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# Towards the Future We Want for Our Children

Second Survey of the 2020 Global Stakeholder Panel

May 2003



THE ROCKEFELLER FOUNDATION

THE MILLS FAMILY FUND OF THE VANGUARD FOUNDATION









www.2020Fund.org

### 1. You and Your Organization

1.1.	Which of the following best describes the point of view from which you will be answering this survey?
	Choose only one
	○ I hold a key leadership position in my organization.
	I play a technical or support role in my organization.
	○ I am an influential individual (e.g., network/community leader, politician, journalist).
	O I am an interested citizen.
	Other (please specify)
1.2.	Which of the following best describes the type of organization or network where you do
	most of your work?
	Choose only one
	O Non-governmental organization (NGO) (community-based, self-help, advocacy group, network)
	○ Faith-based organization (religious or spiritual)
	O Government (local, state/province, national or EU)
	O Multilateral organization (UN, World Bank, IMF, WTO, ILO, etc.)
	○ Investor-owned, for-profit company (including industry association)
	○ State-owned company (25% or more government ownership)
	○ Small business/farm, non-profit company, cooperative, alternative enterprise
	○ Trade union / labor union / national trade union centre
	○ Institution (academic, research institute, think tank)
	O Service (consultants, professional association)
	○ Media
	Other (please specify)
	○ No organization / individual citizen

### 1.3. If you chose NGO in Q.2 above, please select the categories below that best describe your organization or network. **MAXIMUM 3 CHOICES** ☐ Agriculture/food ☐ Children / youth / student ☐ Community development / organizational capacity building ☐ Corporate responsibility ☐ Crime prevention / personal security ☐ Culture, the arts, literature ☐ Economic development / poverty / employment ☐ Education ☐ Environment / nature / pollution ☐ Natural resources (energy, water) ☐ Globalization activism ☐ Health ☐ Human rights ☐ Indigenous / aboriginal / native ☐ Marginalized groups (refugees, groups excluded from social mainstream) ☐ Government policy / institutional watchdog ☐ Public participation / empowerment / democracy ☐ Science / technology ☐ Self-help ☐ Social, legal or economic justice ☐ Women/gender ☐ Workers' rights $\Box$ Other (please specify) 1.4. At what level do you mainly work? Choose only one O Local geographic community ○ State/province Country O Regional (a number of countries) O Global O Combination (please specify)

#### 2. Governance

For the purposes of this survey, *governance* is defined as the ways in which individuals and groups manage their shared problems, express their diverse interests, resolve their differences and get involved in formal and informal processes of collaboration, competition, learning and decision-making. It includes government at all levels, the United Nations system, multilateral agencies like the World Bank and IMF, as well as governance systems within civil society and business.

2.1. Thinking of your ideal vision of global governance in the year of the following actors should have a stronger role than they cas they do today, or a weaker role than they do today in the m	do tod	day, a	abou	ıt th	e san	ne role
Please use the following scale (where 1 is "much weaker role," and 3 is "same role").	5 is '	'muc	h str	onge	er ro	le"
and to is sume vote ).	1 mucl weak role	er	3 same role	4	5 much stronge role	r
a) Governments of industrialized countries	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
b) Governments of developing countries	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
c) Multinational / global companies	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
d) Non-governmental organizations (NGOs)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
e) Faith-based organizations (FBOs)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
f) Labor / Trade unions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
g) The United Nations as a whole	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
h) UN agencies (e.g., UNDP, UNEP, ILO, UNICEF)	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
i) Multilateral agencies (e.g., World Bank, International Monetary Fund, World Trade Organization)	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\bigcirc$	
j) Military alliances (e.g., NATO)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
k) Individual citizens	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
l) The European Union	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
m) Your national government	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
n) The government of the United States of America	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	
o) Other (please specify and rate)	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$	
2.2. Thinking of how global society can best make the transition for please rate the importance of each of the following in getting to governance in the year 2020.  Please use the following scale (where 1 is "not at all important")	to you	ır ide	eal v	isior	of g	lobal
		1	2	3	4	5
		not at all importa	nt			very important
a) Increase the ability of governments in developing countries to govern and to participate in multilateral processes		$\bigcirc$	$\circ$	$\circ$	$\bigcirc$	$\bigcirc$
b) Expand partnerships among public sector, private sector, and N	GOs	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
c) Reform the United Nations General Assembly		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

