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UNIVERSITY OF MAINE Board of Trustees

March 24, 1986 University of Southern Maine

Board of Trustees Meeting

PRESENT: Chairman Joseph Hakanson, James Bowers, Francis Brown, Robert Dunfey, Stanley Evans, David Flanagan, Geneva Kirk, Richard Marshall, Thomas Monaghan, Richard Morin, Harrison Richardson, Barbara Sanford and Patricia Schroth and Stewart Smith. Absent: Robert Boose, Severin Beliveau. Staff: Acting Chancellor Harlan Philippi, William Sullivan, Mary Ann Haas, Constance Carlson, George Connick, Arthur Johnson, Frederic Reynolds, Richard Spath, Judith Sturnick, Robert Woodbury, Russell Smith, Richard Eustis, Samuel D'Amico, Richard Hayden, Press and Public.

Chairman Joseph Hakanson convened the meeting. No citizens had registered to address the Board in the period routinely reserved for public comments, so the Chairman proceeded with the agenda.

1. Chairman's Remarks. Mr. Hakanson reported that he and Dr. Philippi had met recently with the Governor, who indicated that he would support the Trustees' request of \$15 million as a special appropriation. Mr. Hakanson said he was very grateful to the Trustees' Legislative Affairs Committee: Mr. Richardson, Mr. Brown and Mr. Flanagan, for all they had done recently with the Legislature, and also the Educational Policy Committee for bringing together so much information so quickly to facilitate the Board's consideration of the Visiting Committee Report.

The Chairman commended Mr. Bowers, whose term is expiring, for the outstanding contribution he made as the Board's first Student Trustee. Mr. Bowers has served as Chairman of the Finance Committee and his service has been greatly appreciated.

- 2. Chancellor's Remarks. Dr. Harlan Philippi expressed his thanks to the many people who have enabled him to meet his responsibility as Acting Chancellor, including the System support staff in three locations, as well as the members of the Board.
- 3. Committee Assignments. Mr. Hakanson announced that he had appointed Trustee Stewart Smith to the Educational Policy Committee, and Mr. David Flanagan to the Finance Committee, to become Chairman of that Committee upon the departure of Mr. Bowers. It was moved, seconded and

VOTED: to ratify the Chairman's committee assignments.

Mr. Hakanson reported that the Executive Committee had met briefly earlier in the day to appoint a Nominating Committee, in accordance with the bylaws of the Board, which would present a slate of officers at the annual meeting in May. At the Chairman's request, and on motion made and seconded, it was

VOTED: to ratify the Executive Committee's appointment of the Nominating Committee: Mr. Marshall, Chairman; Mr. Dunfey and Mrs. Schroth.

4. Room and Board Rates. As Chairman of the Finance Committee, Mr. Bowers brought up the first agenda item. Taking note of his impending departure he thanked the Governor for the opportunity to serve on the Board, and the Trustees for their part in making this experience a memorable one. On motion of Mr. Bowers, which was seconded, it was

VOTED: That room and board rates for 1986-87 be established at the following levels:

Campus*	Room and Board Rate
UMF	\$2,850
UMFK	2,743
UMM	2,875
UMO	3,094
UMPI	2,710
USM	2,890

*UMA has no residence/dining halls

5. <u>Auxiliary Enterprise Budgets</u>. On motion of Mr. Bowers, which was seconded, it was

VOTED: to approve the auxiliary enterprise budgets as presented. A copy of the budgets are appended to the file of these minutes.

6. Law School Tuition. Mr. Bowers presented recommended tuition rates for the USM Law School. He said the increases represented 20 percent in-state and 9.2 percent out-of-state. The goals of 50 percent of full cost for Maine residents and 100 percent of full cost for non-residents would be achieved over three years. The University of Southern Maine would establish a loan fund to assist needy Maine students to meet the cost of the tuition increase. On motion of Mr. Bowers, which was seconded, it was

VOTED: to approve the following tuition rates for the USM School of Law effective in the Fall 1986 semester:

Per-Credit-Hour Rate

In-State:	\$ 89.00
Out-of-State:	202.00
NEPHE:	111.00

7. Gifts, Guants and Awards. On motion of Mr. Bowers, which was seconded, it was

VOTED: to accept with gratitude all gifts, grants and awards listed under the date of March 24, 1986. A complete listing is appended to the file of these minutes.

