



Anesthesiology Faculty Publications

Anesthesiology

7-18-2016

# Cognitive Aid Use Improves Transition of Care by Graduating Medical Students During a Simulated Crisis

Brooke Bauer University of Kentucky, brookeginter@uky.edu

Annette Rebel University of Kentucky, arebe2@email.uky.edu

Amy Dilorenzo University of Kentucky, amy.dilorenzo@uky.edu

Randall M. Schell University of Kentucky, randall.schell@uky.edu

Jeremy S. Dority University of Kentucky, jsdori2@uky.edu

See next page for additional authors

**Explore this and additional workseat:** the types doe knowledge the general solution and the Medical Part of the Anesthesiology Commons, Health Communication Commons, and the Medical Education Commons

# **Repository Citation**

Bauer, Brooke; Rebel, Annette; Dilorenzo, Amy; Schell, Randall M.; Dority, Jeremy S.; Lukens, Faith; and Sloan, Paul A., "Cognitive Aid Use Improves Transition of Care by Graduating Medical Students During a Simulated Crisis" (2016). *Anesthesiology Faculty Publications*. 7.

https://uknowledge.uky.edu/anesthesiology\_facpub/7

This Article is brought to you for free and open access by the Anesthesiology at UKnowledge. It has been accepted for inclusion in Anesthesiology Faculty Publications by an authorized administrator of UKnowledge. For more information, please contact UKnowledge@lsv.uky.edu.

# Authors

Brooke Bauer, Annette Rebel, Amy Dilorenzo, Randall M. Schell, Jeremy S. Dority, Faith Lukens, and Paul A. Sloan

# Cognitive Aid Use Improves Transition of Care by Graduating Medical Students During a Simulated Crisis

# Notes/Citation Information

Published in Medical Education Online, v. 21, issue 1, 32118, p. 1-8.

© 2016 Brooke Bauer et al.

This is an Open Access article distributed under the terms of the Creative Commons Attribution International License (http://creativecommons.org/licenses/by/4.0/), allowing third parties to copy and redistribute the material in any medium or format and to remix, transform, and build upon the material for any purpose, even commercially, provided the original work is properly cited and states its license.

# Digital Object Identifier (DOI)

https://doi.org/10.3402/meo.v21.32118





**Medical Education Online** 

ISSN: (Print) 1087-2981 (Online) Journal homepage: http://www.tandfonline.com/loi/zmeo20

# Cognitive aid use improves transition of care by graduating medical students during a simulated crisis

Brooke Bauer, Annette Rebel, Amy Dilorenzo, Randall M. Schell, Jeremy S. Dority, Faith Lukens & Paul A. Sloan

To cite this article: Brooke Bauer, Annette Rebel, Amy Dilorenzo, Randall M. Schell, Jeremy S. Dority, Faith Lukens & Paul A. Sloan (2016) Cognitive aid use improves transition of care by graduating medical students during a simulated crisis, Medical Education Online, 21:1, 32118, DOI: 10.3402/meo.v21.32118

To link to this article: http://dx.doi.org/10.3402/meo.v21.32118



© 2016 Brooke Bauer et al.

| 4 | 1 | ( | 1 |
|---|---|---|---|
|   |   |   |   |
| п |   |   |   |
|   |   |   |   |
|   |   |   |   |

Published online: 18 Jul 2016.



Submit your article to this journal

Article views: 29

View related articles



View Crossmark data 🗹

Full Terms & Conditions of access and use can be found at http://www.tandfonline.com/action/journalInformation?journalCode=zmeo20





# RESEARCH ARTICLE

# Cognitive aid use improves transition of care by graduating medical students during a simulated crisis

# Brooke Bauer, Annette Rebel, Amy Dilorenzo\*, Randall M. Schell, Jeremy S. Dority, Faith Lukens and Paul A. Sloan

Department of Anesthesiology, University of Kentucky, Lexington, KY, USA

**Background**: Residents are expected to have transition of care (ToC) skills upon entering graduate medical education. It is unclear whether experience and training during medical school is adequate.

