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Conference Marketing Research for Rolla, Missouri Chamber of Commerce

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Missouri University of Science and Technology

Conference Marketing Research for Rolla, Missouri Chamber of Commerce Honors Thesis

Rebecca McNally and Dr. Bonnie Bachman

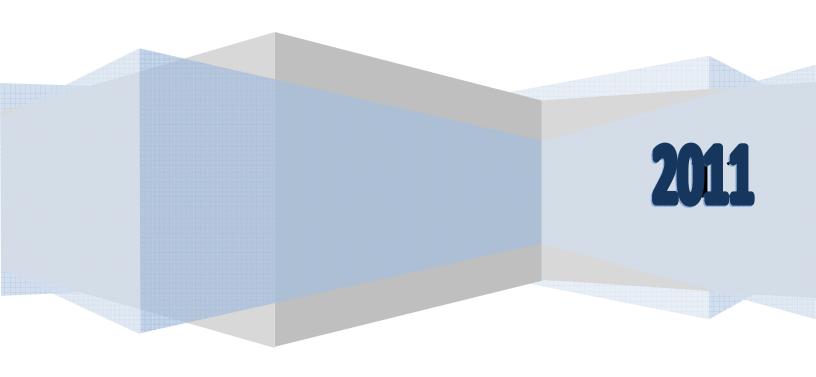


Table of Contents

Abstract	2
Introduction	3
Literature Review	4
Methods	5
Survey	5
Participants	6
Material	6
Design	6
Procedure	7
Findings and Discussion	7
Survey Results	7
Demographics	7
General Event Planning	8
Rolla	9
City Website	10
Conclusion and Recommendations	11
Acknowledgements	13
Bibliography	14
Appendix	15
Appendix A	15
Appendix B	16
Appendix C	
Appendix D	41

Abstract

This paper is used to give recommendations to the Chamber of Commerce in Rolla, Missouri to help them to better attract conferences and events. A survey given to event planners was the main method used for analyzing what Rolla needs to change to gain more of a name as a conference destination. Although this paper is specific to Rolla, Missouri, the methods used can be imitated for any rural town wishing to attract more conferences.

Introduction

Rolla, Missouri is a small town with population of 16,367 according to the 2000 Census. Rolla is located at the intersection of Hwy 44 and Hwy 63 between Kansas City and St. Louis. (A few maps of Rolla and the surrounding area are provided as Appendix A.) The Chamber of Commerce in Rolla wants to increase the volume of people who come into the city for conferences. This increase of foot traffic will help the local businesses make money, and the more money they make, the more taxes can go to the city to help optimize the local atmosphere. Businesses in Rolla that benefit from an increase in the inflow of people are hotels, restaurants, retail, and gas stations just to name a few. More tourists spending will result in a larger sum of tax inflow to the city. This money is used for everything from grants to park funding.

In order to draw the interest of event planners, Rolla needs to understand what marketing tools will work best. In order to understand the marketing needed, greater insight into the mind of the event planners is necessary. Judy Allen states the following in her book entitled Event Planning: "The selection of the site where you will be holding your event is of primary importance; it can make or break your event". (Allen 2009) She proceeds to discuss this importance, and she gives some insight on how to choose a venue. Allen also emphasizes the significance of the budget when picking location of an event. How can the Rolla Chamber of Commerce become a preferred destination when location is so important to an event planner?

The main event that the Rolla Chamber of Commerce currently uses to attract conferences is the Joint Event Planners Trade Show that is held during June in Jefferson City, Missouri. It is a time where event planners can come look at cities' booths to see which ones best suit their needs. How can Rolla market towards the event planners at this event? The research conducted at Missouri University of Science and Technology helps to answer these marketing questions.

Literature Review

To understand small town tourism and marketing, it is important to read related publications before conducting research. When looking at event planning books, much of the information is redundant. The key points are that location matters, there needs to be attention to detail when planning an event, and the planning and executing of the event needs to stay within budget. (Allen 2009, Friedman 2003, Craven & Golabowski 2006) Although these may seem like insignificant facts to a large city that has many sizes and types of venues, for a small town every façade of the city that an event planner comes in contact with shapes the event planners' perception of the city and therefore determines whether or not he or she will come back.

When looking at a location, event planners probably focus on matching the venue to the event. For example, a Bridge Playing Convention will probably require a different type of venue than a Democrat Party Rally. Location is dependent on the type of event being held. If an event planner can pinpoint the right location, many other parts of the planning will fall into place. (Allen 2009)

For small towns, becoming an attractive event destination can be very difficult. There are many books written about the importance of branding is a small town. It is important to have a theme, a brand that is the center of the reason why tourists come into the town. According to Bill Baker in <u>Destination Branding for Small Cities: The Essentials for Successful Place Branding</u>, there are twelve steps to building a successful brand. (Baker 2007) After a brand is in place, it can be exploited when marketing a small town to event planners.

All information about what event planners look for when planning an event helps the Rolla Chamber of Commerce understand what they need to highlight when marketing. The following research gives even more insight into the preferences of event planners in mid-Missouri.

Methods

The hypothesis for this research is the following: If the Rolla Chamber of Commerce changes the way they market to event planners, then more event planners will book events in Rolla, Missouri. The reason for research during the marketing process, according to Bonita M. Kolb in *Tourism Marketing for Cities and Towns*, are the following (Kolb 2006):

- 1. Determining Threat and Opportunities in the External Environment
- 2. Researching Preferences to Meet Consumer Needs
- 3. Meeting Goals (ie: counting visitors)
- 4. Evaluating the Effectiveness of Promotions

The main method used to research future marketing for Rolla, Missouri was an online survey.

Survey

According to Arlene Fink in <u>How to Conduct Surveys</u>: A <u>Step-by-Step Guide</u>, surveys are "information-collection methods used to describe, compare, or explain individual or societal knowledge, feelings, values, preferences, and behavior. (Fink, 2009) Surveys can come in many forms and conducted through many avenues including over the telephone, online, or through the mail.

