1	Toward cyberinfrastructure to facilitate collaboration and reproducibility for marine
2	Integrated Ecosystem Assessments
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17 Abstract

18 There is a growing need for cyberinfrastructure to support science-based decision making in management of natural resources. In particular, our motivation was to aid the development of 19 20 cyberinfrastructure for Integrated Ecosystem Assessments (IEAs) for marine ecosystems. The 21 IEA process involves analysis of natural and socio-economic information based on diverse and 22 disparate sources of data, requiring collaboration among scientists of many disciplines and 23 communication with other stakeholders. Here we describe our bottom-up approach to developing 24 cyberinfrastructure through a collaborative process engaging a small group of domain and 25 computer scientists and software engineers. We report on a use case evaluated for an Ecosystem 26 Status Report, a multi-disciplinary report inclusive of Earth, life, and social sciences, for the 27 Northeast U.S. Continental Shelf Large Marine Ecosystem. Ultimately, we focused on sharing 28 workflows as a component of the cyberinfrastructure to facilitate collaboration and 29 reproducibility. We developed and deployed a software environment to generate a portion of the 30 Report, retaining traceability of derived datasets including indicators of climate forcing, physical 31 pressures, and ecosystem states. Our solution for sharing workflows and delivering reproducible 32 documents includes IPython (now Jupyter) Notebooks. We describe technical and social 33 challenges that we encountered in the use case and the importance of training to aid the adoption 34 of best practices and new technologies by domain scientists. We consider the larger challenges for developing end-to-end cyberinfrastructure that engages other participants and stakeholders in 35 36 the IEA process.

37

38 Keywords

e-Science, executable workflow, indicator, IPython Notebook, open science, use casemethodology

41

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51

53 Introduction

54 There is a growing need for cyberinfrastructure to support science-based decision making in 55 management of natural resources (e.g., Acreman 2005; Reichman et al. 2011; Palmer 2012; 56 Muste et al. 2013; Horsburgh 2015). Over the past decade the U.S. has moved toward an 57 ecosystem-based management approach for marine ecosystems, and there is a need for 58 development of cyberinfrastructure to support the science teams who are reporting on these 59 ecosystems and provisioning services such as fisheries. We were motivated to develop 60 cyberinfrastructure to provide a transparent pathway from data to knowledge to action, 61 responding to the U.S. National Ocean Policy Implementation Plan, in particular "improving 62 science-based products and services for informed decision-making" (National Ocean Council 63 2013). Here, we define cyberinfrastructure as infrastructure that comprises "both technology and 64 human expertise necessary to support scientific research processes and collaboration" (Jirotka 65 et al. 2013). Levin et al. (2009, 2014) and Samhouri et al. (2014) describe a formal process for an 66 Integrated Ecosystem Assessment (IEA), involving natural and social scientists working together 67 to assess a marine ecosystem with respect to management objectives (Fig. 1). Data collected, 68 integrated, and interpreted in a marine IEA may be as diverse as climate indices, satellite-derived 69 sea surface temperature, counts of phyto- and zooplankton from net tows, and landings data from 70 commercial fisheries.

For any coupled natural and human system it is challenging to develop cyberinfrastructure to enable multi- and inter-disciplinary research to understand, model, and make predictions for the system as a whole. Technical challenges include handling, integrating, analyzing, and tracking provenance of very heterogeneous data (e.g., Reichman et al. 2011). In an IEA to make sense of a plethora of data, it is common practice to focus on a select subset of indicators of natural or

76 anthropogenic drivers or ecosystem states that can be monitored for changes over time and space 77 (Samhouri et al. 2012). Indicators tend to be derived datasets and are often "synthesized 78 products" (term used in NOAA 2014), resulting from complex data processing workflows that 79 integrate not only data and models but also subjective choices made by scientists based on knowledge in their domain. Social challenges include scientists of different domains using 80 81 different terms to describe their data and different software and tools to work with data (e.g., 82 Pennington 2011; Cooke and Hilton 2015). E-Science teams inclusive of scientists and 83 information technology (IT) experts face the additional challenge that "IT experts cannot 84 understand the needs of the scientists - and scientists cannot understand what is even possible without conceptual integration between the scientists and IT experts" (Pennington 2011). 85 86 Here we report on the ECO-OP (an abbreviation joining ECOsystem and interOPerability) 87 project involving fisheries scientists, oceanographers, computer scientists, information modelers, 88 and software developers. As part of this project, we identified and conducted a use case to 89 support the bi-annual generation of an Ecosystem Status Report (hereinafter the Report) as part 90 of an IEA for the Northeast U.S. Continental Shelf Large Marine Ecosystem. The Report is 91 composed of chapters, each of which is prepared by different specialists for climate forcing, 92 physical pressures, primary and secondary production, benthic invertebrates, fish communities, 93 protected species, anthropogenic factors, and integrated ecosystem measures (Ecosystem 94 Assessment Program 2012). The software framework to be developed needed to enable these 95 different specialists to process heterogeneous data and provide products for the Report. The 96 framework would be flexible to allow for addition and subtraction of indicators from the Report 97 and portable to accommodate assessment of marine ecosystems in other managed regions of the 98 ocean.

99 The ECO-OP project addressed challenges in developing cyberinfrastructure for e-Science teams 100 participating in marine IEAs. Following our definition of cyberinfrastructure above, our use case 101 for the Report involved integrating *technologies* ranging from data sharing (including access and 102 re-usability) to executable workflows and human expertise including knowledge and practices in 103 multiple natural and social science domains. In the spirit of open science (Reichman et al. 2011; 104 Nosek et al. 2015), we aimed beyond transparency toward the reproducibility standard in the 105 U.S. NOAA Information Quality Guidelines (NOAA 2014) for indicators and other data 106 products in the Report. Below, we describe the software prototype that we developed and how 107 we aided its adoption by the scientists producing the Report. We discuss how to scale the 108 prototype and other considerations for the larger cyberinfrastructure to be developed for the IEA 109 process.

