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THE INTEGRATED USER EXPERIENCE EVALUATION MODEL: A
SYSTEMATIC APPROACH TO INTEGRATING USER EXPERIENCE DATA
SOURCES

by

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A dissertation submitted in partial fulfillment of the requirements
for the degree of Doctor of Philosophy
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ABSTRACT

Evaluating the user experience (UX) associated with product interaction is a challenge for current human-systems developers. This is largely due to a lack of theoretical guidance for directing how best to assess the UX and a paucity of tools to support such evaluation. This dissertation provided a framework and tools for guiding and supporting evaluation of the user experience.

This doctoral research involved reviewing the literature on UX, using this knowledge to build first build a theoretical model of the UX construct and later develop a theoretical model to for the evaluation of UX in order to aid evaluators – the integrated User eXperience EValuation (iUXEV), and empirically validating select components of the model through three case studies.

The developed evaluation model was subjected to a three phase validation process that included the development and application of different components of the model separately. The first case study focused on developing a tool and method for assessing the affective component of UX which resulted in lessons learned for the integration of the tool and method into the iUXEV model. The second case study focused on integrating several tools that target different components of UX and resulted in a better understanding of how the data could be utilized as well as identify the need for an integration method to bring the data together. The third case study focused on the application of the results of an usability evaluation on an organizational setting which resulted in the identification of challenges and needs faced by practitioners. Taken together, this body of research, from the theoretically-driven iUXEV model to the newly developed emotional assessment tool, extends the user experience / usability body of

knowledge and state-of-practice for interaction design practitioners who are challenged with holistic user experience evaluations, thereby advancing the state-of-the-art in UX design and evaluation.

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LIST OF ACRONYMS/ABBREVIATIONS

AHP	Analytic Hierarchy Process
EAP	Emotion Appraisal Profile
EP	Emotional Profiling
EQ	Ergonomic Quality
FACS	Facial Action Coding System
GA	Grid Analysis
GEP	Graphical Emotional Profile
HCI	Human-Computer Interaction
HE	Hedonic Quality
ISO	International Organization for Standards
IUSR	Industry Usability Reporting
iUXEV	Integrated User Experience Evaluation Model
MCDA	Multiple Criteria Decision Analysis
MR	Market Research
NIST	National Institute of Standards and Technology
PrEMO	Product Emotion Measurement Instrument
ROI	Return on Investment
SWOT	Strengths, Weaknesses, Opportunities and Threats
SPOT	Sensory Perceptual Task Taxonomy
STA	Sensory Task Analysis
UA	User Analysis
UAM	User Analysis Method
UE	Usability Evaluation
UELC	Usability Engineering Lifecycle
UEM	Usability Evaluation Method
UPA	Usability Professionals Association
US	United States
UX	User Experience

CHAPTER ONE: GENERAL INTRODUCTION

The objective of usability engineering and specifically the usability evaluation process is to inform the design of interactive products so that they can seamlessly integrate into the everyday lives of their intended users. As such it is important that all components key to the user be considered when carrying out evaluations. Initially usability evaluation focused on ease-of-use. Today other key characteristics, including non-performance oriented criteria such as affect and the accompanying service of a product, are considered integral to the evaluation. Within the user-centered design community evaluation has thus expanded to a focus on characterizing the more holistic “user experience” (Hassenzahl & Tractinsky, 2006), or to suggest a more inclusive process “total user experience” (Petre, Minocha, & Roberts, 2007).

Yet, when undertaking such multi-criteria evaluations it can be difficult to determine how to integrate the results such that they best inform design. The National Institute of Standards and Technology (NIST) recognizes this as described in their Industry Usability Reporting (IUSR) Formative Project (2008) where they state “...With many more techniques available for this work (formative usability), there is a need for clear definitions for practitioners to use in planning and conducting our work, especially in *communicating/reporting the work (and its value)* to our colleagues and customers” (n.p.).

The current effort seeks to resolve this shortcoming by proposing an approach, entitled the Integrated User Experience Evaluation (iUXEV) Model, for integrating a diversified set of user-centered criteria that includes both objective and subjective user experience results obtained through both non-empirical and empirically-based, as well as

task performance and non-performance based data. Once validated, the application of this approach should assist practitioners in the contextual prioritization of user experience shortcomings that are aligned with a product's user experience and an organization's goals.

This dissertation uses the alternative multiple-paper format. Chapter 1, this chapter, provides an overall introduction to the doctoral research. Chapter 2 presents the first paper entitled *The Integrated User Experience Evaluation (iUXEV) Model*, which will be submitted for review to *Theoretical Issues in Ergonomics Science*. This chapter presents the background and theoretical underpinnings of this research and illustrates the development of the iUXEV model for evaluation of the holistic user experience. Chapter 2 also includes a subjective validation of the model via Subject Matter Expert (SME) evaluations. The outcome provided by application of the iUXEV model includes the discovery of task related design shortcomings, non-task related emotional user reports, contextual and affect-related user evaluation criteria findings, and a categorization of functionality needs. Further, this chapter also presents the background and theoretical underpinnings of a decision support approach for prioritization of the findings obtained through the evaluation part of the iUXEV model. Chapter 3 - Multiple Criteria Decision Analysis in Practice: A Usability Engineering Case Study, which is to be submitted to *Usability Professionals' Association 2010 International Conference*, presents a case study of the application of this decision support approach applied in a real-world situation. The model presented in Chapter 2 contains a particularly novel approach for using emotional data from user experiences; this process and a tool for eliciting and using emotional data are further described in Chapter 4, entitled *Using Emotions in Usability*, which was

presented at the 51st Annual Meeting of the Human Factors and Ergonomics Society in October 2007. Chapter 4 presents the theoretical background on the selection and use of emotions for design as well as lessons learned from the development and empirical application of a novel emotion assessment tool for design. Chapter 5, entitled *Augmenting the Traditional Approach to Usability: Three Tools to Bring the User Back Into the Process*, was also presented at the 51st Annual Meeting of the Human Factors and Ergonomics Society in October 2007. Chapter 5 presents the lessons learned as a result of the application of these tools in a pilot study using consumer products with real users. Chapter 6 provides a general discussion based on the four papers combined. Chapter 7 concludes the dissertation and provides directions for future research.

Taken together, this body of research, from the theoretically-driven model to the newly developed emotional assessment tool, extends the usability body of knowledge and state-of-practice for usability practitioners who are challenged with holistic user experience evaluations, thereby advancing the state-of-the-art in user experience design and evaluation.

CHAPTER TWO: THE INTEGRATED USER EXPERIENCE EVALUATION MODEL*

Abstract

Discusses the theoretical composition of the user experience construct (UX) and presents a method and process for utilizing multiple techniques for its evaluation and prioritization of the resulting data.

Introduction

Until recently the design and evaluation of interactive products and services have been the focus of the usability movement (e.g., ease of use) in order to ensure that said offerings were usable by its intended users. Yet more recently a more holistic approach has emerged which suggests that usability is not enough and that additional considerations are of equal or greater importance in terms of user centered design. This chapter intends to present the theoretical foundations that make up the UX construct by exploring the different sub-constructs that fall under the umbrella of UX and then propose an evaluation model which targets these components, and a strategy for aggregating the results of such an evaluation.

From Usability to User Experience

Usability has been defined as the ease with which a product can be used to perform its designated task by its intended users at a specified criterion (Lin, Choong, &

* Paper to be submitted to be *Theoretical Issues in Ergonomics Science*.

Salvendy, 1997). In operational terms usability engineering is the engineering of designs for ease-of-use and is concerned with the effectiveness, efficiency, and satisfaction with which targeted users can utilize a particular product (ISO 9241-11, 1998).

Early usability methods, which stressed the “Ergonomic Quality” of the user experience (Hassenzahl, Platz, et al., 2000), focused on developing a quantitative yet practical approach to the design of products, with the inclusion of iterative design and evaluation. Such approaches sought to create functional and usable products to improve productivity (Bevan, 1995; Dumas, 2006). These performance-oriented efforts have generally focused on quantifying product performance in terms of effectiveness (i.e., the extent to which tasks can be achieved), intuitiveness (i.e., how learnable and memorable a system is), and subjective perception (i.e., how comfortable and satisfied users are with a system) (Eberts, 1994; Nielsen, 1993; Shneiderman, 1992; Wixon & Wilson, 1997).

Yet usability engineering should aim to encompass the whole user experience, not just performance-oriented aspects of user interaction. Early on Gould (1988) suggested that usability should encompass a wide breath of components in addition to user performance (e.g., system reliability, reading material, outreach program, installation and packaging, advertising, support-group users, etc.). Slowly the field has taken notice and hence recently there has been a push by some practitioners to label themselves as “experience designers,” “user experience designers or researchers,” or “experience modelers” (c.f. Forlizzi & Batterby, 2004), and the interest in “User Experience” (UX) research has grown (Hassenzahl & Tractinsky, 2006). This movement was first observed with the widening of usability approaches to include contextual design (Beyer & Holtzblatt, 1998), and the incorporation of various contextual sources to achieve a more

inclusive design (e.g., social design, Bevan & Macleod, 1994; Stanney & Champney, 2006 – see Appendix A). This has progressed in recent years to include emotional and personal components of the user experience, (e.g., the “hedonic quality” of a product, Hassenzahl, Platz, et al., 2000). In the past, while the emotional response to a product was considered, it was oversimplified in terms of product satisfaction. Yet, “satisfaction” is a limited construct, which often constitutes little more than an inquiry into whether a product works or not or whether or not it causes frustration to the user (Wright & McCarthy, 2003). This focus on the elimination or mitigation of user frustration is a key difference between early usability efforts and the more contemporary UX movement, the latter of which is concerned not only with the sources of negative experiences, but also in targeting the fostering of positive ones through beautiful and engaging interactions (Overbeeke, Djajadinigrat, Hummels, Wensveen, & Frens, 2003).

Theoretical Foundation for an Integrated User Experience Evaluation Approach

In order to prescribe an evaluation approach for UX, it is first necessary to define what constitutes a user experience. This section presents an overview of the different sub-constructs under the UX construct.

While usability engineering is evolving from the traditional focus on effectiveness, efficiency, and satisfaction (ISO 9241-11, 1998), into the more holistic UX concept (Bevan, 1995; Dumas, 2006; Hassenzahl, Platz, et al., 2000; Hassenzahl & Tractinsky, 2006), the concepts and ideas presented by the UX movement are not entirely new. For instance, early usability efforts identified implications concerning the “soft” or

“personal” concept of the UX (c.f. Gutsche, 1975) or the notion that “hard” constructs such as efficiency and learnability are not enough to encompass the complete user experience (c.f. Gould, 1988; Whiteside & Wixon, 1987; Carroll & Thomas, 1988). Some have even identified the importance of constructs outside the scope of the interactive product itself, such as the experience of the purchase, service, etc. (c.f. Gould, 1988; Gutsche, 1975; Petre, Minocha & Roberts, 2006). Indeed, UX is concerned with all functional and non-functional user needs and concerns (goals, interests, attitudes, etc.) that form and influence the experience with an artifact.

UX Approaches

A wide array of work has been done under different disciplines and under different focuses which could all be placed under the UX umbrella; and several attempts have been made to organize such works in order to understand the different perspectives taken to explore the non-performance, “soft,” or “personal” aspects of UX. Some of these overarching works are discussed next.

McNamara and Kirakowski (2006) for instance suggest that the aspects of a product that need to be evaluated in order to attend to the UX needs are: functionality, usability, and experience. They suggest that a product must be evaluated for its functionality (i.e., What does the product do?) by attending to such criteria as the usefulness of features, maintainability, reliability, etc. They also suggest that a product should be assessed for its usability in an evaluation of a product’s use (i.e., Can the product support the intended goals of the user? etc.), as well as for its UX, which focuses on the evaluation of the subjective experience as lived by the user (i.e., evaluation of feelings, meanings, preferences, intentions, concerns, goals, etc.). Hassenzahl and

Tractinsky (2006) suggest that in addition to usability and functionality, as suggested by McNamara and Kirakowski (2006), a broader review and breakup of the experiential is possible; they summarize a review of recent literature into three main UX themes: 1) beyond the instrumental (i.e., beyond functional and task-oriented evaluation), 2) emotion and affect, and 3) experiential. Each of these has a particular and compelling view of the non-performance oriented aspects of UX. The first theme (beyond the instrumental) characterizes the intrinsic properties of artifacts (e.g., aesthetic, meaning, etc.; c.f. Liu, 2003) and the concern for human needs (e.g., physiological, safety, love/belonging, esteem, self-actualization; c.f. Maslow, 1943) or concerns (e.g., family, creativity, finances, etc.; c.f. Chulef, Read, & Walsh, 2001). The second theme is concerned with the emotional component of interactions, and the mediating effect of affect in the experience of interactive products; it encompasses the various works under the “Design and Emotion” umbrella (c.f. Norman, 2004; Desmet, 2002; Overbeeke & Hekkert, 1999). The third theme takes a more conceptual and semantic view of user experiences as it considers the “situatedness” and “temporality” of the UX in order to explore and understand the nature of this experience (e.g., eating a hot dog at home vs. a hot dog at the ball park).

A similar breakup in themes was proposed by Forlizzi and Batterbee (2004), who explored the concept of UX by distinguishing between: product-centered, user-centered, and interaction-centered theoretical models or approaches. Product-centered approaches are prescriptive in nature and attempt to guide the design of the UX by prescribing design elements in the product itself. User-centered approaches, on the other hand, focus on understanding users and as such may employ an array of approaches from different

disciplines (c.f. Sanders & Dandavate, 1999). Interaction-centered approaches focus on exploring the role of the artifact in the experience, and defining the UX as an individual entity.

Another contrasting view is that taken through human information processing perspective. For instance, Westerink (2008) views the UX as being defined along different processes under which it may be experienced by a user: perception, cognition, memory, emotion, behavior, and physiology. A similar view is that of the approach taken by Carroll, Milham, Stanney, and Becker (under review), who use a Sensory Task Analysis (STA) process to go beyond the user analysis traditional of UX design, and Champney, Carroll, Milham and Hale (2008), who through a Sensory Perceptual Objective Task (SPOT) taxonomy systematized the STA process. Such processes are used to determine how individuals gather information as well as act upon this information in a contextual environment and to translate this information into interaction requirements for the design of interactive systems (e.g., a training simulator). These views consider that experiences may possess a focus that is predominantly relevant to a particular human information process or set of processes, and thus emotion alone is not sufficient to explore the UX beyond its functional aspects.

Another approach is the hierarchical perspective (Jordan, 2000; Khalid & Helander, 2004; Kano, 1984). This perspective suggests that the types of features or characteristics of an experience are not all equal, and that some have more relative importance in a hierarchical order (e.g., once the first level needs have been satisfied, secondary level needs become relevant or important, etc.).

The above cited works provide an overview into the various forms and perspectives in which UX has been explored. The review points out many of the different sub-constructs that fall under a UX and thus must be considered when assessing it. Table 1 summarizes this overview and includes other additional works, such as those focusing on the traditional view of usability, in order to present a more comprehensive review of UX and its constructs (for a more in-depth review of each of these general perspectives and a discussion of their benefits and challenges please see Appendix B). From this table it is evident that there is great variation in the naming conventions used to define the different UX constructs, yet there appears to be considerable overlap as to what the various constructs encompass. This table was formatted to reflect this redundancy by offering a listing of the different construct names used in the literature and their accompanying definitions. It is interesting to note that while some earlier works proposed two general constructs for UX (task-based and satisfaction), more recent discussions seem to have found three general constructs. Across the different perspectives reviewed and constructs proposed by the different researchers, three broad components of experiences seem to appear (c.f. Cupchik, 1999; Norman 2004; Rafaeli & Vilnai-Yavetz, 2004; Forlizzi and Batterbee, 2004; Desmet & Hekkert, 2007; Wright & McCarthy, 2003; McNamara & Kirakowski, 2005; 2006)

1. Ergonomic: A task-based theme generally focused on the usefulness, usability and functionality of an artifact. These functional-utility based perspectives consider all task- and goal- oriented aspects of user interaction, including such things as the quality of use and functionalities of the artifact, including their usefulness and value.

2. Personal / Hedonic: A personal or symbolic theme generally focused on the meaning behind an artifact or experience, or the pleasure derived from an experience. These self-referent subjective-based perspectives consider all non-task based aspects such as the symbolic, and emotional (pleasurable or not) aspects of the user experience.
3. Aesthetics: An aesthetic theme generally focuses on the impressionistic, sensual or styling cues of an artifact. This component of UX is intended to represent the intrinsic properties of an experience and can't be explained by task or personal interests but rather by deeper engrained intrinsic desires within humans.

In general, all of the identified constructs in Table 1 can be categorized under these three primary components, ergonomic (i.e., functional-utility) based, personal-hedonic (i.e., self-referent subjective) based, or aesthetic (i.e., intrinsic) based.

Table 1. Summary and Categorization of UX Constructs

UX Focus	Grouping	UX Construct	Details	Implications to This Research	Source
Ergonomic	Usability	Effectiveness	<ul style="list-style-type: none"> Effectiveness, ability with which a product supports the user's tasks Behavioral Usability - ability to complete a task with reasonable time efficiency 	<ul style="list-style-type: none"> Evaluate applicability of construct to experience under scrutiny Assess construct 	Shackel, 1991; ISO, 1998; Logan, 1994
Ergonomic	Usability	Learnability	<ul style="list-style-type: none"> Learnability, ability with which a product enables learning of its functions by the user 	<ul style="list-style-type: none"> Evaluate applicability of construct to experience under scrutiny Assess construct 	Shackel, 1991; Nielsen, 1993
Ergonomic	Flexibility	Flexibility / Versatility	<ul style="list-style-type: none"> Flexibility, ability by which a product is adaptable to the user Flexibility, ability for customers to modify and extend a product's utility 	<ul style="list-style-type: none"> Evaluate applicability of construct to experience under scrutiny Assess construct 	Shackel, 1991; Norman, 1998; Gould, 1988
Ergonomic	Usability	Memorability / Memory / Knowing	<ul style="list-style-type: none"> Memorability, ability with which a product enables and assists the user in remembering how to use the product 	<ul style="list-style-type: none"> Evaluate applicability of construct to experience under scrutiny Assess construct 	Nielsen, 1993; Westerink, 2008; Champney et al, 2008; Overbeeke et al, 2003
Ergonomic	Usability	Errors	<ul style="list-style-type: none"> Errors, ability with which a product eliminates or mitigates for the occurrence of errors and assists with recuperating from those that do occur 	<ul style="list-style-type: none"> Evaluate applicability of construct to experience under scrutiny Assess construct 	Nielsen, 1993
Ergonomic	Usability	Efficiency	<ul style="list-style-type: none"> Efficiency, ability with which a product minimizes effort and waste while maximizing the users' desired outcome 	<ul style="list-style-type: none"> Evaluate applicability of construct to experience under scrutiny Assess construct 	ISO, 1998
Personal-Hedonic	Affect & Satisfaction	Satisfaction / Pleasure(ability) / Attitude	<ul style="list-style-type: none"> Satisfaction, ability with which a product satisfies its users Pleasure, emotional and hedonic benefits associated with product use Attitude, ability with which a product produces positive attitudes from the user Pleasure also refers to the third level of user needs that must be satisfied (e.g., Once functionality and usability have been satisfied the artifact may produce pleasure; Jordan, 2000) 	<ul style="list-style-type: none"> Evaluate applicability of construct to experience under scrutiny Assess construct Identify satisfaction attributes (e.g., expectations) 	Nielsen, 1993; ISO, 1998; Jordan, 2000; Norman, 1998; Shackel, 1991

UX Focus	Grouping	UX Construct	Details	Implications to This Research	Source
Personal-Hedonic	Affect & Satisfaction	Emotional / Feeling / Emotional Experience / Mixed Emotions	<ul style="list-style-type: none"> Emotional, reflective or empathetic component of an experience (e.g., our satisfaction; our empathy for what they designer intended) and the emotional motivations that modulate action in an experience Feeling, experience of emotion Emotional Experience, feelings and emotions that are elicited during product interaction Mixed Emotions, ability for experiences to be composed of multiple competing and simultaneous emotions 	<ul style="list-style-type: none"> Assess construct Need to assess source of emotion (source of appraisal) Assess broad overview of emotions in order to identify the number of concerns that are applicable to the experience under scrutiny 	Wright, McCarthy & Meekison, 2003; Overbeeke et al, 2003; Desmet & Hekkert, 2007; Hekkert, 2006; Desmet, 2002; Westerink, 2008
Ergonomics & Personal-Hedonic	Usefulness & Value	Perceived Usefulness / Emotional Usability / System Performance / Perceived Value / Holistic Impression / Instrumentality	<ul style="list-style-type: none"> Perceived usefulness (PU), subjective belief that a product or system would enhance one's work performance Emotional usability, desirability of a product or the ability of a product to serve a need beyond the traditional functional objective Perceived Value, user's perception of value and satisfaction beyond functionality Holistic Impression, first impression evaluation by a user during which an artifact's features are evaluated as a whole (Khalid, & Helander, 2004) Instrumentality, ability of an artifact to contribute to the attainment or promotion of a user goal 	<ul style="list-style-type: none"> Evaluate applicability of construct to experience under scrutiny Assess construct 	Davis, 1989; Logan, 1994; Gould, 1988; Gutsche, 1975; Khalid, & Helander, 2004; Rafaeli & Vilnai-Yavetz, 2004
Ergonomic	Functionality	Functionality / System Functions	<ul style="list-style-type: none"> Functionality, technical issue in which the product provides a specific function (e.g., "What will the product do?") Functionality also refers to the second impression evaluation by a user during which the artifact's functionality is evaluated against needs and wants (Khalid, & Helander, 2004). Functionality also refers to the first level of user needs that must be satisfied (e.g., an artifact must satisfy a user's needs to be chosen) (Jordan, 2000) 	<ul style="list-style-type: none"> Determine the necessary functionalities desired/needed by users Assess the desire/need for each functionality for evaluation 	Jordan, 2000; McNamara & Kirakowski, 2005; 2006; Gould, 1988; Gutsche, 1975; Khalid, & Helander, 2004

UX Focus	Grouping	UX Construct	Details	Implications to This Research	Source
Ergonomic	Usability	Usability / Perceived Ease of Use	<ul style="list-style-type: none"> • Usability, user issue, in which a product serves the needs and goals of the user (e.g., “Can I make the product do what I want it to do?”) • Usability, also refers to the secondary level of user needs that must be satisfied (e.g. Once functionality has been satisfied, functionality becomes important) (Jordan, 2000) • Perceived ease-of-use (PEOU), subjective belief that the use of a product or system would be effortless 	<ul style="list-style-type: none"> • Evaluate applicability of construct to experience under scrutiny • Assess construct 	Jordan, 2000; McNamara & Kirakowski, 2005; 2006; Davis, 1989
Ergonomic	Simplicity	Simplicity	<ul style="list-style-type: none"> • Simplicity, need to keep an interactive artifact from interfering with the task-at-hand, to make the technology invisible 	<ul style="list-style-type: none"> • Evaluate applicability of construct to experience under scrutiny • Assess construct 	Norman, 1998

UX Focus	Grouping	UX Construct	Details	Implications to This Research	Source
Aesthetic	Aesthetics & Visceral	Sensual / Aesthetic Experience / Aesthetics / Visceral / Perceptual / Intrinsic / Natural Elicitation / Affordances / Biological Affinity / Holistic / Design Details (Styling)	<ul style="list-style-type: none"> • Sensual, “look and feel” and the sensory engagement of the experience; the initial impression and perception • Aesthetic, an artifact’s ability delight one or more sensory perceptual modalities • Visceral, automatic prewired processes that involve no reasoning and are recognized by the body from sensory information • Perceptual, attention and understanding of sensory information • Natural Elicitation, innate relations between environment and elicited experiences, which are seen as a product of evolution (e.g., higher topography is attractive due to the vantage point it offers in fending enemies) • Affordances, intrinsic properties within objects that somehow communicate how to manipulate them • Intrinsic, perceptual properties within an experience that produce a natural reaction in an individual • Biological Affinity, natural attraction to phenomena or features and conditions created by natural phenomena • Design Details (Styling), third level of evaluation by a user during which style cues are evaluated against contextual preferences 	<ul style="list-style-type: none"> • Evaluate applicability of construct to experience under scrutiny • Limited applicability to evaluation process given systematic evaluation challenges with construct 	Wright, McCarthy & Meekison, 2003; Desmet & Hekkert, 2007; Hekkert, 2006; Cawthon & Moere, 2006; Norman, 2004; Champney et al, 2008; Westerink, 2008; Appleton, 1975; Norman, 1998; Demirbilek & Sener, 1999; Wilson 1984, 1994; Khalid, & Helander, 2004; Rafaeli & Vilnai-Yavetz, 2004
Ergonomic & Personal-Hedonic	Temporality	Temporality; Spatio-Temporal	<ul style="list-style-type: none"> • Temporality, transient characteristic of experiences; having a beginning and an end 	<ul style="list-style-type: none"> • Evaluate applicability of construct to experience under scrutiny • Ensure temporal constraints are replicated during the evaluation process 	Wright, McCarthy & Meekison, 2003; Hassenzahl & Tractinsky, (2006) and Forlizzi and Batterbee, 2004

UX Focus	Grouping	UX Construct	Details	Implications to This Research	Source
Ergonomic	Task	Doing / Task / Behavior / Behavioral Emotions	<ul style="list-style-type: none"> • The perceptual-motor • Behavioral, goal and temporal oriented aspects of an experience (e.g. the use or consumption of an article), which are grounded in the subconscious component that controls routine behavior 	<ul style="list-style-type: none"> • Ensure the tasks and task characteristics are supported and evaluated • Need to assess source of behavioral type emotions (source of appraisal) 	Overbeeke et al, 2003; Cawthon & Moere, 2006; Norman, 2004; Westerink, 2008; Champney et al, 2008
Personal-Hedonic	Symbolic & Meaning	Experience of Meaning / Symbolic Emotions / Experience / Symbolism	<ul style="list-style-type: none"> • Experience of Meaning, interpretation and association which give experiences their expressive characteristics and personal significance • Symbolic emotions, personal relationship with an artifact, which stem from the overseer layer that contemplates and biases behavior (Norman, 2004) • Experience, relationship between a user and product, where the individual's personal experience with the use of the product is considered (e.g., "How do I relate to this product?") • Symbolism, what the artifact represents, the meanings or associations elicited by it 	<ul style="list-style-type: none"> • Evaluate applicability of construct to experience under scrutiny • Need to assess source of symbolic type emotions (source of appraisal) 	Desmet & Hekkert, 2007; Hekkert, 2006; Norman, 2004; McNamara & Kirakowski, 2005; 2006; Rafaeli & Vilnai-Yavetz, 2004
Ergonomic	Support	Support	<ul style="list-style-type: none"> • Support, availability of assistance for the experience (e.g., User Interface, Reading Material, Language Translation, Outreach Program, , Installation, Field Maintenance and Serviceability, Advertising, Support-Group Users) 	<ul style="list-style-type: none"> • Evaluate applicability of construct to experience under scrutiny • Ensure evaluation also targets tasks or components of the experience that are secondary or supportive in nature and not just the central ones 	Gould, 1988
Ergonomic & Personal-Hedonic	Situatedness	Situatedness / Composition	<ul style="list-style-type: none"> • Situatedness, contextually dependant aspect of user experiences • Composition, structure of an experience (e.g. its storyline) 	<ul style="list-style-type: none"> • Evaluate applicability of construct to experience under scrutiny • Ensure the situatedness constraints are replicated during the evaluation process which may result in the necessity to conduct evaluations outside sterile lab environments 	Wright, McCarthy & Meekison, 2003

UX Focus	Grouping	UX Construct	Details	Implications to This Research	Source
Ergonomic, Personal-Hedonic & Aesthetic	Physiology & Modality	Psycho-Physiology.	<ul style="list-style-type: none"> Human Information Processing; ability for experiences to occur across different basic human information processes 	<ul style="list-style-type: none"> Evaluate applicability of construct to experience under scrutiny Ensure the evaluation targets or reviews the psycho-physiological constraints of the experience 	Westerink, 2008; Champney et al, 2008
Ergonomic, Personal-Hedonic & Aesthetic	Physiology & Modality	Modality	<ul style="list-style-type: none"> Modality, ability for experiences to occur across or exclusively through a particular human modality 	<ul style="list-style-type: none"> Evaluate applicability of construct to experience under scrutiny Ensure the evaluation targets or reviews the modality constraints of the experience. 	Champney et al, 2008

In summary, is it evident that traditional ergonomic perspectives are insufficient to capture the broadness of the complete UX. Specifically, it is clear that far more than task related criteria are involved in interactive experiences, and that either personal-hedonic or aesthetic criteria alone are also insufficient. Thus, there is a need for UX evaluation approaches that consider these aspects and those aspects that fall in between. Figure 1 shows an integrated UX model, which takes into account the different UX constructs aforementioned in the literature and summarized in Table 1. While this model is more comprehensive than traditional evaluative approaches, it still lacks a methodology for its practical application in the evaluation of interactive experiences. Taking into consideration these constructs, an evaluation model is herein proposed that would enable the operationalization of these perspectives into an agile evaluation process to assess and guide design of the user experience.