Although there are many methods for obtaining needed information, surveys are best when the targeted information is mainly centered on feelings and perceptions, values, habits, and demographic information (Fink, 2009). Other ways of obtaining information other than surveys is through observations, and written tests. For the research in this paper, a survey was found to me most fitting for the information that needed to be gathered.

There are some drawbacks to surveys that hinder them from obtaining the most accurate information. Some of these issues include biasness in the questions, length of the survey being so long that too few people respond, and finding the intended audience for the survey. Risks can be minimized by having multiple colleagues look over the survey, and by conducting research to see what types of questions will get the most accurate response. As far as reaching the intended audience, the researcher needs to look into the habits of the targeted group and decide how to distribute the survey accordingly.

Because information was needed on the perception of Rolla and the preference of details pertaining to booking conferences to event planners, a survey was chosen as the main method for gathering this information. A copy of the survey is available as Appendix B. The survey was created to get a closer look into what is expected from a city when conferences or events are being booked. The results of the survey are available in the Findings and Discussion section of this paper. For now, we will analyze the content of the survey and show the rationale behind the specific questions.

Participants

One hundred and three (103) Online Survey Participants responded to the survey. The link to the survey was sent out to various companies and individuals, but it mainly focused on the Joint Event Planners Trade Show participants. The reason for targeting this group is that the Rolla Chamber of Commerce sets up a booth at this show every year, so they are looking for ways to market Rolla as a venue to this group of individuals. Most of the event planners that attend this trade show are located in Jefferson City, Missouri, which is located approximately 60 miles north of Rolla on Highway 63.

Materials

This survey is available online, so the necessary materials needed to complete it are a computer that is set up to use the Internet. All analysis tools are available on the computer, so no extra software had to be purchased. A survey tool is needed to create the survey, and there are many to choose from including Qualtrics, SurveyMonkey, and GoogleDocs Forms. I chose GoogleDocs as my framework to create and distribute my survey based on the premise that it is free and easy to use, plus I've used it before so I was familiar with all of the functions.

Design

A key feature of this survey is that it allows people who do not book conferences, did not know Rolla, or do not look at a city website to bypass all of the questions that do not pertain to them. Figure 1 shows the flow of the survey by pointing out the questions that were critical to proceeding.

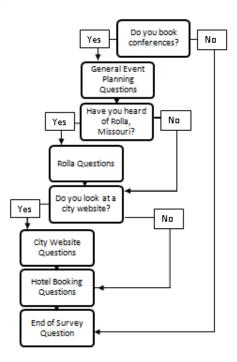


Figure 1

Procedure

After the survey was created, the next step is to send it out to the intended audience and wait for the responses to roll in. If the audience is large and general, the responses will be easier to obtain because there are many ways to target them. Unfortunately, to find event planners that are willing to take a survey is a bit more difficult. At first, sending out emails works, but if the response number is not high enough, the researcher may have to resort to other options including social networking sites, phone calls, and possibly even direct mail.

On social networking sites there are specific areas for event planners. Also, online there are conference planners associations and nationally recognized groups. Finding a way to obtain access to their list-serve is difficult, but if access is approved it can be very effective.

Following the recording of results, it is important to sift through it and find points specific to this case. Not all information is relevant, so sorting can take a lot of time. Relevant information includes trends or clustered data in demographics, preferences, and attitudes.

After finding relevant information, looking at possible correlations between the data and the environment creates the basis to make recommendations. These recommendations, although looked upon as opinions at time, are made based on the facts taken from the survey.

Findings and Discussion

Survey Results

Not every question from the survey is discussed in this section, but all of the results are graphically displayed in Appendix C. Some of the key results in the survey that affects the recommendations and the future marketing for the Rolla Chamber of Commerce are discussed in the subsections below.

Demographics

Of the one-hundred and three (103) responses, 83% were female. In the Appendix Figure C.1 a pie chart is shown to depict the large difference in gender. This means that when looking at event planners, there can be a correlation between gender and the type of marketing that they respond best to. The Rolla Chamber of Commerce has probably already noted this gender gap, but keeping this in mind when planning for the Event Planners Trade Show will help directly target the female planners.

The range of the respondents' ages in Appendix Figure C.2 shows that there is a wide distribution. It is evenly spread with on average 23% of respondents in each age range among the 20-59 ages. Although there was an "I wish not to answer" option, only one person chose to exercise this alternative.

Most of the respondents are employed by a company, but plan events only when needed. Approximately a quarter of respondents listed "Other". (See Appendix Figure C.3) Only 13% of respondents make their living off of professional event planning, and 7% are self-employed. The "Other" responses included responses like "Student" and "Retired". Many of the respondents who chose "Other" did not plan events so therefore they did not respond to the rest of the survey.

Most respondents live in either Jefferson City (36%) or Rolla (34%). (See Appendix Figure C.4) Since event planners from Jefferson City are the target market at the Event Planners Trade Show, this high number of Jefferson City respondents confirms that the survey reached this target market successfully. The other areas included 8% in both the Kansas City Area as well as the Columbia Area, 3% recorded for St. Louis, and 12% listed "Other". The "Other" Category included some from other states like Massachusetts, California, and Ohio. Although Rolla is not close to these areas, it is still important to get an idea of the general wants and needs of event planners in other regions.

General Event Planning

When asked about the city destinations the respondents are most likely to book an event, twenty-five percent (25%) said they were "Likely" or "Very Likely" to book events in Rolla. Thirty-one percent (31%) replied that they would be booking in St. Louis, thirty-three percent (33%) in Jefferson City, and twenty-six percent (27%) in the Kansas City area. This is all represented in graphic form in Appendix Figures C.6-C.9.

