UNIVERSITY SYSTEM
OF GEORGIA

Meng Han, Lei Li, Zhigang Li, Svetlana Peltsverger, Ming Yang,
and Guangzhi Zheng

Information Security Concepts and Administration

Affordable Learning Georgia

Georgia's Virtual Library
GALILEO
An Initiative of the University System of Georgia

Grants Collection

Affordable Learning Georgia Grants Collections are intended to provide faculty with the frameworks to quickly implement or revise the same materials as a Textbook Transformation Grants team, along with the aims and lessons learned from project teams during the implementation process.

Each collection contains the following materials:

- Linked Syllabus
    - The syllabus should provide the framework for both direct implementation of the grant team's selected and created materials and the adaptation/transformation of these materials.
- Initial Proposal
    - The initial proposal describes the grant project's aims in detail.
- Final Report
    - The final report describes the outcomes of the project and any lessons learned.

Initial Proposal

Application Details

Manage Application: Textbook Transformation Grants: Round Ten

Award Cycle:	Round 10
Internal Submission Deadline:	Friday, September 29, 2017

Application Title:	334
Application ID:	001886
Submitter First Name:	Meng
Submitter Last Name:	Han
Submitter Title:	Assitant Professor
Submitter Email Address:	mhan9@kennesaw.edu
Submitter Phone Number:	4049077586
Submitter Campus Role:	Proposal Investigator (Primary or additional)
Applicant First Name:	Meng
Applicant Last Name:	Han
Co-Applicant Name(s):	Lei Li
Applicant Email Address:	mhan9@kennesaw.edu
Applicant Phone Number:	4049077586
Primary Appointment Title:	Assitant Professor
Institution Name(s):	Kennesaw State University
Submission Date:	Monday, October 2, 2017

Proposal Title:	334
Proposal Category:	No-Cost-to-Students Learning Materials
Are you using an OpenStax textbook?:	No
Final Semester of Instruction:	Fall 2018

Team Members (Name, Title, Department, Institutions if different, and email address for each):

Meng Han, Assistant Professor of Information Technology, mhan9@kennesaw.edu

Lei Li, Professor of Information Technology, lli13@kennesaw.edu

Zhigang Li, Instructional Designer & Part-Time Assistant Professor of Information Technology,

zli8@kennesaw.edu

Svetlana Peltsverger, Interim Associate Dean of the College of Computing and Software Engineering and Professor of Information Technology, speltsve@kennesaw.edu

Ming Yang, Professor of Information Technology, myang8@kennesaw.edu

Guangzhi Zheng, Associate Professor of Information Technology, gzheng@kennesaw.edu

Sponsor, (Name, Title, Department, Institution):

Department of Information Technology, Kennesaw State University

Course Names, Course Numbers and Semesters Offered:

CSE 3203 - Overview of Mobile Systems - Offered twice a year in spring & fall semesters.

IT 4323 - Data Communication and Networking - Offered three times a year in spring, summer & fall semester with multiple sections each semester.

IT 4833 - Wireless Security - Offered once a year in spring semesters.

IT 6203 - IT Design Studio - Offered twice a year in spring & fall semesters.

IT-6823 Information Security Concepts and Administration - Offered three times a year in spring, summer & fall semester with multiple sections each semester.

List the original course materials for students (including title, whether optional or required, & cost for each item):	Table "Summary of Savings with No-Cost Learning Material"
Average Number of Students per Course Section:	32
Number of Course Sections Affected by Implementation in Academic Year:	19

Average Number of Course Sections Per Semester:

Table "Student Enrollment Summary & Projection"

Course	Spring 2017	Summer 2017	Fall 2017	Total	Projected 2018 Enrollment

					Number of Sections	Total Number of students
CSE 3203	16		24	40	2	50
IT 4323	75	25	84	184	6	230
IT 4833	40			40	2	50
IT 6203	34		57	91	4	120
IT 6823	47	15	45	107	5	150
Total	**212**	**40**	**210**	**462**	**19**	**600**

Total Number of Students Affected by Implementation in Academic Year: 600

Requested Amount of Funding: $30,000

Original per Student Cost: $609.50

Post-Proposal Projected Student Cost: $0.00

Projected Per Student Savings: $609.50

Projected Total Annual Student Savings: $74,410.50

Project Goals:

In this project, we propose to take a department-wide effort to transform the five mobile and network related courses using no-cost-to-students learning materials. This project not only aims to reduce the financial burden imposed by the high cost of textbooks but also strives to develop free and open-access learning materials that offer equivalent or better educational effectiveness than traditional textbooks.

Statement of Transformation:

As shown in the Table "Summary of Savings with No-Cost Learning Material", the textbooks used in the five proposed mobile and network related IT courses are expensive. In fact, most textbooks used in IT mobile and network courses are costly in general. In addition, due to the fast-evolving nature of the technology field, the textbooks used in the proposed courses are updated frequently, which negatively impacts their resale value. Some textbooks do not have the latest edition available in the market (e.g., IT 4833's textbook is from 2005, IT 6823 is from 2004, see Table "Summary of Savings with No-Cost Learning Material"). The goal of our transformation is to replace the textbook used in the proposed courses with no-cost-to-

students learning materials that offer equal or higher educational effectiveness.

The proposed transformation is an economic and viable solution for the following reasons:

Firstly, the mobile and network related learning materials are widely and readily available on the World Wide Web today and many of these resources are publicly accessible, free, or with an open license to use. These materials include open and free tutorials, books, videos, labs, test banks, software, and services. For example, the majority of the network protocols specifications are published as Request for Comments (RFC) by the Internet Engineering Task Force (IETF) and the Internet Society (ISOC), the principal technical development and standards-setting bodies for the Internet. The mobile related topics are also strongly supported by the open source communities especially from the community of Android, and many learning materials are available and open to the public. Wireless protocols such as Wi-Fi Protected Access version 2 (WPA2) are part of the IEEE 802.X group of networking protocols and their specifications are freely available on the Internet.

Secondly, Web content can better reflect the latest trends and industrial development than the traditional textbooks as technology is changing rapidly, so is the content of Web resources. Many textbooks may become outdated at the moment they are published. As a matter of fact, many faculties have to use contents from the Web as supplemental materials to the textbook. For example, IT mobile and network courses include hands-on labs where software and tools get updated frequently and the current set of textbooks are not on par with the rapid updates. Current textbooks used in the proposed courses contain links to tools or websites which may no longer be available or supported. As soon as a new version of a tool or software package is released, the instructions in a textbook become obsolete. Therefore, we need to include the latest and available open source tools to prepare hands-on labs.

Thirdly, the materials from the Web are generally more interactive. The interactive content will not only engage the students, but also improve their learning experience. For example, a student can better learn how a network protocol works through an animation or a video than a printed diagram in a textbook.

Fourthly, developing and assembling a set of learning materials ourselves allow us to better align the course contents not only with the outcomes of each course but also with the outcomes of our Information Technology program.

