Consumers and Brands Across the Globe: Research Synthesis and New Directions

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ABSTRACT

Extensive research has investigated branding practices, processes, and consumers' reactions to brands in a globalized world. In this review, the authors aim to organize and synthesize the growing literature on branding, culture, and globalization from a behavioral perspective by reviewing 129 articles published over 25 years. Specifically, they explicate two perspectives found in the literature: (1) global–local branding and (2) the influence of culture on consumer and brand interactions. The authors identify conceptual gaps in the literature and discuss how new realities in the macro environment (e.g., political issues, digital transformation, environmental concerns) may affect the interaction between culture, brands, and consumers in a globalized world. This review facilitates a more impactful future research agenda in both theory and practice at the interface of branding and globalization from the perspective of behavioral outcomes.

How consumers evaluate brands and respond to different branding practices has been a central topic in the marketing literature for decades. Since the acceleration of globalization in the 1990s, researchers have examined the antecedents and consequences of consumers' evaluations of various branding practices across cultures. Extant research has focused on global versus local branding as well as cross-cultural similarities and differences in response to branding efforts. In this review, we organize and synthesize the growing body of research at the intersection of branding, culture, and globalization. We review published research in the influential academic journals focusing on branding and culture in a globalized world. We identify missing conceptual linkages in the literature and discuss future research opportunities in response to recent global macro changes.

A synthesis of existing research on branding, culture, and globalization is important and timely for at least two main reasons. First, an impressive amount of research has been published over the past 25 years, during which globalization has affected branding practices significantly. However, only limited research efforts have focused on synthesizing this body of literature (Chabowski, Samiee, and Hult 2013; Özsomer and Altaras 2008; Whitelock and Fastoso 2007). Our study differs from the existing syntheses on global branding by analyzing the literature from a behavioral perspective. An integrative review of research on global branding, culture, and consumer behavior is useful to determine what has been studied as well as what is missing in the literature, facilitating the identification of promising avenues of future research in this area.

Second, globalization is being questioned in different parts of the world particularly because of its role in causing increasing inequalities in wealth distribution, environmental degradation, and the rise of populist political movements. At the same time, markets and individuals are more integrated than ever, thanks to advances in technology and

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telecommunications. These new realities are likely to influence the interactions between consumers and brands within and across cultures, necessitating new research efforts. Consequently, a synthesis of research can facilitate the development of new research ideas when existing findings are analyzed in relation to the current trends and expectations regarding cultural influences and globalization.

This study adds to the existing literature on culture and global marketing in several ways. First, we aim to contribute to the analyses of literature on global branding (e.g., Chabowski, Samiee, and Hult 2013; Özsomer and Altaras 2008; Whitelock and Fastoso 2007) by focusing on the consumer–brand relationship aspect. Conceptually, our review differs from the previous scholarly reviews by focusing on behavioral outcomes, attitudes, perceptions, and beliefs. Our review is also different in terms of its methodological approach. For example, Chabowski, Samiee, and Hult (2013) conducted a bibliometric analysis of the global branding literature through cocitation analysis. Whereas we scanned the preselected journals with keywords that were chosen a priori, Chabowski, Samiee, and Hult reviewed articles that were selected by using search words proposed by global branding experts in the field, and they included the most cocited publications in their analyses. In one of the initial reviews of global branding literature, Whitelock and Fastoso (2007) conducted a content analysis by using preselected keywords and journals and outlined the most frequently analyzed research topics. In contrast, Özsomer and Altaras (2008) conducted an integrative conceptual review on global branding through the lens of three specific theoretical approaches—consumer culture theory (CCT), signaling theory, and the associative network memory model—focusing on two outcomes: global brand attitude and global brand purchase likelihood. Compared with Özsomer and Altaras's work, our synthesis uses a different set of theoretical frameworks and examines a greater number of consumer-related outcomes. These and other scholarly reviews successfully analyzed global branding literature from different aspects and suggested diverse fruitful research avenues. We hope that our review provides further insights and addresses different research gaps in global branding literature.

Second, we contribute to the literature by synthesizing the fragmented topics and issues. Our review suggests that current research can be categorized under two perspectives. One perspective focuses predominantly on global and local branding as either independent or dependent variables, and the other perspective investigates the cross-cultural and country differences and similarities in understanding consumers' relationships with brands. Within each perspective, we identify the groups of variables that influence consumers' evaluations of branding practices as well as the underlying processes. This review helps us identify which factors are emphasized within each domain. We also demonstrate that previous literature has mainly benefited from consumer information processing, self and identity theory, CCT, and psycholinguistics in psychology.

Third, we suggest that previous research has overlooked some areas (the role of affective processes underlying consumer responses to global and local brands across cultures and cross-cultural differences in consumer–brand relationships). By reviewing a wide variety of publications over 25 years, we aim to facilitate a more impactful future research agenda at the interface of branding and globalization from the perspective of behavioral outcomes. We also discuss recent developments in global markets (threatening environment with terrorist attacks, interconnectedness of the real and virtual life, polarization, increased nationalism, and the rise of sharing economy) and identify related future research opportunities.

LITERATURE SEARCH METHOD

Our search targeted articles examining variables related to research at the intersection of consumers, brands, and culture. To be eligible for inclusion, articles had to have been published in these journals: *Journal of International Marketing*, *Journal of Consumer Research*, *Journal of Consumer Psychology*, *Journal of Marketing*, *Journal of Marketing Research*, *International Journal of Research in Marketing*, *Journal of the Academy of Marketing Science*, *International Marketing Review*, and *Journal of International Business Studies*. These are recognized outlets for research on consumers and brands across the globe. Our time frame covers articles published from 1992 to 2016. Although we are fully aware that we may not have captured all the existing literature on this topic, we did cover several influential articles in the field with high numbers of citations.

We first compiled all the articles published in the aforementioned journals using the following keywords in their abstracts in the EBSCO database: "brand" and "consumer," and "global," "culture," "country," or "cultural." Because our focus is to provide a synthesis of the literature by examining the role of culture in global branding and consumer behavior research, we mainly focused on studies that investigated the intersection of global branding, culture, and consumer behavior. After we removed duplicates and articles that did not have a branding focus or that presented case

studies, this compilation yielded a total of 98 articles. A preliminary review of these articles revealed that a substantial body of research has examined global branding as a distinct phenomenon. Therefore, we subsequently cross-checked our list with another search list that focused on "global branding" and added 31 articles to the list. All the authors reviewed these articles and discussed different possibilities for organizing them. Our analyses indicated two research perspectives examined in the literature (see the Web Appendix).

The first perspective includes research on the rise of a global consumer culture and examines consumers' beliefs about, and attitudes and behaviors toward, global and local brands (Figure 1). Research on global and local branding emphasizes topics such as product, category (e.g., hedonic vs. utilitarian products), and attribute characteristics (e.g., quality attributes) relatively more and has a more managerial focus. In this perspective, we do not include articles with a strategy focus but solely elaborate on global branding articles that use consumer behavior–related outcomes. The second perspective focuses on research examining cross-cultural and country differences in consumers' responses to brand practices (e.g., brand extensions; see Figure 2). This perspective does not necessarily include articles with a global branding focus but examines differences in consumer–brand relationships across cultures. It explores how cultural dimensions and country characteristics interact with other brand-related, consumer-related, and contextual variables. It also focuses relatively more on understanding the underlying psychological processes. Within each perspective, we categorize the current literature on the basis of the different theoretical frameworks each has used (i.e., consumer information processing, self and identity, CCT, and psycholinguistics).

In the following section, we first discuss each research perspective (i.e., global and local branding and cultural influences on consumer–brand interactions). Within each research perspective, we categorize the published articles by the theoretical frameworks they use and identify what is missing in theory and in practice.

