## The University of Maine DigitalCommons@UMaine

Maine Town Documents

Maine Government Documents

2013

# Annual Report, July 1, 2012 Through June 30, 2013, City of Waterville, Maine

Waterville (Me.)

Follow this and additional works at: https://digitalcommons.library.umaine.edu/towndocs

**Repository Citation** 

Waterville (Me.), "Annual Report, July 1, 2012 Through June 30, 2013, City of Waterville, Maine" (2013). *Maine Town Documents*. 2005. https://digitalcommons.library.umaine.edu/towndocs/2005

This Report is brought to you for free and open access by DigitalCommons@UMaine. It has been accepted for inclusion in Maine Town Documents by an authorized administrator of DigitalCommons@UMaine. For more information, please contact um.library.technical.services@maine.edu.



# Annual Report

## July 1, 2012 through June 30, 2013

City of Waterville, Maine



# Annual Report

## July 1, 2012 through June 30, 2013

## **TABLE OF CONTENTS**

Welcome & Dedication	pg. 1
City Directory	pg. 2
Waterville City Council & State Representatives	pg. 3
Administration	
City Manager's Report	pg. 4
Message from Mayor Karen Heck	pg. 5
City Departments	
Assessing	pg. 6
City Clerk	
City Engineer	
Code Enforcement	pg. 14
Economic Development	pg. 15
Finance	pg. 16
Fire & Rescue	pg. 22
Health & Welfare	pg. 24
Human Resources (H.R.)	pg. 26
Information Technology (I.T.)	pg. 29
Janitorial Staff	pg. 29
Parks and Recreation	pg. 30
Planning	pg. 32
Police Department	pg. 34
Public Works	pg. 39
Robert LaFleur Airport	pg. 43
Sustain Mid Maine Coalition	pg. 45
Waterville Public Library	pg. 46
Waterville Public Schools	pg. 48

## Legislative Reports

Message from Senator Susan Collins	pg. 50
Message from Senator King	pg. 51
Message from Congresswoman Pingree	
Message from Senator Lachowicz	pg. 53
Message from Representative Beck	pg. 54
Message from Representative Longstaff	pg. 55
Helpful Info	
Frequently Requested Phone Numbers	ng 56

Frequently Requested Phone Numbers	pg. 50
Helpful Info for 2014	pg. 57

## Welcome

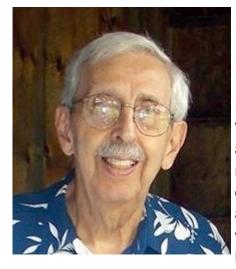
City Hall Greeter Glenn Leavitt

Glenn has been a City Hall greeter since April, 2010. Three (3) mornings each week, Glenn greets visitors and gives directions to those unfamiliar with City Hall. On most days, he assists between 30 and 50 visitors.



Glenn is a 54-year resident of Waterville and has been married to his wife Cindy for 39 years. Together, they have three children and four grandchildren. In 2007, Glenn suffered a stroke, which left him disabled. Glenn enjoys his time here at City Hall and is truly grateful to hold this position.

## Dedication



## This annual report is dedicated to:

## **Peter Joseph**

Peter Joseph is a well-known and much loved member of the Waterville community. For more than 46 years, Peter volunteered as a member of the City of Waterville's Safety Council, serving many of those years as its Chair. Since the inception of this committee in 1966, he has worked tirelessly to help make the City a better place to drive, walk and bicycle. Because of Peter's hard work and dedication to improve vehicular and pedestrian traffic, he has made Waterville a safer city for those that live, work and visit.

Since January 2013, Peter has graciously agreed to serve as the City's Traffic Safety Liaison. In this position, he continues to work closely with Public Works Director Mark Turner and Deputy Chief Rumsey of the Police Department to address and solve traffic safety issues as they arise.

Peter is also a key member of his faith community, serving as an ordained minister of St. Joseph's Maronite Catholic Church for over 27 years. In addition, Peter worked as a chaplain at Maine General Hospital for 23 years.

Mr. Joseph was selected as the Citizen of the Year by the Elks Club in 2002, was a recipient of the Chamber of Commerce Service Award in 2003, and was named a Paul Harris Fellow by the Waterville Rotary Club in 2004.

The City of Waterville owes tremendous gratitude for the decades of dedicated service Peter has provided to its residents. We look forward to continuing to work with him into the future.

## **City Directory**



		CONVERGE &	CREATE
General Line Connecting All City Departments	680-4200	General Line Connecting All City Departments	680-4200
Description Staff Contacts	Ext. #	Description Staff Contacts	Ext. #
Assessing Department		Dublic Sofety Fire & Doligo	
Assessing Department Tax Maps, Property Deeds, Assessments and Valuation	ons Other	Public Safety — Fire & Police	
Property Information	ons, Other	Fire Department	
General Line	680-4221	7 College Avenue, Waterville • www.waterville-me.go	v L
Assessing FAX	680-4239	Fire Prevention, Suppression, Inspections, Hazardous M	
		and Emergency Medical Services (EMS)	
City Clarkle Office		General Line Information/Dispatch	680-4735
City Clerk's Office Vital Records: Birth & Death Certificates, Marriage Lice		Fire Department FAX	873-1480
Licenses; Voter Registration, Business Licenses	enses, Dog	Police Department	
Deputy City Clerk	680-4211	10 Colby Street, Waterville • www.waterville-me.gov	
Voter Registration	680-4212	Emergency Services, Crime Reporting, Accident Reports	. Animal
Clerk's FAX	680-4249	Control, School Resource, Elder, and South End Officer(	
		Communications Center Dispatch General Line	680-4700
City Manager & Mayor's Office (Administ	tration)	Communications Center Dispatch General Line	680-4701
General Line to Assistant	680-4204	School Resource/South End Officer	680-4700
Administration FAX	680-4207	Police Department FAX	680-4717
Community Development Office		Public Library	
Community Development, Building Permits, Code Enfo	orcement,	73 Elm Street, Waterville • www.watervillelibrary.org	
City Projects, Planning, Engineering, Floodplains, Zon		Member services, children and teen programs and activit	ties, online
City Planner	680-4230	catalog of books, movies, and audio/music.	
Project Engineer	680-4232	General Number All Staff	872-5433
Code Enforcement	680-4231	Public Library FAX	873-4779
Codes, Planning, Engineering FAX	680-4234		
		Public Schools www.wtvl.k12.	me us/
Finance Department		George J. Mitchell School All Departments	873-0695
Motor Vehicle Registrations, Property Tax Payments, I	Parking	<b>58 Drummond Avenue</b> • Serving students from Pre K to	
Ticket Payments, Hunting/Fishing Licenses, Tax Inform		Albert S. Hall School All Departments	872-8071
General Line	680-4248	<b>27 Pleasant Street</b> • Serving students from Grade 4 to 0	
Finance FAX	680-4249	Waterville Jr. High School All Departments	873-2144
		100 West River Road • Serving students from Grades 6	
		Waterville Sr. High School All Departments	873-2751
Health & Welfare		1 Brooklyn Avenue • Serving students from Grades 9 th	hrough 12
General Assistance Information, Support Services, Ch.	ild & Adult	Mid-Maine Technical Center	873-0102
Protective Services, Area Food Banks/Soup Kitchens,	Resources	3 Brooklyn Avenue • Serving area vocational students.	
General Line	680-4227	Mid-Maine Regional Adult Community Education	873-5754
Health & Welfare FAX	680-4228	<b>1 Brooklyn Avenue</b> • Serving area adult students.	
		Superintendent's Office	873-4281
		25 Messalonskee Avenue • Serving Kennebec Valley A	OS 92
Human Resources			
Job Applications, Employee Benefits, Payroll, Union C Human Resource Officer	ontracts 680-4215	Public Works & Parks and Recreation	
	000-4210	6 Wentworth Court, Waterville • www.waterville-me.g	
		PW: Road Maintenance & Plowing, Rubbish Removal, Y	
Technology		PR: Permit Requests, Parks and Facilities, Programs & A	
	of Mator illo		
Technology management & administration for the City		General Directory All Staff	680-4749
I.T. Technician	680-4721	General Line/Assistant	680-4744
		Public Works / Parks & Recreation FAX	877-7532
Sustain Mid Maine Coalition			
Energy programs, recycling, sustainability activities an	d programs.	Robert LaFleur Airport	
Coordinator	680-4208	2 LaFleur Road, Waterville • www.watervilleairport.o	rg
SMMC FAX	680-4207	General aviation airport serving private aircraft owners.	-
www.sustainmidmaine.org	-	General Line All Staff	861-8013
All departments listed above are accessible	at City Hall,	After Hours Phone Airport Manager	314-7730
1 Common Street, Waterville, Maine 0	4901		
www.waterville-me.gov		https://facebook.com/WatervilleMEO	fficial

## Waterville City Council

## July 1, 2012 – June 30, 2013



Ward 1 Charles "Fred" Stubbert 458 Main Street Phone: 873-0121 Fred4444@msn.com



<u>Ward 2</u> Michael Owens 3 Oakdale Street mowens@waterville-me.gov



<u>Ward 3</u> Rosemary Winslow 18 North Riverside Avenue Phone: 872-8526 Rosemary.winslow@mail.house.gov



Ward 4 Erik Thomas 139 Western Ave, Apt 1 Phone: 873-2300 ethomas@waterville-me.gov Ward 5 John O'Donnell 16 Barnet Avenue Phone: 873-7946 johnodonnell@mewireless.net

<u>Ward 6</u> Eliza Mathias 3 Nudd Street Phone: 485-6688 emathias@waterville-me.gov

<u>Ward 7</u> Karen Rancourt-Thomas 33 Carey Lane Phone: 872-6768 krancourt@waterville-me.gov







## Waterville Legislative Delegation

## July 1, 2012 – June 30, 2013



Senate District: 25 Senator Colleen Lachowicz 3 State House Station Augusta, ME 04333-0003 Phone: (207) 287-1512 www.colleenlachowicz.com United States Senator for Maine Senator Susan Collins 413 Dirksen Senate Office Building Washington, D.C. 20510 Phone: (202) 224-2523 Augusta Office: (207) 622-8414 http://www.collins.senate.gov/public/





House District: 76 **Representative Henry Beck** House of Representatives 2 State House Station Augusta, ME 04333-0002 Phone: (207) 287-1400 www.maine.gov/legis/house United States Senator for Maine Senator Angus King 359 Dirksen Senate Office Building Washington, D.C. 20510 Phone: (202) 224-5344 Augusta Office: (207) 622-8292 http://www.king.senate.gov/

Congresswoman Chellie Pingree Waterville Office: 108 Main Street Waterville, ME 04901 Phone: (207) 873-5713 http://pingree.house.gov/





City of Water

Www.main House Dis Represen House of F 2 State Ho

House District: 77 **Representative Thomas R.W. Longstaff** House of Representatives 2 State House Station Augusta, ME 04333-0002 Phone: (207) 287-1400 www.maine.gov/legis/house

## Administration Report from City Manager, Mike Roy



STAFF: Michael Roy, City Manager Amanda Esler, Executive Assistant

I am pleased to provide this summary of the City's activities for the period of July 1, 2012 to June 30, 2013. Although the focus of this report is for a specific 12-month period, many of the accomplishments and concerns cited below span a much greater time period. This is especially true for capital improvements – a key measurement of the health of any city.

Over the past three years, the City has seen huge improvements in our public and quasi-public infrastructure. This includes projects as small as the repair of the 105+ year old cemetery chapel to construction of a new 3.5 million dollar Police Station. In addition, there were numerous other projects completed in the recent past such as:

- Repairs at Waterville Senior High School in the approximate amount of \$10,000,000
- Renovation and expansion of the Waterville Public Library and the Waterville Opera House, both projects were at a cost of \$3 million plus
- · Construction of a \$10 million dollar Educare facility the first of its kind in New England
- · Improvements and new buildings at the Public Works compound
- Further development at the Quarry Road Recreation Area, bringing the total investment to nearly \$1 million dollars
- · Various road reconstruction projects, many of which were seriously overdue
- Reconstruction of the Crosswind Runway at the Airport and the purchase of the equipment essential to support all important jet traffic
- Renovation and repairs to City Hall; a 110 year-old building near the heart of our downtown area

These capital improvements will serve the City well for many years to come and will result in operational efficiencies in key departments.

Cost efficiency in all that we do will continue to be a high priority, especially given the severe revenue reductions approved by our state government. With the elimination of approximately \$1.3 million in revenue sharing dollars in each of the past two years, the City's tax rate has increased by about 10%. With the prudent use of some of our surplus funds, we have been able to maintain our current level of services.

With the State continuing to abandon its long standing support for local government, the pressure on our tax rate will continue to increase. City departments have already been reduced to bare-bones staffing, so we are left with few choices to deal with this problem.

Our biggest challenge going forward will be maintaining essential municipal services at a reasonable cost and creating an environment that supports and encourages economic growth and job creation.

I have had the pleasure to serve as City Manager for the last 9 years and would like to express my sincere gratitude for the support the administration has received from our Council and our taxpayers during that time. I would also like to thank all City employees for their hard work and dedication to this community. Finally, a special thank you goes out to those individuals who volunteer their time by serving on City boards and committees; their service to the City is greatly appreciated. I look forward to continuing to work with all of you.

## Message from Mayor Heck

I want to start my message with a note about how proud I am to be the mayor of this city. I love hearing people talk about the good things going on here, how there's a new energy and spirit, and how much they like Waterville. Those comments don't just come from residents, they also come from people around the state wherever I go.

This has been a good year and there are many successes to point to:

- The new police station, which after much vigorous public discussion, was actually built in the committee's first-choice location.
- The opening of the Airport's Crosswind Runway, and the purchase of many pieces of equipment that will allow us to accommodate the increased traffic we've been experiencing, as well as accommodate jet traffic in the winter months with our de-icing machine.
- The purchase of 60 acres of land around the airport that came with a Free Trade Zone designation. The FTZ allows manufacturing companies to import parts without paying duty until the finished products are shipped out, allowing them increased cash flow.
- 12 roads were repaired, or resurfaced and many sidewalk improvements were made.
- Final touches were made on the Opera House and the beginning of some small renovations to City Hall have begun.
- We also saw the sale of the Levine's building and the opening of 7 new businesses downtown.

### Lots of philanthropies are interested in and investing in Waterville and local organizations:

- The Sewall Foundation investing in Barrels, Common Street Arts and Hardy Girls
- The John T. Gorman Foundation investing in Project 2020, a project working to insure children in Waterville will be reading at grade level by Maine's bicentennial
- Coastal Enterprises, Inc., investing in the development of the Central Maine Power building at the Hathaway Complex
- The Alfond Foundation investing in the Opera House, the Alfond Center, Quarry Road, Educare and the Maine Film Center
- The Unity Foundation supporting the development of the arts

And, probably lots more I don't even know about!

There have been challenges, too. We raised property taxes because the state decided to cut revenue sharing funds owed to the City. From its peak in 2008 at \$2.9 million dollars, the state has reduced revenue sharing to a \$1.6 million amount for 2013. This represents a nearly 2 mil increase in our tax rate. Education funding had not changed drastically except for the added burden of the teacher retirement costs.

I don't like property taxes any more than you do, but I want the roads plowed and in good shape, the police and fire departments to show up if I need them, my garbage collected, the parks to be safe and well-maintained, and our schools to be well-equipped to teach our young people. I, along with other members of the Mayors' Coalition, spent hours in Augusta testifying before the Taxation and the Appropriations committees about the need to raise taxes in a fair way, with a progressive income tax and a sales tax which generates income from all the people who come into our cities, not just the ones who live in them. It was a battle we didn't win, but one we will continue to wage.

Working to make Waterville a great city is fun because this is a city that works well. City employees work hard each day to make sure that is true. And, regardless of the differing political views of residents, we all want the best for our city and are pitching in to achieve that goal. While we may disagree about the means to get to that end, we still respect each other and get along. That says a lot these days and that is what makes Waterville a great place to live.



## Mayor's History

The Mayor's position has had a long and proud history in the City of Waterville's government. The position was first created in 1888 with the election of Reuben Foster as Waterville's 1<sup>st</sup> mayor. Mayor Heck is the City's 52<sup>nd</sup> mayor.

Contact

ADMINISTRATION: City Hall 1 Common Street Waterville, ME 04901 Phone: 680-4204 Email: info@waterville-me.gov Website: www.waterville-me.gov /departments/admin

## Assessing

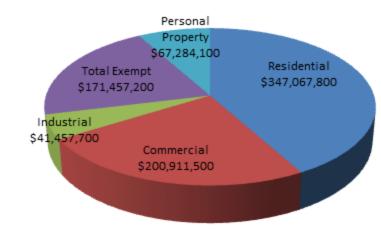
Staff:

Paul N. Castonguay, Assessor Lynne Martel, Administrative Assistant



The primary mission of the Assessing Department is: "The discovery, listing, valuation and defense of all properties within the jurisdiction in accordance with Maine law."

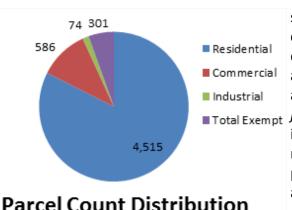
Assessing staff constantly monitors the real estate sales market to ensure that assessed values accurately reflect market-place activity. The most recent State of Maine Revenue Service study indicated that Waterville's assessed values are, on an average, at 82.5% of market value. This is good news for taxpayers because accurate assessments are easier to understand and evaluate for fairness.



## Valuation Distribution

Often we are asked to define the standard of fairness for determining assessed value. The standard is universal to the State of Maine and is found in the Maine Constitution at Article 9 Section 8. It reads: "All taxes upon real and personal estate, assessed by authority of this State shall be apportioned and assessed equally according to the just value thereof."

The highest priority in determining fairness is whether similar properties are assessed similarly. For example, rarely will two properties have the exact same



Residential
 Commercial
 Industrial
 Total Exempt
 Value. However, if two properties are similar, then their values should be closely related and vary only by their differences. If each property is assessed in this manner, then we have achieved equity. The next priority is just value. The definition of just value is more elusive. Generally, just value is

meant to reflect the true value of a property, not just market price. There are many instances when the price of



## Reminder:

Homestead and veterans exemption applications need to be in before April 1<sup>st</sup> of each year. Contact the Assessing Department to see if you already have such an exemption for your property. These exemptions apply to your primary residence only and are effective permanently for the property, while under your ownership, once they are approved.

### Contact Assessing

City Hall 1 Common Street Waterville, ME 04901 Phone: 680-4221 Email: <u>Imartel@waterville-me.gov</u> Website: <u>www.waterville-me.gov</u> /departments/assessor

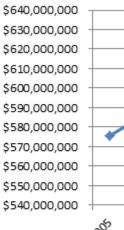


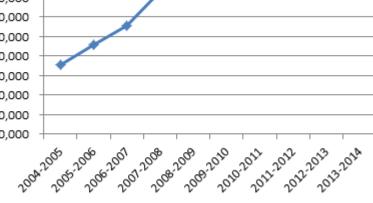
an item does not represent the value of an item. The staff in the Assessing Department makes every attempt to accurately interpret and apply relevant information to deliver a fair and equitable assessment service.

One service provided by this office is the notification to new property owners the assessed valuations of their newly acquired property in addition to other services. Through this contact using a "sales qualification questionnaire" we obtain information concerning the recent sale to determine any factors that may have affected the sales price. The sales data collected through this method offers the statistical information necessary for ongoing accuracy.