Lastly, our team members are well prepared for the proposed transformation. The downsides of using Web resources are that they are often disorganized, may contain inaccurate information, may be changed or deleted without notice. However, our team members are not only subject matter experts in the mobile and network fields, but also are proficient educators who on average have more than 10 years of teaching experience. We will select, organize and integrate resources from the Web and transform the information into instructional sound learning materials for the proposed courses. We also created a sustainable plan to periodically review the developed no-cost-to-student learning material. All courses in the department are reviewed every three years as part of the continuous improvement process. In addition,

several of team members successfully completed three rounds of ALG grants (round 1 award #42, round 2 #119, and round 8 #302). As part of a department effort, we had transformed 10 IT courses using no-cost-to-student learning material. Those courses were very well received by our students and saved our students more than $200,000 in textbook cost. Building on our previous success and lessons learned, we are well positioned to continue transformation efforts and further increase the cost-saving benefits to the students in our program.

The impact of our transformation efforts will be profound. By our estimates, more than 600 students will benefit from the no-cost learning material each year. The proposed project is expected to save students $74,410.50 in textbook cost each year. Because of the cost savings from not having to buy textbooks, students may be able to take a few more courses each year and graduate sooner. Having a series of mobile and network courses adopting no-cost-to-student material not only offers better and more consistent learning experience for students, but also makes our nationally renowned IT programs more affordable. As a result, we could recruit more students and produce more qualified IT professionals that the State of Georgia needs. Developing no-cost-to-student materials can help us better align course content with its learning outcomes and outcomes of our program, which will create the positive impact in terms of curriculum development. Moreover, the learning materials developed in this proposal will be made available to the public and can be easily adopted by other programs or intuitions who want to lower the cost of education to their students. Lastly, we believe that our experience gained in this transformation project could be beneficial to the academic community. We presented our previous ALG grant experience in two national educational conferences: Southern Association for Information Systems Conference (SAIS 2016) and ACM Special Interests Group in IT Education (SIGITE 2016). We also hosted a panel to discuss the not-cost-to-student learning material in SIGITE 2016 and will host another panel in the 14th Annual Open Education Conference in October 2017. Our presence in the national conferences greatly increased the academic community's awareness on no-cost-to-student learning material and stimulated intriguing discussions among our follow educators. We plan to continue doing so in IT academic society with the proposed transformation efforts. In summary, we believe the proposed project will have a positive impact on students' retention, progression, and graduation at program, department and institution level.

Transformation Action Plan:

With a coordinated effort, our team of investigators plans the following activities to transform all mobile and network related courses to completely use no-cost learning materials:

Research and identify no-cost readings for each of the learning modules in each course. The reading list includes both required readings and optional readings. All of these readings will be publicly accessible, free to use, or openly licensed.
Research and identify no-cost materials that can be shared across the courses.
Develop study guides and lecture notes for students' use to review course content and key learning points.

Adopt or develop all assignments, exercises and lab materials that are no cost to students to replace the ones in the textbooks.

Develop test banks to replace the ones in the textbooks.

Adopt open source or no-cost-to-student labware for students to gain hands-on experience.

Update the syllabus to include major resources and no-cost materials.

Re-develop the proposed courses in our learning management system, D2L Brightspace.

The responsibilities of each investigator are described in table "Investigator Responsibilities".

Table "Investigator Responsibilities"

Primary Investigator	Course	Responsibilities
Dr. Meng Han	IT 4323	Project lead; Subject matter expert and developer; instructor of record
Dr. Lei Li	IT 4833	Subject Matter Expert and developer; instructor of record
Dr. Guangzhi Zheng	CSE 3203	Subject Matter Expert and developer; instructor of record
Dr. Svetlana Peltsverger	IT 6203	Subject Matter Expert and developer; instructor of record
Dr. Ming Yang	IT 6823	Subject Matter Expert and developer; instructor of record
Dr. Zhigang Li	All Courses	Provide Instructional Design and Hosting Support.

All course design with the no-cost materials will be provided through D2L Brightspace for our students and on ALG website for the public access.

Quantitative & Qualitative Measures:	The investigators plan to assess the effectiveness of our proposal in two ways: 1) qualitatively, we will design a survey and gather inputs from the students after they used the no-cost learning material; 2) quantitatively, we will compare students' performance data gathered from sections using traditional textbooks and sections using no-cost learning material. The investigators will collect student performance data such as pass rates on the five proposed courses between fall 2016 and summer 2017. This data will be used as a baseline for comparison of student performance in courses with alternative no cost material. The detailed assessment plan is shown in table "Assessment Plan".For each of the measurement, the investigators are going to conduct two levels of analysis:1. Comparing them to the preset goals. Generally, 75% is the aimed passing rate in undergraduate courses and 80% in graduate courses.2. Comparing them to those from past offerings where costly textbooks were used. The investigators will obtain the data from the sections taught in the past 2 years.Table "Assessment Plan"

Timeline:

The major milestones of the proposal are illustrated in table "Major Milestone".

Table "Major Milestone"

Milestone dates	Milestone
10/01/2017	Complete baseline gathering of statistics
11/30/2017	Complete course level materials redesign, which includes quizzes, tests, and syllabus for IT 4833. Complete course modules schedule to use the no-cost materials for CSE 3203, IT 4323, IT 6203, and IT 6823.

12/31/2017	Complete project progress report for IT 4833. Complete course modules redesign materials outline for CSE 3203, IT 4323, IT 6203, and IT 6823.
03/01/2018	Complete the development of no cost materials include all reading, lecture notes, video clips, exercises, labs, and assignments materials for CSE 3203, IT 4323, IT 6203, and IT 6823. The changes are reflected in the learning module study guides.
04/01/2018	Complete course level materials redesign materials for CSE 3203, IT 4323, IT 6203, and IT 6823 including quizzes, tests, and syllabus.
05/05/2018	Complete the course offering for IT 4833. Complete the survey data collection for IT 4833. Complete student evaluation for IT 4833.
05/20/2018	Complete assessment data collection and analysis for IT 4833. Deliver the status report for IT 4833. Compile final report for IT 4833.
06/20/2018	Based on the feedback of IT 4833, further adjust the development of CSE 3203, IT 4323, IT 6203, and IT 6823 including all reading, lecture notes, video clips, exercises, labs, and assignments materials, quizzes, tests, and syllabus.
08/01/2018	Develop a survey on the effectiveness of the no-cost materials for course CSE 3203, IT 4323, IT 6203, and IT 6823.

12/05/2018	Complete the course offering for CSE 3203, IT 4323, IT 6203, and IT 6823. Complete the survey data collection for all offered courses. Complete student evaluation for all offered courses.
12/15/2018	Complete assessment data collection and analysis for the whole project. Deliver the final status report. Compile final report.

Budget:

Funding will compensate team member's work and activity beyond normal teaching load or other job responsibilities. For each proposed course, course architects will spend approximately 80 hours to develop the no-cost learning material. The instructor of records will spend 20 hours in course assessment. Instructional support will include at least about 50 hours to assist course architects. The role for each PI and the corresponding compensation are listed as follows:

Table "Budget for Investigators Compensation"

Team Member	Role	Investigators compensation
Dr. Meng Han	IT 4323 developer & instructor	$5,000
Dr. Lei Li	IT 4833 developer & instructor	$5,000
Dr. Guangzhi Zheng	CSE 3203 developer & instructor	$5,000
Dr. Svetlana Peltsverger	IT 6203 developer & instructor	$5,000
Dr. Ming Yang	IT 6823 developer & instructor	$5,000
Dr. Zhigang Li	All courses support	$3,000

Investigators compensation: $5000*5 + 3,000 = $28,000

Travel & Other Expense: $2,000

$800 is budgeted for two team members to attend the Kickoff Meeting at Middle Georgia State University in Macon, GA.
An additional $1200 is budgeted for one team member to attend the ACM Special Interests Group in IT Education (SIGITE 2018).

