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PROJECT COMMUNICATION & ORGANIZATION SYSTEM

SMALL GROUP COLLABORATION

A graduate project submitted to Dakota State University in partial fulfillment of the requirements for the degree of Master of Science in Information Systems

December, 2009

By Sharon K. Drews

Project Committee:

Dr. Wayne Pauli
Dan Friedrich
Professor Christopher J. Olson



PROJECT APPROVAL FORM

We certify that we have read this project and that, in our opinion, it is satisfactory in scope and quality as a project for the degree of Master of Science in Information Systems.

09
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ACKNOWLEDGMENT

I would first like to thank Dr. Wayne Pauli. His role as advisor, instructor, and mentor was immeasurable. He was always there with an encouraging word and valuable information.

My appreciation and thanks to Professor Christopher Olson and Dan Friedrich for serving on my project committee. Their assistance and advice was always positive and helpful.

I would also like to acknowledge Dr. Margaret O'Brien. Her assistance, guidance, and friendship helped shape my academic experience in an ever positive way.

I would like to thank my family for their support and encouragement throughout this project and my academic experience at Dakota State University. When times were tough, they were always there to lift me up or rattle my cage as needed.

I am grateful for my academic experience at DSU. It is a nurturing yet challenging environment to acquire and hone the skills needed to compete in today's world. My thanks to everyone that makes up the DSU family.

ABSTRACT

Project management is a function in all business organizations and very active in the academic setting. Management of project management can be a challenge.

The market has been responsive in the development of tools to assist with project management. There are many products to choose from to integrate into your organization and keep your projects and project team members on track. Often, the question is not getting a system but rather which system to embrace.

The focus for this project is identifying a project management tool for the small group of eight participants or less.

For the ultimate small group project management tool, nine requirements were identified. An evaluation of twenty-one existing project management software packages was completed. They were evaluated against the nine critical requirements with one additional criterion. System cost was added to the overall evaluation process.

Upon review of existing systems, it was determined that the right package is not available out of the box for the small group. A project organization and communication application will be developed to meet that need.

DECLARATION

I hereby certify that this project constitutes my own product, that where the language of others is set forth, quotation marks so indicate, and that appropriate credit is given where I have used the language, ideas, expressions or writings of another.

I declare that the project describes original work that has not previously been presented for the award of any other degree of any institution.

Signed,

Sharon K. Drews

Sparon K Druss

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CHAPTER 1

INTRODUCTION

"Normal people...believe that if it ain't broke, don't fix it. Engineers believe that if it ain't broke, it doesn't have enough features yet." (Adams, unknown, p. unknown)

Background of the Problem

Group project collaboration is a function that is common in most academic and business environments. Often, group members are physically located in different areas. This may vary between different floors of a large organization building, different buildings across an organizations campus, across town in different buildings or different organizations, across many miles within a country or even possibly, in different countries around the world.

Collaborating group compositions are limitless. However, one factor is the same for all groups. They are most efficient if they can converge in a shared space.

Statement of the Problem

The task at hand was to locate a project management system for group collaboration for groups of eight or less participants. The project management system needs to be lightweight enough to make the system usable yet robust enough to meet user needs. A list of nine features were identified that would be required for the system. The primary goal is to provide a system to track projects and project version edits.

Often, proofing, version edits, and communication regarding project progress is done via email. This process is highly inefficient. For example, one project may need to be proofed

and edited several times. Emails get lost, deleted or pushed to the bottom of the inbox and group members end up with old project versions. Some of the projects are too large to email

which is also problematic.

Objectives of the Project

The objective of this project is to identify a system for small group collaboration that has just enough features; not too many to be cumbersome and difficult to use and not too lean rendering the system useless with many of the existing problems still in play. The implementation of the right project communications and organization management system

The solution for this problem will fall into one of three categories:

will greatly improve the editing process and save group members time and frustration.

An existing project management software program.

An existing project management software program with customization.

A custom built project management application. 3)

Upon completion of this project, the proper management system will be identified that is capable of resolving organization and communications problems that small groups' experience.

Project Scope Statement

Project Title: Project Communication and Organization System

Date: Fall, 2009

Prepared by: Sharon Drews, drewss@pluto.dsu.edu

Project Justification

The strategic goal of this project is to identify a project management system capable of being an advantage for the small group environment. The chosen system will enable small groups to work more efficiently. The project pieces will be accessible and organized into one workspace with the related project piece comments for changes. System costs to consider are flat fees, monthly fees, and yearly license fees.

Product Characteristics and Requirements

- 1. Secure login for users.
- 2. Administration can assign permissions.
- 3. Upload and download capabilities (large files).
- 4. Assign priorities to project pieces.
- 5. The ability to move a project from one queue to another queue (such as work-in-progress, needs review, edited, and finalized).
- 6. Users can make edits to posted project pieces with comments.
- 7. Email would be sent to the user in charge of a queue when something new is added. Also, when changes are made, an email alert is sent to group members.
- 8. Versions tracking as new edits are uploaded.
- 9. Idea tracker as group members come up with new ideas for projects, they can be entered into the program and saved for future reference.
- 10. The website must be available 24/7.
- 11. The website must be accessible with a standard Internet browser.

Summary of Project Deliverables

Project management-related deliverables: Scope Statement, WBS, Gantt Chart, final project presentation, and any other documents required to manage the project.

Product-related deliverables

- 1. Similar Website Research: Research similar systems to help determine the features of the site and any pros or cons with implementing the project.
- 2. Web Design: A design of the new system website, if needed.

Project Success Criteria

The goal is to complete this project by early 2010.

CHAPTER 2

PRODUCT REVIEWS

Overview

The evaluation process involved twenty-one existing project management packages. Each package was reviewed for requirements one through nine as identified as best features. Regarding features ten and eleven, it is assumed that a web-based delivery of the project communication & organization system will be available 24/7/365 and accessible via any major web browser.

One additional criterion, cost, will be included in the review. Cost is a substantial consideration when making a purchase decision. The cost comparison information is accessible in <u>Appendix D</u>.

The reviewed systems include codeBeamer, Ace Project, Pelotonics, Central Desktop, Basecamp, Project Spaces, Microsoft Groove, Clearspace, Horde Groupware, Collaber, Noodle, Cisco WebEx, VEO Project, PROJECTinsight, Celoxis, Webcollab, VIP Task Manager, Simple Groupware, ProjectPier, Groupion, and Knowledge Tree. For quick reference, a system comparison table is available in <u>Appendix E</u>.