In order to analyze whether or not Rolla has the type of food services to support a conference, questions were designed to ascertain what types of restaurants and food services are preferred. Most respondents recorded lunch food (60%) as a need, while Breakfast, Italian, and Up-Scale Dining also had high responses. Other responses included Chinese (5%), Fast Food (7%), Thai (4%), and Indian (5%)

When asked what promotional items that the event planners respond best to the largest response was towards "Complimentary Room in the City. This shows that Rolla can use this form of marketing to attract potential bookings. The following graphic is also displayed as Appendix Figure C.19:

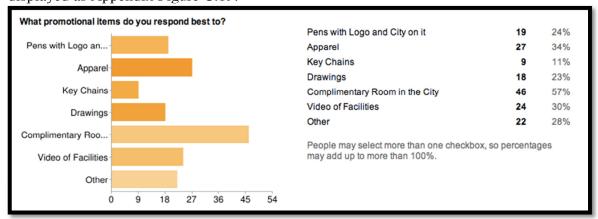


Figure 2

When asked what city marketing that event planners respond best to, the variety was widespread. Most showed that emails and packets with various city information were well received, but not far behind was brochures and fliers. Commercials had the lowest response with only 7% of respondents saying they respond well to them, which means that the Rolla Chamber of Commerce should probably not pursue this avenue of marketing unless further research proves different. The following graphic is also displayed as Appendix Figure C.20:

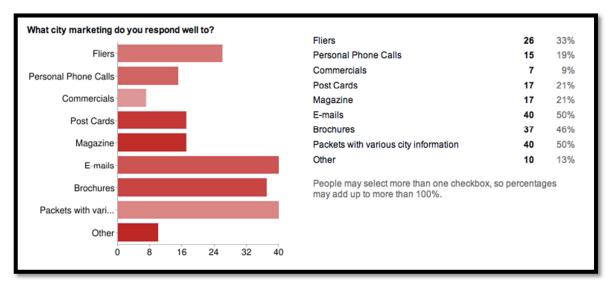


Figure 3

Rolla

Most of the respondents that are familiar with Rolla recorded a positive association with the city, while less than 10% have a negative association. (See Appendix Figure C.45)

Only 38% of the event planners who are familiar with Rolla showed they promote Rolla when booking events. Approximately 53% of them do not promote Rolla. The rest only sometimes promote Rolla when booking events. (See Appendix Figure C.46

The main changes that would make Rolla more attractive to event planners "Build a Conference Center", "Expand Conference Facilities", "Add More Restaurants", and Increase Capacity of Facilities". Most of them directly correspond to the amount of space that Rolla has for its conferences. This could be a communication gap if Rolla has the facilities, but does not correctly communicate these to the event planner. The following graphic shows the amount totals (Appendix Figure C.47):

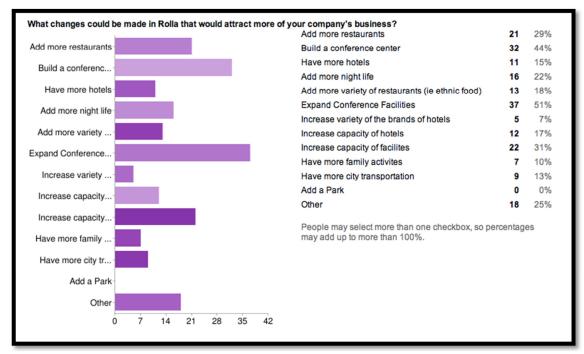


Figure 4

City Website

Since there seemed to be a concern in the Rolla Chamber of Commerce as to how well the website communicated event planning information on the city website, a question was included to verify that the website is a factor. The results show that 78% of event planners look at a city website when booking an event. (See Appendix Figure C.48)

The following information, provided in Appendix Figures C.49-C.57, ranks the importance of specific information on a city website. The following information shows these rankings from Most Important to Least Important:

- 1. Having Available Conference Rooms and Sizes Listed
- 2. Having Hotels and Their Phone Numbers Listed
- 3. Having a Tab Just for Event Planners That Includes All Relevant Information
- 4. Having Local Restaurants Listed
- 5. Having Local Caterers Listed
- 6. Having Feedback from Previous Events Posted
- 7. Showing the Local Events and When They Occur
- 8. Having Local Parks Listed
- 9. Having Local Florists Listed

The Conclusion and Recommendations section gives advice on how to use this information when integrating it into the city website.

Conclusions and Recommendations

After reviewing the survey results, the following recommendations have been made to the Rolla Chamber of Commerce to aid their marketing towards event planners. The hypothesis stated that if the Rolla Chamber of Commerce changes the way they market to event planners, then more event planners will book events in Rolla, Missouri. This is a correct statement, and after implementing these recommendations, the results of the increase of inflow into the city should be tracked to analyze its success.

1. Conducting a Survey at the Trade Show (See Appendix D)

A short survey should be conducted at the Joint Event Planners Trade Show to get further information and opinions on how Rolla can be more effective at marketing, they will need to keep the survey short and to offer incentives for filling it out. This information can supplement the current research and further optimize the Chamber's marketing strategy. A list of possible survey questions is provided in Appendix D.

2. Revamp Websites and Conduct Usability Testing

Most event planners look at the city website when booking an event. First, in order to cater towards these planners, revamping the website to include the important information that an event planner looks for in a website is necessary. Second, a usability test should be conducted to see if the current site displays the information in a way that is intuitive, attractive, and appropriately informational. The Missouri University of Science and Technology holds classes specific to this topic in the Business and Information Department, so contacting for website or further marketing assistance is recommended.

3. Evaluate Restaurant Locations

Evaluate the locations and the number of restaurant locations to determine if they meet the criteria of the event planners. Lunch locations was the main type of restaurant needed for a conference, so ensure that there are enough locations within walking distance of event venues. If there are enough, then determining a strategy to ensure the event planners at the Joint Event Planners Trade Show understand this. (See Recommendation on Closing the Information Gap)

4. Offering Complementary City Hotel Rooms

To capture the most preferred promotional item, it is recommended to raffle off some complementary city hotel rooms at the Joint Event Planners Trade Show. It was very evident in the research that offering a complementary room in the city would help attract more event planners to the area. This is a great idea, and it could possibly be integrated into the short survey given at the trade show. It is suggested to offer a free hotel room in the city, a gift certificate for local shops or restaurants, or a free booking at a venue as a prize in the survey raffle.