8. Student Recreation Fee, UMO. On motion of Mr. Bowers, which was seconded, it was

VOTED: to approve a mandatory recreation fee of \$7.50 per semester, effective with the Fall 1986 semester, for all UMO students enrolled for six or more credits.

9. <u>Endowment Fund</u>. Mr. Bowers said the Audit Committee met recently to review endowment management. On his motion which was seconded, it was

VOTED: to increase the net income allocation from the endowment fund from \$750,000 to \$850,000 effective July 1. 1986.

Mr. Bowers then moved the second recommendation of the Audit Committee. It was seconded and

VOTED: to a prove the establishment of ar ad hoc Investment Committee of the Board; and to request the Committee to report to the Board at the May meeting with a suggested statement of guidelines for endowment fund, and their recommendation on endowment management.

Chairman Hakanson then appointed the ad hoc Committee to Review Endowment Management, as follows: Richard Morin, Chairman; David Flanagan and Robert Dunfey. On motion of Mr. Bowers, which was seconded, it was

VOTED: To ratify the ad hoc Committee appointments.

Mr. Brown asked that, when a formal report of the endowment fund is available, it be sent to each Trustee, indicating performance and a statement with regard to the University's own fund in comparison with the Foundation Fund. Mr. Brown asked what the market value of the Fund is now. The reply was \$14 million. Chairman Hakanson said he would ask Vice Chancellor Sullivan to see that Mr. Brown's request was satisfied.

10. <u>FY 86 E & G Year-end Financial Projection</u>. Mr. Bowers presented the Chancellor's Office annual projection of actual-to-budgeted financial performance as of June 30, which showed that each campus is projecting a small surplus in its E & G operations, as follows:

UMA	\$ 6,000
UMF	55,000
UMFK	1,006
UMM .	33,372
UMO	27,500
UMPI	3,283
USM	32,444
CO	1,200
SWS	16,000
TOTAL	\$175,805

- 11. Personnel Appointment, USM. Mr. Richardson, Chairman of the Personnel and Employee Relations Committee, moved the motion, which was seconded, and
 - VOTED: to authorize the appointment of Dr. Charles N. Greene as Professor of Management, University of Southern Maine, effective September 1, 1986, at an academic year salary of \$48,900.
- 12. <u>Personnel Appointment</u>, <u>USM</u>. On motion of Mr. Richardson, which was seconded, it was
 - VOTED: to authorize the appointment of Dr. James W. Smith, as Associate Professor of Applied Science, University of Southern Maine, effective September 1, 1986, at an academic year salary of \$42,000.
- 13. <u>Personnel Appointment</u>, <u>UMO</u>. On motion of Mr. Richardson, which was seconded, it was
 - VOTED: to authorize the appointment of Dr. Michael C. Gemignani, as Dean of the College of Arts and Sciences, and Professor of Computer Science, University of Maine at Orono, effective August 1, 1986, at a fiscal year salary of \$62,000. The appointment as Dean would be for a five-year term; his appointment as Professor of Computer Science would carry tenure.
- 14. <u>Salary Adjustment</u>. On motion of Mr. Richardson, which was seconded, it was
 - VOTED: to approve the salary adjustment for Professor Harry P. Keer, University of Maine at Farmington, from \$38,017 to \$48,017, effective from June 1, 1986 to May 31, 1987. The \$10,000 stipend is for administrative duties and fiscal year appointment as Interim Provost.
- 15. <u>Salary Report</u>. Mr. Richardson called attention to the report of the administration's appointments to positions at salaries between \$30,000 and \$40,000. The report is provided for information on a regular basis at the Trustees' request.
- 16. UMO Bookstore Expansion. On motion of Mr. Marshall, Chairman of the Physical Plant Committee, which was seconded, it was
 - VOTED: to authorize the design of renovations and expansion of the existing UMO Bookstone with design costs to be funded from accumulated UMO Bookstone reserves.

17. Renovations of Robie/Andrews Hall, Gorham. On motion of Mr. Marshall, which was seconded, it was

VOTED: to authorize projects to modernize the heating system and renovate toilet/shower rooms in Robie, indrews Hall, and further a thorize these projects be funded from the unexpended balance on previously approved projects supplemented by accumulated balance in the USM Residence and Dining Reserve.