			not at al import	1	2	3	4	5 very importan
d) Reform the United Nations Security Council			$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
e) Reform the United Nations secretariat and agencies (e.g., UNDP, UNEP, ILO)			0		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
f) Reform multilateral agencies (e.g., World Bank, IMF, WTO)			$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
g) Reduce the control that G8 countries have over multilateral ag	enci	es	$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
h) Include more representatives from poor communities in develor countries in international discussions on economic, environmental social affairs			0		$\bigcirc$	0	$\circ$	$\circ$
i) Include leaders of major environmental and social NGOs and unions in international negotiations	labo	r	$\circ$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
j) Include leaders of business (local, national and multinational) in international negotiations	1		$\circ$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
k) Fund the United Nations and multilateral agencies directly through a new global tax or charge (rather than only through national governments as now)			0		$\bigcirc$	$\bigcirc$	$\circ$	0
l) Install new multi-stakeholder decision-making bodies at the glo level, involving government, business and civil society representa		S	0		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
m) Develop an agreed set of global values and principles to form the basis for global rules, standards and enforcement	1		0		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
n) Reform the governance institutions in your country of citizenshin order to strengthen the voice of citizens in decision-making	nip		0		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
o) Other (please specify and rate)			$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
For each of the following, how well does it describe your idegovernance in the year 2020?  Please use the following scale (where 1 is "not at all" and 5 is			tly a	desc	crib	es") -	).	
	not at all	2	3	4	exa	5 actly cribes		
a) Strong national governments with few international controls and relatively weak international institutions	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	(	$\supset$		
b) Reformed and strengthened United Nations and multilateral institutions controlled by sovereign states	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	(	$\supset$		
c) United States of America-led multilateralism	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	(	$\supset$		
d) Strong regional power blocks (e.g., Mercosur, European Union, ASEAN, NAFTA)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	(	C		
e) An informal system of ad hoc partnerships and task-specific agencies involving interested parties	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	(	C		
f) Evolving world government, with global institutions directly accountable to citizens rather than to nation states	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	(	C		
g) Other (please specify and rate)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	(	C		

2.3.

### 2.4. Please rate each of the following statements.

Indicate whether you strongly agree, somewhat agree, somewhat disagree, or strongly disagree

	1 strongly disagree	2 somewhat disagree	3 somewhat agree	4 strongly agree
a) The United Nations system is capable of dealing with current world challenges.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
b) The United Nations should be disbanded and replaced with new global institutions.	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
c) The United Nations system needs to be significantly strengthened in both powers and effectiveness.	$\circ$	$\circ$	$\circ$	0
d) The active support of large global companies is needed to help international institutions deal effectively with current world challenges.	0	0	0	0
e) The active support of the United States of America is needed to help international institutions deal effectively with current world challenges.	$\circ$	0	$\bigcirc$	0
f) The active support of non-governmental organizations (NGOs) and other civil society organizations is needed to help international institutions deal effectively with current world challenges.	$\circ$	$\circ$	$\bigcirc$	$\bigcirc$

### 3. Globalization

For the purposes of this survey, globalization is defined as the increased movement of goods, services, and capital between countries, which can also include an increase in the worldwide flow of information, culture, and technology.

3.1. Thinking of your desired vision of globalization in the year 2020, please indicate if you think that there should be relatively less than today, relatively more than today, or about the same as today of each of the following, in order to realize your ideal future.