110

111 Methods

112 *Methodology to develop cyberinfrastructure and evaluate the use case*

113 We employed a bottom-up approach in which a small team with diverse skills worked closely to evaluate use cases with very specific goals as representative of a larger set of goals. This 114 115 approach engages domain scientists directly in the collaborative development of a software 116 solution. The use cases were iteratively developed to articulate specific goals of fisheries 117 scientists delivering indicators and data products, capture detail on what went into reaching those 118 goals, and the outcomes they needed to evaluate success. Computer scientists and software 119 developers provided options for technologies which were then evaluated to determine how they could be adopted and then how they could be incorporated into a larger framework of 120 121 cyberinfrastructure. In addition to engaging with fisheries scientists in the use case evaluation,

informatics and software experts in the small team also regularly attended science meetings to
learn more about the science, understand concepts, share ideas, and build trust. This
methodology is in contrast to top-down approaches that prescribe technologies for domain
scientists as end users.

126 The use case for the Report explored options for the portion of the IEA process including 127 "Develop Indicators," "Monitoring of Ecosystem Indicators," and "Assess Ecosystem" (Fig. 1). 128 We provide a diagram as an overview of the data-level and application-level mediation 129 requirements to compile the Report (Fig. 2). We also show representative temporal and spatial 130 indicators as derived data products in the Report (Fig. 3). We evaluated the use case through the 131 Tetherless World Constellation (TWC) Semantic Web Methodology (hereafter, TWC 132 Methodology), a collaborative process of rapid prototyping based on a small team including 133 domain scientists (Fox and McGuinness 2008). Essentially, the small team was a subset of a 134 larger e-Science team collaborating on a prototype Report. The TWC Methodology is a cycle involving ten stages (Fig. 4): 135

(1) The use case defines the interactions between people, hardware, software, and desired
products and can be adjusted or refined after each iteration of the cycle. The initial goal of the
use case for the Report was to efficiently generate figures representing ecosystem data and
information products; this goal was expanded to be inclusive of generating the Report documents
[portable document format (PDF) and associated webpages].

(2) The small team with mixed skills met initially to define the use case and then subsequently(in stage 10 described below) to evaluate each prototype to complete an iteration of the cycle.

143 The authors of this paper comprise the team for the use case: facilitator (Fox, Maffei), domain

144 experts [Hare, Fogarty, and other scientists in the Ecosystem Assessment Program at NOAA's

145 Northeast Fisheries Science Center], knowledge representation and information modeling 146 (West), software engineering (Di Stefano), and scribe (Beaulieu). The larger group of fisheries 147 scientists contributing to the Report comprises ~40 individuals working at ~10 different NOAA 148 offices and academic institutions. 149 (3) Analysis of the use case included identifying the actors and source data, writing a narrative 150 description, outlining a flow, and drawing an activity diagram (Fig. 5). Expectations ultimately 151 were refined to the following: The framework should retrieve data, report quality 152 assurance/quality control, conduct standard analyses, provide iterative and interactive 153 visualization, allow for interpretation, and generate final graphics to embed into webpages and 154 PDF. In addition, the data represented in each figure should be available. The framework should 155 also document the specific process for each data and information product, including source data, 156 code, and related contextual information suitable for traceability, repeatability, explanation, 157 verification, and validation. The framework should use the same components/structure for each 158 data and information product, thereby allowing the addition and subtraction of data and 159 information products in future Reports. 160 (4) Neither an information model nor ontology was formally developed in the Report use case.

161 However, we explored and mapped concepts that were important to document as metadata, due

to different terms being used by different actors in the use case. In this project our use of

163 "semantics" in the TWC Methodology involved "developing shared conceptualizations across

164 disciplinary boundaries" *sensu* Pennington (2011).

165 (5) The TWC Methodology advocates finding and using relevant tools; thus, we tested a number

166 of existing open source tools as we iterated the prototype including Drupal, Wt (the C++ Web

167 Toolkit), and the IPython (now Jupyter) Notebook (Pérez and Granger 2007; Ragan-Kelley et al.

168 2014; Shen 2014). In particular, the IPython Notebook is an "interactive computational

169 environment" with a web application and "notebooks, for recording and distributing the results of

170 the rich computations" (https://github.com/ipython/ipython-

171 website/blob/b578013e545d18deafa0f9e1567e3db5368f0cf6/notebook.rst l, accessed 17 October
172 2016).

(6) Science/expert reviews occurred within each iteration of the cycle as the prototype was beingdeveloped for the next major group evaluation.

175 (7 & 8) We adopted technologies that were available as open source and leveraged the

technology infrastructure (hardware and software) that the fisheries scientists were already using

to generate indicators. Cooke and Hilton (2015) provide a comprehensive list of factors to

178 consider when selecting technologies for e-Science teams (e.g., ease of use, accessibility,

179 security, compatibility).

(9) The initial rapid prototype acted "to glue the components together and connect them to

interfaces and visualization tools. ...latter stages of the prototype must pay increasing attention to
non-functional aspects of the use case, such as scalability, reliability, etc." (Fox and McGuinness
2008).

(10) The final stage is evaluation of the prototype to determine whether/how it should be
redesigned and redeployed. In practice this stage involves demonstration of the software
prototype to the larger e-Science team and then an evaluation by the small team to complete the
iteration of the cycle.

188 We developed prototypes for the Report use case during three complete iterations of the TWC189 Methodology. Each iteration of the cycle took a few to several months, accounting for the time to

190 develop and test software, and demonstrate and evaluate each prototype. The fisheries scientists 191 requested transfer of the technologies after demonstration of the third iteration prototype, which 192 focused on the "Climate Forcing" and "Physical Pressures" chapters in the Report (Ecosystem 193 Assessment Program, 2009). Prior to the delivery to fisheries scientists, the small team 194 conducted three small "spin-off" use cases to further test the software prototype. These small use 195 cases were intended to examine whether the prototype that was successful for one portion of the 196 Report could also be adapted for indicators and data products from other chapters in the Report 197 (Ecosystem Assessment Program, 2012). We delivered the prototype software environment to 198 the fisheries scientists in two ways: in a virtual machine (VM) provided to individuals, and by 199 installation on a server at the Narragansett facility with the aid of NOAA's IT staff.