18. Sale of Old Town Land, UMO. A report by UMO President Johnson stated that UMO was approached to sell two parcels of land in Old Town, one to the developer of the Old Town Shopping Center, and the other to the Webber Oil Company of Bangor. Mr. Flanagan asked if the land would be subject to an appraisal since there were specific buyers in mind. Dr. Johnson said the land had been appraised. After discussion, on motion of Mr. Marshall, which was seconded, it was

VOTED: to authorize the sale of approximately 3.25 acres of land adjacent to the Old Town Shopping Center and two acres of land adjacent to the existing Roy Bros. Oil Company office.

19. Construction of Research Building, UMO. It was explained by President Johnson and Vice Chancellor Sullivan that the 15,000 square foot research facility to be built for \$1.25 million would be amortized over ten years and its operating costs paid annually through funds generated through indirect cost recovery allowances on federal and state grants. Dr. Sanford noted that federal funds for indirect cost have been decreasing steadily for some years and that it would be unwise to assume that the recovery rate would remain stable for as long as ten years. Mrs. Schroth cited new information that the federal government plans to cut such funds from 46 percent of the money spent for direct scientific research to 26 percent, effective April 1, and a year later to 20 percent. Dr. Johnson said that his campus had investigated a variety of financial packages and this one seemed best although he acknowledged that there would be some risk. Dr. Sanford suggested that the Finance Committee look into the matter further. After further discussion, Mr. Marshall moved adoption of the recommendation. The motion was seconded and, with Dr. Sanford abstaining, it was

VOTED: to authorize the construction of a project to construct a Research Facility on the Orono Campus at a cost not to exceed \$1.25 million with the amortization and operating costs for the facility to be paid from funds generated through "Indirect Cost Recovery" on research grants.

20. Northern Maine Education Center. UMPI President Carlson explained that a capital fund drive request normally needs only the Chancellor's approval but this fund drive would lead to a facility financed through multi-revenue sources. The Presque Isle campus proposed to raise \$1 million toward construction of the \$2 million building and acquire the remainder through loans. The loan and building operation would be financed through income generated by building use. The building would be used for a campus Student

Union and an Education Center for Northern Maine. As campus E & G activities would take place there, \$40,000 a year would come from University funds for the \$162,000 annual budget. Dr. Carlson said the Northern Maine center would fill a real need and would have no trouble being self-financing, if the \$1 million fund drive were successful. On motion of Mr. Marshall, which was seconded, it was

VOTED: to authorize a Capital Fund Drive in the amount of \$1,000,000 to provide partial funding of a proposed Northern Maine Education Center.

21. Naming of Arts Center Gallery, UMO. There will be a secure gallery designed for the display of high-value items in the Hudson Museum portion of the Maine Center for the Arts on the Orono Campus, a distinct entity within the Museum. UMO President Johnson and Trustee Marshall said that the late William P. Palmer had been particularly generous to the project. On February 11, the Advisory Committee for the Center approved a recommendation that the secure gallery be named after Mr. Palmer. On motion of Mr. Marshall, which was seconded, it was

VOTED: to authorize the naming of the secure gallery portion of the Hudson Museum in the New Performing Arts Center as the "William P. Palmer Gallery."

- 22. <u>Capital Construction Report</u>. Mr. Marshall presented the status report on the \$16.5 million capital bond program, for the Board's information.
- 23. Tenure Nominations. Mr. Brown said the Board recognizes the great significance of the tenure step in the life of a faculty members and the stringent review process by the hierarchy within the University before tenu: is granted, providing certain benefits and freedom. He said the Boar is very pleased to commend the people who have achieved that status. On motion of Mr. Brown, which was seconded, it was

VOTED: to accept the 1986 tenure nominations for the University of Maine as presented. A complete listing is appended to the file of these minutes.

- 24. New Programs. Mr. Brown said that three new program proposals ought to be delayed pending study of the effects of the Gramm-Rudman bill on potential financing and on a reassessment of the campus missions at UMO and USM. The programs are: Establishment of a Center for Innovation and Entrepreneurship at UMO; Master of Science in Surveying Engineering at UHO; Master of Arts in New England Studies at USM. On motion of Mr. Brown, which was seconded, it was VOTED to table the three proposed programs until the May meeting.
- 25. Program Limination, USM. The Associate of Science in Selected Studies program was started about ten years ago to provide access for students who otherwise might not have an opportunity for higher education at USM. Dr. Woodbury explained that since that time other programs and procedures have

been established as a means of providing access, so the Selected Studies program is no longer needed. On motion of Mr. Brown, which was seconded, it was

VOTED: to approve the elimination of the program, Associate of Science in Selected Studies, at the University of Southern Maine.