5. Closing the Information Gap

There could possibly be a gap between the number of facilities, their size, and their variability between the city and the event planners. It is suggested to find ways to close this gap by addressing the issues immediately at the Joint Event Planners Trade Show.

One way to do this is through a Fact/Myth flier that gives the Myths associated with event planning in Rolla, and gives a very positive outlook on the city.

All of these recommendations are based on the responses of the 103 participants of the survey that was discussed at the beginning of this report. The hypothesis was proven to be true: The Rolla Chamber of Commerce can improve their marketing efforts to attract more events to the city.

Acknowledgements

I would like to thank Dr. Bonnie Bachman, my research advisor, for helping me through the research process. I would also like to thank Dr. Ralph Hanke, Christina Els, Taylor Keal, and David Huskisson, for giving their advice while I was still in the beginning stages of work. Thank you to the respondents of the survey as well. Also, my gratitude is great towards the Rolla Chamber of Commerce, specifically Aimee Campbell and Stevie Kearse for all of their efforts. I hope that this helps!

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Appendix

Appendix A-Maps of Rolla







Images from Google Maps.

Conference Questionnaire	
─	
This is a short questionnaire that is created for Missouri University of Science and Technology research pur are intended for a new business development research paper where the Rolla Chamber of Commerce will g how to better attract more conferences and events to the area. The answers will also be compiled into a repostudent's Honors Thesis project. Please contact Rebecca at mmzdd@mst.edu if you have any questio * Required	et direct feedback on ort for a Missouri S&T
Are you a male or female •	
○ Male	
○ Female	
What is your age range? •	
O 0-19	
O 20-29	
O 30-39	
O 40-49	
O 50-59	
○ 60+	
O I wish not to answer.	
Are you self-employed or do you work for an event scheduling company? •	
○ Self-Employed	
Employed by a company for event scheduling.	
I am employed, and I plan events for the company when needed.	
Other:	
In what area do you live? • All of these answers are in Missouri. If you reside outside of Missouri, please choose the "other" button and	put your city and state.
OSt. Louis Area	
○ Kansas City Area	
O Jefferson City	
○ Columbia	
○ Rolla	
Other:	
How many conferences or events a year do you book or plan? *	
O 1-9	
O 10-19	
O 20-29	
O 30-39	
0 40-49	
O 50+	
○ I do not book conferences or events.	
(Continue »)	

	venito in the rone	owing cities	during 2011?		
	Very Unlikely	Unlikely	Neutral	Likely	Very Likely
St. Louis Area	0	0	0	0	0
Kansas City Area	0	0	0	0	0
Jefferson City	0	0	0	0	0
Columbia	0	0	0	0	0
Rolla	0	0	0	0	0
) Chinese) Italian) Breakfast) Lunch) Fast Food) Up-Scale Dining					
) Thai) Indian) Other: ow likely are you to book t					
] Indian] Other: [ow likely are you to book t	Very Unlikely	Unlikely	Neutral	Likely	Very Likely
Other: Other:		Unlikely	Neutral O	Likely	Very Likely
] Indian] Other: [ow likely are you to book t	Very Unlikely				
Other: Other:	Very Unlikely	0	0	0	0
Other: Other:	Very Unlikely	0	0	0	0
Other: Education Related Business Related Sporting Events	Very Unlikely O O	0 0	0 0	0 0	0 0
Other: Education Related Business Related Sporting Events Trade Shows	Very Unlikely O O O O	0 0 0	0 0 0	0 0 0	0 0 0
Other: Education Related Business Related Sporting Events Trade Shows Conventions	Very Unlikely O O O O O	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0

What promotional items do you respond best to? • Choose all that apply. Remember that this is not marketing that you do, but instead marketing that the city does.
☐ Pens with Logo and City on it
☐ Apparel
☐ Key Chains
☐ Drawings
☐ Complimentary Room in the City
□ Video of Facilities
☐ Other:
What city marketing do you respond well to? •
Choose all that apply. Remember that this is not marketing that you do, but instead marketing that the city does.
□ Fliers
Personal Phone Calls
□ Commercials
□ Post Cards
☐ Magazine
□ E-mails
□ Brochures
Packets with various city information
□ Other:
If you subscribe (paid or unpaid) to any magazines or journals, please list them here.
« Back Continue »

		Importance			
		~			
How important are the followin	g when booking a	venue in a spec	fic area? •		
	Unimportant	Nice, but not necessary	Neutral	Somewhat Important	Important
Small Population	0	0	0	0	0
Medium Population	0	0	0	0	0
Large Population	0	0	0	0	0
Shopping Areas	0	0	0	0	0
Local Swimming Pool	0	0	0	0	0
Large Selection of Restaurants	0	0	0	0	0
Family Activities	0	0	0	0	0
Night Life (Clubs/Bars)	0	0	0	0	0
Popularity of the City	0	0	0	0	0
Centrally Located	0	0	0	0	0
Timing with a Local Event	0	0	0	0	0

	Unimportant	Nice, but not necessary	Neutral	Somewhat Important	Important
Facility located in a hotel	0	0	0	0	0
Facility located near a hotel	0	0	0	0	0
Accessible to Meeting Rooms	0	0	0	0	0
Catering Availability	0	0	0	0	0
Pre-Decorated	0	0	0	0	0
Pre-set up	0	0	0	0	0
Within walking distance of restaurants	0	0	0	0	0
Within walking distance of shopping	0	0	0	0	0
Has Wi-fi	0	0	0	0	0
Provides in-house laptops for use	0	0	0	0	0
Has video/audio conferencing capabilities	0	0	0	0	0
Has Banquet Dining facilities in building	0	0	0	0	0

	//	

Rolla
Have you heard of Rolla? *
○ Yes
○ No
Do you have a positive association with Rolla? •
Yes \$
Do you promote Rolla when you book events? •
Yes 💠
What changes could be made in Rolla that would attract more of your company's business? • Check all that apply.
☐ Add more restaurants
☐ Build a conference center
☐ Have more hotels
☐ Add more night life
Add more variety of restaurants (ie ethnic food)
☐ Expand Conference Facilities
☐ Increase variety of the brands of hotels
☐ Increase capacity of hotels
☐ Increase capacity of facilites
☐ Have more family activites
☐ Have more city transportation
□ Add a Park
□ Other:
Please list any other comments that you have about Rolla.
« Back Continue »