*Objective*: The aim of the project was to assess: 1) graduating medical students' ability to perform ToC in a crisis situation, and 2) whether using a cognitive aid improves the ToC quality.

*Methods*: The authors developed simulation scenarios for rapid response teams and a cognitive aid to assist in the ToC during crisis situations. Graduating medical students were enrolled and randomly divided into teams of three students, randomly assigned into one of two groups: teams using a cognitive aid for ToC (CA), or not using a cognitive aid (nCA). In the scenario, teams respond to a deteriorating patient and then transfer care to the next provider after stabilization. Three faculty reviewed the recording to assess completeness of the ToC and the overall quality. A completeness score was expressed as a fraction of the maximum score. Statistical analysis was performed using a *t*-test and Mann-Whitney U test.

**Results**: A total of 112 senior medical students participated: CA n = 19, nCA n = 17. The completeness score of the ToC and overall quality improved when using the cognitive aid (completeness score: CA  $0.80 \pm 0.06$  vs. nCA  $0.52 \pm 0.07$ , p < 0.01; ToC quality: CA  $3.16 \pm 0.65$  vs. nCA  $1.92 \pm 0.56$ , p < 0.01). Participants' rating of knowledge and comfort with the ToC process increased after the simulation.

*Conclusion*: The completeness of information transfer during the ToC process by graduating medical students improved by using a cognitive aid in a simulated patient crisis.

Keywords: cognitive aid; transition of care; simulation; crisis management; rapid response; communication

Responsible Editor: Bonny Dickinson, Western Michigan University, USA

\*Correspondence to: Amy DiLorenzo, Department of Anesthesiology, University of Kentucky Medical Center, 800 Rose St, Lexington, KY 40536, USA, Email: Amy.DiLorenzo@uky.edu

Received: 2 May 2016; Revised: 10 June 2016; Accepted: 11 June 2016; Published: 18 July 2016

The transfer of patient care from one provider to another is referred to as the transition of care (ToC) process. Multiple factors have increased the need for ToC between healthcare providers, including a restriction of duty hours for residents, transfer of patients between hospitals for specialist care, and the transfer of patients among specialized teams within a hospital (1). The Joint Commission has identified communication failures during this handover process as a major contributor to medical errors (2). Moreover, communication failures occur more frequently when ToC occurs during times of patient crisis (3–6). A recent study assessed the quality of the ToC process by anesthesiology residents in a crisis situation and found that there was a significant loss of information during the ToC process (7, 8). The ToC process is a critical component of safe patient care (5). However, the medical school curriculum may not provide structured training and documentation of competency in the ToC process. Informal and observational training of handoffs during clinical training may be the only way ToC skills are learned. It is unclear if this clinical experience and training are sufficient to prepare graduating medical students adequately for ToC during clinical rotations where it is more focused on census based handoff during shift change and more specifically, ToC in crisis situations.

We hypothesized that the ToC training that medical students receive during medical school is not sufficient for adequate ToC during crisis situations, resulting in the potential for significant information loss during the

Medical Education Online 2016. © 2016 Brooke Bauer et al. This is an Open Access article distributed under the terms of the Creative Commons Attribution 4.0 International License (http://creativecommons.org/licenses/by/4.0/), allowing third parties to copy and redistribute the material in any medium or format and to remix, transform, and build upon the material for any purpose, even commercially, provided the original work is properly cited and states its license.

(page number not for citation purpose)

process. The use of a cognitive aid may improve the completeness of information transfer during the ToC process by providing structure and organization.

The aim of this project was to assess: 1) graduating fourth-year medical students' ability to perform a ToC process in a crisis situation, and 2) whether the use of a cognitive aid improves the quality of the ToC process of these graduating medical students in crisis situations in order to prepare them for this skill entering residency.

### Methods

Following institutional review board approval and informed student consent, graduating fourth-year medical students from the University of Kentucky (UK) (n = 112) agreed to participate in this project. The simulation scenario was conducted 2 weeks prior to graduation as a part of a weeklong 'intern preparation' course designed to prepare the graduates for the upcoming challenges of their intern year (9).