26. Termination of Administrative Council. At Mr. Richardson's request there was discussion of his recommendation that the Trustees ask the Legislature to remove the formal structure of the Administrative Council from the statutes governing the University. It was pointed out that given the designation of the Council for the University's Charter, the Council is perceived as a legislative body when in fact it was intended to be an advisory group. Mr. Richardson noted that having the Council mandated by law tends to inhibit the free exchange of ideas since Council meetings are subject to right-to-know laws and there is no provision for the Chancellor and Campus Presidents to meet solely as staff. It was affirmed that regular interaction among and between the Chancellor and Presidents is desirable and would be expected to be continued. It was understood that the Legislature might be unable to consider the request until its next session, since the current session is scheduled to adjourn soon. On motion of Mr. Richardson, which was seconded, it was

VOTED: to recommend to the Legislature that the University's charter be amended to delete the mandate on the Administrative Council as a structural unit.

- 27. Academic Calendars. Mr. Brown asked about the status of a recommendation to adjust the Law School calendar to coincide with that of USM. Dr. Woodbury said that USM was to explore the issue and report back, which the Administration would do. In the meantime, he noted that the change could not have been effected for this year in any case, but it could be worked out for the following year. Mr. Brown presented, for the Board's information, the Academic calendars for 1986-87 for all of the campuses, and copies are appended to the file of these minutes.
- 28. <u>Nominations for Honorary Degrees</u>. On motion of Mr. Brown, which was seconded, it was

VOTED: to approve the list of honorary degree nominations as presented by the campuses and the Chancellor's office.

- 29. Chancellor Search Process. Chairman Hakanson said the candidate pool for the Chancellorship has been narrowed considerably and the Search Committee expects to have a nomination for the May meeting.
- 30. <u>Presidential Search Committees</u>. Mr. Brown, Chairman of the UMO Presidential Search Committee, reported that committee members are reading resumes and expect to have names available for review by the Chartellor nominee. Miss Kirk reported that the Presque Isle Presidential Search Committee has received 28 applications to date and the committee is on

schedule. Mr. Morin said the Fort Kent Presidential Search Committee was on about the same schedule, with 25 replies, so far. Mr. Richardson moved to adopt the statements of qualifications for the Orono, Presque Isle and Fort Kent searches. During discussion of the qualifications statement for the Orono presidency, Mr. Richardson confirmed that emphasis on academic leadership was not intended to exclude other appropriate qualifications and experience. He moved the following amendment, which was seconded and it was

VOTED: That the Presidential Search Qualifications for the University of Maine at Orono be amended at the appropriate point to include: "... or relevant and successful non-academic administrative experience."

On motion of Mr. Richardson, which was seconded, it was

- Orono, as amended; and for Presque Isle and Fort Kent be accepted. Copies of the statements are appended to the file of these minutes.
- 31. Vocational-Technical Institutes. Miss Kirk as the Trustee member of the VTI Board, reported that the newly established Board has met with the Legislative Education Committee and the Committee has endorsed a bill which contains practically everything that VTI trustees wanted. She said a VTI office will soon be set up in Hallowell or Augusta, near the State Board of Education. Bylaws are being prepared and a director will be recruited. Funding for the new Board in the amount of \$250,000 will be needed for the coming year from the legislature; they have not yet heard from the Governor. Next year, it is expected that the amount needed will double.
- 32. Mission Statements. Mr. Brown said he was giving each Trustee copies of the campus mission statements because the missions are being reviewed and will be discussed again in the near future.
 - 33. <u>Legislative Affairs</u>. After discussion of LD 2013, a bill which proposes that University of Maine Trustees be compensated at \$50 a day, there was consersus that trusteeship is a public service and should not be so compensated. On motion of Mr. Richardson, which was seconded, it was

VOTED: That the Board take a position to record their opposition to LD 2013 related to Trustee compensation.

In response to concerns raised by Trustees Smith and Sanford, the staff was directed to arrange for some extensive information sessions on the budget process.

The next meeting is the annual meeting which will be held on May 19, 1986, in Bangor,

The mucting was adjourned.