Please use the following scale (where 1 is "relatively less than today," 5 is "relatively more than today" and 3 is "about the same as today").

	l relatively less than today	2	about the same as today	4	frelatively more than today
a) International trade in goods and services	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
b) Direct foreign investment by companies	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
c) Official development assistance by governments	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
d) Currency trading	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
e) Protection of human rights	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
f) Environmental protection	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
g) Security measures around terrorism	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
h) Protection of intellectual property rights	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\circ$
i) Protection of genetic property rights of countries (based on their biological diversity)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
j) Access to telecommunications/Internet across the "digital divide"	0	$\circ$	$\bigcirc$	$\bigcirc$	$\circ$
k) Protection of cultural diversity					
1) Social standards and social security	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
m) Privatization of services that are now provided by governments or state-owned companies	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\circ$
n) Other (please specify and rate)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

## 3.2. Thinking about how global society can best make the transition from today to the year 2020, please rate the importance of each of the following in getting to your ideal vision of globalization in the year 2020.

Please use the following scale (where 1 is "not at all important" and 5 is "very important").

	1 not at all important	2	3	4	5 very importan
a) Successfully complete the Doha Trade Round, with all its parts	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
b) Take steps to distribute the benefits of globalization more equitably to the poor	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
c) Take steps to strengthen the government sector and improve the public services it provides	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
d) Allow countries to use trade sanctions to impose their environmental or human rights policies on other countries	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\circ$
e) Improve developing countries' access to existing medicines and medical research	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
f) Reduce farm subsidies and import restrictions in industrialized countries to provide greater markets for developing countries' agricultural exports	0	$\bigcirc$	0	0	$\circ$
g) Reduce textile subsidies and import restrictions in industrialized countries to provide greater markets for developing countries' textile exports	$\bigcirc$	$\circ$	0	$\bigcirc$	0
h) Ensure developing countries have the professional support they need to develop government policies and programs, and to negotiate international agreements	$\circ$	$\circ$	$\circ$	$\circ$	0
i) Establish a multilateral agreement on transparency in government procurement	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\circ$
j) Reduce tariff and non-tariff barriers to environmentally friendly goods and services	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\circ$
k) Provide duty- and quota-free market access for all products that come from the world's least developed countries	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
1) Require that large global companies apply the same high environmental and social standards wherever they operate in the world	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
m) Improve the transfer of technology to developing countries	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
n) Other (please specify and rate)					
	O	O	0	0	O
o) Other (please specify and rate)	0	$\circ$	$\circ$	0	$\circ$

### 3.3. Which one statement of each of the following pairs of statements is closer to your own opinion?

For each pair of statements, please choose one only. If "neither" please leave blank.

a.	<ul> <li>Globalization concentrates wealth and makes the rich richer and the poor poorer.</li> <li>Globalization brings economic opportunities to all people equally, both the rich and the poor.</li> </ul>
b.	<ul> <li>Global society should focus on economic growth first, then on social issues like human rights.</li> <li>Global society should focus on social issues like human rights, ahead of economic growth.</li> </ul>
c.	<ul> <li>Globalization is primarily driven by the interests of global companies.</li> <li>Globalization is the natural evolution of the economy.</li> </ul>
d.	<ul> <li>Global society should focus on raising overall economic growth and income levels.</li> <li>Global society should focus on reducing the gap between rich and poor.</li> </ul>
e.	<ul> <li>Emphasizing the protection of the environment more than trade and investment will hurt global economic growth.</li> <li>Emphasizing the protection of the environment makes global economic growth more sustainable.</li> </ul>
f.	<ul> <li>Emphasis should be placed on direct foreign investment by private companies to stimulate economic growth in developing countries.</li> <li>Emphasis should be placed on Official Development Assistance (ODA) by governments to stimulate economic growth in developing countries.</li> </ul>
g.	<ul> <li>There are fundamental disagreements between stakeholders from industrialized countries and stakeholders from developing countries on many key issues.</li> <li>There are significant numbers of stakeholders from both industrialized and developing countries who agree on many key issues regardless of where they come from.</li> </ul>
h.	<ul> <li>There are fundamental disagreements between stakeholders from government, stakeholders from industry, and stakeholders from NGOs/civil society on many key issues.</li> <li>There are significant numbers of stakeholders from all sectors who agree on many key issues regardless of which types of organizations they operate in.</li> </ul>