RESEARCH PERSPECTIVE 1: GLOBAL AND LOCAL BRANDING

With the rise of globalization in the early 1990s, scholars began to recognize the global consumer culture. Global brands serve different geographical regions with the same brand name and similar marketing strategies and characterize an important aspect of global consumer culture. Local brands, in contrast, are marketed in a specific country or a

geographic area. Alden, Steenkamp, and Batra (1999) demonstrated that several brands use global consumer culture positioning to appeal to consumers who identify with a global culture due to the expanding interrelations of multiple cultures.

Subsequent research has explored several interesting issues. These include measures of global and local brand perceptions (Fischer, Völckner, and Sattler 2010; Lehmann, Keller, and Farley 2008; Strizhakova, Coulter, and Price 2008b; Swoboda and Hirschmann 2016), image and identity issues (e.g., global orientation, global cultural identity, world mindedness; Allman et al. 2016; Nijssen and Douglas 2011; Strizhakova and Coulter 2013), and cognitive and affective reactions (Dimofte, Johansson, and Ronkainen 2008). Other research areas include consumer commitment, brand choice, and purchase intentions (Davvetas, Sichtmann, and Diamantopoulos 2015; Eisingerich and Rubera 2010; Özsomer and Altaras 2008; Strizhakova and Coulter 2015; Torelli et al. 2012); demographic and ethnic correlates with global and local product and brand preferences (Dimofte, Johansson, and Bagozzi 2010; Strizhakova, Coulter, and Price 2012); which attributes consumers accord more importance when evaluating global and local brands (Van der Lans, Van Everdingen, and Melnyk 2016); and benefits and costs of global versus local branding and cultural iconicity (Özsomer 2012; Steenkamp and De Jong 2010; Thompson and Arsel 2004; Westjohn et al. 2016).

We suggest that the literature on global and local branding can be divided into three phases (i.e., 1990s, 2000 through 2010, and 2010 and onward), and each of these phases has a somewhat different research focus and varied theoretical frameworks. In our review of the literature (Figure 1), we found that during the early 1990s, research on global and local branding mostly used information processing theories to investigate the effects of brand-related factors (Häubl and Elrod 1999), attribute types (Ulgado and Lee 1993), and country-of-origin (COO) effects (Nebenzahl and Jaffe 1996; Tse and Gorn 1993; Tse and Lee 1993) on perceptions, beliefs, attitudes, and behavioral outcomes. In the early 2000s through the beginning of 2010, research on global and local branding was mainly dominated by the global CCT (Alden, Steenkamp, and Batra 2006; Batra et al. 2000; Cayla and Eckhardt 2008; Kjeldgaard and Askegaard 2006; Özsomer and Altaras 2008; Strizhakova, Coulter, and Price 2008b; Thompson and Arsel 2004). Finally, in the 2010s, researchers continued to draw on information processing theories to investigate brand-related factors such as brand origin and perceived brand foreignness (Balabanis and Diamantopoulos 2011; Heinberg, Ozkaya, and Taube 2016; Özsomer 2012; Swoboda and Hirschmann 2016; Swoboda, Pennemann, and Taube 2012; Xie, Batra, and

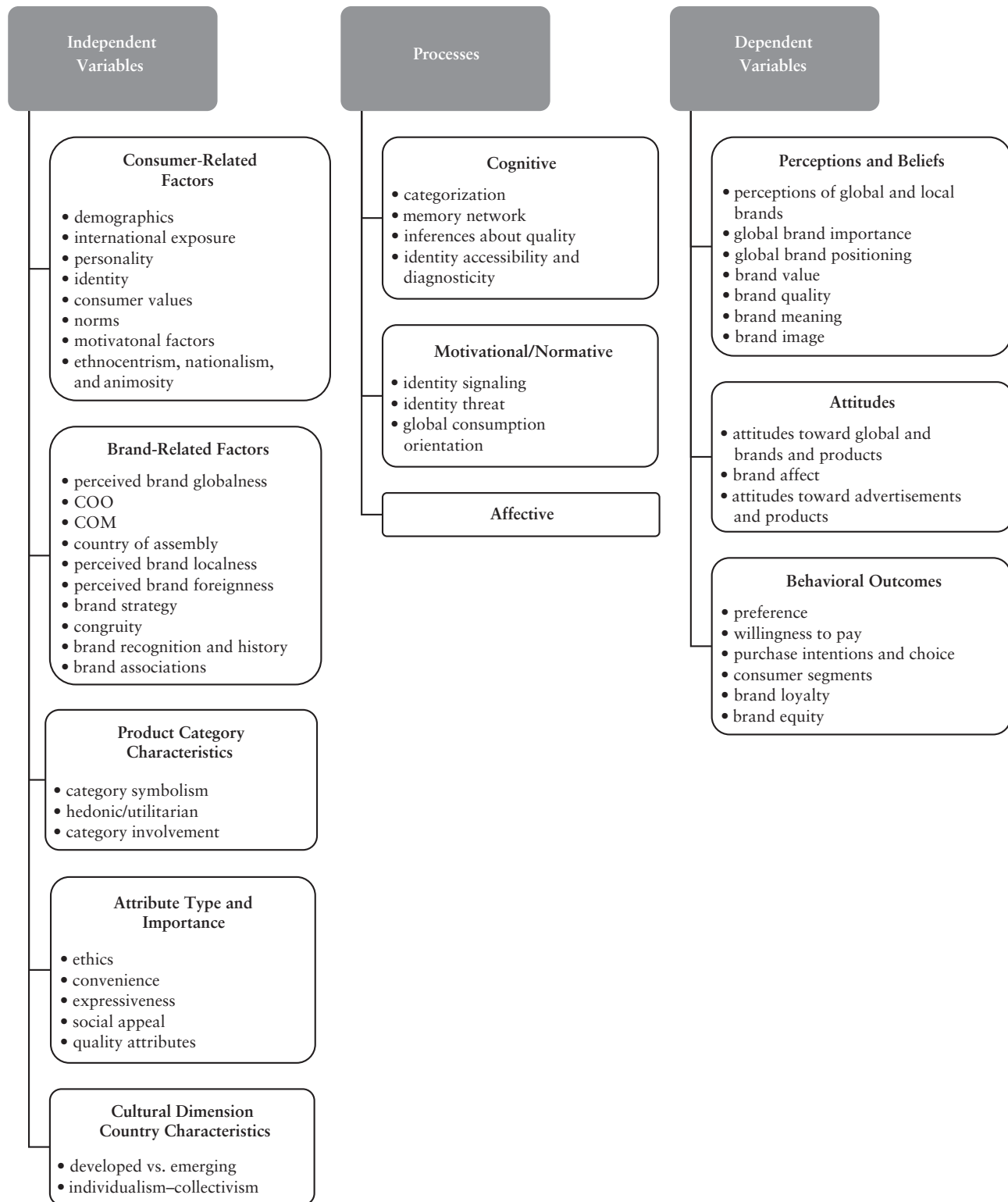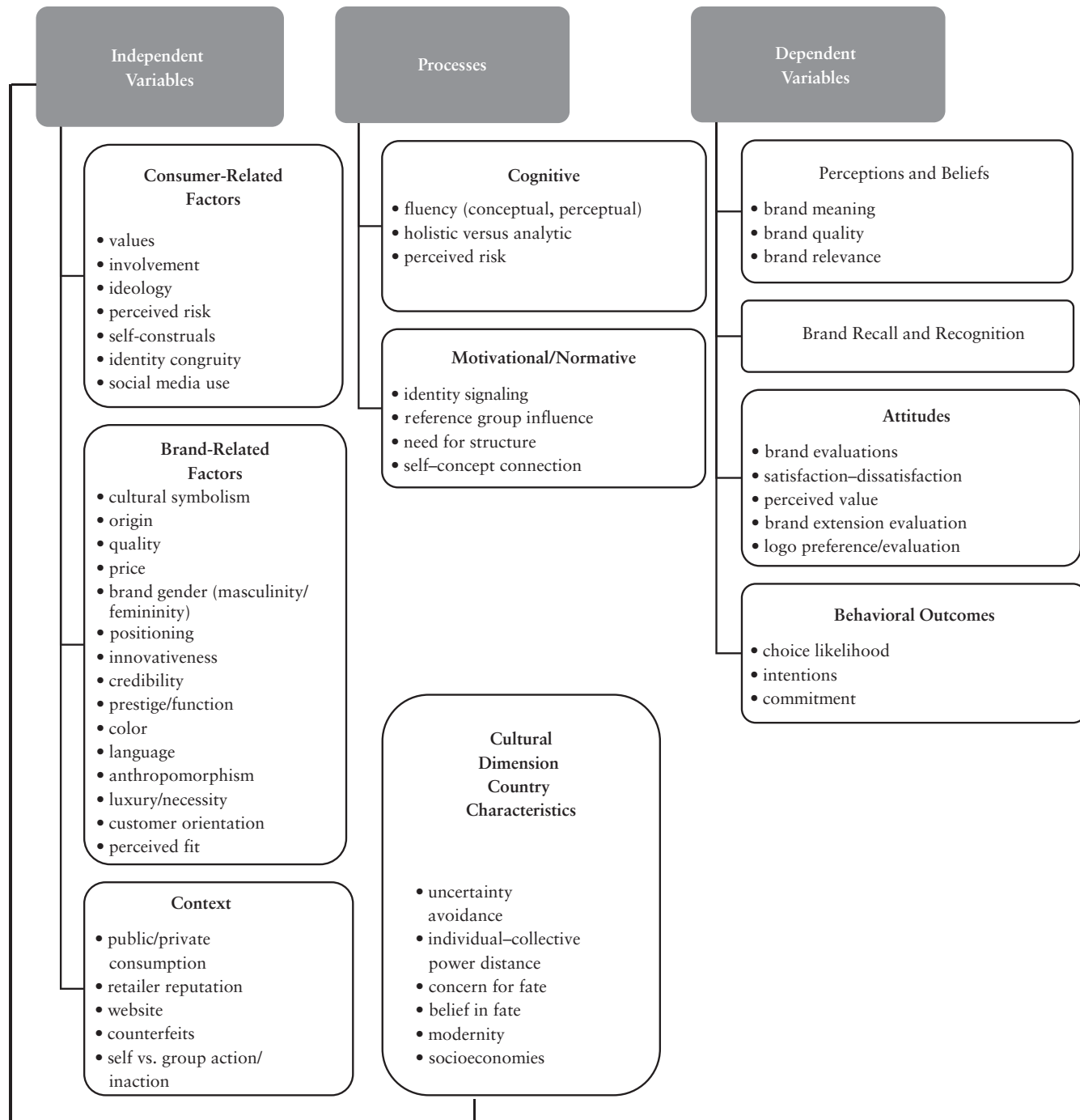**Figure 1.** Constructs Used in Global and Local Branding Literature