A visual cue system has been established for the following reviews. Directly following the name of the system are nine stars. A darkened star indicates compliance with a requirement. A dimmed star indicates partial requirement compliance. An undarkened star indicates non-compliance with a requirement. The following is an explanation of the evaluation requirements.

- ★ Secure login
- ★ Assign user permissions
- ★ Upload/download capability
- ★ Assign project priorities
- ★ Assign status (such as work-in-progress, needs review, edited, and finalized)
- ★ Users can edit documents with comments
- ★ Email alerts for updates
- ★ Version Control
- ★ Idea tracking

Reviews

WebCollab

This software is very nice. It has a clean, user-friendly dashboard as presented in Figure 1. It has many of the function requirements.

The requirements that it meets are:

- The system has login requirements
- Permissions are assignable
- Project priorities are color-coded with highlighting
- Upload and download capabilities
- Users can enter edits
- Version tracking
- Email alerts can be set to be sent automatically
- Open forum for idea sharing and tracking

The requirements that it does not meet are:

• Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

- Calendar
- RSS feeds (also unique to each user and password protected)

Nice features:

 Projects can be labeled, default tags are 'Done', 'Active', 'On Hold' (labels can be customized)

- Customizable splash screen, background colors, and text styles
- Compatible with most current web browsers

WebCollab is open source. There is zero cost for the software.

WebCollab strives to be "secure, functional, and reliable without unnecessary glitz."

They have done a good job at attaining their goals. (Cohen, 2005)

WebCollab has been rated with 8 out of 9 stars.

Source: http://webcollab.sourceforge.net/

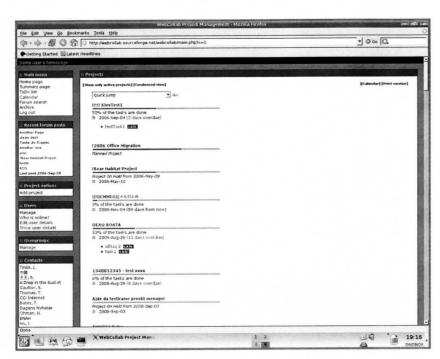


Figure 1: WebCollab Homepage

VIP Task Manager

VIP Task Manager has two versions of their software available; VIP Task Manager Standard and VIP Task Manager Professional. It would be necessary to use the professional version rather than the standard version to meet the desired requirements for the system.

This software is packed with features. It has a busy dashboard. It does have much of the functionality required as demonstrated in Figure 2.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign project priorities
- Upload and download capabilities
- Users can enter edits
- Email alerts can be set to be sent automatically
- Version tracking
- Notes area for idea sharing and tracking

The requirements or requirements detail that it does not meet are:

• Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

Calendar

Nice features:

- Project status can be labeled
- Archiving tasks/projects (send and restore capable)

VIP Task Manager has a web site designed to market its product

(www.taskmanagementsoft.com/). The website is thorough, easy to navigate, and easy to find information on a subject or feature. Product costs are listed clearly and the purchase process is painless.

VIP Task Manager has been rated with 8 out of 9 stars.

Source: http://www.vip-qualitysoft.com/products/task-manager/

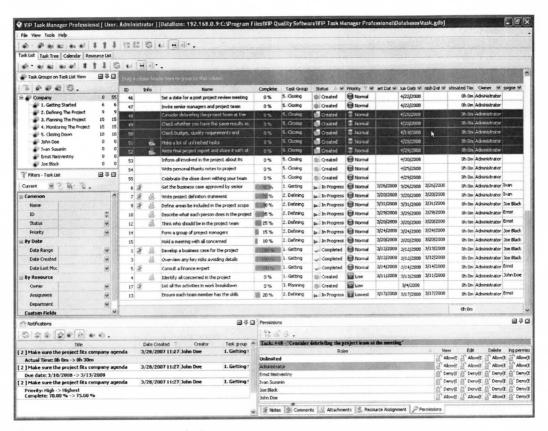


Figure 2: VIP Task Manager Task List.

codeBeamer

CodeBeamer has two versions of their software available; CodeBeamer Standard and CodeBeamer Professional. It would be necessary to use the professional version rather than the standard version to meet the desired requirements for the system.

This software has many useful features. It has a well designed and friendly dashboard as shown in Figure 3. It does have much of the functionality requested.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign project priorities
- Upload and download capabilities
- Users can enter edits
- Email alerts can be set to be sent automatically
- Version tracking (referred to a versioning by codeBeamer)
- Discussion forums area for idea sharing

The requirements that it does not meet are:

• Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

- Social features for voting, ranking, and rating
- Forum threaded discussions.

Nice features:

Project status can be labeled

- Search & Index (all data that it has captured)
- LiveEdits -- integration with MS Office for document editing. After edits have been completed, auto-versioning is utilized.

codeBeamer has a web site designed to market its product

(www.intland.com/index.html). It does have a user guide which indicates that there is a

learning curve to use the software. This could be an issue for non-tech users.

codeBeamer has been rated with 8 out of 9 stars.

Source: http://www.intland.com/

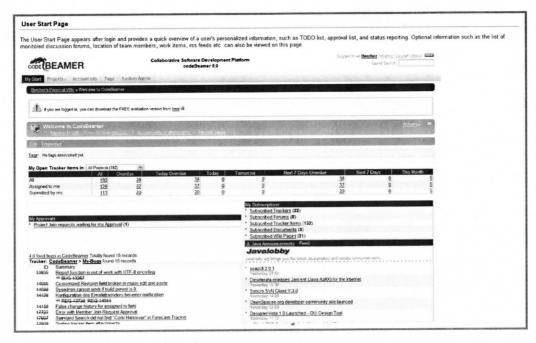


Figure 3: codeBeamer Dashboard

Ace Project

Ace Project has two versions of their software available; Ace Project Online and Ace Project for a private Intranet. The online version is available at no charge. However, the online version account will be deleted without notice after thirty days of inactivity. This could incur a loss of documents issue. The stand alone version does have costs associated with it.

Costs are listed on the comparisons table.

This software has many features that have been requested of the system. It appears to be user-friendly with a short learning curve as shown in Figure 4.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign project priorities
- Upload and download capabilities
- Users can enter edits
- Email alerts can be set to be sent automatically
- Version tracking (called task history by Ace Project)
- Discussion forums for sharing ideas

The requirements that it does not meet are:

• Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

Calendar

Nice features:

- Project status can be labeled
- Branding options
- Search by keyword with advanced search options
- Choose of SQL Server or MS ACCESS database

Ace Project has a web site designed to market its product (www.aceproject.com/index.htm).