200

201 Training to aid adoption of the technologies

202 During each iteration of the cycle described above, the e-Science team gains some exposure to 203 the cyberinfrastructure inclusive of technologies and others' expertise, but it is mainly the small 204 team that gains hands-on experience with the software prototype. Additional training and hands-205 on experience is desired to aid adoption of the technologies by the larger team. We provided 206 training opportunities and technical support in groups and for individuals, as recommended by 207 Cooke and Hilton (2015). In the first iteration prototype, fisheries scientists were introduced to 208 several applications that were new to them: interactive programming software (IPython 209 Notebook), version control software (Subversion), and content management systems (including 210 Trac and Drupal). Ultimately we focused the training on IPython Notebook and changed to 211 version control with GitHub. We offered three group training workshops, two of which were 212 specific to ECO-OP cyberinfrastructure. The first workshop, which involved the second iteration

213 prototype, was essentially an introduction to IPython Notebooks utilizing a shared online server 214 that the e-Science team logged into as users. During the one-day workshop and for a few months afterward (as we were conducting the third iteration of the use case), users were provided folders 215 216 on the shared server to store their notebooks and data products. The second workshop was 217 provided after we completed the final prototype and was aimed towards learning Python 218 programming and best practices for version control. This training involved a two-day Software 219 Carpentry Bootcamp (Wilson 2014) held at Northeast Fisheries Science Center and was also 220 open to other fisheries scientists. The third workshop was to assist the e-Science team in using 221 the final prototype - i.e., ECO-OP pyecoop software library distributed within a VM - to generate 222 data products specific to their chapters of the Report. The purpose of this final training over 2.5 223 days was to assist with user-specific, individual needs (we asked participants to come with their 224 own data and code).

225

226 **Results**

227 Initial prototypes

228 As a first step towards developing the prototype Report, the small team sketched an activity 229 diagram which identified the primary actors in the collaboration, including many people (e.g., 230 data preparation reviewer, Report compiler/editor) and a software agent (Fig. 5). Pre-conditions 231 for the use case included that source data are accessible. The basic flow for the use case may be 232 described as: Source data are retrieved > Source data are processed into preliminary data 233 products (which are stored) > Intermediate and final data products including indicators are 234 calculated, analyzed, and plotted in an iterative and interactive process (and stored) > Indicators 235 are interpreted > Text is written for context, interpretation, and synthesis > Report is compiled

(and stored). Post-conditions for the use case, not explicitly addressed in the prototype, included
storage and archiving of the preliminary, intermediate, and final data and visualization products
and the Report itself.

239 During the first two iterations of the TWC Methodology, we were developing multiple software 240 prototypes corresponding to different components of the desired cyberinfrastructure. The first 241 iteration prototype targeted software tools for data access, data processing, metadata acquisition, 242 and data visualization. We focused on the first two chapters in the Report, "Climate Forcing" 243 which included climate indices [e.g., North Atlantic Oscillation; Fig. 2.1 in the 2009 Report 244 (Ecosystem Assessment Program, 2009)] and "Physical Pressures" which included sea surface 245 temperature anomalies [e.g., Fig. 3.5 in the 2009 Report (Ecosystem Assessment Program, 246 2009)]. The first iteration prototype separately considered a tool for data access and processing 247 (IPython Notebook), tools for manual contribution of metadata in controlled vocabularies (Trac 248 and Drupal), and other web applications for interactive display of final datasets. In practice, we 249 utilized IPython Notebooks to output comma-separated value files for time-series indicators, we 250 manually input metadata for these indicators to other file formats, we stored the data and 251 metadata files at specific addresses, and the web applications called to these addresses to display 252 one or more indicators. As a result of the evaluation of the first iteration prototype, the fisheries 253 scientists were intrigued but not comfortable with IPython Notebook, mainly because this first 254 demo involved converting code from one programming language (MATLAB) to another 255 (Python) [not necessary in further iterations due to the availability of a Python-MATLAB bridge 256 (and, now, also a Matlab kernel for Jupyter; Jupyter Team 2015)]. The fisheries scientists were 257 not keen to learn tools to manually contribute metadata and requested that we focus on 258 automated acquisition of metadata. They also requested that we further customize a web

application for interactive display of the indicators. In response the small team sketched a
Graphical User Interface (GUI) with a drop-down list to select indicators, more options for
plotting, and buttons for exporting data and visualization products, viewing metadata, and saving
a session.

263 For the second iteration prototype we built a web-app GUI using Wt that could be displayed on 264 its own or within an IPython Notebook. We recorded a demo to show the larger e-Science team 265 how to use the web-app GUI for interactive display of the indicators and how to log in and use 266 both the IPython Notebook and the web-app GUI to re-calculate an indicator with the latest 267 version of code, then store and display the final data file. To support this human-oriented process 268 we implemented a shared server to contain the development environment and allow for easy 269 sharing of notebook files and the output data files, images, and PDFs. Converting notebooks into 270 PDFs was a key new development made possible with the nbconvert tool, which also handles 271 other formats including HTML and LaTeX (Frederic 2013). We continued to focus on indicators 272 in the "Climate Forcing" and "Physical Pressures" chapters of the Report but also performed 273 workflows using IPython Notebooks for ecosystem indicators, including a phytoplankton 274 abundance anomaly (Di Stefano et al., 2012) and time series of copepod abundance [Fig. 4.10 in 275 the 2009 Report (Ecosystem Assessment Program, 2009)].

To evaluate the second iteration prototype, we distinguished three levels of users: users of an
interactive PDF for the Report with hyperlinks to data and metadata (Level 1), users of the webapp GUI to access final data products (Level 2), and users interacting with IPython Notebooks
(Level 3). A major result of the evaluation was that the fisheries scientists aspired to become
Level 3 users and asked to have an IPython Notebook tutorial as soon as possible. The overall
assessment was that the IPython Notebook technology offered the most flexibility for

calculating, analyzing, and plotting indicators for the Report and would also enable the
production of an interactive PDF. The fisheries scientists requested that we explore further the
conversion of notebooks to HTML, as the group was considering providing the Report directly
online as a website. Essentially, the IPython Notebook appeared to be a single tool that could
accommodate components considered separately in the first iteration prototype.