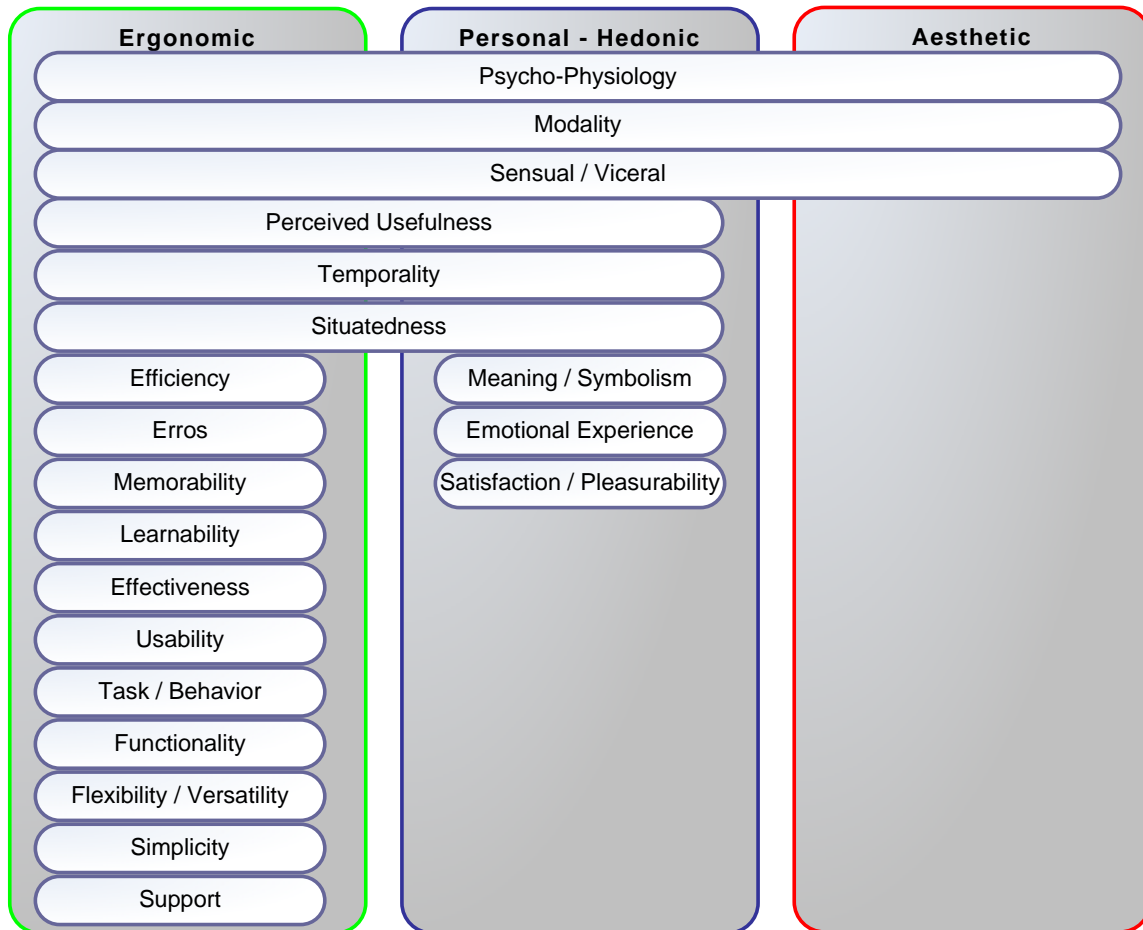


Figure 1. UX Model (Construct and Sub-Constructs)

The Integrated User Experience Evaluation Model

Having identified the different constructs that make up UX it is now possible to propose a model for the integrated evaluation of UX. As was discussed earlier, the focus of usability engineering is thus transitioning from preventing usability problems to achieving a high quality user experience (Hassenzahl & Tractinsky, 2006; Wright & McCarthy, 2003); yet current practices fall short in the ability to achieve an evaluation that addresses this broader scope. While, as was shown earlier, there has been significant advancement in the theoretical and methodological aspects of UX, there is a lack of integration of these into practice; a practical approach for the application of UX theory and methods is needed (Blythe, Wright, McCarthy and Bertelsen, 2006)

The proposed iUXEV model provides an evaluation methodology for targeting the three components of UX, i.e., Ergonomic, Personal-hedonic and Aesthetic.

Before beginning the description of the iUXEV model it is best to review the context of use and a brief introduction of where along the development process the iUXEV model is intended.

Background & Context

The iUXEV model provides techniques with which data from both, ergonomic and personal-hedonic components of UX can be integrated, prioritized, and used to guide redesign. The model integrates true and tested methods that bring these two components together for an objective prioritization of design concerns. The main utility of the iUXEV model lies in its capability to systematically gather data relevant to a broad range of the UX constructs identified earlier.

Traditional usability evaluations are of two forms: Formative and Summative (Hewett, 1986) (see Appendix C for a review of traditional usability methods). Formative evaluations are diagnostic and iterative in nature and focus on identifying usability problems that require resolution before a design is released for widespread use by its intended user population (Hartson, Andre, & Williges, 2001; Quesenbery, 2004). Summative evaluations have more structure and a strict focus on the effectiveness of a final design, which is compared against competing designs or other performance benchmarks. As such, summative evaluations follow a more statistically rigorous process.

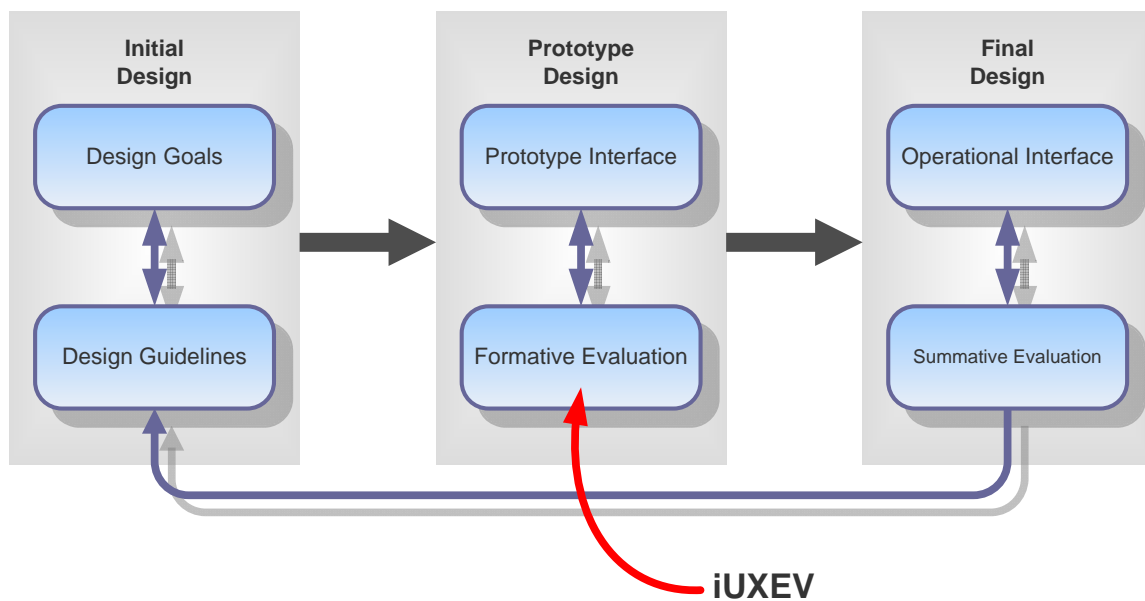


Figure 2. Targeted use of iUXEV in the Iterative Design Process (adapted from Kies, Williges & Rosson, 1998).

It is during formative evaluation that the integrated approach to UX evaluation proposed in this effort (see Figure 2) is best applied. More generally, in terms of the usability engineering lifecycle, iUXEV would be utilized after a system prototype was developed (see Figure 3). Once a system has been prototyped, it is generally subjected to

usability evaluation via a choice of several Usability Evaluation Methods (UEMs). The output of such evaluations is further fed into the next phase of the lifecycle involving iterative design via feedback from evaluation and feedback from field use (e.g., response cards; website questionnaires). Currently, however, there are few techniques available to assist with the integration of the different types of UEM results such that they can readily direct iterative design. Further, integration of the personal-hedonic component of UX with traditional usability evaluation is rarely discussed in the literature. The iUXEV model seeks to address these shortcomings while at the same time attempting to provide an efficient method that is feasible in a fast paced and distributed development environment.

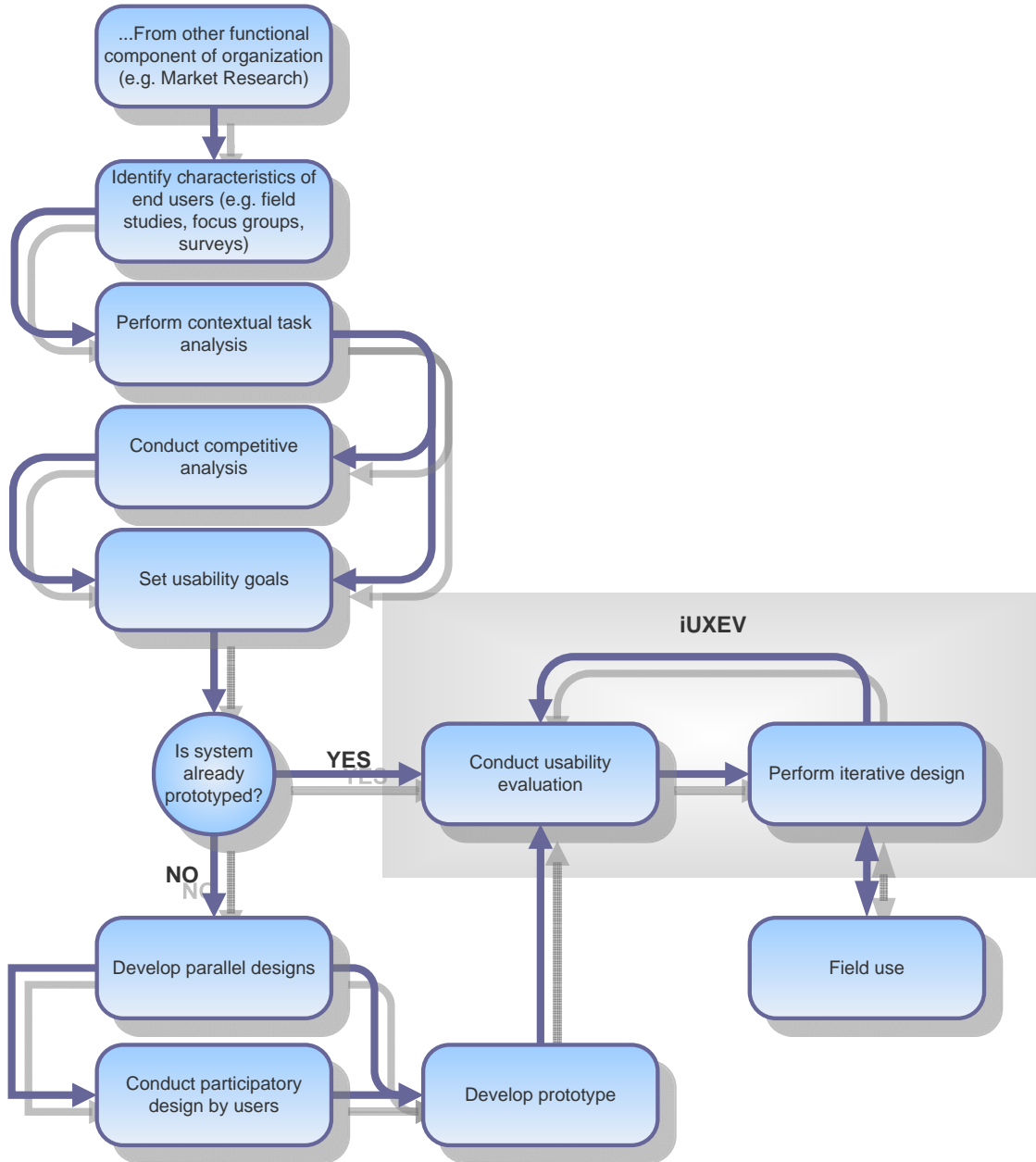


Figure 3. The Usability Engineering Lifecycle (adapted from Stanney, Mollaghasemi, & Reeves, 2000)

The iUXEV Model

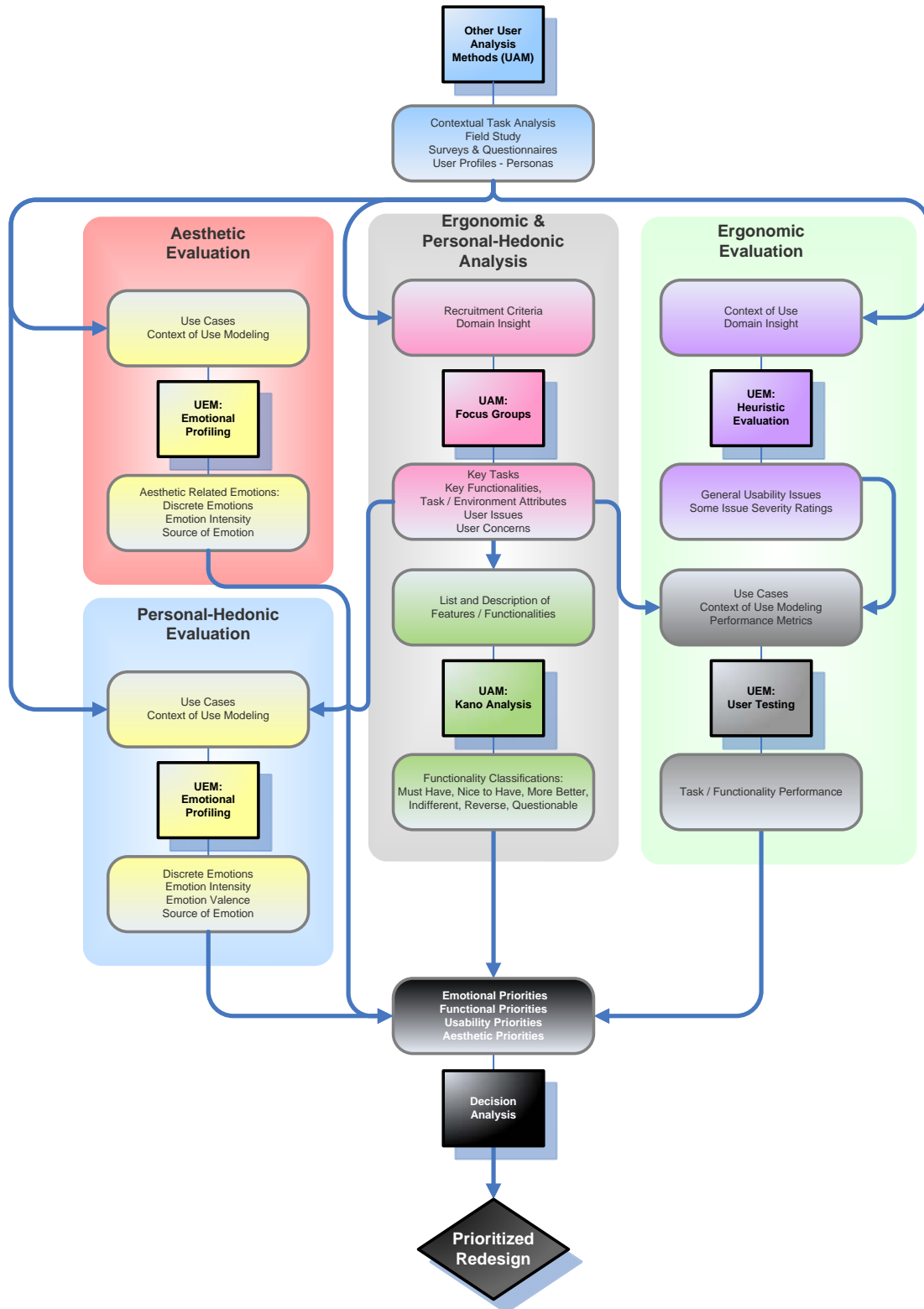


Figure 4. Integration of methods for Usability Evaluation (iUXEV)

Table 2. Link of iUXEV Model and UX Constructs.

UX Construct	iUXEV tool	Target UX Component	How?
Ergonomic Eval	<ul style="list-style-type: none"> • Heuristic Eval • User Testing • Focus Group (E) • Kano Modeling 	<ul style="list-style-type: none"> • Usability • Efficiency • Errors • Memorability • Learnability • Effectiveness • Simplicity • Flexibility / Versatility • Support • Psycho-Physiology • Modality • Task / Behavior • Functionality 	<ul style="list-style-type: none"> • Heuristic and UT evaluations may be utilized to target the usability (efficiency, errors, memorability, learnability & effectiveness) component of the experience by identifying potential shortcomings and verifying adequate functionality. • Heuristic evaluations may subjectively identify and evaluate the simplicity of a design by assessing the its interaction schemes for such things as number of steps, terminology, breath versus depth, etc. • Heuristic evaluations may subjectively identify and evaluate the flexibility of a design by assessing the interaction schemes utilized within the design and determining the existence of alternative interaction approaches for conducting or accessing the targeted function. • Heuristic and UT evaluations may be utilized to assess the adequacy of the support attributes (e.g. help, manuals, etc.) of a design. • FC may be utilized as a complement to more extensive task analysis conducted earlier in the design cycle to further characterize tasks (the iUXEV model assumes it is implemented once a prototype exists and used to conduct a formative evaluation of the user experience). • FC allows the identification and classification of desired and needed functionality which is the basis by which the data is organized when utilizing the iUXEV model.
Personal Hedonic Eval	<ul style="list-style-type: none"> • Emotional Profiling • Focus Group (P-H) 	<ul style="list-style-type: none"> • Meaning & Symbolism • Emotional Experience • Satisfaction & Pleasurability 	<ul style="list-style-type: none"> • EP allows inquiry into individual’s concerns by source of appraisal in the triggered emotion, thus enabling the identification of the symbolism and meaning behind an experience. • EP allows assessment of the affective properties of an experience and a means for assessing satisfaction.
Aesthetics	<ul style="list-style-type: none"> • Emotional Profiling 	<ul style="list-style-type: none"> • Sensual / Visceral 	<ul style="list-style-type: none"> • EP may be used to attain a global assessment of the Aesthetics of a design by focusing on the responses to Aesthetic related emotions (e.g. Desire & Disgust).
Ergonomic / Personal-Hedonic	<ul style="list-style-type: none"> • Focus Group • Kano Modeling 	<ul style="list-style-type: none"> • Perceived Usefulness • Temporality • Situatedness 	<ul style="list-style-type: none"> • FC and allow an assessment of the usefulness and value components of the experience through the identification of the different features or attributes of the experience and then rating them according to their category. • FC my be utilized to identify the temporality and situatedness characteristics of the experience which then may be utilized to guide the evaluation by assisting in reproducing those factors for evaluation (i.e. in order to present the necessary cues while testing or to evaluate and ensure the necessary cues are supported by the artifact or service under evaluation).

The iUXEV model has five main components, an ergonomic evaluation, a personal-hedonic evaluation, and aesthetic evaluation, a user analysis component and an integration component which, as described in Table 2, addresses each of the identified components of those constructs by means of a select number of methods.

Ergonomic Component

The aim of the ergonomic component of the iUXEV model is to focus on evaluating the task-based and goal oriented aspects of user interaction (e.g., effectiveness, efficiency, errors, memorability, learnability, simplicity, flexibility / versatility, support, psycho-physiology, modality, task / behavior, functionality) through the utilization of one or more methods available from the usability field. Specifically, the ergonomic quality of a product can be assessed via many methods, including heuristic and expert-based evaluations, laboratory or on-site usability testing with users, or model-based analytic methods (see Table 21 in Appendix C). Yet there is a lack of understanding of which of these methods is most effective given that there are 1) no standard criteria for evaluation, 2) no standard definitions, measures, and metrics for such criteria, and 3) no stable standard process for ergonomic evaluation and comparison (Hartson, Andre, & Williges, 2001). Nonetheless, Hartson, Andre, and Williges (2001) found that when using these methods, a combination of expert-based and user-based evaluation methods best facilitates a formative evaluation process. Further a combination of qualitative and quantitative results derived from user testing has been found to provide a more convincing and compelling package to aid designers, than either one alone (Knight, Pyrzak, & Green, 2007). Similarly, Stanney, Mollaghasemi, and Reeves (2000) suggest that a particularly useful combination of methods is expert (i.e., heuristic) evaluation

followed by user testing. Based on these recommendations it was considered that the use of both, heuristic evaluation and user testing could support the ergonomic evaluation of UX and could be supplemented by use analysis methods (discussed below in the Use Analysis section) to be incorporated into the iUXEV model. Specifically, the iUXEV model adopts the effectiveness and efficiency of the heuristic evaluation, and the confirmatory objectivity and insightfulness of user testing from past ergonomic UX approaches and then integrates them into a process by which expert evaluations are guided by insights from a focus group and confirmed and expanded by user testing and later collapsed together into a multiple criteria matrix for the objective prioritization of redesign efforts, thereby overcoming the subjectivity and evaluator bias often accompanied by heuristic evaluations alone and supporting the potential lack of contextual guidance of user testing (particularly in laboratory settings). Additional discussion on the use and application of the selected methods used under iUXEV is provided in Appendix D: iUXEV Methods.

Personal-Hedonic Component

The aim of the personal-hedonic component of the iUXEV model is to focus on evaluating the subjective aspects of user interaction (e.g., meaning and symbolism, emotional experience, satisfaction and pleasurable). Currently there are very limited methods for assessing hedonic quality, which is likely why there has been limited activity in assessing non-traditional aspects of user-centered design (Lewis, 2001). Early efforts have involved satisfaction questionnaires, semantic differential lists, and other forms of subjective assessment (c.f. ASQ, Lewis, 1991; PUTQ, Lin, Choong & Salvendy, 1997; SUS, Brooke, 1996). Nonetheless, these methods do not address the source of the

hedonic quality of a product (i.e., what is causing a user to feel a particular way) or are very specific to a domain and thus not readily generalizable. It is the study of the emotional experience an individual has with a product which uncovers the root of the hedonic quality of the interaction (Forlizzi & Battarbee, 2004). Emotions play a very central role in the understanding of the identified personal-hedonic constructs given their characteristics (i.e. emotions are targeted and autonomic assessment to a stimuli against personal concerns). Thus they offer the opportunity to uncover data supporting each of the identified personal-hedonic sub-constructs as described in Table 2 (for a more in-depth review of affect and emotion, and their assessment and implications to design please see Appendix E). For these reasons Emotional assessment was the approach selected for the personal-hedonic component in the iUXEV model. It is because of the appraisal nature of emotions, which can aid in pinpointing user goals, standards and attitudes (Ortony, Clore & Collins, 1988) and in turn can be taken and expanded to understand the other personal-hedonic aspects of UX such as situatedness and temporality, etc. that it proves such a flexible and powerful approach. Furthermore emotions are said to have predefined reaction tendencies (Fridja, 1994), which suggests that specific to every emotion is a behavioral defensive reaction (e.g. fear-flee, anger-attack, boredom-avoid, etc.) that, when paired to experiential reports, can be invaluable in predicting user behavior or adjusting design to mitigate for un/desired behavior.

Due to the limited availability of emotion assessment tools, for this effort a method and tool were developed as means for not only assessing user emotions but the source of such emotions. The development incorporated the use of emotional theory and research findings for the creation of a non-verbal subjective assessment tool which

considers all aspects of the personal-hedonic user experience (see Chapter 4 for a more detailed discussion and case study application of the method and tool, also see Appendix D: iUXEV Methods for additional discussion on the use and application of the selected methods used under iUXEV).

Aesthetics Component

As defined earlier the aesthetic construct focuses on the impressionistic, sensual or styling cues of an experience, yet the evaluation of such a construct may prove problematic. Appendix B describes how the evaluation of aesthetic constructs is problematic given that when evaluated individually the process may prove cumbersome (as each aesthetic element in a design would have to be evaluated separately, e.g., evaluating one color versus another), and when evaluated in a cohesive design it may lose its diagnosticity given the synergistic effect of the multiple design elements together. Nonetheless one broad approach to obtain a global aesthetic assessment may be possible by utilizing a sub-group of emotions that are aesthetic in nature. Ortony, Clore, & Collin (1988) cognitive structure of emotions suggest that emotions are the result of reactions to consequences of events, actions of agents, or aspects of objects. The latter one, aspects of objects, are aesthetic-based *Attraction* emotions (e.g., love, hate) linked to the *liking/disliking* constructs. Utilizing this sub-set of emotions the emotional assessment approach may be utilized to obtain a broad assessment of the Aesthetic construct. For this reason the emotional assessment approach was chosen as the means for evaluating the aesthetic component of UX in the iUXEV model. .

User Analysis Component

The aim of the user analysis component is to supplement the Ergonomic and Personal-Hedonic component of the iUXEV model and to assist in the integration and prioritization of UX issues identified. The user analysis supplements these other components by allowing the identification of UX cues (e.g., tasks, needs, functionalities) through queries and brainstorming with target users using a Focus Group methodology.

These are then characterized into features that are evaluated and categorized through the Kano analysis into Must Haves, Attractive (Nice to Haves), One-Dimensional, and Unimportant. In addition the user analysis seeks to identify the minimum performance thresholds for these features (e.g., what are the minimum requirements for this feature to be effective?). These thresholds are expressed in terms of desired user performance (e.g., time, steps, errors), emotional criteria (e.g., discrete target emotions, Desire; or valence, positive or negative). A more extensive description of these tools and their application within iUXEV is available in Appendix D.

Together, the ergonomic, personal-hedonic, aesthetic evaluations and the user analysis components of the iUXEV model provide a comprehensive evaluation of the user experience. Yet there is still a need to integrate and prioritize the results of these evaluations and it is in this fifth component that is the central contribution of the iUXEV model lies (see Figure 4).

Integration Component

The aim of the integration component of iUXEV is to allow for the aggregation of the different types of data into a single objectively prioritized list of UX issues, thus providing a methodology for integrating and prioritizing the data generated; this is illustrated in figure 5 below.

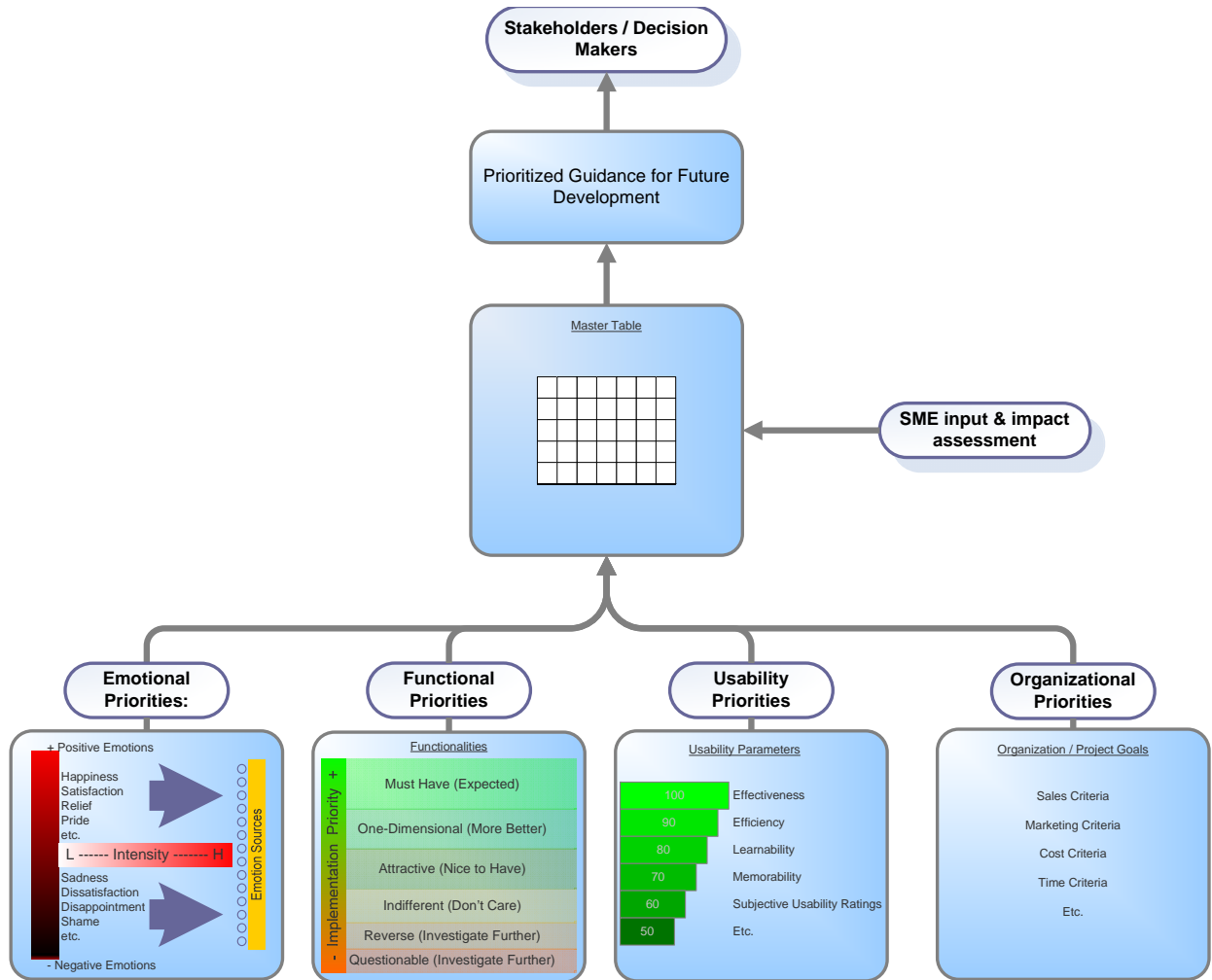


Figure 5. iUXEV integration component.

As summarized in Table 1, current UX methods fall particularly short in terms of their ability to integrate and prioritize evaluation data. In order to achieve an integration approach, current methods were reviewed. In general, current approaches to categorization and prioritization of UX issues have been addressed by the usability literature and fall under three main themes: severity ratings, categories classifications, and goal considerations (see Table 3).

The Severity approach, which has been the more common form of prioritization, is based on an estimate of the usability impact of each identified problem (Nielsen, 1994). While severity ratings may prove effective if done reliably, several critics highlight the lack of agreement among usability practitioners in the rating of problem severities (c.f. Bailey, 2005; Catani & Biers, 1998; Cockton & Woolrych, 2001; Hertzum & Jacobsen 2003). To counteract for this lack of agreement, objective criteria must be used to anchor the severity assessments (e.g., Severe- cannot complete task; Moderate- difficulty or delay in task completion, etc.) such that subjectivity and variability across raters is reduced or eliminated.

The premise of second approach, the Categories method, is that usability problems may have similarities at a surface level, yet have very different underlying causes and vice versa, and thus classifying problems helps with diagnosis of the underlying essence of the problem (Andre, Hartson, Belz, & McCreary, 2001). Some methods that fall under this approach include the use of design guidelines (c.f. Mayhew, 1992) and heuristics (Nielsen, 1993) as a basis for classification. These approaches, while diagnostic, given that they identify the UX problem (i.e., the type of problem), do not provide a more detailed classification in terms of the user interaction (i.e., which aspects of the interaction are problematic), nor do they allow for a prioritization as all categories are important.

The third approach, Goals, is a more recent approach, which considers assessing priorities along identified dimensions (e.g., development time and effort, cost, sales objectives, project goals, etc.) and determining the priority of addressing each identified problem based on its impact on these dimensions (Fadden & McQuaid, 2003). While this

approach considers the needs of the project or organization as a whole, it may be challenging to implement given the need for others outside the evaluation team to provide input on the impact assessment of each item being rated. They also have been shorthanded by the use of no more than two categories simultaneously and still require further pairing to a severity rating in order to support the prioritization of further development / design efforts.

Thus, while much of the challenge with prioritization has been dismissed with the presumption that rank ordering a list of identified issues is a trivial process (Fadden & McQuaid, 2003), as can be seen in Table 3 several issues arise when relying on such methods (Lewis et al. 1990; Nielsen & Landauer, 1993). To overcome these shortcomings, the iUXEV model uses hybrid approach utilizing components of multi-criteria decision making, and axiomatic design (Suh, 1998) to integrate and prioritize ergonomic and personal-hedonic data provided from a UX evaluation and organize these data in a manner that is usable by usability practitioners and readily conveyed to decision makers.

