Informatics in Primary Care 2009;17:201–7

© 2009 PHCSG, British Computer Society

# **Refereed paper**

# When your words count: a discriminative model to predict approval of referrals

#### Adol Esquivel MD PhD

Research Associate, Houston VA Health Services Research and Development Center of Excellence, Michael E De Bakey Veterans Affairs Medical Center and Baylor College of Medicine, Houston, TX, USA Previously: Post-Doctoral Research Fellow, The University of Texas Health Science Center at Houston, School of Health Information Sciences, Houston, TX, USA

Kimberly Dunn MD PhD Assistant Professor

Sharon McLane PhD MS MBA RN-BC Post-Doctoral Research Fellow

The University of Texas Health Science Center at Houston, School of Health Information Sciences, Houston, TX, USA

Dov Te'eni PhD Professor of Information Systems, Tel-Aviv University, Israel

Jiajie Zhang PhD Professor

James P Turley RN PhD Associate Professor

The University of Texas Health Science Center at Houston, School of Health Information Sciences, Houston, TX, USA

#### ABSTRACT

**Objective** To develop and test a statistical model which correctly predicts the approval of outpatient referrals when reviewed by a specialty service based on nine discriminating variables.

Design Retrospective cross-sectional study.

**Setting** Large public county hospital system in a southern US city.

**Participants** Written documents and associated data from 500 random adult referrals made by primary care providers to various specialty services during the course of one month.

**Main outcome measures** The resulting correct prediction rates obtained by the model.

**Results** The model correctly predicted 78.6% of approved referrals using all nine discriminating

variables, 75.3% of approved referrals using all variables in a stepwise manner and 74.7% of approved referrals using only the referral total word count as a single discriminating variable.

**Conclusions** Three iterations of the model correctly predicted at least 75% of the approved referrals in the validation set. A correct prediction of whether or not a referral will be approved can be made in three out of four cases.

Keywords: outpatient referral, prediction rates, statistical model

202

## Introduction

An outpatient referral in health care can be defined as the process that results in the transfer of patient care from a referring provider to a secondary service or provider, and the return of patient care to the referring provider when and if appropriate.<sup>1</sup> Referrals in the outpatient setting are essential components of primary care. In general, referrals can help by facilitating diagnosis or management, by allowing primary care providers to request specialised procedures, or by providing second opinions from specialists.<sup>2</sup> Previous studies have shown referral rates vary among different healthcare systems.<sup>3,4</sup> For example, in the UK it is estimated that approximately 13.9% of the total patients seen by primary care providers each year are referred, while in the USA between 30% and 36% of patients visiting primary care settings each year are referred to specialists.<sup>3,5</sup> Referrals in the outpatient setting are healthcare processes that are susceptible to break-downs.<sup>6-11</sup> Breakdowns in the referral process can result in poor continuity of care, slow the diagnostic process,<sup>6</sup> cause delays to and repetition of diagnostic tests,<sup>7</sup> contribute to polypharmacy,<sup>6</sup> increase litigation risk, cause patient and provider dissatisfaction and promote loss of confidence in providers. Referral breakdowns threaten the quality of care.<sup>8-11</sup> Efforts to prevent breakdowns, and to improve and control the referral process across different settings have been reported; these include those using incentive schemes<sup>2,12</sup> and those relying on the use of information technologies to support effective referral communication.<sup>13</sup> Incomplete medical work-ups may result in deferring a decision by the specialist to approve the referral, until an appropriate work-up is completed.<sup>14</sup> Thus, assessing the appropriateness and completeness of the patient's medical work-up by reviewing each referral before it reaches the specialist has proved to be an essential step in effective referral processes.

In an effort to minimise breakdowns in the referral process, healthcare organisations have explored a variety of interventions, including implementing complex referral incentive programs,<sup>15,16</sup> adopting referral guidelines, using comprehensive referral templates,<sup>17,18</sup> providing referral services based on telemedicine technology<sup>19</sup> and automation of the referral process using web services.<sup>20</sup> However, to our knowledge, no statistical models about the referral process have been developed and tested. As part of a larger quantitative and qualitative study of referrals, aimed at developing methods to assess written outpatient referrals and their outcomes, we developed and tested a model to predict the approval of referrals in a large public county hospital system in a southern US city. The aim of the model is to statistically distinguish referrals that will be approved from those that will be denied when reviewed by the specialty service.