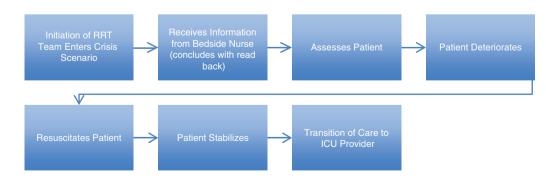
## Simulation scenario

The authors developed, by consensus, two different simulation scenarios. The scenarios, similar in complexity but not identical, were assigned randomly between the two groups of students (using a cognitive aid [CA] and without cognitive aid [nCA]). The medical students were randomly divided into teams of three, thus forming a rapid response team (RRT) with self-assigned roles (team leader, respiratory therapist, and ICU nurse). Before the scenario, all medical students received formal instruction in ToC by watching a 15 min instructional video produced by the authors, containing a brief review of the ToC process. The video, a 'just-in-time' teaching method (instruction immediately prior to application) (10), covered knowledge components about the ToC process and also explained the different components of the handoff, including structured methods for obtaining and relaying patient information. The training video included a demonstration of a correctly performed patient care handoff. After watching the video, the students entered the simulation room. The patient simulation used a computer-controlled mannequin (Laerdal Sim Man 3G<sup>TM</sup>). The scenario began with the RRT arriving at the bedside of a deteriorating patient. The bedside nurse (confederate 1) was present and provided baseline patient information. The student team leader initiated communication with the bedside nurse, obtained the necessary information, and delegated tasks to be performed by the other team members. When the team was satisfied with the amount of information received, the retrieving information portion was concluded and a read back from the confederate was performed. The read back repeated all the pertinent information about the patient and situation in a structured format to the RRT, therefore ensuring that all student teams received complete and identical information.

In the second stage of the scenario, the patient deteriorated into cardiac arrest, and the RRT was required to perform Advanced Cardiac Life Support (ACLS). Following CPR, patient intubation, and intravenous epinephrine, the patient's medical condition stabilized. Confederate 2 ('ICU fellow') then entered the scenario and received report from the medical student team. The scenario outline is described in Figure 1. Directly after conclusion of the scenario, all participants received feedback and a debriefing session by the confederates and the simulation instructor. The complete scenario was videotaped with voice recording for data analysis.

#### Cognitive aid

The paper-based cognitive aid was developed by faculty consensus and has been validated previously (8, 11). Prior to the simulation scenario, the student teams were randomly assigned to the following groups: ToC with cognitive aid (CA) or ToC without cognitive aid (nCA). In group CA, the cognitive aid was provided for the team leader upon entrance into the simulation room (Fig. 2).



*Fig. 1.* Scenario outline. This figure depicts the scenario outline for the medical students involved in the transition of care simulation. The medical students are split into teams of three to form a rapid response team (RRT) prior to entering the scenario. The bedside nurse then gives the team information about the deteriorating patient. The RRT assesses the patient who then deteriorates, requiring the RRT to resuscitate the patient. After the patient stabilizes, the RRT performs transition of care to the ICU provider.

|          |                   | Patient Stick |
|----------|-------------------|---------------|
| Patient: | Age:              | Name J. Do    |
|          | Admission reason: | MR# 9919919   |
|          | Why RRT called:   |               |
|          |                   |               |
|          |                   |               |

# Check out Assistance for Rapid Response Team (RRT)

#### PHMx:

| Neuro:  | CVA Dbleed DSeizure                        |
|---------|--|
| Cardiac | CAD CABG CPCI CHF/EF: %,                   |
|         | □HTN □Valvular Dx □arrhythmia □PM/AICD     |
| Pulm:   | COPD Chome O2 CAsthma COSA CPE tob         |
| Endo:   |  |
| Renal:  | CKD/ESRD on HD on PD, access:              |
| Other:  | □Fractures, □ trauma,<br>□anticoagulation, |

Labs:



Allergies:

INR:

Meds received:

Notes for RRT leader: ECG changes: CPR: y/n; duration: Epi: y/n; dose –frequency Fluids: Other interventions Recommendations

*Fig. 2.* Cognitive aid. To assist in the ToC process, the group of medical students (Group CA) were offered the cognitive aid in the figure.