287

288 Final prototype

289 The third prototype focused on the IPython Notebook tool and ultimately was refined to the final 290 prototype delivered to fisheries scientists. Much of the development in the third iteration of the 291 use case involved building a software library for processing, analyzing, and visualizing 292 indicators in IPython Notebooks and an environment to accommodate all the dependencies. Our 293 first "spin-off" use case was to test the conversion of an IPython Notebook to an Ecosystem 294 Advisory webpage. We used a notebook created in the first iteration prototype for the "Physical 295 Pressures" chapter to successfully reproduce a webpage in HTML format for long-term 296 temperature trends in the Northeast U.S. Shelf ecosystem (Di Stefano et al., 2013). The 297 demonstration of the third iteration prototype included this simulated Ecosystem Advisory 298 webpage and a notebook (Fig. 6) that retrieved and processed data for two climate indicators and 299 output an interactive PDF (Fig. 7) formatted to look exactly like a portion of the "Climate 300 Forcing" chapter in the Report (Ecosystem Assessment Program, 2009). This notebook (Fig. 6), 301 which requires the installation of TeX Live [TeX distribution for several Linux distributions 302 (https://www.tug.org/texlive/)] into the environment, utilizes the pdflatex command to compile 303 text files with image files created on-the-fly as a result of data visualization in the notebook. The 304 interactive PDF (Fig. 7) included embedded links to data files plotted in the figures.

305 As a result of the evaluation of the third prototype, the fisheries scientists determined that the 306 expectations for the use case were met. However, prior to the transfer of technologies, they 307 requested that we address some of the challenges in reproducing other chapters of the Report. 308 Our second and third "spin-off" use cases examined challenges in reproducing the workflows for 309 a fisheries indicator (Fig. 3a) and a map of primary production (Fig. 3b) from other chapters in 310 the Report (Ecosystem Assessment Program, 2012). For both of these use cases, our goal was to 311 determine whether a complex workflow utilizing many data sources, multiple tools, and multiple 312 programming languages could be accommodated with an executable workflow in an IPython 313 Notebook. We worked directly with the fisheries scientists responsible for these data products in 314 the Report to determine the earliest point at which the prototype developed for the Report use 315 case (dashed box in Fig. 5) could apply to their respective workflows. The fisheries indicator is 316 constructed by a natural scientist and a social scientist working together. Their workflow had a 317 number of manual steps in accessing multiple data sources and preparing preliminary data, 318 including the use of a manual data query extraction tool. However, the remainder of the 319 workflow involving these preliminary data products could be conducted within an IPython 320 Notebook with an extension for the R programming language (now, an R kernel for Jupyter; 321 Jupyter Team 2015). The map of primary production is constructed by one scientist and involves 322 an even more complex workflow that starts with accessing thousands of source data files. The 323 scientist utilizes SeaDAS (http://seadas.gsfc.nasa.gov) tools and Interactive Data Language 324 (IDL) to process data and construct the map image. At the time although SeaDAS tools could be 325 implemented in a Python environment, there was no extension for IDL in IPython Notebook. 326 Today, Jupyter has an IDL kernel (Jupyter Team 2015), and the scientist should be able to create

a notebook to execute the complete workflow from source data retrieval to outputting a figure forthe Report, without having to convert code into Python.

329 The final prototype was a software environment for Linux operating systems inclusive of a 330 software library with general utility to enable the reproducibility of scientific workflows that 331 acquire data online, process and plot data, and package text and figures into a document. 332 Workflows are conducted within IPython Notebooks. The ECO-OP pyecoop software library is 333 available at a GitHub repository with GNU Lesser General Public License, accessible via 334 https://data.rpi.edu/xmlui/handle/10833/1756. The pyecoop software library, written in Python 335 (>=2.7, >=3.3), has several modules including a module with utility functions (ecoop.ecooputil) 336 and a module that defines methods for data in the "Climate Forcing" chapter of the Report 337 (ecoop.cf). Dependencies for the pyecoop code include the installation of TeX Live and 338 RubyGems (https://rubygems.org/). Other Python libraries are required, including matplotlib 339 (Hunter 2007), pandas (McKinney 2010), and scipy (Jones et al. 2001). The software 340 environment includes IPython Notebook and other open source applications used in generating 341 indicators and documents, such as Geographic Resources Analysis Support System (GRASS 342 Development Team 2015), Octave (Eaton et al. 2014), and R (R Core Team 2013). The software 343 environment was distributed within a VM (important for when users are not online) and by 344 installing a single-port instance on a server at NOAA's Narragansett facility. Ultimately the 345 components of the delivered cyberinfrastructure included software and human resources 346 (including training described below) but excluded hardware resources. We did not prescribe data 347 storage or archiving, and the Report use case did not require support for high performance 348 computing (this may be required for other use cases involving ecosystem modeling).

349

350 *Results of training to aid adoption of the technologies*

351 We provide some results for our first and third group training opportunities which were specific 352 to ECO-OP cyberinfrastructure; however, we did not conduct surveys or interviews for a more 353 rigorous evaluation of the training. Thirteen fisheries scientists participated at the first workshop. 354 The most positive result was that one month after the training, one of the fisheries scientists was 355 using IPython Notebook to develop and document new indicators, utilizing extensions to enable 356 functionality for other programming languages. Upon seeing these new notebooks, another 357 fisheries scientist joined the shared server (available in the second prototype) as a new user and 358 aided the development of the notebook for the Ecosystem Advisory webpage that was part of our 359 third prototype demonstration. Eight fisheries scientists participated at the third workshop; six 360 did not attend the first training which placed them at a disadvantage since we assumed some 361 familiarity with IPython Notebooks. At least one attendee was able to generate a PDF with their 362 own data and code. All attendees left the workshop with the software requirements installed and 363 configured in a VM on their own laptops. The environment provided to each attendee with the 364 VM was fully compatible with the software infrastructure installed on the server at NOAA's 365 Narragansett facility. Comparing these two training opportunities, the first appeared to be more 366 successful with the single shared software environment; we think that we lost users when each 367 distribution was installed separately as a VM, not only due to challenges in the installation but 368 also in terms of having to use email or other shared storage services to share notebooks. 369 Importantly, the training was of benefit not just to the users, but also to the small team 370 developing the software environment, to observe the challenges expressed by domain scientists 371 with a range of skills. The first training session aided development during the third iteration of

the use case. The third training session was conducted after deciding upon the final prototype andhelped us with documentation prior to delivery.