Ace Project has been rated with 8 out of 9 stars.

Source: http://www.aceproject.com/

All Project Types 😨 All Project Priorities 💌 Incomplete Projects 💌 Show Project Templates Only 🗓								
All Clients	▼ Text to Search	h: Apply Filter						
Number 3	Name	Project Type	Priority	Start	Due-Date	Total Tasks	Total Estimated Hours	Average Estimated % Done
自CON-001	Construction	Technology	Urgent	4/5/2008	5/4/2008	15	88.00	21.82%
MUS-001	Music creation group	Technology	Urgent	4/6/2008	5/23/2008	15	48.00	40.83%
REAL-001	Real Estate Agency	Marketing	Urgent	3/20/2008	5/1/2008	15	31.00	37.10%
REC-001	Head hunter	Marketing	Urgent	3/18/2008	4/24/2008	15	34.00	63.24%
SOFT-001	Software development	Technology	High	3/25/2008	5/8/2008	13	104.00	53.75%
≘STU-001	Study group	Marketing	Urgent	3/26/2008	5/7/2008	15	78.00	41.41%
WEB-001	Web Design	Technology	Urgent	4/4/2008	5/2/2008	15	50.00	51.40%

Figure 4: Ace Project All Projects Screen

Pelotonics

Pelotonics mission was to create a simple to use project collaboration software to assist with small businesses. They feel their main competitors are Basecamp and Central Desktop.

Pelotonics has succeeded in many ways as presented in Figure 5. However, by going light, they are too light for the application to meet the desired requirements for the system.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign task priorities
- Upload and download capabilities
- Users can enter edits
- Email alerts can be set to be sent automatically
- Version tracking (referred to a versioning by Pelotonics)
- Message board for sharing ideas

The requirements that it does not meet are:

• Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

Calendar

Nice features:

Project status can be designated

 The dashboard lists "Latest Project Activity" so you can see at a glance what has been updated and/or worked on

Pelotonics has a web site designed to market its product (www.pelotonics.com/). The website is somewhat lacking visual demonstrations (screenshots) and vague on feature information. They do allow for trial accounts to get hands-on experience with the product.

Pelotonics has been rated with 8 out of 9 stars.

Source: http://www.pelotonics.com/

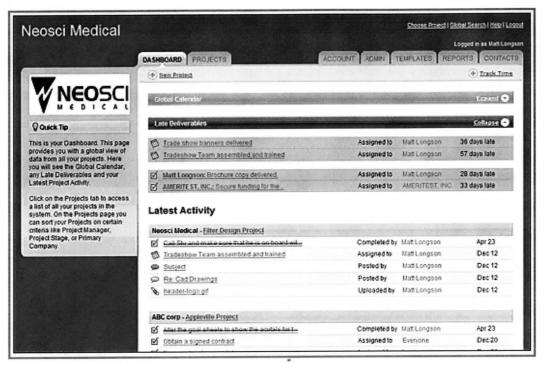


Figure 5: Pelotonics Dashboard

Central Desktop

Central Desktop has created collaboration software that is easy to use and requires little learning curve. Its design is intuitive as shown in Figure 6.

Central Desktop monthly fees are expensive. This could present a barrier. An alternative may be to design a system which resembles Central Desktop.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign task priorities
- Upload and download capabilities
- Users can enter edits
- Email alerts can be set to be sent automatically
- Version tracking (numbered)
- Discussions tab for sharing ideas

The requirements that it does not meet are:

• Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

- Document Library (Check-In /Check-Out)
- Outlook calendar integration

Nice features:

 Project status can be designated (Default values are draft, pending approval, approved, FINAL [read only], and cancelled. The tags can be modified.)

- The dashboard tabs include My Tasks, My Calendar, Project Reports, and Web Meetings
- Search
- IM integration
- RSS feeds
- Schedule and host web meetings
- Branding

Central Desktop has a web site designed to market its product (www.centraldesktop.com/). The website is a plethora of feature information with some screenshots. They have a short video for all or most of the software features.

Central Desktop has been rated with 8 out of 9 stars.

Source: http://www.centraldesktop.com/

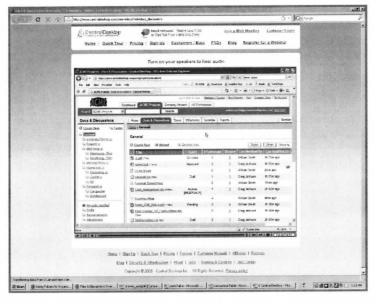


Figure 6: Central Desktop Document List

Basecamp

Basecamp is a hosted collaborative software solution. An installable version is not available.

The package they offer is not exceptional. In the review process, it appeared that many organizations are using the software and it is hailed as an industry standard. Versioning is shown in Figure 7.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign task priorities
- Upload and download capabilities
- Users can enter edits
- Email alerts can be set to be sent automatically
- Version tracking (numbered)
- Message board for sharing ideas

The requirements that it does not meet are:

• Documents are not moved to the appropriate queue when status changes

Negative features:

- Project status can not be designated
- It's not possible to create sub-projects
- File uploads of 100 MB or less

Features it has that were not specifically requested:

- Archiving projects
- Calendar function is available using the iCalendar format by subscribing to
 Mozilla Calendar, Apple iCal, and The Backpack Calendar, for example

Nice features:

- Customization includes logos, colors, and categories
- The dashboard tabs are generated automatically from recent use behavior
- Search
- RSS feeds

Basecamp has a web site designed to market its product (www.basecamphq.com/).

The website is comprehensive with feature information. They offer a short video for many of the software features. The FAQ is adequate or better.

Basecamp has been rated with 8 out of 9 stars.

Source: http://basecamphq.com/

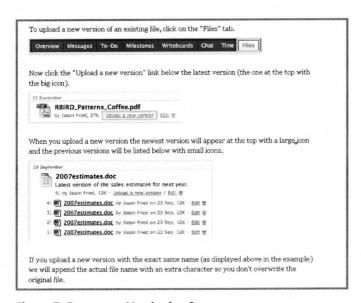


Figure 7: Basecamp Versioning Screen

Simple Groupware

Simple Groupware is a complete open source enterprise application.