Total Budget: $30,000

Only open source software or free software will be used in this project thus there is no additional spending on software or equipment purchasing.

Sustainability Plan:

The IT department implements a course architect system for all courses. Each course is assigned to a faculty as the course architect who is responsible for the content of the course and teaches the course regularly. All of our investigators except the instructional designer is a course architecture for the corresponding courses (please see table "Investigator Responsibilities"). Our team members will develop the no-cost-to-student learning material for the proposed courses and teach the courses for the first time using the new material. As a course architect, our team members will also make sure a course is continuously taught using the developed no-cost learning material in the future semesters even the course might have a different instructor.

The IT department also has a well-established continuous course improvement plan. Each course is assessed each semester after being taught, and a course will be formally evaluated and updated every three years. A course architect is in charge of those assessment efforts. Thus, we are committed to continuously update the no-cost learning material in the proposed courses based on research, assessment results and feedback from students and alumni. As shown in their support letters, our transformation efforts also have strong support from our department chair and the dean of our college which further ensure the sustainability of our transformation efforts.
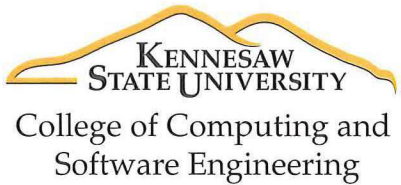
September 27, 2017

Dear Affordable Learning Georgia (ALG) Grant Reviewers,

It is my pleasure to write this letter in support of the proposal, "Connecting the World: Developing No-Cost-to-Student Learning Materials for Mobile and Network Related Information Technology Courses", submitted by Dr. Meng Han, Dr. Lei Li, Dr. Svetlana Peltsverger, Dr. Ming Yang, Dr. Guangzhi Zheng, and Dr. Zhigang Li from our Information Technology (IT) Department at Kennesaw State University.

In this project, the primary investigators will work as a team to replace existing, costly textbooks in five mobile and network-related information technology courses with no-cost-to-students learning materials. Their efforts will significantly lower the cost of education for students and generate a positive impact on the retention, progression, and graduation for the College of Computing and Software Engineering. Additionally, given the rapid change of the IT field, having digital materials available to students will improve the ability to keep them updated with the latest advances in the field of mobile and network technology.

Several of the team members successfully completed three rounds of ALG grants (round 1 award #42, round 2 #119, and round 8 #302), thus the quality and success of this new project is highly likely. The investigators in this project are also designated course architects who are responsible for the development and the maintenance of the to-be-transformed courses. The no-cost-to-student's materials developed will be distributed using the course management system, Desire2Learn Brightspace. Thus, I believe the effort of this project will be sustainable over the long term and benefit students throughout Georgia.

This proposal has the support of the College of Computing and Software Engineering.

Sincerely,

Dr. Jon A. Preston
Interim Dean
College of Computing and Software Engineering
Kennesaw State University
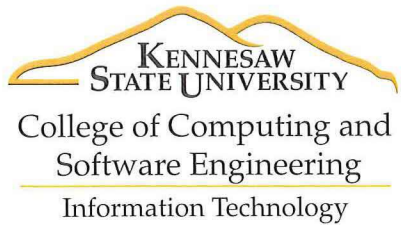
September 27, 2017

ALG Grant Committee University System of GA
Dear Colleagues:

This letter is in support of the Proposal "Connecting the World: Developing No-Cost-to-Student Learning Materials for Mobile and Network Related Information Technology Courses" submitted from Kennesaw State University, Information Technology department faculty. As Department Chair for Information Technology, I clearly see the need for bringing down costs for our students. The ALG grants assist faculty to prepare no-cost courses that allow students to take courses without the monetary burden of expensive textbooks.

Several faculty in the Information Technology Department at Kennesaw State University have successfully carried out an ALG grant for web courses (round 1 #42) database courses (round 2 #119), and security courses (round 8 #302) in the curriculum. The current proposal addresses mobile and network related courses in the IT curriculum. The savings already realized from the previous ALG grant encouraged our faculty to develop this new ALG grant proposal to help our students save even more money.

I strongly support this proposal. This is a very sustainable proposal as we have a large Information Technology degree program. Many of our students take courses online as well as in-class. Creating the no-cost for the textbook version of our mobile and network courses will allow students for many years to realize savings from not buying textbooks for these courses.

This is a very solid proposal. All faculty participating in the previous ALG grants completed their courses and offered them successfully. I believe that this new ALG proposal will have the same student satisfaction and success that the previous ALG grants did. This new proposal will have an even larger monetary impact on our students than the previous grants. Thank you for your consideration of this proposal.

Sincerely,

Rebecca H. Rutherfoord, Ed.D.
Interim Assistant Dean of the College of Computing & Software Engineering,
Department Chair for Information Technology, Professor of Information Technology
brutherf@kennesaw.edu

Affordable Learning Georgia Textbook Transformation Grants
Rounds Ten for Implementations beginning Fall Semester 2017
Running Through Fall Semester 2018

Proposal Form and Narrative

Submitter Name	*Meng Han*
Submitter Title	*Assistant Professor of Information Technology*
Submitter Email	*mhan9@kennesaw.edu*
Submitter Phone Number	(470) 578-3801
Submitter Campus Role	*Primary Investigator*
Applicant Name	*Meng Han* *Primary Investigator/Team Lead*
Applicant Email	*mhan9@kennesaw.edu*
Applicant Phone Number	(470) 578-3801
Primary Appointment Title	*Assistant Professor of Information Technology*
Institution Name(s)	Kennesaw State University

Team Members	Meng Han, Assistant Professor of Information Technology, mhan9@kennesaw.edu
	Lei Li, Professor of Information Technology, lli13@kennesaw.edu
	Zhigang Li, Instructional Designer & Part-Time Assistant Professor of Information Technology, zli8@kennesaw.edu
	Svetlana Peltsverger, Interim Associate Dean of the College of Computing and Software Engineering and Professor of Information Technology, speltsve@kennesaw.edu
	Ming Yang, Professor of Information Technology, myang8@kennesaw.edu
	Guangzhi Zheng, Associate Professor of Information Technology, gzheng@kennesaw.edu
Sponsor, Title, Department, Institution	*Department of Information Technology*
Proposal Title	Connecting the World: Developing No-Cost-to-Student Learning Materials for Mobile and Network Related Information Technology Courses
Course Names, Course Numbers and Semesters Offered	*CSE 3203 - Overview of Mobile Systems - Offered twice a year in spring & fall semesters.*
	IT 4323 - Data Communication and Networking - Offered three times a year in spring, summer & fall semester with multiple sections each semester.
	IT 4833 - Wireless Security - Offered once a year in spring semesters.
	IT 6203 - IT Design Studio - Offered twice a year in spring & fall semesters.
	IT 6823 Information Security Concepts and Administration - Offered three times a year in spring, summer & fall semester with multiple sections each semester.