Certain partial exemptions are available based on varying criteria. Applications for the homestead, veteran's or veteran's widow exemptions are available in our office and also on our website. The BETR (Business Equipment Tax Reimbursement) forms, for personal property taxpayers with eligible equipment, are also available.

Modern technology allows for the ability to update the valuations of different property types and/or locations records globally, based of market trends. In addition, building permits that are issued by





**Taxable Valuation Trends** 

the Code Enforcement office are monitored and adjustments made to reflect improvements to individual property valuations as required.

It is our pleasure to work with the residents of Waterville. We thank you for your cooperation and look forward to providing enhanced services in the future.



## City Clerk's Office



## Did you know?

- In 2012, there were <u>898</u> Waterville births and the most popular baby name was Aubrey (also spelled Aubreigh, Aubrie and even Aubrianna). The names Owen, Natalie and Abigail, tied for second place.
- You can get married by a notary public at City Hall during normal business hours for a flat fee of \$75.

## Contact the

CLERK'S OFFICE: 1 Common Street Waterville, ME 04901 Phone: 680-4211 Email: <u>itillson@waterville-me.gov</u> Website: <u>www.waterville-me.gov</u> <u>/departments/clerk</u>



#### Staff:

(from left to right)

Maryann McCullough, Part-time Administrative Clerk Joyce Tillson, Deputy City Clerk Patti Dubois, City Clerk

### Personnel

With the retirement of City Clerk Arlene Strahan in December, 2011, Patti Dubois returned as Waterville's City Clerk in January, 2012. Ms. Dubois brought a wealth of experience and history to this position, having served as Waterville City Clerk from 2001 to 2004, and Bangor's City Clerk from 2004-2011. Dubois has been awarded state certification from the Maine Town and City Clerks' Association, and international certification as a Certified Municipal Clerk and Master Municipal Clerk from the International Institute of Municipal Clerks. In addition, Dubois was honored as the 2012 Clerk of the Year from the Maine Town and City Clerk's Association.

Deputy City Clerk Joyce Tillson has successfully completed the necessary training and testing requirements for state certification from the Maine Town and City Clerks' Association and will be presented her certificate in October, 2013. Joyce has been the Deputy City Clerk and Deputy Registrar of Voters since January, 2010, having served with the City of Gardiner previously.

Patricia Loisel retired as the Registrar of Voters in February, 2012. Maryanne McCullough was hired in a part-time capacity, and performs a variety of counter transactions for the City Clerk and Finance Department, and is also appointed as a Deputy Registrar. Maryanne had extensive experience in municipal government having worked previously for the City of Augusta.

### Overview

Changes in staff often mean changes in policies and procedures. Over the past year, this office has transferred the business license program into a specialized database and developed a policy and procedures manual. The licensing database results in quicker transaction times for business customers wishing to apply for a business license. The policy and procedures manual helps to document specialized functions so that staff members can process most transactions, even if they have limited experience or knowledge.

With the impending move of the Police Department from the basement of City Hall to its new facility on Colby Street, the city clerk has worked with various stakeholders on reuse of this space. It is expected that this space will be used to increase the size of the health & Welfare department, serve as a new office space for the IT office staff, allow for a break room for city hall staff, and developed as a records center, to eliminate the need to rent space for records storage at the Center Building. This redevelopment is still in the planning stages, and work should commence in the fall. In addition, as part of the Opera House renovations, a new vault was constructed for our office.

### Elections

On November 6, 2012, a General Election was held to elect President, Vice President, U.S. Senator, Representative to Congress, State and Local Representatives, District Attorney & County Commissioner. The Regular Municipal Election decided seats for City Council and Board of Education in Wards 1 and 7, and whether to form a Charter Commission and elect members to serve on it, if approved. 7,143 voters turned out to vote, which relates at approximately 64% of the active registered voters in Waterville. 2,363 of those ballots were cast by absentee ballot.

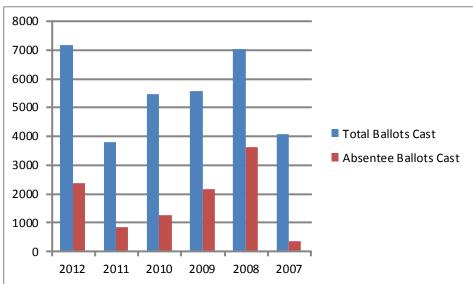
In June, 2013, a Special Municipal Election was held to consider the approval of the school budget, and a referendum question on whether or



Election Workers: Arlene Strahan (left) and Pat Loisel (right) Arlene and Pat are retired City employees.

not to continue to vote on the school budget. The total votes cast were 264, with 212 voting in favor of approving the budget. The referendum question resulted in a vote of 132 in favor and 132 in opposition! In a tie vote result for a referendum question, state law indicated that the measure fails; therefore, the school budget validation election will no longer take place.

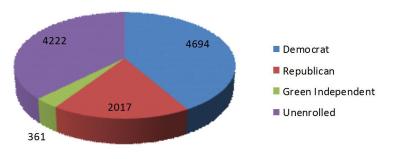
Absentee ballots continue to make up a large percentage of the total votes cast, as depicted in the chart below:



### Voter Registration

As expected, there were hundreds of new registrations processed on election day, November 6, 2012. There were 128 new Democratic registrants, 12 Green Independent, 36 Republican and 282 unenrolled.

## Voter Enrollment as of 11/6/2012



## **Clerk's Office Continued**



## Pine Grove Cemetery Trudy Lovely, Superintendent

Trudy has served as the Superintendent for the Pine Grove Cemetery for over 30 years.

### CONTACT PINE

GROVE CEMETERY: 1 Common Street Waterville, ME 04901 Phone: 872-5303 Email: <u>tlovely@waterville-me.gov</u> Website: <u>www.waterville-me.gov</u> /departments/ pgcemetery

### Pine Grove Cemetery

In 1943, the State of Maine Legislature established a Board of Trustees to be in charge of the administration of the Cemetery. Although this system worked well for many years, the long-term management requires more time and resources than volunteer trustees can reasonably manage; therefore the legislature is acting on a bill to disband the trustee system and allow the City to takeover this function. Over the past year, several City staff have been working with Trudy Lovely, Cemetery Superintendent, and Allan Rancourt, Trustee, to that end.

The City has already earmarked \$50,000 to be used to repair severe deterioration to the Chapel. In addition, an extensive data entry project has been ongoing to capture all of the lot owners' information. Once the data entry is complete, the final phase of a year-long mapping project can be finalized, which will depict the street names, each unique lot number and the lot owners' names. Finally, ornate street signs have been erected in the cemetery to assist visitors in finding their way.

### **Charter Commission**

A 10 member Charter Commission was formed by voters at the November, 2012 election. Elected were Bernard Huebner (Ward 1), Edward Lachowicz (Ward 2), Rosemary Winslow (Ward 3), Alicia Barnes (Ward 4), Donald Dufour (Ward 5), Peter Madigan (Ward 6) and Jacqueline Dupont (Ward 7). Three at-large members that were appointed by the City Council include Roland Hallee, Peter Lyford and Cathy Taylor. The Commissioners plan to have a revised City Charter to be considered by Waterville voters for the November 5, 2013 Municipal Election.

### **City Council Meetings**

23 regular meetings and 6 special meetings of the City Council were prepared, recorded and attested.

### **Committees/Commissions**

In conjunction with the Mayor's office, current membership and terms are tracked throughout the year for 125 members serving on 20 boards, committees and commissions. In response to suggestions made by the Charter Commission, ordinance changes were adopted by the City Council which standardizes term ending dates for all boards at the end of December annually. This change will allow for one annual process to fill all vacancies.

### **Records Management**

Over the past year, the City Clerk visited all city departments and conducted a City



10

-wide records inventory. A records management policy and manual were developed and distributed to all City departments. Finally, a Disaster Recovery Plan was developed and included in the records management manual.

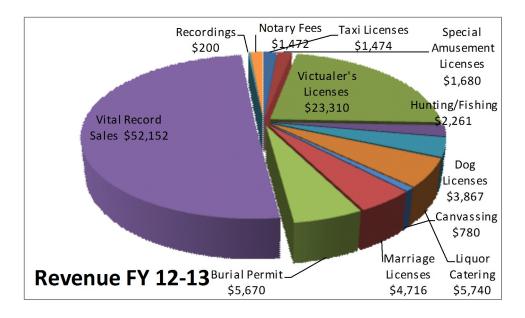
### **Business Licenses**

Proposed ordinance changes which would streamline the business licensing process by allowing all license renewals to be approved by the City Clerk were adopted this year by the City Council; however, Special Amusement Permits and Liquor Licenses renewals still require City Council approval. In addition, non-profit activities such as bottle drives and bake sales no longer require a permit. All new licenses still require City Council approval.

### Vital Records

Staff has been diligently working on refilling all vital records, to eliminate the need to reference cross indexes. This project is completed as time allows, and will be on-going for the foreseeable future. During the refilling process, many vital records were found to be improperly corrected. These records are being properly amended, scanned, indexed and refiled. From July 1, 2012 through June 30, 2013, 891 birth registrations were filed, 361 death records and 135 marriages.

The State of Maine has recently implemented a web-based program to register deaths, which also allows for request and issuance of certified copies, which is referred to as DAVE. This system is accessed by funeral directors, health professionals and municipal clerks. It is expected that this state-wide system will be expanded to include the electronic filing of birth records later this year.



#### **Looking Ahead**

Over the next fiscal year, the process for appointing members to various boards and committees will be streamlined into one annual process, to include a mass solicitation of interested citizens, collecting applications, scheduling interviews for all applicants with the Mayor, bringing all recommendations for appointment to the City Council for ratification, and administering the oath to the new appointees. Once completed, a detailed booklet of all committees and their members will be developed and distributed.

With renovations to the basement currently underway, the development of a records management center is a major focus of this department.

## **City Engineer**



Greg Brown, City Engineer

#### Contact the City

ENGINEER: 1 Common Street Waterville, ME 04901 Phone: 680-4232 Email: <u>gbrown@waterville-</u> <u>me.gov</u> Website: <u>www.waterville-me.gov</u> <u>/departments/</u> <u>communitydev</u>



STAFF: Greg Brown

The major responsibilities of this office are City project management and the review of plans and proposals submitted to the City by other Professional Engineers.

A number of subdivision and site plans were presented to the Planning Board, and reviewed by this office, as outlined in the City Planner's report.

Public Works completed a number of City / MDOT projects over the past year. A condition of these projects mandates oversight, final review, and certification by a Licensed Professional Engineer, which is coordinated seamlessly with the Public Works management team. A detailed list of highway work is reported in greater detail in the Public Works report.

Other projects completed in the past year include:

### Phase 3 — Two-Cent Bridge

John Lombardi, assistant engineer, managed the Phase 3 improvements to the Two Cent Bridge. This project replaced the original wind cables and handrail and made additional ADA access improvements. The Waterville end of the approach span was raised 3 feet (3') to reduce the slope of the approach and to connect to the recently constructed Two Cent Plaza.



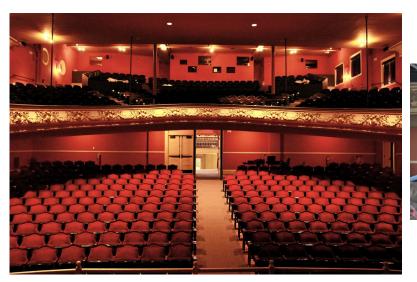


#### Waterville Opera House Renovation

Through the efforts of the Waterville Opera House Improvement Association, generous benefactors, including a Community Development Block Grant, and numerous volunteers, the Waterville Opera House renovations were completed. This project added a freight elevator to the building, delivered a set construction shop to eliminate construction "on stage," increased production storage, provided ADA access to the stage, brought all sprinklers and access routes up to current fire code, remodeled the lobby and balcony, eliminated outdated and dangerous dressing rooms, updated light, sound and projection equipment, and redeveloped the adjacent parking lot.

The challenge of completing a major renovation, above, and within, City Hall, was not accomplished without considerable cooperation and coordination between all parties. Sincere thanks must be given to all who were affected by the process. Patience and flexibility were required from start to finish.

These improvements will allow the Opera House to host a greater variety of performances





at a greater frequency. The goal was, and is, to generate additional energy in Downtown Waterville. Waterville Police Station

The Waterville Police Station was designed and constructed at its new location, 10 Colby Street. A unique aspect of this project was the use of the Construction Management process. Rather than using the "design and then bid" process, the Architect and the General Contractor were selected based on a Quality Based Selection Process. Each team member participated from start to finish in the project. Bids were still solicited for all subcontracts and low bids for each trade were incorporated within the work. Most of the work was sublet to local firms and vendors. The entire design and construction process was completed within a year.

#### **Robert LaFleur Airport**

Over the past year, several improvements were made at the LaFleur Airport. Runway 14-32 was completely reconstructed utilizing an FAA grant. The project also required the removal of select trees in the airspace.

The City also prepared and received an FAA grant to design a repaving project for the main runway. The construction work is anticipated to be performed during the 2014 construction season.

The FAA requires each grant recipient to follow federal regulations regarding award and management of construction contracts, specifically related to Disadvantaged Business Enterprises (DBEs). Last year I submitted the City's first DBE plan to the FAA. The plan was reviewed and approved. I now serve as the City's DBE coordinator. Copies of the DBE plan are available on the Airport website.

I also offer support to the Waterville Development Corporation, the City Facilities Committee, the Airport Advisory Board, and the 470 Advisory Committee.

In addition to the projects and responsibilities detailed above, this last year I stepped down from my position as Vice President of the Municipal Review Committee (MRC). I served as Vice President for 5 years, and served a total of 12 years as an elected member of the Board of Directors. The MRC a cooperative effort of over 180 Maine communities charged with the oversight of the Penobscot Energy Recovery Corporation (PERC) waste to energy incinerator. Contracts that created and define the roll of the MRC are scheduled to expire in 2018. Significant changes in managing and reducing waste will be evident after 2018. I am pleased to report that I continue to monitor the MRC, and the MRC is making significant headway in organizing and evaluating options that the City may adopt on or about 2018.

There are a number of uniquely local issues, however that the MRC may not include in its analyses, because they only affect the Greater Waterville area. This past year, I started the process of evaluating these issues. I envision the Waterville-Winslow Solid Waste Corporation will require a complete presentation of MRC and local options, well in advance of the 2018 deadline, to be able to advise the region on the best options for waste reduction and recycling. Contrary to the limited landfill or incinerate options that were the only choices just 25 years ago, there are emerging, small scale, technologies that can reduce methane, a major greenhouse gas concern, can reduce the volume of waste to manage, and can generate energy as a by-product.

## Code Enforcement

### STAFF: Garth Collins, Code Enforcement Officer

Activity from July 1, 2012 through June 30, 2013: Building Permits, 142 Building Permits Issued: 142 Violation Notices Issued, **Electrical Permits Issued:** 89 209 **Plumbing Permits Issued:** 91 Electrical Permits, Sign Permits Issued: 23 89 Health & Welfare Inspections: 36 Complaints: 143 Plumbing Complaints, Permits, Violation Notices Issued: 209 143 91

Permit Fees Collected:	\$ 210,183.46
Operating Budget:	\$ 85,523.00

Although the State of Maine recommends one Code Enforcement Officer per 8,000 residents, the City of Waterville currently funds only one CEO for its 16,000 residents. Your patience is requested when responding to complaints, since priority is given to the issuance of permits and the required inspections.

H&W

Inspections, 36.

Sign Permits, 23

Information regarding codes, permit applications and other information pertaining to the Code Enforcement Office can be obtained from the City's web page under Code Enforcement (see side bar to the left for additional contact information).

## EW Businesses in Waterville — Fiscal Year 2012-13

- Sparrow's Consignment opened at 129 Main Street in downtown Waterville.
- Michelina's Apizza opened at 4 Union Street, formerly George's Restaurant.
- The Blessed Life Bakery opened on Silver Street below the Sign of the Sun.
- The Mini Barn on Kennedy Memorial Drive closed and *JoeJoes Restaurant* opened, serving breakfast and lunch.
- *Holy Cannoli* opened and began serving Italian pastries at 113A Main Street; they soon relocated to 72 Main Street next to Barrels Market.
- Downtown Smoothie moved into the recently vacated space at 113A Main Street and began serving healthy smoothies and frozen yogurt.
- Heirloom Antiques and Vintage opened at 35 East Concourse in the old Madilyn's Consignment space. Madilyn's had relocated to 42 Main Street.
- The Roost closed (26 Elm St.) and *The End Zone* opened in its place.
- Little Caesars opened at 371 Main Street next to Friendly's Restaurant.
- Mirakuya Japanese Restaurant opened in the former Cacciatores space in the JFK Mall on Kennedy Memorial Drive.

#### CONTACT CODE ENFORCEMENT

1 Common Street Waterville, ME 04901 Phone: 680-4231 Email: <u>gcollins@waterville-</u> <u>me.gov</u> Website: <u>www.waterville-me.gov</u> <u>/departments/codes</u>

14

I.

## Economic Development

AGENCY: Central Maine Growth Council (CMGC) Executive Director, Darryl Sterling

The City of Waterville recognizes economic growth as a critical factor in the continued health of the community. The City currently has on staff a City Planner, a Code Enforcement Officer and a City Engineer available to assist in this regard.

All requests relating to economic development activities are forwarded to Darryl Sterling, Executive Director at the Central Maine Growth Council (CMGC). This agency serves as the "clearing house" for all major economic development opportunities in Waterville and in the greater Waterville area.

In addition, the City is an active participant in the following economic development organizations:

- $\Diamond$ Kennebec Regional Development Authority (FirstPark)
- $\Diamond$ Kennebec Valley Council of Governments (KVCOG)
- Mid Maine Chamber of Commerce  $\Diamond$
- $\diamond$ Waterville Development Corporation (WDC)
- Waterville Main Street (WMSt.)  $\Diamond$



## Top 10 Reasons to Shop Local

- 1. Keep money in our local economy.
- 2. Protect local character and uniqueness.
- 3. Local decision making. 4. Investment in your
- community.
- 5. Create more local jobs.
- 6. Get better service.
- 7. Put your taxes to good use.
- 8. More sustainability, less environmental impact.
- 9. Promote competition & product diversity.
- 10. Encourage *future* investment.

50 Elm Street Waterville, ME 04901 Phone: 680-7300

15

To learn more about these agencies, please use the links above or visit our webpage: http:// waterville-me.gov/departments/econdev



The City's new "Shop Waterville" initiative went live in December, 2012. This program provides a central location for residents and visitors to find local businesses and see all they have to offer. The best part is...it's FREE for all our business owners and easy-to-use for both them *and* their consumers!

What is Shop Waterville?

The goal of this initiative is to help market our area and boost the local economy by encouraging residents and visitors to shop, dine, play and stay in our great community.

For businesses that do not have a website or facebook, this is an option that will provide an online presence for them. For those who already have an online presence, this is yet another way they can advertise their business, at no cost to them. The directory currently features over 650 businesses and organizations and can be utilized through the Shop Waterville logo/link on the City's website: www.waterville-me.gov.

In an easy to use format, the program allows business owners to create their own micro-website which can include not only contact and location information but pictures, business hours, coupons or daily specials, job listings and more! The directory is easily searchable and also identifies businesses that are Chamber members and/or part of the Waterville Main Street designation. A business owner simply needs to visit the site and claim the business listed as its own, at which time the City will review and confirm it. If a business is not already listed in the directory, the owner can create it in a few simple steps. Upon approval of their claimed business, owners receive an email with their user name and password so they can start setting up their own page with as much, or as little, information as they would like.

