP2	ongoing	End of program outcome evaluation of Securing Tenure Rights for Forest-Dependent Communities: a global comparative study of design and implementation of tenure reform	Peru, Uganda, Indonesia	CIFOR
FTA	Gender	ongoing	A realist review of how and under what circumstances gender has been integrated into research programs	Global	FTA
FTA	FP2	ongoing	A prospective impact evaluation based on a difference-in-difference	Global	ICRAF

			<i>design for the work of The Drylands Development Project (DryDev)</i>		
<i>FTA</i>	<i>FP1, 4</i>	<i>ongoing</i>	<i>Outcome evaluation of Nutrition-sensitive forest restoration to enhance adaptive capacity of rural communities in Burkina Faso</i>	Burkina Faso	<i>Bioversity</i>
<i>FTA</i>	<i>FP4</i>	<i>ongoing</i>	<i>Outcome evaluation of Laying the foundations for climate-smart restoration: a toolkit for Peru's tropical dry forest</i>	Peru	<i>Bioversity</i>
<i>FTA</i>	<i>FP1</i>	<i>ongoing</i>	<i>Outcome evaluation of Diversifying fine or flavour cacao production systems in Peru for enhanced productivity, resilience and income generation</i>	Peru	<i>Bioversity</i>
<i>FTA</i>	<i>FP1</i>	<i>ongoing</i>	Impact Evaluation of the CoCo Excellence programme	Global	<i>Bioversity</i>
<i>FTA</i>	<i>FP2</i>	<i>ongoing</i>	Reversing Land Degradation in Africa by Scaling-up EverGreen Agriculture [1] (Regreening Africa)	8 African countries	ICRAF

Table 2C: Planned major new collaborations (CGIAR internal, or with non-CGIAR collaborators)

Name of CRP or non-CGIAR collaborator	Brief description of collaboration (give and take among CRPs/PTFs/non-CGIAR collaborator) and value added (e.g. scientific or efficiency benefits)
PIM	Planned collaboration with PIM Flagship 3 on smallholder barriers to adoption of sustainability standards.
PIM	Study of scaling up methods for agroforestry concessions schemes. Adds to PIM's portfolio of studies on dissemination approaches and enables FTA researchers to interact more formally with other scientists working on similar issues.
WLE, PIM	New collaboration of FTA with WLE and PIM on Restoration, bringing together various streams of work on soil, water and forest restoration. The three CRPs defined future collaboration on land restoration during the cross-CRP workshop organized in Nairobi in August 2018.
WLE	Working together in the context of research and outreach on gender and restoration. Initiated comparative (cross-country) research on social and equity impacts of different types of restoration approaches
PIM	PIM became a new partner for FTA Gender cross-cutting theme (CCT). FTA together with PIM and also WLE is developing Special Issue on gender and restoration together
A4NH	New collaboration planned with A4NH CRP in the framework of FTA's priority 3 called "Enhanced nutrition and food security"
RICE	Following a successful session at the 17 th International Rice Congress collaboration on integrating trees in rice production systems.
For All Coalition: For the Promotion of Gender Equality and Human Rights in the Environment Agreements	FTA is a member of this coalition launched by Costa Rica at UNGA in September 2018. FTA will provide evidence to inform the coalition work and initiatives. The coalition brings together civil society organizations, UN entities, and other stakeholders to guide the integration of a gender perspective in relevant decisions, actions, outcome documents of the UNFCCC, UNCCD, CBD and Ramsar Convention and their implementation.
Government of Sri Lanka	New Collaboration with Government of Sri Lanka on Readiness for Green Climate Funds. FP2 and FP4 staff at ICRAF will provide technical support for the development of proposals on Ecosystem-Based Adaptation in Central Highlands of Sri Lanka
State Government of Andhra Pradesh through RySS (Rythu Sadhikara Samstha)	New collaboration on evaluating impact and understanding underpinning science of widely promoted agroecological practices (Zero Budget Natural Farming).

Table 3: Planned Budget

	Bilat/W3	2019 W1+2	Total POWB
FP1	9,255,011	1,401,138	10,656,150
FP2	14,563,263	1,626,321	16,189,584
FP3	9,832,556	1,676,906	11,509,462
FP4	13,009,297	1,432,686	14,441,982
FP5	13,140,615	1,354,361	14,494,977
Programme Management and Integration	-	1,908,587	1,908,587
TOTAL	59,800,742	9,400,000	69,200,742

NB 1: 2019 funds to non CGIAR partners: FTA Foresees to allocate in 2019 USD 1,273,200 of W1+2 to the 4 non CGIAR program participants of FTA (CIRAD, CATIE, Tropenbos, INBAR). In addition to this, the 4 CGIAR Centers in FTA do make use of a substantial amount of W1+2 allocated to them to mobilize national level expertise, universities, local partners in the research to development continuum.