Do you look at a city website when making a decision on where to hold an event? •	
○ Yes	
○ No	

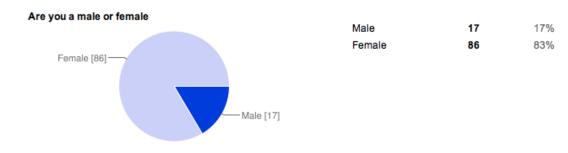
		Cíty Websíte — 🗳			
Which items are important to y	ou on a city websit	e? Please rank t	hese accordi	ng to importa	nce. •
	Unimportant	Nice, but not necessary	Neutral	Somewhat Important	Very Important
Having Hotels and Their Phone Numbers Listed	0	0	0	0	0
Having Available Conference Rooms and sizes listed	0	0	0	0	0
Having Local Florists Listed	0	0	0	0	0
Having Local Caterers Listed	0	0	0	0	0
Having Local Parks Listed	0	0	0	0	0
Having Local Restaurants listed	0	0	0	0	0
Having feedback from previous events posted	0	0	0	0	0
Having a tab just for event planners that includes all relevant information	0	0	0	0	0
Showing the local events and when they occur	0	0	0	0	0

	Unimportant	Nice, but not necessary	Neutral	Somewhat Important	Very Important
Mini Convenience Store Inside	0	0	0	0	0
Indoor Pool	0	0	0	0	0
Fitness Room	0	0	0	0	0
Cleanliness	0	0	0	0	0
Allows Smoking	0	0	0	0	0
Friendliness	0	0	0	0	0
Has Free Wi-fi	0	0	0	0	0

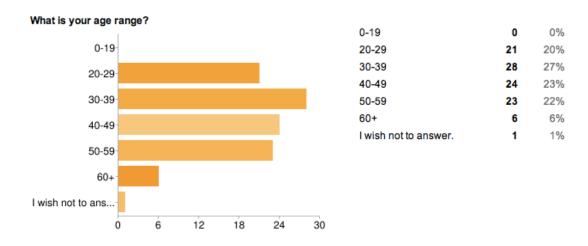
End of Questionnaire
What did you think about the format of the survey? This is the last question. :) I'm just hoping for feedback on my survey-giving skills.
☐ It was easy.
☐ It was hard.
☐ It was short.
☐ It was long.
☐ It took me less than 10 min.
☐ It took me more than 10 min.
☐ I like taking surveys.
☐ I don't like taking surveys.
☐ Other:
« Back Submit

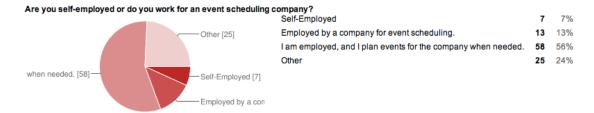
Appendix C-Survey Results

1.



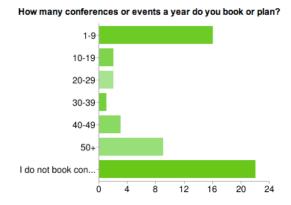
2.





In what area do y	ou live?								
	_						St. Louis Area	3	3%
St. Louis Area							Kansas City Area	8	8%
Kansas City Area							Jefferson City	37	36%
randas ony Area							Columbia	8	8%
Jefferson City							Rolla	35	34%
Columbia							Other	12	12%
Rolla									
Other									
(0 7	14	21	28	35	42			

5.



1-9	16	16%
10-19	2	2%
20-29	2	2%
30-39	1	1%
40-49	3	3%
50+	9	9%
I do not book conferences or events.	22	21%

6.

How likely are	you to bo	ok even	ts in the fo	llowing cit	ties aurir	ng 2
Very Unlikely						
Unlikely-						
Neutral-						
Likely-						
Very Likely						
(6	1	2 18	24	30)

2011? - St. Louis Area		
Very Unlikely	30	29%
Unlikely	12	12%
Neutral	7	7%
Likely	16	16%
Very Likely	15	15%

How likely are	you to	DOOK	events	in the to	llowing	cities	auring
Very Unlikely							
Unlikely-							
Neutral-							
Likely							
Very Likely							
()	6	12	18	24	30	36

111? - Kansas City Area		
Very Unlikely	32	31%
Unlikely	11	11%
Neutral	10	10%
Likely	11	11%
Very Likely	16	16%

30%

9% 7%

13%

19%

31

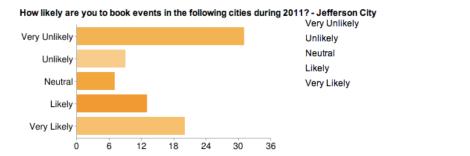
9

7

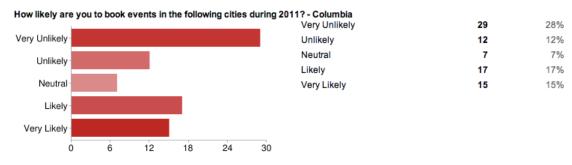
13

20

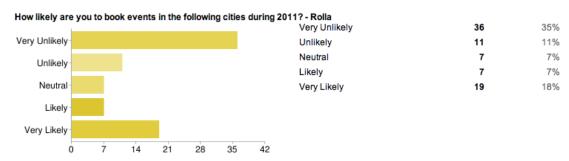
8.

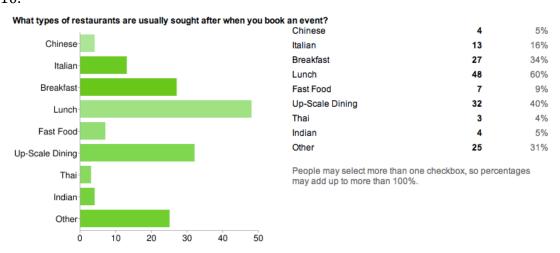


9.



9.