374

375 Discussion

376 Solution for sharing workflows and delivering reproducible documents

377 Our solution for the fisheries scientists to reproduce a portion of their Report was a software 378 environment in which IPython Notebook acted as a lightweight, flexible, re-usable, scientific 379 workflow technology to document data processing, analyses, visualization, and reporting. The 380 solution is in the spirit of open science in which the sharing of workflows engenders trust in the 381 derived data products (Reichman et al. 2011; Nosek et al. 2015; Wright 2016). We recognize that 382 the delivered prototype, which reproduced a portion of the "Climate Forcing" chapter in the 383 Report (Fig. 7) and accommodated workflows for a variety of other ecosystem indicators, only 384 addressed a limited set of technical and social challenges involved in preparing and compiling 385 the Report. We addressed many challenges in terms of software required to execute the 386 workflows (e.g., use of different programming languages, integrating with open source software 387 libraries); however, we were not able to fully address challenges in the sharing of these 388 workflows. We did not go so far as to enable a repository, management system, or social 389 network for the sharing of workflows (e.g., Goble et al. 2010; Liu et al. 2015). Ultimately we 390 were limited in implementing a shared file system in the final prototype, although this may be 391 more straightforward to develop today due to recent developments for multi-user servers for 392 notebooks (e.g., Wakari, JupyterHub).

393 We successfully reproduced a portion of one chapter and additional indicators, but an ultimate 394 goal would be to enable a Report "on-demand" (at the time of this project, production of the 395 Report was manually intensive and limited to every two years). Many technical and social 396 challenges arise when considering the compilation of the entire Report as a reproducible document, a reason why we drew this step outside of the dashed box in the activity diagram (Fig. 397 398 5). A major challenge at this time would be the accessibility of source data for the many data 399 processing workflows. For reproducibility in the future, the cyberinfrastructure would also need 400 to account for versioning of IPython Notebooks for each data visualization product. The main 401 technical challenge that we highlight here is sustaining a computational infrastructure for all of 402 the e-Science team members' software environments and dependencies inclusive of 403 repository(ies) with version control. This assemblage of very dynamic and distributed software 404 environments is analogous to a "scientific software ecosystem" in recent publications (e.g., 405 Howison et al. 2015). In addition, to reproduce all of the chapters, all of the fisheries scientists 406 would need to adopt new technologies, which we address below.

407

408 Training to aid adoption of the technologies

409 Our experience with fisheries scientists provides a specific example of the general importance of 410 training and professional development when selecting technologies to support multi-disciplinary 411 e-Science teams (e.g., Cooke and Hilton 2015). We recognized with the initial prototypes that 412 training would be central to our success in transferring the software environment to fisheries 413 scientists. One measure of success for our delivered prototype is how the fisheries scientists used 414 the technologies for their subsequent Report and other work conducted for the IEA process. We 415 expected our bottom-up/user-driven approach to promote adoption of technologies based on 416 research "finding that technical systems that were well aligned with and ready to accomplish the 417 task scientists intended were more likely to be successfully adopted by the community" (Olson et 418 al. 2008). Ultimately, only a few fisheries scientists utilized the prototype to produce portions of 419 the subsequent Report. This may in part be due to technology readiness for the scientists (e.g., 420 many had never interacted with a Linux operating system, and/or had no experience with the 421 Python programming language). As noted by the iMarine project described in the next section, 422 "in the domain of fisheries, marine biology and environmental sciences... users and researchers 423 generally lack advanced IT skills" and "it is important to bear in mind the time to learn to use 424 new tools" (iMarine 2014). Additional consultation and/or continued training was needed for 425 fisheries scientists to build on and extend our prototype to produce chapters for the next Report. 426 Pennington (2011) describes additional factors that influence technology adoption that may have 427 been factors in our project, e.g., extrinsic motivation (which would be more applicable in a top-428 down approach).

429 In the long-term, perhaps more important than training to adopt specific technologies, our 430 training encompassed best practices that were new to many of the scientists. Because 431 technologies change frequently it is important for training to "generalise to broader classes of 432 technologies and the socio-technical arrangements to which they point" (Jirotka et al. 2013). 433 Including the Software Carpentry Bootcamp our training opportunities may be considered an 434 attempt to grow the culture of best practices for data and software management in the community 435 in which fisheries scientists work. Our training led to the broader use of open source tools and 436 version control by scientists at the Northeast Fisheries Science Center. However, to build e-437 Science teams for new applications, there needs to be continued interaction with computer 438 scientists, software engineers, and other IT experts.

439

440 Comparing our approach to other efforts to develop cyberinfrastructure for e-Science teams in
441 IEAs

442 Our project involved a bottom-up approach in which a small team addressed very specific use 443 cases as representative of a larger body of collaborative work for marine IEAs. The approach 444 also involved the informatics and software experts engaging with domain scientists at their 445 regular meetings to improve understanding of concepts and to develop relationships and trust in 446 addition to the targeted use cases. At the end of each cycle of the TWC Methodology the small 447 team shared the latest prototype with the larger e-Science team, thus directly involving end users 448 in the evaluation. We aspired to prototype a software environment that would enable the 449 flexibility for these end users to also become developers, re-shaping and expanding the software 450 environment as needed to accommodate more data and information products in the Report. This 451 lack of "clear delineations between users and developer" has been recognized in general for the 452 development of technologies and infrastructure for e-Science teams (Jirotka et al. 2013). Our 453 bottom-up approach is aligned with the Computer Supported Cooperative Work "focus on the 454 scientists' everyday work practices, with a view to enabling new collaborations" (Jirotka et al. 455 2013), very much focused on the individual scientist and how s/he collaborates with other 456 scientists contributing to an IEA.