Final Semester of Instruction	Fall 2018				
Average Number of Students Per Course Section	32	Number of Course Sections Affected by Implementation in Academic Year	19	Total Number of Students Affected by Implementation in Academic Year	600
Award Category (pick one)	☒ No-or-Low-Cost-to-Students Learning Materials ☐ OpenStax Textbooks ☐ Interactive Course-Authoring Tools and Software ☐ Specific Top 100 Undergraduate Courses				
List the original course materials for students (including title, whether optional or required, & cost for each item)	See Table 2 "Summary of Savings with No-Cost Learning Material".				
Requested Amount of Funding	$30,000				
Original Per Student Cost	$609.50				

Post-Proposal Projected Per Student Cost	$0.00
Projected Per Student Savings	$609.50
Projected Total Annual Student Savings	$74,410.50
Creation and Hosting Platforms Used	*Kennesaw State University D2L Brightspace*

Table 1. Student Enrollment Summary & Projection

Course	Spring 2017	Summer 2017	Fall 2017	Total	Projected 2018 Enrollment	
					Number of Sections	Total Number of students
CSE 3203	16		24	40	2	50
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IT 6823	47	15	45	107	5	150
Total	**212**	**40**	**210**	**462**	**19**	**600**

Table 2. Summary of Savings with No-Cost Learning Material

Course	Textbook Used	Cost per Student	Projected Enrollment	Projected Costs

CSE 3203	Introduction to Wireless and Mobile Systems Authors: Dharma P. Agrawal, Qing-An Zeng. Publisher: CL Engineering; 4th edition (January 1, 2015), ISBN-13: 978-1305087132	$184.95	50	$9,247.50
IT 4323	Data Communications and Networking, Author: Behrouz A. Forouzan. Publisher: McGraw-Hill Education; 5th edition (February 17, 2012), ISBN-13: 978-0073376226. Required.	<u>$142.19</u>	230	$32,703.70
IT 4833	Bulletproof Wireless Security: GSM, UMTS, 802.11, and Ad Hoc Security, Author: Praphul Chandra. Publisher: ELSEVIER 2005, ISBN: 0-7506-7746-5	$74.95	50	$3,747.50
IT 6203	• Enterprise Systems Integration: A Process-Oriented Approach, Author: Diogo R. Ferreira. Publisher: Springer; 2013 edition (December 4, 2013), ISBN 978-3-642-40796-3 $79.99 Proposed new book for fall 18	$79.99	120	$9,598.80
IT 6823	• Introduction to Computer Security, Addison Wesley, 2004. Matt Bishop, ISBN: 0-321-24744-2.	$127.42	150	$19,113.00
	Total:	$609.50	600	$74,410.50

NARRATIVE

1.1 PROJECT GOALS

In this project, we propose to take a department-wide effort to transform the five mobile and network related courses using no-cost-to-students learning material. This project not only aims to reduce the financial burden imposed by high cost of textbooks, but also strives to develop free and open-access learning materials that offer equivalent or better educational effectiveness than traditional textbooks.

1.2 STATEMENT OF TRANSFORMATION

As shown in the table 2 "Summary of Savings with No-Cost Learning Material", the textbooks used in the five proposed mobile and network related IT courses are expensive. In fact, most textbooks used in IT mobile and network courses are

costly in general. In addition, due to the fast evolving nature of the technology field, the textbooks used in the proposed courses are updated frequently, which negatively impacts their resale value. Some textbooks do not have the latest edition available in the market (e.g., IT 4833's textbook is from 2005, IT 6823 is from 2004, see Table 2 "Summary of Savings with No-Cost Learning Material"). The goal of our transformation is to replace the textbook used in the proposed courses with no-cost-to-students learning materials that offer equal or higher educational effectiveness.

The proposed transformation is an economic and viable solution for the following reasons:

Firstly, the mobile and network related learning materials are widely and readily available on the World Wide Web today and many of these resources are publicly accessible, free, or with an open license to use. These materials include open and free tutorials, books, videos, labs, test banks, software, and services. For example, the majority of the network protocols specifications are published as Request for Comments (RFC) by the Internet Engineering Task Force (IETF) and the Internet Society (ISOC), the principal technical development and standards-setting bodies for the Internet. The mobile related topics are also strongly supported by the open source communities especially from the community of Android, and many learning materials are available and open to the public. Wireless protocols such as Wi-Fi Protected Access version 2 (WPA2) are part of the IEEE 802.X group of networking protocols and their specifications are freely available on the Internet.

Secondly, Web content can better reflect the latest trends and industrial development than the traditional textbooks as technology is changing rapidly, so is the content of Web resources. Many textbooks may become outdated at the moment they are published. As a matter of fact, many faculties have to use contents from the Web as supplemental materials to the textbook. For example, IT mobile and network courses include hands-on labs where software and tools get updated frequently and the current set of textbooks are not on par with the rapid updates. Current textbooks used in the proposed courses contain links to tools or websites which may no longer be available or supported. As soon as a new version of a tool or software package is released, the instructions in a textbook become obsolete. Therefore, we need to include the latest and available open source tools to prepare hands-on labs.

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Fourthly, developing and assembling a set of learning materials ourselves allow us to better align the course contents not only with the outcomes of each course, but also with the outcomes of our Information Technology program.

Lastly, our team members are well prepared for the proposed transformation. The downsides of using Web resources are that they are often disorganized, may contain inaccurate information, may be changed or deleted without notices. However, our team members are not only subject matter experts in the mobile and network fields, but also are proficient educators who on average have more than 10 years of teaching

experience. We will select, organize and integrate resources from the Web and transform the information into instructional sound learning materials for the proposed courses. We also created a sustainable plan to periodically review the developed no-cost-to-student learning material. All courses in the department are reviewed every three years as part of the continuous improvement process. In addition, several of team members successfully completed three rounds of ALG grants (round 1 award #42, round 2 #119, and round 8 #302). As part of a department effort, we had transformed 10 IT courses using no-cost-to-student learning material. Those courses were very well received by our students and saved our students more than $200,000 in textbook cost. Building on our previous success and lessons learned, we are well positioned to continue transformation efforts and further increase the cost-saving benefits to the students in our program.

1.3. Impact of the Transformation

The impact of our transformation efforts will be profound. By our estimates, more than 600 students will benefit from the no-cost learning material each year. The proposed project is expected to save students $74,410.50 in textbook cost each year. Because of the cost savings from not having to buy textbooks, students may be able to take a few more courses each year and graduate sooner. Having a series of mobile and network courses adopting no-cost-to-student material not only offers better and more consistent learning experience for students, but also makes our nationally renowned IT programs more affordable. As a result, we could recruit more students and produce more qualified IT professionals that the State of Georgia needs. Developing no-cost-to-student materials can help us better align course content with its learning outcomes and outcomes of our program, which will create positive impact in term of curriculum development. Moreover, the learning materials developed in this proposal will be made available to the public and can be easily adopted by other programs or intuitions who want to lower the cost of education to their students. Lastly, we believe that our experience gained in this transformation project could be beneficial to the academic community. We presented our previous ALG grant experience in two national educational conferences: Southern Association for Information Systems Conference (SAIS 2016) and ACM Special Interests Group in IT Education (SIGITE 2016). We also hosted a panel to discuss the not-cost-to-student learning material in SIGITE 2016 and will host another panel in the 14th Annual Open Education Conference in October 2017. Our presence in the national conferences greatly increased the academic community's awareness on no-cost-to-student learning material and stimulated intriguing discussions among our follow educators. We plan to continue doing so in IT academic society with the proposed transformation efforts. In summary, we believe the proposed project will have a positive impact in students' retention, progression, and graduation at program, department and institution level.