Consumers using the searching the directory can also opt-in to sign up for notices of deals, job openings, etc, for any of their favorite businesses. Check it out today!

## Finance



STAFF: (from left to right) Front: Allison Brochu, Finance Clerk Rose Bickford, Bookkeeper Back: Chuck Calkins, Finance Director, Treasurer Linda Cote, Tax Collector Debbie Collins, Finance Clerk Linda Taylor, Accountant

The Finance Department is dedicated to serve all the residents of Waterville, other city departments and the school department.

The Finance Department oversees and administers the City's financial and accounting systems, including the collection and disbursement of all monies for the City. The revenues of the City include real and personal property taxes, federal and state grants, excise taxes on vehicles, boats, and airplanes, parking tickets, various permits and licenses, and other miscellaneous revenue. A portion of the monies collected includes registration fees and sales tax, which must be forwarded to the state. Other functions of the department include the processing of all accounts payable, payroll and account receivables.

During fiscal year 2013, the City started accepting debit and credit cards for payments on any items. Individuals wishing to use this form of payment are charged an additional fee of \$1 for transactions up to \$40 and 2 ½% for transactions over \$40, which covers the cost of processing fees from a 3<sup>rd</sup> party.

During 2013, the Finance Department processed 3,523 accounts payable checks, 294 wire transfers, 586 ACH transactions and 99 1099s, 759 paychecks and 2,598 direct deposit paychecks. It also mailed 6,307 tax bills and processed 18,294 property tax payments. There were 9,630 vehicles registered and another 11,342 payments processed for permits, fees, licenses, etc.

The entire post audit report from FY 2011-2012 is on file in the Finance Director's office and is available for public review during regular business hours. The audit was performed by: Macpage, LLC

30 Long Creek Drive S. Portland, ME 04106

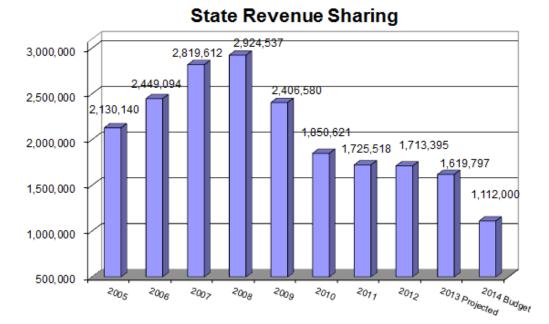


## Another way to pay

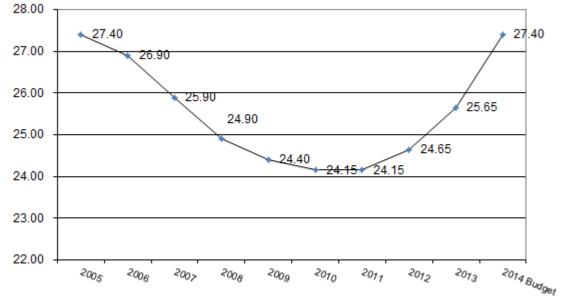
We now accept credit & debit card payments!

## Contact Finance:

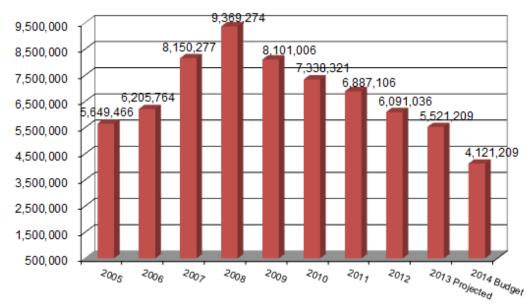
City Hall 1 Common Street Waterville, ME 04901 Phone: 680-4025 Email: <u>ccalkins@waterville-</u> <u>me.gov</u> Website: <u>www.waterville-me.gov</u> /departments/finance



## Mil Rate



## Undesignated Fund Balance



### **Balance Sheet Governmental Funds**

#### June 30, 2012

ASSETS      Intel      Intel      Intel      Intel        Cash Investments      \$ 9,933,059      \$ 61,840      \$ 7,293      \$ 1,002,192        Receivables      1,430,084      1,043,220      2,897,183        Taxes receivable      15,367      15,367        Other receivables      15,367      15,367        Intergovernmental      25,805      972,736      998,541        Inventory      73,063      71,227      144,220        Total Assets      \$      13,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      \$      326,122      1,226,592      70,773      70,773      70,773        Deferred revenue      750,674      72,4275      1,1052      11,1052      11,1052      11,1052      11,1052      11,1052      11,1052      11,1052      11,1052      121,823      11,227      144,299      3,345,457      11,052      11,1052      11,1052      11,1052      11,1052      11,1052      11,1052      11,1052      11,1052      121,823      11,229      3,345,457      121,823      11,229      3,345,457			General	School Renovation Fund	Other Governmental Funds	Total
Cash Investments      \$ 9,933,059      \$ 61,840      \$ 7,293      \$ 10,002,192        Receivables:      1,853,973      1,043,220      2,897,193        Taxes receivable      1,430,084      1,430,084        Tax lens      15,367      15,367        Other receivables      76,117      248,009      324,126        Intergrovemmental      109,549      3,154,903      3,345,457        Inventory      73,063      71,227      144,280        Total Assets      \$      3,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      \$      3,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      \$      3,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      \$      3,588,346      \$ 210,788      \$ 569,134        Accound wages and benefits payable      \$ 3,588,346      \$ 210,788      \$ 569,134        Accound wages and benefits payable      \$ 2,505,5      \$ 471,833      114,289      3,345,457        Total Liabilities      \$ 3,568,334      \$ 71,227      144,240      11,052 </th <th>ASSETS</th> <th></th> <th>Centerta</th> <th>i unu</th> <th>i unao</th> <th>i ottai</th>	ASSETS		Centerta	i unu	i unao	i ottai
Investments      1,853,973      0,000      1,043,220      2,897,193        Receivables      1      1,430,084      1,430,084      1,430,084        Taxes receivable      15,367      5,367      1,430,084        Taxes receivables      76,117      248,009      324,126        Intergovernmental      25,805      972,736      998,841        Intergovernmental      73,063      71,227      144,200        Total Assets      \$      3,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      \$      3,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      \$      3,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      \$      3,598,017      \$ 210,788      \$ 569,134        Accourd wages and benefits payable      \$ 3,58,346      \$ 210,788      \$ 5,69,134        Accourd compensated absences      70,773      70,773      70,773        Due to ageny fund      121,823      121,823      121,823        Interfund loans payable      2,759,355      \$ 471,833      1,051,454 <td></td> <td>\$</td> <td>9 933 059</td> <td>\$ 61 840</td> <td>\$ 7,293</td> <td>\$ 10,002,192</td>		\$	9 933 059	\$ 61 840	\$ 7,293	\$ 10,002,192
Receivables:      1,430,084      1,430,084        Tax lens      1,430,084      1,430,084        Tax lens      15,367      248,009      324,125        Intergovernmental      25,805      972,736      998,541        Interfund loans receivable      190,549      3,154,908      3,345,457        Inventory      73,063      71,227      144,200        Total Assets      \$      13,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        LiABILITIES AND FUND BALANCES      \$      368,346      \$ 210,788      \$ 569,134        Accrued compensated absences      70,773      70,773      70,773      70,773        Deferred revenue      750,474      724,275      1,474,749      3,245,457        Total ass preceived in advance      11,052      110,522      110,522      110,522        Due to agency fund      121,823      1,051,454      6,889,580        Fund Balances:      73,063      71,227      144,200        Nonspendable for inventory      73,063      71,227      144,200        Nonspendable for investor      960,025      960,025      <		+	, ,	φ 0 1,0 10		. , ,
Taxes receivable      1,430,084      1,430,084        Tax lens      15,367      13,367        Other receivables      76,117      248,009      324,125        Interjovernmental      25,805      972,736      998,541        Interjovernmental      73,063      71,227      144,200        Total Assets      \$      13,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      \$      33,58,346      \$ 210,788      \$ 569,134        Accound wages and benefits payable      2,212      1,208,592      70,773      70,773        Deferred revenue      750,474      724,275      1,474,749      121,823      11,052        Due to agency fund      121,823      121,823      121,823      121,823      121,823        Fund Balances:      \$ 3,063      71,227      144,269      3,345,457        Nonspendable for trusts      73,063      71,227      144,269      3,345,457        Total Liabilities      5,366,293      471,833      1,051,454      6,889,580        Fund Balances:      73,063      71,227      144,269      3,345,			1,000,010		1,010,220	2,001,100
Tax lens      15.367      15.367        Other receivables      76,117      248,009      324,126        Intergovermmental      25,805      972,736      998,541        Invertory      73,063      71,227      144,290        Total Assets      \$      13,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Labilities      \$      3358,346      \$ 210,788      \$ 569,134        Accourd weges and benefits payable      \$ 358,346      \$ 210,788      \$ 569,134        Accourd weges and benefits payable      \$ 358,346      \$ 210,788      \$ 569,134        Accourd weges and benefits payable      \$ 284,470      2,122      1,296,592        Accured weges and benefits payable      \$ 210,783      \$ 569,134      11,052        Due to agency fund      11,052      11,052      11,052      11,052        Due to agency fund      11,052      121,823      121,823      121,823      121,823        Restricted for inventory      73,063      71,227      144,269      3,345,457        Nonspendable for investory      73,063      71,227      144,269      3,345,457			1 430 084			1 430 084
Other receivables      76,117      248,009      324,126        Intergovernmental      25,805      972,736      998,541        Intergovernmental      190,549      3,154,908      3,345,457        Inventory      73,063      71,227      144,290        Total Assets      \$      13,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      Accourd vages and benefits payable      \$ 358,346      \$ 210,788      \$ 569,134        Accourd vages and benefits payable      \$ 358,346      \$ 210,788      \$ 569,134        Accourd vages and benefits payable      \$ 358,346      \$ 210,788      \$ 569,134        Accourd vages and benefits payable      \$ 12,94,470      2,122      1,296,592        Accourd vages and benefits payable      \$ 10,52      \$ 70,773      \$ 70,773        Deferred revenue      750,474      724,275      \$ 14,474,49        Total Liabilities      \$ 2,759,355      \$ 471,833      \$ 110,52        Due to agency fund      \$ 11,052      \$ 11,052      \$ 11,052        Interfund Cans payable      \$ 2,759,355      \$ 471,833      \$ 10,51,454      6,889,580			, ,			, ,
Intergovernmental Interfund loans receivable Inventory Total Assets      25,805      972,736      998,541        Interfund loans receivable Inventory Total Assets      190,549      3,154,008      3,345,457        Total Assets      \$      13,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        LABILITIES AND FUND BALANCES      \$      13,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Labilities      Accrued wages and benefits payable      \$ 358,346      \$ 210,788      \$ 569,134        Accrued wages and benefits payable      \$ 358,346      \$ 210,788      \$ 569,134        Accrued wages and basences      70,773      70,773      70,773        Due to agency fund      121,823      11,052      11,052        Liabilities      \$ 3,66,293      471,833      114,269      3,345,457        Total Liabilities      \$ 3,66,293      471,833      10,61,454      6,889,580        Fund Balances:      73,063      71,227      144,290      3,345,457        Nonspendable for investo      73,063      71,227      144,269      3,245,457        Restricted for special revenue funds      1,500,000			,		248 009	,
Interfund      190,549      3,154,908      3,345,457        Total Assets      \$      73,063      71,227      144,290        LABILITIES AND FUND BALANCES      \$      13,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      \$      326,532      \$      70,773      \$ 70,773      70,773        Deferred revenue      750,474      724,275      1,474,749      124,283      110,52      11,052      11,052      11,052      11,052      11,052      11,052      11,052      11,052      11,052      11,052      11,052      121,823      112,823      112,823      114,269      3,345,457      70,773      70,773      70,773      70,773      70,773      121,823      112,823      112,823      112,823      112,823      112,823      112,823      121,			,		,	,
Inventory Total Assets      73,063      71,227      144,290        IABILITIES AND FUND BALANCES      \$      13,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      Accounts payable      \$ 358,346      \$ 210,788      \$ 569,134        Accounds gages and benefits payable      1,294,470      2,122      1,296,592        Accured compensated absences      70,773      70,773        Deferred revenue      750,474      724,275      1,474,749        Taxes received in advance      11,052      11,052      11,052        Due to agency fund      121,823      114,269      3,345,457        Total Liabilities      5,366,293      471,833      1,051,454      6,889,580        Fund Balances:      73,063      71,227      1,44,290        Nonspendable for inventory      73,063      71,227      1,44,290        Restricted for special revenue funds <td>8</td> <td></td> <td>,</td> <td></td> <td>- ,</td> <td>,</td>	8		,		- ,	,
Total Assets      \$        LIABILITIES AND FUND BALANCES      \$        Liabilities      Accounts payable      \$      358,346      \$      210,788      \$      569,134        Accoued wages and benefits payable      1,294,470      2,122      1,226,592      70,773        Deferred revenue      750,474      724,275      1,474,749      121,823      11,052      11,052      11,052      11,052      11,052      11,052      121,823      124,290      124,829      124,829      124,829      124,829      124,829      128,823      138,46,619      138,6161      138,216,93      132,159      132,159      132,159      <			/		, ,	, ,
Liabilities      13,598,017      \$ 61,840      \$ 5,497,393      \$ 19,157,250        Liabilities      Accounts payable      \$ 358,346      \$ 210,788      \$ 569,134        Accound wages and benefits payable      \$ 358,346      \$ 210,788      \$ 569,134        Accound wages and benefits payable      \$ 70,773      70,773      70,773        Deferred revenue      750,044      724,275      1,474,749        Taxes received in advance      11,052      110,52      110,52        Due to agency fund      121,823      114,269      3,345,457        Interfund lons payable      7,759,355      \$ 471,833      10,51,454      6,899,580        Fund Balances:      73,063      71,227      144,290        Nonspendable for inventory      73,063      71,227      144,290        Nonspendable for subsequent year budget      1,500,000      1,846,619      1,846,619        Restricted for special projects      960,025      960,025      960,025        General Fund - ussigned      6,091,036      6,091,036      6,091,036        General Fund - ussigned      (105,324)      (105,324)      (105,324)        <		\$	,			,
Liabilities        Accounts payable      \$ 358,346      \$ 210,788      \$ 569,134        Accounds payable      1,294,470      2,122      1,296,592        Accound compensated absences      70,773      70,773      70,773        Deferred revenue      750,474      724,275      1,474,749        Taxes received in advance      11,052      111,052      111,052        Due to agency fund      121,823      121,823      121,823        Interfund loars payable      2,759,355      \$ 471,833      114,269      3,345,457        Total Liabilities      5,366,293      471,833      1.051,454      6,889,580        Fund Balances:      73,063      71,227      144,209      3,345,457        Nonspendable for inventory      73,063      71,227      144,209      3,345,457        Restricted for trusts      793,882 <td< th=""><th></th><th>Ŷ</th><th>40 500 047</th><th><b>A</b> 04 0 40</th><th>♠ E 407 000</th><th>A 40 457 050</th></td<>		Ŷ	40 500 047	<b>A</b> 04 0 40	♠ E 407 000	A 40 457 050
Liabilities        Accounts payable      \$ 358,346      \$ 210,788      \$ 569,134        Accrued wages and benefits payable      1,294,470      2,122      1,296,592        Accrued compensated absences      70,773      70,773      70,773        Deferred revenue      750,474      724,275      1,474,749        Taxes received in advance      11,052      110,52      110,52        Due to agency fund      121,823      121,823      121,823        Interfund loans payable      2,759,355      \$ 471,833      1,051,454      6,889,580        Fund Balances:      5,366,293      471,833      1,051,454      6,889,580        Restricted for trusts      73,063      71,227      144,200        Nonspendable for inventory      73,063      71,227      144,200        Nonspendable for trusts      228,800      228,800      228,800        Restricted for special revenue funds      1,846,619      1,846,619      1,846,619        Restricted for capital projects      960,025      960,025      960,025        General Fund - nassigned      6,091,036      6,091,036      6,091,036			13,598,017	\$61,840	\$ 5,497,393	\$ 19,157,250
Accounts payable      \$ 358,346      \$ 210,788      \$ 569,134        Accnued wages and benefits payable      1,294,470      2,122      1,296,592        Accrued compensated absences      70,773      70,773      70,773        Deferred revenue      750,474      724,275      1,474,749        Taxes received in advance      11,052      11,052      11,052        Due to agency fund      121,823      121,823      121,823        Interfund loans payable      2,759,355      \$ 471,833      1,051,454      6,889,580        Fund Balances:      5,366,293      471,833      1,051,454      6,889,580        Nonspendable for inventory      73,063      71,227      144,290        Nonspendable for trusts      793,882<	LIABILITIES AND FUND BALANCES					
Accrued wages and benefits payable      1,294,470      2,122      1,296,592        Accrued compensated absences      70,773      70,773      70,773        Deferred revenue      750,474      724,275      1,474,749        Taxes received in advance      11,052      11,052      11,052        Due to agency fund      121,823      121,823      121,823        Interfund loans payable      2,759,355      \$ 471,833      114,269      3,345,457        Total Liabilities      5,366,293      471,833      1,051,454      6,889,580        Fund Balances:       228,800      260,025      960,025      960,025      960,025      960,025      960,025      960,025	Liabilities					
Accrued compensated absences      70,773      70,773        Deferred revenue      750,474      724,275      1,474,749        Taxes received in advance      11,052      11,052      11,052        Due to agency fund      121,823      121,823      121,823        Interfund loans payable      2,759,355      \$ 471,833      114,269      3,345,457        Total Liabilities      5,366,293      471,833      1,051,454      6,889,580        Fund Balances:      73,063      71,227      144,209      228,800      256,60,25      66,025      66,025      66,025      66,025      66,025      60,025      960,025      960,025	Accounts payable	\$	358,346		\$ 210,788	\$ 569,134
Deferred revenue      750,474      724,275      1,474,749        Taxes received in advance      11,052      11,052      11,052        Due to agency fund      121,823      121,823      121,823        Interfund loans payable      2,759,355      \$ 471,833      114,269      3,345,457        Total Liabilities      5,366,293      471,833      1,051,454      6,889,580        Fund Balances:      73,063      71,227      144,290      228,800      228,800      228,800      228,800      228,800      288,00			, - , -		2,122	1,296,592
Taxes received in advance    11,052    11,052      Due to agency fund    121,823    121,823      Interfund loans payable    2,759,355    \$ 471,833    114,269    3,345,457      Total Liabilities    5,366,293    471,833    1,051,454    6,889,580      Fund Balances:    73,063    71,227    144,290      Nonspendable for inventory    73,063    71,227    144,290      Nonspendable for trusts    228,800    228,800    228,800      Restricted for trusts    793,882    793,882    793,882      Restricted for special revenue funds    960,025    960,025    960,025      General Fund - assigned for subsequent year budget    1,500,000    1,500,000    1,500,000      General Fund - unassigned    6,091,036    6,091,036    6,091,036      General Fund - unassigned    567,625    567,625    567,625      Special Revenues - unassigned    (105,324)    (105,324)    (105,324)      Capital Projects - committed    396,782    396,782    396,782      Capital Projects - assigned    (409,993)    (34,238)    (444,237)      Total Fund Balances (Deficit)	•		70,773			70,773
Due to agency fund      121,823      121,823        Interfund loans payable      2,759,355      \$ 471,833      114,269      3,345,457        Total Liabilities      5,366,293      471,833      1,051,454      6,889,580        Fund Balances:      73,063      71,227      144,290      228,800      228,70,20      36,762      36,762			/		724,275	1,474,749
Interfund loans payable      2,759,355      \$ 471,833      114,269      3,345,457        Total Liabilities      5,366,293      471,833      1,051,454      6,889,580        Fund Balances:      73,063      71,227      144,290      2,8800      228,800						
Total Liabilities      5,366,293      471,833      1,051,454      6,889,580        Fund Balances:      5,366,293      471,833      1,051,454      6,889,580        Nonspendable for inventory      73,063      71,227      144,290        Nonspendable for inventory      73,063      71,227      144,290        Nonspendable for inventory      73,063      71,227      144,290        Restricted for trusts      228,800 </td <td><b>U</b></td> <td></td> <td></td> <td></td> <td></td> <td></td>	<b>U</b>					
Fund Balances:73,06371,227144,290Nonspendable for inventory73,06371,227144,290Nonspendable for trusts228,800228,800228,800Restricted for trusts793,882793,882793,882Restricted for special revenue funds1,846,6191,846,6191,846,619Restricted for capital projects960,025960,025960,025General Fund - assigned for subsequent year budget1,500,0001,500,0001,500,000General Fund - inassigned6,091,0366,091,0366,091,036General Fund - restricted for education567,625567,625567,625Special Revenues - committed132,159132,159132,159Special Revenues - unassigned(105,324)(105,324)(105,324)Capital Projects - assigned(105,007156,007156,007Capital Project - unassigned(409,993)(34,238)(444,237Total Fund Balances (Deficit)8,231,724(409,993)4,445,93912,267,670			, ,	. ,	,	, ,
Nonspendable for inventory73,06371,227144,290Nonspendable for inventory73,06371,227144,290Nonspendable for trusts228,800228,800228,800Restricted for trusts793,882793,882793,882Restricted for special revenue funds1,846,6191,846,6191,846,619Restricted for capital projects960,025960,025960,025General Fund - assigned for subsequent year budget1,500,0006,091,0366,091,036General Fund - restricted for education567,625567,625567,625Special Revenues - committed132,159132,159132,159Special Revenues - unassigned(105,324)(105,324)(105,324)Capital Projects - committed396,782396,782396,782Capital Project - unassigned(409,993)(34,238)(444,231)Total Fund Balances (Deficit)8,231,724(409,993)4,445,93912,267,670	Total Liabilities		5,366,293	471,833	1,051,454	6,889,580
Nonspendable for trusts      228,800      238,800	Fund Balances:					
Restricted for trusts    793,882    793,882    793,882      Restricted for special revenue funds    1,846,619    1,846,619    1,846,619      Restricted for capital projects    960,025    960,025    960,025      General Fund - assigned for subsequent year budget    1,500,000    1,500,000    1,500,000      General Fund - unassigned    6,091,036    6,091,036    6,091,036      General Fund - restricted for education    567,625    567,625    567,625      Special Revenues - committed    132,159    132,159    132,159      Special Revenues - unassigned    (105,324)    (105,324)    (105,324)      Capital Projects - committed    396,782    396,782    396,782      Capital Projects - assigned    (409,993)    (34,238)    (444,237)      Total Fund Balances (Deficit)    8,231,724    (409,993)    4,445,939    12,267,670	Nonspendable for inventory		73,063		71,227	144,290
Restricted for special revenue funds    1,846,619    1,846,619    1,846,619      Restricted for capital projects    960,025    960,025    960,025      General Fund - assigned for subsequent year budget    1,500,000    1,500,000    1,500,000      General Fund - unassigned    6,091,036    6,091,036    6,091,036      General Fund - restricted for education    567,625    567,625    567,625      Special Revenues - committed    132,159    132,159    132,159      Special Revenues - unassigned    (105,324)    (105,324)    (105,324)      Capital Projects - committed    396,782    396,782    396,782      Capital Projects - assigned    (409,993)    (34,238)    (444,237)      Total Fund Balances (Deficit)    8,231,724    (409,993)    4,445,939    12,267,670	Nonspendable for trusts				228,800	228,800
Restricted for capital projects      960,025      960,025      960,025        General Fund - assigned for subsequent year budget      1,500,000      1,500,000      6,091,036        General Fund - unassigned      6,091,036      6,091,036      567,625      567,625        Special Revenues - committed      132,159      132,159      132,159      132,159        Special Revenues - unassigned      (105,324)      (105,324)      (105,324)      (105,324)        Capital Projects - committed      396,782      396,782      396,782      396,782        Capital Projects - assigned      156,007      156,007      156,007      156,007        Capital Project - unassigned      (409,993)      (34,238)      (444,231        Total Fund Balances (Deficit)      8,231,724      (409,993)      4,445,939      12,267,670					)	793,882
General Fund - assigned for subsequent year budget      1,500,000      1,500,000        General Fund - unassigned      6,091,036      6,091,036        General Fund - restricted for education      567,625      567,625        Special Revenues - committed      132,159      132,159        Special Revenues - unassigned      (105,324)      (105,324)        Capital Projects - committed      396,782      396,782        Capital Project - unassigned      156,007      156,007        Capital Project - unassigned      (409,993)      (34,238)      (444,231)        Total Fund Balances (Deficit)      8,231,724      (409,993)      4,445,939      12,267,670					1,846,619	1,846,619
General Fund - unassigned      6,091,036      6,091,036        General Fund - restricted for education      567,625      567,625        Special Revenues - committed      132,159      132,159        Special Revenues - unassigned      (105,324)      (105,324)        Capital Projects - committed      396,782      396,782        Capital Projects - assigned      156,007      156,007        Capital Project - unassigned      (409,993)      (34,238)      (444,231)        Total Fund Balances (Deficit)      8,231,724      (409,993)      4,445,939      12,267,670					960,025	960,025
General Fund - restricted for education      567,625      567,625        Special Revenues - committed      132,159      132,159        Special Revenues - unassigned      (105,324)      (105,324)        Capital Projects - committed      396,782      396,782        Capital Projects - committed      156,007      156,007        Capital Project - unassigned      (409,993)      (34,238)      (444,231)        Total Fund Balances (Deficit)      8,231,724      (409,993)      12,267,670			1,500,000			1,500,000
Special Revenues - committed      132,159      132,159        Special Revenues - unassigned      (105,324)      (105,324)        Capital Projects - committed      396,782      396,782        Capital Projects - committed      156,007      156,007        Capital Project - unassigned      (409,993)      (34,238)      (444,231)        Total Fund Balances (Deficit)      8,231,724      (409,993)      12,267,670	General Fund - unassigned		6,091,036			6,091,036
Special Revenues - unassigned      (105,324)      (105,324)        Capital Projects - committed      396,782      396,782        Capital Projects - assigned      156,007      156,007        Capital Project - unassigned      (409,993)      (34,238)      (444,231)        Total Fund Balances (Deficit)      8,231,724      (409,993)      12,267,670	General Fund - restricted for education		567,625			567,625
Capital Projects - committed      396,782      396,782      396,782        Capital Projects - assigned      156,007      156,007        Capital Project - unassigned      (409,993)      (34,238)      (444,231)        Total Fund Balances (Deficit)      8,231,724      (409,993)      12,267,670	Special Revenues - committed				- ,	132,159
Capital Projects - assigned      156,007      156,007        Capital Project - unassigned      (409,993)      (34,238)      (444,231)        Total Fund Balances (Deficit)      8,231,724      (409,993)      4,445,939      12,267,670					(105,324)	(105,324)
Capital Project - unassigned      (409,993)      (34,238)      (444,231)        Total Fund Balances (Deficit)      8,231,724      (409,993)      4,445,939      12,267,670					,	396,782
Total Fund Balances (Deficit)      8,231,724      (409,993)      4,445,939      12,267,670						156,007
				(409,993)	(34,238)	(444,231)
	Total Fund Balances (Deficit)		8,231,724	(409,993)	4,445,939	12,267,670
	Total Liabilities and Fund Balances	\$	13,598,017	61,840	5,497,393	

