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Strengthening public health services to achieve universal health coverage in China

Better integration of public health and medical services and greater focus on quality of services are needed to make further progress on health outcomes, say **Beibei Yuan and colleagues**

hina's Equalization of Basic Public Health Services (EBPHS) policy sets out financing and governance measures designed to ensure access to health services for all its citizens.¹ EBPHS is one of five priority areas for action in the comprehensive health system reform launched in 2009 in China, with a target date of 2020 to achieve universal health coverage.²

Primary health providers provided some public health services before 2009 (table 1), and these services have contributed to improving maternal and child health and controlling infectious diseases. However, providers lacked the funding, motivation, and capacity to expand public health services to deal with the full range of public health problems and new challenges from chronic disease. This was a major constraint to promoting universal coverage of essential health services. Here we consider what the EBPHS has achieved since its introduction in 2009 and its future challenges.

KEY MESSAGES

- The equalisation of basic public health services policy aims to promote universal health coverage through strengthening the public health system
- The policy has increased coverage and reduced disparities between areas of lower and higher economic development, although progress varies among services
- The policy does not give enough attention to quality of public health services, especially management of non-communicable diseases
- To accelerate progress the EBPHS policy should seek to achieve a better match between services package and funding levels, create appropriate incentives for health providers to improve the quality of care, and promote better synergy between public health initiatives and health services

Key elements of EBPHS policy

The EBPHS has two strands covering basic public health services and targeted public health programmes, each with different methods of finance and delivery (table 1). The basic public health services package sets out the minimum services for all citizens. The packages do not include any medical treatment, only monitoring and other management. The initial package of nine categories in 2009 had been expanded to 14 categories by 2017 (table 1). Local governments can expand the minimum package based on local population's health problems and the government funding at their disposal. Primary healthcare institutions (box 1) are responsible for delivering these services to all residents, free at the point of use. The costs are shared between central and local government, with a minimum funding for the basic package of ¥15 (£1.70; €2; \$2) per person in 2009³ and ¥55 in 2017.

In addition to the basic health services package, crucial public health programmes seek to counter important infectious diseases and meet the needs of disadvantaged populations (table1). These services are funded primarily by central and provincial governments and delivered by public health institutions.¹³

EBPHS sought to achieve universal availability and promote a more standardised delivery of health services to all citizens. To achieve this governments earmarked funding to cover the full costs of the basic service package (the accumulated government input reached \$300bn in 2016^4). The minimum funding per capita increased by 17.6% a year on average from 2009 to 2017, greater than the average annual increase in total health expenditure (14.1%) over this period.⁵

To ensure that all primary healthcare institutions got the minimum required funding, central government contributed more funding to less developed regions, where local government's budgets are more constrained (table 2). In addition, the central government issues national guidelines for each type of service⁶ and organises regular training to support their use, especially supporting less qualified health providers, such as village doctors. Lastly, EBPHS strongly emphasises the need to track performance and has designed explicit performance targets to ensure the uniform enforcement of the service packages.

Central government allocates funding for training (\$80m a year) and performance assessment activities (\$65m a year).⁴

Progress towards service coverage and equity

Two measures were selected to assess the changes in coverage and equity after implementation of the EBPHS-child health surveillance and management of type 2 diabetes. Both are also indicators for monitoring universal health coverage.⁷ Child surveillance is key to improving children's health, a widely accepted measure of health system performance. Management of type 2 diabetes reflects the increasing burden from non-communicable diseases. Another reason for choosing these measures was that data were available before and after implementation of EBPHS, enabling examination of national trends. Given that the two measures are core services, their coverage and equity trends are likely to reflect the consequences of implementation of EPBHS.

The child surveillance programme, which comprise newborn home visits, regular physical examination, and promotion of child growth, expanded from covering 74.6% of all children under 3 years in 2008 to 90.9% in 2016.⁵ Figure 1 shows the narrowing gap in coverage across regions with different economic development.