# Evaluation

Following conclusion of the scenario, expert faculty (n = 3), blinded to the student group assignment, reviewed voice recordings from the video to maintain the integrity of the blinding process. The completeness of the report was graded using a scenario-specific checklist. The completeness score was reported as a fraction of complete and correct information that was transferred to the ICU provider. In addition to assessing the completeness of the

ToC process, expert faculty summarized the overall quality of the ToC process in a subjective manner using a modified Likert scale scoring tool (1-5; 1 = unsatisfactory; 5 = outstanding).

#### Surveys

Prior to the instructional video and the simulation scenario, all participating medical students were asked to assess their individual knowledge (1-5; 1 = no knowledge;

5 = extensive knowledge) and comfort level (1–5; 1 = very uncomfortable; 5 = very comfortable) with the ToC process. The post-scenario survey included a similar self-reflective modified Likert-based rating of individual and team performance in addition to an assessment of the learning experience pertaining to their knowledge and comfort level after participating in the simulation (Figs. 3 and 4).

#### Statistical analysis

All scores are reported as mean  $\pm$  SD for each group. Statistical analysis of all data was performed using an unpaired *t*-test and Mann-Whitney test, since normal distribution of parameters is not known, with a statistical significance set at p < 0.05 for both tests.

### **Results**

A total of 112 senior medical students participated in the study. After random team configuration and group assignment, 19 teams completed the simulation using the cognitive aid (CA n = 19) and 19 teams did not use the cognitive aid (nCA n = 19). Two teams from the nCA group were excluded because of incomplete data collection due to microphone malfunction during the recordings (nCA n = 17). Two teams (one in each group) consisted of only two participants because the third medical student was not available. In these teams, the role of the ICU nurse was eliminated and confederate 1 assisted during the ACLS portion of the scenario.

The assessment of the completeness and efficiency of the ToC process using delayed analysis by reviewing video recordings resulted in the completeness score. Without the use of a cognitive aid, substantial amounts of information were lost during the ToC process from one provider to another (Table 1).

The use of a cognitive aid significantly improved the completeness score of the ToC process (CA  $0.80 \pm 0.06$  vs. nCA  $0.52 \pm 0.07$ , p < 0.01). The overall ToC process

# Transition of Care Simulation Scenario Pre-Scenario Questionnaire

May, 2014

 Did you participate in the "Collaborating to Improve Transition of Care" Web-Based module during the ACPA Course?

| <br>Yes | <br>No |  |
|---------|--------|--|
|         |        |  |

2. Have you received any prior instruction on the Transition of Care process?

|               | Yes         | <br>No |
|---------------|-------------|--------|
| If ves, pleas | e describe. |        |

3. On a scale of 1 to 5 where **1** = no knowledge and **5** = extensive knowledge, please rate your current knowledge of the Transition of Care process by circling the corresponding number below.

| 1 | 1            | 2                | 3       | 4              | 5         |
|---|--------------|------------------|---------|----------------|-----------|
|   | No Knowledge | Little Knowledge | Neutral | Some Knowledge | Extensive |
|   |              |                  |         |                | Knowledge |

4. On a scale of 1 to 5 where 1 = very uncomfortable and 5 = very comfortable, please rate your current <u>comfort level</u> with the Transition of Care process by circling the corresponding number below.

| [ | 1             | 2             | 3       | 4           | 5                |
|---|---------------|---------------|---------|-------------|------------------|
|   | Very          | Uncomfortable | Neutral | Comfortable | Very Comfortable |
|   | Uncomfortable |               |         |             |                  |

5. What individual role have you chosen to take during the Transition of Care Scenario?

| <br>Team Leader |
|-----------------|
| <br>Respiratory |
| <br>ICU RN      |

*Fig. 3.* Pre-scenario survey. Prior to watching the instructional video and completing the simulation scenario, the participating medical students were asked to complete the pre-scenario survey in the figure.