Independent Variables

Consumer-Related Factors
- demographics
- international exposure
- personality
- identity
- consumer values
- norms
- motivatonal factors
- ethnocentrism, nationalism, and animosity

Brand-Related Factors
- perceived brand globalness
- COO
- COM
- country of assembly
- perceived brand localness
- perceived brand foreignness
- brand strategy
- congruity
- brand recognition and history
- brand associations

Product Category Characteristics
- category symbolism
- hedonic/utilitarian
- category involvement

Attribute Type and Importance
- ethics
- convenience
- expressiveness
- social appeal
- quality attributes

Cultural Dimension Country Characteristics
- developed vs. emerging
- individualism–collectivism

Processes

Cognitive
- categorization
- memory network
- inferences about quality
- identity accessibility and diagnosticity

Motivational/Normative
- identity signaling
- identity threat
- global consumption orientation

Affective

Dependent Variables

Perceptions and Beliefs
- perceptions of global and local brands
- global brand importance
- global brand positioning
- brand value
- brand quality
- brand meaning
- brand image

Attitudes
- attitudes toward global and brands and products
- brand affect
- attitudes toward advertisements and products

Behavioral Outcomes
- preference
- willingness to pay
- purchase intentions and choice
- consumer segments
- brand loyalty
- brand equity

Figure 2. Constructs Used in Literature on Culture and Consumer–Brand Interactions

Independent Variables

Consumer-Related Factors

- values
- involvement
- ideology
- perceived risk
- self-construals
- identity congruity
- social media use

Brand-Related Factors
- cultural symbolism
- origin
- quality
- price
- brand gender (masculinity/ femininity)
- positioning
- innovativeness
- credibility
- prestige/function
- color
- language
- anthropomorphism
- luxury/necessity
- customer orientation
- perceived fit

Context
- public/private consumption
- retailer reputation
- website
- counterfeits
- self vs. group action/ inaction

Processes

Cognitive
- fluency (conceptual, perceptual)
- holistic versus analytic
- perceived risk

Motivational/Normative
- identity signaling
- reference group influence
- need for structure
- self–concept connection

Cultural Dimension Country Characteristics

- uncertainty avoidance
- individual–collective power distance
- concern for fate
- belief in fate
- modernity
- socioeconomies

Dependent Variables

Perceptions and Beliefs
- brand meaning
- brand quality
- brand relevance

Brand Recall and Recognition

Attitudes
- brand evaluations
- satisfaction–dissatisfaction
- perceived value
- brand extension evaluation
- logo preference/evaluation

Behavioral Outcomes
- choice likelihood
- intentions
- commitment

Peng 2015; Zhou, Yang, and Hu 2010), while COO research continued as well (Koschate-Fischer, Diamantopoulos, and Oldenkotte 2012; Martín and Cerviño 2011). Recent research has also focused on investigating global and local identity issues (Guo 2013; Strizhakova and Coulter 2013; Strizhakova, Coulter, and Price 2011, 2012; Tu, Khare, and Zhang 2012) and corporate social responsibility (CSR) practices (Madden, Roth, and Dillon 2012; Torres et al. 2012).

In the subsequent sections, we first provide an overview of the research on global and local branding by presenting research findings based on different theoretical approaches (see the Web Appendix). More specifically, we discuss research on global and local branding that benefited from (1) consumer information processing literature (e.g., knowledge accessibility in cognition, categorization, schemas, stereotyping, consumer memory), (2) self and identity literature (e.g., ethnocentrism, animosity, regulatory focus), (3) CCT, and (4) psycholinguistics theories. Then, we identify and discuss the gaps in the literature.

CURRENT LITERATURE ON GLOBAL AND LOCAL BRANDING BASED ON THEORETICAL APPROACHES

Consumer Information Processing

The role of category accessibility and schemas on judgment, attitudes, and behavior has been at the core of information processing literature. In the global and local branding research, stereotyping literature has been used extensively to investigate the role of COO, globalness, and product experience on product evaluations.

Other research has used categorization and schema theory to understand consumers' reactions to global and local branding. More specifically, drawing on categorization and schemata, researchers investigated the effects of perceived brand foreignness on brand value (Zhou, Yang, and Hu 2010), globalization attitude and global consumption orientation on global brand evaluation (Riefler 2012), functional and symbolic category properties on global and local brand choice (Davvetas and Diamantopoulos 2016), and the role of perceived brand globalness on loyalty (Swoboda and Hirschmann 2016). Additional research has explored the role of accessibility and diagnosticity of global and local identities on assimilative or contrastive evaluation (Zhang and Khare 2009) and the role of accessibility and diagnosticity of perceived brand globalness and localness on retail patronage (Swoboda, Pennemann, and Taube 2012).

Research has also demonstrated the effects of brand image and product experience on attribute evaluations, confidence, and product evaluations (Tse and Lee 1993); brand and country-of-manufacturing (COM) information as well as specific attribute information on product evaluations (Ulgado and Lee 1993); and incongruence between implied and actual COO on purchase likelihood (Melnyk, Klein, and Völckner 2012) using information processing theories such as cue utilization, accessibility, and diagnosticity (Okazaki 2006).