# Methods

We extracted 500 random anonymised referrals from a sample of referrals made to surgical specialties (55%), medical specialties (26%), other supportive specialty services (12.4%), obstetrics and gynaecology (6%) and mental health services (0.6%). We included only referrals of adult patients. Primary care providers wrote the referrals using an electronic medical record between 1 and 31 October 2007. The random sample represented approximately 1% of the total referrals made by providers for that period. Each referral included basic demographics, free-text comments entered by the primary care provider, a reason for referral and the associated diagnoses. We collected additional variables related to each referral. For this study we included a total of nine potential discriminating variables and the outcome of the review of each referral by a specialty service (i.e. approved or denied) (see Table 1).

We divided the sample into two sets, a training set and a validation set, to validate the model. We randomly selected 200 of the 500 referrals to use in the training set. We entered the data for all 500 referrals into the statistical software SPSS (R) for Windows (Rel. 16.01. 2007. Chicago: SPSS Inc). We used the Rankit method to calculate normalised values for the variables with non-normal distributions in SPSS (R). We created a discriminative function as the basis for the statistical model. Discriminative functions are created to predict group membership based on linear combinations of a set of predictor variables. We used all nine available referral variables to calculate the discriminative function in the first iteration of the model. Subsequent iterations of the model used a stepwise method introducing one variable at a time to identify and select the set of variables with the highest discriminating power. Finally, we created a single predictor model using the variable with the highest discriminative power based on the size of the variable's correlation within the model. For validation purposes, we classified the remaining 300 referrals in the validation set using each of the various iterations of the model. We compared the correct discrimination rates of all the model iterations.

#### Results

Table 2 shows a summary of the referral data used in this analysis. Using all nine variables to classify the

Variable	Туре	Value(s)
Referral review outcome	Nominal	Approved/denied
Age	Continuous	
Gender	Nominal	Male/female
Priority	Nominal	Regular/urgent
Provider's comment word count* (WC-MDComment)	Continuous	
Reason for referral word count* (WC-Reason)	Continuous	
Referral total word count* (WC-Total)	Continuous	
Time elapsed from referral creation to referral review* (T-ReferralReview)	Continuous	In days
Time elapsed from referral review to decision* (T-ReviewDecision)	Continuous	In days
Time elapsed from referral creation to referral decision* (T-ReferralDecision)	Continuous	In days

# Table 1 Available referral discriminating variables

			Training set ( <i>n</i> =200)		Validation set ( <i>n</i> =300)		
			Denied	Approved	Denied	Approved	
Review outcome			144 (72%)	56 (28%)	212 (70.7%)	88 (29.3%)	
Gender			Male 78 (39%)	Female 122 (61%)	Male 107 (35.7%)	Female 193 (64.3%)	
Priority			Regular 196 (98%)	Urgent 4 (2%)	Regular 291 (97%)	Urgent 9 (3%)	
	Mean	Min	Max	Mean	Min	Max	
Age	51.64	6	81	50.34	3	85	
WC-MDComment	65.72	0	2196	70.60	0	2070	
WC-Reason	48.98	1	295	59.37	2	435	
WC-Total	111.90	1	2208	124.84	2	2205	
<b>T-ReferralReview</b>	3.16	0	56	5.65	0	370	
<b>T-ReviewDecision</b>	10.75	0	113	12.05	0	113	
<b>T-ReferralDecision</b>	13.92	0	113	17.71	0	370	

#### Table 2 Referral data summary: n=500

203

training set, the model correctly predicted approved referrals in 76.4% of the cases in a single step; when using all variables in a stepwise manner, introducing one variable at a time, the model correctly classified approved referrals on 71.5% of the cases. The referral total word count and the time elapsed from the creation of the referral until the review by the specialty service were the two variables with the highest discriminative power. However, the referral total word count was the variable with the highest discriminative power, with an absolute correlation within the model of 0.704. The model correctly identified approved referrals 71% of the time in the training set using the referral total word count as a single predictor. When validating the model using the data from the referrals in the validation set, the model correctly identified 78.6% of the approved referrals using all nine variables, 75.3% in the stepwise iteration and 74.7% using the referral total word count as the single predictor. Table 3 shows the calculated discriminative coefficients for the variables used in the model in all three iterations. Table 4 shows a summary of the classification results comparing the results when using both the training set and the validation set for the various iterations of the model.

### Discussion

All three iterations of the model resulted in a correct discrimination rate of approximately 75% when used to analyse the validation set. This means the model predicted in three out of four cases whether a referral

Table 3 Canonical discriminative coefficients

was approved when reviewed by a specialty service. The highest correct approval prediction rate (78.6%) was obtained when using all nine discriminating variables; however, using just the referral total word count as a single predictor resulted in a 74.7% correct referral approval prediction rate.