1.4 TRANSFORMATION ACTION PLAN

With a coordinated effort, our team of investigators plan the following activities to transform all mobile and network related courses to completely use no-cost learning materials:

- Research and identify no cost readings for each of the learning modules in each course. The reading list includes both required readings and optional readings. All of these readings will be publicly accessible, free to use, or openly licensed.
- Research and identify no cost materials that can be shared across the courses.
- Develop study guides and lecture notes for students' use to review course content and key learning points.
- Adopt or develop all assignments, exercises and lab materials that are no cost to students to replace the ones in the textbooks.
- Develop test banks to replace the ones in the textbooks.
- Adopt open source or no-cost-to-student labware for students to gain hands-on experience.
- Update the syllabus to include major resources and no cost materials.
- Re-develop the proposed courses in our learning management system, D2L Brightspace.

The responsibilities of each investigator is described in table 3 "Investigator Responsibilities".

Table 3. Investigator Responsibilities

Primary Investigator	Course	Responsibilities
Dr. Meng Han	IT 4323	Project lead; Subject matter expert and developer; instructor of record
Dr. Lei Li	IT 4833	Subject Matter Expert and developer; instructor of record
Dr. Guangzhi Zheng	CSE 3203	Subject Matter Expert and developer; instructor of record
Dr. Svetlana Peltsverger	IT 6203	Subject Matter Expert and developer; instructor of record
Dr. Ming Yang	IT 6823	Subject Matter Expert and developer; instructor of record
Dr. Zhigang Li	All Courses	Provide Instructional Design and Hosting Support.

All course design with the no-cost materials will be provided through D2L Brightspace for our students and on ALG website for the public access.

1.4   QUANTITATIVE AND QUALITATIVE MEASURES

The investigators plan to assess the effectiveness of our proposal in two ways: 1) qualitatively, we will design a survey and gather inputs from the students after they used the no-cost learning material; 2) quantitatively, we will compare students' performance data gathered from sections using traditional textbooks and sections using no-cost learning material.

The investigators will collect student performance data such as pass rates on the five proposed courses between fall 2016 and summer 2017. This data will be used as a baseline for comparison of student performance in courses with alternative no cost material. The detailed assessment plan is shown in table 4.
For each of the measurement, the investigators are going to conduct two levels of analysis:

1. Comparing them to the preset goals. Generally, 75% is the aimed passing rate in undergraduate courses and 80% in graduate courses.
2. Comparing them to those from past offerings where costly textbooks were used. The investigators will obtain the data from the sections taught in the past 2 years.

Table 4. Assessment Plan

Source	Description
Student performance measures	This data is from the overall class performance based on the grading of student works. Metrics include: • Class average, grades distribution, pass rate for each grading item. • Overall letter grades distribution, pass rate, withdraw rate, and fail rate. • Percentage of students meeting or exceeding learning outcomes
Specific survey on no-cost learning materials.	The survey will be distributed at the end of the semester to collect student feedback. It consists of a mixture of quantitative and qualitative measures including: • Student perception and attitude toward no cost materials • Quantitative ratings of the no cost materials used in this course • Qualitative comments and suggestions
Student evaluation of the instructor	Formal student evaluation of the instructor can also provide information about teaching effectiveness using no cost materials. This evaluation is based on standardized forms for every course.

1.5   **TIMELINE**

The major milestones of the proposal are illustrated in table 5.

Table 5. Major Milestone

Milestone dates	Milestone
10/01/2017	Complete baseline gathering of statistics
11/30/2017	Complete course level materials redesign, which includes quizzes, tests, and syllabus for IT 4833. Complete course modules schedule to use the no cost materials for CSE 3203, IT 4323, IT 6203, and IT 6823.
12/31/2017	Complete project progress report for IT 4833. Complete course modules redesign materials outline for CSE 3203, IT 4323, IT 6203, and IT 6823.
03/01/2018	Complete the development of no cost materials include all reading, lecture notes, video clips, exercises, labs, and assignments materials for CSE 3203, IT 4323, IT 6203, and IT 6823. The changes are reflected in the learning module study guides.
04/01/2018	Complete course level materials redesign materials for CSE 3203, IT 4323, IT 6203, and IT 6823 including quizzes, tests, and syllabus.
05/05/2018	Complete the course offering for IT 4833. Complete the survey data collection for IT 4833. Complete student evaluation for IT 4833.
05/20/2018	Complete assessment data collection and analysis for IT 4833. Deliver the status report for IT 4833. Compile final report for IT 4833.
06/20/2018	Based on the feedback of IT 4833, further adjust the development of CSE 3203, IT 4323, IT 6203, and IT 6823 including all reading, lecture notes, video clips, exercises, labs, and assignments materials, quizzes, tests, and syllabus.
08/01/2018	Develop a survey on effectiveness of the no cost materials for course CSE 3203, IT 4323, IT 6203, and IT 6823.
12/05/2018	Complete the course offering for CSE 3203, IT 4323, IT 6203, and IT 6823. Complete the survey data collection for all offered courses. Complete student evaluation for all offered courses.
12/15/2018	Complete assessment data collection and analysis for the whole project. Deliver the final status report. Compile final report.

1.6   BUDGET

Funding will compensate team member's work and activity beyond normal teaching load or other job responsibilities. For each proposed course, course architects will spend approximately 80 hours to develop the no-cost learning material. The instructor of records will spend 20 hours in course assessment. Instructional support will include at least about 50 hours to assist course architects. The role for each PI and the corresponding compensation are listed

as follows:

Table 6. Budget for Investigators Compensation

Team Member	Role	Investigators compensation
Dr. Meng Han	IT 4323 developer & instructor	$5,000
Dr. Lei Li	IT 4833 developer & instructor	$5,000
Dr. Guangzhi Zheng	CSE 3203 developer & instructor	$5,000
Dr. Svetlana Peltsverger	IT 6203 developer & instructor	$5,000
Dr. Ming Yang	IT 6823 developer & instructor	$5,000
Dr. Zhigang Li	All courses support	$3,000

Investigators compensation: $5000*5 + 3,000 = $28,000

Travel & Other Expense: $2,000
(1) $800 is budgeted for two team members to attend the Kickoff Meeting at Middle Georgia State University in Macon, GA.
(2) An additional $1200 is budgeted for one team member to attend the ACM Special Interests Group in IT Education (SIGITE 2018).
Total Budget: $30,000

Only open source software or free software will be used in this project thus there is no additional spending on software or equipment purchasing.