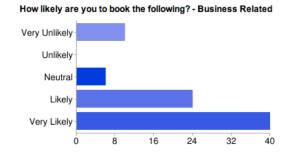






Very Unlikely	7	7%
Unlikely	3	3%
Neutral	8	8%
Likely	18	17%
Very Likely	44	43%

12.

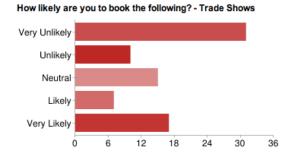


Very Unlikely	10	10%
Unlikely	0	0%
Neutral	6	6%
Likely	24	23%
Very Likely	40	39%

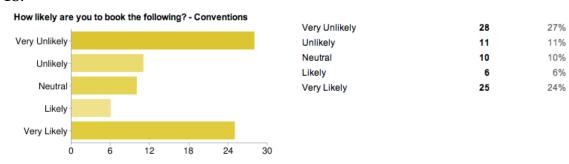
13.

How likely are you to book the following? - Sporting Events								
Very Unlikely								
Unlikely-								
Neutral-								
Likely-								
Very Likely								
(5	9	18	27	36	45	54	

Very Unlikely	47	46%
Unlikely	15	15%
Neutral	8	8%
Likely	5	5%
Very Likely	5	5%



Very Unlikely	31	30%
Unlikely	10	10%
Neutral	15	15%
Likely	7	7%
Very Likely	17	17%

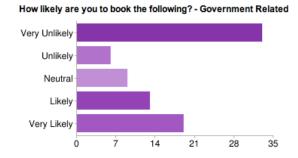


16.

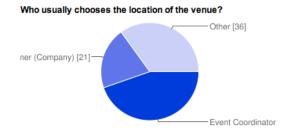
How likely are	e you to	book	the follo	owing? -	Health/	Hospita	l Related
Very Unlikely							
Unlikely-							
Neutral-							
Likely-							
Very Likely							
()	9	18	27	36	45	54

Very Unlikely	47	46%
Unlikely	11	11%
Neutral	6	6%
Likely	5	5%
Very Likely	11	11%

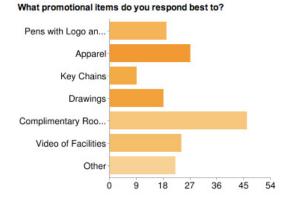
17.



Very Unlikely	33	32%
Unlikely	6	6%
Neutral	9	9%
Likely	13	13%
Very Likely	19	18%



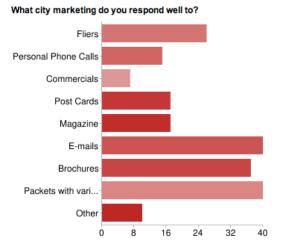
Event Coordinator (You)	46	45%
Customer (Company)	21	20%
Other	36	35%



Pens with Logo and City on it	19	24%
Apparel	27	34%
Key Chains	9	11%
Drawings	18	23%
Complimentary Room in the City	46	57%
Video of Facilities	24	30%
Other	22	28%

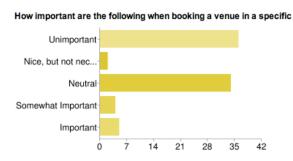
People may select more than one checkbox, so percentages may add up to more than 100%.

20.



Fliers	26	33%
Personal Phone Calls	15	19%
Commercials	7	9%
Post Cards	17	21%
Magazine	17	21%
E-mails	40	50%
Brochures	37	46%
Packets with various city information	40	50%
Other	10	13%

People may select more than one checkbox, so percentages may add up to more than 100%.



area? - Small Population		
Unimportant	36	35%
Nice, but not necessary	2	2%
Neutral	34	33%
Somewhat Important	4	4%
Important	5	5%

30%

1%

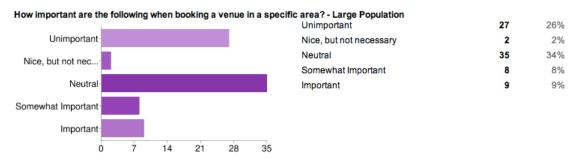
37%

6%

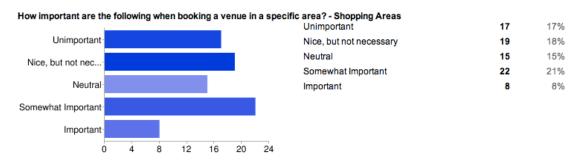
5%

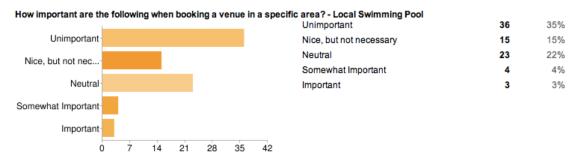
How important are the following when booking a venue in a specific area? - Medium Population Unimportant 31 Unimportant Nice, but not necessary 1 Neutral 38 Nice, but not nec... Somewhat Important 6 Neutral Important 5 Somewhat Important Important 24 32 40

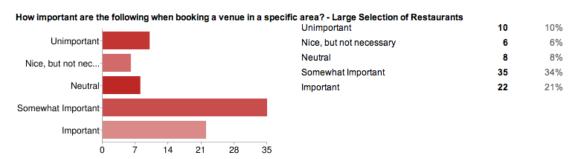
23.



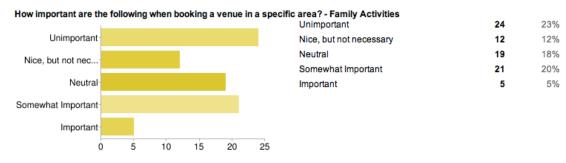
24.