# Transition of Care Simulation Scenario Post-Scenario Questionnaire

May, 2014

1. What was your individual role during the Transition of Care Scenario?

| <br>Team Leader |
|-----------------|
| <br>Respiratory |
| <br>ICU RN      |

 On a scale of 1 to 5, where 1 = Very Ineffective and 5 = Very Effective please rate <u>your personal</u> performance in the simulated Transition of Care Scenario by circling the corresponding number below.

| 1                | 2           | 3       | 4         | 5              |
|------------------|-------------|---------|-----------|----------------|
| Very ineffective | Ineffective | Neutral | Effective | Very effective |

 On a scale of 1 to 5, where 1 = Very Ineffective and 5 = Very Effective please rate the <u>team's performance</u> on the following components of the simulated Transition of Care Scenario by circling the corresponding number below.

Team Leadership/Coordination of Tasks:

| 1                | 2           | 3       | 4         | 5              |
|------------------|-------------|---------|-----------|----------------|
| Very ineffective | Ineffective | Neutral | Effective | Very effective |

#### **Team Work Among Members:**

| 1         |         | 2           | 3       | 4         | 5              |
|-----------|---------|-------------|---------|-----------|----------------|
| Very inef | fective | Ineffective | Neutral | Effective | Very effective |

4. On a scale of 1 to 5, where 1 = no knowledge and 5 = extensive knowledge, please rate your current knowledge of the Transition of Care process by circling the corresponding number below.

|   | 1            | 2                | 3       | 4              | 5                      |
|---|--------------|------------------|---------|----------------|------------------------|
| N | Io Knowledge | Little Knowledge | Neutral | Some Knowledge | Extensive<br>Knowledge |

5. On a scale of 1 to 5 where 1 = very uncomfortable and 5 = very comfortable, please rate your current comfort level with the Transition of Care process by circling the corresponding number below.

| 1             | 2             | 3       | 4           | 5           |
|---------------|---------------|---------|-------------|-------------|
| Very          | Uncomfortable | Neutral | Comfortable | Very        |
| Uncomfortable |               |         |             | Comfortable |

6. Would you recommend this Transition of Care simulation experience to other medical students/health care providers?

| 1                 | 2        | 3       | 4     | 5              |
|-------------------|----------|---------|-------|----------------|
| Strongly Disagree | Disagree | Neutral | Agree | Strongly Agree |

*Fig. 4.* Post-scenario survey. The medical students rated their performance and comfort level with the ToC process with the post-scenario survey after viewing the instructional video and participating in the simulation scenario.

ratings also benefitted from the use of the cognitive aid (CA  $3.16\pm0.65$  vs. nCA  $1.92\pm0.56$ , p < 0.01).

#### Survey data

One hundred ten students returned the pre-scenario survey (110/112; 98%), and 107 students returned the post-scenario survey (107/112; 96%). The pre-scenario survey indicated that 57 participants (52%) had some form of prior instruction in the ToC process. Despite prior training, knowledge and comfort level with the ToC process was rated as only neutral (Fig. 5). Following the simulation experience, the post-scenario survey indicated an improvement of ToC knowledge (pre  $3.57\pm0.67$  to post  $4.03\pm0.40$ , p < 0.01) and ToC comfort level (pre  $3.26\pm0.65$  to post  $3.85\pm0.51$ , p < 0.01). The medical students indicated post-simulation that they would re-

commend this ToC experience to others  $(4.43 \pm 0.59 \text{ on} a 5\text{-point modified Likert scale}[1 = \text{very unlikely}; 5 = \text{very likely}]).$ 

## Discussion

The ToC process may not be included in some medical school curriculum and is rarely practiced during clinical rotations since medical students are not commonly responsible for the ToC of a patient to another provider. However, it becomes a daily requirement in almost all specialties in graduate medical education and has gained attention with the limitations on duty hours (12) and the possibility of increased loss of information with more frequent ToC. It seems imperative to introduce the concept to medical students during their medical school curriculum and allow them to begin practicing ToC prior