Table 3. Advantages and Disadvantages of Integration and Prioritization Methods.

General Method	Advantages	Disadvantages	References
Severity	<ul style="list-style-type: none"> • Allows prioritization of problems or concerns • Can be organized in terms of effect on user 	<ul style="list-style-type: none"> • Can be highly subjective • No universal classification for severity • Difficult to carry over across projects • Not diagnostic 	Connel & Hammond, 1999; Hertzum & Jacobsen, 1999; Jacobsen et al., 1998; Molich et al., 1999; Molich, 1990; Nielsen, 1992, 1994; Cockton & Woolrych; Nielsen, 1994; Hertzum, 2006;;Rubin, 1994; Hix and Hartson, 1993; McQuaid & Bishop, 2001; 2003
Categories	<ul style="list-style-type: none"> • Diagnostic • Allows classification in terms of user interaction or problem type • Can be carried over several projects or iterations of same project • Can serve as a measure of project / system performance 	<ul style="list-style-type: none"> • No prioritization of problems 	McQuaid & Bishop, 2001; 2003; Dumas & Redish, 1993; Rubin, 1994; Fadden & McQuaid, 2003; McQuaid & Bishop, 2003; Hertzum, 2006
Goals	<ul style="list-style-type: none"> • Allows alignment with organizational goals • Organizes problems in terms of external real-world constraints • May allow analysis of cost-benefits with regards to multiple goals 	<ul style="list-style-type: none"> • Limited prioritization of problems • Prioritization not in terms of usability 	Nielsen, 1993;Mayhew, 1992; Andre, Hartson, Belz, and McCreary, 2001; McQuaid and Bishop, 2001

The iUXEV integration component goes beyond the past approaches by integrating them such that the multiple criteria described above (i.e., the different evaluation perspectives and the organization’s needs and objectives) are objectively considered, and the very distinct and broad types of data from the different methods are integrated in an objective method. This proposed approach, while needing formal validation, is based on the well-established methods of the AHP and Axiomatic Design and thus should prove viable. The hybrid multi-criteria decision making approach used in the iUXEV model is a selection of elements of the Multi-Criteria Assessment of Usability for Virtual Environments (MAUVE) approach (Stanney, Mollaghasemi, &

Reeves, 2000), which utilized an Analytical Hierarchical Process (AHP) to facilitate the consideration of multiple usability goals in a prioritization process and the Information Axiom of Axiomatic Design (Suh, 1998)). The AHP method is a technique that allows the consideration of multiple criteria for the purpose of decision making by allowing the consideration of both objective and subjective factors in the selection among alternatives (Stanney, Mollaghasemi, & Reeves, 2000). Axiomatic design is a methodology for the design of systems which utilizes two primary axioms; the Independence axiom and the Information axiom (Suh, 1998). While these axioms are primarily intended for design, they could be used for evaluation. Of particular interest is the information axiom which is utilized for determining in an objective manner how much does a design deviate from the ideal design (as measured by the deviation from minimum requirements thresholds).

What follows is a description of these hybrid approach within the iUXEV model

The integration component of iUXEV is operationalized in a multi-criteria prioritization method following a five-step process:

1. Criteria Identification (application of the three AHP principles)
 - a. *Identify Goals and Criteria.* Identifying the relevant UX goals and criteria that are being used by stakeholders and decision makers for their consideration or prioritization (simplified from the AHP by utilizing a single level non-hierarchical decomposition format).
 - b. *Rate Relative Importance of Criteria.* The identified UX criteria must be weighed for importance against each other. This can be done with the aid of a representative/s of the development team who understands organizational and project goals and criteria. The pair wise importance of each goal or criteria can

then be determined by using the “Relative Importance of Goals or Criteria” approach of the AHP as described by Stanney et al. (2000). It is important to note that ensuring the application of the approach (i.e. simplifying it such that it is used in practice) is more important than the quantitative rigidity of the ratings as this process will require multiple iterations and use of multiple key individuals in an organization (see Case Study in Chapter 3 for a review of this recommendation). Lastly, one needs to consider how one will prefer to utilize the Kano data. This data may be utilized in two forms: one may use it to filter the list of items one wishes to address (e.g., one will only consider Must Have functions for the prioritization), or one may assign a subjective scale and incorporate into the prioritization calculations. If one chooses the latter one, one would have to include the Kano data as an additional factor and include it in the pair wise comparison in order to determine how much important to give to this rating.

2. Data Preparation

In order to integrate the data from such varied sources and in such different forms, it is necessary to convert the data into a usable format.

- a. *User Analysis data.* The data stemming from the user analysis is a list of the user needs expressed in system functionalities composed during a focus group and Kano analysis effort organized with its relational descriptors (e.g. required, delighters, irrelevant) and their minimum performance requirements. This serves as the foundation for the evaluation list such that every UX issue

identified through the evaluation components is linked and aligned to a relevant user need expressed as functionality.

- b. *Ergonomic Data*. The ergonomic data requires conversion to a workable format such that highly descriptive and contextual data like those gathered from a heuristic evaluation can be combined and prioritized next to numerical data captured during user testing. Two lists of usability shortcomings identified during both heuristic evaluation and user testing is created and organized based on usability importance and then linked to the list of functionalities. As shown in Table 3, there are several approaches for determining importance, with the key aspect being the use of an objective criterion that minimizes bias and can be translated into operational terms. Of the methods shown in Table 3, the most compelling is a variation of the method provided by Hetzum (2006), which focuses on identifying multiple evaluator correlations. It utilizes a composite severity rating to mitigate evaluator bias by forcing the evaluator to ground his/her assessments on some common relatively objective criteria. In this case the grounding criteria are the *Impact* of the problem on the *user*, the expected *persistence* of the problem, and the *frequency among evaluators* (or participants) who found the problem. The variation proposed for the Hetzum approach is presented in table 4 below where the scores from the three ratings are averaged (i.e., added and then divided by 3). This is applied to both the heuristic and user testing data separately and results in two lists which would later be compared against a desired threshold set by the project's administration (e.g., address only those issues with importance ratings of 3 or above)

Table 4. Prioritization Scheme for Ergonomic Data.

Impact

1. Minor problem: a brief delay
2. Moderate problem: a brief delay on a primary task/functionality
3. Intermediate problem: a significant delay, but users eventually complete their task on a secondary task/functionality
4. Serious problem: a significant delay, but users eventually complete their task on a primary task/functionality or users voice strong irritation, are unable to solve the task, or solve it incorrectly on a secondary task
5. Disaster, that is, users voice strong irritation, are unable to solve the task, or solve it incorrectly on a primary task/functionality

Persistence

1. users quickly learn to get around the problem
2. users learn to get around the problem only after encountering it several times for a secondary task
3. users learn to get around the problem only after encountering it several times for a primary task
4. users never learn how to get around the problem for a secondary task
5. users never learn how to get around the problem for a primary task

Encountered Frequency

1. One participant or evaluator experience / reported it
2. More than one evaluator reported the issue
3. More than one participant experienced the issue
4. More than half of participants experienced the issue or all evaluators reported the issue
5. All participants experienced issue

- c. *Personal-Hedonic UX*. The data obtained from emotional profiling are in the form of a list of emotions matched to their sources and reported intensities (see Chapter 4). In order to utilize these data in the iUXEV process it is necessary to first identify key target emotions (through the user analysis component of iUXEV and prior data available) and also identify the sources of all emotions experienced by participants (i.e., and link to the components of the product driving the emotions, such as design elements or features). Additional means for categorizing the Personal-Hedonic data are: emotional intensity, valence (negative-positive dichotomy, e.g. negative emotions), or by specific emotion (see Table 6 for an example). With this elements identified, the collected data is utilized by using the discrete emotions captured through the emotional assessment instrument and determining if they support or not support the

desired emotions in the target experience (c.f. Desmet, Porcelijn, and van Dijk, 2005). One alternative deviation of this is the use of a “general” valence for instances where a specific discrete emotion target is not available (e.g., the target emotion would be of positive valence). While this last alternative is less desirable, it is necessary as the very concept of designing an emotional experience is of significant challenge and a broader target may be “good enough” in some instances. Finally it is of key importance that the target also be expressed in a measure of intensity using some type of subjective scale (e.g. n/a, happy, very happy). With this, it is deemed that those responses matching the desired emotions and their intensity are “on target” and those not matching “not on target” and thus considered UX issues and the deviation from intensity a measure of the gap between observed and target (the emotion sources are then used to diagnose and identify targets for redesign).

- d. *Additional Factors*. The iUXEV integration approach also considers important organizational and project concerns that fall outside the UX evaluation but that are a critical and realistic component of the UX evaluation in the context of the development of an artifact’s UX. These factors include the external governing limitations or directives with which the project must align (e.g. cost, development time, etc.). These are added as separate factors for consideration in parallel to the three UX constructs (ergonomic, personal-hedonic & aesthetic). Given that these are external factors and no data has yet been collected through the prior iUXEV methods, these are populated utilizing the approach described next.

For each item identified (e.g., functionality) as illustrated in Table 5, a subjective rating approach is utilized to populate with “impact” ratings. For this it is necessary to involve the participation of local subject matter experts (SME), such as members of the development team who are familiar with specific criteria. For instance a software developer may be recruited as an SME to rate the development cost and time required to address an identified shortcoming (e.g., cost to resolve a found usability problem, or redevelop a desired feature). In the application of this step it is necessary to answer the

following questions utilizing a Likert scale (Likert, 1932) and making the subjective rating.

- i. *For Constraints:* How much will resolving this issue consume of the factor or criteria (expressed appropriate values for the factor under evaluation, e.g., time in days, cost in dollars)?
- ii. *For Goals:* How will addressing this item contribute to the desired goal under evaluation (expressed using subjective numerical scale)?

For evaluating the impact on constraints the real value estimates may be utilized. For evaluating the impact on goals a scale is needed and the one provided in Table 5 is proposed as a possibility. Similarly to the previously discussed data, this data would also be subjected to a judgment against a threshold at a later step.

Table 5. Scale for Evaluating Impact on Goal.

<i>Goal</i>
1. No Impact
2. Some Indirect Impact: some component could be adapted to address the goal
3. Strong Indirect Impact: could be adapted to address the goal
4. Direct Impact: supports addressing the goal in some way
5. Strong Direct Impact: used to address the goal

3. Data Organization

After the data has been prepared it is organized in a table (see Table 6) where all items on the lists are aligned against the identified functionalities. Given that not all items in the table will have relevance in all columns (e.g., emotion ratings) it is acceptable to have empty cells. For instance a particular feature may have no emotional data associated with it such that its score under that column will be null.

Table 6. Example of Integration Component Table in iUXEV.

Weights:	N/A		0.10	0.10	.10	0.25	0.15	0.15	0.15	1
Source	Focus Group	Focus Group	Emotional Profiling		Usability Evaluations		External Factors (Goals & Constraints)			
Item ID	Function	Kano	Emotion	Aesthetic Emotions	Heuristic	User Testing	Cost	Time	Marketing Goal # 1	TOTAL
one	A	Must Have	Fear		--	1	\$1k	1 day	5	
two	B	Must Have	Disappointed		3	4	\$5k	2 days	4	
three	C	Must Have	+ Surprised		2	5	\$10k	5 days	2	
four	D	Attractive	n/a		4	3	\$2k	2 days	1	
five	E	Attractive	n/a		3	3	\$4k	2 days	3	
six	F	One Dimensional	Happy		1	2	\$5k	2 days	3	
seven	G	Unimportant	Desire		--	2	\$10k	5 days	2	
eight	H	Unimportant	Amused		--	1	\$4k	2 days	3	
nine	I	Must Have	Happy		5	5	\$5k	2 days	5	
ten	J	Attractive	Sad		3	5	\$3k	1 day	3	
eleven	K	Unimportant	n/a		4	5	\$2k	1 day	2	
twelve	L	One Dimensional	Like	Like	3	2	\$5k	2 days	3	
thirteen	M	One Dimensional	Dislike	Dislike	--	3	\$4k	2 days	3	
fourteen	N	Unimportant	n/a		2	5	\$5k	2 days	4	
fifteen	O	Must Have	n/a		5	3	\$3k	1 day	2	

*Item: lists the item identification number for each user need; User Needs: lists the name or short description of the need or function that was evaluated; Other Columns: list the numerical rating for each individual user need by each criteria; Total: lists the total score for each user need, where a lower number is more important.

4. Data Integration

As shown in table 6, the data assembled is still of different types and not readily integrated into a common scale. In order to achieve this, the Information Axiom proposed by the Axiomatic Design approach is utilized to identify the gap between what the design provides and what the design requires (i.e., assess the deviation from the target values identified through the user analysis, prior data and project-organizational goals). As discussed in the previous step, this is done separately for each type of data and the result of this “gap” analysis results in a common unit of measure that can then be integrated. The Information Axiom contends that a design which contains the least amount of information is the most ideal design. This is evaluated by the application of the following formula and represented in Figure 6 below.

$$\text{Information } I_i = \log_2 (1 / p_i) \quad (1)$$

Where p is the probability of a design to meet the functional requirement (FR) and expressed as.

$$p_i = (\text{common range} / \text{system range}) \quad (2)$$

Where the common range is the area of overlap between the design range and the system range (i.e. what is desired or required versus what is provided by the design) and thus, the information content may be expressed as.

$$I_i = \log_2 (\text{system range} / \text{common range}) \quad (3)$$

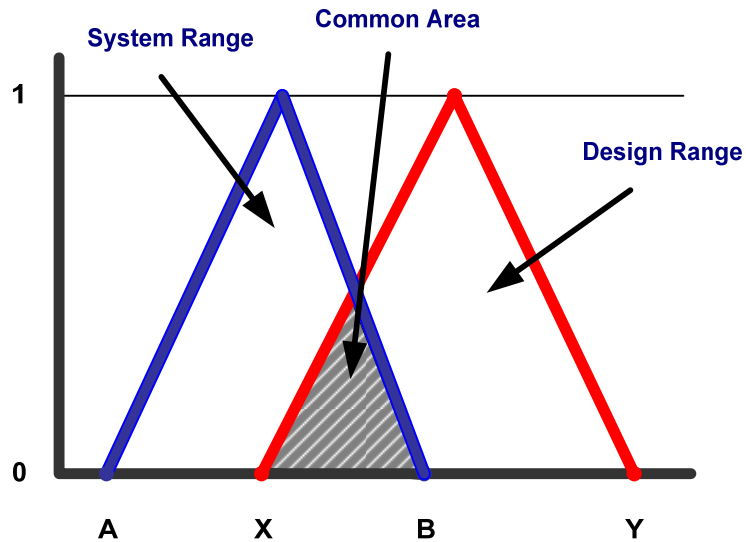


Figure 6. onceptual Representation of Information Axiom (Adopted from Kulak and Kahraman, 2005).

Before the preceding concept may be applied to the data gathered within iUXEV it is necessary to address an issue involving the type of data being used. The traditional IA calculations assume that the data regarding the designs being evaluated is of sufficient detail to identify the “gap”, yet the data collected within iUXEV is varied and largely composed of subjective ratings. Thus, some additional considerations need to be addressed. For this it is necessary to adopt a variation of the Information Axiom termed Fuzzy Information Axiom (FIA) proposed by Kulak and Kahraman (2005). This approach allows the use of subjective scales in much the same way the Information Axiom sought to. In order to utilize the FIA a scale proposed by Kulak and Kahraman is utilized where the subjective values of the data collected are matched to values on a 20 point numeric scale as shown in figure 7. This serves to compute the information content of each functionality evaluated by contrasting the observed value with the target value utilizing the new 20 point scale and utilizing the “common area” illustrated in figure 6. This approach is utilized for the computation of the subjective data.

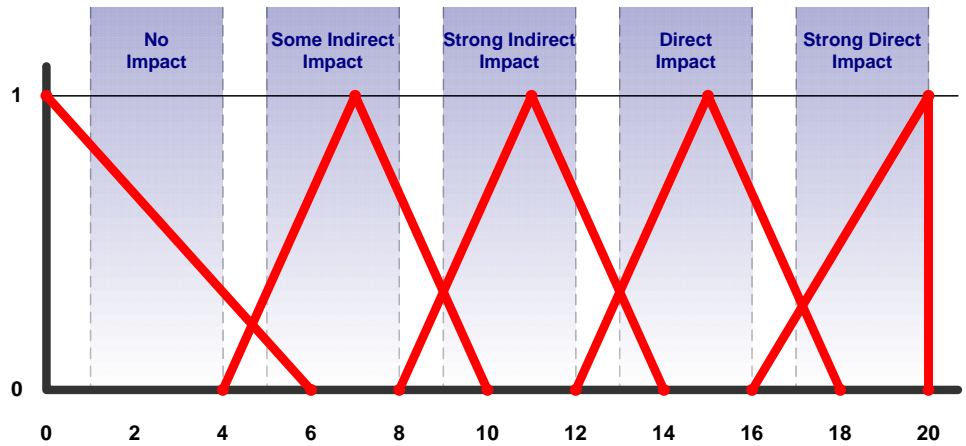


Figure 7. Example of Application of Fuzzy Information Axiom to iUXEV Scales (Adopted from Kulak and Kahraman, 2005).

In summary, this process enables the transformation of the different types of data into a common unit of measurement which results in the integration of all the data collected and provide a prioritized list of items.

Table 7. Example of Integration Component Table in iUXEV Showing Target and Observed Values.

Weights:	N/A		0.10			0.10	.10	0.25		0.15	0.15		0.15			1	
Source	Focus Group	Focus Group	Emotional Profiling				Usability Evaluations				External Factors						
Item ID	User Needs	Kano	Emotion	Emotion Intensity	Emotion Target	Aesthetic Emotions	Heuristic Evaluation	Heuristic Target	User Testing	User Testing Target	Cost Constraint	Target Cost	Time Constraint	Target Time	Marketing Goal	Target Marketing	TOTAL
one	A	MH	Fear	-2	Fear -2	--	--	2	1	2	\$1k	\$4k	1 day	2days	5	4	
two	B	MH	Disappointed	-1.04	Positive +1	--	3	2	4	2	\$5k	\$4k	2 days	2days	4	4	
three	C	MH	+ Surprised	1	Positive +2	--	2	2	5	2	\$10k	\$4k	5 days	2days	2	4	
four	D	A	n/a	--	Positive +1	--	4	2	3	2	\$2k	\$4k	2 days	2days	1	4	
five	E	A	n/a	--	Desire +1	--	3	2	3	2	\$4k	\$4k	2 days	2days	3	4	
six	F	OD	Happy	1.5	Positive +1	--	1	2	2	2	\$5k	\$4k	2 days	2days	3	4	
seven	G	U	Desire	2	n/a	--	--	2	2	2	\$10k	\$4k	5 days	2days	2	4	
eight	H	U	Amused	2	n/a	--	--	2	1	2	\$4k	\$4k	2 days	2days	3	4	
nine	I	MH	Happy	1.3	Positive +1	--	5	2	5	2	\$5k	\$4k	2 days	2days	5	4	
ten	J	A	Sad	-0.05	Desire +1	--	3	2	5	2	\$3k	\$4k	1 day	2days	3	4	
eleven	K	U	n/a	--	n/a	--	4	2	5	2	\$2k	\$4k	1 day	2days	2	4	
twelve	L	OD	Like	2	Like +1	Like	3	2	2	2	\$5k	\$4k	2 days	2days	3	4	
thirteen	M	OD	Dislike	-1	Like +1	Dislike	--	2	3	2	\$4k	\$4k	2 days	2days	3	4	
fourteen	N	U	n/a	--	n/a	--	2	2	5	2	\$5k	\$4k	2 days	2days	4	4	
fifteen	O	MH	n/a	--	Positive +1	--	5	2	3	2	\$3k	\$4k	1 day	2days	2	4	

*Item: lists the item identification number for each user need; User Needs: lists the name or short description of the need or function that was evaluated; Other Columns: list the numerical rating for each individual user need by each criteria; Total: lists the total score for each user need, where a lower number is more important.

Table 8. Example of Integration Component Table in iUXEV Showing Information Content for Each UX Issue.

Weights:	N/A		0.10			0.10	.10	0.25	0.15	0.15	0.15	1
Source	Focus Group	Focus Group	Emotional Profiling				Usability Evaluations			External Factors		
Item ID	User Needs	Kano	Emotions	Emotion Target		Aesthetic Emotions	Heuristic Evaluation	User Testing	Cost Constraint	Time Constraint	Marketing Goal	TOTAL
one	A	MH	0			--	0	0	0	0	0.50	
two	B	MH	∞			--	0.25	0.50	∞	0	0.25	
three	C	MH	0			--	0	0.75	∞	∞	0	
four	D	A	n/a	--	Positive +1	--	0.50	0.25	0	0	0	
five	E	A	n/a	--	Desire +1	--	0.25	0.25	0	0	0	
six	F	OD	0			--	0	0	∞	0	0	
seven	G	U	--		n/a	--	0	0	∞	∞	0	
eight	H	U	--		n/a	--	0	0	0	0	0	
nine	I	MH	0			--	0.75	0.75	∞	0	0.50	
ten	J	A	∞			--	0.25	0.75	0	0	0	
eleven	K	U	n/a	--	n/a	--	0.50	0.75	0	0	0	
twelve	L	OD	0			0	0.25	0	∞	0	0	
thirteen	M	OD	∞			∞	0	0.25	0	0	0	
fourteen	N	U	n/a	--	n/a	--	0	0.75	∞	0	0	
fifteen	O	MH	n/a	--	Positive +1	--	0.75	0.25	0	0	0	

*The target range for UX issues is assumed to be one-sided such that there is no upper range limit and only a minimum performance threshold. Thus for items where the observed value exceeds the minimum threshold the probability of achieving the required threshold is 100%, and its information value is 0.

5. Compute Information Values

The next step is to compute the information content values for each item on the list (e.g. for each function). Give the type of data and the purpose of the use of this data, the traditional information calculation formula # 1 cannot be applied to all the data available. This is explained next. The emotional data is not conducive to the use of the formula and thus heuristics must be used to transform such data into priorities (see table 9 below). The usability data, may be transformed utilizing the FIA approach, yet all values that fall over one scalar value above the threshold (e.g., if target is 2 and the observed value is 4) would result in an infinite information value. This in turn would remove the severity variability that is observed on “gaps” over more than 1 scalar difference; thus heuristics are necessary for this data as well, with one key advantage. Given that the minimum and maximum values are known (i.e., the subjective ratings have a minimum and a maximum) one can provide severity ratings to this gaps and use those as the information values (see table 9 below). The same approach could be applied to the goals data for the external factors. The constraints data on the other hand produces a different challenge. In this case the data values are potentially infinite as these are real world data (e.g. dollars, time) and not subjective data. In this case one could use Formula #1, yet the values would need a secondary transformation in order to make it compatible with the 0 to 1 scale being used for the other data. Furthermore, the scale is logarithmic such that a the impact does not follow a linear progression. As such one may have two options; either one utilizes a subjective criteria to compute the impact on a constraint or one may use the simple heuristics in table 9 (i.e., use zero for items that do not cross the constraint, and 1 for those that do).

Table 9. Information Calculation Heuristics.

Emotion

- If a emotional target is not achieved for a function, the information value is infinite then convert value to 1 on a scale of 0 to 1.
- If target is achieved, the information value is zero (0).
- Special Cases
 - a. If emotional data is not available and an emotional target previously set, assign an information value of zero (0) to indicate that there is not “weight” for this item on this factor.
 - b. If emotional data is available but no emotional target set, assign an information value of zero(0) to indicate that there was not emotional goal attached to this item (the data is not discarded, it may be utilized for different types of analysis; yet not of use for this prioritization of UX issues approach).

Usability

- If threshold is not crossed, then the information value is zero (0)
- If threshold is crossed and one scalar above the target, then assign a value of 25% (0.25 on a scale of 0 to 1).
- If threshold is crossed and more than one scalar value below the target, assign 50%, 75% or 100% (i.e., 0.50, .075, and 1 on a scale of 0 to 1) respectively with the number of values above the target (e.g. 2, 3, or 4).

Goal

- If threshold is not crossed, then the information value is zero (0)
- If observed value is equal to threshold value (i.e., impact to goal of sufficient magnitude), then assign a value of 25% (0.25 on a scale of 0 to 1).
- If threshold is crossed (i.e., impact to goal of sufficient magnitude) and one or more scalar values above the target, assign 50%, 75% or 100% (i.e., 0.50, .075, and 1 on a scale of 0 to 1) respectively with the number of values above the target (e.g. 2, 3, or 4). This assumes that a target threshold for a goal will always be set at level two or above (i.e. Some indirect feedback) as the objective of this factor is to filter for items that have impact on a goal.

Constraint

- If a threshold is not crossed for a function, the information value is infinite then convert value to 0 on a scale of 0 to 1.
- If threshold is crossed, the information value is 1.

The intended goal is to have higher information values result in higher priority items for development.

Table 10. Example of Integration Component Table in iUXEV Showing Application of Heuristics for Each UX Issue.

Weights:	N/A		0.10	0.10	.10	0.25	0.15	0.15	0.15	1
Source	Focus Group	Focus Group	Emotional Profiling		Usability Evaluations		External Factors			
Item ID	User Needs	Kano	Emotions	Aesthetic Emotions	Heuristic Evaluation	User Testing	Cost Constraint	Time Constraint	Marketing Goal	TOTAL
one	A	MH – 1	0	0	0	0	0	0	0.50	0.075
two	B	MH – 1	1	0	0.25	0.50	1	0	0.25	0.4375
three	C	MH – 1	0	0	0	0.75	1	1	0	0.4875
four	D	A – 0.50	0	0	0.50	0.25	0	0	0	0.1125
five	E	A – 0.50	0	0	0.25	0.25	0	0	0	0.0875
six	F	OD – 0.75	0	0	0	0	1	0	0	0.15
seven	G	U – 0	0	0	0	0	1	1	0	0.3
eight	H	U – 0	0	0	0	0	0	0	0	0
nine	I	MH – 1	0	0	0.75	0.75	1	0	0.50	0.4875
ten	J	A – 0.50	1	0	0.25	0.75	0	0	0	0.3125
eleven	K	U – 0	0	0	0.50	0.75	0	0	0	0.2375
twelve	L	OD – 0.75	0	0	0.25	0	1	0	0	0.175
thirteen	M	OD – 0.75	1	1	0	0.25	0	0	0	0.2625
fourteen	N	U – 0	0	0	0	0.75	1	0	0	0.3375
fifteen	O	MH – 1	0	0	0.75	0.25	0	0	0	0.1375

*The target range for UX issues is assumed to be one-sided such that there is no upper range limit and only a minimum performance threshold. Thus for items where the observed value exceeds the minimum threshold the probability of achieving the required threshold is 100%, and its information value is 0.

6. Compute Criticality Values and Sort

The last step is to compute the importance values for each item on the list (e.g. for each identified UX issue). This is done by utilizing the Weights for each criterion to adjust the relative importance (i.e. the values) of each issue within that column (see Table 10); and subsequently sum all the values (rows) for each issue such that a composite score is produced (Issue Total Score). This total would indicate the relative importance of addressing a particular UX issue in terms of what is important to the decision makers in the organization or project.

Table 11. Issue Total Score Computation.

Weight	x	x+1	
UX Issue			Issue Total Score
i	a_i	$a_{i\ x+1}$	$\Sigma (a_{i\ x+1})$
ii	a_{ii}	$a_{ii\ x+1}$	$\Sigma (a_{ii\ x+1})$

$$Issue\ Total\ Score = (w_x * a_x) + (w_{x+1} * a_{x+1}) + \dots \tag{4}$$

Where w is the weight for a criterion; a is the subjective assessment for an issue in terms of its effect on an specific criterion; and x is the criterion under consideration

As observed in table10 above, one can utilize the now prioritized list to continue the iterative development process and work on addressing the UX issues identified knowing that they are aligned not only with UX criteria but also with the business criteria that is critical for a successful commercial enterprise.

This concludes the application of the iUXEV model, what follows next are chapters that present the preceding work that helped create, develop and refine the iUXEV model.

CHAPTER THREE: MULTIPLE CRITERIA DECISION ANALYSIS IN PRACTICE, A USABILITY ENGINEERING CASE STUDY*

Abstract

This chapter discusses the application of a multiple criteria decision analysis approach for the prioritization of usability issues gathered through a real life project. The chapter presents a description of the project, the process taken for the application of approach, and lessons learned from the approach. The lessons learned were applied and helped develop the integration component of the iUXEV model discussed earlier.

Introduction

During the recent development of an interactive computer application the author had the opportunity to participate as the lead user-centered design engineer. The scope of the effort was the study and documentation of the user population of the system, and with the gained understanding, conduct both a heuristic and user testing evaluation of the existing system. With the findings of the evaluation an updated version was to be developed so that the identified usability issues would be resolved.

Background

The Organization. The client in this case was a small software development company that specializes in optimization software for resource planning and scheduling that could be described as a recent start-up organization. The company had three main groups that could be described as an Administration group (Admin), a Client Service

* Paper to be submitted to Usability Professionals' Association 2010 International Conference

group (CS), and a Development group (Dev). As their names imply these were their main scope of tasks and responsibilities, except for the Client Service group which overlapped with both the Administration and Development groups.

Organization Goals. The company had an established business model for its product, and was developing this product further in a target market. It had focused its product for use in facilities maintenance at colleges and universities and had developed a Quality framework to go along with the deployment of their product at a client's site. Nonetheless the Admin and CS groups believed the concept was powerful enough that it could be integrated into other domains such as the military or the software application broken apart (the system under evaluation) and its components used for completely different business models. Such considerations came at the same time the organization was beginning to organize the development of a second iteration of its system. In addition they understood the need to integrate a user-centered design approach to their system given that it had become evident that their clients had difficulties learning and using the existing version of the system (v1.0).

Development Roles. As the company organized itself to start development of its second version of the system several development roles were determined. The Admin group would continue its role as the company's administration and at the same time manage and organize the search for additional funding sources such as investors or grants. The Dev group, which was comprised of a distributed team of software developers, would focus on transitioning the first version of their system into a more robust architecture and design while incorporating the latest technologies. At the same time the Dev team would be integrating the findings of the usability evaluation carried

out by the author. The CS group which worked directly and very closely with clients would have the most diverse roles including: new business developer (i.e. sales and new applications of company's technology), funding source briefs, end-user advocate, client consultant, technical support, instructors (of both system use and Quality program), developer of system requirement and specifications, and user acceptance. The author worked within the CS group as they had the most interaction with end-users and possessed the most knowledge on the system's capabilities and organizational goals.

The Challenge. The author worked throughout the development of both versions two (v2.0) and three (v3.0) of the client's system during which it was necessary to incorporate usability evaluation findings into the development process. One challenge faced by the company was the difficulty in prioritizing its development efforts given that they had various business goals which they wanted to achieve and often competed for resources. As such, development efforts for the redesigns often competed with requests for resolution of usability shortcomings or the requests for new features. In order to address this challenge it was necessary to approach it in a systematic way such that the CS group could guide and prioritize the ongoing development effort. For this a comprehensive "Wish List" was compiled, in it were listed usability shortcomings, new features and functionalities identified by the CS group and the author, new capabilities desired by the Admin and Dev group, and end-user requests.