457 Our approach is much smaller in scale than efforts that we highlight below from the European
458 Union and Australia that also are directed toward cyberinfrastructure for IEAs. The European
459 iMarine project is described as "an open and collaborative initiative aimed at supporting the
460 implementation of the Ecosystem Approach to fisheries management" (http://www.i461 marine.eu/Pages/Home.aspx, accessed 31 December 2015). Many of the goals of iMarine are

462	similar to the ECO-OP project, including "facilitated retrieval, access, collaborative production
463	and sharing of information and tools" (http://www.i-marine.eu/Pages/Home.aspx, accessed 31
464	December 2015). To achieve these goals iMarine provides web-based virtual research
465	environments (VREs) through domain-specific infrastructure built onto D4Science e-
466	infrastructure, "a virtual aggregator of resources available in interoperable e-infrastructures"
467	(Taconet et al. 2014). Our interpretation is that scientists are users of the platform although they
468	may be developers of workflows incorporated into the platform. As a future research effort we
469	recommend exploring how to incorporate the ECO-OP prototype inclusive of executable
470	workflows in IPython Notebooks into the iMarine platform.
471	For Australia we highlight the eReefs project, built upon "an innovative central information
472	infrastructure reflecting best practice in environmental information management"
473	(http://ereefs.org.au/ereefs/platform, accessed 31 December 2015). We draw an analogy between
474	our Report use case and the "Report Card" of the eReefs Platform
475	(http://ereefs.org.au/ereefs/platform, accessed 15 April 2016). In our use case we explored the
476	use of a scientific workflow tool to account for processing source observational and model data
477	into data visualization products, similar to the eReefs pilot (however, they used a proprietary
478	tool; Chen et al. 2011). The ECO-OP project accounted for additional heterogeneity and issues of
479	interoperability by addressing additional "spin-off" use cases and through a provenance use case
480	described elsewhere (Ma et al. 2017). The current eReefs project (2012 - 2017) is intended to
481	develop an information architecture to "allow for the next generation of data interoperability by
482	augmenting established, standardised, services and allowing for the integration of multi-service
483	use" (Car 2013). As a future research effort we also recommend exploring how to incorporate the
484	ECO-OP prototype into the eReefs Platform.

485 We recognize that some of the challenges in scaling up and out when developing 486 cyberinfrastructure with a bottom-up approach, differ from top-down development efforts. Topdown efforts may enforce policies or encourage the removal of technical or social barriers that 487 488 inhibit broad usage of collaborative tools. However, although the ECO-OP project only 489 addressed a small portion of the overall cyberinfrastructure that would be implemented within a 490 VRE, we see most if not all of the socio-technical issues we considered critical to the success of 491 our use case also applying to VREs (i.e., Jirotka et al. 2013, their sxn. 4.2). Our bottom-up 492 approach in which the scientists (as end users of the infrastructure) are participating directly in 493 the development of the infrastructure, was a nimble and rapid means to achieve the prototype 494 Report. Our approach aligns with the concepts of "vertical user stories" in agile software 495 development (e.g., Pulsifer et al. 2011) and participatory design (or co-design) in socio-technical 496 systems (Muller and Kuhn 1993). Moreover, the adaptation of a more agile and iterative, i.e., 497 quicker, sequence of try, evaluate, and revise indicates that future efforts to develop 498 cyberinfrastructure for e-Science teams in IEAs (but also more generally) consider incorporating 499 an agile approach or the small team/TWC Methodology as a means to supplement the larger 500 development process.

501

502 Toward end-to-end cyberinfrastructure for the IEA process

503 The work conducted by scientists in the IEA process is embedded within a larger process

504 involving other stakeholders in ecosystem-based management (Fig. 1). An ultimate goal is to

- 505 extend the cyberinfrastructure developed for e-Science teams to address challenges at the
- 506 science-policy interface including "... communication and debate about assumptions, choices and
- 507 uncertainties, and about the limits of scientific knowledge" (van den Hove 2007). Essentially,

508 cyberinfrastructure for the IEA process should encompass a virtual organization (sensu Ahuja 509 and Carley 1998) of diverse stakeholders including scientists, decision makers, and the public. 510 Our work in this project is just one example of the growing need for cyberinfrastructure to 511 support science-based decision making in management of natural resources (e.g., Acreman 2005; 512 Reichman et al. 2011; Palmer 2012; Muste et al. 2013; Horsburgh 2015). Our vision was to 513 facilitate the engagement of natural and social scientists in routine ecosystem assessments, yet 514 we aspire to involve other stakeholders through presenting robust science data in forms that 515 various end users can consume and verify. This vision is shared by others developing 516 cyberinfrastructure for IEAs including iMarine (Taconet et al. 2014) and eReefs (Car 2013). 517 The ECO-OP project provided a pilot toward end-to-end transparency starting from a scientist's 518 desktop and being shared with collaborators, to a report provided to managers, policy makers, 519 and the public. IPython Notebooks can be used as electronic lab notebooks, whereby scientists 520 digitally record the steps involved in their computations and ultimate data products (Shen 2014). These notebooks essentially document a provenance chain, especially useful for indicators that 521 summarize large collections of underlying heterogeneous data. Our solution included interactive 522 523 and transparent workflows of data analysis and delivery of a reproducible document, but did not 524 represent provenance in a machine-readable standard. After completing the use case with 525 fisheries scientists described in this paper and to respond to the Executive Order for open, accessible, and machine-readable data (Obama 2013), the ECO-OP project explored a 526 527 provenance use case to adopt the W3C PROV-O standard (Ma et al. 2017). As an example of a 528 report using the PROV-O standard, the U.S. National Climate Assessment is incorporated into 529 the Global Change Information System (GCIS) with a knowledge base that links data products, 530 key messages, and certainty (Tilmes et al. 2013). Future efforts could bridge the ECO-OP

prototype with GCIS or other information systems to represent provenance chains from
acquisition of source data to inclusion of derived data products in interpreted figures in a report.
As an example of analogous efforts, we note that the eReefs project includes integration with
provenance and vocabulary services (Car 2013). We also note that semantic mediation may
facilitate discovery, access, and understanding of data products by diverse stakeholders and
recommend further development of a knowledge network to accommodate concepts in the IEA
process (Fig. 2; Fox et al. 2012).