In practice, the high correct prediction rate achieved when all the variables were used in the model may prove to be useful only in a limited set of circumstances (i.e. research). Collecting a large number of variables on each referral is difficult; hence the advantage of developing models using fewer variables as in the second and third iteration of our model. Statistical predictive models like the one described in this study can have practical clinical implications. For example, developers of information systems designed to support clinical communication could incorporate these types of models as part of their functionality to provide basic decision support to clinicians. A referring provider could be asked to provide more context (i.e. more information) for a particular case before the referral is submitted for review if the referral does not meet the threshold predicted by the model. A discriminative variable such as the total word count is simple, easy to calculate and use and, as demonstrated here, when combined with other context-specific variables it can become a powerful discriminative predictor.

Evaluating referrals is difficult because of the great variability in the way they occur in different settings. Identifying referral indicators that are common across different settings can potentially allow comparative and predictive studies. The use of a simple and readily available indicator may be a convenient way to quickly assess whether or not a referral will be processed

-0.505 0.000 -0.245		
0.000 -0.245		
-0.245		
0.145		
0.703		
0.217	1.027	1.096
-0.288	0.616	
-1.398		
1.213		
0.602	0.114	0.093
	-0.288 -1.398 1.213 0.602	-0.288 0.616 -1.398 1.213 0.602 0.114

Iteration 1 Al	l variables in a s	ingle step <sup>a,b</sup>			
		Review outcome	Predicted group membership		
			Denied	Approved	Total
Training Cou %	Count	Denied	19	37	56
		Approved	11	133	144
	%	Denied	34.5	65.5	100.00
		Approved	7.6	92.4	100.00
Validation	Count	Denied	32	56	88
		Approved	9	203	212
	%	Denied	36.8	63.2	100.00
		Approved	4.2	95.8	100.00

#### Table 4 Model classification results

<sup>a</sup> 76.4% of training cases correctly classified
 <sup>b</sup> 78.6% of validation cases correctly classified

Iteration 2 All variables stepwise<sup>c,d</sup>

			Predicted group membership			
		Review outcome	Denied	Approved	Total	
Training	Count	Denied	9	47	56	
		Approved	10	134	144	
	%	Denied	16.1	83.9	100.00	
		Approved	6.9	93.1	100.00	
Validation	Count	Denied	22	66	88	
		Approved	8	204	212	
	%	Denied	25.0	75.0	100.00	
		Approved	3.8	96.2	100.00	

 $^{\rm c}$  71.5% of training cases correctly classified  $^{\rm d}$  75.3% of validation cases correctly classified

# Iteration 3 Using only referral total word count<sup>e,f</sup>

			Predicted group membership			
		Review outcome	Denied	Approved	Total	
Training	Count	Denied	8	48	56	
		Approved	10	134	144	
	%	Denied	14.3	85.7	100.00	
		Approved	6.9	93.1	100.00	
Validation	Count	Denied	19	69	88	
		Approved	7	205	212	
	%	Denied	21.6	78.4	100.00	
		Approved	3.3	96.7	100.00	

<sup>e</sup> 71.0% of training cases correctly classified <sup>f</sup> 74.7% of validation cases correctly classified

205

appropriately. The total referral word count probably reflects the amount of context that the referring provider is including in the referral. In related work that we have conducted as part of a larger study of the referral process, we assessed the referral communication word by word and found that the more the meaningful clinical context included by the referring provider, the higher the chance of the referral being approved upon review by the specialist. This finding is congruent with the results of similar studies conducted in other fields where written communication was analysed and contextualisation was used as a strategy to achieve effective communication.<sup>21</sup>

Our study is limited by the fact that a single clinical site provided the referrals for the study. Furthermore, a preliminary communication analysis word by word of the referring providers' referral comments seems to provide more robust and discriminative characteristics that could be used to enhance the discriminative power of the word count as a single predictor in future studies. Also, an analysis by specialty service may prove useful in highlighting differences in the way referrals are reviewed by the different services.

Future studies should aim to include a larger number of meaningful potential discriminative variables; also researchers should take advantage of existing local indicators that may prove to be strong discriminative variables in their particular settings. Results of the present study illustrate how simple indicators may help to improve complex healthcare processes such as referrals.

# Conclusion

Statistical models designed to discriminate which outpatient referrals are likely to be approved and those likely to be denied by specialists have the potential to help improve the referral process.