The management of patients with type 2 diabetes includes screening, regular follow-up, and health education. The number of patients covered increased from 18.5 million in 2011 to 31.2 million in 2017 (fig 2).⁸ The average annual increase in patients coved was 7.3%, which is higher than the average annual increase in the number of patients with diabetes (4.1%) over the same period.⁹

However, the rate of increase in coverage was not linear, stalling in 2013 before rising

Table 1 Basic public health services and public health programmes provided before and after EBPHS									
	Basic public health services		Public health programmes						
	Before 2009	Added after 2009	Before 2009	Added after 2009					
Available services	 Child health surveillance (0-36 months) Maternal health Vaccination Reporting and handling of infectious diseases 	 Establishing health records for all citizens Health education Care for older people Hypertension and type 2 diabetes Severe mental illness Coordination of health and hygiene monitoring (eg, food safety; from 2011) Traditional Chinese medicine (2015) Tuberculosis (2015) Free contraceptives (2017) Health literacy and smoking cessation (2017) 	Prevention and control of tuber- culosis and AIDS National immunisation pro- gramme Rural facility delivery Cataract surgery for poor patients Reconstructing water supply and lavatories Eliminating endemic fluorosis	Hepatitis B vaccine for children under 15 years old Folic acid supplements before and during early pregnancy Breast and cervical cancer screening for rural women					
Financing	Unstable, limited programme based budget from different levels of governments and dependent on local government's finance	Funds collected from the central and local governments; higher national payments to less developed regions	Funds are mainly collected from ce ment; less developed regions rece	1					

again after 2015.¹⁰ Possible explanations for this are lack of accurate data because many patients with diabetes are not diagnosed and a lack of comparability across different years with more patients being detected through EBPHS.¹¹

Figure 3 shows that inequalities in coverage of diabetes management remain between regions with different socioeconomic development, although the differences have narrowed considerably.^{7 12 13} The coverage of diabetes management is higher in the western areas with lowest economic development, mainly because of larger and timely subsidies to these areas by the central government.

Strengthening EBPHS

Moving forward, EBPHS should focus on quality of services to ensure future progress. Using health outcomes as a proxy indicator for service quality, different trends were found for child health and diabetes: mortality of children under 5 years fell from 20.6/1000 in 2008 to 13.3/1000 in 2016.⁵ However during this period mortality from non-communicable diseases increased from 4.8/1000 to 5.7/1000.¹⁴

Blood glucose control in patients with diabetes reflects the quality of services for noncommunicable diseases. Data show that the control rate has remained persistently low. (The administrative data show it was 58.4%in 2014 and 57.9% in 2016,¹⁰ but resident surveys indicate much lower rates—ranging from 8% to $38\%^{15\cdot17}$ in some rural areas). Considering the complex health system context, we make some recommendations for improving the low quality of services.

Better matching between service package design and funding

Although the current level of financing and the systems to equalise distribution support the expansion of services to all citizens, they provide limited scope for ensuring the quality of care. The funding made available for EBPHS was determined politically, not based on the analysis of costs. It did not go through a robust priority setting process for selecting a rational services package. Equalisation processes did not sufficiently take into account the different costs and existing service capacity in regions with different levels of development. A study of one province calculated the costs of the EBPHS package as \$7.31 and \$8.65 per capita in urban and rural areas respectively. These costs were higher than funding level, which was \$3.97 for residents in all areas.¹⁸

To make further progress on quality of services, an explicit and formalised priority setting process should be developed to refine the service package and ensure it reflects better the available funding. This process should also take into account the different needs and costs across regions.

Performance assessment to focus more on quality indicators

EBPHS has achieved a rapid expansion of the basic services package but some strategies may have compromised quality of care to some extent. For example, the strict and frequent performance assessments and linking the allocation of the funds with performance generated substantial pressure to implement the services package. However, these performance indicators were mainly focused on processes such as developing follow-up lists and filling health record forms, and they might have reduced the incentives of health workers to focus on improving quality of care and health out-

Box 1: Public health services in China

Public health is broadly defined as all social efforts to prevent diseases and improve population health.¹⁹ In China, however, public health services are usually understood from the perspective of the services or activities provided by public health institutions, which are distinguished from medical services.

Public health institutions—These include centres for disease control and prevention, specialised diseases prevention and control institutions (such as tuberculosis hospitals or institutes of parasitic diseases), maternal and child care institutions, centres for health education, blood centres, and health inspection authorities

Public health services—Prevention and control of communicable and chronic diseases, monitoring and health epidemic emergency response, prevention and control of endemic diseases and environment related disease, maternal and child healthcare, family planning, health education and health surveillance, blood collection and supply, sanitary and health inspection, and basic public health services provided by primary care institutions.

