

TRANSPORTATION SECURITY ADMINISTRATION



Capabilities for the Future - TSA Strategy



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Footprint and Threat

TSA is responsible for securing a transportation sector that contributes 8.6% of the U.S. gross domestic product and represents 12 million jobs and \$18 trillion in annual value of goods moved

Domestic Passenger Aviation

- 2 M passengers daily
- 1.3 M checked bags daily
- 4.9 M carry-on bags daily
- 800 M passengers prescreened yearly
- Thousands of Federal Air Marshals deployed on international and domestic flights daily

International Passenger Aviation

280 Last point of departure airports in over 100+ countries around the globe

Air Cargo

Regulatory oversight of air cargo industry that ships daily 3 million tons domestically and 12 million tons internationally

Aviation and surface transportation hubs remain highly prized targets for terrorists. In the past two-years, we have seen unprecedented diversification of the threat:

- New techniques
- Geographically dispersed targets
- Opportunistic application of both low cost and sophisticated tactics



Key Trends Impacting TSA



Continuous Threat:

Adversaries remain committed to causing physical and economic harm to transportation networks with low cost and sophisticated tactics.



Emerging Technologies:

Interconnected technologies enable an agile security model and effective operations.



Cyber-Physical Interdependency:

Risk of intrusion or disruption from state and non-state actors to critical transportation infrastructure.



Key Trends Impacting TSA



Passenger Experience:

Passengers are demanding customized and seamless travel experiences with on-demand and convenient services.



Changing Workforce:

The ability to recruit and retain talent with advanced technical skills, critical thinking and adaptability is increasingly difficult in a competitive labor market.



Transportation System and Economy:

Passenger and cargo volumes are increasing with demand for new travel departure points and destinations in growing global regions.



Raising the Global Baseline

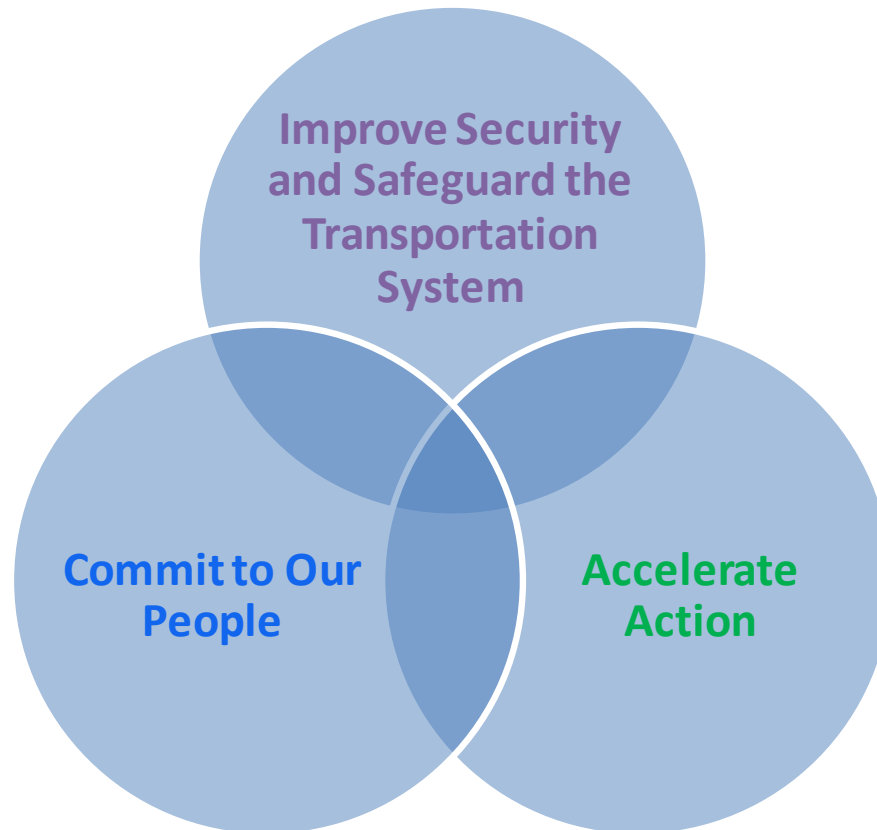
The continued growth of commercial aviation, air cargo and global passenger volumes has increased by 6.6% in 2017, this growth in the aviation sector is particularly relevant for the Asia Pacific region:

- Regional **growth** is projected to be ~50% by 2040
- Regional passenger volumes projected to **increase** by over 7 billion by 2040
- Nine of the **world's 20 busiest airports** in 2017 are in the Asia Pacific region; two of these airports are in ASEAN member states (Singapore and Jakarta)



TSA Strategy 2018-2026

The **2018-2026 TSA Strategy** details three strategic priorities to guide the agency as it seeks to further enhance transportation security with our team of innovative professionals.



Improve Security and Safeguard the Transportation System

- Raise the global baseline of aviation security by strengthening operations through advanced detection capabilities, intelligence driven operations, and enhanced vetting.
- Strong partnerships across governments and industry is integral to success in this shared security mission.



Accelerate Action

- TSA is building a culture of innovation that anticipates and rapidly counters the changing threats across the transportation system.
- Maturing our ability to make timely, data-driven decisions and rapidly field innovative solutions.
- Simplifying access for our partners and stakeholders to encourage robust collaboration.
- More effectively managing risk, identifying requirements, deploying resources, and assessing operational outcomes.



Commit to our People

- TSA works to foster a diverse, inclusive, and transparent work environment, cultivating a skilled workforce to meet the challenges of tomorrow and transforming the organizational culture to promote an entrepreneurial spirit and operational excellence.