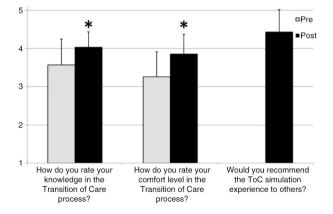
Table 1. Completeness and overall ToC quality

|   | Group nCA                          | Group CA                                   |                |
|---|------------------------------------|--|----------------|
|   | N = 17                             | N = 19                                     | p              |
| Completeness score<br>Overall ToC quality score | $0.52 \pm 0.07$<br>$1.92 \pm 0.56$ | $0.80 \pm 0.06^{*}$<br>$3.16 \pm 0.65^{*}$ | <0.01<br><0.01 |

The table presents the completeness score of the ToC process, assessed using scenario-specific checklists. The overall ToC quality was assessed using a modified Likert scale-based scoring tool (1 = unsatisfactory to 5 = outstanding). Data are shown as mean  $\pm$  SD (nCA = no cognitive aid; CA = with cognitive aid). \**p* < 0.05.

to graduation. The Accreditation Council for Graduate Medical Education has even emphasized the need to provide more structural ToC training during residency, and ToC is one of the six focus area of the ACGME CLER program (13). Medical students close to graduation should be prepared to take on junior resident responsibilities and should be competent to perform ToC in all clinical situations (14).

Efficient and complete ToC becomes essential during critical events necessitating an escalation of care (6). Proficiency in ToC is critical at the beginning of residency training (5). Therefore, we chose to assess ToC ability in all graduating medical students and to explore possible improvement opportunities for education in this skill including the use of a cognitive aid to improve ToC completeness (8).



*Fig.* 5. Pre- and post-scenario survey results. The figure illustrates the results of the pre-scenario survey (n = 110) and post-scenario survey (n = 107). The participants rated their knowledge and comfort level concerning the ToC process before (pre, gray) and after (post, black) the simulation experience on a modified Likert scale (1 = no knowledge/very uncomfortable to 5 = extensive knowledge/very comfortable). The participates were asked if they would recommend the scenario experience to others (1 = very unlikely, 5 = very likely). The data are shown as mean  $\pm$  SD. \*p < 0.05.

The main findings of our study are as follows: 1) graduating medical students with previous informal clinical training and video-based training performed the ToC process with a significant loss of information, 2) simulation-based ToC experience increased the subjective knowledge and comfort level of graduating medical students with the ToC process in crisis situations, and 3) the use of a cognitive aid improves the ToC completeness.

The current training medical students receive in medical school for ToC may not be sufficient. In our pre-scenario survey, approximately one-half of the participants indicated they did not receive prior ToC teaching. ToC instruction may be more commonly focused on 'census based handoff' at shift transition, but not addressing the needs if information transfer must be prioritized due to time constraints (15). At our institution, the medical school curriculum provides formal ToC training using web-based podcasts in addition to the informal handoff training during their clinical clerkships. Due to integration of the majority of ToC training into their clinical work and the small amount of structured ToC training, the medical students may actually perceive that they have not received any training in patient care handoff at all. It explains the perceived lack of knowledge and confidence found during the pre-scenario survey. Other medical colleges have ToC training during a specific clerkship or during the third year (16, 17). Rarely, simulation-based training is offered to teach and assess ToC competency. However, simulation provides an optimal learning environment for instruction and evaluation of the ToC process (7, 8, 18). As a response to our project and to the obvious need to prepare our medical students for clinical practice, our medical school curriculum has been reorganized to emphasize structured ToC training using simulation and standardized patients.

Our study suggests the feasibility of providing a safe learning environment for ToC in crisis situations by using the simulation scenario. To improve the quality of the process, we constructed a specific cognitive aid to assist in ToC during time-sensitive situations. Our project was able to confirm the positive impact of a cognitive aid on the ToC process. Other studies have supported the value of a cognitive aid for transfer of important information (19–23).