538

539 Conclusions

540 Our motivation was to develop cyberinfrastructure, including technology and human expertise, 541 to enable routine, well-documented, integrated assessments of a marine ecosystem. The small 542 team approach with computer scientists and IT specialists working directly with fisheries 543 scientists and oceanographers led to rapid results, with a limiting factor being sufficient training 544 for adoption of the technologies by the larger group of domain scientists. The prototype that we 545 delivered for the Ecosystem Status Report for the Northeast U.S. Continental Shelf Large Marine 546 Ecosystem enabled the reproducibility of a portion of a collaborative, multi-disciplinary report 547 with very heterogeneous data types. However, we only addressed a limited subset of the many 548 technical and social challenges in facilitating collaboration and reproducibility for the Report as 549 a whole. This project provided a pilot toward end-to-end transparency from scientists' desks to a 550 report provided to policy makers and the public, important for science-based decision-making in 551 the U.S. National Ocean Policy Implementation Plan.

552

553 List of abbreviations

- 554 ECO-OP, abbreviation joining ECOsystem and interOPerability;
- 555 GCIS, Global Change Information System;
- 556 GUI, Graphical User Interface;
- 557 IDL, Interactive Data Language;
- 558 IEA, Integrated Ecosystem Assessment;
- 559 IT, information technology;
- 560 NOAA, National Oceanic and Atmospheric Administration;
- 561 PDF, portable document formats;
- 562 TWC, Tetherless World Constellation;
- 563 VM, virtual machine;
- 564 VRE, virtual research environment;

565

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719 Figure captions

- 720 Fig. 1. Diagram of the Integrated Ecosystem Assessment (IEA) process, driven by the goals and
- targets of Ecosystem-Based Management (EBM; image available online at:
- 722 http://www.noaa.gov/iea/loop.html).
- **Fig. 2.** Schematic for data interoperability in the Ecosystem Status Report for the Northeast U.S.
- 724 Shelf Large Marine Ecosystem. The data sources (lower layer), applications (middle layer,
- including a blank field for new tools), and the resulting integrated data products and indicators
- for the Report (upper layer) reflect the key elements in the use case. The two gray layers indicate
- 727 mediation and the potential for semantic interoperability.
- 728 Fig. 3. Representative data products and indicators in the Ecosystem Status Report for the
- 729 Northeast U.S. Shelf Large Marine Ecosystem. (a) Time-series indicator: Mean trophic level of
- 130 landings by commercial fisheries [from Fig. 8.2 in Ecosystem Assessment Program (2012)]. (b)
- 731 Spatial data product: Mean (1998-2010) daily primary production [from Fig. 4.2 in Ecosystem
- Assessment Program (2012)].
- **Fig. 4.** Diagram of TWC Methodology, an iterative use case development methodology
- 734 [modified from Fox and McGuinness (2008)].
- 735 Fig. 5. Activity diagram for the Ecosystem Status Report use case, indicating actors, entities (i.e.,
- data files, image products, and the Report), and activities (arrows). Note the data retriever and
- **737** processor is represented as a software agent (square head). The dashed box contains the activities
- **738** for which we built the prototype.
- Fig. 6. Screen grab of a portion of the executed Climate Forcing Notebook, showing: opening adocument, importing text files, accessing a source data file, processing data, and plotting and

- 741 saving derived data products (to view details, please refer to the notebook at the GitHub
- 742 repository accessible via https://data.rpi.edu/xmlui/handle/10833/1756).
- 743 Fig. 7. Screen grab of the PDF document that results from the executed Climate Forcing
- 744 Notebook (to view details, please refer to the PDF at the GitHub repository accessible via
- 745 https://data.rpi.edu/xmlui/handle/10833/1756).
- 746
- (Figures submitted separately) 747
- 748 Fig. 1.

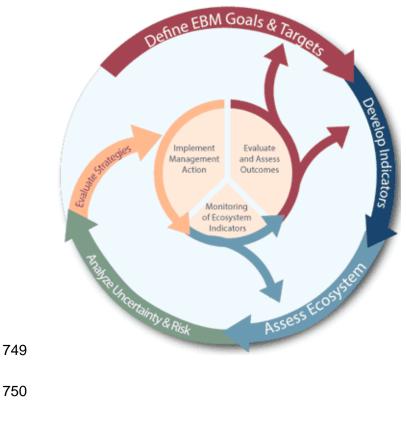
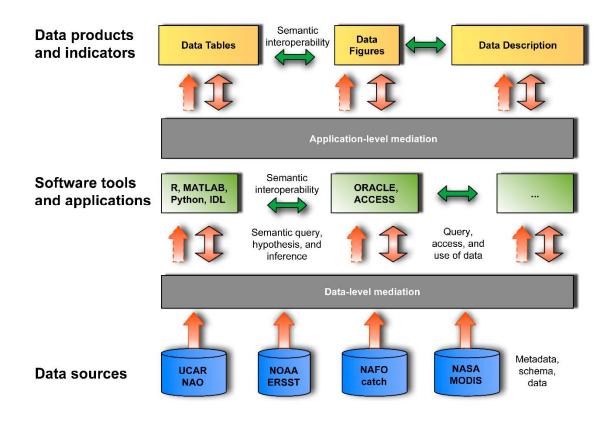
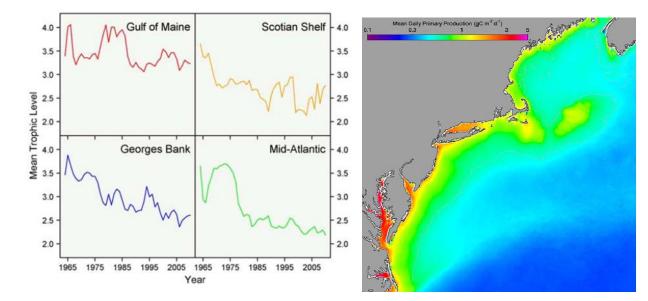