Primary care institutions—Comprising community health centres and stations in urban areas and township hospitals and village clinics in rural areas. They are grassroots institutions providing both public health services and medical services to community residents.²⁰ Public health workers within the institutions provide the basic public health services package and clinical doctors provide diagnosis and treatment

Table 2 | Distribution of national payments to provinces as proportion of total funding for basic health services according to level of development in 2017

	Lowest	Low	Middle	High	Highest
No of provinces	12	10	3	4	2
Average GDP per capita (¥)	45 577	47 589	69 670	99771	1 278 140
% of budget from national funding	80	60	50	30	10

comes.⁴ More indicators of service quality need to be added to the EBPHS policy to assess the performance of service providers, moving providers' focus from process to the quality of care and health outcomes of residents.

Better integration of public health and medical services in primary care

The fragmented delivery of the EBPHS service packages has become a bottleneck for realising its potential to improve population health. There are limited synergies between the public health services in EBPHS and routine medical services offered by primary healthcare institutions, reflecting a broader pattern of fragmentation within the Chinese health delivery system² (box 1). For example, the management of non-communicable diseases covered under EBPHS includes developing health records, updating records after follow-ups, and health education but does not include clinical services like prescription and adjustment of medicines. Although the primary care institutions provide all these services, the public health workers (in charge of EBPHS services) and doctors (in charge of medical treatment) work in separate departments and there are limited mechanisms for them to cooperate in providing integrated care for prevention, treatment, and health promotion. This is likely to have hampered the improvement of health outcomes in patients with noncommunicable diseases.

Further progress in meeting the goals of EBPHS would be aided by ensuring that public health workers and medical

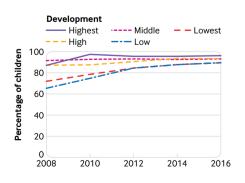


Fig 1 | Proportion of children under 3 years old in China covered by child health surveillance programme by level of development of province, 2008-16⁵

doctors cooperate by working together as a family care team. This will help to improve continuity and quality of management of complex conditions and achieve better population outcomes.

Support from overall health system reforms

Finally, the lack of quality in some EBPHS services also stems from some longstanding challenges in China's overall health system. One of the biggest challenges is the lack of qualified health workers in primary care.² This is aggravated by a lack of measures to effectively motivate health workers,²¹ who experienced a higher workload as they began to deliver new services under EBPHS.^{22 23} Consequently, the further improvement of the EBPHS has to rely on reforms of the overall health system, especially strengthening and motivating the primary care workforce, integration of health service delivery, and consolidation of financing arrangements.

Wider implications

EBPHS is a multifaceted policy that has been implemented throughout China since 2009, with the goal of strengthening public health system and accelerating progress to universal health coverage. Given its broad scope, its precise effect is difficult to assess, and the outcomes have varied for different types of service categories. There are indications that EBPHS has improved coverage and reduced inequalities between lower and higher developed provinces. However, the quality of some services, such as management of non-communicable disease, remains low despite increased access.

China's experience with the EBPHS policy provides important lessons for other low and middle income countries seeking

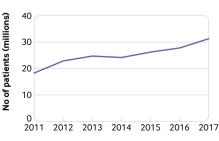


Fig 2 | Total numbers of patients with type 2 diabetes in China receiving managed care,⁹ 2011-17

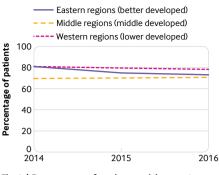


Fig 3 | Percentage of patients with type 2 diabetes receiving managed care according to development of province, 2014-16¹⁰

to expand essential health services to achieve universal health coverage. It shows the importance of strong government commitment, reflected in guarantees for government financing and enacting of appropriate regulations and incentives for effective implementation. However, simply equalising the funding levels and ensuring that the service package is universally available and a duty for providers is not enough. With rapid expansion, the challenges of maintaining quality become more acute and can potentially undermine the ultimate health outcomes of the scheme. It is vital to monitor and address the use and quality of services for different population subgroups in order to improve the health of the entire population.

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