Reconciliation of Fund Balances to Net Assets: Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.

are not reported in the tunds.	
Other long-term assets are not available to pay for current period expenditures and,	38,679,541
therefore, are deferred in the funds.	683.273
Long-term liabilities that are not due and payable in the current period and, therefore,	000,210
are not reported in the funds.	
Accrued compensated absences	(373,647)
Accrued interest	(221,301)
Landfill closure liability	(96,352)
Capital leases payable	(408,160)
Other postemployment benefits liability	(260,133)
Bonds payable	(22,890,084)
Net Assets of Governmental Activities	<u>\$ 27,380,807</u>

See independent auditors' report.

The accompanying notes are an integral part of these financial statements.

### Statement of Revenues, Expenditures and Changes in Fund Balance

## Budget (Non-GAAP Budgetary Basis) and Actual - General Fund

#### Year Ended June 30, 2012

Licenses and permits      110,700      110,700      116,408      5,708        intergovernmental      14,226,202      14,226,202      14,030,940      (195,262)        Tuition and other charges for services - Education      1,714,000      1,714,000      1,739,023      25,023        Charges for services - City      508,120      508,120      513,739      5,619	Year Ended June 30, 2012					Variance With
Original      Final      Actual      (Negative)        Revenues      Taxes      \$ 16,992,618      \$ 16,992,618      \$ 16,943,352      \$ (49,266)        Licenses and permits      110,700      110,700      116,408      5,708        intergovernmental      14,226,202      14,226,202      14,030,940      (195,262)        Tuition and other charges for services - Education      1,714,000      1,714,000      1,739,023      25,023        Charges for services - City      508,120      508,120      513,739      5,619        Fees and fines      3,150      3,150      7,170      4,020        Unclassified      730,460      730,460      869,015      138,555        Investment earnings      140,000      140,000      74,990      (65,010)        Transfers in      61,610      61,610      61,610      61,610        Budgeted use of fund balance      1,562,999      (1,562,999)      (1,562,999)        Total Revenues      36,049,859      36,049,859      34,356,247      (1,693,612)        Expenditures      19,600      19,600      19,503      97		Bud	lqet			
Taxes    \$ 16,992,618    \$ 16,992,618    \$ 16,943,352    \$ (49,266)      Licenses and permits    110,700    110,700    116,408    5,708      intergovernmental    14,226,202    14,226,202    14,030,940    (195,262)      Tuition and other charges for services - Education    1,714,000    1,714,000    1,739,023    25,023      Charges for services - City    508,120    508,120    513,739    5,619      Fees and fines    3,150    3,150    7,170    4,020      Unclassified    730,460    730,460    869,015    138,555      Investment earnings    140,000    140,000    74,990    (65,010)      Transfers in    61,610    61,610    61,610    61,610      Budgeted use of fund balance    1,562,999    1,562,999    (1,562,999)      Total Revenues    36,049,859    36,049,859    34,356,247    (1,693,612)      Expenditures    19,600    19,600    19,503    97      Administration    1,501,550    1,568,90    141,812    9,078      Information services    404,370    404,370    380,903    23,467				Final	Actual	
Licenses and permits      110,700      110,700      116,408      5,708        intergovernmental      14,226,202      14,226,202      14,030,940      (195,262)        Tuition and other charges for services - Education      1,714,000      1,714,000      1,739,023      25,023        Charges for services - City      508,120      508,120      513,739      5,619        Fees and fines      3,150      3,150      7,170      4,020        Unclassified      730,460      730,460      869,015      138,555        Investment earnings      140,000      140,000      74,990      (65,010)        Transfers in      61,610      61,610      61,610      11,562,999      (1,562,999)        Total Revenues      36,049,859      36,049,859      34,356,247      (1,693,612)        Expenditures      19,600      19,600      19,503      97        Administration      1,501,550      1,363,714      137,836        Assessor      150,880      150,880      141,812      9,078        Information services      404,370      404,370      380,903      23,467	Revenues					
intergovernmental      14,226,202      14,226,202      14,030,940      (195,262)        Tuition and other charges for services - Education      1,714,000      1,714,000      1,739,023      25,023        Charges for services - City      508,120      508,120      513,739      5,619        Fees and fines      3,150      3,150      7,170      4,020        Unclassified      730,460      730,460      869,015      138,555        Investment earnings      140,000      140,000      74,990      (65,010)        Transfers in      61,610      61,610      61,610      1,562,999      (1,562,999)        Total Revenues      36,049,859      36,049,859      34,356,247      (1,693,612)        Expenditures      150,880      150,890      141,812      9,078        Information services      404,370      404,370      380,903      23,467        Finance department      358,100      358,100      341,511      16,589        City Clerk      156,535      156,535      162,745      (6,210)	Taxes	\$ 16,992,618	\$	16,992,618	\$ 16,943,352	\$ (49,266)
Tuition and other charges for services - Education    1,714,000    1,739,023    25,023      Charges for services - City    508,120    508,120    513,739    5,619      Fees and fines    3,150    3,150    7,170    4,020      Unclassified    730,460    730,460    869,015    138,555      Investment earnings    140,000    140,000    74,990    (65,010)      Transfers in    61,610    61,610    61,610      Budgeted use of fund balance    1,562,999    1,562,999    (1,562,999)      Total Revenues    36,049,859    36,049,859    34,356,247    (1,693,612)      Expenditures    150,890    19,600    19,503    97      Administration    1,501,550    1,363,714    137,836      Assessor    150,890    150,890    141,812    9,078      Information services    404,370    404,370    380,903    23,467      Finance department    358,100    358,100    341,511    16,589      City Clerk    156,535    162,745    (6,210)	Licenses and permits	110,700		110,700	116,408	5,708
services - Education      1,714,000      1,714,000      1,739,023      25,023        Charges for services - City      508,120      508,120      513,739      5,619        Fees and fines      3,150      3,150      7,170      4,020        Unclassified      730,460      730,460      869,015      138,555        Investment earnings      140,000      140,000      74,990      (65,010)        Transfers in      61,610      61,610      61,610      61,610        Budgeted use of fund balance      1,562,999      1,562,999      (1,562,999)      (1,693,612) <b>Total Revenues</b> 36,049,859      36,049,859      34,356,247      (1,693,612) <b>Expenditures</b> 19,600      19,600      19,503      97        Administration      1,501,550      1,501,550      1,363,714      137,836        Assessor      150,890      150,890      141,812      9,078        Information services      404,370      404,370      380,903      23,467        Finance department      358,100      358,100      341,511      16,589        City Clerk	intergovernmental	14,226,202		14,226,202	14,030,940	(195,262)
Charges for services - City      508,120      508,120      513,739      5,619        Fees and fines      3,150      3,150      7,170      4,020        Unclassified      730,460      730,460      869,015      138,555        Investment earnings      140,000      140,000      74,990      (65,010)        Transfers in      61,610      61,610      61,610      1,562,999      (1,562,999)        Total Revenues      36,049,859      36,049,859      34,356,247      (1,693,612)        Expenditures      19,600      19,600      19,503      97        Administration      1,501,550      1,501,550      1,363,714      137,836        Assessor      150,890      150,890      141,812      9,078        Information services      404,370      404,370      380,903      23,467        Finance department      358,100      358,100      341,511      16,589        City Clerk      156,535      156,535      162,745      (6,210)	Tuition and other charges for					
Fees and fines      3,150      3,150      7,170      4,020        Unclassified      730,460      730,460      869,015      138,555        Investment earnings      140,000      140,000      74,990      (65,010)        Transfers in      61,610      61,610      61,610      61,610      1,562,999      (1,562,999)      (	services - Education					25,023
Unclassified      730,460      730,460      869,015      138,555        Investment earnings      140,000      140,000      74,990      (65,010)        Transfers in      61,610      61,610      61,610      (1,562,999)        Budgeted use of fund balance      1,562,999      1,562,999      (1,693,612)        Total Revenues      36,049,859      36,049,859      34,356,247      (1,693,612)        Expenditures      19,600      19,600      19,503      97        Administration      1,501,550      1,363,714      137,836        Assessor      150,890      150,890      141,812      9,078        Information services      404,370      404,370      380,903      23,467        Finance department      358,100      358,100      341,511      16,589        City Clerk      156,535      156,535      162,745      (6,210)	Charges for services - City	508,120		508,120	513,739	5,619
Investment earnings      140,000      140,000      74,990      (65,010)        Transfers in Budgeted use of fund balance      61,610      61,610      61,610      61,610        Total Revenues      36,049,859      36,049,859      34,356,247      (1,693,612)        Expenditures      1,501,550      1,501,550      1,363,714      137,836        Assessor      150,890      150,890      141,812      9,078        Information services      404,370      404,370      380,903      23,467        Finance department      358,100      358,100      341,511      16,589        City Clerk      156,535      156,535      162,745      (6,210)				,		4,020
Transfers in Budgeted use of fund balance      61,610      61,610      61,610        Total Revenues      1,562,999      1,562,999      (1,562,999)        Total Revenues      36,049,859      36,049,859      34,356,247      (1,693,612)        Expenditures      19,600      19,600      19,503      97        Administration Assessor      1,501,550      1,363,714      137,836        Information services      404,370      404,370      380,903      23,467        Finance department      358,100      358,100      341,511      16,589        City Clerk      156,535      156,535      162,745      (6,210)						,
Budgeted use of fund balance      1,562,999      1,562,999      (1,562,999)        Total Revenues      36,049,859      36,049,859      34,356,247      (1,693,612)        Expenditures      1,501,550      1,501,550      1,363,714      137,836        Mayor      1,501,890      150,890      141,812      9,078        Information services      404,370      404,370      380,903      23,467        Finance department      358,100      358,100      341,511      16,589        City Clerk      156,535      156,535      162,745      (6,210)	5					(65,010)
Total Revenues      36,049,859      36,049,859      34,356,247      (1,693,612)        Expenditures      19,600      19,600      19,503      97        Administration      1,501,550      1,363,714      137,836        Assessor      150,890      150,890      141,812      9,078        Information services      404,370      404,370      380,903      23,467        Finance department      358,100      358,100      341,511      16,589        City Clerk      156,535      156,535      162,745      (6,210)		,			61,610	
Expenditures        Mayor      19,600      19,600      19,503      97        Administration      1,501,550      1,501,550      1,363,714      137,836        Assessor      150,890      150,890      141,812      9,078        Information services      404,370      404,370      380,903      23,467        Finance department      358,100      358,100      341,511      16,589        City Clerk      156,535      156,535      162,745      (6,210)	5	, ,				
Mayor19,60019,60019,50397Administration1,501,5501,501,5501,363,714137,836Assessor150,890150,890141,8129,078Information services404,370404,370380,90323,467Finance department358,100358,100341,51116,589City Clerk156,535156,535162,745(6,210)		36,049,859		36,049,859	34,356,247	(1,693,612)
Administration1,501,5501,501,5501,363,714137,836Assessor150,890150,890141,8129,078Information services404,370404,370380,90323,467Finance department358,100358,100341,51116,589City Clerk156,535156,535162,745(6,210)	Expenditures					
Administration1,501,5501,501,5501,363,714137,836Assessor150,890150,890141,8129,078Information services404,370404,370380,90323,467Finance department358,100358,100341,51116,589City Clerk156,535156,535162,745(6,210)	Mover	10 600		10 600	10 502	07
Assessor150,890150,890141,8129,078Information services404,370404,370380,90323,467Finance department358,100358,100341,51116,589City Clerk156,535156,535162,745(6,210)		- /		- ,		••
Information services404,370404,370380,90323,467Finance department358,100358,100341,51116,589City Clerk156,535156,535162,745(6,210)					) = = = )	- ,
Finance department358,100358,100341,51116,589City Clerk156,535156,535162,745(6,210)				,		- ,
City Clerk 156,535 156,535 162,745 (6,210)						
					,	
					,	
Economic development 96,390 96,390 94,915 1,475				,	,	1,475
	•	,		,		321,203
		, ,		, ,	, ,	7,455
		,		,	,	31,314
		, ,		, ,		(15,276)
	Fire	,		,	,	(32,646)
Code enforcement 83,615 83,615 82,900 715	Code enforcement	83,615		83,615	82,900	715
Health and welfare 297,395 297,395 292,846 4,549	Health and welfare	297,395		297,395	292,846	4,549
Education 19,867,044 19,867,044 19,432,358 434,686	Education	19,867,044		19,867,044	19,432,358	434,686
County tax 750,000 750,000 716,887 33,113	County tax	750,000		750,000	716,887	33,113
	Unclassified	51,100		51,100	27,359	23,741
Debt service (excluding education portion)      1,403,925      1,403,925      1,261,025      142,900	Debt service (excluding education portion)	1,403,925		1,403,925	1,261,025	142,900
	Transfers out	, ,		1,393,680	1,565,223	(171,543)
		36,049,859	_	36,049,859	35,083,605	966,254
Excess of Expenditures over Revenues \$ - \$ - (727,358) \$ (727,358)	Excess of Expenditures over Revenues	\$-	\$	-	(727,358)	\$ (727,358)
Fund Balance, Beginning of Year	Fund Balance, Beginning of Year		•			·
8,959,082					8,959,082	_
Fund Balance, End of Year\$ 8,231,724	Fund Balance, End of Year				\$ 8,231,724	-

See independent auditors' report.