Fig. 2. 751

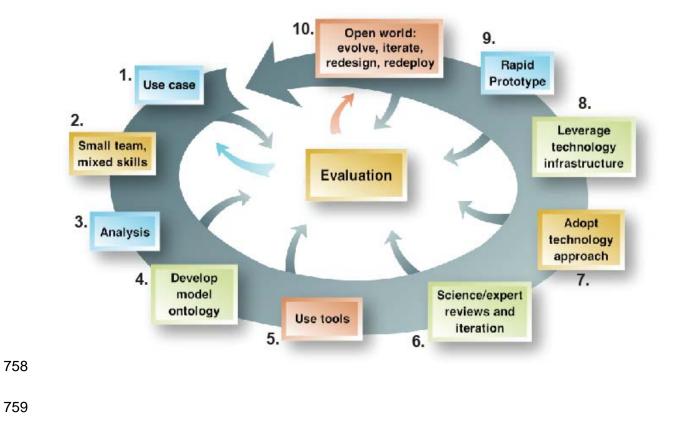


755 Fig. 3. (a) (b)

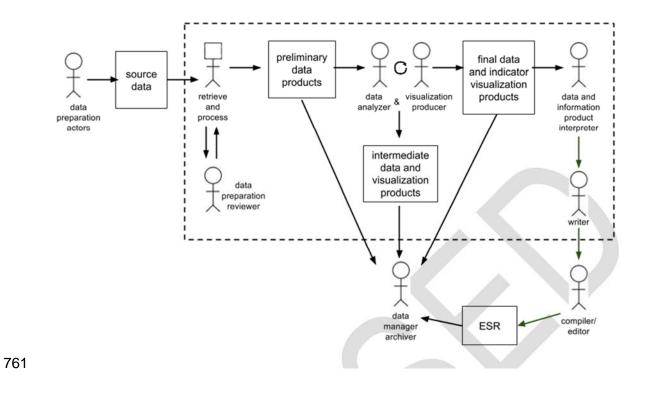












763 Fig. 6.

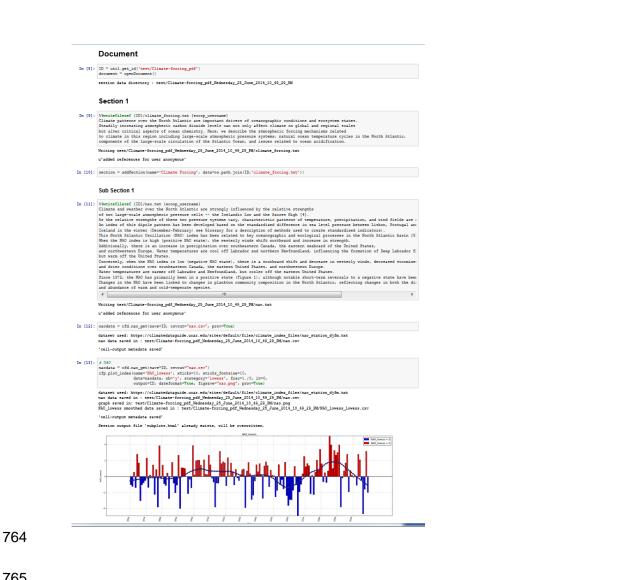


Fig. 7.

1 Climate Forcing

alter critical aspects of ocean chemistry. Here, we describe the atmospheric forcing mechanisms related to climate in this region including large-scale atmospheric pressure systems, natural ocean temperature cycles in the North At-lantic, components of the large-scale circulation of the Atlantic Ocean, and issues related to ocean acidification.

1.1 North Atlantic Oscillation Index

Climate and weather over the North Atlantic are strongly influenced by the relative strengths of two large-scale at-mospheric pressure cells – the Icelandic Low and the Azores High [4]. As the relative strengths of these two pressure systems vary, characteristic patterns of temperature, precipitation, and wind fields are observed. An index of this dipole pattern has been developed based on the standardized difference in sea level pressure between Lisbon, Portugal and Reykjavík, Iceland in the winter (December-February; see Glossary for a description of methods used to create standardized indicators). This North Atlantic Oscillation (NAO) index has been related to key oceano graphic and ecological processes in the North Atlantic basin [5]. When the the westerly winds shift northward and Multidecadal patterns in sea surface tem-

of the United States, and northwestern Europe. Water temperatures are cool off Labrador and northern Newfound-Climate patterns over the North Av-lantic are important drivers of oceano-graphic conditions and ecosystem states. Labrador Slope water, but warm off Steadily increasing atmospheric carbon the United States. Conversely, when disvide levels can not only affect clidecrease in westerly winds, decreased storminess, and drier conditions over southeastern Canada, the eastern United States, and northwestern Europe. Water temperatures are warmer off Labrador and Newfoundland, but cooler off the eastern United States. Since 1972, the NAO has primarily been in a positive state (Figure 1), although notable shortterm reversals to a negative state have been observed during this period. Changes in the NAO have been linked to changes in plankton community composition in the North Atlantic, reflecting changes in both the distribution and abundance of warm and cold-temperate species.

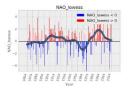


Figure 1: North Atlantic Oscillation tadata

Atlantic Multidecadal Os-1.2 cillation

increase in strength. Additionally, there perature (SST) in the North Atlantic is an increase in precipitation over south- are represented by the Atlantic Multieastern Canada, the eastern seaboard decadal Oscillation (AMO) index. The

1