1.7 SUSTAINABILITY PLAN

The IT department implements a course architect system for all courses. Each course is assigned to a faculty as the course architect who is responsible for the content of the course and teaches the course regularly. All of our investigators except the instructional designer is a course architecture for the corresponding courses (please see table 3). Our team members will develop the no-cost-to-student learning material for the proposed courses and teach the courses for the first time using the new material. As a course architect, our team members will also make sure a course is continuously taught using the developed no-cost learning material in the future semesters even the course might have a different instructor.

The IT department also have well established continuous course improvement plan. Each course is assessed each semester after being taught, and a course will be formally evaluated and updated every three years. A course architect is in charge of those assessment efforts. Thus, we are committed to continuously update the no-cost learning material in the proposed courses based on research, assessment results and feedback from students and alumni. As shown in their support letters, our transformation efforts also have strong supports from our

department chair and the dean of our college which further ensure the sustainability of our transformation efforts.

1.8 REFERENCES & ATTACHMENTS

Two letters of support from the Dean of College of Computing and Software Engineering and the chair of Information Technology Department are attached.

Syllabus

IT-6823 Information Security Concepts and Administration, Summer 2018

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Instructor

</div>

Instructor: Dr. Ming Yang   **Office**: J-363   **Phone**: 470-578-3809
Email: mingyang@kennesaw.edu   **Website**: http://facultyweb.kennesaw.edu/myang8/
Class Delivery: fully online;
Office Hours: Google Hangout: myangcs@gmail.com, 9AM – 12AM, Monday;

Contact

1. Email me directly at mingyang@kennesaw.edu;
2. Use D2L Discussion Forums and D2L Chat to interact with the instructor and classmates;
3. Sensitive information (such as your grades) can only be sent to KSU email account;
4. **Please email me through your KSU student email account "@students.kennesaw.edu";**
5. **Please DO NOT email me through the email inside D2L;**
6. In the subject line of your email, please have course and section numbers;
7. **If you email me but cannot get a reply, there are two possible reasons:**
    a. **You emailed me through D2L, not through "@students.kennesaw.edu";**
    b. **You did not include course and section # in the subject line;**

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Course Descriptions

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Course Overview

- Help students to develop knowledge of the principles of information assurance at the policy, procedural, and technical levels to prepare the student for a role as a business decision-maker;
- Help students to understand the goals of information security; the threats to security; and the basic control mechanisms to address those threats;
- Covers a variety of topics that will help students to enhance their current IT expertise and gain additional knowledge in the field of information security;
- Real-world examples from the text and current events will be used to demonstrate the applicability of the techniques of information assurance;
- In-class project and assignments will focus upon critical thinking and quantitative measurement for security managers in network computing environments.

Course Objectives

After taking this class, students should be able to:

- Describe the basic concepts, components, methodology, and architecture of information security;
- Implement Access Control Matrix (ACM);
- Describe different categories of information security policies;
- Apply basic encryption techniques, key management techniques, and advanced encryption techniques;
- Describe authentication techniques, design principles, and identity representation;

- Implement advanced ACM techniques, such as ACL and Capabilities;
- Describe system evaluation, different evaluation standards and processes;
- Describe the concept of malicious logic and different types of malicious logic;
- Describe vulnerability analysis and different layers of attacks;
- Describe the concepts and components of auditing and apply the methodologies of sanitization;
- Have basic concepts and knowledge in Wireless Security, WiFi Security, and Cloud Security;

Prerequisite: IT-5102 Introduction to Security

Grading

Grading Policy

Homework, Projects, & Quizzes	55%
Individual Research Paper	5%
Midterm Exam	15%
Final Exam	25%
Total	100%

A: [90, 100]; B: [80, 89]; C: [70, 79]; D: [60, 69]; F: [0, 59];

- All assignments will be posted on GeorgiaVIEW D2L: https://spsu.view.usg.edu;
- All assignments must be submitted through GeorgiaVIEW by the deadline;
- Please double-check your submission; whatever your submit by deadline will be graded;
- No late submission will be accepted; late submission means no submission;
- We do not accommodate any makeup for quiz, midterm, and final exams;

Course Outline

Course Organization

This course will be organized as weekly units. Each week starts on **Monday** and ends on **Sunday**. All homework, quizzes, and lab assignments belonging to a particular weekly unit are due on **Sunday of that week at 11:59PM**.

On every Monday, you will be provided with the following materials:

(1) An overview of our contents, materials, and goals for this week (this is where you start from: all homework, quizzes, assignments will also be announced in this study guide);

(2) Assigned reading from textbook;

(3) PowerPoint slides;

(4) Homework assignments, or lab, or quiz;

(5) A brief video lecture to walk you through the PPT slides;

During each week, you should:

(1) Read the assigned sections of the textbook;

(2) Digest the PowerPoint slides;

(3) Take online quiz if assigned;

(4) Finish homework assignments and submit it on time;

Grading and feedback timeline:

(1) All online quiz keys will be open the day after the quiz expiration date;

(2) Quiz keys will be discussed in the video lectures in the following week;

(3) Homework and projects will be graded within one week after the submission deadline;

(4) You can find the feedback of homework/projects in GA's reports which are uploaded to D2L;

Course Calendar (tentative)

Week	Date	Course Contents	Notes
01	5/30 – 6/03	Chapter 01 Overview Chapter 02 Access Control Matrix	W01_HW;
02	6/04 – 6/10	Chapter 04 Security Policies Chapter 05 Confidentiality Policies Chapter 06 Integrity Policies Chapter 07 Hybrid Policies	W02_HW; W02_Quiz;
03	6/11 – 6/17	Chapter 08 Basic Cryptography Chapter 09 Key Management	W03_HW;
04	6/18 – 6/24	Chapter 10 Cipher Techniques Chapter 11 Authentication	Midterm Exam: 8:00AM – 11:59PM, 06/24, Sunday;
05	6/25 – 7/01	Chapter 12 Design Principles Chapter 13 Representing Identity *Special Topic: Wireless Security*	
06	7/02 – 7/08	Chapter 14 Access Control Mechanisms Chapter 18 Evaluating Systems *Special Topic: Wireless Security*	W06_Quiz;
07	7/09 – 7/15	Chapter 19 Malicious Logic Chapter 20 Vulnerability Analysis *Special Topic: Cloud Security*	W07_Quiz;
08	7/16 – 7/22	Chapter 21 Auditing Final Exam;	Final Exam: 8:00AM–11:59PM, 07/22, Sunday;

Tips for Effective Online Learning

For an online class, students can really enjoy the benefits of learning at your own pace and in whatever environment that you choose. Below are some tips for effective online learning:

- **Check the GaVIEW D2L course website regularly.** Always be aware of the current status of the course. It might be helpful to subscribe to the RSS feeds within the News Tool, sign up for text message alerts, or subscribe to your posts within the Discussion Tool. By taking advantage of the tools within the environment and the posted learning material, you can maintain an enhanced learning experience.
- **Work closely with your instructor.** If you have any questions, please contact me immediately. The best way to contact me if via email or text, and you will be guaranteed to have a reply within 12 hours.
- **Begin your work early.** If you can start a task early, don't start late. Assuming you spend the same amount of time completing the task, starting later will be much more stressful than starting early. Never wait until the last minute to begin an assignment! You'll have no turnaround time if you need help or something happens.