The accompanying notes are an integral part of these financial statements.

## Delinquent Taxes Report

Tax Larce 1202      Montes Mercina S      State 56      Accon Real Tyruc      State 56        AMAGETING A REOD A      2284.8      MCCA TERM KAR      State 56      State 56        AMAGETING A REOD A      2284.8      MCCA TERM KAR      State 56      State 56        AMAGETING A REOD A      2284.8      MCCA TERM KAR      State 56      MCCA TERM KAR      State 56        AMBOLTING A RED A      State 56      MCCA TERM KAR      State 56      MCCA TERM KAR      State 56        AMBOLTING AT RED A      State 56      MCCA TERM KAR      State 56      MCCA TERM KAR      State 56        MARD MARKER      State 57      MCCA TERM KAR      State 57      MCCA TERM KAR      State 57        MARD MARKER      State 57      MCCA TERM KAR      State 57      MCCA TERM KAR      State 57        MARD MARKER      State 57      MCCA TERM KAR KAR      State 57      MCCA TERM KAR KAR      State 57        MARD MARKER      State 58      MCCA TERM KAR	<u>Taxpayer</u>	<u>Amount</u>	Taxpayer	Amount	Taxpayer	Amount
AMALTINDA A ILO DA      238.44      MACCHTERTY KERNY      52.45.44      MACON RELTY INC      51.273.90        APRILOT BETTY      51.23.55      MILLEN LAURAL      51.35.56      MACON RELTY INC      51.273.90        APRILOT BETTY      51.35.56      MACON RELTY INC      52.23.80      10.273.90        APRILOT BETTY      55.76.7      ARCON RELTY INC      52.23.80        APRILOT BETTY      55.76.7      ARCON RELTY INC      52.23.80        BARY SANT BETAL      53.81.61      ARCON RELTY INC      52.23.01        BARY SANT BETAL      53.81.61      ARCON RELTY INC      52.23.01        BARY SANT MARK      53.09.81      ARCON RELTY INC      52.23.01 </td <td>Tax Year 2012</td> <td></td> <td>MAIRS WENDA S</td> <td>\$1,607.56</td> <td>ARCON REALTY INC</td> <td>\$1,547.07</td>	Tax Year 2012		MAIRS WENDA S	\$1,607.56	ARCON REALTY INC	\$1,547.07
APDLOTS STRING      512.53      MILUR LAURA L      51,534.4      ARCON REALTY INC      51,725.9        APDRO LYINETT      52,862.5      MILURA LAURA COLORS      52,927.9      ARCON REALTY INC      52,332.0        APROS LYINETT      52,823.5      MILURA LAURA COLORS      52,927.9      ARCON REALTY INC      52,332.0        APRATS SHOR FINAN      52,823.83      MILLON LETTER TO ALL      52,323.0      ARCON REALTY INC      52,332.0        BATLEY LAURET AR TODOS      52,823.83      OBLIEN VATILIEN      51,234.81      ARCON REALTY INC      52,332.0        BATLEY LAURET AR TODOS      52,823.83      OBLIEN VATILIEN      51,234.81      ARCON REALTY INC      52,332.0        BATLEY LAURET AR TODOS      53,824.0      PARTICINE CONSTRUCT      53,824.0      ARCON REALTY INC      53,732.0        BATLEY LAURET AR TODOS      53,825.0      PARTICINE CONSTRUCT      53,825.0      ARCON REALTY INC      53,735.0        BATLEY LAURET AR TODOS      53,836.0      PARTICINE CONSTRUCT      53,836.0      PARTICINE CONSTRUCT      53,735.0        BATLEY LAURET AR TODOS      53,735.0      PARTICINE CONSTRUCT      53,846.0      PARCON REALTY INC      53,735.0	A L WEEKS	\$118.32	MAYO ANNE C	\$1,544.21	ARCON REALTY INC	\$1,610.04
ABDD UNNETTER      51.45.50      MACON RELTY INC      51.28.50      MACON RELTY INC      51.28.55        ABDD MATEW      51.33.30      MARINE RECEIVER & LACUELINE      53.55.67      MACON RELTY INC      52.20.85.77        AMER STALL      51.33.30      MARIE RECEIVER & LACUELINE      53.56.77      MACON RELTY INC      52.24.51.77        AMER STALL      51.33.30      MARIE RECEIVER      53.51.84      MACON RELTY INC      52.24.51.77        MARIE STALL      51.51.87      RATER AGREGORY      53.51.84      MACON RELTY INC      52.23.51.77        MARIES ALL      51.51.87      RATER AGREGORY      53.51.84      MACON RELTY INC      52.23.51.77        MARIES ALL      51.51.86      ROMER CHARTONNE      53.51.74      ACCON RELTY INC      52.23.51.75        MARIES ALL      51.51.86      ROMER CHARTONNE      53.51.74      ACCON RELTY INC      52.23.75        MARIES ALL STALE      51.52.87      RATER ALL STALE      52.23.75      72.23.75      72.23.75        MARIES ALL STALE      53.23.87      ROMER CHARTONNE      53.23.76      70.20.75      70.23.75        MARIES ALL STALE ST					ARCON REALTY INC	
ABBD ANTIEVY K      512.33      MURPHY REDGENCE & ACQUELINE      512.55.6      ARCON RELTY INC      52.281.00        ANDAR LIC      512.972.1      MOND IFFRIT      51.97.0      ARCON RELTY INC      52.281.00        ANY DE LUZDETHA & TODO T      22.01.53      APCON RELTY INC      52.391.2      ARCON RELTY INC      52.391.2        BENDOM DAM MRIE      51.01.53      APCON RELTY INC      52.391.2      BENDOM DAM MRIE      52.391.2        BENDOM DAM MRIE      51.01.53      APCON RELTY INC      52.391.2      BENDOM DAM MRIE      53.201.5        BENDOM DAM MRIE      51.01.51      PORTAG ORGCO Y      52.31.2      ARCON RELTY INC      53.205.2        BENDOM DAR MRIE      51.01.51      PORTAG ORGCO Y      52.20.51      ARCON RELTY INC      52.20.52        BLACK MED STRATE      51.01.51      PORTAG ORGCO Y      53.20.4      ARCON RELTY INC      52.20.52        BLACK MED STRATE      51.01.51      PORTAG ORGCO Y      53.20.4      ARCON RELTY INC      52.20.5        BLACK MED STRATE      51.01.5      PORTAG ORGCO Y      52.20.4      52.20.4      52.20.4        BLACK MED STRATE      51.00.5      PORTAG AREL						
AVMABLIC      51,82.12      NECON JEFRIY      55-67.0      ACCON RELTY INC      52,232.0        BARTES SIDIC FRANCE      52,82.13      OTMEN CATHER A      51,02.0      ACCON RELTY INC      52,32.00        BARTES TIDIC FRANCE      52,82.13      OTMEN CATHER A      51,02.00      ACCON RELTY INC      52,32.00        BARTES TIDIC FRANCE      51,02.00      ACCON RELTY INC      52,32.00      52,30.00        BURTES MONDON M      52,00.00      ACCON RELTY INC      53,00.00 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
BARE SOLOR REPAR      230.00      RADIE EDWARD      \$84.00      RACIN RELTVINC      \$2,253.14        BOULDON TAM AN TODOS      230.23.00      PATRA DECOMPY      \$1.10      RADIE RELTVINC      \$2,253.14        BOULDON TAM AN TODOS      31.09.30      PATRA DECOMPY      \$1.10      RADIE RELTVINC      \$2,253.14        BOULDON TAM AN TODOS      31.09.40      S1.09.40      \$3.09.31      RADIE RELTVINC      \$2,353.14        BOULDON TAM AN TODOS      31.09.44      DIELE CHISTOPHER      \$3.09.31      RACIN RELTVINC      \$3,20.31        BLACK TRED FORMULA      33.09.31      PATRA DECOMPUTE      \$3.09.31      RACIN RELTVINC      \$3,20.31        BLACK TRED FORMULA      \$3.27.50      PULKARD LEMMENT A HIDIN MARS IN TAME      \$1,73.73      RAMENT RELTVINC      \$2,32.40        BLACK TRED FORMULA      \$3.27.50      PULKARD LEMMENT A SHIDIN MARS IN TAMENT A HIDIN MARS IN TAMENT A HIDIN MARS IN TAMENT A SHIDIN MARS IN TAMENT						
BALLOSAN JOLANY MARIE      S1,132      PATWA GREGORY      S5.14      ACON FALTY INC      S2,53,22        BINT GROUP CA JALAN M      S100.4      FOLUND ASIC      S1,75,35      ACON FALTY INC      S1,86,23        BINT GROUP CA JALAN M      S100.4      FOLUND ASIC      S1,75,35      ACON FALTY INC      S1,86,23        BINT GROUP CA JALAN M      S100.45      FOLUND ASIC      S1,75,37      AVMALLC      S2,73,21        BULST INS STRUCT INC      S1,06,01      FOMRE CHESTOPHER      S1,87,44      AUDIT BERNADORY      S2,02,77        BULST INS STRUCT INC      S1,27,50      FOMRE CHESTOPHER      S1,02,07      AVMALLC      S2,22,77        BULST INS STRUCT INC      S1,23,25      FOMRE CHESTOPHER      S1,23,20      RATE      S2,22,77        BULC ANNAJ      S1,22,50      FOMRE CHESTOPHER      S1,23,20      RATE      S2,22,77        BULC ANNAJ      S1,22,50      FOMRE CHESTOPHER      S1,23,20      RATE      S2,22,78,23        BULC ANNAJ      S1,22,30      FOMRE CHESTOPHER      S1,32,30      RATE      S1,22,57,22        BULC ANNAJ      S1,23,25      FOMRE CHESTOPHER      S1,32,40						
EINESANDRIDON M      579.0.1      \$2.351.00      ACCIN RALTYINC      \$3.003.57        EINER GORGE GA SUSAN M      \$10.42      POUNDE LISSE C      \$1.71.53      ALCON RALTYINC      \$3.003.57        EINER GORGE GA SUSAN M      \$3.01.51      GORGE GA SUSAN M      \$3.01.51      ALCON RALTYINC      \$3.01.51        BLACK FREEDRICK      \$3.01.51      MICHAN DARY M      \$3.01.51      MICHAN DARY M      \$3.01.51        BLACK FREEDRICK GA SUSAN M      \$3.02.57      MUSHABU LIST MES SUSAN M      \$3.02.57      MUSHABU LIST MES SUSAN M      \$3.02.57        BLACK FREEDRICK GA SUSAN M      \$3.02.57      MUSHABU LIST MES SUSAN M      \$3.02.57      MUSHABU LIST MES SUSAN M      \$3.02.57        BLACK FREEDRICK GA SUSAN M      \$3.02.57      MUSHABU LIST MES SUSAN M      \$3.02.57      MUSHABU LIST MES SUSAN M      \$3.02.57        BOLDUC LANN M      \$3.02.53      BUSHABU LIST MES SUSAN MUSHABU LIST MES SUSAN MARIE      \$3.02.57      MUSHABU LIST MES SUSAN M      \$3.02.07        BOLDUC LANN M      \$3.02.53      BUSHABU LIST MES SUSAN MARIE      \$3.02.07      \$3.02.07      \$3.02.07      \$3.02.07      \$3.02.07      \$3.02.07      \$3.02.07      \$3.02.07      \$3.02.07      \$3.02.07	BAYLEY ELIZABETH A & TODD S	\$2,612.38	O'BRIEN KATHLEEN	\$1,234.51	ARCON REALTY INC	\$2,453.14
INT GEORGE C. & SUSAN M      S103.49      POLVIDE RSS C      51,715.39      ACCON FALTY INC      53,865.24        BICCYGOR DRAMLA K      \$2,103.3      POLINE RESTONER      \$2,11.51      ACCON FALTY INC      \$2,75.32        BICCYGOR DRAMLA K      \$2,125.32      POLINE RESTONER      \$2,12.51.37      AVMAN LL      \$2,12.51.37        BLACK TRED GEORGE CK & FAMELA A      \$3,29.52      POLINE RESTONE CHARTY A REID M      \$5,13.75      AVMAN LL      \$2,12.52.3        BLACK TRED GEORGE CK & FAMELA A      \$3,29.52      POLINE RESTONE CHARTY A REID M      \$5,12.05      BALES SUGE FAMAR SOC      \$2,32.49        BLADGEL ALTON F      \$15.64.08      REDUCE TATODS      \$13.00.80      \$2,37.43      BALES SUGE FAMAR SOC      \$2,52.03        BLADGEL ALTON F      \$3.60.07      ROLLEG CHARA SOC      \$2,52.07      BOLINGE CHARA SOC      \$2,52.07        BLADGEL ALTON F      \$3.60.07      ROLLEG CHARA SOC      \$2,52.07      BOLINGE CHARA SOC      \$2,52.07        BLADGEL ALTON F      \$3.63.08      ROLLEG CHARA SOC      \$2,52.07      BOLINGE CHARA SOC      \$2,52.07        BLADGE CHARA SOC      \$2,52.07      BOLINGE CHARA SOC      \$2,52.07      BOLINGE CHARA SOC						
IDCIDEND RONALD K      S35.10      POINTER CIRSTOPHER      SED.2      ACCON FRAITY INC      S2.708.72        BULS TRE SERVICE INC      34.308.31      POINTER CIRSTOPHER      S1.21.43      AUCON FRAITY INC      S2.278.37        BULS TRE SERVICE INC      34.308.31      POINTER CIRSTOPHER      S1.21.43      AUCON FRAITY INC      S2.227.40        BULS TRE SERVICE INC      34.31.32      POINTER CIRSTOPHER      S1.21.43      AUCON FRAITY INC      S2.228.40        BULS TRE SERVICE INC FAIL SERVICE INC AUL IS AULT INC FAIL      S2.228.40      S2.228.40      S2.228.40        BULDUC ANNA J      S66.44      RODRIGUE GUINT FAIL      S2.485.30      BOLTUC ANNA J      S2.485.30        BULDUC ANNA J      S66.44      RODRIGUE GUINT FAIL      S2.485.30      BATCY FULLOR DOR NAT AURA      S1.21.22        BULDUC ANNA J      S66.44      RODRIGUE AUX AURA TO LINE SERVICE INFORMATION INFORMATION FAIL      S2.228.40        BULDUC ANNA J      S66.44      RODRIGUE AUX AURA TO LINE SERVICE INFORMATION INFORMAT						
BICCHORD ROMAD K      S12.013      POINTER CHRISTOPHER      S12.81.8      ACCON REALT UNC      \$4.735.22        BLACK FRED C MONTRINE LLC      S.27.53.0      POINTER A RIFED A & ALELD M      S.7.53.7      AVAAAL LC      S.2.7.83.7        BLACK FRED C MONTRINE LLC      S.27.53.0      POINTER A RIFED A & ALELD M      S.7.53.7      AVAAAL LC      S.2.7.83.7        BLADSE FRED C MONTRINE LLC      S.2.7.63.7      BATTON FRANCAL ASSOC      S.2.7.62.7        BLADSE LLATON F      S.98.47      REDEVENT TYTON S      S.2.9.84.83      BRADDO NARLY FLIZARETH A & TODO S      S.2.7.62.8        BLOUC ANNAI      S.2.7.2.3      ROLLING SANT      S.2.9.84.83      BRADDON NART VILLATON F      S.2.9.84.83        BLOUC ANNAI      S.2.7.2.3      ROLLING SANT      S.2.9.8.63      BRADDON NART VILLATON F      S.2.9.8.63        BLADSE FRANCING      S.2.9.8.63      S.9.4.67.7      S.2.9.8.63      S.9.4.67.7      S.2.9.8.63      BRADDON NART VILLATON F      S.2.9.8.63      S.9.4.67.7      S.9.						
BILLS THE SERVICE INC      94.09.50      POMERLAJ UJUDITA A      \$1,273.77      AUDET BERNANDER Y      \$40.20        BILACK TRED GROVERTIS LLC      \$3,273.67      QURRION WARNE R      \$1,273.77      AVMAR LLC      \$2,128.11        BILACK TRED GROVERTIS LLC      \$3,273.67      QURRION WARNE R      \$1,273.77      \$1,273.27      \$1,273.27      \$1,273.27      \$1,273.27      \$1,273.27      \$1,273.27      \$1,273.27      \$1,273.27      \$1,273.27      \$1,273.27      \$1,273.27      \$1,273.27      \$1,273.29      \$1,273.29      \$1,273.29      \$1,273.29      \$1,273.29      \$1,274.27      \$1,273.29      \$1,273.29      \$1,274.28      \$1,274.29 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
BLACK TREDERICK G. & PANELAA      52.02.7      COUNT NOW NOTE R      S66.28      ADRES SHORE PANIN      S22.27.8        BLADSELL ALTON F      S16.43      REPORT MARY      S13.10      BARTON FLANCIAL ASSOC      S2.28.57.8        BLADSELLATON F      S16.43      REPORT MARY      S2.16.57.0      BARTON FLANCIAL ASSOC      S2.28.57.8        BLADSELLATON F      S16.43      ROPELY TRANS      S2.06.57.0      BARTON FLANCIAL ASSOC      S2.78.53.0        BLODUC LANAN      S2.28.57.0      RONAN MARSY HIARSY HIFRARY      S2.06.50      BARTON FLANCIAL ASSOC      S2.98.60        BLODUCHRIE TINTS      S2.83.10      ROUNTRIE GAL      S2.04.50      S0.00.44.10.10.10.10.10.10.10.10.10.10.10.10.10.						
BIARDELLATION F      S164.97      REDUCT TATODS      S44.83      BARD Definition F      S2,223.49        BOLDUC ANNA,      S166.07      S166.07      S150.07      S150.07 <td< td=""><td>BLACK FRED G PROPERTIES LLC</td><td></td><td>PUSHARD JEFFREY A &amp; HEIDI M</td><td></td><td>AVMAR LLC</td><td></td></td<>	BLACK FRED G PROPERTIES LLC		PUSHARD JEFFREY A & HEIDI M		AVMAR LLC	
BLARDELATEON F      S198.67      RIBEOUT MAAY      S15.7.02      RANTOF ITRAAUCALASSOC      S15.7.23        BOLDUC ANNA J      S106.4      RORING GURAL ALSOCAL      S2.068.10      RAULP ELZABETH & FODDO S      S2.7.48.33        BOLDUC ANNA J      S12.26.8      RORING GURAL MASH MAST FEDALY      S138.44      FALJODI MART      S139.23        BIRADODI TACCY L      S951.01      ROUMED MASH MASH STEPALY      S107.59      RERETAR MORTAL MASH MARE      S159.12        BIRADODI TACCY L      S951.01      ROUMET F CALL      S10.61      S10.61 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