Method

Approach. As the development project progressed new features, functionalities, and the general development would change priorities based on the latest most important or promising opportunity. There was no objective approach for prioritizing or

determining the most value for the dollar, nor any kind of alignment of the development effort with the multitude of needs and objectives. Acting as an internal consultant to the organization the author suggested using a multi criteria decision making approach. Nonetheless this would require the participation of representatives from the different groups in the organization. The CS group accepted the approach with some skepticism, although was open to try new methods. The approach started with the creation of a list of criteria and goals important to the organization. One representative of the CS group participated in this, and created a list of several items the organization wanted to keep in mind to guide the development efforts. These items ranged from general usability goals, to the support of promising business opportunities (e.g. support X business model), prospective customers (e.g. support Universities, Military, etc.), and support new more adaptable web technologies (e.g. move from Java to web version). This list was then rated in terms of importance using a pairwise comparison approach. The CS group representative was asked to do pair wise comparisons among the items and determine their relative importance to one another (e.g. X is twice as important as Y). The scores were then normalized so that they would all add to one (1). Then this was assembled into a table with the “Wish List” so that every item in the list could be rated against each goal and criteria. Given that some goals or criteria were relevant to other groups those were asked to be rated by relevant representatives (e.g. development time and cost would be rated by the Dev group). The list was rated using a 5-point Likert scale, and in terms of the goals, it was completed by answering the following question: “How does addressing this item supports this goal?”

Findings

The process was time consuming and was completed by the CS group representative with assistance of the author in roughly two afternoon sessions. The criteria requiring the input for the Dev group proved more challenging. That group was very busy with the development, and believed this was a distraction and in addition had difficulty understanding how to do it, and what purpose it would have. One factor that made the application of this methodology increasingly difficult was the fact that the Dev group was in a different location (a different state). Nonetheless the need and process was explained to the Dev group, while the CS group advocated the method and assured the Dev group of the validity and value of the approach. After roughly two weeks the list was returned merged with the existing ratings. The items were then added using the weights for each criteria to obtain an “Importance” score for each item. This led to a prioritized list of items that was aligned with the organizations goals and objectives.

Lessons Learned

The use of multi-criteria approaches is time consuming and so it is important to assure those using it of its value and importance. Given this, some resistance should be expected, and buy in from decision makers is critical for others to be more receptive to the approach. Once the method has been applied, it is equally important that the result of it be applied. It is key that buy in is followed by a commitment to use, such that those participating in the method are held accountable so that the results are used and not ignored. In the case study, the list was followed to some degree, nonetheless given that they were a small and start up organization with changing needs new goals and criteria kept coming up thus rendering the list less valuable with time. Further revisions to the list

were made with more difficulty given the time commitment required to produce and edit it, such that the approach was eventually abandoned once the method's advocate left the group (i.e. the author's tenure in the project). These challenges illustrate the difficulty of using approaches that may be perhaps more quantitatively superior but that require more effort. Individuals pressured by the needs of a business may not have the time or interest in pursuing quantitative correctness or perfection, but may be more interested in usable guidance that allows them the ability to make better decisions. For this reason a simplified approach of the AHP is considered for iUXEV.

CHAPTER FOUR: USING EMOTIONS IN USABILITY*

Abstract

Emotions are evermore present in discussions of product design and are becoming part of a usability practitioner's repertoire of evaluation criteria. Nonetheless, emotions in design are far more than simply using satisfaction and frustration as criteria, noting how pleasant or unpleasant a product is, or listing a number of emotions elicited during an evaluation. Evaluating the emotional impact of a user interaction as part of a usability evaluation requires that emotions be adequately assessed and, most importantly, interpreted to identify their source. This article aims to present a method and process of Emotional Profiling to show how emotions may be utilized to aid usability professionals in further understanding the emotional reactions to human-system interactions, thereby identifying factors that enhance or detract from the user experience.

Introduction

A traditional and recently evermore emphasized component of usability is the emotional component of interaction experiences. The recent movement attempts to understand and use affective criteria in the design and evaluation of products and their experiences (c.f. Norman, 2004; Desmet, 2002, Helander & Khalid, 2006). While some claim this component has been ignored until recently (c.f. Norman, 2004; Hedonomics, Helander ,& Tham, 2003), it has commonly been a part of usability through the

* Champney, R.K. and Stanney, K.M. (2007). Using Emotions in Usability. *Proceedings of the Human Factors and Ergonomics Society 51st Annual Meeting*. Baltimore, Maryland, October 1-5.

assessment of satisfaction and frustration (e.g. Preece, Rogers, & Sharp, 2002; Mayhew, 1999).). Nonetheless these emotional criteria and measurements have not been applied adequately. To begin, there are far greater numbers of emotions representational of interaction experiences than *satisfaction* and *frustration*. Furthermore traditional methods simply use emotions as a performance criterion attached to a particular task or overall satisfaction with a product, and ignore the more subjective, yet diagnostic, subtleties of non-performance oriented components of an experience (i.e. what meaning is behind each emotion and how this relates to the product under evaluation). Further using such simplistic emotional assessment techniques ignores the existence of mixed emotions (Desmet, 2002; Ortony, Clore, & Collins, 1988) and the power offered by the elicitation process of emotions (i.e., the appraisal process, Arnold, 1960). Thus leaving a void in how interaction experiences are emotionally defined and understood. This article aims to present a method and process of Emotional Profiling to show how emotions may be utilized to aid usability professionals in further understanding the emotional reactions to human-system interactions, thereby identifying factors that enhance or detract from the user experience.

Review

Defining Affect

Given the common interchangeability of terms it is important to define the “affect” constructs. There are four types of affective phenomena: Moods, Affective Styles, Sentiments, and Emotions (Davidson, Scherer, & Goldsmith, 2003). Moods are subtle affective states with low intensity and long duration (Davidson, et. al., 2003; Ekman, 1994), and are characterized by their non-intentional nature (Frijda, 1994) (e.g.,

not directed at a particular item or event, etc.). They provide the “emotional color” to all one does (Davidson, 1994). Affective Styles refer to relatively longer lasting dispositions that bias response to stimuli (Davidson, et. al., 2003). They are early consistent individual differences that modulate emotional reactions to stimuli (Davidson, 1992; 1994).

Sentiments are long lasting predispositions towards identifiable stimuli (Petty, Fabrigar, & Wegener, 2003). Emotions are defined as brief episodes of coordinated changes (brain, autonomic, and behavioral) to facilitate a reaction to a significant event. In addition, emotions are targeted and involve a relationship between the individual experiencing the emotion and the object of the emotion (Frijda, 1993; 1994) (e.g., one is angry at...). The primary objective of emotions has been suggested to be “to modulate or bias action” and they are generally associated with precipitated events that are perceived as occurring rapidly (Davidson, 1994). Furthermore they are said to last for very brief episodes, from seconds to minutes (Ekman, 1994).

Of the four affective phenomena described above, only sentiments and emotions are within modulating reach of the designer given their *intentional* nature. While sentiments are commonly used (e.g., Consumer Sentiment) and insightful, they are one-dimensional (i.e., either positive or negative) and lack the diagnosticity afforded by emotions. Emotions are diagnostic given that they are acute (i.e., short lasting), intentional, and their elicitation process involves an *appraisal* (i.e., an evaluation). Emotions are the result of a process of appraisal (Arnold, 1960) in which a stimulus and evaluation criteria, the latter of which are directed by the current state of an individual (i.e., their current concerns), come together to produce a non-deliberate, “direct, immediate, nonreflective, nonintellectual, [and] automatic” (Arnold, 1960, p. 174)

evaluation of a stimulus with regard to the self (e.g., is it beneficial or not?; Cornelius, 2000). In this regard it is believed that emotion and thought are inseparable. This process of appraisal, in which individual characteristics come into play, is the source of the vast array of emotional responses possible by a single stimulus. Thus the same stimulus may result in an unpredictable array of emotions among different individuals. Yet though structured inquiry it may be possible to understand the nature behind a felt emotion, and potentially predict the possibility of observing one. In essence, if one understands how an individual conceptualizes a situation then one may be able to predict the potential for observing a particular emotion (Ortony, Clore, & Collins, 1988).

Measuring Emotions

As noted earlier, affective criteria have been pursued in the design and evaluation of products; nonetheless this has been proven a difficult challenge given the difficulty in measuring affect and emotions. While there is no one definition of emotion (Plutchik, 1980), emotions are generally thought to be multi-component phenomena experienced by individuals, having *behavioral reactions*, *expressive reactions*, *physiological reactions*, and *subjective feelings* (Desmet, 2002). Nonetheless one could define emotions as brief episodes of coordinated changes (brain, autonomic, and behavioral) to facilitate a reaction to a significant event that lasts for very brief episodes, from seconds to minutes (Ekman, 1994). As such emotions may be measured by evidence of those reactions outlined above, and attributed to a stimulus present during the event (i.e., emotion measurement methodologies can assess these four reactive emotion components, thereby identifying what the individual is feeling by capturing “the subjective representation of emotions,” Scherer & Peper, 2001). Each of these four (4) principal methods for

measuring emotions will now be discussed, including their unique values and weaknesses.

Behavioral Reactions, while no specific methods are reported in the literature, there is documented literature of non-verbal behavior associated with emotions (c.f. Guyton, 1996: 758-59). Nonetheless the ability to recognize non-verbal behavior requires significant expertise, and furthermore these behaviors may be modulated by cultural display rules. Desmet (2002) discussed just how difficult understanding behaviors may be, when he reported on the subtle differences between Japanese and Dutch actors displaying “disappointment.” In his report he observed how the lack of a simple “feature” of looking away from a source of disappointment made the expression-behavior executed by Dutch participants incomprehensible to Japanese test participants.

Expressive Reactions include facial and voice expressions that can be used to discriminate between emotions. Facial expression assessment methods are based on the assumption that key facial expressions can be linked to specific emotions (see the Facial Action Coding System [FACS], Ekman, Wallace, Friesen, & Hager 2002). They are valuable in that they offer the opportunity to identify what an individual is feeling through observational changes in their face. While promising, they have several limitations: they are limited to a small subgroup of basic emotions (e.g., happiness, surprise, fear, anger); automated methods can only discriminate prototypical emotions, while in real life prototypes are not the norm; they cannot identify mixed emotions, and they cannot identify non-prototypical emotions like boredom or frustration (Kapoor, Qi, & Picard, 2003). Vocal expression methods attempt to identify emotional states based on vocal patterns in voice (e.g., energy, utterances, pitch dynamics, etc.). Compared to facial

expression these methods have been studied less and have recognition performances comparable but lower than facial methods (Johnstone, van Reekum, Hird, Kirsner & Scherer, 2005). The benefits of these methods are similar to those of the facial expression methodologies; in addition, they have the capability to be recognized across cultures as many of the vocal changes are due to physiological arousal; they may be measured without disturbing the individual, and some are commercially available (e.g., Truster™ Personal Lie Detector by Advantage UpGrade). Some disadvantages of these methods are limitations in accuracy performance (e.g., 72% for Truster™ as reported in field studies; and 70% recognition by expert judges – Johnstone, Banse, & Scherer, 2006); they are limited to a small group of emotions; they may require expert judges for emotions not yet automated, and automated versions require trained interpretation.

Physiological Reactions may also be used to identify emotions by noting autonomic bodily changes that accompany emotions and are the result of changes in the autonomic nervous system (Levenson, 1992). These may include a variety of physiological data sources like blood pressure, skin conductivity, pupil size, brain waves, heart rates, etc. The benefits of such methods derive from instantaneous measurements of changes that are out of the control of the individual, thus granting them a high degree of association between stimulus and affect. They are also non-interruptive, as they do not require the individual to be disturbed or distracted to probe for emotional state. On the other hand they are limited to a small number of basic emotions; require expert analysis for interpretation; cannot assess mixed emotions; may be prone to unrelated noise; and may require complex apparatus for assessment. One key limitation of physiological measures is their non-specificity, that is, that there may be no particular specific pattern

of bodily change that correlates with particular emotions, but that rather the changes in bodily activity in a particular direction represent a given emotion (Levenson, 1992; Desmet 2002).

Subjective Feelings are probably the most accessible method for assessing emotions as they rely on the conscious awareness by individuals of their affective state and are communicated through self-report. Their strengths are derived from the ease of administering self-report assessments; requiring at times nothing more than verbal answers or pen-and-paper. Some are even able to assess mixed emotions (Lang, 1980; Desmet 2002). Nonetheless they do have limitations. They are disruptive to the task/experience being assessed and rely on individuals' memory and ability to express their emotions. Verbal instruments, in particular, are plagued by the ability of individuals to verbalize their emotions, and have limitations in translation across cultures. Like all subjective assessment methods, they rely on the honesty of individuals' reports, although Fischer (2004) has reported physiological-subjective correlations between self-report and brain imagery.

Of these four methods of measuring emotions, the subjective method is the most accessible and readily available to most practitioners. This is the chosen method for this work, for which a subjective non-verbal emotional questionnaire was created in an effort to derive emotional profiles resulting from human-system interactions.

Emotional Profiling (EP)

The Subjective Emotional Questionnaire

There are existing subjective instruments to measure emotions; some of which focus on more general affective dimensions (e.g., pleasantness, arousal; c.f. Stayman &

Aaker, 1993), others utilize assessment of emotion-based words (c.f. Izard, Libero, Putnam, & Haynes, 1993), which may be prone to vocabulary bias, while others use pictures (c.f. Lang, 1980), which are prone to recognition concerns. One recent form of questionnaire utilizes animated expressions to provide more recognition cues than static images, and lacks words to mitigate for vocabulary biases (Desmet, 2002). Desmet’s questionnaire (Product Emotion Measurement Instrument, PrEMO) is design for emotions elicited from product appearance, and thus lacks the capability to assess behavioral and symbolic based emotions (Cupchik, 1999; Norman, 2004). The current effort aims to fill this gap by developing a questionnaire that takes into consideration the latter two types of emotions (behavioral and symbolic).

For this study, a non-verbal electronic questionnaire was developed, which incorporates 18 distinct emotions commonly expected while interacting with a product. The list of emotions used for this instrument was selected from previous work (Desmet, 2002), as well as from the author’s past experience conducting usability evaluations, particularly an assessment of a database of user comments. The list of emotions can be found in Table 12.

Table 12. Emotion Questionnaire: List of Emotions.

Positive Emotions		
• Admiration	• Desire	• Pleasant Surprise
• Satisfaction	• Pride	• Happiness
• Inspiration	• Fascination	
Negative Emotions		
• Anger	• Disgust	• Unpleasant Surprise
• Dissatisfaction	• Embarrassment	• Sadness
• Boredom	• Fear	• Indignation
• Confusion		

The questionnaire incorporated non-labeled animations representing emotion-expressions for each emotion in Table 12, allowing the mitigation of vocabulary biases common to verbal instruments. The questionnaire also allows the capturing of mixed emotions by allowing multiple selections (Desmet, 2002). The questionnaire measures each emotion along three intensity levels (did not feel the emotion; somewhat felt the emotion; felt the emotion very much).

To represent each emotion word a set of 18 distinct animated emoticons was created. Each animation was tested by asking a group of eight participants to indicate in a word or phrase what they thought the animation represented. Through an iterative process each animation was updated after evaluating participants' responses. The questionnaire continues to be revised to achieve a higher consensus on the representations of each animation. To mitigate for this, the current questionnaire contains a free-text field in which participants are asked to input in a word or phrase describing what they interpret the animation as being. Furthermore, the emotional profiling process, described next, assists in mitigating for this concern of animation identification.

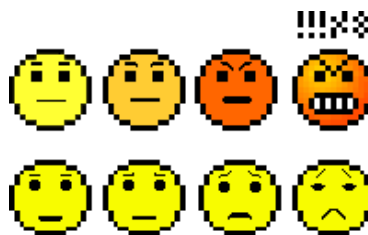


Figure 8. Example of emoticon animation frames.

Performing Emotional Profiling

The Emotional Profiling (EP) process herein presented is based on the emotion elicitation process of appraisal (Arnold, 1960). As such it considers that emotions are elicited as a result of an evaluation in which a stimulus, evaluation criteria, and the current state of an individual come together to produce a response (the emotion). Thus for every emotion there should be a specific source of elicitation, which in terms of a usability evaluation would correspond to a component of the product under evaluation and its experience.

The proposed EP process involves three steps: 1) interaction, 2) emotion assessment, and 3) appraisal inquiry. The interaction is part of the traditional usability evaluation process in which a user is asked to interact with a product in a contextually-based task. The emotion assessment takes place immediately after the interaction, and utilizes the emotion questionnaire to note the elicited emotions. The final step is the appraisal inquiry, which is an open-ended short interview in which the usability practitioner inquires about those noted emotions in the questionnaire. This is done by first asking the participant to describe the selection of each emotion animation with a question such as “You indicated that you felt like this. Please tell me about what happened during your interaction that caused you to feel this way.” This form of inquiry results in an account of the events that resulted in the person feeling a particular way. This is followed by an inquiry into the interpretation of the animation by asking the participant to describe what he/she believes the animation represents. This information is then analyzed by the experimenter for classification to minimize the potential for misinterpretation and to ensure that each participant’s description of their *feeling* matches the semantic

interpretation of the selected animation. For example, an individual may describe a feeling as “I would like to have this product,” which would then be interpreted as the emotion *Desire* by the experimenter. Information gathered through this process results in the construction of an Emotional Profile.

Emotional Profiling Outcomes

During emotional profiling, the outcome of the questionnaire and short interview are used to develop a multi-axis representation of the emotions experienced by an individual during interaction with a product. These representations include: a Graphical Emotional Profile (GEP) and an Emotion Appraisal Profile (EAP).

The GEP as illustrated in Figure 13, which shows the distribution of emotions and their intensity for the queried experience. The GEP allows one to understand the general distribution across positive versus negative emotions and visualize those emotions having the highest intensity. This information can then be used to target further inquiry into the largest drivers of positive and negative emotions and prioritize redesigns with the aid of the EAP.

The EAP contains a list of appraisal descriptions and statements recorded during the short interviews, which highlights the sources of the reported emotions. This is of key importance, as the emotion list alone does not portray a usable output for a diagnostic evaluation to direct redesign. In conjunction with the GEP, the EAP allows one to identify the key drivers of the most intense or experienced emotions, as well as target the sources of both negative and positive emotions.

Table 13. Example of Emotional Appraisal Profile (EAP).

Summary of Positive Emotion Sources
<ul style="list-style-type: none">• The novelty of the innovative feature.• The users' personal accomplishment of completing the tasks.• The potential to "show-off" with friends if owned.
Summary of Negative Emotion Sources
<ul style="list-style-type: none">• Malfunctioning of feature X• Slow or ineffective operation of features X & Y• Unmet expectations from feature X• Inability to complete task X• Inability to understand how to operate feature X

Findings

The construction of the EP results in the ability to describe an interaction with a product in terms of the emotions felt by test participants while interacting with the product. This allows the possibility to tie particular product characteristics to specific emotions, which provides informative data to drive redesign.

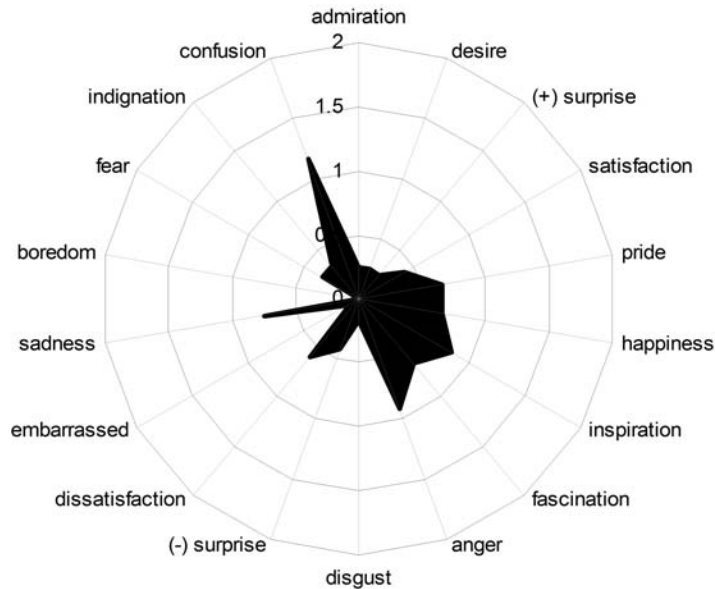


Figure 9. Example of Graphical Emotional Profile (GEP).

During testing of this process and the current emotion questionnaire the following findings were observed, which may be of significant help for usability practitioners wishing to use assessments of emotions in their evaluations.

- Similar to previous findings, it was observed that individuals are able to relate their feelings to an animation without the need to conceptualize an emotion word (Desmet, 2002). This was observed when several individuals could correctly describe what a particular animation represented, yet could not provide an emotion word to depict the animation when the experimenter inquired.
- Emotion measuring instruments should allow for mixed emotions to be measured. During testing of the EP process it was observed that all participants reported several emotions from the same interaction.
- Identifying the source of an emotion is key for diagnosticity. A list of emotions offers modest benefit for redesign; a diagnosis for the elicitation of each emotion is imperative to assist designers in evaluating how to enhance a product (i.e., to offer guidance for redesign).
- Questionnaires and interviews should be administered as close as possible to the product interaction experience to mitigate for memory decay or intrusions.
- To reduce the risk of leading participants, allow them to describe their experience before prompting for more details to understand the source of the appraisal.
- Expect users to use non-emotion words (e.g., “I felt like, I want it!” - interpreted as Desire) or gestures (e.g., putting finger inside open mouth to indicate Disgust), some interpretation is undoubtedly required.

Discussion

The Emotional Profiling (EP) process discussed herein offers usability practitioners the ability to objectively utilize motions in their evaluations and not leave to chance the emotional signature one's products may have. While the emotional questionnaire used to evaluate the Emotional Profiling process discussed here is still in development, the practitioner may choose to use other questionnaires and expect to utilize the EP process described here.

Furthermore, the findings collected thus far do show promise. This is because, even during instances where the animations were misinterpreted by participants, the description of the experience obtained during the post-interview was sufficient for the experimenter to find a suitable emotion word to describe it, and thus categorize it appropriately. Further, identifying which product characteristics produced which specific emotions and with what intensity has proven valuable in assisting in the prioritization of redesign efforts following evaluations. This is due to the transformation of the subjective emotion construct into a directional objective intensity rating attached to a particular product characteristic. Furthermore, the description of an experience associated with a product's performance assists in the interpretation of what level of performance is good enough. Emotions provide an almost universal language with which a designer/developer may empathize with what a user is feeling about a product's current performance, and thus adjust the design to enhance or resolve this feeling.

Further study is needed and is ongoing in the development of the EP process, including further refinement of the emotion questionnaire and appraisal inquiry. For instance, the choice of emotions included in the questionnaire is under further review.

Yet this is a challenging task, as formal studies of emotion words have estimated there are large numbers of emotions (e.g., 347 as reported by Desmet, 2002; 655 as reported by Aaker, Douglas & Vezina, 1988; 97, Richins, 1997), and the choice for which ones are included vs excluded is not a trivial task. This review of emotions will be followed by refinement of the animations to achieve higher reliability ratings and validation with different types of products.

CHAPTER FIVE: AUGMENTING THE TRADITIONAL APPROACH TO USABILITY: THREE TOOLS TO BRING THE USER BACK INTO THE PROCESS*

Abstract

A primary goal of the usability evaluation process is to create interfaces that can be seamlessly integrated into current processes and create an enjoyable experience for the user. Given this, it is critical to capture user input to effectively drive product development and redesign. While many methods are available to usability practitioners, this paper highlights three techniques that can be used to substantially enhance usability evaluation output. Specifically this paper presents a method to utilize focus groups, emotional profiling and Kano analysis methods in combination to define user needs, expectations, and desires, provide an explanation of *why* features of a product are liked or disliked, as well as add additional structure to the prioritization of usability shortcomings and related redesign recommendations. A background on each method, the process for implementing them into usability analyses, and guidelines for successful use are provided for usability practitioners.

Introduction

The process of usability evaluation aims to optimize human-system interfaces by ensuring systems are easy, effective, and enjoyable to use. Several objectives are targeted

* Jones, L.D., Champney, R.K. Axelsson, P., Hale, K. (2007). Augmenting the Traditional Approach to Usability: Three Tools to Bring the User Back Into the Process. *Proceedings of the Human Factors and Ergonomics Society 51st Annual Meeting*. Baltimore, Maryland, October 1-5.

in usability evaluations, including (1) requirements analysis, (2) designing/testing/development, and (3) installation (Mayhew, 1999). To meet each of these objectives, usability practitioners have a variety of tools and methods to select from (Mayhew, 1999; Nielsen & Mack, 1994; Preece, Rogers, & Sharp, 2002). The methods selected are often adapted to suit the scope of evaluation based on, for example, system complexity, duration of effort, and/or resources available.

During a recent usability analysis of next-generation prototype products, the authors adopted seven specific methods to include in the evaluation: contextual task analysis, user profiling, focus groups, heuristic evaluations, user testing, Kano modeling, and emotional profiling. This paper details three of these methods (focus groups, Kano modeling, and emotional profiling) that are less commonly utilized together, yet have significant advantages in enhancing the usability analysis process and outcomes, particularly for next-generation products. Specific guidelines that outline how these methods may be integrated into a usability evaluation are provided for practitioners who are interested in adopting these methods into future analyses.

Integrating Additional Metrics

Focus groups, Kano modeling, and emotional profiling each contribute uniquely to the goals of a usability analysis, particularly in terms of defining user needs, expectations, and desires, providing an explanation of *why* certain features of a product are liked or disliked, and adding additional structure to the prioritization of usability shortcomings and related redesign recommendations. Focus groups should be integrated early in the usability evaluation path to capture targeted users' needs, desires, and expectations, particularly for next-generation product concepts. During focus groups,

whenever possible, participants should also be able to interact with prototypes, and given the opportunity to provide their informal evaluation of similar products, which helps to drive the development of Kano modeling and emotional profiling tools. Both Kano modeling and emotional profiling can be included in user testing sessions to provide insight into users' likes and dislikes of various product features and emotions tied to product interaction. Output from these methods can be used to prioritize criticality of usability shortcomings. For example, issues related to features that were deemed 'necessary' for the product, yet resulted in negative emotions and poor performance during user testing are ranked higher priority than issues related to 'neutral' features with positive emotions and adequate performance outcomes. A practitioner's description of the methods and guidelines developed from lessons learned during this effort and its preceding research is presented below.

Focus Groups

Focus groups have traditionally been used as a qualitative method to learn about customer responses to current and potential products and services. According to Katz and Williams (2001), the earliest focus group appeared in 1926 where small discussion groups with schoolboys were used to test a social distance theory. Thereafter, focus groups have been widely used by social scientists for behavioral research and marketing investigators to determine new trends and gather feedback on existing and new products and services. The wide adoption of focus groups in product development may be attributed to their ability to obtain effective qualitative data from potential or actual customers with little cost or effort. In human factors, usability, and ergonomics, the primary purpose of this tool is to capture user needs, desires, and expectations, which

provide guidance to designers to ensure compliance with those needs during product or service development.

The benefits to integrating focus groups into usability evaluations stem from the following:

- **Group setting-** The primary benefit over other interview techniques is that members can build on the feedback of others, potentially leading to more valuable and innovative ideas. In addition, being part of a group may provide a feeling of security, which could lead to participants sharing comments that would not be expressed in isolation.
- **Exploration and clarification of answers-** Unlike questionnaires, the moderator can use follow-up questions to gather in-depth explanations of an individual's answer and ensure accurate interpretation of comments.
- **Face to face interaction-** Interacting with users face to face encourages members to take part in the discussion. It also allows the moderator to capture and react to important facial and body expression.
- **Easily understood outcomes-** The outcomes of focus groups can be used to communicate the importance of requirements to non-analytical design team members since it is in common language as opposed to complex statistical summaries, charts or graphs.

Although the advantages described above demonstrate the utility of focus groups, the following points must be considered when utilizing this methodology:

- **Discussion control-** Group discussions have the potential to drift away from the initial subject if not effectively guided.
- **Dominant group members-** The strength of group discussion is based on the diversity of opinions from group members (Nielsen, 1997). Given this, it is essential that discussions are guided to ensure that dominant group members do not lead to skewed data from the session

Running focus groups. To effectively run a focus group, a moderator and session recorder are required. Discussion topics and research questions are identified based on the client's and usability team's (if different entities) goals, and used to develop a script for the moderator to follow when conducting the session. Typically, the script should include 5 main questions and associated sub-questions., yet should be highly flexible, as the moderator should be able to divert from it based on the progress of the session and the input provided. Focus groups are generally conducted with five to twelve individuals selected based on a set of demographics that define the targeted user population. During the session, the moderator guides this group using the script created while ensuring that they don't lead the group to conclusions. Once the focus group is complete, results are compiled and summarized into guidance for the development of user testing scenarios and, metrics.

Focus group outcomes. Although the outcomes from focus groups are qualitative, once compiled and summarized, they can provide a breadth of information to drive all stages of evaluation. Specifically, the outcomes of focus groups can provide initial insights on users' needs and expectations, tasks and behaviors related to interface under investigation, and common errors experienced by users, which, along with a heuristic

analysis, may be used to determine critical user testing tasks and metrics to evaluate products. Focus groups can also capture users' impressions of features and attributes that are of value to the product under development, which can in turn be integrated into a tool to more quantitatively evaluate the impression of the product (see Kano analysis and Emotional Profiling sections below). Additional outcomes include suggestions, opinions and initial priorities on redesigns and new design concepts. (Langford & McDonagh, 2003).

Focus group guidelines. In order to efficiently conduct a focus group and obtain maximum benefits from the outcome, the following guidelines are suggested:

- Ensure moderator is unbiased, knowledgeable about the topic, and experienced in guiding groups to ensure the discussion remains on topic and avoids bias effects caused by highly outspoken participants.
 - When possible, use a third party moderator and post data processing analyst to avoid biased outcomes.
- Avoid leading questions (e.g. “wouldn’t you like it if this product had X feature”)
- Use a diverse mix of individuals within the targeted user groups to ensure representative data.

Table 14. Focus Group Method and Outcome.

Group interview methodology focused on obtaining qualitative data used to drive multiple stages of the usability evaluation process.