Simple Groupware is created and offered free by a one-man company in Germany. He states that he works this project in his free time. Simple Groupware is a conglomeration of freeware applications brought together under one roof, so to speak, to form a project collaboration software package. One customization option is shown in Figure 8.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign task priorities
- Upload and download capabilities
- Users can enter edits
- Email alerts can be set to be sent automatically
- Automatic versioning without manual check-in or check-out
- Forum feature to share ideas

The requirements that it does not meet are:

- Documents are not moved to the appropriate queue when status changes

 Features it has that were not specifically requested:
 - Calendar

Nice features:

- Customization of colors, text styles, and themes
- All files automatically checked by a virus scanner

- Search of all file types
- RSS feeds

Simple Groupware has a web site designed to market its product (www.simple-groupware.de/cms/). The website is comprehensive with feature information. It has quite a few screenshots. It does not offer on online demo version due to resources requirements. The FAQ is adequate or better.

Simple Groupware has been rated with 8.5 out of 9 stars.

Source: http://www.simple-groupware.de/cms/

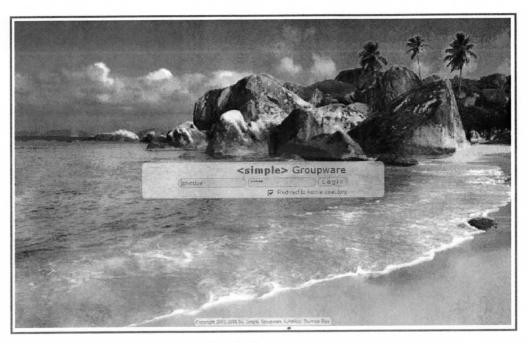


Figure 8: Simple Groupware Customized Login

Project Spaces

Project Spaces is a simple yet robust online work space solution for project collaboration.

Project Spaces features list is impressive. The versioning feature is wonderful as presented in Figure 9.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign task priorities
- Upload and download capabilities
- Users can enter edits
- Email alerts can be set to be sent automatically
- Version control
- Discussion area to share ideas

The requirements that it does not meet are:

• Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

Calendar

Nice features:

- Document labels designating status
- Customization of colors, text styles, and themes
- Customizable tab names by project

- Search of all file types
- Archive/close projects
- RSS feeds

Project Spaces has a web site designed to market its product (www.projectspaces.com/). The website is thorough and provides complete information. It has screenshots and a video presentation. Pricing is listed openly and clearly. This package is highly recommended however, the cost may be prohibitive.

Project Spaces has been rated with 8.5 out of 9 stars.

Source: http://www.projectspaces.com/

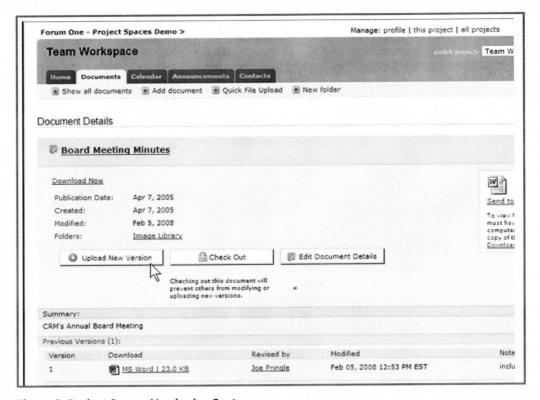


Figure 9: Project Spaces Versioning Feature

Microsoft Groove

Microsoft Groove is peer-to-peer project collaboration software.

Groove features list is impressive as displayed in Figure 10.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign task priorities
- Upload and download capabilities
- Users can enter edits
- Email alerts can be set to be sent automatically
- Version control (check in/check out)
- Discussion area to share ideas

The requirements that it does not meet are:

• Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

Calendar

Nice features:

- Document labels of status
- Search
- Tracking who is online in your group and what they are working on
- IM integration
- Chat

Groove has a web site designed to market its product (http://office.microsoft.com/en-us/groove/FX100487641033.aspx\par). The website is not user friendly. It states that a comprehensive list of features is provided. They list the top 10 reasons to use Groove and provide a Groove Product Overview. It lacks details and concrete information. Pricing is listed openly and clearly.

Groove has been rated with 8.5 out of 9 stars.

Source: http://office.microsoft.com/en-us/groove/fx100487641033.aspx

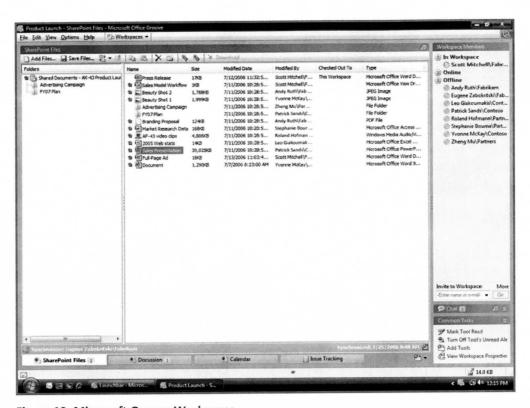


Figure 10: Microsoft Groove Workspace

Clearspace

Clearspace is enterprise collaborative project software. It has a pleasing and friendly interface. It is fresh and contemporary. It seems focused on communication and communities as demonstrated in Figure 11.

Clearspace lists many of the features that this review is evaluating. However, feature examples (such as screenshots) were not included in the video presentation.

The requirements that it meets are:

- The system has login requirements
- Upload and download capabilities
- Users can enter edits
- Email alerts can be set to be sent automatically
- Version control
- Blog to share ideas

The requirements that it does not meet are or are unknown:

- Permissions are assigned
- Assign task priorities
- Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

Calendar

Nice features:

- Customization of colors, text styles, and themes
- Search of all file types

RSS feeds

Clearspace has a web site designed to market its product (www.jivesoftware.com/products/clearspace). The website is vague and requires registration for a 'test drive' to get any solid information for evaluation purposes. It has a few screenshots which are small and somewhat blurry and a video presentation. Pricing is listed openly and clearly. The cost is high. Clearspaces' target market appears to be large organizations which accounts for the high cost. It has a minimum license order requirement of one hundred.

Clearspace has been rated with 6 out of 9 stars.

Update: Clearspace by Jive Software is no longer available. The program has been redesigned and released as social business software (SBS).

- Source: http://www.jivesoftware.com/products/employee-community
- Source: http://siliconflorist.com/2009/03/09/jive-goodbye-clearspace-hello-social-business-software/



Figure 11: Clearspace Overview

RSS feeds

ProjectPier has a web site designed to market its product (www.projectpier.org/). The website is clean and comprehensive. It provides many screenshots. ProjectPier is an open source project and therefore the price is right at zero cost for the software. However, two areas that are not within the package, assigning task priorities and labels for document status, are important features.