What is Plagiarism?

Plagiarism is defined as the practice of taking someone else's work or ideas and passing them off as one's own. If you are unaware or uncertain on how to properly cite a particular source, please do not neglect to add the citation—that is considered plagiarism. Cooperation and exchange of ideas with other students are encouraged; however, you are responsible for your own work.

It is **OK** to talk with someone about ways to approach an assignment or discussing a particular problem that you are having. It is **NOT OK** to take someone else's assignment and modifying it, or examining someone's solution in detail.

If you have questions on how to cite your work, please contact me immediately! For more information, please refer to the "Plagiarism Policy" under the *Policies* section of this syllabus.

Policies

Academic Honesty
"A faculty member reserves the right to remove any student from his or her course if the student's behavior is of a disruptive nature or if there is evidence of academic dishonesty." (*SPSU Catalog*)

Plagiarism Policy
Committing plagiarism is considered an act of academic dishonesty and will be taken very seriously. Any instances where academic dishonesty is suspected will result in an automatic grade of a zero for all students involved. Further disciplinary action may be taken such as suspension or expulsion from the University.

Disability Statement
"A student at Southern Polytechnic State University who has a disabling condition and needs academic accommodations has a responsibility to voluntarily identify him/herself as having a disability by scheduling an appointment with the Disability Services Coordinator as soon as possible."

For issues with technical difficulties, please contact the **Student Helpdesk**:
- Email: studenthelpdesk@kennesaw.edu
- Call: 470-578-3555

Additional Technology Resources

- Student Service Desk and Help Center
- Browser Checker
- USG Desire2Learn Help Center
- ITS Documentation Center
- Check Service Outages

Academic Resources
- Academic Tutoring Services
- Disability Resources
- ESL Study and Tutorial Center
- Library
- The Writing Center

Student Support and Wellness Resources
- Career Services Center
- Counseling and Psychological Services
- Center for Health, Promotion and Wellness
- Student Health Clinic

Final Report

Affordable Learning Georgia Textbook Transformation Grants

Final Report

To submit your Final Report, go to the Final Report submission page on the ALG website:
http://affordablelearninggeorgia.org/site/final_report_submission

Final report submission requires four files:

- *This completed narrative document*
- *Syllabus or syllabi*
    - *(if multiple files, compress into one .zip folder)*
- *Qualitative/Quantitative Measures data files*
    - *(if multiple files, compress into one .zip folder)*
- *Photo of your team or a class of your students w/ at least one team member, minimum resolution 800x600px*
    - *(nearly all smartphones take photos larger than this size by default)*

Follow the instructions on the webpage for uploading your documents. Based on receipt of this report, ALG will process the final payment for your grant. ALG will follow up in the future with post-project grantee surveys and may also request your participation in a publication, presentation, or other event.

General Information

Date: 12/18/2018

Grant Round: 10

Grant Number: 334

Institution Name(s): Kennesaw State University

Project Lead: Dr. Meng Han

Team Members (Name, Title, Department, Institutions if different, and email address for each):

Meng Han, Assistant Professor of Information Technology, mhan9@kennesaw.edu

Lei Li, Professor of Information Technology, lli13@kennesaw.edu

Zhigang Li, Instructional Designer & Part-Time Assistant Professor of Information Technology, zli8@kennesaw.edu

Svetlana Peltsverger, Interim Associate Dean of the College of Computing and Software Engineering and Professor of Information Technology, speltsve@kennesaw.edu

Ming Yang, Professor of Information Technology, myang8@kennesaw.edu

Guangzhi Zheng, Associate Professor of Information Technology, gzheng@kennesaw.edu

Course Name(s) and Course Numbers:

- CSE 3203 - Overview of Mobile Systems - Offered t*wice a year in spring & fall semesters.*
- IT 4323 - Data Communication and Networking - Offered three times a year in spring, summer & fall semester with multiple sections each semester.
- IT 4833 - Wireless Security - Offered once a year in spring semesters.
- IT 6203 - IT Design Studio - Offered twice a year in spring & fall semesters.
- IT 6823 Information Security Concepts and Administration - Offered three times a year in spring, summer & fall semester with multiple sections each semester.

Semester Project Began: Spring 2018

Final Semester of Implementation: Fall 2018

Total Number of Students Affected During Project:

Course	Number of sections	Students in each section	Total students affected
CSE 3203	1	47	47
IT 4323	4	15, 29, 29, 44	117
IT 4833	2	20, 27	47
IT 6203	1	19	19
IT 6823	2	34, 26	60
Total	10		290

1. Narrative

A. Describe the key outcomes, whether positive, negative, or interesting, of your project. Include:

Our transformation effort is very successful. In this project, we have transformed five courses using no-cost-to-student learning material. Ten sections and total number of 290 students have been impacted. Students' opinions on Learning material we created are overwhelmingly positive. Our assessment data shows that, in majority of the section where the no-cost learning material were implemented, students' performance is either neutral or better comparing to students' performance in previously taught sections using textbooks.

From the instructors' perspectives, collecting and organizing the learning material ourselves not only enable us to better respond to dynamic nature of the information technology field, but also give us the flexibility to customize the course content to better serve our students. On the other side, the transformation activities require significant efforts and time commitment from the faculty to collect, organize, create, and maintain no-cost learning material that offers equivalent learning experience as the textbooks. Our transformative efforts in replacing textbooks in the proposed courses will not happen without the strong supports from ALG grant.

With our sustainability plan, the no-cost learning material will be continually used and hundreds and thousands of students from Kennesaw State University will enjoy the cost savings and enhanced learning experience in the future.

B. Describe lessons learned, including any things you would do differently next time.

Below are the lessons learned from the members of our project team.

Dr. Meng Han on IT 4323. The software tools keep changing fast, for example, the Wireshark got its latest version recently. Lesson learned is to keep checking on tools for update and revise instructions and screenshots accordingly. Also, the 5G is coming, more materials in the subject related to latest 5G should also be updated more frequently.

Dr. Lei Li on IT 4833. Wireless security is becoming more and more important in the IT domain, and the latest attacks and defends are also developing very fast. The last material will help the students a lot for the understanding, but in another aspect more efforts are very necessary from the instructor.

Dr. Ming Yang on IT 6823. The course was mainly organized and developed by D2L and offered online to student. It may provide other way for the materials if use the open public available environment for the initial development.

2. Quotes

- Provide three quotes from students evaluating their experience with the no-cost learning materials.

1) "It was great, a textbook would have just been an unnecessary expenditure and wouldn't have helped at all over what we were provided. The provided material more than met my needs."
   – IT 4833

2) "Not utilizing a book makes it a lot easier to read the material provided from professors and learn the basic concepts of the class. Having the book at hand on the other hand is beneficial as well because you can learn the material in depth but many students don't have the patience or time to read the entire book which consist of too much information that will probably not be retained by the students. So there are pros and cons but in my opinion I believe the no-book requirement makes it easier for us students to learn what is deemed necessary by the professors."
   – IT 4323

3) "Since design studio is mixture of multiple software; using no-cost material would be really helpful. It is easy to access and materials are reliable. We might be missing basics but to cover multiple sectors it is effective method."
   – IT 6203

3. Quantitative and Qualitative Measures

3a. Uniform Measurements Questions

The following are uniform questions asked to all grant teams. Please answer these to the best of your knowledge.