### 4. Development Models

2	f global society is going to achieve such goals as reducing poverty by half by the year 020, to what extent do we need to improve our current understanding of the factors and onditions leading to development?
P	lease choose one statement only.
	a) No work is needed, we know how to do this.
	b) Some fine-tuning is needed to improve our success.
	c) Major work is needed to improve the effectiveness of our current development model.
	d) We need entirely new models of development.
	e) Other (please specify)
0	Which of the following statements best reflects your opinion on the overall effectiveness f partnerships among public, private and civil society organizations in achieving
	evelopment goals? lease choose one statement only.
	a) Partnerships are the most effective method to achieve development goals.
	<ul><li>b) Strengthening the government sector and improving the public services it provides is the most</li></ul>
	effective method to achieve development goals.
(	c) A combination of partnerships and strengthening governments is most effective.
•	(a) d) Neither of these methods is most effective. (please specify another more effective approach)
	(Frence of the control of the contro
fì	n your opinion, to what extent does work need to be done on the free enterprise system and ree market economy in order to achieve your ideal economic system by the year 2020?
	lease choose one statement only.
	a) No work is needed, the market system is working fine
	b) Some fine-tuning is needed (such as the governance changes now being made)
	c) Major changes need to be made to the current system to ensure enterprise serves society better
	d) An entirely new economic system is needed to ensure enterprise serves society better (please specify components of this new system)
(	e) Other (please specify)

5. Capacity Building
Let's now turn briefly to how we can build the organizational capacity needed to achieve the world we want by 2020.

5.1.	directly or indirection is defined here as		aritable foundation primary purpose
5.2.	advice you want to effective at helpin	ou have ever received funds from them, please offer a to offer private charitable foundations on how they can g build capacity in your organization or network.  Ace below (25 words maximum)	
<b>6.</b> l	Demographi	CS	
6.1.	survey will be pul with an asterisk a by GlobeScan / E	end you the location (URL) of the website where the holished in September 2003, please provide the following are required). The confidentiality of this information is nvironics International under our professional code of	information (fields guaranteed
		TTH ASTERISKS (*) ARE REQUIRED.	
	Name:		
	Title:		
	Organization:		*
	Mailing Address:		
	City/Town:		
	State/Province:		
	Country:		*
	Zip/Post Code:		
	Fax:		
	E-mail:		*
	Age:		
	Gender:		

6.2. Would you be willing to participate in another survey like this one?
$\bigcirc$ Yes $\bigcirc$ No
6.3. What is your preferred way of receiving future surveys?
○ By email containing URL ○ By email with printable PDF survey attachment
○ By mail
6.4. Please indicate to which, if any, of the following networks your organization belongs.
21st Century Trust
□ ASHOKA
☐ Business for Social Responsibility (BSR)
☐ Conference of NGOs at the UN (CONGO)
☐ Earth Action Network ☐ EMPRESA
☐ Fondation Leopold Mayer ☐ Global Action Network
☐ Human Rights Information Network (HURINET) in Nigeria
☐ Human Rights Internet (HRI)
☐ Institute for Agriculture and Trade Policy (IATP)
☐ Interfaith Center on Corporate Responsibility (ICCR)
☐ International Confederation of Free Trade Unions (ICFTU)
☐ International Council for Local Environmental Initiatives (ICLEI)
☐ International Development Research Centre (IDRC)
☐ International Federation of Journalists (IFJ)
☐ International Planned Parenthood Federation (IPPF)
☐ International Union of Local Authorities (IULA)
☐ Leadership for Environment and Development (LEAD)
☐ Network Institute for Global Democratization (NIGD)
Oxfam
Stakeholder Forum
☐ Student Environmental Action Coalition (SEAC)
☐ Synergos
☐ Third World Network (TWN)
☐ World Economic Forum's Global Leaders for Tomorrow
☐ World Federation of United Nation Associations (WFUNA)
☐ World Social Forum (WSF) / Porto Alegre
6.5. Please comment on any aspect of this survey
6.5. Please comment on any aspect of this survey.

### Thank-you very much for your participation. Please fax this survey to +1-416-920-3510

A web link to the report of all findings will be sent to you as soon as it is available.