BOLDUC ANNAJ      S568.44      RODRIGUE GLORIAJ      S2,885.20      BALVEY SLABETH A & TODD S      \$2,788.37        BOLDUC ANNA      S1,375.40      BOLDUK ANNA      S1,387.40      BRADUC DIN DAW MARE      \$1,393.40        BOLDUC ANNA      S1,383.60      ROMAND MARSH MASS THERAPY      \$38.86      BENT GEORGE C & SUSAN M      \$53.80.26        BOLDUC ANNA DRIGHT J      S13.91.30      ROMAND ANSH MASS THERAPY      \$39.80      BENT GEORGE C & SUSAN M      \$53.80.26        BORTON ROBERT J      S13.91.30      ROMAND ANSH MASS THERAPY      \$39.80      BILV TREE DRIVE IN C      \$73.80.27        BURTON ROBERT J      S13.81.30      RUST THE STRUCE IN C      \$73.80.27      \$10.02 FPT TOLD AFE      \$53.83.20      BURTON FRANCINC IN C      \$73.80.27        BURTON ROBERT J      S1.23.85.10      SUT HEND CAFE      \$53.80.20      BURTON FRANCINC IN C      \$73.80.27        BURTON ROBERT J      S1.23.86.10      SURCE A FRANCINC IN C      \$73.80.27      \$10.85.80        CACKTONDES RESTAURANT      \$1.23.86.00      SURTE HID AFE AND HID AFE						
BOLDUC JANNA J      \$1,372.30      ROLIND SALE L& SUZANNE      \$1,873.40      REALDON TAM MARIE      \$1,173.90        BOLUCHE RINKST      \$341.55      ROSENTHAL EVELVIN 198 TRUST      \$13.92.30      BERTSKINJOROAN M      \$398.20        BOLUCHE RINKST      \$341.55      ROSENTHAL EVELVIN 198 TRUST      \$13.92.30      BERTSKINJOROAN M      \$31.93.02        BACGON RACEYL      \$351.01      ROWITHE & GALL      \$1.07.05      BERTSKINJOROAN M      \$31.93.02        BACTON RACEYL      \$351.01      SOUCE PATICAL      \$21.65      BERTSKINJOROAN M      \$31.93.02        BURTS THOMAS J      \$50.00      SOUCE PATICAL      \$1.27.05      BILLS THE SERVICE INC      \$7.93.02        BURTS THOMAS J      \$50.00      SOUCE PATICAL      \$1.27.05      BILLS THE SERVICE INC      \$7.93.02        BURTS THOMAS J      \$5.93.07      SUUTI KIN CAFE ILC      \$1.26.05      BILLS THE SERVICE INC      \$7.93.02        BURTS THOMAS J      \$1.93.02      SUUTI KIN CAFE ILC      \$1.26.06      BILLS SERVICE INC      \$7.93.02        BURTS THOMAS J      \$1.93.02      SUUTI KIN CAFE ILC      \$1.27.06      BILLS SERVICE INC      \$7.93.34.5        CARRON LOSON TA						
BOLCHER REINST      S94.355      ROUNTRE GALL      S15.20      BETREBRIAN MICHAEL      S15.20        BACGDON RACEY L      S15.21      S15.21      BETREBRIAN MICHAEL      S45.06        BACGDON RACEY L      S15.23      S16.24      BETREBRIAN MICHAEL      S45.06        BURNS FINANCI L      S55.06      S15.06.07      SOUCLES V& A MELISA      S120.15      BILLST BURNS FINANCIA      S120.15        BURNS FINANCIA L      S55.06.07      SOUCLE PATRICLA      S120.15      BILLST BURNS FINANCIA      S120.26        CARMINGAL INVETUE F&      S55.06.07      SOUTHE NO CAFE LLC      S12.85.8      BILLST BURNS FINANCIA      S43.03.82        CARRON JASON P      S558.67      SUSJANE A      S12.26.8      BILLST CHILLTON F      S13.35.23        CARNO LAGON D      S15.70.91      THW ENTRARKES LLC      S10.00.11      S15.26.25        CARRON JASON D      S15.70.91      THOURDER FOR STALL TON F      S13.36.03        CARNO LAGON D      S15.70.91      THOURDER FOR STALL      S10.00.01      S13.36.03        CARNO LAGON TRACY      S13.74.01      S13.74.03      S13.74.03      S13.74.03        CARNON TRACY      S13.74.						
BRAGDON TRACEY L      S951.01      ROUTREE GAIL      S1,070.59      BERERAN MICHAEL      S450.02        BRTON ROBERT J      51,221.53      SHAM-ARE      S16.43      S191.22      BICKY ROBO RONAD K      S191.22        BROWN IJEAN L      S584.09      SINLAR RD ROUGLAS W & MEUSSA M      S1991.00      BILX THE SERVICE INC      S7930.02        BURKS THOMAS J      S12.245      SOLITE PATICAL      S191.21      BILX THE SERVICE INC      S47.38.33        BURKS THOMAS J      S12.245.05      SOLITE PATICAL      S12.85.10      BULK FRED G FMORPHTELLA      S1.34.33        CARADINASON P      S13.86.13      SUPE CHINA BUFFET      S3.24.55.00      BURK STHOMANT      S1.345.39        CHARCTE COURS ON D      S1.370.91      TRUE DETRIPRISES LLC      S9.090.14      BULK STY COUNSELLATON F      S1.345.39        CONVERSE ROSS      S1.01.61.71      THIBODALIN IRGINALD      S7.88.81      BULD COURANIA      S1.345.39        CONVERSE ROSS      S1.01.61.71      THIBODALIN IRGINALD      S7.88.81      BULD COURANIA      S1.345.39        CONVERSE ROSS      S1.01.62.11      TONMELY MICHAELE      S1.23.73      BULK STRIVIK MINK A      S1.335.44	BOLDUC JOAN M	\$1,283.69		\$9.86	BENISSAN JORDAN M	\$898.20
INFERT ON ROBERT J      51,291.26      SHARAM ROUGLS V & MULSSA M      SP01.00      DICKORD ROMALD K      S331.22        BURNN FLOMAS J      S5,640.77      SOUCE PATRICIA      S119.15      BULST TRE SERVICE INC      S790.02        BURND RULTING G      S2,834.36      SOUTH IND CAFE      S18.26.16      BLACK TRED CENDER SILL      S4,343.02        CACACATORS RESTAURANT      S1,232.30      SOUTH IND CAFE      S1,265.16      BLACK TRED CENDER SILL      S4,448.15        CANNOCAL MINTE E & L      S4,863.03      S14.61.04      S4,343.02      S4,468.15        CANNOCAL MINTE E & L      S4,863.03      S14.61.04      S4,343.02      S4,468.15        CANNOCAL MINTE E & L      S4,863.03      S14.61.04      S4,468.15      S1,453.05        CANNOCAL MINTE E & L      S4,863.03      S1,865.01      S1,855.01      S1,856.03      S1,243.01      S1,856.03      S1,243.01      S1,856.03      S1,243.01      S1,856.03      S1,243.01      S1,856.03						
IRROW LEAN L      S683.00      SINCLAIR DOUGLAS WARLISSAM      \$991.00      INCIST TRE SERVICE INC      \$1,182.07        BURNS THOMAS J      S563.00      SINCLAIR DOUGLAS WARLISSAM      \$1,912.00      SINCLAIR DOUGLAS WARLISSA      \$1,912.00      \$1,912.00      \$1,913.00        BURNS THOMAS J      S2,834.55      SOUTH FND CAFE      \$1,283.61      BLACK TRED EPROPERTIES LICK S1,243.63      \$1,403.62        CARON AGON P      S398.01      SUPER CHINA BURFT      \$2,426.80      BLASDELL AITON F      \$1,93.63.63        CARON AGON P      S398.07      SUPER CHINA BURFT      \$2,426.80      BLASDELL AITON F      \$1,93.63.63        CARON AGON P      S398.01      TIAN ENTERDINISTIC      \$1,03.63.01      BLASDELL AITON F      \$1,36.33        CARON AGON TUSA D      \$1,075.61      TROMESTIMA RA BURFT      \$1,02.61.61      \$1,00.01.61      \$1,05.66.64        CORNON TAMAY      \$1,136.60      TRUP PALL R& ALICE M      \$3,737.85      BOLDUC CANA A      \$1,36.66.64        CORNON TAMAY      \$1,365.61      TRUP PALL R& ALICE M      \$3,737.85      BOLDUC CANA A      \$1,36.66.64        CORNON TAMAY      \$1,365.64      TRUPAL PALL R& ALICE M      \$3,737.85						
BUBNS THOMAS.J      SS.640.77      SOUCIP FATRICIA      \$119.15      BULST THE SERVICE INC      \$790.02        BURTOR HAULING G      S2.843.62      SOUTH ND CAFE      SS.840.77      SOUCIP ATRICIA      \$1.325.51      BULST THE SERVICE INC      \$3.433.62        CARCIADRES RESTAURANT      S1.232.50      SOUTH ND CAFE      \$1.235.61      BUACK REPOENCE INC & SA.408.25        CARON LASON P      \$398.61      SUPER CHINA BUFFET      \$2.465.00      BUASDELLAITON F      \$1.363.90        CHIDS GORDON D      \$1.970.31      TWE METERPRISES LC      \$3.00.14      BUACK REPOENCE RECUTON      \$3.866.80        CONVERSE ROSS      \$1.10.43      THIBIODAL REGINALD      \$2.78.75      BULE SWY CONSULING      \$1.33.53.61        CARANGRO LUSA D      \$1.06.63      TOWINSER MICRALE      \$1.55.75      BOHDUC ANAL      \$5.66.63        CONVERSE ROS      \$1.10.50.71      THOMENER MICRALE      \$1.35.56      \$1.00.66.64      \$1.00.75      \$1.00.73.77      \$1.35.56      \$1.00.81.77      \$1.35.56      \$1.00.81.77      \$1.35.56      \$1.00.81.77      \$1.35.56      \$1.00.81.77      \$1.35.56      \$1.00.81.77      \$1.35.64.13      \$1.00.81.10      \$1.37.86      \$1.00.						•
BUXTON PAULINE 6      52.83-56      SOUTH END CAFE      \$58.28      BUXC STRESSTURIANT      \$4,73.83        CARMINGALE MYRTE FE &      \$66.07      STVENS DEAN H      \$4,359.99      BUACK FREDERICK & R PAMELA A      \$4,408.25        CARDIN JASON P      \$398.60      SUPER CININA BUFFET      \$2,466.00      BUASDELL ALTON F      \$1,30.89.60        CHARTET GUIN C      \$7.66.07      SUSJEN ANA A      \$1,22.64.84      BUASDELL ALTON F      \$1,30.83.60        CONDERSE ROSS      \$1,10.17      THEW DEMERRIGES LLC      \$2,07.67      BUASDELL ALTON F      \$1,36.63        CONDERSE ROSS      \$1,10.17      THEBODEAU REGINALUEE      \$2,78.87      BUASDELL ALTON F      \$1,36.63        CONDERSE ROSS      \$1,10.17      THEBODEAU REGINALUEE      \$1,30.18      BUDDUC ANNA I      \$1,56.64        CERNON GARY R BROOK TRACY      \$1,32.54      TATADEVCOMPTONINC      \$1,78.18      BUDUC ANNA I      \$1,56.64        DEVORT CRYSTAL L      \$1,33.54      VTAT DEVCOMPTONINC      \$1,33.58      BUDUC ANNA I      \$1,56.64        DORALT CRYSTAL L      \$1,37.81      WATERVILLO CAKS LLC      \$1,33.88      BUDUCH ANNA I      \$1,56.64        DORALT CRYSTAL						
CARMICALEL MYRTLE F. B.      5468.07      STEVENS DEAN H      54,350.99      BALSCP FEDERUCK & PAMELA A      54,408.25        CHARD HASON P      S398.05      SUPER CIMINA BUFFET      52,466.00      BLASDELL ALTON F      51,363.35        CHARD TER DUN C      5768.07      SUSI JANE A      51,228.48      BLASESLE CUTTON      5536.80        CONVESSE ROSS      51,104.17      THBODRAU REGMALD      5278.87      BONTRE KARTHYN A      51,319.34        CORNON TAMMY      51,375.31      THOORSMOOT TUSSAME      51,257.57      BONTRE KARTHYN A      51,319.34        CRAND TASTACT      51,104.18      DOLDU CANNA J      5662.25      CRANT RABOOKS TRACY      51,328.38      BODLOC CANNA J      51,366.66        CRONT GARY RA BROOKS TRACY      51,327.33      WITERVUE CONFERG R      5292.44      BODLOC CANNA J      5363.62        DIOR JENNER'ER      51,327.33      WITERVUE CONFERG R      520.44.39      BODLOC CHER G      53,144.39        DIOR JENNER'ER      51,327.33      WITERVUE CONFERG R      532.44.39      BODLOC ROLANA A      532.44.39        DIOR JENNER'ER      51,327.33      WITERVUE CONFERG R      532.44.39      BODLOC ROLANA A      5						
CARON LASON P      \$338.61      SUPER CHINA BUFET      \$2,465.00      BLASDELL ALTON F      \$1,363.39        CHARETTE OLIN C      \$758.07      SUSJ.NAFA      \$1,22.84      BLASDELL ALTON F      \$1,363.39        CONVESES FORSS      \$1,107.91      THBODEXAL REGINALD      \$278.87      BLUE SYCOUNSELING      \$31.83.81        CORSON TAMMY      \$1,479.81      THOOPSAMOOT TUSAAREE      \$1,525.75      BOUNER KATHEYN A      \$3,339.54        CORSON TAMMY      \$1,185.60      TUC PAULIR & ALICE IN      \$578.45      BOLDUC ANNA J      \$5,666.4        CORNEG RAYR & BROOKS TRACY      \$1,325.43      VTA DEVICIOPMENT INC      \$1,781.83      BOLDUC CRIVARA J      \$5,666.4        DEVORT CRYSTAL L      \$1,887.81      VOTK EWINP F/K/A GOGAN      \$237.82      BOLDUC ANARA MA RAMA      \$988.54        DORA TRACY      \$373.53      VITERVILLE DAKS LLC      \$1,338.80      BOLDUCARDA RAMA MA      \$988.54        DORAPER GWINTEN'LI      \$4,772.83      WATERVILLE DAKS LLC      \$1,348.20      BOLDUCARDA RAMA MA      \$598.54        DORAPER GWINTEN'LI      \$4,772.83      WATERVILLE DAKS LLC      \$3,424.29      BOLDUCARDA RAMAN      \$598.56        DO	CACCIATORES RESTAURANT		SOUTH END CAFE LLC		BLACK FRED G PROPERTIES LLC	\$3,433.62
CHARTTY CUIN C      \$768.07      SUSI JANE A      \$1,228.8      BLAISDELLAITON F      \$1,338.30        CONVERSE ROSS      \$1,104.71      THIBODEAU REGNALD      \$278.87      BULE SKY COUNSELING      \$1,235.7        CONKONT TAMMY      \$1,473.81      THOODSAMOOT TUSSANEE      \$1,525.7      BOILDUC ANNA J      \$562.25        CRANFORD LISA D      \$1,166.61      TEU FAULU R. A LUCE      \$378.45      BOLDUC ANNA J      \$562.25        CRANFORD LISA D      \$1,256.66      TEU FAULU R. A LUCE      \$378.45      BOLDUC ANNA J      \$5,266.64        CRONG RAWR & BROCKS TRACY      \$1,325.75      VELAZQUEZ CONFESOR IR      \$392.49      BOLDUC ANNA J      \$5,266.64        DIXON STACY      \$373.41      VOTE WENY F/A/A GOGAN      \$287.83      BOLDUC RICHARD H & ANNA      \$988.54        DIXON STACY      \$373.41      VOTE WENY F/A/A GOGAN      \$287.83      BOLDUC RICHARD H & ANNA      \$1,060.48        DIXAR PROFENTIS LIC      \$1,374.47      WATEWILE OAS LIC      \$1,382.80      BOULCHARD MARIN M & \$1,060.48      \$1,060.48        DIVER DUSTIN      \$478.93      BULMARD CLESTS      \$3,061.24      \$3,061.24      \$3,061.24        DIVER DUSTIN<						
CHUB GORDON D      \$1,970.91      TW ENTERPRISES LLC      \$9,900.1      BLAKESLEE CUFTON      \$338.80        CONVERSE ROSS      \$1,147.1      THIBODEAL REGNALD      \$278.87      BLUE SY COUNSELING      \$1,283        CORNOR TAMMY      \$1,479.81      THOOPSAMOOT TUSSANEE      \$1,325.47      BULDE VAIL ANNA I      \$5662.25        CRESS WANDA      \$1,186.60      TRUE PAUL IR & ALICE M      \$378.48      BOLDUC ANNA I      \$1,666.64        CORNE GARY & BROOK TRACY      \$1,325.24      VEXZUE CONFESOR IR      \$332.94      BOLDUC ANNA I      \$1,666.63        DEVORT CRYSTAL L      \$1,335.48      WISTA DEVELOPMENT INC      \$1,783.88      BOLDUC ANNA I      \$1,666.74        DORA FR & BROOK TRACY      \$1,335.48      WISTA DEVELOPMENT INC      \$1,338.20      BOUCHARD CELSTE      \$306.12        DORAPER OWHTRY III      \$4,773.53      WATERVILLE OAS LLC      \$1,348.20      BOUCHARD CELSTE      \$306.34        DARAPER OWHTRY III      \$4,773.53      WATERVILLE OAS LLC      \$3,402.39      BOURCHARD CHARD MARE MARE MARE MARE MARE MARE MARE MARE						
CONVERSE ROSS      \$1,104.71      THIGODEAU REGNALD      \$278.87      BULE SKY COUNSELING      \$1,213.54        CORSON TAMMY      \$1,105.91      TROOMBLY MICHAEL B      \$1,313.54      S1,225.75      BOTHKE KATHRYN A      \$1,319.54        CRAND RAD      \$1,316.56      FUE PULU IR A AUCE      \$378.45      BOLDUC ANNA J      \$562.57        CROSON TANAY      \$1,325.26      VELX2QUEZ CONFEGOR IR      \$397.44      BOLDUC IOAN M      \$5,366.64        CROND STACY      \$373.41      VOTE WENNY F/V,40 GOGAN      \$287.82      BOLDUC RICHARD H & ANNA      \$988.53        DIXON STACY      \$373.41      VOTE WENNY F/V,40 GOGAN      \$287.82      BOLDUC RICHARD H & ANNA      \$998.53        DORR JENNIFER      \$1,074.75      WATERVILE OAKS LIC      \$1,382.90      BOUCH RICHARD CARENT M & \$1,006.32        DRF PROFERTIS LIC      \$47.78.53      WATERVILE OAKS LIC      \$3,43.91      BAGDON TRACEY L      \$57.51        DUHCHARD KA & ST AMAND SHARI      \$1,97.58.40      WITER WILLE OAKS LIC      \$3,40.50      BAGDON TRACEY L      \$57.51        DUHCHARD KA & ST AMAND SHARI      \$1,97.58      WILLET TINA M      \$1,38.51      S00000 DOTACEY L      \$57.57.51						