ProjectPier has been rated with 7 out of 9 stars.

Source: http://www.projectpier.org/



Figure 12: ProjectPier Customization Examples

Horde Groupware

Horde Groupware is project software to facilitate efficient communication. It has a familiar and pleasant interface which is customizable as shown in Figure 13.

Many of the required system features are not available in this package.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign task priorities
- Email notification sent automatically
- Notes area to share ideas

The requirements that it does not meet are:

- Upload and download capabilities
- Users can enter edits
- Version control
- Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

• Calendar integration with external calendar application

- Document labels of status
- Customization portal screen and themes
- Search
- RSS feeds

Help function

Horde Groupware has a web site designed to market its product (www.horde.org/groupware/). The website is easy to maneuver and informative. It does present a few screenshots to demonstrate features. Horde Groupware is an open source project. The areas that are not within the package - uploading/downloading, entering edits, version control, and status queues - are important features and at the heart of the required system.

Horde Groupware has been rated with 5 out of 9 stars.

Source: http://www.horde.org/groupware/

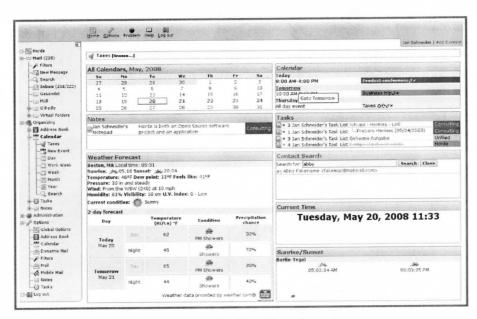


Figure 13: Horde Groupware Customized Dashboard

Groupion

Groupion is project software to facilitate efficient communication and collaboration.

Its format is fresh and upbeat as displayed in Figure 14.

Many of the required system features are available in this package.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Upload and download capabilities
- Assign task priorities
- Users can enter edits
- Version management
- Email notification sent automatically
- Notebook area to share ideas (or simply leave as a reminder for yourself)

The requirements that it does not meet are:

- Documents are not moved to the appropriate queue when status changes

 Features it has that were not specifically requested:
 - Calendar integration with external calendar application

- Document labels of status (In Process, For Review, Approved, Final)
- Search
- RSS feeds

Groupion has a web site designed to market its product

(www.groupion.com/en/package/col/). The website is nice. It has a pleasant interface. It has nearly all of the requested features.

Groupion has been rated with 8 out of 9 stars.

Source: http://www.groupion.com/

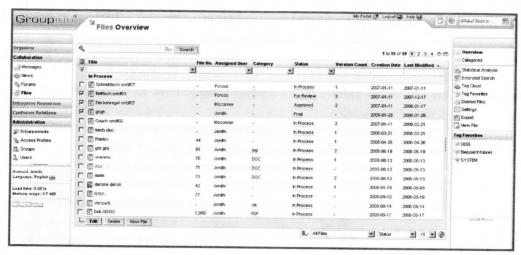


Figure 14: Groupion Files Screen

Nice features:

- Document labels of status
- Search
- Customize dashboard
- Customizable branding
- RSS feeds

Knowledge Tree has a web site designed to market its product (www.knowledgetree.com/). The website is well designed. It presented information in an easy to find structure.

Knowledge Tree has been rated with 8 out of 9 stars.

Source: http://www.knowledgetree.com/

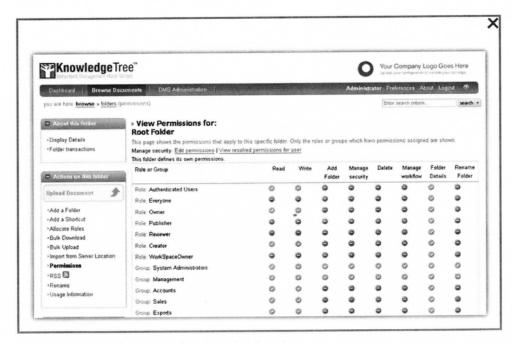


Figure 15: Knowledge Tree Administration Panel

Collaber

Collaber is a virtual office environment. It provides workspaces for its users to communicate and share files, and manage events and tasks, as demonstrated in Figure 16.

Collaber is a fairly new product. It has been commercially available for less than a year. It was not easy to gather information about the product quickly and easily. Generally, the information is available but drilling down to details was cumbersome.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Upload and download capabilities
- Users can enter edits
- Discussion forums to share ideas

The requirements that it does not meet or are unknown:

- Assign task priorities
- Version management
- Email notification sent automatically
- Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

- Calendar
- IM

Nice features:

Document labels of status

Collaber has a web site designed to market its product (www.collaber.com/). The website is too nice. It utilizes Adobe FLASH to enhance its visuality. It makes click response slow. This package resembles MS Groove.

Collaber has been rated with 5.5 out of 9 stars.

Source: http://www.collaber.com/

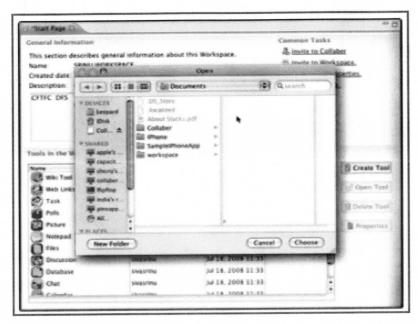


Figure 16: Collaber Shared Files Screen

Noodle

Noodle may truly be a fine product. However, their website is vague and lacks detail.

An appropriate evaluation was difficult due to lack of information.

Some of the requested features of the required system are available in this package, as shown in Figure 17.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Upload and download capabilities
- Users can submit edits
- Discussion forums to share ideas

The requirements that it does not meet or are unknown:

- Assign task priorities
- Version management
- Email notification sent automatically
- Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

Calendar

- Document labels of status
- Search documents and document authors
- Customizable interface

• Drag 'n drop

Noodle has a web site designed to market its product.

Noodle has been rated with 5 out of 9 stars.