Student Opinion of Materials

Was the overall student opinion about the materials used in the course positive, neutral, or negative?

Total number of students affected in this project: ___290_____

- Positive: ___88.17____ % of ___93_____ number of respondents
- Neutral: ____8.61___ % of ___93_____ number of respondents
- Negative: ___3.22____ % of ___93_____ number of respondents

Student Learning Outcomes and Grades

Was the overall comparative impact on student performance in terms of learning outcomes and grades in the semester(s) of implementation over previous semesters positive, neutral, or negative?

We have 5 courses in this project. In term of learning outcomes and grades comparing to previous semesters, two courses are positive, and three courses are negative. Overall student performance outcome is slightly positive comparing to previous semester.

Course	Student Performance outcome comparing to previous semester
CSE 3203	Negative
IT 4323	Positive
IT 4833	Negative
IT 6203	Negative
IT 6823	Positive

Student outcomes should be described in detail in Section 3b.

Choose One:
- ___ Positive: Higher performance outcomes measured over previous semester(s)
- _X_ Neutral: Same performance outcomes over previous semester(s)
- ___ Negative: Lower performance outcomes over previous semester(s)

Student Drop/Fail/Withdraw (DFW) Rates

Was the overall comparative impact on Drop/Fail/Withdraw (DFW) rates in the semester(s) of implementation over previous semesters positive, neutral, or negative?

Course	Drop/Fail/Withdraw Rate of implementation over previous semesters
CSE 3203	Negative
IT 4323	Positive
IT 4833	Positive
IT 6203	Negative
IT 6823	Positive

Drop/Fail/Withdraw Rate:
Depending on what you and your institution can measure, this may also be known as a drop/failure rate or a withdraw/failure rate.

_12.26__% of students, out of a total __129_____ students affected, dropped/failed/withdrew from the course in the final semester of implementation.

Choose One:

- ___ Positive: This is a lower percentage of students with D/F/W than previous semester(s)
- _X_ Neutral: This is the same percentage of students with D/F/W than previous semester(s)
- ___ Negative: This is a higher percentage of students with D/F/W than previous semester(s)

3b. Measures Narrative
In this section, summarize the supporting impact data that you are submitting, including all quantitative and qualitative measures of impact on student success and experience. Include all measures as described in your proposal, along with any measures developed after the proposal submission.

In project, we proposed to use multiple channels of data to measure the success of our transformative efforts. Quantitatively, we compared students' DFW rates, grades, and success in learning objectives. The DFW rates are taken from student registration system. The student grades and success in learning objectives are assessed Faculty Course Assessment Report (FCAR). Faculty in IT department at Kennesaw State University are required to create a FCAR for every course they teach for each semester. The FCAR includes students' grade and success in achieving the learning outcomes. Qualitatively, we developed a survey to collect students' opinion on the learning material used in the courses. Students rated their experience using a 5 points scale. Students also give the opportunities to enter comments they may have. A copy of survey result is attached separately. Based on the assessment data we collected, the learning material we created offer the same level of the learning effectiveness as the textbook (in some case, even better). Students' performance outcomes and DFW in generally stay the same pre-implementation and postimplementation.

4. Sustainability Plan

The IT department at KSU implemented a course architect system for all courses. A course architect updates course content based on research, publications and feedback from students and alumni. Each of instructor of record is a course architecture for corresponding courses. A course architect develops and maintains the course materials and teaching plans. He/she also teaches the course at least once a year to make sure all resources are valid and make necessary changes. This makes sure all no-cost materials and resources are highly sustainable in the future offerings of this course.

Each of the architecture will update course materials based on this semester course observations and student comments. The courses will be updated every three years based on IT department policy. It would also be update earlier due to the updating of the domain.

5. Future Plans

Standing at the point many emerging Information Technology upcoming, the existing technology frequently get updated and new technology constantly comes out. Due to this reason, the no-cost learning material model naturally fits better for IT curriculum than the traditional textbook models. The faculty in the IT department already completed several individual ALG project and three transform-at-scale grants. The positive feedback from the students and our own development and implementation process inspire more faculty in the IT to get involved with developing no cost learning material for their courses. We shared our experience from this project in the 48th Annual Frontiers in Education (FIE) Conference San Jose, CA, USA by Dr. Han. The responses we received from the panel discussion are very positive.

6. Description of Photograph
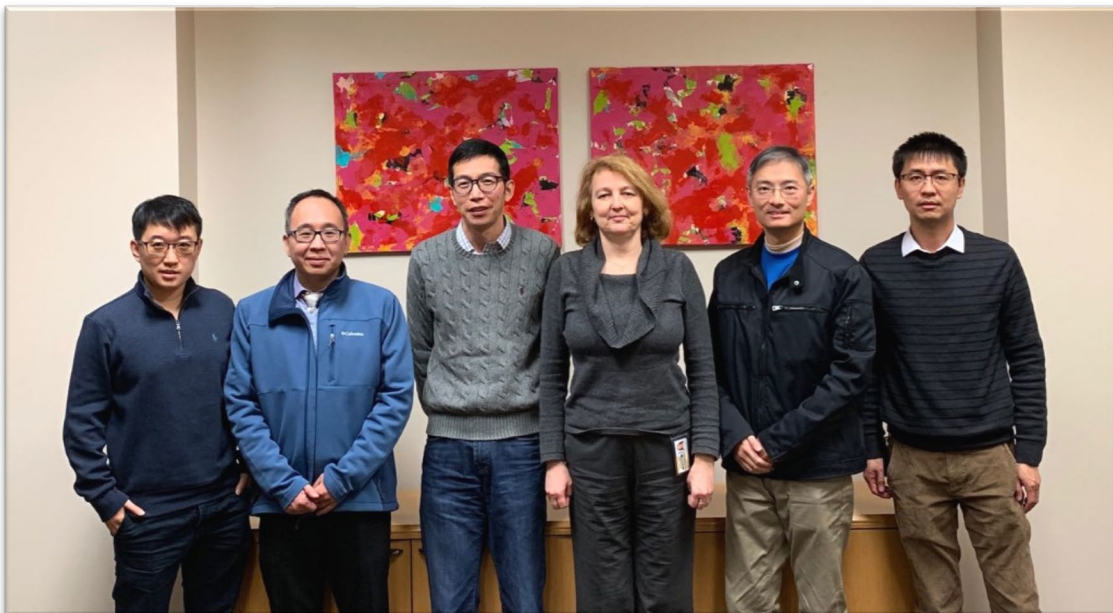
Left to right: Dr. Meng Han, team lead and instructor of record, Dr. Ming Yang, instructor of record; Dr. Lei Li, instructor of record; Dr. Svetlana Peltsverger, instructor of record; Dr. Guangzhi Zheng, instructor of record; and Dr. Zhigang Li, for all courses online learning support.