CORSON TAMIANY      \$1,479.81      THOOPSAMOOT TUSSANEE      \$1,50      BOHNER KATHENY A      \$1,319.54        CRANEGRO LISA D      \$1,66.61      TROMILEY MICHAEL B      \$1,104.18      BOLDUC ANNA J      \$5,666.64        CORNE GARY & BROOKS TRACY      \$1,355.26      FUELZUZE CONFESOR IR      \$332.44      BOLDUC CANNA J      \$1,366.64        CORNE GARY & BROOKS TRACY      \$1,337.41      YOTE WONDY FI/A/ GOGAN      \$237.28      BOLDUC CRITER G      \$21,44.39        DIXON STACY      \$1,337.41      YOTE WONDY FI/A/ GOGAN      \$237.28      BOLDUC CRITER G      \$21,44.39        DIXON STACY      \$1,337.31      YOTE WONDY FI/A/ GOGAN      \$237.28      BOLDUC CRITER G      \$21,44.39        DIXON STACY      \$1,378.31      WATERVILLE OASS LLC      \$3,39.29      BOUCHARD ACENTY      \$306.12        DRAFE GWINIFE      \$1,479.81      WATERVILLE OASS LLC      \$3,49.29      BROORD TRACEY L      \$375.51        DUFE BOLSTIN      \$272.56      WATERVILLE OASS LLC      \$3,49.29      BROORD TRACEY L      \$375.51        DUFE BOLSTIN      \$528.30      WILLE OASS LLC      \$3,49.29      BROORD TRACEY L      \$377.51        DUFFE PAMELE AAS STA						
CRESS WANDA      \$1,186.00      TRUE FAUL.R& AUCE M      \$37.80      DOLDUC ANNA J      \$1,666.64        CRONE GARY & BROOKS TRACY      \$1,335.48      VISTA DEVELOPMENT INC      \$1,338.18      DOLDUC CIANTA A      \$1,346.63        DEVIDOT CRYSTAL L      \$1,335.48      VISTA DEVELOPMENT INC      \$1,378.28      BOLDUC CRITER G      \$2,414.39        DIXON STACY      \$3,374.10      VOEW WENY FK/A GOGAN      \$2,37.28      BOLDUC CHARD KAREN & \$1,004.34        DORAPER GWHITFVIIL      \$1,378.33      VATERVILLE OAS LLC      \$3,39.20      BOUCHARD ACENT      \$3,004.38        DORAPER GWHITFVIIL      \$1,378.34      VATERVILLE OAS LLC      \$3,49.23      BOUCHARD ACENT      \$3,004.84        DIVER DISTIN      \$59.38      WATERVILLE OAS LLC      \$3,78.19      BRAGON TRACEY L      \$3,73.61        EMERY PAMELA A & ST MAND SHARI      \$1,978.58      WILLETTE RICHARD      \$4,005.87      \$1,373.61        EVRINGT AMAND SHARI      \$1,978.58      WILLETTE RICHARD      \$3,43.28      \$1,003.15        EVRINGT AMAND SHARI      \$1,373.51      \$1,003.53      \$1,374.61      \$1,374.61        EVRINGT AMAND SHARI      \$1,38.35      WOODD SHANE      \$3,373.81 <td>CORSON TAMMY</td> <td>\$1,479.81</td> <td>THOOPSAMOOT TUSSANEE</td> <td>\$1,525.75</td> <td>BOHNER KATHRYN A</td> <td>\$1,319.54</td>	CORSON TAMMY	\$1,479.81	THOOPSAMOOT TUSSANEE	\$1,525.75	BOHNER KATHRYN A	\$1,319.54
CRONE GARY R & BROOKS TRACY      \$1.425.25      VELAZQUEZ COMFESOR JR      \$32.94      BOLDUC PETR G      \$1.246.36        DEVOGT CRYSTAL      \$1.395.48      VIST AD EVELOPMENT INC      \$1.378.18      BOLDUC PETR G      \$2.144.39        DDORN ISACY      \$373.41      VOYE WENDY <i>F/KA</i> GOGAN      \$2.87.82      BOLUCU RICHARD H & ANNA      \$988.54        DDR JENDERG WHITNEY III      \$4.778.53      WATERVILE DAKS LLC      \$1.33.88      BOUCHARD CHESTE      \$306.12        DRF PROFENTIES LLC      \$37.24      WATERVILE DAKS LLC      \$2.40.01      BOUCHARD CHENETS      \$307.62        DUCHARDE BONNE      \$37.25      WATERVILE DAKS LLC      \$3.49.23      BOUCHAR ENNETY      \$57.54.94        DUCHARDE BONNE      \$57.25      WATERVILE DAKS LLC      \$3.49.29      BRAGDON TRACEY L      \$57.54.94        PAMELA A \$57.4MAND SHARIN      \$5.135.44      WILLETTE TICHARD      \$4.405.99      BRAGDON TRACEY L      \$57.75.47        PAMELA A \$57.4MAND SHARIN      \$5.135.44      WILLETTE TICHARD      \$4.405.99      BRAGDON TRACEY L      \$57.75.47        PAMELA A \$57.4MAND SHARIN      \$5.135.44      WILLETTE TICHARD      \$4.405.99      BRAGDON TRACEY L      \$5.77.64.18 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
DPLOOT CRYSTAL L      \$1,395.48      VISTA DEVELOPMENT INC      \$1,218.38      BOLDUC PETER G      \$2,124.39        DORON STACY      \$337.41      VOTE WENDP F/R/N.GGGAN      \$287.82      BOLUCE RICHARD H& ANNA      \$398.54        DORADELENNIFER      \$1,083.71      WATERVILE DAKS LLC      \$1,383.59      BOUCHARD CARENT & \$1,004.48        DRAPER GWINTEY III      \$4,778.53      WATERVILE DAKS LLC      \$2,420.81      BOUCHARD CARENT & \$1,005.75        DUCHARD MER BONNE      \$27.55      WATERVILE DAKS LLC      \$3,492.39      BOURDU JUDTH      \$57.52        DUCHARD ME BONNE      \$57.54      WATERVILE DAKS LLC      \$3,492.39      BRICON TRACEY L      \$57.54        DUCHARD ME BONNE      \$51.55      WATERVILE DAKS LLC      \$3,492.39      BRICON TRACEY L      \$57.54        PUERNY MANELA & \$T AMAND SHART      \$1,374.51      WATERVILE DAKS LLC      \$3,492.19      BRICON TRACEY L      \$57.50        PUERNY MANELA & \$T AMAND SHART      \$1,374.51      WATERVILE DAKS LLC      \$3,492.19      BRICON TRACEY L      \$57.57.51        PUERN FARMELA & \$T AMAND SHART      \$1,374.51      WATERVILE DAKS LLC      \$3,492.19      \$50.446.19      \$1,371.56        PUERN F						
DIXON STACY      \$373.41      VOTE WENDY F/XA GOGAN      \$28.22      BOLUDAR ICRICHARD H & ANNA      \$988.54        DORR JENNIFER      \$1.01.71      WATERVILLE DAKS LLC      \$1.33.88      BOUCHARD CALESTE      \$306.12        DRF PROFENTIES LLC      \$31.79      WATERVILLE DAKS LLC      \$2.420.81      BOUCHARD CALESTE      \$309.82        DRF PROFENTIES LLC      \$37.78      WATERVILLE DAKS LLC      \$2.420.81      BOUCHARD CHENST      \$375.55        DUCHARME BONNE      \$377.55      WATERVILLE DAKS LLC      \$3.431.29      BRAGDON TRACEY L      \$57.51        DUCHARME BONNE      \$51.775.55      WATERVILLE DAKS LLC      \$3.49.13      BRAGDON TRACEY L      \$57.57.51        DUFE DUSTIN      \$51.85.47      WILLETTE RICHARD      \$4.405.99      BRAGDON TRACEY L      \$5.1.374.61        ENTRUST ADMIN INC FBO ROBERT S      \$1.285.47      WILLETTE RICHARD      \$1.31.74      \$1.474.42        FAMILY PICTERTAINMENT CENTER IN      \$4.65.39      WOOD SHANE      \$397.50      BROWN HEADALD      \$1.371.66        FORTIN ILLZAMERT ANNEMEL CENTER IN      \$4.63.39      WOOD SHANE      \$397.50      BROWN MICHARL      \$1.244.42        FAMILY PICTERTAINMENT C						
DDRAPER G WITHEY III      S1,08.17      WATERVILLE OAKS LLC      S1,38.89      BOUCHARD CELESTE      S30.612        DRAPER G WITHEY III      S4778.53      WATERVILLE OAKS LLC      S1,38.80      BOUCHARD KAREN M&      \$1,040.48        DR PROPERTIES LLC      S147      WATERVILLE OAKS LLC      S3,49.23      BOUCHER ERNEST      \$908.82        DUPE RODERTIES LLC      S147      WATERVILLE OAKS LLC      S3,49.29      BOUCHER ERNEST      \$908.82        DUPE DUSTIN      S59.85      WATERVILLE OAKS LLC      \$4,40.99      BRAGDON TRACEY L      \$577.51        DUPE DUSTIN      S59.85      WILETTE INA M      \$1,437.461      \$1,374.61      \$1,374.61        ENTING YULLIMAR TIS      S1,975.59      WULETTE TINA M      \$1,263.73      BRIGON TRACEY L      \$1,374.61        EVING WILLIMAR TIS ANDRIA      \$1,437.49      WULETTE TINA M      \$1,263.73      BRIGON TRACEY L      \$1,374.61        EVING WILLIMAR TIS ANDRIA      \$1,437.49      WULETTE TINA M      \$1,263.73      BRIGON TRACEY L      \$1,374.61        EVING WILLIMAR TIS ANDRIA      \$1,437.49      WULETTE TINA M      \$1,263.73      BRIGON TRACEY L      \$1,374.61        EVING WILLIMA						
DRF PROPERTIES LLC      S14.79      WATERVILLE OAKS LLC      S24.20.81      BOUCHER ERNEST      S908.82        DRF PROPERTIES LLC      S472.61      WATERVILLE OAKS LLC      S34.341.29      BRAGDON TRACEY L      S572.51        DUCHARME BONNIE      S72.56      WATERVILLE OAKS LLC      S4,341.29      BRAGDON TRACEY L      S9.795.49        BERRY PAMELA & ST AMAND SHARI      S1.978.84      WILLETTE RICHARD      S4,405.99      BRETON ROBERT J      S1.374.61        ENTRY DAVIELA & ST AMAND SHARI      S1.88.47      WILLETTE TINA M      S1.638.73      BRIDGES ROMALD H      S1.374.61        ENTING WILLIAM H II & MARIA      S1.031.54      WOOD SHANE      S282.61      BROWN MICHAEL      S42.44.22        FORTIN EUZABETH AN MARIA      S1.335.59      WOODDERY ANTHONY & MELISA      S1.364.16      BROWN MICHAEL      S42.30.31        FORTIN EUZABETH ANN BOLSTEAD      S4.376.85      Tax Year 2013      BUCKNAM DAVID      S1.315.44        FULRE RICHARD O JR      S1.935.61      ADOEGY DOO PET CARE CTR      S64.31      BUCKNAM DAVID      S1.345.75        FULRE RICHARD D JR      S1.935.77      AL WEEKS      S1.25.69      BUCKNAM DAVID A      S1.345.77						
DRF PROPERTIES LLC      \$87.2.61      WATERVILLE OAKS LLC      \$3,492.39      BOURQUE JUDITH      \$375.56        DUCHARME EDONNIE      \$72.56      WATERVILLE OAKS LLC      \$4,341.29      BRAGDON TRACEY L      \$575.61        DUERDE DUSTN      \$69.85      WATERVILLE OAKS LLC      \$59.78.19      BRAGDON TRACEY L      \$572.56        EMERY PAMELA & \$5T AMAND SHARI      \$1,978.58      WILLETTE TINA M      \$1,638.73      BRIDOS ROBERT J      \$1,374.61        ERVING WILLIAM R SR      \$27.49.2      WOOD SHANE      \$979.50      BROWN CHARLES      \$706.47        FAMILY ENTERTININKENT CENTER IN      \$4,369.59      WOOD SHANE      \$979.50      BROWN MICHAEL      \$432.29        FORTIN ELIZABETH AN ROLSTEAD      \$4,378.55      YUOD SHANE      \$335.59      UCRNAM DAVID      \$1,124.42        FORTIN ELIZABETH AN ROLSTEAD      \$4,378.55      YEAY 2013      BUCKNAM DAVID      \$1,124.42        FROST TIMOTHY      \$243.09      ADOGOY DOC PET CARE CTR      \$64.13      BUCKNAM DAVID      \$1,134.57        GULLER JR      \$1,393.77      A WEEKS      \$1,26      BUCKNAM DAVID      \$1,345.75        GORDON BRYAN A      \$1,265.5      AL						
DUCHARME BONNIE      \$72.56      WATERVILLE OAKS LLC      \$3,41.29      BRAGDON TRACEY L      \$57.51        DUPEE DUFIN      \$69.85      WATERVILLE OAKS LLC      \$9,79.819      BRAGDON TRACEY L      \$9,759.49        EMERY PAMELA A & ST AMAND SHARI      \$1,978.58      WILLETTE RICHARD      \$4,405.99      BRETON ROBERT J      \$1,371.461        ENTING WILLIAM HI IS      \$1,878.56      WOOD SHANE      \$262.18      BROWN CHARLES      \$706.47        FAMILY ENTERTAINMENT CENTER IN      \$4,659.59      WOOD SHANE      \$389.26      BROWN HCHALE      \$432.29        FORTIN ELIZABETH A      \$335.59      WOODDBERY ANTHONY & MELISSA      \$3,141.41      \$1,031.51        FORTIN ELIZABETH A      \$335.59      WOODDBERY CHRIS      \$1,481.57      BUCKNAM DAVID      \$1,031.51        FROST IMOTHY      \$243.08      ADGGY DOO PET CARE CTR      \$64.13      BUCKNAM DAVID      \$1,031.51        FULER IFAN E      \$1,935.77      AL WERS      ADGGY DOO PET CARE CTR      \$14.481.76      \$22.30.56        GURANT CYNTHIA      \$388.74      AMLIFTANO A P DO PA      \$307.80      BUCKNAM DAVID A      \$1,476.12        GALLANT CYNTHIA      \$148.71						
DUPE PUSTIN      \$69.85      WATERVILLE OAKS LLC      \$9.78.49      BRAGDON TRACEY L      \$9.75.49        EMERY PAMELA & STAMAN SHARI      \$1.978.58      WILLETTE RICHARD      \$4.05.99      BRETON ROBERT J      \$1.374.61        ENTRUST ADMIN INC FEO ROBERT S      \$1.858.47      WILLETTE RICHARD      \$2.63.73      BIROGES RONALD H      \$1.371.96        FAMILY ENTERTIAIMMENT CENTER IN      \$4.659.57      WOOD SHANE      \$297.50      BROWN MIARLES      \$706.47        FORTIN ELIZABETH A      \$30.55      WOOD SHANE      \$392.58      BROWN MICARLE      \$432.29        FORTIN ELIZABETH AN BOLSTEAD      \$4,376.85      Tax Year 2013      BUCKNAM DAVID      \$1,134.57        FORTIN ELIZABETH AN BOLSTEAD      \$4,376.85      Tax Year 2013      BUCKNAM DAVID      \$1,343.57        FULER ICHAN E      \$1,935.77      A WOOD BURY CARE CTR      \$64.13      BUCKNAM DAVID      \$1,343.51        FULER ICHAN E      \$1,935.77      A WALFTANO AN A DO PA      \$307.80      BURNS THOMAS J      \$1,476.12        GALLANT CYNTHIA      \$186.57      ANDERSON RICHARD      \$1.282.5      BUCKNAM DAVID      \$1,373.35        GUALDIT CYNTHIA      \$1.491.31						
EMERY PAMELA & & ST AMAND SHARI      \$1,978.58      WILLETTE RICHARD      \$4,05.99      BRETON ROBERT J      \$1,374.61        ENTRUST ADMIN INC FBO ROBERT S      \$1,858.47      WILLETTE TINA M      \$1,638.73      BRIDGES RONALD H      \$1,374.61        ENTING WILLAM R SR      \$274.92      WOOD SHANE      \$326.18      BROWN ICHARLES      \$706.47        FAMILY ENTERTAINMENT CENTER IN      \$4,659.59      WOOD SHANE      \$979.50      BROWN ICHARLES      \$324.23        FORTIN EUZABETH A      \$1,031.54      WOODDBURY CHRIS      \$389.26      BROWN MICHAEL      \$432.29        FORTIN EUZABETH A      \$335.59      WOODDBURY CHRIS      \$389.26      BROWN MICHAEL      \$432.29        FORTIN EUZABETH A      \$335.59      WOODDBURY CHRIS      \$389.26      BROWN MICHAEL      \$432.29        FORST TINOLIZABETH A      \$335.59      WOODDERY ARE CTR      \$64.13      BUCKNAM DAVID      \$1,003.15        FROST TINORA MED STATURY      \$243.04      ADGGY DO PET CARE CTR      \$64.13      BUCKNAM DAVID      \$1,374.612        GALLANT CYNTHIA      \$388.74      AMALFITANO A R DO PA      \$307.80      BURCKNAM DAVID      \$1,476.12        GALLALELE JAR						
ERVING WILLIAM R SR      \$274.92      WOOD SHANE      \$262.13      BROWN CHARLES      \$776.47        FAMILY ENTERTAINMENT CENTER IN FLAHERTY WILLIAM HII & MARIA      \$1,031.54      WOOD BERRY ANTHONY & MELISSA      \$1,541.64      BROWN MICHAEL      \$4324.42        FORTIN EUZABETH A      \$333.59      WOODBERRY ANTHONY & MELISSA      \$1,541.64      BROWN MICHAEL      \$432.63        FORTIN EUZABETH AN BOLSTEAD      \$4,376.83 <b>Tax Year 2013</b> BUCKNAM DAVID      \$1,153.32        FULER JEAN E      \$1,935.77      A LWEEKS      \$128.59      BUCKNAM DAVID A      \$1,345.75        FYLER RICHARD 0 JR      \$195.65      ALBERTS CLOTHING & FURNITURE      \$128.25      BUCKNAM DAVID A      \$1,345.77        FYLER RICHARD 0 JR      \$195.65      ALBERTS CLOTHING & FURNITURE      \$128.25      BUCKNAM DAVID A      \$1,445.17        GALLANT CYNTHIA      \$388.74      AMALFITANO A R DO PA      \$307.80      BURNS RICHARD C      \$303.36        GILBERT EDWARD T & SANDRA M      \$1,709.76      AMALFITANO A R DO PA      \$307.80      BURNS THOMAS J      \$5,697.576.97        GORDON BRYAN A      \$31,361.93      ANDERSON RICHARD      \$1,131.33      BURNS THOMAS J      \$5,287.55						