Source: http://www.vialect.com/index.html

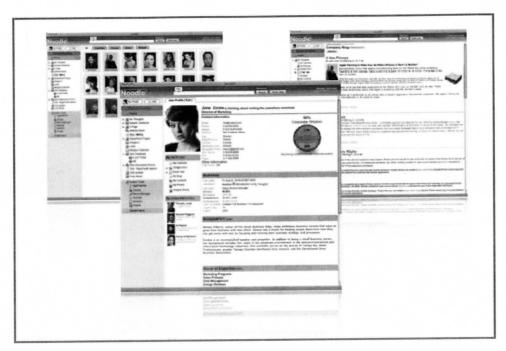


Figure 17: Noodle Overview

Cisco WebEx

Cisco WebEx is a web based online office services on demand. It is hosted online. Its focus and excellence is in web meetings as demonstrated in Figure 18. It boasts easy setup with a WebOffice in five minutes.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Assign task priorities
- Upload and download capabilities
- Users can enter edits
- Version management (check in/check out)
- Email notification sent automatically
- Discussion forums to share ideas

The requirements that it does not meet or are unknown:

• Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

- Calendar
- Web conferencing (charged on a per use scale)
- Video conferencing (charged on a per use scale)

- Document labels of status
- Customize portal and pages

- Chat
- Polls

WebEx has a web site designed to market its product. The website does a good job of delivering the information regarding products. They provide useful screenshots and short video clips.

WebEx is a comprehensive office package.

WebEx has been rated with 8 out of 9 stars.

Source: http://www.webex.com/

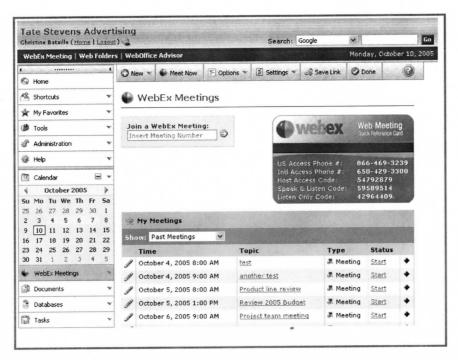


Figure 18: WebEx Web Meetings

VEO Project

VEO Project is document management software. Its design is clean and fresh as shown in Figure 19.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Upload and download capabilities
- Assign task priorities
- Users can enter edits
- Discussion forums to share ideas

The requirements that it does not meet:

- Version management
- Email notification sent automatically
- Documents are not moved to the appropriate queue when status changes

Nice features:

- Document labels of status
- Custom branding

VEO Project has a web site designed to market its product (www.veoproject.com/home.aspx). The website was not informative. There was not a comprehensive listing of all features. The recommendation was to open a basic account (no charge) and try it out. Although that is a great plan to learn about the product, basic information would be useful before investing time.

VEO Project has been rated with 6 out of 9 stars.

Source: http://www.veoproject.com/

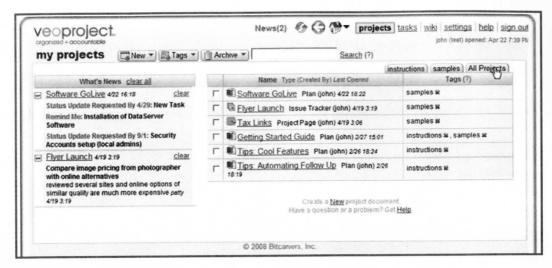


Figure 19: VEO Project Projects Screen

PROJECTinsight

PROJECTinsight is project management software. It is completely web-based. There would be a small learning curve and initial setup required of users as shown in Figure 20.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Upload and download capabilities
- Assign task priorities
- Users can enter edits
- Email notification sent automatically
- Version control (check-in/check out)
- Discussion forums to share ideas

The requirements that it does not meet or are unknown:

• Documents are not moved to the appropriate queue when status changes

Features it has that were not specifically requested:

Calendar

- Document labels of status
- Search
- Customize interface
- SSL encryption

PROJECTinsight has a web site designed to market its product

(www.projectinsight.net/). The website is fairly user friendly. There is much system

information available. All but one feature of the required system are available in this package.

Pricing is not available without contacting the company. They did provide one example of costs. From that example, it may be that monthly fees apply.

PROJECTinsight has been rated with 8 out of 9 stars.

Source: http://www.projectinsight.net/

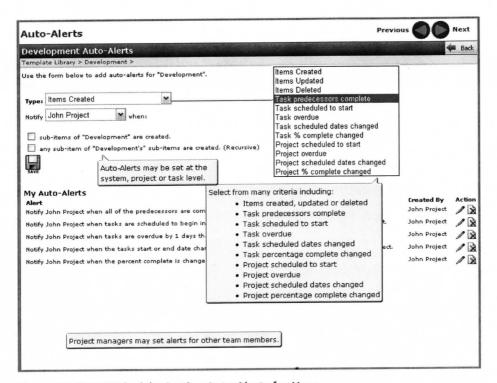


Figure 20: PROJECTinsight Setting Auto Alerts for User

Celoxis

Celoxis is project management software. Its design is clean and contemporary as shown in Figure 21. It is also the standard layout which makes it intuitive with a very short or non-existent learning curve.

The requirements that it meets are:

- The system has login requirements
- Permissions are assigned
- Upload and download capabilities
- Version management
- Assign task priorities
- Users can enter edits
- Email notification sent automatically
- Discussion forums to share ideas

The requirements that it does not meet or are unknown:

- Documents are not moved to the appropriate queue when status changes

 Features it has that were not specifically requested:
 - Calendar

- Document labels of status
- Search
- Customize dashboard

Celoxis has a web site designed to market its product (www.celoxis.com/). The website is clean and to the point. The information was readily available; not hidden. All but one feature of the required system is available in this package. The only issue was that the pricing was not stated plainly. It required a request to the company via the form provided.

Celoxis has been rated with 8 out of 9 stars.

Source: http://www.celoxis.com/

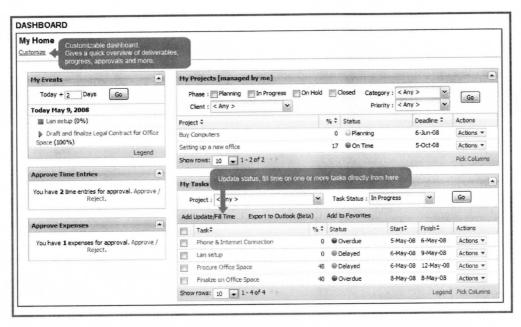


Figure 21: Celoxis Dashboard

Evaluation Results

A fair and thorough examination of existing systems was completed. The process involved an assessment of the company description of their product, visual evidence (such as screenshots), and a trial use of the system if available and necessary.

Although a few of the reviewed systems scored very close to one hundred percent (nine stars), that score poorly reflects the overuse of features needed for a group of eight or less participants. It would be a distinct disadvantage for the system to contain an unwarranted clutter of components. It would discourage the use of the system and make it unnecessarily heavy for users. More is not better, in this case.