#### ACKNOWLEDGEMENTS

Contributors AE, KD, SM, DT, JZ and JPT planned the study, collected the data, and drafted and revised the manuscript. AE is guarantor.

The University of Texas Health Science Center at Houston's Institutional Review Board approved this study.

No external sources of funding or sponsors were used for this study.

All authors had full access to all of the data in the study and take responsibility for the integrity of the data and the accuracy of the data analysis.

#### REFERENCES

- 1 Esquivel A. Characterizing, Assessing and Improving Referral Communication in Healthcare: a concept analysis (PhD thesis). The University of Texas Health Science Center at Houston, School of Health Information Science. 2008.
- 2 Grimshaw JM, Winkens RA, Shirran L et al. Interventions to improve outpatient referrals from primary care to secondary care. Cochrane Database Systematic Review 2005(3):CD005471.
- 3 Forrest CB, Majeed A, Weiner JP, Carroll K and Bindman AB. Comparison of specialty referral rates in the United Kingdom and the United States: retrospective cohort analysis. British Medical Journal 2002;325: 370-1.
- 4 Concerned Action Committee of Health Services Research for the European Community. The European study of referrals from primary to secondary care. Occasional Paper of the Royal College of General Practitioners 1992;56:1-75.
- 5 Woodwell DA and Cherry DK. National ambulatory medical care survey: 2002 summary. Advance Data 2004;346:1-44.
- 6 Epstein RM. Communication between primary care physicians and consultants. Archives of Family Medicine 1995:4:403-9.
- 7 Gandhi TK, Sittig DF, Franklin M, Sussman AJ, Fairchild DG and Bates DW. Communication breakdown in the outpatient referral process. Journal of General Internal Medicine 2000;15:626-31.
- 8 Graham PH. Improving communication with specialists. The case of an oncology clinic. Medical Journal of Australia 1994;160:625-7.
- 9 Cummins RO, Smith RW and Inui TS. Communication failure in primary care. Failure of consultants to provide follow-up information. Journal of the American Medical Association 1980;243:1650-2.
- 10 Hull FM and Westerman RF. Referral to medical outpatients department at teaching hospitals in Birmingham and Amsterdam. British Medical Journal 1986;293:311-14.
- 11 Nutting PA, Franks P and Clancy CM. Referral and consultation in primary care: do we understand what we're doing? Journal of Family Practice 1992;35:21-3.
- 12 Conrad DA and Christianson JB. Penetrating the 'black box': financial incentives for enhancing the quality of physician services. Medical Care Research and Review 2004;61(No. 3 Suppl.):37S-68S.
- 13 Bal R, Mastboom F, Spiers HP and Rutten H. The product and process of referral: optimizing general practitioner-medical specialist interaction through information technology. International Journal of Medical Informatics 2006;76:S28-S34.
- 14 Murray M. Reducing waits and delays in the referral process. Family Practice Management 2002;9:39-42.
- 15 Latham SR. The ethics of managed care financial incentives to limit care. Some thoughts for specialists. Clinics in Plastic Surgery 1999;26:115-21, viii-ix.
- 16 Summerton N and Dix A. Clinical management: close encounters. Health Service Journal 2005;115:30-2.

206

- 17 Blaney D and Pullen I. Communication between psychiatrists and general practitioners: what style of letters do psychiatrists prefer? *Journal of the Royal College of General Practitioners* 1989;39:67.
- 18 Grol R, Rooijackers-Lemmers N, van Kaathoven L, Wollersheim H and Mokkink H. Communication at the interface: do better referral letters produce better consultant replies? *British Journal of General Practice* 2003;53:217–19.
- 19 Houston MS, Myers JD, Levens SP et al. Clinical consultations using store-and-forward telemedicine technology. Mayo Clinic Proceedings 1999;74:764–19.
- 20 Barhoumy G and Bitter M. Automating referral process with interactive voice response. *Health Management Technology* 1999 (Sept);20:18, 20–1.
- 21 The process of organizational communication: a model and field study. IEEE transactions on professional communication. IEEE, 2001.

#### CONFLICTS OF INTEREST

None.

#### ADDRESS FOR CORRESPONDENCE

Adol Esquivel Research Associate Houston VA Health Services Research and Development Center of Excellence Michael E DeBakey Veterans Affairs Medical Center and Baylor College of Medicine 20002 Holcombe Blvd 152 Houston, TX 77030 USA

207

Accepted October 2009