In addition to the role of knowledge accessibility in cognition and behavior, research has investigated the role of memory in global and local branding. Most of the research in this stream uses associative memory network theory (Hsieh 2002; Madden, Roth, and Dillon 2012; Özsomer 2012; Özsomer and Altaras 2008). Namely, researchers investigated the roles of product quality and corporate social responsibility on willingness to recommend (Madden, Roth, and Dillon 2012); global brand authenticity, credibility, quality, and prestige on global brand purchase likelihood (Özsomer and Altaras 2008); perceived brand globalness on purchase of a global brand in the presence of a local brand (Özsomer 2012); and brand image multidimensionality across markets (Hsieh 2002).

Country of origin, whether it is where the brand originated or where products are manufactured, has become more important in the context of globalization. The "COO effect" refers to the extent to which consumer attitudes, preferences, and purchasing decisions are determined by the COO of the brand or the product. While there is extensive literature on COO effects, we specifically review articles that investigate the role of COO in relation to branding.

Early research on COO and branding practices focused mostly on how consumers evaluate the quality of binational products when they provide different pieces of information (Ulgado and Lee 1993). With the emergence of global brands, COO literature has also changed its focus. Researchers demonstrated the effects of actual COO and implied COO (Melnyk, Klein, and Völckner 2012), the impact of the congruity between the brand name and the country of production on consumers' product quality judgments (Häubl and Elrod 1999), and the differences between the COO effect and the global brand name effect (Tse and Gorn 1993). The literature has also explored how different labels such as "made in" a country versus "components from" or "is assembled in" has influenced consumer perceptions (Tse and Lee 1993), how consumers use country-specific associations for brand recognition and brand ownership (Herz and Diamantopoulos 2013), how brand origin misclassification and nonclassification influence consumers' brand image evaluations (Balabanis and Diamantopoulos 2011), and how COO affects willingness to pay for a product or a brand (Koschate-Fischer, Diamantopoulos, and Oldenkotte 2012).

The literature suggests that COO influences consumers' attitudes, intentions, purchase likelihoods, and willingness to pay in the global era when the COM, country of assembly, and brand's origin could all differ. Country-of-origin effects are mediated by cognitive and affective brand evaluations on

brand-related outcomes. Affective (vs. cognitive) processes appear more important for hedonic (vs. utilitarian) products (Melnyk, Klein, and Völckner 2012). The effect of COO is reduced for high-involvement products when brand familiarity is high (Koschate-Fischer, Diamantopoulos, and Oldenkotte 2012). When brand name and COM are the only pieces of information, consumers use both pieces of information when evaluating a product, whereas they rely on brand name information when specific product attribute information as well as the brand name and the COM are available (Ulgado and Lee 1993). Domestic and foreign food products elicit different perceptions of healthiness (Gineikiene, Schlegelmilch, and Ruzeviciute 2016). Specifically, consumers are likely to prefer domestic food products because they perceive them as healthier and more natural.

Brand origin misclassification and nonclassification also influence consumers' brand image evaluations (Balabanis and Diamantopoulos 2011). Specifically, both misclassification and nonclassification have negative effects on brand evaluations. Similarly, the incongruence between the actual COO and the implied COO decreases the purchase likelihood asymmetrically: whereas incongruence has no effect on utilitarian categories, it backfires in hedonic categories. Researchers have benefited from brand equity concept in investigating the role of product, corporate, and country image on brand purchase behavior (Hsieh, Pan, and Setiono 2004) and the role of brand associations and brand recognition on global brand equity measurement (Hsieh 2004). Further research has investigated the effect of corruption in emerging countries on brand value (Lin and Chuang 2016), different brand metrics on portrayal of brands across different countries and categories (Lehmann, Keller, and Farley 2008); and the effect of CSR activities on brand equity (Torres et al. 2012).

Self and Identity

Decades of research on self-concept and identity have provided clear understanding that identity significantly influences consumer behavior. Researchers have used self and identity theories to understand how consumers evaluate global and local brands (Funk et al. 2010). Importantly, consumers' evaluation of global brands is contingent on their attitudes toward globalization (Riefler 2012). In addition, the literature has examined animosity and ethnocentrism as key constructs that can be conceptualized in relation to self and identity.

Consumers with an accessible global identity are likely to prefer a global product, and consumers with an accessible local identity tend to prefer a local product (Zhang and Khare 2009). The perceived globalness of the local brand is positively related to local iconness in an emerging market, whereas the relationship is negative in advanced markets. Brand globalness and perceived brand localness can also enhance a brand's identity expressiveness (Xie, Batra, and Peng 2015).

Country-of-origin effects on branding are closely linked to consumer ethnocentrism (i.e., consumer perceptions about the superiority of domestic products/brands and the reluctance to purchase foreign products/brands to protect the domestic economy and living standards; Shimp and Sharma 1987; Winit et al. 2014) and consumer animosity (i.e., refusal to purchase brands/products from countries based on the animosity felt; Harmeling, Magnusson, and Singh 2015; Klein 2002; Klein, Ettenson, and Morris 1998). Because consumer ethnocentrism is an important construct that influences consumer reaction to brands in a global context, scholars have created measures (e.g., CETSCALE; Shimp and Sharma 1987) and discussed the theoretical antecedents of consumer ethnocentricity (Sharma, Shimp, and Shin 1995). Moreover, research has demonstrated the effect of consumer ethnocentrism on preference for local and global brands (Strizhakova and Coulter 2015). Consumers may have hostile attitudes toward the products or brands from the countries that they do not like or want to associate with (Alden et al. 2013). Animosity toward a foreign nation negatively affects the purchase of products produced in that country regardless of the quality judgments (Klein, Ettenson, and Morris 1998). Whereas animosity toward a foreign nation is related to the choices between foreign goods, ethnocentrism is related to choices between domestic and foreign goods (Klein 2002). Even when there are no available domestic brands, the feelings of ethnocentrism, nationalism, and animosity may affect purchase decisions of foreign products (Nijssen and Douglas 2004).

More recently, research has demonstrated that consumer ethnocentrism is a multidimensional construct that includes prosociality, cognition, insecurity, reflexiveness, and habituation. This construct better predicts consumer preferences for local brands at the expense of foreign brands (Siamagka and Balabanis 2015). Researchers have investigated the effect of ethnocentrism by developing a conceptual model that tests the relative influence of consumer ethnocentrism, national identity, and consumer cosmopolitanism on judgment and willingness to purchase domestic and global products (Zeugner-Roth, Zabkar, and Diamantopoulos 2015).

Previous research has also investigated how animosity influences the preferences for the entry-mode choice for the global brands and the postentry branding strategies.

Specifically, in a high-animosity host country, consumers tend to prefer foreign products that are launched through an acquisition joint venture mode that adopts a local brand or a local–foreign cobrand to one that adopts a foreign–local cobrand (Fong, Lee, and Du 2014). Scholars have further explored the role of ethnicity on global brand beliefs and attitudes (Dimofte, Johansson, and Bagozzi 2010) as well as the role of world mindedness and preference for authenticity on attitude toward local consumer culture positioning, foreign consumer culture positioning, and global consumer culture positioning (Nijssen and Douglas 2011).

Other researchers have used self-verification theory (Westjohn, Singh, and Magnusson 2012) to investigate the effect of global identification on responses to global consumer culture positioning and have used cultural identity theory to demonstrate the relationship between global–local identity beliefs and engagement (Strizhakova, Coulter, and Price 2012). Identity theory was used to develop a scale of global and local identity (Tu, Khare, and Zhang 2012) and demonstrate the relationship between global consumption orientation and attitudes toward global brands from developed and emerging countries (Guo 2013) as well as to identify environmentally friendly tendencies (Strizhakova and Coulter 2013).

CCT

Since the beginning of 1980s, consumer research has addressed the sociocultural, experiential, symbolic, and ideological aspects of consumption using CCT, because CCT explores the meanings and variety of overlapping cultural groups that exist within the broader framework of globalization (Arnould and Thompson 2015). Research in CCT has mainly investigated the consumer identity projects, marketplace cultures, sociohistoric patterning of consumption (including institutional and social structures that influence consumption), mass-mediated marketplace ideologies, and consumers' interpretive strategies (Hirschman 1993). Given the core focus of CCT research, CCT has been one of the widely used theories to understand the effects of global and local culture.