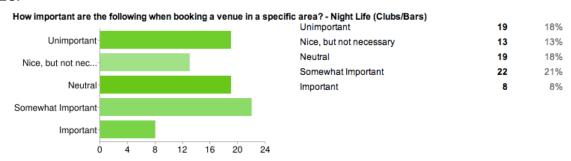


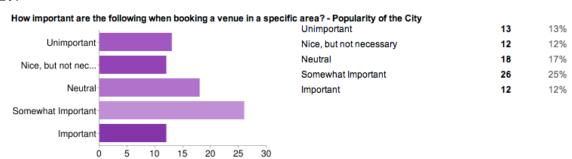


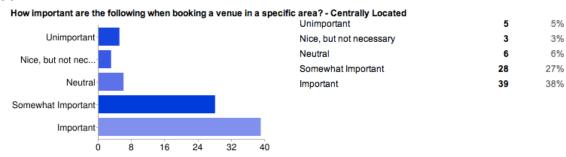
27.



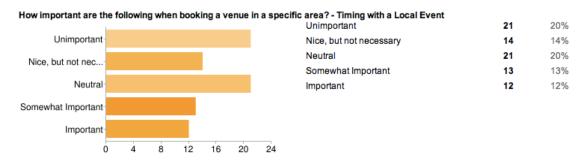
28.





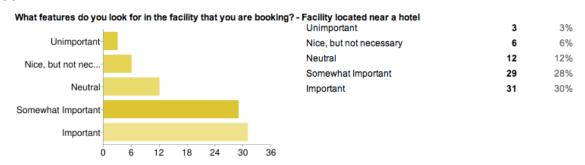


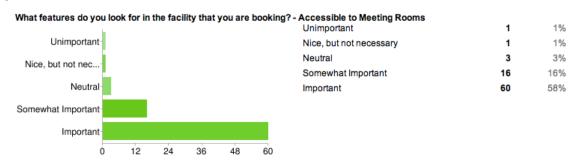
31.



32.



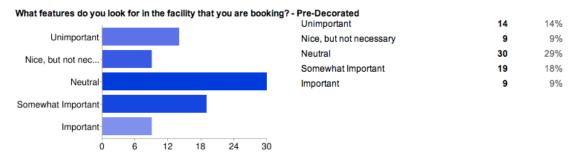


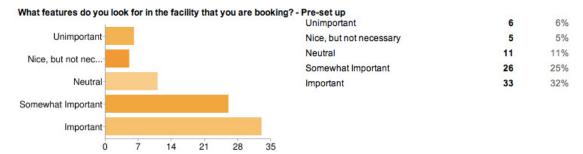


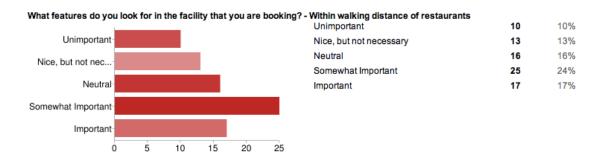
35.



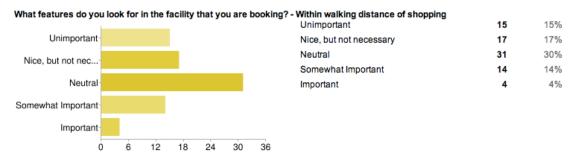
36.



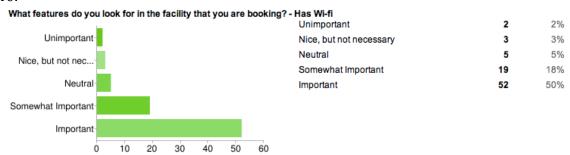


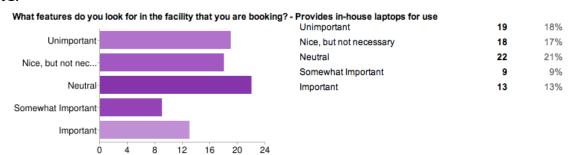


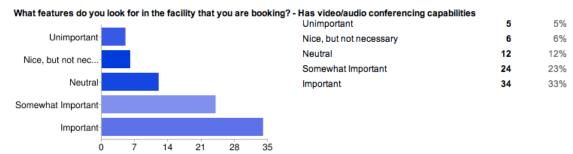
39.



40.







43.

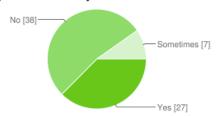


44.





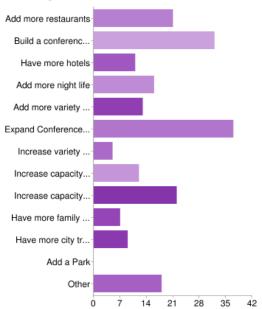
Do you promote Rolla when you book events?



Yes	27	26%
No	38	37%
Sometimes	7	7%

47.

What changes could be made in Rolla that would attract more of your company's business?

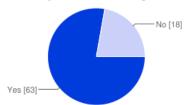


)	ur company's business?		
	Add more restaurants	21	29%
	Build a conference center	32	44%
	Have more hotels	11	15%
	Add more night life	16	22%
	Add more variety of restaurants (ie ethnic food)	13	18%
	Expand Conference Facilities	37	51%
	Increase variety of the brands of hotels	5	7%
	Increase capacity of hotels	12	17%
	Increase capacity of facilities	22	31%
	Have more family activites	7	10%
	Have more city transportation	9	13%
	Add a Park	0	0%
	Other	18	25%

People may select more than one checkbox, so percentages may add up to more than 100%.

48.





Yes	I CACIII.	
No		



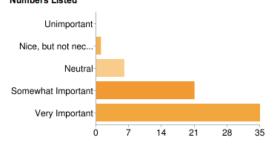
61% 17%

3%

3

49.

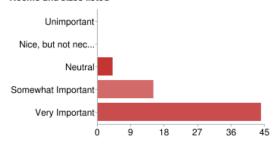
Which items are important to you on a city website? Please rank these according to importance. - Having Hotels and Their Phone Numbers Listed



Unimportant	0	0%
Nice, but not necessary	1	1%
Neutral	6	6%
Somewhat Important	21	20%
Very Important	35	34%

50.

Which items are important to you on a city website? Please rank these according to importance. - Having Available Conference Rooms and sizes listed

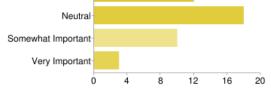


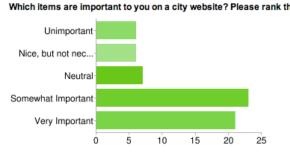
0	0%
0	0%
4	4%
15	15%
44	43%
	0 4 15

51.