A delayed assessment (video review) for completeness and information organization indicated a statistically significant difference when a cognitive aid is utilized in the ToC presentation.

The use of a cognitive aid to help with the ToC process is useful and could be introduced during medical school. With multiple studies from healthcare and aviation industry supporting use of a cognitive aid, it seems plausible that one could choose most any of the formats and achieve an improvement in organization and completeness of handover (24–27). A recent review of healthcare handoff practices showed that the majority of published evaluation studies used departmental and specialty specific handoff tools (28). Further development of the cognitive aid format for the ToC process is needed, and further multiinstitutional research is planned in this direction. The trend in handoff-related publications indicates a preference for electronic handoff tools with possible electronic medical record (EMR)-integrated information population (28). However, we are not aware of any study showing superiority of one format over another. Currently, the reasons for choosing one format over another should be based on equipment availability, system-based practice, and provider preferences (28).

There are several limitations to our project. In addition to the single-center design and limited sample size, the format of the cognitive aid limits our conclusions. Although a separate study was conducted to determine the most beneficial cognitive aid design, that study may also present limitations due to bias (11). It is possible that the developers of the aid were more comfortable with a paper/hand-written aid, while the graduating medical school population may obtain more benefit from an electronic form of the document (25, 28, 29). Non-familiarity of the cognitive aid by the medical students could also be a limitation to our study since the cognitive aid is not a routine tool used in standard clinical practice at our hospital.

In conclusion, our single-center simulation-based study indicated that the use of a cognitive aid during a high-acuity patient handover situation is beneficial in relaying correct, complete, and concise information to the next patient care provider. Further studies are needed to determine the best method(s) of preparing medical students to perform skilled ToC during graduate medical education. When a patient is transferred between levels of care, the use of a cognitive aid should become standard practice.

## Conflict of interest and funding

The authors declare they have no conflicts of interest or competing interests. The authors report no external funding source for this study.

# References

- Desai SV, Feldman L, Brown L, Dezube R, Yeh HC, Punjabi N, et al. Effect of the 2011 vs. 2003 duty hour regulation– compliant models on sleep duration, trainee education, and continuity of patient care among internal medicine house staff: a randomized trial. JAMA Intern Med 2013; 173: 649–55.
- Joint Commission on Accreditation of Healthcare Organizations. National patient safety goals hospital version manual chapter, including implementation expectations. 2007. [cited 5 September 2015] Available from: http://www.joint commission.org/Patient-Safety/NationalPatientSafeyGoals/07\_hap\_cah\_ npsgs.htm