Requirements

Unbiased and knowledgeable moderator
Session recorder
5-12 participants for 1-3 hours

Outcomes

User needs and expectations of targeted interface
User testing guidance (e.g., use cases and metrics)
Kano analysis guidance (e.g., list of design features with associated criticality)
Emotional profiling guidance (e.g., list of design features to target during profiling session)

Emotional Profiling

Capturing user emotions during the design and evaluation of products is an increasingly present practice, with the goal of understanding the affective experience associated with a product (c.f. Norman, 2004; Desmet, 2002, Helander & Khalid, 2006). Earlier work has focused on sentiments (c.f. Likert, 1932), or more general affective dimensions (e.g. pleasantness, arousal; Stayman and Aaker, 1993) while more recent efforts have focused on emotions (cf. Richins, 1997; Desmet, 2002). Given the common interchangeability of terms, Davidson, Scherer, and Goldsmith (2003) defined underlying affective phenomena as: Moods, Affective Styles, Sentiments, and Emotions. Of these, only sentiments and emotions can be affected by designers because of their *intentional* nature. While sentiments are commonly evaluated (e.g. Consumer Sentiment) and insightful, they are one-dimensional (i.e. either positive or negative) and lack the diagnostic capability afforded by emotions. Emotions are diagnostic given that they are acute (i.e. short lasting), intentional, and their elicitation process involves an *appraisal* (i.e. an evaluation). Emotions are the result of a process in which a stimulus, evaluation

criteria, and the current state of an individual come together to produce an assessment of the stimulus with regards to self (e.g. is it beneficial or not; Cornelius, 2000). In this regard, it is believed that emotion and thought are inseparable. In essence, if one understands how an individual conceptualizes a situation then one can predict the potential for observing a particular emotion (Ortony, Clore and Collins, 1988).

Performing emotional profiling. Emotional Profiling (EP) involves the collection of elicited emotions experienced while interacting with a product, followed by questions regarding the rationale of the experienced emotion. For this, a non-verbal (i.e., graphic representation) electronic questionnaire that incorporates distinct emotions commonly expected while interacting with a product may be used to measure emotions and their intensity. Such a questionnaire uses non-labeled animations representing expressions for each emotion, mitigating vocabulary biases common to verbal instruments and providing the capability to record mixed emotions (Desmet, 2002).

The EP questionnaire is administered after user testing. Users are asked to report emotions felt while interacting with the product and complete a short follow-up interview allowing investigators to gain insight into interpretations of the animations as well as the appraisal process which led to selection of specific emotions.

Emotional profiling outcomes. The EP provides a multidimensional representation of emotions experienced by individuals during interaction with the product. There are two basic outputs and utilizations of this process: the Graphical Emotional Profile (GEP) and the Emotion Appraisal Profile (EAP). The GEP (Figure 9) shows the distribution of emotions and corresponding intensity of the analyzed experience across all participants. The GEP allows usability practitioners to understand the general distribution across

positive versus negative emotions and highlights those emotions having the highest intensity. This information is used to target further inquiry of the largest drivers of positive and negative emotions and prioritize redesigns with the aid of the EAP. The EAP contains a list of appraisal descriptions and statements recorded during the short interviews, which highlight sources of reported emotions (Table 15). This is essential, as the emotion list alone does not portray a usable output for diagnostic evaluation and redesign. The EAP combined with the GEP allows one to identify key drivers of the most intense or experienced emotions, as well as target the sources of both negative and positive emotions.

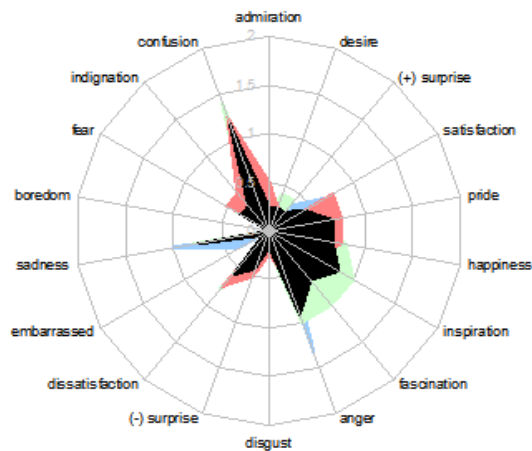


Figure 10. Example of Graphical Emotional Profile (GEP).

Table 15. Example of Emotional Appraisal Profile (EAP).

Summary of Positive Emotion Sources

- Novelty of innovative feature.
- Personal accomplishment of completing tasks.
- Potential to “show-off” with friends if owned.

Summary of Negative Emotion Sources

- Malfunctioning of feature X
- Slow or ineffective operation of features X & Y
- Unable to understand how to operate feature Z

Emotional profiling guidelines. In order to efficiently conduct an EP and obtain maximum benefits from the outcome, the following guidelines are suggested:

- Use a non-verbal subjective questionnaire to mitigate vocabulary bias (Desmet, 2002).
- Ensure the questionnaire allows for capture of mixed emotions
- Identifying the source of the emotion in addition to the emotions felt.
- Conduct EP questionnaire and interview soon after product interaction to mitigate for memory decay and intrusions.
- Allow user to fully describe experience before prompting for more details to understand source of appraisal
- Expect users to use non-emotion words (e.g. “I felt like, I want it!”; interpreted as Desire)

Table 16. Emotional Profiling Method and Outcome.

Process to gain understanding of emotional attributes and experience from interaction with a product.

Requirements

List of user testing tasks (to develop questionnaire)
Nonverbal emotional representations
5 minutes for Time Emotion Questionnaire*
10-15 minutes for Post-Questionnaire Interview*
**Time needed from each participant after user testing*

Outcomes

List of experienced emotions
Graphical Emotional Profile
Emotional Appraisal Profile

Kano Analysis

Although prioritization is required throughout the usability engineering lifecycle (e.g. selecting use cases to run during user testing, metrics to record performance), it is critical to prioritize redesign recommendations resulting from the evaluation. Doing so

provides a means for developers to determine which redesigns should result in the highest return on investment (ROI).

Typically, the primary methods used to prioritize usability redesigns are based on criticality of errors that occur during testing (Nielsen & Mack, 1994; Rubin, 1994), yet these methods do not necessarily direct the redesign effort towards shortcomings associated with features most important or necessary for users. The Kano Analysis (for an extensive explanation see Berger, et al., 1993) is one method that effectively takes subjective evaluation of the evaluator (i.e., usability practitioner) out of the prioritization process and replaces it with user priorities. Developed in the 1980s by Noriaki Kano and colleagues (Kano, Seraku, Takahashi, & Tsuji, 1984), this method quantitatively categorizes each characteristic of a product into one of the following 4 categories based directly on user input:

- *Must-be requirements*- Requirements that must be met in order for the product to be considered for use.
- *One-dimensional requirements*- Also known as the ‘more is better requirements’. Customer satisfaction is proportional to the level in which they are met.
- *Attractive requirements*- Also known as ‘delighters’. These are the requirements that make a product stand out and lead to the highest level of satisfaction.
- *Reverse requirements*- Also known as ‘dissatisfiers’. These are requirements that users explicitly don’t want in a product.

Extensions of this model have been used to quantitatively determine precisely how much each feature affects customer satisfaction and dissatisfaction (Sauerwein,

Bailom & Matzler, 1996), and allow quantitative comparisons of evaluated products to competitor products (see Berger et al., 1993).

Performing kano analysis. The Kano Analysis method consists of the following four-step process: creating the questionnaire, piloting the questionnaire, administering the questionnaire, and evaluating the results. Creating the questionnaire is the most extensive stage of the Kano Analysis process, as it requires usability practitioners to determine what product features could potentially be included in the design. Initially, this list can be populated by the practitioner and a few representative system users from which only *must-be*, *reverse*, and *one-dimensional* requirements are likely to be gathered. In order to gather *attractive* requirements, a focus group may be used to determine common problems with the existing or similar system and brainstorm potential solutions to them. Once all potential requirements are gathered, the questionnaire is developed by creating a functional form question (to determine how users feel when each feature is present) and a dysfunctional form question (to determine how users feel when each feature is *not* present) for each product feature. After development of the questionnaire, an important next step in the Kano analysis process is to pilot test the questions to ensure users will understand both forms of the question for each feature.

After the questionnaire is developed and piloted, it is administered to a group of users. Given that this technique is relatively new to most users, it is beneficial to have an evaluator present that can explain the process and answer any questions users have as they fill out the forms (Sauerwein, et al., 1996). Completed questionnaires are evaluated in order to categorize each system characteristic into one of the four groups previously explained. Further analyses can then be performed in order to provide a qualitative

evaluation of the effects of each characteristic on customer satisfaction and dissatisfaction (Sauerwein, et al., 1996), and provide quantitative comparison points to competitor products (see Berger et al., 1993).

Kano analysis outcome. Traditionally, the primary outcome of the Kano Analysis is a representation of the relative importance of system characteristics based on users' expectations. When the level of importance varies across groups of users, the results of the Kano Analysis can then be combined with demographics to potentially determine where market segmentation exists. This understanding may then be used to classify and prioritize system development and redesign focus to ensure it is aligned with target user expectations. Ultimately, the Kano Analysis technique provides a method to gain a better understanding of user needs, desires and expectations, determine how the product under evaluation does or does not meet these, and pinpoint where the largest ROI may be found during redesign phases.

Kano analysis guidelines. In order to efficiently conduct a Kano Analysis and obtain maximum benefits from the outcome, the following guidelines are suggested:

- After listing 'must-be', 'one dimensional' and 'reverse' requirements, identify problems with similar systems and potential solutions to pinpoint 'attractive' requirements (focus groups are beneficial for this)
- Ensure each question is in simple language and only targets the evaluation of a single product feature
- Pilot test all questions with one or two unbiased users before administering to ensure they are easily understood

- When possible, have a practitioner present during Kano Analysis answer user questions

Table 17. Kano Analysis Method and Outcome.

Process that quantitatively prioritizes/categorizes redesign recommendations based on user expectations, needs and desires
Requirements List of product features (current and proposed) 10 minutes during user testing for questionnaire
Outcomes Quantified understanding of user requirements Prioritized method for redesign recommendations Market segmentation trends

Conclusions

This paper highlighted three methods that may be incorporated into usability analyses to enhance the quality of results, particularly by capturing detailed information regarding user needs and expectations, by quantitatively identifying which product features are most important to the design, and by determining driving factors behind positive or negative emotions related to each feature and the overall product interaction experience. When used together, the tools provide a three-step approach to translating subjective user likes and dislikes into quantifiable effects on user perceptions of products. Following the design guidelines provided in this paper, usability practitioners can add these methods to their repertoire of tools for usability analysis, and integrate them seamlessly into the evaluation approach.

CHAPTER SIX: GENERAL DISCUSSION

The current effort sought to resolve the shortcomings found in existing UX research and practice in informing the design of interactive products so that they can seamlessly integrate into the everyday lives of their intended users. For this it was critical to identify the key components of UX as well as how to instantiate tools and methodologies for their assessment. By proposing an the Integrated User Experience Evaluation (iUXEV) Model this work began to address the identified gaps by presenting a pragmatic approach to the evaluation of UX and the communication of its findings to inform design.

This work discussed the revelation that, usability is not enough. As many other authors have pointed out, User Experience (UX) involves considerably more aspects than the performance oriented focus that has consumed the usability approach. This work proposed a new model for UX by not only identifying the major constructs (ergonomic, personal-hedonic, aesthetic) but by also identifying the numerous sub-constructs that form part of these larger concepts. This model clearly showed that in order to truly assess an artifact for its UX, it is necessary to address each and every one of these sub-constructs. Otherwise one risks leaving to chance the very success of the artifact. The UX of an artifact is key, given that it is in essence the result of what a user expects and what is delivered by the artifact as they come together in some contextual set of conditions. And thus it is necessary to evaluate all the different aspects under which a user will assess such an experience. While not claiming to be exhaustive, the list of sub-constructs identified in the UX model (see Chapter 2) do highlight that a user will experience or

judge an experience along many foci. The UX model demonstrates that UX may actually involve aspects that are separate from an actual artifact. Specifically, such experiences may be extended to the process (e.g., purchasing, servicing), the context, or the relationship between the artifact and some other entity (e.g., a brand).

Clearly addressing all the aspects of a UX would be a sizable challenge, and so this work set out to address the evaluation of UX as a starting point of the greater challenge. In essence, how may one assess UX given its numerous perspectives? In this work, this challenge was addressed by focusing on the formative evaluation process, i.e., once one has an artifact prototype and one needs to evaluate it and address any shortcomings as part of an iterative design process. The iUXEV model (see Chapter 2) for the evaluation of UX issues takes the benefits and capabilities of formative usability evaluations and expands on those capabilities through the use of new and existing tools, as well as the adaptation of methods to enable the assessment of UX issues. The iUXEV model is aimed at providing a comprehensive UX evaluation fashioned after a traditional formative usability evaluation given the efficacy of the usability evaluation approach, and the popularity of the method among practitioners.

The iUXEV model is composed of a sub-set of tools that when used as prescribed in the methodology proposed in Chapter 2, are able to seek specific data which will yield a comprehensive evaluation of the three major constructs within UX; the ergonomic, personal-hedonic, and aesthetic. This model and associated methodology were developed and refined through insights gained from three different case studies.

While the ergonomic aspects of UX evaluation have been refined through decades of usability practice, the personal-hedonic and aesthetic components are still in their

infancy. To address this gap, it was necessary to develop a tool and method capable of assessing these constructs. The development of this tool and method was possible given that both that the personal-hedonic and aesthetic constructs interact at an affective level within individuals through the means of the experience of feelings (e.g., pleasure, disgust). In essence, individuals make affective assessments based on the impact (beneficial or not) of a stimulus (i.e., an artifact) using a variety of goals, concerns and attitudes that are active during the contextual experience of the individual. In addition these affective assessments may apply to either behavioral, personal-hedonic or aesthetic concerns and thus key emotion types apply to the specific UX constructs sought.

The emotional assessment tool and method discussed within this work (see Chapter 3) enable the assessment of these two constructs yet the tool and method could benefit from continued improvement and refinement; particularly in increasing the reliability of the emoticons through iterative redesign and through the optimization of the appraisal inquiry component of the method.

The integration component of iUXEV takes into consideration the real life issues that often constrain the findings of usability evaluations. The iUXEV model recognizes that within a development effort there are concerns within an organization that often compete for resources with usability / UX concerns. For this reason the integration component utilizes a multi-criteria decision approach, which is able to prioritize UX concerns with regards to a list of multiple criteria, and most importantly, adapt these broad types of data into a functioning common unit of measure. This later common unit of measure is only possible by the adaptation of the Information Axiom from the

Axiomatic Design approach, and is the very means by which the prioritization and multiple-criteria comparisons are possible.

The results of this work can be summarized in the instantiation of a working method and tools that can objectively rate the UX and put the results of this assessment into use in a form usable by decision makers.

CHAPTER SEVEN: CONCLUSIONS AND FUTURE WORK

The result of this work has culminated with the development of four key outcomes. One is the development of an emotional assessment methodology and tool which addresses three types of emotions. Two is the development of a UX model with specific constructs identified. Three is the development of a UX formative evaluation approach utilizing a sub-set of existing and newly developed methods. Four the development of an integration approach for the aggregation and prioritization of UX issues with regards to UX criteria and other competing factors. While each contribution is very promising, further validation and refinement are still required.

The emotional assessment method requires additional refinement such that it may be utilized with less training by an evaluator. The emotion assessment tool still requires further refinement of its animations via additional reliability studies of its emoticons, as well as further validation of the choice of the emotions used. While the selection of emotions in the tool were aimed at developing a generalized tool, the choice of these emotions may be adjusted to better serve specific contexts and thus further work to refine the selected emotions could be beneficial.

The UX model, while extensive, would benefit from a factorial analysis in order to validate the relationship of the sub-constructs to their parent constructs, as well as identify any redundant factors. This would help validate the efficacy of the iUXEV model, which requires additional validation in industry such that the now integrated method could be utilized and refined via lessons learned from its application.

The iUXEV model presents a pragmatic approach for the evaluation of UX and for the communication of its findings to inform design taking in consideration challenges that are faced in industry. Further work should follow where the proposed model is further tested and validated in industry.

Finally as part of the iUXEV model's integration approach allows the integration and presentation of UX issues in a usable manner for decision makers. Follow up work should further test and validate its usability in practice to further understand and verify if the cultural and organizational challenges identified and addressed by the simplified approaches can overcome these.

APPENDIX A: SOCIALLY CENTERED DESIGN

Stanney & Champney, 2006

Stanney K.M, Champney, R.K., (2006). Socially Centered Design. In Karwowski, W. (Ed.) International Encyclopedia of Ergonomics and Human Factors. CRC Press.

Introduction

Conventional approaches to design, which focused on technology and its wide application, often resulted in systems that were at best half-heartedly embraced by user communities and more often than not begrudgingly obligated into adoption. To overcome such shortcomings, system design and the individuals who contribute to this activity have evolved to reflect the salient concerns of successive eras. The engineer as the principal designer has evolved into a team of designers including psychologists, social scientists and anthropologists (Squires and Byrne 2002). The concerns of design have also transformed from those focused solely on the central design concerns of functionality and usability to more “border issues,” i.e. design variables that reflect socially constructed and maintained world views which both drive and constrain how people can and will react to and interact with a system or its elements. Socially centered design is a medial-ergonomic design that fills the void between traditional system centered design (i.e. macro-ergonomic design of the overall organization and work system structure, as well as process interfaces with the system’s environment, people and technology) and contemporary user centered design (i.e. micro-ergonomic design of specific jobs and related human–machine, human–environment, and user system or software interfaces) (Stanney *et al.* 1997). Specifically, socially centered design takes a holistic approach to design, broadening the narrowly defined technical focus of past design approaches by considering users, as their performance is influenced by their knowledge and understanding of the social context in which they perform their work. Following this

design approach, naturalistic observation of human behavior as it is influenced by situational, contextual and social factors is used to assist in the formulation of system designs.

Socially centered design assumes that, by taking into consideration organizational and social factors such as informal work practices and shared artifacts, the system design process will be enhanced (Luff *et al.* 2000). This presupposes that social interaction is orderly and can therefore be understood. System designers can achieve this understanding by developing a sense of the intrinsic categories and methods (i.e. informal processes) that members of an organization assign themselves during their interactions. In particular, participatory observation, in which designers become immersed in and interact with target user populations in their natural work setting, can be used to gain such understanding. Further, socially centered design recognizes that the roles and responsibilities of workers are situated (i.e. emergent rather than individualistic, local to a particular time and place, contingent on the current situation, embodied in a physical and social context, open to revision and vague), being defined in relation to the social interaction in which they occur.

There are several types of “context” in which such social interaction occurs and each of these needs to be considered within the socially centered design construct. These include:

- the user context, which includes attitudes, behaviors and motivational factors, as well as border or non-central uses of particular artifacts that users have adopted;

- the environmental context, which describes the ambiguous milieu in which a target technology is adopted and used;
- the cultural context, which consists of the norms, power relationships, status relationships, cohesiveness, group density values, myths and interactions of the culture within which the target technology is to exist; and
- the developmental context, which includes the multidisciplinary team dynamics, cooperative decision-making processes, systems and material requirements necessary to create the target technology under development.

While the latter context often receives the most attention, it is the other contexts that often determine the success of a target technology once implemented. Thus, working within all of these contexts, socially centered designers conduct contextual inquiries and use the results to improve the design of new and existing technological systems and products, as well as serving as user advocates by facilitating the involvement of users in the design process.

The Socially Centered Design Process

The socially centered system design process should commence with a review of documentation concerning the practices and terminology utilized in the target environment. This provides a foundation of knowledge from which to reason about the processes or practices to be investigated. Once they have a basic understanding of the contexts to be observed, designers conduct contextual inquiries to determine user needs, product desires, task flows and environmental parameters potentially influencing system design (Stanney *et al.* 1997). This investigation will generally involve some form of

direct observation such as field studies or ethnographic observation (Wasson 2000). It is critically important that this observational period be conducted in an unbiased, non-leading manner (Squires and Bryne 2002). Designers are expected to become immersed in one or more communities of practice to observe, record and analyze what users actually do in applying artifacts to achieve goals. While such participatory observation leads to great insights, designers should avoid modifying the behavior of those observed by refraining from asking leading questions or imposing biases where their perspectives differ from those being observed. In applying techniques like interviews, focus groups, detailed questionnaires or measuring specific aspects of work performance, immersed designers seek to adopt the user's frame of reference or view of reality to understand the how and why of artifact use. Once completed, the most common mistake of such observational studies is to overextend the interpretation of the results. Thus, it is essential that the rich abundance of observational data obtained be filtered, organized and interpreted in the larger context of the technology and science in which the artifacts exist.

Socially Centered Design Variables

The socially centered design variables for which data are accumulated during observational studies comprise those input or contextual variables that are expected to influence group processes (Stanney *et al.* 1997). These variables include the context itself, both as a global or comprehensive factor and the separate component variables that collectively comprise the context: artifacts, cooperative task activities, organizational structure, situational factors and interpersonal characteristics (see Table 18).

The contexts (i.e. user, environmental, cultural and developmental) in which an activity is performed have both physical (e.g. locational and sensory cues) and social

elements (e.g. presence of, relationship to, and expectations of other individuals) that provide opportunities for or constrain individual behavior, particularly due to the schema (i.e. general purpose representations of concepts, situations or ideas) that develop over time.

Individuals within a given community generally use artifacts in particular ways according to past insights, common intuitions, shared understandings and activities, and current or recent experiences (Gaver 1994). Over time, however, different communities may develop “border” or noncentral uses for peripheral or secondary attributes characteristic of particular artifacts. These border uses will probably be unique to a given community and may arise when functional fixedness is overcome by a perceptive user with a novel problem. Although in the past these issues were recognized, their influences on design were generally thought to be inconsequential owing to the tendency of artifacts to remain stable over time and populations of consumers (Stanney *et al.* 1997). With the demassification of today’s competitive market, however, designers have been forced to offer many customized products instead of a few standardized ones to cater for narrow demographic segments scattered in regional markets. The result is that there may no longer be a guarantee of artifact continuity to include border uses. In turn, shared practices may not be easily maintained, especially if customization is extended downwards to the individual user so that only a very few common core or border attributes exist to support member coordination of the community’s internal behaviors (Gaver 1994). Such circumstances highlight the need for embracing socially centered design practices.

Table 18. Socially Centered Design Variables.

Design Variables	Information to Inform Design
Context	Description of user, environmental, cultural and development contexts in which an activity is performed, including physical and social elements that develop over time.
Artifacts	Description of the designed and created objects or systems that humans apply and use to influence the world around them, including “border” or non-central uses.
Cooperative task	Description of the degree to which effective activities group performance depends on both the transmission of information about task activities and transmission of information about the values, interests, and personal commitments of group members.
Organizational	Description of the norms, power relationships, structure status relationships, cohesiveness, and group density of an organization or group.
Situational factors	Description of the social networks and relationships that exist among group members, as well as their maturity and cultural differences.
Interpersonal	Description of the attitudes, behaviors, and characteristics motivations of individual group members.

In organizational settings, cooperative task activities generally define or reflect the job or objective that artifacts are used in whole or part to accomplish. The influence of the task factor on group performance, when this is mediated in some manner by technological artifacts, manifests itself in terms of the degree to which effective group performance depends on both the transmission of information about the task and transmission of information about the values, interests and personal commitments of group members (Luff *et al.* 2000). These factors, and the effectiveness with which system designs or artifacts support their performance, can be identified through the observational studies of socially centered design.

The organization or group within which an activity is performed significantly affects the appropriateness of a system design. To implement plans and achieve common objectives, group members and the systems that support them must create and maintain meaningful relations (i.e. norms, power relationships, status relationships, cohesiveness and group density), which can be identified through observational studies. Thus, organizational requirements emerge from a system being placed in a social context and its associated group relations rather than those deriving from the functions to be performed or the tasks to be assisted (Luff *et al.* 2000).

Situational characteristics reflect the various social networks and relationships that exist among group members, as well as the maturity of the group (e.g. just formed versus well established) (Stanney *et al.* 1997). In particular, cultural situational differences (e.g. collectivistic versus individualistic cultures) are particularly influential in social and work settings, which in turn is reflected in the behavior of the members of these cultures.

Interpersonal characteristics (e.g. dominance, friendliness, authoritarianism, field-articulation, gender) reflect the attitudes, behaviors and motivations of individual group members. Groups whose members have compatible personalities tend to be more cohesive, more efficient and more productive than groups with incompatible members. The specific outcome one should aim for from a contextual inquiry is the development of a conceptual model of the observed domain, with detailed descriptions of users, tasks, artifacts, environmental and cultural parameters associated with the target domain. More specifically, the resulting conceptual model consists of operational task flows and descriptions (i.e. a user-centered model of cooperative tasks as they are currently

performed that specifies how users currently think about, talk about and conduct their tasks in the actual operational environment), descriptions of required or desired physical systems, work flow models (i.e. characterizes communication and coordination between people), artifact descriptions (i.e. tools created to support cooperative work), environmental descriptions, as well as cultural models that describe organizational constraints. This knowledge should allow developers to design a system that taps as much as possible into existing cooperative task knowledge and desires for future technology solutions, thereby maximizing human–system performance by accommodating the organizational and social constraints and conditions existing within a given target environment. There are several different methods used to elicit this contextual information.

Socially Centered Design Techniques

Socially centered design techniques reflect the methodologies applied to acquire data about users and their work context and related artifacts (Squires and Bryne 2002; Stanney *et al.* 1997; Wasson 2000). These techniques elicit identification of artifact attributes for both core and border uses; specifying whether they facilitate, slow or impede activities; the scope and nature of relationships among individuals and the manner in which particular artifacts support these relationships; and how work, communication and information flow are mediated. Several different techniques have been used in an attempt to elicit such contextual information.

Group Studies

Socially centered design can use a modified version of traditional sociological group studies, where predictive theories or even designers' intuitions are formulated and situationally tested in a variety of contextual settings (Stanney *et al.* 1997). This can be a timely and resource intensive approach.

Ethnographic Studies

The ethnographic approach identifies work practices and organizational interactions through anthropological studies of the work setting (Squires and Bryne 2002; Stanney *et al.* 1997). Ethnomethodology examines how competent members of an organization coordinate their behaviors, specifically in delimiting the categories, methods and artifacts used to render their activities intelligible to one another (Wasson 2000). Ethnographic studies have two general focuses: (1) the moment-to-moment interactions of observational participants and (2) more global, longer-term activities such as how artifacts are used to distribute and regulate knowledge, communication and action, as well as identification of the personal objectives, beliefs, principles and practices of those observed.

The ethnographic approach often involves participatory observation in which designers intensely observe and interact with the cultural activities, belief systems, rituals, institutions and artifacts of those under observation. Using this approach, designers and intended users of the system or product develop a shared understanding of the nature of the work or activity to be performed, the users' needs in performing that activity, and the contextual components that support the completion of the activity. This

mutual understanding is deeply tied to the context in which the work or activity is performed. Thus, design solutions based on the ethnographic approach may not generalize to other situations.

Cooperative Work Studies

Cooperative work studies involve observational investigations of groups working cooperatively in their natural social and cultural setting (Luff *et al.* 2000; Stanney *et al.* 1997). In general, the group under observation collaborates on a common goal that requires communication (either face-to-face or mediated exchanges) to support goal achievement, and who thus must in some manner coordinate their work activities. With this approach, structural variables reflecting the group (e.g. size, composition, interactions, internal processes) and external situational factors that reflect the natural environment are identified and used to inform the design process.

Anthropomorphic Studies

Anthropomorphic studies generally examine human-to-human communication patterns and then try to emulate these relationships in the design of interactive systems. The focus is to identify the schema (e.g. communication modes, cognitive strategies) through which people perform activities or tasks.

Applying the Socially Centered Design Approach

As advancing technologies emerge, designers struggle with the issue of how to generate new innovative technological artifacts that meet users' requirements. Socially

centered design approaches are particularly advantageous in exploratory design stages before an initial design concept has been identified (Squires and Bryne 2002). At this stage, the information generated from observational studies can lead to creative design solutions that would probably have never been rendered without such insights. These approaches are also useful to leverage concurrent with the development life cycle, in evaluative stages, once a formal prototype has been generated and observational studies can focus on target users interacting with the system or product in its intended operational setting, and finally upon reexamination, where previous field studies are reexamined to inform new designs (see Table 19).

Analysis and Dissemination of Information

While the advantages of considering social aspects within the development life cycle of interactive products are generally accepted, two critical difficulties have arisen in the application of such techniques associated with time and communication. In terms of time, “quick and dirty” ethnographic frameworks have been proposed that aim to direct observation toward specific foci (Hughes *et al.* 1997). In particular, focusing on three major dimensions can streamline observation: (1) distributed coordination, which refers to patterns of task activities; (2) plans and procedures, which refer to the rules, actors and relationships within an organization; and (3) awareness of work, which refers to how activities within an organization are made “visible” between parties. In addition, Millen (2000) suggested that field research could be expedited by following three main strategies: (1) focus field research on important activities, as identified via the insights of key informants; (2) use multiple interactive observation techniques (i.e. multiple

observers, cooperative activity walk-throughs, contextual inquiries); and (3) use collaborative and computerized data analysis methods.

In terms of communication, the very nature of the socially centered design method and its complexities makes it difficult to delineate, organize and represent (Jirotko and Luff 2002). As such, emphasis should be placed on sorting and transforming captured data into formats that are useful for designers. In this regard, Viller and Sommerville (1999) leveraged the coherence method, which considers the use of an already established notation method used by software developers (i.e. Unified Modeling Language) and used it to represent ethnographic findings. Jirotko and Luff (2002) caution that such approaches may convey the knowledge that a particular activity was accomplished but neglect to specify knowledge of how it was accomplished; both should be incorporated in the resulting model.

Table 19. Uses of Ethnomethodology within Design.

Exploratory	Field studies used to innovate before an initial design concept has been identified.
Concurrent	Ongoing field study influences a design during the development lifecycle.
Quick and dirty	Brief field studies are carried out to inform design in a general sense.
Evaluative	A field study is carried out to validate proposed design decisions.
Re-examination	Previous field studies are re-examined to inform design.

Conclusions

System and product designers have come to the realization that it is not what a product or system can do that defines success but how well users can accomplish

intended tasks with the aid of the product or system. Yet users are known to have idiosyncratic usage patterns that are not readily foreseen by designers. The challenge is to identify the artifacts, cooperative task activities, impact of organizational, cultural and situational factors, as well as the interpersonal behaviors that influence the effectiveness of a given system or product design. Failing to comprehend or consider these factors may make the acceptance and adoption of new system level solutions very unlikely or difficult at best. Further, while the formal notation of all observations elicited via socially centered design techniques is not feasible due to their complexities, the capability to raise issues of concern via this approach is valuable enough to seriously consider them in design. The value of socially centered design techniques is in their ability to systematically elicit an understanding of contextual factors and integrate this knowledge into the development process, thereby improving the design of new and existing technological systems and products.

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APPENDIX B : DETAILED REVIEW OF UX APPROACHES

This appendix provides a more detailed review of the perspectives and approaches overviewed in Chapter Two's Theoretical Foundations for and Integrated User Experience Evaluation Approach section.