Consumer culture theory researchers have examined the relative frequency of global consumer culture positioning, foreign consumer culture positioning, and local consumer culture positioning (Alden, Steenkamp, and Batra 1999) as well as effects of local versus nonlocal origin on product attitudes (Batra et al. 2000). Research in this area has mainly focused on changing meanings as a result of globalization (Bengtsson, Bardhi, and Venkatraman 2010). For example, using CCT, research demonstrated the hegemonic influence of Starbucks on the sociocultural milieus of coffee shops

(Thompson and Arsel 2004). Researchers have also investigated global structural commonalities (Kjeldgaard and Askegaard 2006), the effects of perceived brand globalness and global brand authenticity on global brand purchase likelihood (Özsomer and Altaras 2008), the shaping of a transnational imagined community (Cayla and Eckhardt 2008), cultural openness and consumer ethnocentrism on branded product importance (Strizhakova, Coulter, and Price 2008b), and global citizenship (Strizhakova, Coulter, and Price 2011).

While one research stream suggests that culture will never be globalized, other research streams support the idea that global market segments increase as a result of globalization. With the emergence of globalization, researchers used global CCT to investigate the effects of global and local branding (Holt, Quelch, and Taylor 2004). Research in this stream investigated several topics including the effects of materialism, mass media exposure, susceptibility to normative influence, mass migration exposure (Alden, Steenkamp, and Batra 2006), ethnocentrism, antiglobalism, brand globality (Dimofte, Johansson, and Ronkainen 2008), ethnicity, social expressiveness, quality (Dimofte, Johansson, and Bagozzi 2010), values, demographics (Steenkamp and De Jong 2010), consumer cosmopolitanism (Alden et al. 2013), brand trust, brand prestige (Xie, Batra, and Peng 2015), and standardization and localization of advertising campaigns (Pae, Samiee, and Tai 2002) on perceptions, attitudes, and behavioral outcomes related to global and local branding (De Meulenaer, Dens, and De Pelsmacker 2015).

Psycholinguistics

Language plays an important role in determining consumer perceptions, evaluations, and decisions (Luna and Peracchio 2001). Research in consumer behavior that relies on psycholinguistics has mainly focused on two areas. First, research has focused on the structural features of language (e.g., properties of grammar). In this stream, scholars have examined how language affects cognition (Zhang, Schmitt, and Haley 2003). Second, research has focused on phonological and lexical-semantic features of language. In this stream, scholars explored how phonological or semantic characteristics of brand names influence consumer evaluations. Like previous work on psycholinguistics and consumer behavior, literature on global and local branding has also benefited from similar psycholinguistics theories, with more emphasis given to understanding the role of phonological and lexical-semantic features of language in evaluating global and local brands.

As global brands gain prominence in the marketplace, brand name selection has become an important managerial

decision. Research examining brand name standardization and adaptation strategies used by consumer goods *Fortune* 500 companies in China and Hong Kong has shown that the majority of the firms localize their brand names, typically by translating their brand name into the local language (Francis, Lam, and Walls 2002).

In the following sections, we provide an overview of the research on culture and consumer–brand interactions by presenting research findings in line with their different theoretical approaches (see the Web Appendix). More specifically, we discuss the role of culture on consumer–brand interactions that benefited from (1) consumer information processing, (2) self and identity, (3) CCT, and (4) psycholinguistics.

RESEARCH PERSPECTIVE 2: CULTURAL INFLUENCES ON CONSUMER–BRAND INTERACTIONS

We believe that it is important to present how previous research has identified different dimensions of culture before discussing our synthesis of the literature. The frameworks proposed by Hofstede (1984), Triandis and Gelfand (1998), and Nisbett et al. (2001) have been used extensively to explain how consumers react to and interact with brands in the global marketplace.

Hofstede (1984) categorized country cultures in four groups: individualism versus collectivism (i.e., the extent to which people in a society are integrated into groups), masculinity versus femininity (i.e., the extent to which there is a preference for achievement, assertiveness, and material rewards for success or a preference for cooperation and modesty), power distance (i.e., the extent to which power is distributed unequally), and uncertainty avoidance (i.e., the extent to which society tolerates ambiguity). Extending Hofstede's work, Triandis and Gelfand (1998) distinguished dimensions of collectivism and individualism (i.e., vertical individualism, horizontal individualism, vertical collectivism, and vertical individualism). Vertical individualism indicates the extent of seeing the self as fully autonomous but acknowledging that inequalities exist among individuals. Horizontal individualism is defined as the extent of seeing the self as fully autonomous but believing that equality between individuals is the key. Vertical collectivism is conceptualized as seeing the self as part of a group but recognizing that there are inequalities within that group. Those who are horizontally collectivist are defined as the ones who see the self as part of a group but believe that everyone in the group has equal rights.

Nisbett et al. (2001) focused on the differences in cognitive processes between East Asian and Western cultures. They suggested that East Asians engage in holistic thinking, whereas Westerners tend to be analytical. Holistic thinking is characterized by attending to the context as a whole as opposed to the pieces, engaging in dialectical thinking, and assigning causality to the contextual factors. In contrast, analytical thinking is characterized by attending to the specific attributes of an object detaching it from its context, relying on formal logic, and assigning causality to the actors as opposed to the context.

We suggest that, similar to the literature on global and local branding, the literature on culture and consumer–brand interactions can be divided into three time periods: (1) 1990s, (2) between 2000 and 2010, and (3) from 2010 onward. Reviewing the literature (Figure 2), in the early 1990s, scholars mostly investigated the effect of various brand-related factors such as luxury versus necessity, brand tactics, brand name, packaging, and masculinity versus femininity (Childers and Rao 1992; Dawar and Parker 1994; Pan and Schmitt 1996; Leclerc, Schmitt, and Dubé 1994) on attitudes and behavioral outcomes. In the 2000s, using mostly information processing and psycholinguistic theories, the literature continued to explore different brand-related factors such as brand extensions (Bottomley and Holden 2001), design (Henderson et al. 2003), sensory characteristics (Hong, Pecotich, and Shultz 2002; Madden, Hewett, and Roth 2000; Tavassoli and Han 2002; Zhang and Schmitt 2001), and quality (Erdem, Zhao, and Valenzuela 2004; Miyazaki, Grewal, and Goodstein 2005). Researchers have also investigated marketplace and consumer trends that gained importance during this time, such as online consumer experience (Steenkamp and Geyskens 2006), counterfeiting (Green and Smith 2002), antibrand movement (Holt 2002) and gray market goods (Huang, Lee, and Ho 2004). Using mostly self and identity theories, researchers have further focused on understanding the effects of cultural norms and ideologies (Coulter, Price, and Feick 2003; Eckhardt and Houston 2002) and consumer characteristics (Chan et al. 2009; Erdem, Zhao, and Valenzuela 2004; Strizhakova, Coulter, and Price 2008a; Swaminathan, Page, and Gürhan-Canli 2007) on attitudes, inferences, and behavioral outcomes.

From 2010 through the present, researchers have used self and identity, information processing, and consumer culture theories to investigate the effects of consumer characteristics (Izberk-Bilgin 2012; Pauwels, Erguncu, and Yildirim 2013) on attitudes, inferences, and behavioral outcomes in addition to other brand-related factors such as brand origins (Paharia et al. 2011). Most of the cross-cultural brand

extension research that used information processing theories also fell into this period (Iversen and Hem 2011; Lane and Fastoso 2016; Monga and John 2007, 2010; Ng 2010; Sichtmann and Diamantopoulos 2013; Torelli and Ahluwalia 2012).