Upon review of the existing systems, a determination has been made that the right package is not available out of the box. A project management system will be developed.

CHAPTER 3

SYSTEM DESIGN

Overview

The project is just entering the design and development stages. It is, therefore, difficult to document absolute details in the design. It is possible to provide basic design and development ideas and information as to how the project will proceed.

The PCOST system design will be contemporary, clean, and intuitive. The desired outcome is to provide a workspace that can be used immediately without a software learning curve. The system will be accessible as a web service which provides for 24/7/365 accessibility via a common web browser.

Design Considerations/Goals

The system will be built with the KISS principle ("Keep it simple stupid") in mind at all times. Scope creep will be the biggest enemy during development. More is not better, in this instance. The foremost rule for this project is "just enough."

Architecture Strategy

Most likely, the product will be developed utilizing a Microsoft development tool.

Initially, the product mock-up has been built in Microsoft Visual Web Developer 2008

Express Edition. The final decision to continue with that product has not been made.

The product requires a database to provide storage for user information and project documents. The database of choice is MySQL. It is easy to use, provides a friendly interface, and exceeding storage limits will not be a problem.

The system hardware consists of a dedicated server and the software consists of system coding files.

Project Differential

This project will assist small groups to realize increased efficiency regarding project communication and organization of project documents. It is less significant that an existing system is used than the right system is used.

Deliverables

The system will be accessible as a web service. Deliverables will consist of a database and a website interface.

CHAPTER 5

CONCLUSIONS

Evaluation Conclusions

The evaluation process involved twenty-one existing project management packages.

Each package was reviewed for the nine requirements identified as essential. One additional criterion, cost, was included in the review. Cost is a substantial consideration when making a purchase decision.

Six packages were eliminated immediately. This includes Clearspace, Collaber, Horde Groupware, Noodle, Project Pier, and VEO Project. The reasons to eliminate a package included too many or not enough features, not the right features, and cost.

The remaining fifteen systems rated 8 out of 9 stars or above. Three of the systems rated 8.5 out of nine. Those three were MS Groove, Project Spaces, and Simple Groupware. The one feature that was absent from all of the systems was a separate queue for projects in different status (new, work-in-progress, needs review, finalized). The three systems that were rated 8.5 had a feature that was close to a separate queue but not quite.

Several systems had the look and feel of the user interface that was envisioned. Those systems were Clearspace, Groupion, Horde Groupware, Knowledge Tree, and Project Pier.

The evaluation process failed to identify an appropriate existing system to meet the requirements. In order to attain the desired result, the best solution will be to build the system to required specifications.

The project objectives, to this point, have been achieved.

Future Additional Work

The project will continue. The extensive research into current and available systems identified a void for this type of product. It seems reasonable that there is room in the project management arena for the proposed system. A schedule has been established for development. Development has begun although the bulk of the work is remaining. The target market for this product will most likely fall into one or both of these categories; the academic setting and small businesses. The product can be branded to be comfortable and familiar in any organization.

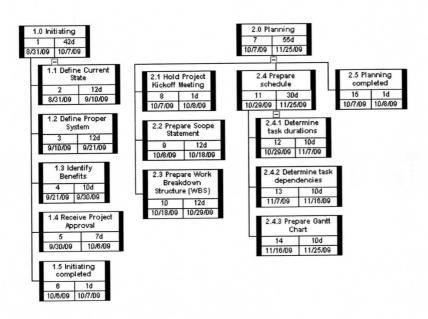
REFERENCES

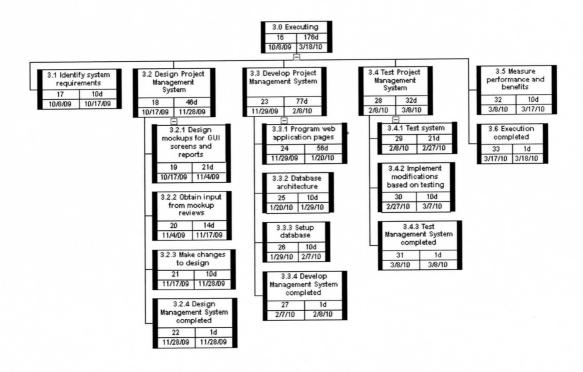
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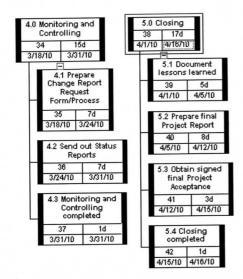
http://webcollab.sourceforge.net/index.html