Beyond the Instrumental approaches consider cues that influence an experience beyond utilitarian aspects. This view considers the innate consequences of an artifact and its surrounding environmental cues on one's psyche, which in turn influence one's experiences. Such approaches attempt to exploit the shared genealogy of individuals (as proposed by the Darwinian and Jamesian psychological traditions; Darwin, 1874; James, 1884) and the generalization of new discoveries through guided observation of the social sciences. The additional cues considered by this view encompass such things as aesthetics, intrinsic properties, or human interests. Most often this view considers the role of intrinsic cues that influence an experience (in contrast to extrinsic cues that may be rooted in the environment or that may be within the cognitive presence of the individual, such as perceived value or function). Several works suggest the existence and power of such intrinsic properties. A few examples are; Biophilia, which is considered to be an inborn human affinity for other life-forms and the natural environment (Wilson 1984; 1994); Landscapes, human affinity to which Appleton (1975) argues arises from their 'natural' characteristics such that the most appealing ones are linked to those which provide refuge or a vantage point; and Anthropomorphism, which Papanek (1995) is suggested to induce feelings of warmth and protectiveness in humans. Demirbilek and Sener (2003) discuss the incorporation of anthropomorphic design features that resemble those to which humans are said to be attracted to, such as those of a child's physiognomy. Unfortunately the application of such cues presents some challenges, such as how to

operationalize, prioritize, and measure them (Hassenzahl & Tractinsky, 2006).

Furthermore, the approach used to understand such intrinsic values is a challenging one and offers only a limited view of human experience. For instance, Fechner (1876, as reported in Liu, 2003) is said to have inquired in the effects of physical stimuli on psychological responses; utilizing a psycho-physical approach where he systematically manipulated visual stimuli to gauge changes in response. Liu's (2003) review of work on this "bottom-up" approach reveals the sizeable challenge of such an endeavor, to understand what is pleasing to the senses in the study of aesthetics, as different design characteristics could potentially be infinitely evaluated individually this way (e.g., shape, color, complexity, order, rhythm, novelty, and prototypicality). While this bottom-up approach is a valid way to identify intrinsic design elements and their effect on an individual, it disregards the notion that multiple design elements when taken together may have completely different results. Yet a purely "top-down" approach lacks the systematicity to identify which features of a complex design are driving an experience; and the combination of both approaches, while more systematic, is cumbersome to apply. One viable alternative is presented by Khalid and Helander (2004), who have used broad categorical dimensions and semantic differentials to evaluate responses. For instance, they systematically surveyed user reactions to novel products to identify product characteristics that satisfied individuals, and found three broad dimensions that could be used for it: Holistic (shape, design, size, colors), Styling (color, form, size), and Function (arrangement, displays, buttons), which were found as adequate factors to measure customer's needs with *affect* influences. Yet even this approach is not diagnostic enough to guide further redesign. Given the challenge faced by such implicit attributes it is not

possible to provide guided prescriptions to their applications. One may, at best, provide some broad general guidance, yet without any real objective backing. Thus, while these are clear attributes of UX they present a challenge as they cannot be evaluated in such a systematic way that fits within the resource constraints faced in industry.

Affective Cues are a natural option for exploring the non-performance oriented aspects of UX. The notion of studying affect associated with products or services is not a new concept. In particular, it has long been a core concern of the branding and advertising industries (c.f. Mantineau, 1957). While one might feel compelled to argue that individuals generally make objective purchasing decisions by choosing among several items based on their performance characteristics alone, it is evident that affect plays a similar if not stronger role in motivating selection criteria (Lavine, Thomsen, Zana, & Borgida, 1998). In the latter case, decisions are generally made based on subjective judgments that satisfy concerns within a particular context (e.g., fashion, interests, social belonging, etc.) (Helander & Ming Po Tham, 2003). Further, we often express emotions through the artifacts we choose. For instance “...when two coffee makers basically make the same pot of coffee, we take the one that gives us a pleasant, desirable, or inspired feeling” (Overbeeke & Hekkert, 1999, pp. 5). The use of affect in terms of UX suggest that one may investigate the meaning and the nature of the experience by exploring the emotional impact and the sources of the experienced affect.

Nonetheless affective phenomena are of different types and a discussion of affect should commence with a definition of the types of affective phenomena, as the related terminology is often times used interchangeably (affect, emotions, moods, etc.). In

general, six major affective phenomena may be observed: Emotions, Feelings, Moods, Attitudes, Affective Styles, and Temperament (Davidson, Scherer, & Goldsmith, 2003).

Emotions are defined as brief episodes of coordinated changes (brain, autonomic, and behavioral) to facilitate a reaction to a significant event. In addition, emotions are targeted and involve a relationship between the individual experiencing the emotion and the object of the emotion (Frijda, 1993; 1994) (e.g. one is angry at...). The primary objective of emotions has been suggested to be “to modulate or bias action” and they are generally associated with precipitated events that are perceived as occurring rapidly (Davidson, 1994, p. #). Furthermore they are said to last for brief episodes, from seconds to minutes (Ekman, 1994).

Feelings are “the subjective representation of emotions” (Scherer & Peper, 2001, p. #), or in other words the experiencing of an emotion.

Moods are subtle affective states with lower intensity than emotions, yet are longer in duration (Davidson, et. al., 2003; Ekman, 1994). Moods are characterized by their non-intentional nature (Frijda, 1994) (i.e., not directed at a particular item or event). They provide the “emotional color” to all one does (Davidson, 1994).

Attitudes / Sentiments are long lasting predispositions towards identifiable stimuli.

Affective-Styles / Emotional Traits / Temperaments refer to relatively long lasting dispositions that bias an individual’s response to stimuli (Davidson, et. al., 2003).

Thus, they are individual differences that modulate emotional reactions to stimuli believed to be under the control of one’s genetic coding (Davidson, 1992; 1994).

From these, only those that originate from an experience are within modulation of

the designers and thus pertinent to the study of UX (i.e., their origin; Intentional vs. Non-Intentional, see Table 1; Fridja, 1994). These are phenomena where a relationship between the individual having the experience and a particular stimulus exists (e.g., one is mad at someone); in contrast to Non-Intentional states, which are independent of a stimulus (e.g., one is depressed).

In particular, emotions and sentiments (attitudes) are of key importance in UX due to their intentional nature (i.e. they can be brought about by an experience with an artifact) (Frijda, 1993; 1994). Emotions are of particular importance given that they are short lived (Ekman, 1994). This means that an emotion comes and goes, allowing for determination of its onset (e.g. after using a product) and what caused it (the target or source of the emotion). Sentiments on the other hand are long lasting general predispositions towards identifiable stimuli (Petty, Fabrigar, & Wegener, 2003) and as such do not allow the ability to describe the experience with such color and diagnosticity. Emotions happen as brief episodes of coordinated changes (brain, autonomic, and behavioral) to facilitate a reaction to a significant event allowing us “to modulate or bias action” (Davidson, 1994), as such a key to diagnosticity lies in the elicitation process (the source). Emotions are the result of a process of appraisal (i.e. an evaluation) in which a stimulus and evaluation criteria, the latter of which are directed by the current state of an individual (i.e., their current concerns), come together to produce a non-deliberate, “direct, immediate, nonreflective, nonintellectual, [and] automatic” (Arnold, 1960, p. 174) evaluation of a stimulus with regard to self (e.g., is it beneficial or not?; Cornelius, 2000). This process of appraisal, in which individual characteristics come into play, is the source of the vast array of emotional responses possible by a single stimulus. This

presents a considerable challenge as the same product or design may result in an unpredictable array of emotions among different individuals, and even within the same individual depending on their concerns. Nonetheless it may be possible through the appropriate methodology (e.g. a structured inquiry or interview) to understand the nature behind a felt emotion, and potentially predict the possibility of observing one (e.g. Champney & Stanney, 2007; see Chapter 4). In essence, if one understands how an individual conceptualizes a situation then one may be able to predict the potential for observing a particular emotion (Ortony, Clore, & Collins, 1988). Other challenges faced by the affective view of UX are the operationalization of affective requirements, the design for a particular emotion, and the linking of emotional effects and product use (Hassenzahl and Tractinsky, 2006). Thus with the right approach one may be able to explore the emotional impact of and experience and identify the concerns of an individual based on the sources of the experienced emotions.

Table 20. Matrix of Affective States (adapted from Desmet, 2002; Davidson, Scherer, & Goldsmith, 2003).

	Intentional	Non-Intentional
Acute	Emotions	Moods
Dispositional	Sentiments / Attitudes	Emotional Traits / Temperaments & Affective Styles

Experiential perspectives on UX focus on the conditional aspects of experiences making emphasis on their situatedness and temporality such that an experience may be considered a product of a combination of elements from the artifact and the internal state of the user extending across a finite time period (Hassenzahl & Tractinsky, 2006). As

discussed earlier, experiential perspectives have taken three general approaches: product-centered, user-centered, and interaction-centered, where the interaction-centered offers the most compelling proximity to what the individual is experiencing (Forlizzi & Batterbee, 2004). Interaction-centered views may be considered in two general forms: an *affective perspective* and a *product interaction experience perspective*.

The *affective perspective*, which highlights the subjective experience as lived by the user (McNamara & Kirakowski, 2006), takes the view that humans experience the world through an evaluation at three distinct levels of experience (which overlap with the *Affective Cues* perspective discussed earlier): Sensory/Aesthetic, Cognitive/Behavioral, and Personal/Symbolic (Cupchik, 1999; Norman 2004). These are believed to be grounded in three distinct levels of brain processing: automatic *visceral level*; process control *behavioral level*; and contemplative *reflective level* (Norman, 2004). Each having a particular role in the way interaction with the environment is managed. When one engages with an artifact one is essentially participating in an experience with that artifact and that artifact's emotional attributes are the result of these three distinct levels of experience, each with its own affective elicitation effects (e.g., mixed emotions). The Sensory/Aesthetic level involves the perceptual properties of experiences and evaluations of experiences at this level are ideal for "first impression" assessments or evaluation of physical properties. It involves the more visceral automatic prewired processes that involve no reasoning and are recognized by the body from sensory information (Norman, 2004). The Cognitive/Behavioral level involves the goal and temporal oriented aspects of an experience (e.g. the use or consumption of an item) and is grounded in the subconscious component that controls routine behavior (Norman, 2004). A prime

advantage of the contrast between the Sensory/Aesthetic and Cognitive/Behavioral levels is the ability to use the latter to identify changes and incongruence between perceptual affective experiential properties and those that arise during or after an engaging experience. The Personal/Symbolic level involves the ‘connection’ between an experience (e.g. an artifact) and some additional object (where an object can be an individual, an event, an object, etc.). It is an overseer layer that contemplates and biases behavior (Norman, 2004). While the visceral level is prewired, the behavioral and reflective levels are greatly influenced by learning and culture, yielding an infinite number of response types across individuals for similar stimuli. In this regard there may be some overlap between the kind of experiential properties assessed by this and the previous two levels. This is due to the fact that a perceptual/aesthetic or cognitive/behavioral property of an experience may indeed be affectively assessed on some personal/symbolic manner (e.g. a color reminiscent of...). Which level is more salient depends on an individual’s context, interests, goals and expectations. For instance a sensory/aesthetic property would serve in a decorative context, a cognitive/behavioral property would play a role in a functional context, and a personal/symbolic property would be important when in a social context. This does not imply that one level dominates over the others, or that they are mutually exclusive. All three domains may play a role in an experience and their relative importance is managed by the interests of the individual, whether consciously or unconsciously. This implies that UX must be assessed from these three domains as each may have distinct and concurrent roles within a particular experience.

The *product interaction experience perspective* centers on the interaction between individuals and artifacts (e.g. products) and resulting experiences (Forlizzi and Batterbee, 2004). It decomposes user interactions into three types (fluent, cognitive, and expressive) and experience into three dimensions (experience, an experience and coexperience). *Fluent* interactions are those that are automatic and known, with limited demand for attention, thus allowing for a focus on the outcome or other matters (e.g. riding a bicycle) (Forlizzi & Batterbee, 2004). *Cognitive* interactions are more involved and require focused attention and resources resulting in gained knowledge, confusion or errors as outcomes to the interaction with a new or unknown artifact (e.g. using a new cellular phone). *Expressive* interactions are those with which the user expresses him/herself through a relationship and personalization with an artifact (e.g. customizing a car). At the same time these types of interactions unfold across three dimensions of experience. The first, *experience*, is the one involving conscious awareness and evaluation of the activity and intended goals (e.g. walking in the park); *an experience* on the other hand is a more clustered composition of interactions and emotions schematized with a definite character and sense of completion (e.g. a dinner party); the third is *co-experience*, and involves the experience in a social context composed of a number of interactions. As individuals interact with artifacts these experiences dynamically flow between the fluent, cognitive and expressive types of interactions.

Together these two perspectives suggest that experiences have at their core a particular context or situation (situatedness) and are finite having a beginning and an end (temporality). The challenges presented by this view are similar to those of the affective cues in which it may prove challenging to design for a particular experience given the

complexities involved. Thus, an experience may not be guaranteed as it is ingrained within the individual, nonetheless the components to support an experience (i.e. the situatedness and temporality) could be used to present the opportunity for guided experiences. Further, one additional challenge facing experiences and the design of experiences is the difference between the actual experience and the retrospective assessment of such experiences, i.e. experiences and assessment of the experience is related yet not identical (Hassenzahl & Tractinsky, 2006). This implies that when evaluating UX it is necessary to do so in a manner that integrates the situatedness and temporality of the real experience; thus this suggests the limited ability to reproduce and assess UX in a sterile lab environment.

Psycho-physiological perspectives consider that experiences are perturbations of the normal state encompassing a time course and patterns of actions and reactions (Westerink, 2008); furthermore these experiences occur across or mainly through a particular psychological or physiological process: Perception (e.g. sounds and arts), Cognition (e.g. interface interaction), Memory (e.g. reliving an experience), Affect (e.g. a positive or negative experience), Behavior (e.g. gestures, postures, expressions), Physiology (e.g. physical arousal). The Sensory Task Analysis (STA) view, for example, breaks up experiences into the sensory information requirements (i.e. multimodal cues, visual, auditory, haptic, etc.) that the user relies upon to perceive and comprehend the environment and interaction requirements necessary for the successful completion of a task (Carroll et. al, under review). To complete this, the STA process requires task decomposition at a very detailed level based on knowledge of both the domain task and human information processing theory in order to define the sensory requirements (types

of information and sensory parameters) needed to successfully represent the experience. The Sensory Perceptual Objective Task (SPOT) taxonomy (Champney et. al, 2008) facilitates this process by allowing the systematic decomposition of domain tasks into generic tasks based on a set of basic task types grounded in human information processing theory. These basic sensory perceptual and response task types include the visual, auditory and haptic modalities, which serve as building blocks for any domain task (e.g. detecting an aircraft is a specific case of visually detecting a stimulus). The SPOT taxonomy utilizes two models and theoretical foundations to enable such task decomposition (see Figure 11). The first model, a categorization of psychophysical processes presented by Coren, Ward and Enns (2004) defines the first level of the SPOT taxonomy classification and represents it as a general human sensory perceptual process (Detect, Discriminate, Quantify, Identify, Respond). The second level of classification is a modality-based breakdown (visual, auditory and haptic modalities). The third level of classification is based on the multi-sensory display MS-Taxonomy by Nesbit (2004), which identifies the different types of tasks possible for each modality (e.g. Spatial, Temporal, Direct). The fourth and final level of classification is based on modality specific research (visual, auditory, haptic) that characterizes human capabilities along each of these modalities. While this psycho-physiological perspective results in a very granular depiction of the experience it may be resource consuming and is largely task oriented giving no insight into the other components of the experience.

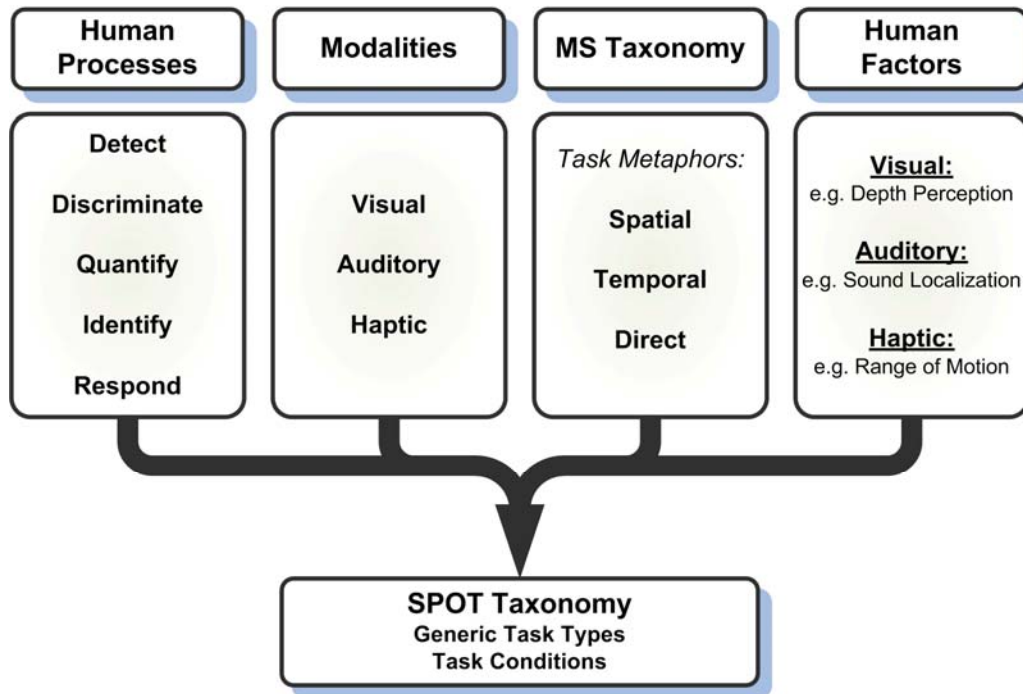


Figure 11. Illustration of SPOT Taxonomy.

Hierarchical Needs perspective suggests that experiences are composed of multiple criteria, which are of different relative importance in the support of a desired experience (e.g. when enjoying a dinner, the quality and taste of food may take primary importance before the location's ambiance contributes to a positive experience). For instance Jordan (2000) suggests that an artifact must first satisfy a user's needs by having the necessary *functionality* to support those, followed by the adequate *usability* of those functions and finally once those are satisfied then the artifact may support the user's *pleasure* (e.g. having adequate usability of the inadequate functionality produced no value to the user). Similarly Khalid and Helander (2004) suggest that individuals will first evaluate an experience or artifact by its *holistic* merits (e.g. perceived usefulness and value), followed by its *functionality* and finally by its *design details* (styling). Kano (1984) proposes that user's satisfaction will vary differently by the types of functions that are instantiated in an

artifact, such that there is a hierarchy of core functions that must be included (*must-be*), followed by those that provide continuous value (*one-dimensional*; the more the better) and those that offer additional value (*attractive*). While these perspectives are valuable they offer challenges stemming from the perceived contradictions among them (i.e. who is right?) and the fact that they prescribe the intentions and preferences of users (e.g. function before pleasure; which contradicts the situations where an artifact is desired and drives pleasure for some symbolic meaning and not usefulness). Although Kano does not break up the hierarchy into functional and non-functional needs, it is this very general tone which makes this method valuable as an adequate approach to identify the hierarchy of needs the approaches by Jordan (2000) and Khalid and Helander (2004) intend to prescribe (e.g. one can identify a user population's hierarchy of needs in terms of the product's attributes).

APPENDIX C: USABILITY EVALUATION BACKGROUND

In order to support evaluation of the complete user experience, the usability discipline utilizes a number of tools aimed at understanding the product's task domain and its users, evaluating designs, and aiding or prescribing design alternatives. These tools are shared with other disciplines such as Market Research and the Social Sciences and while they may be categorized in different forms (c.f. Gillan, 2000; discipline origin, function, and stage of design cycle), for practical purposes they may be categorized under three broad groups, including User Analysis Methods (UAM), Design Tools, and Usability Evaluation (UE) Tools (Hartson, Andre, & Williges, 2003; Lansdale & Ormerod, 1994; Kelkar, Khasawneh, Bowling, Gramopadye, Melloy, & Grimes, 2005; Nielsen, 1993; Usability Net; usability.gov; Usability Professionals Association [UPA]).

- User analysis methods are those tools that focus on learning more about the user and their environment. These tools include focus groups, user profiles and personas, ethnographic or observational studies, task analysis, and demographic surveys. They provide critical data to assist in both design and evaluation.
- Design tools are concerned with guiding or prescribing the design of interactive products, and are usually available in the form of applied human factors principles, Gestalt principles, and guidelines for usable designs.
- Usability evaluation tools, also known as Usability Evaluation Methods (UEM; Gray & Salzman, 1998), are concerned with evaluating existing designs for their usability by identifying problems and areas of concern. They refer to any method or technique used to perform usability evaluation or testing to improve the usability of an interactive design at any stage of its development (planning, analysis and requirements, design, implementation, test, post release; Hartson et

al., 2003; Usability Net, usability.gov). These tools may include heuristic evaluations, subjective usability evaluations, usability testing, and performance metrics, etc

User Analysis Methods

User analysis methods are generally used at the front-end of development in order to learn about the end-user of the artifact under design; particularly during the initial phases where elicitation, analysis, specification and validation of requirements are conducted. User analysis involves the identification of characteristics of the user population that are likely to influence their acceptance and effective use of a product or system (Dillon & Watson, 1996). These analyses are highly context sensitive and generalize poorly across domains, which implies they must be carried out and repeated across applications.

Nielsen (1993) suggests that users may be characterized using three general parameters: domain knowledge, computing experience, and application experience. While these three aspects are useful from a global perspective, Booth (1990) proposes a more detailed and comprehensive breakdown of the aspects targeted by user analysis, including: User Characterization, Task Analysis, Situation Analysis, and Acceptance Criteria (Booth, 1990).

- *User Characterization* focuses on understanding who target users are, and their characteristics such as demographic information, background (e.g. knowledge, training, etc.), any usage constraints (e.g. voluntary vs involuntary), personal preferences (e.g. attitudes, individual traits) and job characteristics (where applicable).

- *Task Analysis* focuses on identifying target users' goals, what users want to achieve as an end state, and tasks, what users must do to achieve said goals. This also includes the development of an understanding of the tools and the environment in which users interact. A task analysis may involve the definition of goals, task characteristics, task dependencies and criticalities, existing challenges to those tasks, task criteria (e.g., sequence, frequency, flexibility, etc.), user discretion, and task demands (e.g., physical, cognitive, perceptual, environmental, health and safety).
- *Situational Analysis* focuses on the understanding of the situations that regularly arise as part of a user's routine activities and how these conditions may influence the user. A situational analysis entails considerations of system-level interaction aspects such as equipment, availability (e.g., data, people, materials, support, etc.), overloads to the system or user, interruptions, environment (e.g., physical and social), and policies.
- *Acceptance Criteria* focuses on identifying user requirements and preferences so that these may set parameters for system acceptance criteria.

Design Tools

Design tools are concerned with providing a guide for usable design and are usually used during initial design in an iterative fashion. Typical examples of these tools are applied human factors principles, Gestalt principles, and guidelines for usable design. An example of an applied human factors principle is Fitts' law, which can be used in the design of interface items such as targets like buttons, text, etc. (Gillan & Bias, 2001). The principle of similarity, an example of a Gestalt principle, states that things which share

visual characteristics (e.g., shape, size, color, texture) will be seen as belonging together (Mullet & Sano, 1995). Research-Based Web Design & Usability Guidelines (U.S. Department of Health and Human Services, 2006) and Apple (Apple Human Interface Guidelines, Apple Inc. 2008) are examples of guidelines that provide prescriptions for usable design. Nielsen's (1993) heuristics are similar although they are commonly used as an evaluation tool that could otherwise be used to guide usable design. Nielsen (www.nngroup.com) has also produced specialized design guidelines (e.g., for children, teens, seniors) in addition to more general usability guidelines. Similarly Baker, Greenberg, and Gutwin (2002) have adopted the general Nielsen's heuristics to develop their own set of eight groupware heuristics. Such usability guidelines abound on the web, yet most lack empirical or theoretical support and few attempt to generalize their recommendations. Unfortunately usability may be difficult to generalize as it is a product of the needs of an artifact's intended users. Even when such guidelines are grounded in human factors research, they are subject to contextual variances which limit their general application (c.f. Gillan & Bias, 2001; "...the cognitive and perceptual processes used to read graphs [or other interaction elements] vary as a function of many different contextual variables: the task, the specific features of the graph, and the graph reader's knowledge, strategies, and culture." pp. 362).

Given that design tools are aimed at initial design and this effort is targeted at enhancing the evaluation process, more specifically at formative evaluation, which takes place once a design has been instantiated, design tools are considered to fall outside the scope of the current research and thus are not further discussed herein.

Usability Evaluation Methods

Usability evaluation methods may be broken down into four main sub-categories: analytical methods, specialist reports, user reports, and observation methods (Whitefield et al., 1991).

- Analytical methods involve the application of human cognition models to provide insight into a systems predicted usability (e.g., performance, efficiency, learnability, workload), generally during the conceptual design stage before a system has been developed..
- Specialist reports are evaluations by human-computer interaction (HCI) professionals of the usability of the target system in terms of identifying good design features as well as potential issues or problems.
- User reports rely on domain user's subjective and experiential feedback about an interactive product, generally during the conceptual design stage or when an existing design is available for evaluation (e.g. a competitor's offerings, prototypes, earlier versions, etc.)
- Observation methods employ empirical studies (usability studies) with users interacting with the target system either in a laboratory or in the field.

Advantages and disadvantages of various UEM are presented in Table 2.

When adopting a holistic evaluation approach it is important to note that each UEM produces distinct outputs which may not be readily comparable. Yet, it is necessary to prioritize and rate the severity of the issues found via each UEM because in practice it may not be possible to address all issues, and thus only those that have the highest impact on project goals may get implemented (Høegh, Nielsen, Overgaard, Pedersen, & Stage,

2006). Furthermore, while usability practitioners are tasked with assessing the usability of products, given their role in a project they may not be in a position to weigh in on decision making with regard to product design/redesign. For such reasons it is essential that the results from the application of UEM are readily usable by decision makers, prioritized or set-up for reprioritization for decision making and integrated across methods for ready interpretation. In order to help address these needs, an approach for integrating the results from utilizing various UEMs is herein proposed such that trade-off analysis can be conducted by decision makers.

Table 21. Advantages and disadvantages UEMs. (adapted from Preece, 1993; Karat, 1997; Lin, Yee-Yin Choong, and Salvendy, 1997).

UEM	Example Tools/Techniques	General Use	Advantages	Disadvantages
Analytical Methods	<ul style="list-style-type: none"> • Cognitive Task Analysis • GOMS • Kano Analysis 	Used early in usability design lifecycle for prediction of expert user performance.	<ul style="list-style-type: none"> • Quantitative analysis • Give unexpected insight • Some degree of objectivity • Accurate design decisions early in usability design cycle No need for prototype or costly user testing	<ul style="list-style-type: none"> • Can be extremely complex • Requires expertise • Tend to focus on one dimension • Narrow in focus • Lack of specific diagnostic output to guide design • Broad assumption on users' experience and cognitive processes • Results differ based on evaluators' interpretation of tasks • No contextual user criteria
Specialist Reports	<ul style="list-style-type: none"> • Checklists • Free Play • Group evaluations • Design Walkthroughs • Heuristic Evaluations • Ergonomics Checklists 	Used early in design lifecycle to identify <i>theoretical</i> problems that may pose actual <i>practical</i> usability problems.	<ul style="list-style-type: none"> • Identify general problems • Identify recurring problems • Applicable at all design stages • Identify many problems • Identify more serious problems • Low cost • Predict further evaluation needs • Strongly diagnostic • Can focus on entire system • High potential return in terms of number of usability issues identified • Can assist in focusing observational evaluations. 	<ul style="list-style-type: none"> • Require expertise • Require several evaluators • Some degree of subjectivity • Potential for high degree of variability across evaluators • No standard for evaluating evaluator expertise • Difficulty in determining what is a problem • Even best evaluators can miss significant usability issues • Results are subject to evaluator bias • Does not capture real user behavior.

UEM	Example Tools/Techniques	General Use	Advantages	Disadvantages
Observation Methods (<ul style="list-style-type: none"> • Facilitated Free-Play • Direct Observation • Video • Verbal Protocols • Computer Logging • Think Aloud Techniques • Field Evaluations • Quantitative Measures • Alternative Design Comparisons • Free Play • Facilitated Free-Play • User Testing 	Used in iterative design stage for problem identification or for competitive analysis in final testing of system or summative usability evaluations	<ul style="list-style-type: none"> • Identify serious problems • Identify recurring problems • Avoid low-priority problems • Some degree of objectivity • Quickly highlights usability issues • Verbal protocols provide significant insights • Provides rich qualitative data. • Powerful and prescriptive method • Can provide quantitative data • Can provide a comparison of alternatives • Reliability and validity of quantitative measures generally good. 	<ul style="list-style-type: none"> • Requires expertise • High cost • May be unnatural to users • Observation can affect user performance with system • Analysis of data can be time and resource consuming. • Formal experiment is generally time and resource consuming • Structured protocols can have a narrow focus • Tasks and evaluative environment can be contrived • Results difficult to generalize.
User Reports Evaluation (explicit)	<ul style="list-style-type: none"> • Questionnaires • Structured Interviews • Focus Groups 	Used any time in design lifecycle to obtain information on users' preferences and perception of a system.	<ul style="list-style-type: none"> • Low cost • Provides insights into users' opinions and preferences • Provides insights into users' understanding of system • Can be diagnostic • Rating scales can provide quantitative data <p>Can gather data from large subject pools.</p>	<ul style="list-style-type: none"> • Subjective • User experience important • Possible user response bias • Response rates can be low • Possible interviewer bias • Analysis of data can be time and resource consuming <p>Evaluator may not be using appropriate checklist to suit situation</p>
User Reports Evaluation (implicit)	<p>Psycho-physiological Measures of Satisfaction</p> <ul style="list-style-type: none"> • EEGs • Heart rate • Blood pressure • Pupil dilation • Skin Conductivity • Level of adrenaline in blood 	Used any time in design lifecycle to obtain information on user satisfaction.	Eliminate user bias by employing objective measures of user satisfaction.	<p>Invasive techniques are involved that are often intimidating and expensive for usability practitioners.</p>

In addition to understanding the classification of methods, it is also important to understand the aim of the evaluations for which they are used. There are two main types of evaluations: formative and summative (Hewett, 1986); which play important parts at different stages of the development process.