CURRENT LITERATURE ON CULTURE AND CONSUMER–BRAND INTERACTIONS
Consumer Information Processing

An important issue that is related to how brands operate in the global context is the management of brand extensions (Ng 2010). A brand extension is the use of an existing brand name in other product categories to capitalize on the brand's favorable associations. Specifically, when the perceived fit between a parent brand and the extension is high, parent brand associations and quality evaluations are likely to transfer to the brand extension. Cross-cultural research on brand extensions has shown that Western consumers perceive fit as highly important, while Eastern consumers consider the company size an important indicator of the quality (Han and Schmitt 1997). Global and local origin associations may also influence the prebrand image. In other words, they may influence the forward spillover effects on the attitudes toward the extensions and the subsequent dilution effects on the postbrand image of the parent brand (Iversen and Hem 2011). When a brand and the extended product category signal the same cultural schema, an automatic activation of cultural schema may override the fit judgment effects, which may result in enhanced extension evaluations (Torelli and Ahluwalia 2012). This effect is explained by people's engagement in more fluent processing when evaluating the culturally congruent versus culturally incongruent or culturally neutral extensions.

Similar differences were found between Westerners and Easterners when consumers switched brands after an unsatisfactory consumption experience (Ng, Kim, and Rao 2015). Whereas Easterners are more likely to switch brands when the unsatisfactory experience results from an inaction on the part of the group to which they belong (vs. their own inaction), the opposite holds for Westerners. Holistic thinkers tend to provide more favorable responses for functional brands; however, for prestige brands, holistic and analytic thinkers tend to respond equally favorably (Monga and John 2010). Research has also investigated the role of consumer expertise, quality (Bottomley and Holden 2001), and COO effects on international brand name evaluation (Pecotich and Ward 2007); brand

extension ad exposure on global brand evaluation (Lane and Fastoso 2016); and comparative affective states on online brand perceptions (Siamagka, Christodoulides, and Michaelidou 2015). These findings suggest that cultural effects play an important role in consumers' perceptions of brand extensions.

Research has also investigated the relationship between risk reduction and brand relevance in category, the interplay of multiple cultural beliefs on luxury brand evaluations (Seo, Buchanan-Oliver, and Cruz 2015) and the growing popularity of brands and purchase likelihood (Dawar and Parker 1994). Further research has examined the effects of communication appeal type (e.g., connected vs. separate) on attitudes toward the brand (Wang et al. 2000), effect of color on attitudes toward logos (Madden, Hewett, and Roth 2000), brand gender perceptions across cultures (Lieven and Hildebrand 2016), and online brands' perceived values (Steenkamp and Geyskens 2006).

Self and Identity

Research in the self and identity stream has covered a wide range of topics, including the self–concept connection on brand evaluations (Swaminathan, Page, and Gürhan-Canli 2007), the effect of culture on regret (Ng, Kim, and Rao 2015), concern for and belief in fate on dissatisfaction (Chan, Wan, and Sin 2009), the effect of cultural orientation on evaluation of luxury brands (Yim et al. 2014), and power distance belief on price and quality perceptions (Lalwani and Forcum 2016).

Other research has investigated the effects of self–brand connection (Eisingerich and Rubera 2010) and values (Limon, Kahle, and Orth 2009; Sung and Tinkham 2005) on the relationship between culture and consumer–brand interactions. Engaging customers with social media is associated with higher brand relationship quality and word of mouth when anthropomorphism and uncertainty avoidance is high (Hudson et al. 2016). Research in this stream has further used brand awareness, price tactics, performance tactics, normative tactics (Leong 1993), power distance, uncertainty avoidance, product category interest, and involvement on information-giving and -seeking behavior (Dawar, Parker, and Price 1996); cultural orientation on consumers' corporate associations (Moon, Lee, and Oh 2015); brand image strategy, modernity, and effect of national culture (Roth 1995); and different cultural elements (e.g., belief in fate, East vs. West, cultural symbolism; Chan et al. 2009) in understanding the effects of culture on consumer–brand interactions.

CCT

Compared with the literature on global and local branding, relatively little research has used CCT to investigate the link between culture and consumer–brand relationships. Researchers have focused on understanding the effects of current branding practices on the antibranding movement (Holt 2002), brand quality perceptions in different cultures (Maxwell 2001), social networks and involvement with branded products (Coulter, Price, and Feick 2003), and brand mythology on branding in the global marketplace (Cayla and Arnould 2008). Some research has also investigated country differences in consumers' attitudes toward advertisements and advertisement appeals (Liu, Cheng, and Li 2009; Okazaki, Mueller, and Taylor 2010), CSR programs (Becker-Olsen et al. 2011), and brand recognition and price perceptions (Kustin 1993).

Psycholinguistics

Research investigating the role of language, culture, and branding relies on theories from psycholinguistics. Early research has shown that French pronunciation of a brand name affects the perceived hedonism of the products and attitudes toward the brand; however, when the COO information is added to the French branding, the effect diminishes (Leclerc, Schmitt, and Dubé 1994). However, the translation effect depends not only on linguistic factors but also on how well the brand is known in the marketplace (Hong, Pecotich, and Shultz 2002). French-, Spanish-, and Chinese-speaking individuals prefer brand names in which there is a match between the phonetic symbolism of the words and the product attributes (Shrum et al. 2012). Similarly, research has also shown that native English-speakers prefer front vowels regardless of car type, but they prefer plosives in the international brand names of sport utility vehicles (Kuehnl and Mantau 2013). Finally, although most of the research in this stream has focused on the English name creation for global brands, Zhang and Schmitt (2001) provided a conceptual framework that incorporated a linguistic analysis of three translation methods (i.e., phonetic, semantic, and phonosemantic) and a cognitive analysis that focused on the effect of primes and expectations on consumer name evaluations. In summary, previous research has extensively investigated brand name decisions in the global marketplace because they have important consequences for brands that operate in a global context. Other research has explored the effects of language on memory for brands (Schmitt, Pan, and Tavassoli 1994), masculine versus feminine scripts on attitude toward the brand (Pan and Schmitt 1996), auditory versus visual brand identifiers on memory (Tavassoli and Han 2002), and the standardization versus adaptation processes of brand visuals (Jordá-Albiñana et al. 2009).

WHAT IS MISSING IN THEORY?

Research on global and local branding and cross-cultural differences in consumer–brand relationships has widely used information processing, self and identity, CCT, and psycholinguistics to understand consumer attitudes and beliefs toward global and local brands. Despite extensive research efforts and progress, we identify some gaps that future research might fill. We also highlight additional theoretical frameworks (i.e., affect, mood, emotions, and motivation theories) that could be applied and extended in this domain.

Consumer Information Processing

Research in information processing has investigated the different stages of information processing (attention, encoding and comprehension, inference, and response processes). Although previous literature has focused mainly on encoding and the comprehension processes of information processing, there is gap in the literature regarding why consumers pay differing amounts of attention to the various aspects of global and local brands. We suggest that, on the one hand, global brands may be perceived at the global level, and thus, any information related to them may be processed abstractly, which in turn may lead people to pay attention to the desirability features (e.g., higher-order goals). On the other hand, local brands may be perceived as subsets of global brands and thus may be processed concretely, which in turn may lead people to pay attention to the feasibility features (e.g., lower-order specific features of the brand). Relatedly, if our proposition that global (local) brands are processed abstractly (concretely) holds true, consumers may pay attention to more detailed features of local brands compared with global brands.

Because consumers are continuously exposed to a diverse range of information about global and local brands, future research might investigate the extent to which fluency and mere exposure effects may underlie consumers' reactions to global versus local brands. Research on fluency effects has suggested that fluency increases confidence for people who process information at lower construal levels but decreases confidence for people who process information at higher construal levels. We suggest that fluency might have a positive influence on consumer confidence in the evaluations of local brands but a negative influence on consumer confidence in evaluations of global brands, which implies that fluency effects might backfire for the global brands. In addition, research in this stream lacks empirical investigations about the role of consumer learning and expertise in evaluating global and local brands.

Self and Identity

Recent research has suggested five principles that might help scholars model the process of identity formation and expression (Reed et al. 2012). Specifically, identity salience, identity association, identity relevance, identity verification, and identity conflict determine the influence of identity on consumer behavior. Building on previous literature, future research can address how different aspects of identity formation and expression may influence evaluations of global and local brands.