- Greenberg CC, Regenbogen SE, Studdert DM, Lipsitz SR, Rogers SO, Zinner MJ, et al. Patterns of communication breakdowns resulting in injury to surgical patients. J Am Coll Surg 2007; 204: 533–40.
- Blum RH, Raemer DB, Carroll JS, Dufresne RL, Cooper JB. A method for measuring the effectiveness of simulation-based team training for improving communication skills. Anesth Analg 2005; 100: 1375–80.
- Joint Commission Center for transforming healthcare releases targeted solutions tool for hand-off communications. Jt Comm Perspect 2012; 32: 1, 3. [cited 14 July 2015] Available from: http://www.jointcommission.org/assets/1/6/TST\_HOC\_Persp\_ 08\_12.pdf
- Johnston M, Arora S, King D, Stroman L, Darzi A. Escalation of care and failure to rescue: a multicenter, multiprofessional qualitative study. Surgery 2014; 155: 989–94.
- Rebel A, DiLorenzo A, Sloan PA, Fragneto RY, Lukens FA, Hassan ZU, et al. Loss of information during transfer of care: preliminary results of a simulation project. New York: Post Graduate Assembly; 2013.
- Rebel A, DiLorenzo A, Sloan PA, Latif R, Christie KB, Lukens F, et al. Use of a cognitive aid improves resident transition of care process quality in simulated crisis situation. Anesth Analg 2015; 120(Suppl 3): 131.
- Montgomery CL, Bonaminio GA, Pedigo NW Jr. A course in advanced clinical pharmacology and anesthesiology. Acad Med 1996; 71: 541.
- Chueh H, Barnett GO. Just-in-time' clinical training. Acad Med 1997; 72: 512–17.
- Rebel A, DiLorenzo A, Sloan PA, Fragneto R, Lukens F, Nguyen D, et al. Development of a cognitive aid to improve the quality of transition of care in crisis situations. Anesth Analg 2014; 118(Suppl 5): s–245.
- Habicht R, Block L, Silva KN, Oliver N, Wu A, Feldman L. Assessing intern handover processes. Clin Teach 2015; 13: 187–91.
- Weiss KB, Wagner R, Nasca TJ. Development, testing and implementation of the ACGME Clinical Learning Environment Review (CLER) Program. J Grad Med Educ 2012; 4: 396–8.
- Ouchida K, LoFaso VM, Capello CF, Ramsaroop S, Reid MC. Fast forward rounds: an effective method for teaching medical students to transition patients safely across care settings. J Am Geriatr Soc 2009; 57: 910–17.
- Wohlauer M. Fragmented care in the era of limited work hours: a plea for an explicit handover curriculum. BMJ Qual Saf 2012; 21: i16–18.
- Bray-Hall S, Schmidt K, Aagaard E. Toward safe hospital discharge: a transition in care curriculum for medical students. J Gen Intern Med 2010; 25: 878–81.
- Pham HH, Simonson L, Elnicki DM, Fried LP, Goroll AH, Bass EB. Training U.S. medical students to care for the chronically ill. Acad Med 2004; 79: 32–41.
- Gaba DM. Crisis resource management and teamwork training in anaesthesia. Br J Anaesth 2010; 105: 3–6.
- Marshall S, Harrison J, Flanagan B. The teaching of a structured tool improves the clarity and content of interprofessional clinical communication. Qual Saf Health Care 2009; 18: 137–40.
- Starmer AJ, Sectish TC, Simon DW, Keohane C, McSweeney ME, Chung EY, et al. Rates of medical errors and preventable adverse events among hospitalized children following implementation of a resident handoff bundle. JAMA 2013; 310: 2262–70.
- 21. Abraham J, Kannampallil TG, Almoosa KF, Patel B, Patel V. Comparative evaluation of the content and structure of

communication using two handoff tools: implications for patient safety. J Crit Care 2014; 29: 311. e1-7.

- Abraham J, Kannampallil T, Patel B, Almoosa K, Patel V. Ensuring patient safety in care transitions: an empirical evaluation of a handoff intervention tool. AMIA Annu Symp Proc 2012; 2012: 17–26.
- 23. Marshall S. The use of cognitive aids during emergencies in anesthesia: a review of the literature. Anesth Analg 2013; 117: 1162–71.
- d'Agincourt-Canning LG, Kissoon N, Singal M, Pitfield AF. Culture, communication and safety: lessons from the airline industry. Indian J Pediatr 2011; 78: 703–8.
- Flanagan ME, Patterson ES, Frankel RM, Doebbeling BN. Evaluation of a physician informatics tool to improve patient handoffs. J Am Med Inform Assoc 2009; 16: 509–15.

- Patterson ES, Roth EM, Woods DD, Chow R, Gomes JO. Handoff strategies in settings with high consequences for failure: lessons for health care operations. Int J Qual Health Care 2004; 16: 125–32.
- Arora V, Johnson J. A model for building a standardized handoff protocol. Jt Comm J Qual Patient Saf 2006; 32: 646–55.
- Abraham J, Kannampallil T, Patel VL. A systematic review of the literature on the evaluation of handoff tools: implications for research and practice. J Am Med Inform Assoc 2014; 21: 154–62.
- 29. Van Eaton EG, Horvath KD, Lober WB, Rossini AJ, Pellegrini CA. A randomized, controlled trial evaluating the impact of a computerized rounding and sign-out system on continuity of care and resident work hours. J Am Coll Surg 2005; 200: 538–45.