NB 2: Program management and integration covers the items: Program Management Unit (PMU) and integrative activities (e.g. support to collaborative work between Flagships or with other CRPs on a selected set of priorities), Communication and outreach, Data management. MELIA (Monitoring, Evaluation, Learning and Impact assessment), Gender and Capacity development activities are mainstreamed into the five FPs.

Annex 1. List of FTA's operational priorities

The 22 operational priorities³ are articulated in the following way: the ultimate **outcomes at household** level of enhanced nutrition and food security and improved livelihoods, including gender (3, 15, 10) are supported by **action in farming systems**: silvopastoral systems, market-based agroforestry-forestry, farm-forest policy interface, agroecology, plantations and tree crop commodities (11, 12, 13, 14, 2) and by **coordinated action along value chains**: Inclusive finance and business models, innovating finance for sustainable landscapes, public and private commitments to zero deforestation, effectiveness of approaches to sustainable supply like certification and FLEGT (16, 17, 18, 20). They rely on **sustainable management of natural resources**: land and forest restoration, biodiversity, safeguarding and conservation of genetic resources, orphan crops, landscape governance (1, 4, 19, 9); and fully **address climate change** and implementation of the NDCs both adaptation and mitigation, including zero deforestation, bioenergy and biomaterials, and blue carbon and peatlands (5, 6, 7, 8, 18). Two operational priorities **ensure the quality of FTA research for development** (21) and monitor a set of sentinel landscapes (22).

List of operational priorities (the ordering does not imply any prioritization within the list).

1. **Restoration** of forests and landscapes, to carry out research on different aspects (from genetic resources, to management modes and policy and governance options) and to integrate findings and emerging lessons into the main policy platforms and governance processes.
2. **Plantations and tree crop commodities**, including timber and high-value tree crop plantations, namely tea, coffee, cocoa, oil palm and rubber, and addressing the economic, social and environmental challenges and opportunities of land-use intensification through plantations.
3. **Enhanced nutrition and food security**: how do tree-based agroecosystems and changing patterns of land use and productive activities at the landscape scale interact with market forces to cause changes in local diets in many countries, and what can be done about it?
4. **Biodiversity, safeguarding and conservation** in forests and agroforestry systems, for productivity and resilience of these systems.
5. **NDCs**⁴, supporting countries in meeting their NDC objectives through an improved use of their forests and tree-based resources.
6. **Bioenergy and biomaterials** as an essential part of low-emissions development strategies and policies. How can they be developed, especially in degraded lands, and how to broaden the species basis?
7. **Blue carbon and peatlands**, providing knowledge on eco-hydrology and ecosystem services, on carbon stocks dynamics, and on productivity to devise specific restoration options
8. **Climate change adaptation**: FT&A resources are key to adaptation of forest-dependent communities and agricultural systems to climate change and have themselves to adapt.
9. **Landscape governance** as it relates to agriculture, forestry and other land uses, and to the livelihoods they sustain
10. **Gender** equitable outcomes, aiming at integrating a gender equality and social inclusion perspective—including attention to issues of generation (youth) across the FTA portfolio.

³ Numbers in parenthesis refer to the operational priorities in the list, with no significance of the order.

⁴ Nationally Determined Contributions of the Paris Agreement on Climate Change

11. **Silvopastoral systems**, for production, fodder, shade, soil fertility and biodiversity. Retaining trees on pastures can halt and reverse degradation following deforestation.
12. **Market-based agroforestry-forestry**, to deliver evidence of the return on investment, and provide practical strategies for overcoming the time-lag between investment and returns.
13. **Farm-forest policy interface**, to better understand policy constraints, and embed FTA methods, approaches, tools and technologies into major national agroforestry scaling-up programs.
14. **Agroecology**, emphasizing integrated agro-ecological approaches that include trees in agroecosystems for improving smallholder livelihoods.
15. **Livelihood trajectory modelling and assessment** to capture the likely impact of adopting FTA innovations on smallholder livelihoods in a range of different contexts.
16. **Inclusive finance and business models**, and related institutional factors to help address barriers faced by smallholders, improve value-chain coordination and learning.
17. **Innovating finance for sustainable landscapes**, to understand the potential of responsible finance for providing incentives for the uptake and upscaling of sustainable production practices
18. **Public and private commitments to zero deforestation**, as still little is known about the actual social, economic and ecological impacts of those commitments.
19. **Orphan tree crops**, to support their genetic characterization and their domestication to improve nutrition, as well as for resilience, adaptation to climate change and environmental stresses.
20. **Effectiveness of approaches to sustainable supply**: to understand the role of supply chain arrangements to halt deforestation, and how territorial approaches can facilitate that process.
21. **Quality of FTA research for development (R4D)**, to devise better research, learn from experiments, and improve overall performance of FTA as a research-for-development program.
22. **Sentinel landscapes**. FTA had devised its own set up to observe changes in landscapes, their causes and consequences. Where does this set-up stand? How to move forward?