With the increasing number of expatriates and immigrants around the world, an area worth investigating is how the activation of a national, global, or cosmopolitan identity may influence the evaluations of global and local brands. Research has suggested that identity salience exists when a certain identity is accessible to a consumer. Future research could investigate how global and local brands might activate different identities. We propose that when consumers evaluate global and local brands, different identities for the same consumer might be salient. For example, whereas a more cosmopolitan identity might influence the preferences of a consumer who is exposed to a global brand, the same consumer might behave in accordance with what is expected from his or her culture when exposed to a local brand.

Research can also explore the role of identity association and identity relevance on the evaluation of or preference for global and local brands. Whether and when consumers associate themselves with global or local brands could be examined further.

CCT

As discussed previously, research in CCT has mainly investigated consumer identity projects, marketplace cultures, sociohistoric patterning of consumption (including institutional and social structures that influence consumption), mass-mediated marketplace ideologies, and consumers' interpretive strategies. Scholars in CCT read texts (e.g., advertisements) as information that conveys consumers' lifestyles and identities (Arnould and Thompson 2015). In a globalized world with fast-paced information technologies, consumers are able to communicate with each other and with companies on digital platforms. What might these communications reveal about consumers' real or desired identities? Research in CCT might benefit from analyzing these texts to understand how consumers give meaning to global and local brands. One context that might benefit from the application of CCT is Twitter. Millions of consumers use Twitter to communicate with each other and with brands. Although there is a growing interest in understanding how consumers communicate using Twitter, there is still gap in the literature regarding how consumers form groups on social media and how these groups influence brand evaluations. For example, with the growing political polarization in the West, many consumers are involved in groups on social media to protest certain global or local brands. By analyzing the discussions on blogs or social media (e.g., Twitter), future research might investigate whether this group influence is more pronounced for global or local brands. We propose that the influence of groups on boycotting brands could be higher for global (vs. local) brands because many consumers are then defecting to their local brands.

Furthermore, with the flow of immigration in different parts of the world, diverse social classes are emerging. Although prior research in CCT has investigated how social structures influence consumption, research on global and local branding might benefit from CCT to further understand how the emerging social classes perceive and evaluate these brands.

Psycholinguistics

Previous research in psycholinguistics has discussed the effects of the structural features of language (e.g., properties of grammar) as well as the phonological and lexical-semantic features of language. In today's digital environment, brands often communicate with their customers and with each other on social media. Literature is limited in terms of how these communications by global and local brands are perceived on social media across different cultures. Using application programming interface, scholars can collect information from social media platforms on real time to understand how consumers communicate about global or local brands. For example, future research might investigate whether consumers use more first-person or third-person pronouns when they talk about global or local brands. We suggest that because consumers might construe local brands at a lower level, they might use more first-person pronouns when they communicate information about local brands but more third-person pronouns when they communicate information about global brands, because they might perceive global brands as more distant. Future research can address these issues applying theoretical frameworks in phonological, lexical-semantic, and structural features of language.

Affect, Mood, and Emotion

Previous research on consumer behavior has investigated the role of affect in thinking, problem solving, and decision making. However, relatively limited research has focused

on affective processes used in evaluating global and local brands. Amid rising geopolitical tensions and growing polarization within countries, the topic of affective processes that underlie consumer responses to global and local brands warrants further investigation. Similarly, how brands position themselves in a polarized world, particularly in relation to addressing inequalities in different parts of the world, is important to understand from a global and local branding perspective. Because affect influences consumer responses significantly, the influence of polarization on the possibility of extreme affective reactions toward brands and companies is another topic of interest. Corporate social responsibility positioning also influences affective responses (Yoon, Gürhan-Canli, and Schwarz 2006). Future research might investigate how CSR activities influence affective responses toward global and local brands differently.

Brand love and brand hate are important outcomes of consumer–brand interactions. Research has shown that brand love is an antecedent to brand loyalty, and satisfaction is an antecedent to brand love (Carroll and Ahuvia 2006). How culture influences brand love for global and local brands is a topic of interest that future research could investigate. Similarly, brand hate results from dissatisfaction with the brand. Determining under which conditions consumers demonstrate this strong negative affective response to global versus local brands will further help shed light on the role of affect in global branding.

Motivation

Although previous research in marketing has extensively investigated the role of motivation on consumer behavior, it is surprising that neither literature on global and local branding nor literature on culture and consumer–brand interactions has investigated the role of motivation deeply. Goal pursuit is an important research area because individual behavior is mostly goal directed (Bagozzi and Dholakia 1999). We suggest that further research can explore how consumers from different cultures set their goals, how consumers with different ideological positions pursue their goals, and how consumers perceive global and local brands in addressing their goal pursuits.

WHAT LIES AHEAD AND FUTURE RESEARCH DIRECTIONS IN PRACTICE

Whether globalization continues or whether it is nearing an end has been a topic of discussion for the past several years. Regardless of its pace, it seems that investigating the role of

culture and brands in the global context will always be popular among researchers and practitioners. In this section, we discuss the recent changes arising from the realities of the twenty-first century and suggest future research avenues for scholars to pursue in global branding. Table 1 summarizes research opportunities in practice and propositions.

The topics of discussion at the 2016 Annual Meeting of the World Economic Forum in Davos, Switzerland, ranged from terrorist attacks and recessions to the recent focus on radical global changes (Laudicina 2016). The world is in a constant state of evolution, revolution, and transformation. This reality was reflected in the session title vocabulary at the 2016 Davos meeting. According to a report released by The Global Business Policy Council at A.T. Kearney, globalization may continue its pace because of greater connectivity enabled by technological advances (i.e., the return to the high economic growth and trade of the early 2000s with improvements in information and communication technologies and low commodity prices).

Consumers are more empowered than ever in their interaction with brands and companies (Erdem et al. 2016). Consumer–brand relationships have moved to online platforms where consumers are continuously posting, sharing, and seeking others' opinions. Content moves across borders at the click of a button. While the digital transformation enables brands to communicate with their consumers in a much faster and interactive manner on a global scale, it leads to concerns such as growing cyber insecurity, privacy concerns, and the prevalence of unsubstantiated digital content. These increasingly important topics have not been fully explored in the current literature on cross-cultural differences in consumer–brand relationships. Future studies might investigate the role of fake user accounts on disseminating information across borders. Research has shown that consumers rely on negative information when information load is low. We suggest that because information load might be lower for local brands than for global brands, the influence of negative reviews by fake accounts might have more negative impact for local brands than global brands.

Targeted marketing is on the rise (Tucker 2014). Technology is making it easier for brands to personalize their offers and messages. Given that marketing is moving to computer-mediated environments (Yadav and Pavlou 2014), further research needs to investigate how global consumer culture evolves in this digital world without boundaries. Are there cultural differences in the way consumers interact with brands on social media? Does digital content vary as a function of culture? Are there distinctions between global and local brands in terms of their presence in the digital