- *Formative usability evaluations* are diagnostic in nature and focus on identifying usability problems that need to be resolved before a final design is accepted for release. They typically incorporate the use of specialist reports or observational methods with the primary goal of identifying usability shortcomings rather than quantify or scientifically evaluate usability performance. They are often done at several stages of design and development with the objective of improving a design by uncovering usability problems and supporting decision-making about design elements or features (Hartson, Andre, Williges, 2001; Quesenbery, 2004).
- *Summative usability evaluations* focus on evaluating the efficacy of the final design or comparing it against competing design alternatives in terms of usability. They typically incorporate the use of structured observation and user reports or analytical methods, with the emphasis on documenting usability performance for baseline or comparative purposes. They are generally done after development to make an assessment of the design and used to assess or compare the “level” of usability achieved by a design and as such are usually more rigorous and formal than formative evaluations, often seeking statistical significance. These forms of evaluation are usually based on the three key elements that define usability in ISO9241-11: effectiveness (completeness and accuracy), efficiency (resources

expended), and satisfaction (Hartson, Andre, & Williges, 2001; Quesenbery, 2004).

APPENDIX D: iUXEV METHODS

User Analysis

The User Analysis within the iUXEV model seeks to understand the need for specific functionalities in the product under development in order to assist in the decision analysis conducted later in the process. The emphasis of this component of iUXEV is to gain sufficient understanding regarding the user and its environment in an efficient manner and not to repeat the more extensive user analysis that has already taken place at the onset of product conception. The findings of this User Analysis will both guide the evaluation process and assist in the prioritization of evaluation findings to direct future development.

While many UAM could be used, the current effort integrates two key UAMs, a form of Analytical Method (i.e., Kano Analysis) and a form of User Reports (i.e., focus groups) . Other UAMs could be selected to support the user analysis and integrated via the iUXEV model, the key to selecting the method is to address the logistical needs outlined earlier such that this analysis is effective and efficient, and the method selected is appropriate for eliciting user needs and transforming them into features or functionalities which can then be linked to the results of the User Experience Evaluation component of iUXEV.

User Analysis Overview

Focus groups are a traditional method adapted from MR where a group of individuals is invited to participate in a structured discussion designed to gain insight on a target topic (c.f. Langford & McDonagh, 2003). The focus group was selected over other UAM (e.g., interviews, observation), due to its efficiency and ability to obtain the

necessary data for iUXEV. A second UAM selected was Kano analysis (Kano, 1984), which is a quality engineering methodology for categorizing features or requirements for determining what is important for customer satisfaction. It was selected for its ability to transform subjective data into objective categories with great efficiency. Kano analysis was selected due to its focus on functionality, and its capability to discriminate between user needs and user wants. This type of information is critical in experience evaluations as it serves to not only to prioritize redesign recommendations (e.g. target issues that impact user needs first, and those that impact user wants later), but also because it is critical to understand which aspects of a user's needs and expectations are targeted or met by the product. Both McNamara and Kirakowski (2006; Functionality, Usability, Experience) and Jordan (2000; Functionality, Usability, Experience) suggest in their UX models that Functionality plays a key role in determining the quality of the experience with a product. For instance Jordan (2000) suggests that good user experience is supported by a hierarchical order of needs in which needed functionality is primordial and followed in priority by usability and pleasure (e.g. a product *functionality* is required to serve one's needs in order for the product to be effective, if a product is unable to deliver the needs of the user, its usability would be of little or no value, and if a product doesn't either serve a need or isn't usable it is unlikely to deliver any pleasure).

Focus Group

When seeking to integrate usability results from various UEM, it is essential to modify traditional approaches so that they can feed this integrative process. To achieve this goal, the focus group can be directed at assessing four components of user interaction, including: 1. How users behave in their environments (e.g., focus group

question: “Please mention three ways you do X”), followed by an inquiry into those items to discuss 2. How users accomplish these behaviors in their environments (e.g., focus group question: “Please discuss the steps in which you do X”), followed by a discussion of 3. What challenges users encounter in their environments (e.g., focus group question: “Please discuss the challenges you have had while doing X”), and finishing with an inquiry regarding 4. What solutions might address the challenges encountered by users in their environment (e.g., focus group question: “Please discuss some potential solutions to the challenges just discussed”). This final list of potential solutions can then serve as the foundation for creating a list of system requirements for desired features/functionalities in the product (see Figure 4). During this process it is also necessary to obtain desired performance thresholds that would satisfy the correct implementation of the discussed features/functionalities so that proper prioritization of issues can be attained later in the evaluation of the product. Further, there is a latent concern in usability evaluation methods that limiting evaluation tasks to those prescribed by the development team or only those capable by the system e.g. “How does the implicit assumption that we only ask participants to do tasks that are possible with affect their performance in a usability evaluation?” (Lewis, 2001). This approach mitigates this concern by inviting user sourced input into contextual tasks they are interested, have difficulties, concerns or match their needs. Finally it is also key that when using a focus group, the right type of individuals are identified and invited to participate (for a more in-depth discussion e.g., Lilien, Morrison, Searls, Sonnack, von Hippel, 2002).

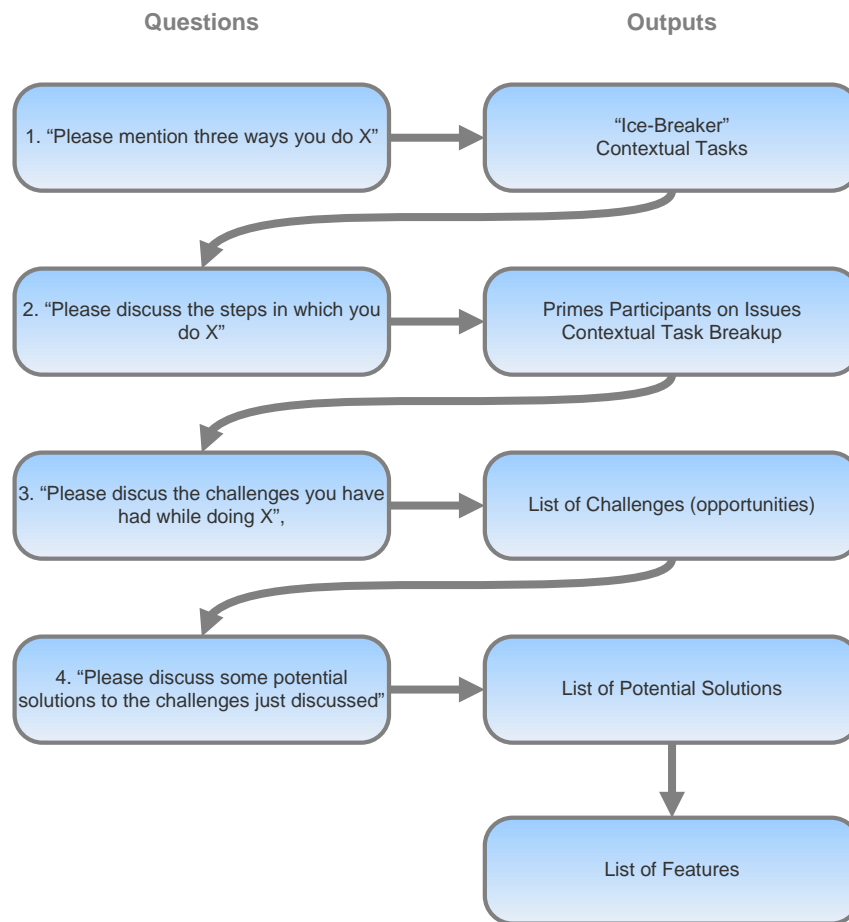


Figure 12. Focus Group Format.

Kano Analysis

This analysis stems from the Kano model for customer satisfaction and product requirements (Kano, 1984). In it Kano discusses three main types of product requirements that affect satisfaction: Must-be, One-dimensional, and Attractive requirements (Sauerwein, Bailom, Matzler, & Hinterhuber, 1996). Must-be requirements represent those aspects of a product which if not included or properly implemented will results in dissatisfaction (i.e., they are expected); nonetheless these requirements do not set the product apart from the competition. One-dimensional requirements influence

satisfaction proportional to the level of fulfillment (i.e., the more the better). Attractive requirements are not expected by the user nor traditionally explicitly requested; they lead to greater levels of satisfaction if implemented, yet they do not lead to dissatisfaction if not present. The benefits of such classification are salient in that one may readily take advantage of such classifications for prioritizing further development efforts or use them as a basis for trade-off analysis (Sauerwein et al., 1996). In order to achieve such a classification, Kano analysis typically implements the use of two questionnaires (one positive and one negative), where participants are asked about their feelings regarding the Inclusion (positive) or Exclusion (negative) of a particular feature utilizing a Likert scale (Likert, 1932) with alternatives such as: 1. I like it that way, 2. It must be that way, 3. I am neutral, 4. I can live with it that way, and 5. I dislike it that way (Berger et al., 1993). With the responses utilizing this scale a matrix may be constructed and the features categorized as Must-be, One-dimensional, and Attractive requirements.

User Experience (UX) Evaluation

The Experience Evaluation component seeks to understand the user experience in terms of task performance and personal meaning and consists of an evaluation of Ergonomic Quality and Hedonic Quality

Ergonomic Quality (EQ)

Ergonomic Quality can be assessed via many methods, including heuristic and expert-based evaluations, laboratory or on-site usability testing with users, model-based analytic methods, etc. (see table 2). Yet there is a lack of understanding of the capabilities, effectiveness and limitations of each UEM given that there is 1) no standard

criteria for comparison, 2) no standard definitions, measures and metrics for such criteria, and 3) no stable standard process for UEM evaluation and comparison (Hartson, Andre, and Williges, 2001). As such it is difficult to prescribe one method over another as new methods are added or modified from existing methods in the “*usability toolkit*”. There is a concern in the usability engineering community about the quality of performance evaluations of UEMs. The term “Damaged Merchandize” was used by Gray and Salzman (1998) in reference to the poor experimental design rigor used by researchers for evaluating UEMs. These findings were later confirmed by (Hartson, Andre, and Williges, 2001) through a meta-analysis of UEM evaluation studies. Nonetheless there is some guideline based on the limited work in this area. For instance Hartson, Andre, and Williges (2001) conclude that a combination of expert-based and use-based evaluation methods usually facilitates the formative evaluation process. Further a combination of qualitative user test data and quantitative results have been found to be a more convincing and compelling package to aid designers, than either one alone (Knight, Pyrzak, and Green, 2007) . Stanney, Mollaghasemi, and Reeves (2000) suggest that a combination of methods is often practical where using a heuristic or expert evaluation, then follow with user testing being a typical approach. This approach would generally result in the identification of the most obvious usability issues through the heuristic evaluation, which would then be confirmed and complemented with the user testing evaluation where also other issues that may have been missed by the first evaluation could be uncovered. In addition, even though Hartson, Andre, and Williges (2001) could not identify much empirical data in their analysis, they indeed found enough statistical data that suggested that the heuristic evaluation method did had higher “thoroughness” scores compared to

other methods. Where thoroughness is the number of problem identified over the number of real problems that exist in a design.

Thus the following two methods were selected to be integrated via the iUVE: a heuristic evaluation and user testing with domain users.

Hedonic Quality

Currently there are very limited methods for assessing hedonic quality, which has been a factor in the limited activity in assessing non-traditional aspects of user-centered design (Lewis, 2001). Early efforts have involved satisfaction questionnaires, semantic differential lists and other forms of subjective assessment. Nonetheless these methods do not address the source of the hedonic quality (i.e. what is causing a user to feel in a particular way). It is the study of the emotional experience an individual has with a product which uncovers the root of this hedonic quality of the interaction. Emotions are at the core of human experience and the key to understanding and designing user experiences (Forlizzi & Battarbee, 2004). This is because emotions are integral to the creation of an individual's plans and intention, the organization of these plans, and the evaluation of outcomes (Carlson, 1997). Thus, when interacting with products, emotions affect the interaction's plan, execution and perception of outcomes surrounding such interactions; emotions serve as a means for understanding and communicating what individuals experience ((Forlizzi & Battarbee, 2004). This is not to say that emotions are the only means by which to assess the hedonic component of UX, other intentional affective phenomena (i.e. which have an identifiable source or elicitation) such as Attitudes may be use, or other subjective descriptive approaches (e.g. semantic differentials).

For instance, Kansei Engineering, which through a series of steps allows the creation of a semantic instrument for determining the relevant factors to which a particular context is evaluated (e.g. affective criteria) using statistical methodology. Kansei Engineering is of special interest given its status as the only method expressly designed for quantifying emotional customer needs and developing them into products (Schütte, 2005). With these criteria alternative designs are evaluated using end users to express their feelings regarding the designs. Through scoring, and at times modeling, the best alternative is selected or the best design parameter estimates are identified. This yields the ability to not only identify the impressions of individuals but to predict how a potential design may be perceived by individuals. A disadvantage of the Kansei method is its complexity. Other methods in this category are context specific standardized tools such as the Semantic Description of Environment (SMB) (Küller, 1975 in Karlsson, Aronsson, & Svensson, 2003). For instance the SMB has been used in the evaluation of vehicle interiors and is able to distinguish and rate products based on visual aesthetic evaluations (Karlsson, et. al., 2003). Although the SMB method is simpler than the Kansei (in which an instrument like the SMB is developed in the process), both methods lack the ability to indicate why individuals feel as they do.

With this limitation in assessment methodology, the current effort focused on utilizing emotions as a means for assessing the hedonic component of UX. For this effort a method and tool were developed as means for, not only assessing user emotions, but assess the source of such emotions. The development incorporated the use of emotional theory and research findings for the creation of a non-verbal subjective assessment tool which considered all aspects of the hedonic user experience (see Chapter 5 for a more

detailed discussion and case study application of the method and tool). Thus, for the current effort, emotional profiling was selected to be integrated via the iUVE because it is the only known approach that may assess in an objective matter the often neglected hedonic quality of the user experience.

User Experience Evaluation Overview

Heuristic Evaluation

The assessment of Ergonomic component of UX often begins with a heuristic evaluation (Nielsen, 1993) during which, armed with domain information, a group of usability experts evaluate a product for usability shortcomings. A heuristic approach is often a first choice because it is a “discount usability” method (Nielsen, 1993) capable of identifying a significant amount of issues, which can be readily used for further analysis by more involved methods such as user testing. Heuristic evaluations are carried out individually by a set of evaluators and later their findings are combined and discussed among the team. More than one evaluator is necessary in order to mitigate for biases, evaluation skill level, and to maximize the opportunity for finding the most issues (Kirmani & Rajasekaran, 2007). For instance one evaluator may detect between 19% to 65% of the problems in an interface (Lewis et al. 1990, Nielsen and Landauer, 1993). In fact it has been recommended that three to five evaluators be considered (Nielsen & Landauer, 1993). Together with the usability shortcomings, evaluators categorize and rate the severity of identified usability problems in an effort to prioritize and organize the findings for ease of understanding and decision making (the categorization and prioritization of usability problems will be discussed later).

Utilizing the findings from the heuristic evaluation, the EQ evaluation continues with a more targeted empirical approach with user testing. This is important since usability issues need further confirmation, as it has been found that experts may be inconsistent in the number of problems they identify, and overestimate or underestimate the severity and prevalence of problems (Catani & Biers, 1998; Hertzum & Jacobsen, 2003).

User Testing

User testing is a technique that borrows aspects from the social sciences where users are asked to interact with the target product under prescribed conditions while being observed and measured. In this type of evaluations key tasks, functionalities, user issues, and concerns derived during the initial User Analysis and focus group are fed into the design of scenarios that are to be tested. Further, data from the heuristic evaluation are utilized to further study those areas where usability issues were identified. These methods make it possible for the testing component to target aspects of the product that have the greatest impact on users or those aspects that have been identified as problematic or of possible concern. The output of user testing is an objective representation of the extent of the observed usability shortcomings in a quantifiable format (in terms of user performance).

Emotional Profiling

The Personal-Hedonic component of UX in the iUXEV model is approached from an emotional perspective in order to understand the meaning behind the user experience. While there is no one definition of emotion (Plutchik, 1980), emotions are multi-component phenomena experienced by individuals and are associated with behavioral

reactions, expressive reactions, physiological reactions, and subjective feelings (Desmet, 2002). Emotions are brief episodes of coordinated changes (brain, autonomic, and behavioral) to facilitate a reaction to a significant event that last very brief episodes, from seconds to minutes (Ekman, 1994). *Feeling* are the “the subjective representation of emotions” (Scherer & Peper, 2001). Emotions are elicited through a process of appraisal under which a stimulus (the product) and an individual’s concerns (i.e., the user’s goals, standards and attitudes) come together during an experience and are judged in terms of what it means to the individual (Arnold, 1960). Thus, emotional profiling is carried out to understand what kinds of emotions are produced during product interaction and at the same time what caused those emotions to be elicited (i.e., the source of the emotion). This results in three key outputs: 1. discrete emotions (what emotions were felt by the user); 2. emotional valence and intensity (whether the emotion was positive or negative, and how strong it was); and the 3. source of the emotion (what made the user feel that way). Together these data allow the creation of an emotion profile of the user experience (further discussion on the Emotional Profiling method follows in Chapter 6).

APPENDIX E: EMOTION AND DESIGN

Introduction

While one would feel compelled to argue that we make objective decisions and could possibly choose among several items on their performance characteristics alone, it is evident that emotions play a similar if not stronger role in our selection criteria. We make emotional decisions when selecting artifacts and more importantly we express emotions through the artifacts we choose. The notion of studying emotions associated with products or services is not a new concept; it has been around for quite some time and is a core part of the branding and advertising industry. Emotional appreciation for artifacts is what individuals admit to when purchasing clothes or admiring objects, they make decisions based on experience and subjective judgments that satisfy their concerns within a particular context (e.g. fashion, interests, social belonging, etc.) (Helander & Ming Po Tham, 2003)

The effect of emotions in the marketing and design of products is an ever increasing factor as companies strive to differentiate their products from other similar ones. This is accelerated as new technologies and rapid product life-cycles transform fairly recently introduced innovations into commodities that are threatened by aggressive competition.

As stated in the editorial of the Proceedings of the First International Conference on Design & Emotion (Overbeeke & Hekkert, 1999):

“...when two coffee makers basically make the same pot of coffee, we take the one that gives us a pleasant, desirable, or inspired feeling.”

Simply ignoring such emotional factors is not an option, as “There is no such thing as a neutral interface” (Gaver, 1999, pg 51). A design will always elicit some kind of emotion, whether intended or not. It is too risky to leave to chance the emotional impact of a product given the enormous development expenditures involved in creating products. To face these types of challenges an objective measurement of a product’s emotional content is needed to inform designers and ensure that said products match the requirements of the intended customer.

The subsequent sections in this text discuss the different components and issues associated with products and emotions that are later used to propose a process to inform the design of product emotions and a direction for the design of tools to support such a process.

Emotions

Affective Phenomena

No discussion of emotions should be started before defining the different terminology that often times are used interchangeably (affect, emotions, moods, etc.). “The Handbook of Affective Science” (Davidson, Scherer, & Goldsmith, 2003) distinguishes between emotion and affective science, by defining emotions as a subset of affect. Six major affective phenomena may be observed: Emotions, Feelings, Moods, Attitudes, Affective Styles, and Temperament. In addition affective phenomena may be characterized by the factors that give rise to them, by their origin: Intentional Vs Non-Intentional, and Acute Vs Dispositional (Desmet, 2002). The first dichotomy refers to the existence or not of a relationship between the individual experiencing the phenomena and a particular stimulus. Intentional states refer to those states that have a relationship with

the stimulus (e.g. one is angry at someone); in contrast to Non-Intentional states (e.g. one is depressed). The second dichotomy refers to the endurance of a state. Acute states have a definite time limitation (may be short or long) having a beginning and an end, in contrast to Dispositional states, which are enduring in nature.

- Emotions are defined as brief episodes of coordinated changes (brain, autonomic, and behavioral) to facilitate a reaction to a significant event. In addition, emotions are targeted and involve a relationship between the individual experiencing the emotion and the object of the emotion (Frijda, 1993; 1994) (e.g. one is angry at...). The primary objective of emotions has been suggested to be “to modulate or bias action” and they are generally associated with precipitated events that are perceived as occurring rapidly (Davidson, 1994). Furthermore they are said to last very brief episodes, from seconds to minutes (Ekman, 1994). Feelings are “the subjective representation of emotions” (Scherer & Peper, 2001), or in other words the experiencing of an emotion.
- Moods are subtle affective states with lower intensity than emotions, are longer in duration (Davidson, et. al., 2003; Ekman, 1994), and are characterized by their non-intentional nature (Frijda, 1994) (e.g. not directed at a particular item or event, etc.). They provide the “emotional color” to all one does (Davidson, 1994).
- Attitudes / Sentiments are long lasting predispositions towards identifiable stimuli.
- Affective-Styles / Emotional Traits refer to relatively longer lasting dispositions that bias response to stimuli (Davidson, et. al., 2003). They are the individual differences that modulate the emotional reactions to stimuli (Davidson, 1992),

thus suggesting that temperaments are part of an affective style. They refer to particular affective styles of the individual.

- Temperaments are early consistent differences in response to stimuli observed in individuals and assumed to be under control of genetic individualities (Davidson, 1994).

Table 22. Matrix of Affective States (Adapted from Desmet, 2002 and Davidson, Scherer, and Goldsmith, 2003).

	Intentional	Non-Intentional
Acute	Emotions	Moods
Dispositional	Sentiments / Attitudes	Emotional Traits / Temperaments & Affective Styles

This implies that for the study of the relationship between design and affect, emotions play a key role due to their Acute-Intentional nature, thus allowing for identification of patterns and relationships between products/events and the emotions they elicit. While the study and evaluation of the other affective phenomena may be relevant to the study of products and emotions, (given the modulating effect they may have among them -Davidson, 1994; Ekman, 1994) their Non-Intentional and Dispositional nature may not allow for their practical evaluation. For the design and evaluation of products, emotions imply a correlation in time and context that may be analyzed for relationships and patterns.

Schools of thought

In order to pursue the study of the role emotions play within the real of design, i.e., how do humans experience artifacts at an emotional level, it is necessary to explore the construct of emotions in order to understand them and how to assess them.

There are four (4) identified traditions on views associated with emotions. The Evolutionary / Darwinian, The Bodily-Feedback / Jamesian, The Cognitive, and The Social Constructivist.

The Evolutionary or Darwinian

This tradition is based on Darwin's 1872 book *The Expression of Emotion in Man and Animals*. It holds that emotions are phenomena with important survival functions that have been selected through evolution for their value in resolving challenges faced by the species. The exact number of emotions isn't clear, Desmet (2002) cites for example "200 to 300" emotional words in the English language. Aaker, David, Douglas, Sayman, and Vezina (1988) cite several works with which they composed a list of over 655 different "feelings". These lists nonetheless are likely to contain synonyms or related emotions; yet from a Darwinian perspective it is observed that a particular set of emotions is observed in all humans (Cornelius, 2000). These core or basic emotions that are said to be shared by all humans, and are thought to be the ones from which others are derived from (Cornelius, 1999). Table 23. shows a list of some of these basic emotion types. In general it is observed that there these lists vary slightly in number, they mostly include Cornelius' (1996) "Big Six": happiness, sadness, fear, disgust, anger, and surprise, as well as other similar classifications. These are seen as representations of survival related responses selected over the course of evolution. For the design and evaluation of products

this perspective allows for a universal language on which to compare stimuli across geographic and cultural boundaries, as we all share the capability to experience the same emotions. This tradition also affords the identification of stimulus-emotion relationships, yet it lacks the prescriptive granularity of why a particular response occurred; “it is difficult to explain how exactly products elicit emotions” (Desmet, 2002, pg. 8).

Table 23. Basic Emotions Lists.

Ekman (1971)	Izard (1977)	Plutchik (1980)	Tomkins (1984)	Fehr & Russel (1984)* ¹	Bremerton & Beeghly (1982)* ²	Shaver et.a. (1987)* ³	Cornelius’ “Big Six” (1999)
-	-	Anticipation	-	-	-	-	-
-	Interest	-	Interest	-	(Like)*	-	-
Surprise	Surprise	Surprise	Surprise	-	-	Surprise	Surprise
Joy	Joy	Joy	Joy	Joy & (Happiness)*	(Happy)*	Joy	(Happiness)*
Sadness	Sadness	Sadness	Sadness	Sadness	(Sad)*	Sadness	Sadness
Disgust	Disgust	Disgust	Disgust	-	-	-	Disgust
Fear	Fear	Fear	Fear	Fear	(Scared)*	fear	Fear
Anger	Anger	Anger	Anger	Anger & Hate	(Mad)*	Anger	Anger
-	Shame	-	Shame	-	-	-	-
Contempt	Contempt	-	Contempt	-	-	-	-
-	-	Acceptance	-	-	-	-	-
-	Guilt	-	-	-	-	-	-
-	-	-	-	Love	Love	Love	-

* Parenthesis are used to show synonyms of the emotions

*1Fehr and Russell list corresponds to emotions listed by 40% of participants when asked “Please list [in 1 min] as many items of the category ‘EMOTION’ as come readily to mind”.

*2 Bremerton & Beeghly; Emotions most frequently named by 28-month old children.

*3 Shaver et. al; Emotion cluster groups as arranged by participants in a card-sorting task.

In addition to this set of basic emotions there are clearly far larger numbers of emotion words in the English language which suggests that the the exact number of emotions isn’t clear, Desmet (2002) cites for example “200 to 300” emotional words in the English language. Aaker, David, Douglas, Sayman, and Vezina (1988) cite several works with which they composed a list of over 655 different “feelings”. These lists nonetheless are likely to contain synonyms or related emotions may that may be grouped

or reduced to a smaller core number of emotions. While the exact number of emotions might be an elusive answer, important aspect with implications to design and emotion is that they may be reduced to manageable numbers that may still provide sufficient detail to inform design. This is precisely what Desmet (2002), Richins (1997) and Aaker, et.al. (1988) have attempted to do for their own contexts; using the rationale that some emotions are more likely to be elicited or relevant to some contexts than others. Desmet, for instance focused on “product appearance” (he was implying product perception), Richins’ focus was on product elicited emotions in general, and Aaker et.al. focused on advertising.

The Bodily-Feedback or Jamesian

This tradition is based on William James’ 1884 work “What is an emotion?” and follows his reasoning that “*the bodily changes follow directly the PERCEPTION of the exciting fact, and that our feeling of the same changes as they occur IS the emotion*” (James, 1884 pg. 189-190). Similar to the Darwinian approach, under this tradition emotions are considered automatic predispositions to environmental stimuli for the purpose of survival. For the context of design and emotion the implications of this tradition affords three possibilities: one, eliciting or suggesting a physical reaction pattern in users may lead to a sought emotion, or at least prime for them (e.g., smile and induce happiness); two, that by modifying multimodal patterned stimuli a particular emotion may be modulated (e.g., Cornelius -2000, sites evidence that the amount of loss of nerve sensitivity has a relationship with the intensity of experienced emotions –Hohmann, 1966; and Chwalisz, Diener & Gallger, 1988); and three, that observing physiological patterns and changes may allow for the measurement of an emotion and its intensity.

This provides the prospect for expressly designing specific emotions into a product (i.e., through multimodal stimuli) and measuring whether or not such targeted emotions are indeed elicited during interaction with the product.

The Cognitive

This tradition shares its origins with ancient philosophy, and its central assumption is that emotion and thought are inseparable. All emotions are understood to be dependant on an *appraisal* (Arnold, 1960), a process through which environmental stimuli are judged as beneficial or not (Cornelius, 2000). Furthermore this tradition holds that every emotion is associated with a specific and different pattern of appraisal that is linked to the individualities of each organism (e.g., life experience, temperament, physiological state). In this perspective emotions are seen as non-deliberate “direct, immediate, nonreflective, nonintellectual, [and] automatic” sense judgments (Arnold, 1960, pg. 174). While different theories exist within this tradition, they all converge on the use of “appraisal dimensions” (e.g. pleasantness, activation, control, certainty, responsibility, effort, etc.) whose combination results in a particular emotion. For the context of emotion and design, this perspective has great promise. It affords the traceability of elicited emotions by understanding how the individual appraises a stimulus. In addition, by understanding an individual’s “perspective” one may be able to “mold” or design a stimuli to elicit or prime for a sought emotion.

The Social Constructivism

This tradition holds that emotions are cultural creations resulting from learned social rules that may only be understood with social insight (Cornelius, 2000). This approach also considers the use of an appraisal component, yet it adds an additional level

of granularity by describing the social threshold between the appraisal dimensions (e.g., what is pleasant from unpleasant). The implications to the design and emotion context are the possibility of understanding and mitigating for social constructs that may affect the emotions elicited by a particular stimulus as it transcends cultural borders.

Implications

The review of the different traditions allows one to draw insight as to how to incorporate and assess emotions within the context of design. Both the Darwinian and Jamesian traditions suggest that all human beings share the capability to experience the same emotions, thus granting one the opportunity to compare products and the reactions consumers express towards them utilizing a rather universal common language among humans. These traditions suggest that a particular emotion can be targeted through design, yet not without first understanding the “source” of such an emotion. The Cognitive tradition suggests that one must develop empathy for the consumer, through an understanding of their pattern of appraisal, if one is to understand the “source” of an emotion and attempt to predict emotional reactions. Furthermore, such empathy is not readily generalized, as specific cultural variations must be taken into account as suggested by the Social Constructivist tradition.

Distinguishing Emotions

The preceding sections discussed the different perspectives taken in an attempt to define and understand emotions; yet they do not discuss how one is to identify one emotion from another one. Emotions are multi-component phenomena consisting of: expressive reactions, physiological reactions, behavioral reactions, and subjective feelings thus to distinguish emotions from one another, the literature offers three approaches: by Their Manifestations, by Their Core Relational Theme, or by Their Appraisal Dimensions.

By Their Manifestations

Manifestations refer to the observable signs that an individual exhibits while experiencing an emotion. There are four (4) main emotion manifestation components one may utilize to identify emotions: Behaviors, Expressions, Physiological Reactions, and Subjective Feelings (Desmet, 2002). Each brings opportunities and challenges when trying to expressly design specific emotions into a product and assessing whether or not the targeted emotions have been elicited.

Behaviors are reactions engaged while experiencing an emotion (e.g., fidgeting, taking a step back), that upon observation may identify the emotion experienced by an individual. Expressions are facial, vocal or postural reactions that form a pattern tied to specific emotions. Physiological Reactions are changes in bodily function that come while experiencing an emotion (e.g. sweat). Subjective Feelings are the conscious awareness of an affective state. For the context of emotion and design, these four avenues allow one to match an emotion assessment method to distinct needs particular to an experience or to serve as confirmatory methods for the deficiencies of another method.

Thus a repertoire of assessment tools is required to adapt to the differing needs of consumer experiences.