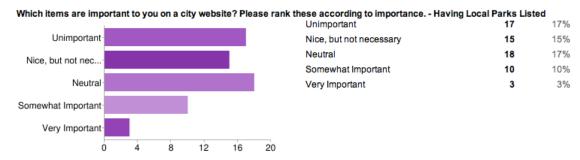
Which items are important to you on a city website? Please rank these according to importance. - Having Local Florists Listed
Unimportant
Unimportant
Nice, but not nec...
Nice, but not nec...
Neutral
Somewhat Important
10
10%

Very Important

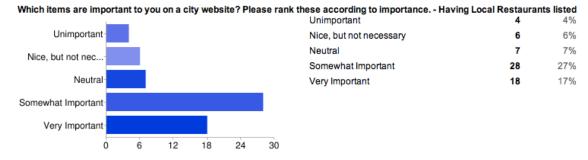




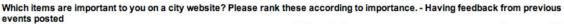
hese according to importance Havir	ng Local Caterers I	Listed
Unimportant	6	69
Nice, but not necessary	6	6%
Neutral	7	79
Somewhat Important	23	229
Very Important	21	20%

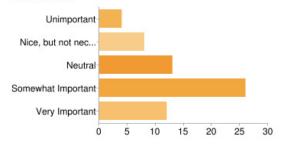


54.



55.

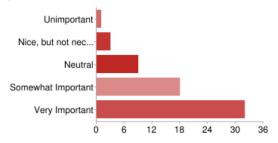




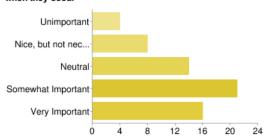
Unimportant	4	4%
Nice, but not necessary	8	8%
Neutral	13	13%
Somewhat Important	26	25%
Very Important	12	12%

56.

Which items are important to you on a city website? Please rank these according to importance. - Having a tab just for event planners that includes all relevant information

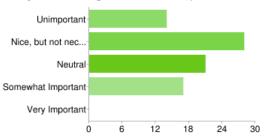


Unimportant	1	1%
Nice, but not necessary	3	3%
Neutral	9	9%
Somewhat Important	18	17%
Very Important	32	31%



Unimportant	4	4%
Nice, but not necessary	8	8%
Neutral	14	14%
Somewhat Important	21	20%
Very Important	16	16%

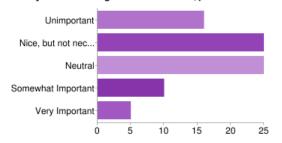
When you are choosing a hotel for an event, please rank the following according to importance. - Mini Convenience Store Inside



Unimportant	14	14%
Nice, but not necessary	28	27%
Neutral	21	20%
Somewhat Important	17	17%
Very Important	0	0%

59.

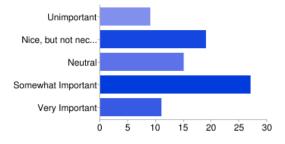
When you are choosing	a hotel for an event	nlease rank the	following according t	to importance, - Indoor Po	ool



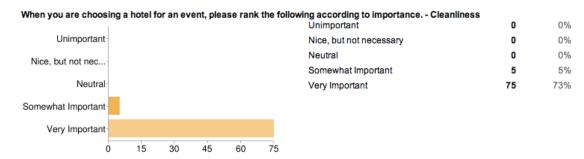
Unimportant	16	16%
Nice, but not necessary	25	24%
Neutral	25	24%
Somewhat Important	10	10%
Very Important	5	5%

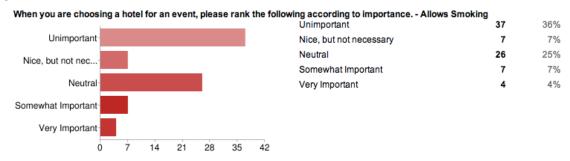
60.

When you are choosing a hotel for an event, please rank the following according to importance. - Fitness Room

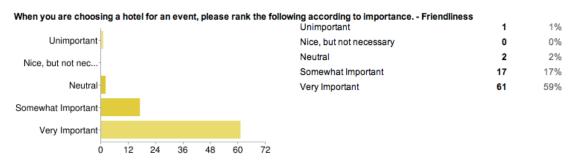


Unimportant	9	9%
Nice, but not necessary	19	18%
Neutral	15	15%
Somewhat Important	27	26%
Very Important	11	11%

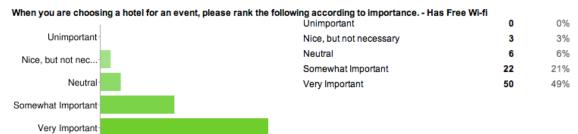




63.



64.



65.

10

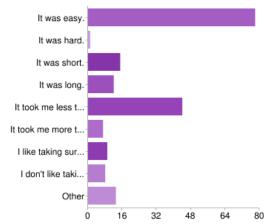
20

30

40

50

What did you think about the format of the survey?

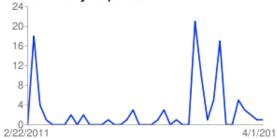


It was easy.	78	76%
It was hard.	1	1%
It was short.	15	15%
It was long.	12	12%
It took me less than 10 min.	44	43%
It took me more than 10 min.	7	7%
I like taking surveys.	9	9%
I don't like taking surveys.	8	8%
Other	13	13%

People may select more than one checkbox, so percentages may add up to more than 100%.

66.

Number of daily responses $24_{\text{\tiny 7}}$



Appendix D-Sample Survey Questions

- Before today, have you heard of Rolla, Missouri? (Yes/No)
- What is your perception of Rolla? (Positive/Negative)
- When you think of Rolla, what is the first thought that comes to mind? (St. Pats, Missouri S&T, Shopping,)
- How likely are you to book an event in Rolla?
- What can Rolla add to make it more appealing to you?
- What comments do you have on our booth and marketing here today?