Table 1. Future Research Opportunities in Practice and Propositions

Topic	Questions
Digitalization	• How do consumers across cultures adopt new technologies (e.g., online/digital technologies, 3D printing) in their interaction with brands? Does digital content about brands vary as a function of culture?
	• Is there a distinction between a global and a local brand in terms of their presence in the digital domain?
	• Are there cultural differences in the way consumers interact with brands in different platforms on social media?
	• What is the role of new sources of information (e.g., bloggers, YouTubers) for consumers learning about brands? Do the processes change as a function of culture?
	• Are there cross-cultural differences in the way consumers respond to the increasing levels of targeted marketing and brand interactivity?
	• Does online donation behavior differ between collectivist and individualist cultures?
	• What does it mean to be a global brand when any company can potentially reach consumers globally using social media? What new measures can be constructed to test the influence of technology on global branding?
Polarization	• Amid rising geopolitical tensions and growing polarization within different countries, what type of affective processes might underlie consumer responses to global versus local brands?
	• How do brands position themselves in a polarized world, particularly when addressing inequalities in different parts of the world? Would polarization lead to extreme affective reactions toward brands and companies? Specifically, how would CSR positioning influence affective responses?
	• How does culture influence polarized worldviews across consumer segments? To what extent does consumer activism relate to polarization and tension across the globe?
Political issues	• How are consumers in different cultures changing their relationships with global and local brands in increasingly nationalist political climates (e.g., Brexit)? How might brands be influenced by these populist movements?
	• How does political ideology affect cross-cultural consumer behavior and consumer reactions to global and local brands?
Macro issues	• Which values have changed in specific cultures as a result of global macro change? If there are shifting values and sentiments, how does this affect consumer goal pursuit and behavior in the marketplace?
	• How do consumers perceive the role of brands in addressing social and environmental concerns? Do consumers differ in their expectations and tolerance levels toward local and global brand practices? What are cross-cultural differences and similarities that underlie consumers' new sensitivity concerning the environment and social issues?
	• What is the meaning of brands in the context of sharing and localization? How do different dimensions of culture influence attitudes toward sharing and localization?

environment? Are there cross-cultural differences in the way consumers respond to the increasing levels of targeted marketing and brand interactivity? What does it mean to be a global brand when any company can potentially reach consumers globally using social media such as Twitter or Facebook? What is the role of new sources of information

(e.g., bloggers, YouTubers) for consumers learning about brands? What new measures can be constructed to test the influence of technology on global branding? Many donation campaigns are run on digital applications. In some of these campaigns, consumers can donate either individually or in teams. Future research might investigate whether, for global

donation campaigns, people from individualist cultures tend to use the individual donation functions and people from collectivist cultures use the team donation functions. We suggest that because all consumers belong to the same culture in the digital environment, donations using individual donation functions might be more prevalent than donations using team functions because consumers might not feel the need to belong to a group. In investigating these topics, use of social media and digital data will especially be useful.

The rise of nationalism in major economies and increased barriers to trade may pause or reverse globalization trends (Laudicina and Peterson 2016). Future research might focus on understanding how consumers in different cultures are changing their relationships with global and local brands in the current political climate exemplified by Brexit and the discussion of building a border wall between the United States and Mexico. Similarly, there are independence movements (e.g., the Spanish region of Catalonia) all around the world. For example, Barcelona is a global brand that is known for its success in sports, especially in football and basketball. If Catalonia separates from Spain, how would the perceptions for Barcelona change in the eyes of consumers? We suggest that although many consumers would still perceive Barcelona as a global brand, consumers would also begin to place importance on the local features of Barcelona. Thus, the distinction between a global and a local brand might become blurred with more considerations for the local features of the brands that were once called global. How are brands influenced by these populist movements? How does political ideology affect cross-cultural consumer behavior and consumer reactions to global and local brands?

In the increasingly competitive global environment, culture is a dynamic force for change rather than a rigid set of forms and rules. As the World Commission on Culture and Development has noted, a society's culture is in a constant state of flux that influences and is being influenced by other views. With the globalization trend of the past several decades, there has been an extensive integration of societies. Increasing immigration and multiculturalism lead to greater cultural diversity. However, this trend also may have led to the loss of the uniqueness of local cultures (Fu and Chiu 2007). Which values were lost, how this loss of values influenced behavior in the marketplace, and whether there are certain sets of values that are untouchable for some cultures are some areas of research that may yield further insight into the topic.

Although previous research has mainly focused on globalization and localization, hybridization has recently gained importance. Hybridization is not merely mixing and synthesizing different elements of cultures; instead, it is the generation of new cultures and new interpersonal connections. For example, the Disney character Mulan (from the 1998 animated movie of the same name), based on a legendary Chinese figure, is an example of the acculturalization, reculturalization, and deculturalization that occurs in the hybridization of cultural products.

Consumers around the world are becoming more environmentally conscious and expect brands to behave responsibly (Kotler 2011). Environmental problems such as global climate change, shrinking natural resources, and rising sea levels have led more brands to employ practices against climate change (e.g., IKEA, General Motors, Nike). The concerns about increasing pollution levels have resulted in more sustainable innovations (e.g., Tesla electric cars). In addition, some brands and businesses benefit low-income communities (e.g., Unilever has created jobs in emerging markets). Brands are also responding to critical social justice and human rights issues in the global marketing environment (e.g., Starbucks, Converse and Kiehl's supported the gay rights movement by introducing products and promotions that aid LGBT charities financially; Pesce 2017). Many brands address inequality in their marketing campaigns (e.g., top U.S. brands supporting the 100,000 Opportunities Initiative to support a young workforce [https://www.100kopportunities.org]). Consumers expect brands to be more transparent and to do more good, and they punish brands that do wrong (e.g., the recent Volkswagen emission crisis). These issues may influence consumers' relationships with brands differently across cultures. Consumers may differ in their expectations and level of tolerance toward brand practices at home or abroad. Because companies operate across a much broader geographic phase, we need a better understanding of the cross-cultural differences and similarities that underlie consumers' new sensitivities. Further research can examine how global and local brands can find their points of parity and points of difference to convey prominent brand attributes (i.e., innovativeness, responsiveness, and responsibility) to consumers in a global context (Gürhan-Canli, Hayran, and Sarial-Abi 2016).

Finally, while most academic brand research has been conducted in more developed regions of the world (e.g., the United States, Europe), scholars and managers need more cross-cultural analyses in regions such as the Middle East and Africa to understand the differences in consumers' perceptions and adoption of global brands. How globalization affects marketplace dynamics and consumer behavior in less industrialized countries provides promising avenues for further research.

Collectively, we believe that these research efforts will advance our knowledge on consumer–brand relationships across the globe.

LIMITATIONS AND CONCLUSION

This research aims to contribute to the analyses of the growing body of research on global branding (e.g., Chabowski, Samiee, and Hult 2013; Özsomer and Altaras 2008; Whitelock and Fastoso 2007) by organizing and synthesizing the existing findings in literature. Our article differs from and complements previous important syntheses in the field (e.g., Chabowski, Samiee, and Hult 2013; Özsomer and Altaras 2008; Whitelock and Fastoso 2007) by specifically focusing on the behavioral outcomes of consumer–brand relationships in the global environment.

It is important to highlight again that, as with all literature reviews, our review does not capture all the articles that have been published in this research stream. For brevity, our research has a limited focus on articles that have been published between 1992 and 2016 in the major marketing outlets. Furthermore, we limited our focus to research that examined consumer responses, and we did not incorporate research with a strategy focus in our analyses. A more extended review could cover articles from a wider selection of academic journals and those that elaborated on a broader set of dependent variables (e.g., firm-related outcomes).

Our research is descriptive in nature. We tried to organize the current literature under themes. After reviewing all the articles, we identified two research perspectives (i.e., global–local branding and the influence of culture on consumer–brand interactions). However, some articles may have overlapping concepts from both research perspectives, since they explore multiple variables. Without doubt, global and local branding research is influenced by existing cross-cultural research. We aimed to allocate each article under the predominant research perspective according to the independent and dependent variables explored in them.

Our review demonstrates that previous literature mainly used information processing, self and identity, CCT, and psycholinguistics to investigate the relationship between culture, brands, and consumers. While we chose to organize the existing literature by the theoretical focus of articles, an alternative approach could be to provide a research synthesis based on topics investigated. This alternative structuring could yield more subsections and, thus, a more detailed elaboration on various topics analyzed in the literature.

Overall, we believe that an integrative review of research on global branding, culture, and consumer behavior is timely and important from both theoretical and managerial perspectives. We intend to fill different gaps in the literature and provide a fruitful future research agenda in terms of incorporating recent worldwide trends such as the increasing level of digitalization, sustainability developments, and changing political conditions. We address a range of research questions that will advance our knowledge on consumer–brand relationships in response to recent global macro changes. We hope that scholars will benefit from the ideas presented in this study in their future research.

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