By Their Core Relational Theme

As discussed in the Cognitive and Social Constructivism traditions, emotions are the result of a particular pattern of appraisal. That is, a set of conditions are experienced by an individual that result in a particular emotion. By understanding and modeling the different involved appraisals one may distinguish between emotions, and also present some explanation of their source. A Core Relational Theme is a “higher level of abstraction” of the appraisal process that views emotion components as a whole, (e.g. Experiencing Anxiety is the result of an individual facing an uncertain, existential threat- Lazarus, 2001). For the context of emotion and design, this means that by identifying a particular emotion one may be able to “reverse engineer” an emotion to a pattern of appraisal (i.e. by studying the events and appraisals that preceded the emotion). It also implies that to create a sought emotion and predict its occurrence one could model environmental stimuli to match a particular pattern of appraisal.

By Their Appraisal Dimensions

Similar to the Core Relational Theme method, using dimensions to distinguish emotions is based on the premise that emotions are composed of a series of binary choices across different appraisal dimensions (e.g. Pleasantness or Unpleasantness). An emotion is explained by the appraised belief (e.g. good or bad) among a series of dimensions (e.g. pleasantness, activation, control, certainty, responsibility, effort, etc.) that describe an emotion. For example to experience Anger the following conditions apply, Angry = NO(pleasantness) + NO(responsibility), while to experience Guilt =

NO(pleasantness) + Yes(responsibility). In a similar manner to the earlier discussion, by understanding the conditions that precede emotions and understanding what an individual is perceiving, one may be able to understand and predict an emotion.

Artifacts and Emotions

The Multidimensional Experience Emotional Experience of Artifacts

In the context of design and emotion, when discussing artifacts and emotions it is important to identify the different types of relationships possible between humans and artifacts. Gaver (1999) identified five (5) possible emotional roles artifacts may play in human-artifact relationships. Artifacts may: Elicit, Allow, Communicate, Recognize, and Have emotions.

- *Elicit*, artifacts may elicit emotions by what they are, how they are used, and what they represent (the relationship to some external event or second artifact).
- *Allow*, artifacts may allow for the experiencing of emotions by having flexibility in their composition (e.g. changing color).
- *Communicate*, artifacts may act as a medium for the communication of emotions from one person to another (e.g. emoticons).
- *Recognize*, artifacts may be capable of recognizing emotions using physiological and behavioral cues (e.g. affective computing).
- *Have*, artifacts with the use of simulation engines may have and express emotions in response to environmental stimuli.

This is an important point given that experiences with products may have different dimensions like those described above and may be experienced at different levels/domains. This is something that is supported by emotion research as part of the

cognitive theory of emotion (Cupchik, 1999; Ortony, Clore and Collings, 1988).

Emotions elicited by artifacts are not fundamentally different than those elicited by other stimuli. That is, they are authentic emotions as Desmet (2002) proposes using the analogy of emotion researchers who have studied emotions elicited by works of art (c.f., Fridja & Schram, 1995; Lazarus, 1991). As such an artifact's emotional attributes are the result of three distinct domains: the Sensory/Aesthetic, Cognitive/Behavioral, and Personal/Symbolic (Cupchik, 1999). What domain is more salient depends on an individual's goals, standards and attitudes (Ortony, Clore and Collings, 1988).. For instance a sensory/aesthetic meaning would serve in a decorative context, a cognitive/behavioral meaning would play a role in a functional context, and a personal/symbolic meaning would be important when in a social context. This does not imply that one domain dominates over the others, or that they are mutually exclusive. All three levels may play a role in emotions and their relative importance is managed by the interests of the individual, whether consciously or unconsciously. Others in the field suggest that this phenomenon is grounded in three distinct levels of brain processing: the automatic *visceral level*; the process control *behavioral level*; and the contemplative *reflective level* (Norman, 2004). Each having a particular role in the way interaction with the environment is managed. The Visceral Level corresponds to the automatic prewired processes that involve no reasoning and are recognized by the body from sensory information. The Behavioral Level is the subconscious component that controls routine behavior. The Reflective Level is an overseer layer that contemplates and biases behavior. While the visceral level is prewired, the behavioral and reflective levels are greatly influenced by learning and culture, yielding an infinite number of response types

across individuals for similar stimuli. This same phenomena has also been reported in the study of art where the identity of the “object of the emotion” has been coined. Tan (2000) suggests that a work of art may elicit two types of emotions - A-emotions and R-emotions. That is, emotions may be elicited by the characteristics of the object itself (e.g. color, form, function), A-emotions; or emotions may be elicited by some representation outside the artifact to which the artifact is associated (e.g. brands, events, people, etc.), called R-emotions. In product marketing this latter concept has been applied with great success in the use of “metonymies;” where the use of the name of one artifact or concept is used for that of another related one, that in turn adds meaning or value (e.g., Nike’s Michael Jordan shoes) (Dermirbilek & Sener, 2003).

In addition to the “object of the” emotion dimensions (Sensory/Aesthetic, Cognitive/Behavioral, and Personal/Symbolic) there is a time dimension that also plays a part in the experience of emotions and thus implications to the relationship between design and emotion. For instance, some in the design community have reported anecdotes of changes in emotions with time (Jacobs, 1999). Spontaneously elicited emotions are not the same as those elicited after some type of exposure to a particular stimulus, due to a “getting used to” phenomenon. “[People] they begin with an initial impression of the object, continue through actual experiences utilizing it, and culminate with degrees of emotional attachment to it” (Cupchik, 1999, pg. 75); that is, repeated exposure to the same stimulus will results in its reduced potency for eliciting a response through the principle of habituation (Cupchik, 1995). For instance, habituation within human-human relationships, in particular romantic relationships, begin with an explosion of vibrant emotions that subdue to a more tranquil “attachment” with time (Fischer, 2004).

In the context of design and emotion this is a key aspects of the understanding of the emotional experience with artifacts (i.e., designs) since it implies that these experiences are multidimensional and may even contain references to factors that reside outside the artifact itself (i.e. its relationship to something else) and thus the “object of the emotion,” is key. Further, this multidimensionality appears to prescribe a categorization of how such relationship between design and emotion may be approached in an operational context. It proposes the notion that one may experience emotions simply by *perceiving* a stimulus (object or event), by *engaging* with the stimulus, or by *appreciating* a stimulus for its relationship to an external-secondary quality. These are characteristics that fit well with the established efforts in the study of Aesthetics, Usability Engineering, and Branding-Marketing. Further, it also suggest that one needs to control and consider that an individual’s appraisal of a product changes and must be reevaluated across time or when the concerns under the evaluation have changed. This creates the need to not only understand the initial emotions elicited by products, but also to understand the long-term emotional patterns of elicited emotions and the fact that these emotions may be mixed and even contradictory; this is phenomena is described next.

Mixed Emotions

As discussed earlier, artifact emotional attributes are the result of three distinct domains (the Sensory/Aesthetic, Cognitive/Behavioral, and Personal/Symbolic) that are active simultaneously, implying that each may induce its own affective response. For instance Desmet (1999) showed that individuals would report that they had experienced a

mix of emotions, even conflictive emotions, which were elicited when presented with artifact designs for their evaluation. He explained this by using the emotional concern structure developed by Ortony, Clore and Collings (1988).

“This structure (the OCC structure) distinguishes three basic types of concerns: (1) goals, (2) standards, and (3) attitudes. First, goals are the things one wants to see happen (e.g., I want to publish a book). Second, standards are the things one believes ought to happen (e.g., I shouldn’t disrespect my parents). And third, attitudes are one’s dispositional likings or dislikings such as tastes (e.g., I love cheesecake). This theory implies that a stimulus can elicit three types of emotions, depending on which concern type is focused.” (Desmet, 1999, pg. 71)

This not only implies that different emotions may be experienced by a single individual, but that the variations in emotional responses between individuals should be expected to be large. Not only do different individuals have different concerns, but even if they had the same concern they may also have a different focus within the concern. This implies that in addition to understanding how individuals appraise a stimulus, one must also develop an understanding of the different contextual variables that may influence goals, standards and attitudes. This is because all three of these structures may change within a short period of time, or may be modulated by a particular situation.

Implications

Taken together, the above literature suggests:

- That there are a number of affective phenomena that are often mislabeled as emotions (true emotions are directed at an object/event and transitional). Emotions offer the

opportunity to evaluate the affective feelings individuals may encounter during a “product experience” as they perceive, engage, or relate to products/events.

- That all individuals are capable of experiencing emotions, yet how those emotions come about is determined by an automatic self-evaluation (appraisal) of the meaning of a stimulus to oneself (i.e. what it means to me?).
- That the appraisal is made in regards to a series of dimensions that are influenced by a broad range of variables such as goals, concerns (evaluation criteria), context, cultural influences, time, and cognition.
- That there are a series of mechanisms for identifying the presence of an emotion in an individual (behaviors, expressions, physiological reactions, and subjective feelings).
- That while measuring bodily and behavioral aspects of emotions should be attainable, some emotions may be mixed and beyond the capabilities of automatic measurement tools.
- That measuring and identifying an emotion is not sufficient. Beyond what the individual is feeling, one must understand why he/she is feeling it.
- That in the context of product emotions, one must understand what is the object of the emotion: the product itself or some related external artifact or event.
- That the appraisal criteria that generate an emotion varies according to three possible aspects in which one may experience a product (perceiving, engaging, relating; or after Cupchik, 1999, Sensory/Aesthetic, Cognitive/Behavioral, and Personal/Symbolic),

Thus in order to operationalize the relationship between emotion and design with the goal of influencing or informing the design of artifacts and the emotions they elicit, all of these criteria should be considered and consolidated in a process and series of tools. Some approaches have attempted to accomplish this, and are discussed next.

Current State-of-the-Art in Emotion and Design

In the field of “Consumer Behavior” the topic of how emotions influence purchasing behavior has been a central theme. The results from this type of market research are of use for the design of products, yet they have limitations for their transformation into usable design prescriptions. Currently the central theme appears to be “Experience Design;” but as Sanders and Dandavate (1999, p. 87-88) put it “we can never really design experience.” Experience is composed of what the designer provides and what the user brings with him/her to the interaction. Knowing about a user’s experiences, goals and interests, context, and characteristics becomes imperative for providing the opportunity for a design experience to occur. A review of some of the methods utilized to study emotion and design are presented next.

Ethnographic Approaches

While they are named individually and not “ethnographic” per say, a great number of approaches could qualify under the umbrella of what is implied by an “Ethnographic Approach.” The core theme of ethnographic-type approaches is to observe, capture, and translate the complexities of a community into a format that allows outsiders (in this case designers) to develop empathy and context. This is accomplished via several methods as outlined in Table 24.

Table 24. Ethnographic Tasks - Adapted from Sanders and Dandavate (1999).

-
- Listening to what people say.
 - Interpreting what people express and making inferences about what they think.
 - Watching what people do.
 - Observing what people use.
 - Uncovering what people know.
 - Attempting to understand what people feel.
 - Appreciating what people dream.
-

Some of the common tools for ethnographic approaches are site observations, focus groups, interviews, and questionnaires. These are what Sanders and Dandavate (1999) call “Do”, “Say” and “Make” tools, the first two are tools that allow researchers to see what people do and say, and the last one allows for participatory design and result in “as-yet-unknown, undefined, and/or unanticipated” (p. 90) needs. Participatory design is desired to some point in order to gain access to the experiencer’s world as he/she expresses the experience. The incorporation of these three kinds of tools has been accomplished using “emotion toolkits” or “probes” in which usually a selected group of individuals is given an assignment and the tools for documenting it (e.g. diary, camera, voice recorder) or asked to bring back relevant items (e.g., see Johnson & Wiles, 2003; Wenseveen, 1999). For example, Desmet (1999) utilized an exploratory ethnographic method to accompany his assessment tool, where he asked individuals to identify during a period of time (while carrying through their daily lives) a series of objects that made them feel a particular set of emotions individually (e.g., happiness). For each emotion a picture and a note in a logbook were requested. Based on the responses, the designer

could gain insight into what produced the emotions that were developed and gain empathy to what each individual's concerns were.

These methods, while insightful and invaluable to the context of design and emotion, lack the prescriptiveness or diagnosticity to objectively guide design. They provide insights, yet without additional tools and data transformation much is left to the discretion and capability of the designer.

Heuristics

The design community has employed the use of "heuristic" rules to influence the perception of individuals by manipulating the design of an artifact. The choice of what is used depends on which level one is designing for (as discussed earlier these are: Sensory/Aesthetic, Cognitive/Behavioral, and Personal/Symbolic). For the sensory/aesthetic domain, designers have used heuristics for such things as lines, shapes, texture, balance and color; and gestalt principles and performance heuristics for cognitive/behavioral phenomena (e.g., Nielsen, 1993). These methods attempt to exploit the shared genealogy of individuals (as proposed by the Darwinian and Jamesian traditions) and the generalization of new discoveries through guided observation of the social sciences. While this "bottom-up" approach of assembling individual components may prove efficient, critics question the validity - as different elements achieve synergy in composition (Liu, 2003). With a "top-down" approach this criticism is controlled for, yet the results from the method are difficult to interpret, leading to the need for a more systematic approach to provide some diagnosticity.

Emotional Assessment

The goal of these methods is in determining what the individual is experiencing when exposed to a particular stimulus and gain insights from this exposure. The Emotional Assessment methods focus on measuring some element of affect through a tool. Emotions are multi-component phenomena consisting of: expressive reactions, physiological reactions, behavioral reactions, and subjective feelings (see Figure 13), and thus these tools are designed to measure some of these components:

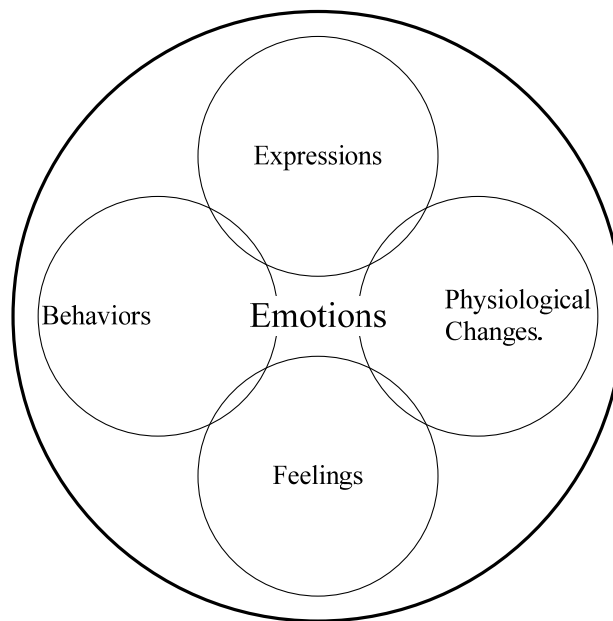


Figure 13. Multiple Components of Emotions (after Plutchik, 1980).

Behavioral Reactions Methods

The methods reported in the literature focus on how an individual acts when exposed to a stimulus, which may be modulated by cultural display rules. In this sense behaviors refer to postures and movements displayed. Desmet (2002) discussed just how

difficult understanding behaviors may be, when he reported on the subtle differences between Japanese and Dutch actors displaying “disappointment”. In his report, he observed how the lack of a simple “feature” of looking away from the source of the emotion made the expression-behavior executed by Dutch actors incomprehensible by Japanese test participants. While there are methods that promise to measure behaviors, they have not been specifically used for this purpose. For instance, Velastin and Davis (2005) report on the capability to track movements and patterns by individuals in a crowd through video surveillance, and through evaluation of “lingering” or “moving in a different direction from the majority” one may identify unsafe behavior. The strengths of this approach are that target behaviors may be readily identified by a trained observer without the awareness or distraction of the subject of interest (e.g., startles suggest surprise). On the other hand, the weaknesses of this approach are that it relies on the interpretation of a trained observer, and it’s limited to the broad interpretation of a general emotional state and or to a limited set of discrete emotions.

Expression Measuring Methods

These approaches look for particular gestures or behaviors to make their judgments (c.f. Hager & Ekman, 1983). While unobtrusive and promising in that they could be used universally to capture multicultural expressive cues from basic emotions, they lack the capability to interpret mixed emotions and may be limited to a sub-set of basic emotions. These approaches have largely focused on facial and voice expressions to discriminate between emotions. Facial expression methods are based on the assumption that key facial expressions are linked to specific emotions (c.f. FACS, Ekman, Wallace, Friesen, & Hager 2002; Hager & Ekman, 1983). They are valuable in that they offer the

opportunity to identify what an individual is feeling, through observation of changes in their face. While promising these methodologies have several limitations: they are limited to a small subgroup of basic emotions (e.g. happy, surprise, fear, anger); automated methods can only discriminate prototypal emotions, while in real life prototypes are not the norm; they cannot identify mixed emotions; and they cannot identify non-prototypical emotions like boredom or frustration (Kapoor, Qi and Picard, 2003). Vocal expression methods attempt to identify emotional states based on vocal patterns in voice (e.g. energy, utterances, pitch dynamics, etc.). Compared to facial expression these methods have been studied less and have recognition performances comparable but lower than facial methods (Johnstone, Reekum, Kirsner & Scherer, 2005). The benefits of these methods are similar to those of the facial expression methodologies, in addition, they have the capability to be recognized across cultures as many of the vocal changes are due to physiological arousal, may be measured without disturbing the individual, and some are commercially available (e.g. Truster™ Personal Lie Detector by Advantage UpGrade). Some disadvantages of these methods are their limitations in accuracy performance (e.g., 72% for Truster™ as reported from their field study; and 70% recognition by expert judges – Johnstone, Banse & Scherer, 2006); they are limited to a small group of emotions; they may require expert judges for emotions not yet automated; and automated versions require trained interpretation.

Physiological Methods

These approaches exploit the array of bodily changes that may be present when experiencing emotions and focus on autonomic bodily changes that accompany emotions and are the result of changes in the Autonomic Nervous System (ANS) (Levenson, 1992).

These may include a variety of physiological data sources like blood pressure, skin conductivity, pupil size, brain waves, heart rates, body-heat fluctuations (c.f. Kapoor, Qi, & Picard, 2003 – facial action recognition; Polzin & Waibel, 2000 – verbal expression recognition; Verona & Curtin, 2006 – startle eye-blink reactions; Puril et al., 2005 – thermal imaging; Britton et al., 2006 – heart rate; Bradley, Cuthbert & Lang, 1996 – skin conductance response). These methods exploit the fact that unlike expressions, emotional processes are automatic and out of the control of the individual. A benefit of such methods is that they provide an instantaneous measurement of changes that are out of the control of the individual, thus granting them a high degree of association between stimulus and affect. They are also advantageous as they do not require the individual to be disturbed or distracted to probe for the emotional state. On the other hand, they are limited to a small number of basic emotions; require expert analysis for interpretation; cannot assess mixed emotions; may be prone to unrelated noise; and may require complex apparatus for assessment. One key limitation of physiological measures is their specificity, that is, that there may be no particular specific pattern of bodily change that correlates with particular emotions (although this is challenged by Levenson, 1992), but that rather the changes in bodily activity in a particular direction represent the emotion (Levenson, 1992; Desmet 2002).

Subjective Feelings Methods

These approaches assess emotions through self-report and rely on the conscious awareness by individuals of their affective state and are reported through self-report. While a consensus definition for emotion may not exist, individuals in the general population are able to discern and identify emotions. This is supported by Shaver et al.

(1987), who in their work on emotion prototypes summarized the converging results of their work and other researchers in distinct geographic areas.

“...although English speakers around the world have difficulty giving an explicit rule like definition of emotion, they have little trouble agreeing that a particular psychological state name designates a relatively good or a relatively poor example of the emotion category.” (p. 1064)

The strength of subjective methods include their ease of administering, requiring at times nothing more than verbal answers or pen-and-paper. There are primarily two approaches for this approach; Dimensional and Discrete Emotions approaches (Scherer, 2005) . The dimensional approach utilizes key scales to inquire about affective factors (e.g., valence, arousal, intensity) (c.f. Geneva Emotion Research Group, 2002). Examples of emotional dimensions are Valence (i.e. positive and negative affect; Warmth Monitor, Stayman & Aakner, 1993) and Arousal (e.g. Affect Intensity Measure, AIM, Larsen, 1984 in Larsen, Diener, & Emmons 1986). The Discrete Emotion approach utilized words or other representations of emotions (pictures or animations) to inquire about felt emotions, and some are even able to assess mixed emotions (e.g., Lang, 1980; Richins, 1997; Desmet 2002). A variety of these methods use words and scales to allow individuals to indicate how they are feeling (c.f. Geneva Emotion Research Group, 2002). Until recently one of the limitations of these approaches was their verbal bias which was confounded with an individual’s vocabulary (i.e., the familiarity or recognition of the meaning for the emotion words or dimensions). However, others have stepped away from verbal methods and begun using images or animations to illustrate emotions - having individuals indicate which items represent what they felt and to what intensity

(c.f. Lang P.J, 1980 – Self Assessment Manikin, SAM; Desmet, 1999; 2002 - Product Emotion Measurement instrument, PrEmo; Desmet, Overbeeke & Tax, 2001 – Emocards). Furthermore, they have been shown to produce reliable results. For instance Pekrum, Goetz, Perry, Kramer, Hochstadt, and Molfenter (2004) report reliability coefficients between 0.88 and 0.95 for their scales. Sanford and Rowatt (2004) report reliability estimates for their three emotion scales at 0.89, 0.84, and 0.82. Similar to Stayman and Aaker (1993) who found reduced test-retest reliabilities for their humor measuring instrument at 0.65, warmth at 0.85 and irritation instruments at 0.72. Nonetheless subjective methods do have some limitations. They are disruptive to the task/experience being assessed and rely on the individuals' memory (e.g. Richins, 1997) and ability to express their emotions. Furthermore individuals differ in “affective clarity,” that is they differ in their ability to experience their moods and emotions lucidly (Lischetzke, Cuccodoro, Gauger, Todeschini, & Eid, 2005). Like all subjective assessment methods, they rely on the honesty of individuals' reports, although Fischer (2004) has reported some physiological-subjective correlations between self-report and brain imagery.

In general a key limitation of all these emotion assessment tools and methods is their limited diagnosticity (i.e., they cannot explain why the individual is feeling a particular way). While they may indicate what an individual is feeling, they cannot explain why, which is critical in order to understand the “object of the emotion” as discussed earlier.

Affective Computing

These methods are not entirely concerned with designing and emotion, but are rather focused on designing emotionally “intelligent” machines (i.e., reactive interfaces that change with users’ experienced emotions). In this case these systems rely on an individual’s physiological changes or expressions to interpret what the individual is feeling (c.f. Kapoor, Qi, & Picard, 2003- facial action recognition; Polzin & Waibel, 2000 – verbal expression recognition). Similarly, within this genre are those methods that seek to model and reproduce emotions based on environmental stimuli (i.e. machine emotions, c.f. Exkschlager, Bernhaupt, & Tscheligi, 2005; Gratch & Marsella, 2005). While the affective computing approach is promising in its promise to automatically identifying emotions and developing emotional prediction tools, it does so in the same manner as the previously discussed physiological and expression measuring tools. Thus, its shortcomings involve their inability to identify mixed emotions and their limitation to a small number of basic emotions.

Semantic Differentials

While not specifically attending to emotions, these methods have been utilized in the past to assess or prescribe design from an affective perspective. A series of methods are available that allow on to uncover attitudes or subjective impressions which can carry subjective meaning and are later used for transformation into prescriptive requirements. Such is the case of Kansei Engineering, which through a series of steps is able to create a custom instrument for determining the relevant factors to which a particular context is evaluated (e.g., affective criteria) using statistical methodology. Kansei Engineering is of special interest given its status as the only method expressly designed for quantifying

affective customer needs and developing them into products (Schütte, 2005). With these criteria alternative designs are evaluated using end users/customers to express their feelings regarding the designs. Through scoring, and at times modeling, the best alternative is selected or the best design parameter estimates are identified. This yields the ability to not only identify the impressions of individuals but to predict how a potential design may be perceived by individuals. A disadvantage of the Kansei method is its complexity as it requires expertise, time and effort to utilize and to develop the assessment instrument, further such instrument is only relevant to the context or artifact in question. Other methods in this category, are context specific standardized tools such as the Semantic Description of Environment (SMB) (Küller, 1975 in Karlsson, Aronsson, & Svensson, 2003). For instance the SMB has been used in the evaluation of vehicle interiors and is able to distinguish and rate products based on visual aesthetic evaluations (Karlsson, et. al., 2003). Although the SMB method is simpler than the Kansei (in which an instrument like the SMB is developed in the process), both methods lack the ability to indicate why individuals feel as they do.

Attitude / Sentiment Approaches

As discussed earlier attitudes / sentiments are long lasting predispositions towards identifiable stimuli and contain affective, cognitive and behavioral components (Petty, Fabrigar, & Webener, 2003). As such they may be utilized to understand the affective relationships between an individual and an experience.

Sentiments are long-lasting predisposition to particular stimuli created through previous exposure to the stimuli, which result in a *dispositional idea* (Broad, 1954). There are certain sentiments that are rather common in human beings and appear to be

innate (e.g., dislike of blood, dislike of unstable surfaces) (Fridja, 1994). In general, sentiments are enduring and stable responses to stimuli, most having their origin derived from previous judgments (emotional appraisals). Furthermore, Zajoc (1980, 2000) suggests that individuals may immediately acquire an affective response towards a stimulus even though they have no awareness of having encountered it before. In turn, judgments are constantly influenced by preexisting sentiments (Forgas, 2003).

Emotions and sentiments have a reciprocal relationship, as often emotions may lead to an acquired sentiment; and an object towards which a particular sentiment is held may trigger a particular emotion (Fridja, 1994). Similar to emotions, sentiments have a set of characteristics that define them. Sentiments have Valence (positive/negative), in this sense they are broader than emotions as only the direction along an affect dimension is considered here. Similar to emotions, sentiments have Strength in reference to certainty versus probability. They also have a Complexity component, which considers the number of elements that participate in the formation of the sentiment. Although the original tripartite theory of sentiments considered affect as a single dimension (positive or negative), the valence component has more recently been re-conceptualized as a component made up of various discrete emotions (Petty, Fabrigar, & Wegener, 2003). Specifically, sentiments are said to have ABC characteristics: Affect, Behavior, and Cognition components (see Figure 14; Breckler, 1984; Eagly & Chaiken, 1993). The affect component considers the feelings (i.e., emotions) experienced towards the stimulus. The behavioral component considers the actions or behaviors exhibited towards the stimulus. The cognitive component considers the thoughts/beliefs about the stimulus.

In practice, most efforts have been devoted to measuring the cognitive and affective components (Petty, Fabrigar, & Wegener, 2003).

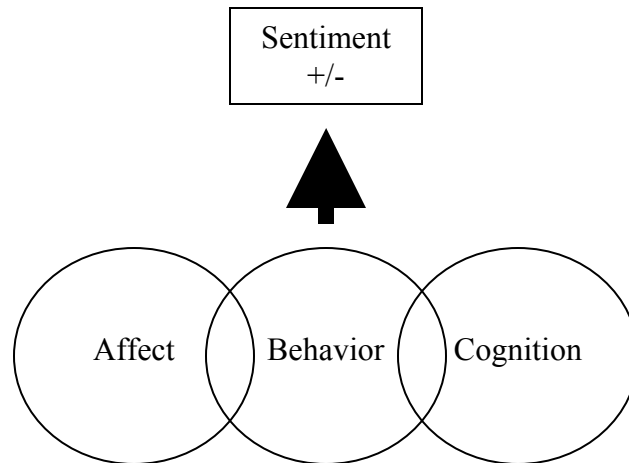


Figure 14. Components of the Sentiment Construct (after Petty, Fabrigar and Wegener, 2003)

Unlike methods for measuring emotions, sentiment assessment methods are generally not organized based on the components of sentiments. The sentiment construct is generally assessed via an aggregate measurement of the three components (affect, behaviors, cognition), which individually do not yield a true measurement of sentiment. In general, aggregate sentiments measures can be classified under two general approaches: explicit and implicit methods. Among the explicit methods are a number of subjective approaches, which either capture a global measure of sentiment or a multiple factor measure of the sentiment construct. Implicit methods use cognitive theories to analyze and measure sentiment using behavioral data from responses to inquiries.

Explicit methods

These are either global or factor based. The global methods use a single metric to provide a subjective measurement of sentiment. These are tools which measure a global

index of sentiment along the valence dimension (i.e., positive and negative affect) and are represented by instruments such as the Warmth Monitor used in advertising (Stayman & Aakner, 1993). While the Warmth Monitor may be considered an emotion tool, through its application it may be turned into a sentiment measurement. While global methods are readily applied, they lack any diagnosticity as no other information is captured but the Sentiment score. On the other hand, factor based methods may assess a holistic subjective score through a composite sentiment construct that is composed of the subjective factors that target each of the three component of sentiments and assessed via subjective criteria. Fishbein and Ajzen (1975) report the following factor-based methods for assessing sentiments: Fishbein's method, a combination of Bogardus' Social Distance and Guttman's Scalogram Analysis, Thurstone's Equal-Appearing Interval Scale, Likert's method, and Osgood's Semantic Differential method. Each of these methods utilizes verbal descriptions to measure all three components of sentiments (affect, behavior, cognition) and involves manipulations of lists of statements to arrive at a measurement of sentiment towards an item using a subjective rating system. These methods have the advantage of including a variety of factors, which may be measured independently of the main sentiment construct. As such they may provide some degree of diagnosticity to the nature of the sentiments experienced by those reporting. Nonetheless they are textual based, are prone to memory biases and their results are not comparable across methods (i.e., one needs to make assessment utilizing the same, often customized, tool to have data for comparison purposes) . Furthermore they require the creation of context unique instruments that require expert design and validation.

One general limitation of all explicit methods is their reliance on the individuals' responses and the inability to capture behaviors. It's been suggested that behaviors are an indication of the greatest commitment to a subject, where the observation of actions determine the true sentiments towards an object (see Table 15, c.f. Krathwohl, Bloom, & Masia, 1956; Hauesnstein, 1998). While explicit behavioral methodologies could not be identified in the emotion and design literature, there are some reports of the use of such tools in the study of Organizational Commitment. In the latter field, questionnaires have been used to capture behavioral measurements by querying the existence or not of specific behaviors (e.g., Meyer & Allen, 1997).

Table 25. Taxonomy of Affective Educational Objectives Adapted from Krathwohl et. al. (1956).

Level	Definition
Receiving	Being aware of or attending to something in the environment
Responding	Showing some new behaviors as a result of experience
Valuing	Showing some definite involvement or commitment
Organization	Integrating a new value into one's general set of values, giving it some ranking among one's general priorities
Characterization by Value	Acting consistently with the new value

Implicit Methods

In addition to these subjective measurement instruments, behavioral instruments have been used to measure sentiments said to exist beneath consciousness as implicit biases (e.g. Implicit Association Test, Greenwald & Nosek, 2001; Visual Probe Task, Mogg, Bradley, Field and De Houwer, 2003). These types of approaches use behaviors such as response times in relation to congruent and incongruent stimuli-property associations (e.g. white-good, back-good) as an indication of implicit sentiments. Which while impressive in their ability to uncover hidden sentiments and identify biases, they are unable to uncover the source of such biases and require expertise effort (e.g., in tool development and data analysis).

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