APPENDICES

APPENDIX A: WORK BREAKDOWN STRUCTURE



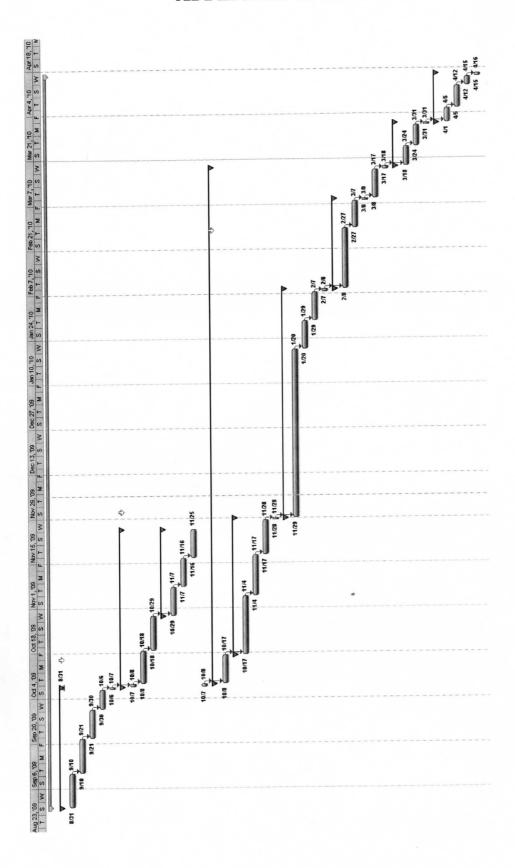




APPENDIX B: GANTT CHART TASKS

ask Name	Duration	Start	Finish	Predecessors
PCOST	251 days	Mon 8/31/09	Fri 4/16/10	
∃ 1.0 Initiating	42 days	Mon 8/31/09	Wed 10/7/09	***************************************
1.1 Define Current State	12 days	Mon 8/31/09	Thu 9/10/09	
1.2 Define Proper System	12 days	Thu 9/10/09	Mon 9/21/09	2
1.3 Identify Benefits	10 days	Mon 9/21/09	Wed 9/30/09	3
1.4 Receive Project Approval	7 days	Wed 9/30/09	Tue 10/6/09	4
1.5 Initiating completed	1 day	Tue 10/6/09	Wed 10/7/09	5
□ 2.0 Planning	55 days	Wed 10/7/09	Wed 11/25/09	6
2.1 Hold Project Kickoff Meeting	1 day	Wed 10/7/09	Thu 10/8/09	6
2.2 Prepare Scope Statement	12 days	Thu 10/8/09	Sun 10/18/09	8
2.3 Prepare Work Breakdown Structure (WBS)	12 days	Sun 10/18/09	Thu 10/29/09	9
☐ 2.4 Prepare schedule	30 days	Thu 10/29/09	Wed 11/25/09	10
2.4.1 Determine task durations	10 days	Thu 10/29/09	Sat 11/7/09	10
2.4.2 Determine task dependencies	10 days	Sat 11/7/09	Mon 11/16/09	12
2.4.3 Prepare Gantt Chart	10 days	Mon 11/16/09	Wed 11/25/09	13
2.5 Planning completed	1 day	Wed 10/7/09	Thu 10/8/09	1
□ 3.0 Executing	176 days	Thu 10/8/09	Thu 3/18/10	15
3.1 Identify system requirements	10 days	Thu 10/8/09	Sat 10/17/09	15
3.2 Design Project Management System	46 days	Sat 10/17/09	Sat 11/28/09	17
3.2.1 Design mockups for GUI screens and reports	21 days	Sat 10/17/09	Wed 11/4/09	17
3.2.2 Obtain input from mockup reviews	14 days	Wed 11/4/09	Tue 11/17/09	19
3.2.3 Make changes to design	10 days	Tue 11/17/09	Sat 11/28/09	20
3.2.4 Design Management System completed	1 day	Sat 11/28/09	Sat 11/28/09	21
☐ 3.3 Develop Project Management System	77 days	Sun 11/29/09	Mon 2/8/10	22
3.3.1 Program web application pages	56 days	Sun 11/29/09	Wed 1/20/10	22
3.3.2 Database architecture	10 days	Wed 1/20/10	Fri 1/29/10	24
3.3.3 Setup database	10 days	Fri 1/29/10	Sun 2/7/10	25
3.3.4 Develop Management System completed	1 day	Sun 2/7/10	Mon 2/8/10	26
☐ 3.4 Test Project Management System	32 days	Mon 2/8/10	Mon 3/8/10	27
3.4.1 Test system	21 days	Mon 2/8/10	Sat 2/27/10	27
3.4.2 Implement modifications based on testing	* 10 days	Sat 2/27/10	Sun 3/7/10	29
3.4.3 Test Management System completed	1 day	Mon 3/8/10	Mon 3/8/10	30
3.5 Measure performance and benefits	10 days	Mon 3/8/10	Wed 3/17/10	31
3.6 Execution completed	1 day		Thu 3/18/10	32
☐ 4.0 Monitoring and Controlling	15 days	Thu 3/18/10	Wed 3/31/10	33
4.1 Prepare Change Report Request Form/Process	7 days	Thu 3/18/10	Wed 3/24/10	33
4.2 Send out Status Reports	7 days	1	Wed 3/31/10	35
4.3 Monitoring and Controlling completed	1 day		Wed 3/31/10	36
□ 5.0 Closing	17 days		Fri 4/16/10	37
5.1 Document lessons learned	5 days		Mon 4/5/10	37
5.2 Prepare final Project Report	8 days		Mon 4/12/10	
5.3 Obtain signed final Project Acceptance	3 days		Thu 4/15/10	-
5.4 Closing completed	1 day		Fri 4/16/10	

APPENDIX C: GANTT CHART



APPENDIX D: COST COMPARISON TABLE

	FLAT FEE	MONTHLY CHARGE	YEARLY LICENSE
codeBeamer	4500.00		
Noodle	Not Available		
PROJECTinsight	Not Available		
Celoxis	Not Available		
Groupion	Not Available		
WebCollab	Open source		
Simple Groupware	Open source		
Project Pier	Open source		
Knowledge Tree	Open source (no support)		2800.00 (20 users)
Ace Project	Online version free	S	1295.00 (1-20 users)
VIP Task Manager			349.75 (5 users) 599.50 (10 users)
MS Groove			229.00 (perUser)
Clearspace	5900.00 (minimum)		59.00 (perUser)
Project Spaces	4950.00 OR	399.00	
Collaber		3.00 (perUser) (enterprise)	50.00 perYear (individual)
Pelotonics		49.00	
Central Desk		249.00	
Basecamp		149.00	
Horde Groupware		13.74 perUser	
Cisco WebEx		59.95 (5 users)	
VEO Project		Up to 195.00	

Data Collected November 2008

APPENDIX E: SYSTEMS COMPARISON TABLE

	Secure Login	Admin Permits	Upload/ Download	Project Priority	Status Queue	User Edits	Email Alerts	Version Tracking	Idea Tracker
Ace Project	1	✓	✓	✓		✓	✓	V	/
Basecamp	✓	✓	✓	✓		∠	✓	-	✓
Celoxis	✓	✓	✓	✓		✓	✓	✓	✓
Central Desktop	✓	✓	✓	✓		✓	✓	_	Y
Cisco WebEx	✓	✓	✓	✓		✓	✓	V	V
Clearspace	✓		✓			✓	V	V	√
codeBeamer	✓	✓	_	✓		✓	√	_	✓
Collaber	✓	✓	✓		✓	<u> </u>			/
Groupion	✓	✓	_	_			_	-	
Horde Groupware	~	~		/			/		*
Knowledge Tree	/	✓	✓	✓		✓	✓	✓	✓
MS Groove	1	✓	V	V	V	✓	✓	✓	✓
Noodle	1	✓	V			√			_
Pelotonics	V		-	V		√	✓		_
Project Pier	✓	V				\ \	 ✓		
Project Spaces	V	V	-	\ \	V	\ \	✓	✓	
PROJECTinsight	1	 	→	\ \		✓	✓	✓	
Simple Groupware	~	/	~	/	/	\	✓	<u> </u>	
VEO Project	1	√		√		✓			✓
VIP Task Mgr.		-		√		√			
Webcollab	\ \ \		-	\		\ \	✓		✓