FAMILY ENTERTAINMENT CENTER IN FLAHERTY WILLIAM HI III & MARIA      \$4,659.59      WOOD SHANE      \$379.50      BROWN IEAN L      \$1,244.42        FLAHERTY WILLIAM HI III & MARIA      \$1,031.54      WOOD SHANE      \$1,341.64      BROWN MICAEL      \$432.29        FORTIN ELIZABETH A      \$335.59      WOOD SHANE      \$1,382.64      BROWN THEODORE H & JEAN      \$2,116.54        FORTIN ELIZABETH ANN BOLSTEAD      \$4,376.85      Tax Year 2013      BUCKNAM DAVID      \$1,031.51        FROST TIMOTHY      \$243.09      A DOGGY DOO PET CARE CTR      \$64.13      BUCKNAM DAVID      \$1,348.57        FYLER NE HAND O JR      \$1,995.65      ALBERTS CLOTHING & FURNITURE      \$122.65      BUCKNAM DAVID A      \$1,476.12        GALLANT CWTHIA      \$388.74      AMALFITANO A R DO PA      \$307.60      BURNS RICHARD C      \$230.36        GILBERT EDWARD T & SANDRA M      \$1,00.76      AMY HEW      \$48.74      BURNS THOMAS J      \$1,041.53        GORDON BRYAN A      \$1,866.79      APS/ATKINS PRINTING      \$113.13      BURNS THOMAS J      \$2,979.24        GORDON BRYAN A      \$1,866.79      APS/ATKINS PRINTING      \$11,80.98      BUXTON PAULINE G      \$2,979.24		. ,		. ,	BRIDGES RONALD H	
FLAHERTY WILLIAM HIII & MARIA      \$1,031.54      WOODBERRY ANTHONY & MELISSA      \$1,541.64      BROWN MICHAEL      \$432.29        FORTIN ELIZABETH A      \$335.55      WOODBURY CHRIS      \$389.26      BROWN THEODORE H & JEAN      \$2,116.54        FORTIN ELIZABETH ANN BOLSTEAD      \$4,376.85      Tax Year 2013      BUCKNAM DAVID      \$1,031.51        FORTIN ELIZABETH ANN BOLSTEAD      \$4,376.85      Tax Year 2013      BUCKNAM DAVID      \$1,513.32        FULER JEAN E      \$1,935.77      A L WEEKS      \$125.69      BUCKNAM DAVID A      \$1,476.12        GALLANT CYNTHIA      \$388.74      ANLEFTAND A R D O PA      \$307.80      BURNS RICHARD C      \$230.36        GILBERT EDWARD T & SANDRA M      \$1,707.6      ANY MAYHEW      \$48.25      BURNS THOMAS J      \$1,41.53        GORDON BRYAN A      \$25.61      APOLO'S BISTRO      \$11.83.08      BUKTON PAULINE G      \$2,979.24        GURNEY CATHERINE A      \$1,68.27      APS/ATKINS PRINTING      \$11.58.08      BUSTON PAULINE G      \$2,979.24        GURNEY CATHERINE A      \$1,68.27      ARDO MARIE & SARDRA M      \$11,59.27      CANDY CREATIONS      \$2,276.69        GURNEY INC DONALD J      \$2						
FORTIN ELIZABETH A      \$335.59      WOODBURY CHRIS      \$389.26      BROWN THEODORE H & JEAN      \$2,116.54        FORTIN ELIZABETH ANN BOLSTEAD      \$4,376.85      Tax Year 2013      BUCKNAM DAVID      \$5,103.15        FROST TIMOTHY      \$243,976.85      ALVEREY CONST      \$1,081.57      BUCKNAM DAVID      \$1,513.32        FULLER JEAN E      \$1,935.77      A L WEEKS      \$125.69      BUCKNAM DAVID A      \$1,348.57        FVLER RICHARD O JR      \$135.65      ALBERTS CLOTHING & FURNITURE      \$128.25      BUCKNAM DAVID A      \$1,476.12        GALLANT CVITHIA      \$338.76      AMALTIANO A R DO PA      \$307.80      BURNS RICHARD C      \$230.36        GURDEN BRYAN A      \$514.91      ANDERSON RICHARD      \$1,131.53      BURNS THOMAS J      \$5,897.55        GORDON BRYAN A      \$1,866.79      APS/ATKINS PRINTING      \$1,18.28      BUSTON PAULINE G      \$2,279.24        GURNEY INC DONALD J      \$162.47      ARBO INNETTE R      \$1,456.99      CANDY CREATIONS      \$25.65        GURNEY INC DONALD J      \$292.62      ARCON REALTY INC      \$1,342.51      CARDENAS MICHAEL MYRTUE E & \$1,631.56        GURNEY INC DONALD J      \$292.62						
FORTIN ELIZABETH ANN BOLSTEAD      \$4,376.85      Tax Year 2013      BUCKNAM DAVID      \$1,003.15        FROST TIMOTHY      \$243.09      A DOGGY DOD PET CARE CTR      \$64.13      BUCKNAM DAVID      \$1,513.32        FYLER RICHARD O JR      \$195.65      ALBERTS CLOTHING & FURNITURE      \$128.25      BUCKNAM DAVID A      \$1,476.12        GALLANT CYNTHIA      \$388.74      AMALFITANO A R DO PA      \$307.80      BURNS RICHARD C      \$230.36        GLIBERT EDWARD T & SANDRA M      \$1,709.76      AMY NAYHEW      \$48.47      BURNS THOMAS J      \$1,041.53        GLODN BRYAN A      \$52.61      APOLICO'S BISTRO      \$128.25      BUSHEY MICHAEL      \$278.69        GORDON BRYAN A      \$15.667      APS/ATRINS PRINTING      \$11,580.98      BUXTON PAULINE G      \$2,979.24        GREEN BRENDA      \$470.51      ARBO LYNNETTE R      \$1,456.99      CANDY CREATIONS      \$25.65        GURNEY CATHERINE A      \$1,682.47      ARRO REALTY INC      \$66.66      CAREY LAND SURVEYORS      \$69.72        GURNEY DOUGLAS      \$688.5      ARCON REALTY INC      \$1,034.25      CAMICHAELA MYRTLE E & \$1,631.56        GURNEY IDOUGLAS      \$68.84      ARCON						
FULLER JEAN E      \$1,935.77      A L WEEKS      \$125.69      BUCKNAM DAVID A      \$1,348.57        FYLER RICHARD O JR      \$195.65      ALBERTS CLOTHING & FURNITURE      \$128.25      BUCKNAM DAVID A      \$1,476.12        GALLANT CYNTHIA      \$388.74      AMALFITANO A R DO PA      \$307.80      BURNS RICHARD C      \$230.36        GIBERT EDWARD T & SANDRA M      \$1,709.76      AMY MAYHEW      \$48.74      BURNS THOMAS J      \$51.91.55        GORDON BRYAN A      \$51.491      ANDERSON RICHARD      \$1,131.53      BURNS THOMAS J      \$52.87.55        GORDON BRYAN A      \$1,866.79      APS/ATKINS PRINTING      \$11.860.98      BUXTON PAULINE G      \$2.979.24        GURNEY CATHERINE A      \$1,686.79      APS/ATKINS PRINTING      \$11.580.98      BUXTON PAULINE G      \$2.979.24        GURNEY CATHERINE A      \$1,682.47      ARBO MATHEW K      \$12.83      CARDEV CRATICHAELA      \$1.924.64        GURNEY INC DONALD J      \$729.06      ACCON REALTY INC      \$1,135.21      CARDIVEYORS      \$69.72        GURNEY INC DONALD J      \$98.262      ARCON REALTY INC      \$1,135.21      CARDIVEYORS      \$59.72        GURNEY INC DONALD J				,		
FULLER JEAN E      \$1,935.77      A L WEEKS      \$125.69      BUCKNAM DAVID A      \$1,348.57        FYLER RICHARD O JR      \$195.65      ALBERTS CLOTHING & FURNITURE      \$128.25      BUCKNAM DAVID A      \$1,476.12        GALLANT CYNTHIA      \$388.74      AMALFITANO A R DO PA      \$307.80      BURNS RICHARD C      \$230.36        GIBERT EDWARD T & SANDRA M      \$1,709.76      AMY MAYHEW      \$48.74      BURNS THOMAS J      \$51.041.53        GORDON BRYAN A      \$514.91      ANDERSON RICHARD      \$1,131.53      BURNS THOMAS J      \$528.69        GORDON BRYAN A      \$1,866.79      APS/ATKINS PRINTING      \$11.860.98      BUXTON PAULINE G      \$2,979.24        GURNEY CATHERINE A      \$1,686.79      APS/ATKINS PRINTING      \$11.860.98      BUXTON PAULINE G      \$2,979.24        GURNEY CATHERINE A      \$1,682.47      ARBO MATHEW K      \$12.83      CARDEV NAS MICHAELA      \$1,924.64        GURNEY INC DONALD J      \$729.06      ACCON REALTY INC      \$1,135.21      CARDI NASON P      \$1,137.83        HARRINGTON HOWARD J      \$1,189.16      ACCON REALTY INC      \$1,135.21      CARDI NASON P      \$1,137.50        GURNEY INC DON	FROST TIMOTHY		A DOGGY DOO PET CARE CTR	\$64.13		\$1,513.32
GALLANT CYNTHIA      \$388.74      AMALFITANO A R DO PA      \$307.80      BURNS RICHARD C      \$230.36        GILBERT EDWARD T & SANDRA M      \$1,709.76      AMY MAYHEW      \$48.74      BURNS THOMAS J      \$5,091.15        GORDON BRYAN A      \$52.61      APOLLO'S BISTRO      \$128.25      BUSHEY MICHAEL      \$278.69        GORDON BRYAN A      \$1,866.79      APS/ATKINS PRINTING      \$11,580.98      BUXTON PAULINE G      \$2.297.24        GREEN BRENDA      \$1,682.47      ARBO LYNNETTE R      \$1,456.99      CANDY CREATIONS      \$25.65        GURNEY CATHERINE A      \$1,682.47      ARBO MATHEW K      \$112.83      CARDENAS MICHAELA      \$1,924.64        GURNEY INC DONALD J      \$729.06      ARCON REALTY INC      \$66.26      CAREY LAND SURVEYORS      \$69.72        GURNEY INC DONALD J      \$892.62      ARCON REALTY INC      \$1,135.11      CARON JASON P      \$1,187.63        HARINGTON HOWARD J      \$1,189.16      ARCON REALTY INC      \$1,137.07      CARPENTER TIMOTHY      \$41.77.99        HOMER ROBERT U & ESTHER      \$648.91      ARCON REALTY INC      \$1,187.50      CARRENT MICHAELO      \$2,232.60        HUFF RODNEY E SR	FULLER JEAN E	\$1,935.77	A L WEEKS	\$125.69	BUCKNAM DAVID A	\$1,348.57
GILBERT EDWARD T & SANDRA M      \$1,709.76      AMY MAYHEW      \$48.74      BURNS THOMAS J      \$1,041.53        GLAVIN CHARLES J JR      \$514.91      ANDERSON RICHARD      \$1,131.53      BURNS THOMAS J      \$52,897.55        GORDON BRYAN A      \$52.61      APOLLO'S BISTRO      \$128.25      BUSHEY MICHAEL      \$278.69        GORDON BRYAN A      \$1,866.79      APS/ATKINS PRINTING      \$11,580.98      BUXTON PAULINE G      \$2,279.24        GREEN BRENDA      \$470.51      ARBO LYNNETTE R      \$1,456.99      CANDY CREATIONS      \$25.65        GURNEY CATHERINE A      \$1,682.47      ARBO MATHEW K      \$12.83      CARDENAS MICHAELA      \$1,924.64        GURNEY INC DONALD J      \$729.06      ARCON REALTY INC      \$66.26      CAREY LAND SURVEYORS      \$59.72        GURNEY INC DONALD J      \$729.06      ARCON REALTY INC      \$1,135.21      CARON JASON P      \$1,187.83        HARRINGTON HOWARD J      \$1,189.16      ARCON REALTY INC      \$1,175.07      CARPENTER TIMOTHY      \$41.73        JENNESS MARGARET      \$48.31      ARCON REALTY INC      \$1,222.90      CASHMAN WAYNE      \$1,950.41        JENNESS MARGARET      \$						
GLAVIN CHARLES J JR\$51.4.91ANDERSON RICHARD\$1,131.53BURNS THOMAS J\$5,897.55GORDON BRYAN A\$52.61APOLLO'S BISTRO\$128.25BUSHEY MICHAEL\$278.69GORDON BRYAN A\$1,866.79APS/ATKINS PRINTING\$11,580.98BUXTON PAULINE G\$2,979.24GREIN BRENDA\$470.51ARBO LYNNETTE R\$1,456.99CANDY CREATIONS\$25.65GURNEY CATHERINE A\$1,682.47ARBO MATHEW K\$12.83CARDENAS MICHAELA\$1,924.64GURNEY DOUGLAS\$688.85ARCON REALTY INC\$66.26CAREY LAND SURVEYORS\$59.72GURNEY INC DONALD J\$729.06ARCON REALTY INC\$1,135.21CARON JASON P\$1,137.83HARRINGTON HOWARD J\$1,189.16ARCON REALTY INC\$1,135.21CARON JASON P\$1,137.83HARRINGTON HOWARD J\$1,189.16ARCON REALTY INC\$1,137.57CARPENTER TIMOTHY\$417.79HOMER ROBERT U & ESTHER\$648.91ARCON REALTY INC\$1,137.56CARTER MICHAEL O\$2,232.60HUFF RODNEY E SR\$561.03ARCON REALTY INC\$1,236.18CESINO ANNETTE\$2,357.49JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,307.93CHANG HUICHEN & LIN YUAN-CHEN\$1,927.02KARTER JEFFREY F & O'BRIEN SCOTT\$1,269.75ARCON REALTY INC\$1,323.87CHARETTE OLIN C\$830.44KIERSTEAD MARK S\$2,150.40ARCON REALTY INC\$1,336.35CHANO HUICHEN & LIN YUAN-CHEN\$1,927.02KARTER JEFFREY F & O'BRIEN SCOTT\$1,269.75ARCON REALTY INC\$1,336.35						
GORDON BRYAN A\$52.61APOLLO'S BISTRO\$128.25BUSHEY MICHAEL\$278.69GORDON BRYAN A\$1,866.79APS/ATKINS PRINTING\$11,580.98BUXTON PAULINE G\$2,979.24GREEN BRENDA\$470.51ARBO LYNNETTE R\$1,456.99CANDY CREATIONS\$25.65GURNEY CATHERINE A\$1,682.47ARBO MATHEW K\$12.83CARDENAS MICHAELA\$1,924.64GURNEY DOUGLAS\$688.85ARCON REALTY INC\$66.26CAREY LAND SURVEYORS\$69.72GURNEY INC DONALD J\$772.06ARCON REALTY INC\$1,034.25CARMICHAEL MYRTLE E &\$1,631.56GURNEY INC DONALD J\$892.62ARCON REALTY INC\$1,135.21CARON JASON P\$1,187.33HARRINGTON HOWARD J\$1,18.16ARCON REALTY INC\$1,175.07CARPENTER TIMOTHY\$417.79HOMER ROBERT U & ESTHER\$648.91ARCON REALTY INC\$1,22.90CASHMAN WAYNE\$2,235.64JENNESS MARGARET\$10.28.16ARCON REALTY INC\$1,236.18CESINO ANNETTE\$2,357.49JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,307.93CHANG HUICHEN & LIN YUAN-CHEN\$1,927.02KARTER JEFFREY F & & O'BRIEN SCOTT\$1,569.75ARCON REALTY INC\$1,333.87CHARETTE OLIN C\$830.44KIESTEAD MARK S\$2,15.040ARCON REALTY INC\$1,333.87CHARETTE OLIN C\$830.44KIESTEAD MARK S\$1,92.64ARCON REALTY INC\$1,333.87CHARETTE OLIN C\$830.44KIESTEAD MARK S\$1,92.64ARCON REALTY INC\$1,333.87CHARETTE OLIN C\$8						
GORDON BRYAN A\$1,866.79APS/ATKINS PRINTING\$11,580.98BUXTON PAULINE G\$2,979.24GREEN BRENDA\$470.51ARBO LYNNETTE R\$1,456.99CANDY CREATIONS\$25.65GURNEY CATHERINE A\$1,682.47ARBO MATHEW K\$12.83CARDENAS MICHAELA\$1,224.64GURNEY DUGLAS\$688.85ARCON REALTY INC\$66.26CAREY LAND SURVEYORS\$75.97GURNEY INC DONALD J\$729.06ARCON REALTY INC\$1,034.25CARMICHAEL MYRTLE E &\$1,637.56GURNEY INC DONALD J\$892.62ARCON REALTY INC\$1,135.21CARON JASON P\$1,187.83HARNINGTON HOWARD J\$1,189.16ARCON REALTY INC\$1,17.07CARPENTER TIMOTHY\$417.79HOMER ROBERT U & ESTHER\$648.91ARCON REALTY INC\$1,236.18CESINO ANNETTE\$2,232.60JUEN RSS MARGARET\$455.18ARCON REALTY INC\$1,236.18CESINO ANNETTE\$1,927.02JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,236.18CESINO ANNETTE\$2,357.49JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,330.35CHANG HUICHEN & LIN YUAN-CHEN\$1,927.02KARTER JEFFREY F & O'BRIEN SCOTT\$1,569.75ARCON REALTY INC\$1,336.35CHANCIN HUNC\$1,330.44KING MARGARET\$192.64ARCON REALTY INC\$1,336.35CHARETTE OLIN C\$1,230.14LABBE JASON G & CHILDS GORDON\$2,215.00ARCON REALTY INC\$1,336.35CHARETTE OLIN C\$2,99.02KING MARGARET\$192.64ARCON REALTY INC\$1,336.35CHARETTE OLIN						
GURNEY CATHERINE A\$1,682.47ARBO MATHEW K\$12.83CARDENAS MICHAELA\$1,924.64GURNEY DOUGLAS\$688.85ARCON REALTY INC\$66.26CAREY LAND SURVEYORS\$69.72GURNEY INC DONALD J\$729.06ARCON REALTY INC\$1,034.25CARMICHAEL MYRTLE E &\$1,631.56GURNEY INC DONALD J\$892.62ARCON REALTY INC\$1,135.21CARON JASON P\$1,187.83HARRINGTON HOWARD J\$1,189.16ARCON REALTY INC\$1,175.07CARPENTER TIMOTHY\$417.79HOMER ROBERT U & ESTHER\$648.91ARCON REALTY INC\$1,187.56CARTER MICHAEL O\$2,232.60HUFF RODNEY E SR\$561.03ARCON REALTY INC\$1,226.90CASHMAN WAYNE\$1,950.41JENNESS MARGARET\$455.18ARCON REALTY INC\$1,236.18CESINO ANNETTE\$2,357.49JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,307.93CHANG HUICHEN & LIN YUAN-CHEN\$1,927.02KARTER JEFFREY F & O'BRIEN SCOTT\$1,59.75ARCON REALTY INC\$1,307.93CHANG HUICHEN & LIN YUAN-CHEN\$1,927.25KING MARGARET\$1,028.16ARCON REALTY INC\$1,310.58CHARETTE OLIN C\$979.25KING MARGARET\$192.64ARCON REALTY INC\$1,336.35CHAVONELLE CHRISTINA\$655.54LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,347.77CHILDS GORDON D\$2,081.14LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,403.59COCHRAN JESSICA\$29.02LANPHIER GALEN & BELINDA\$635.77ARCON RE				\$11,580.98		
GURNEY DOUGLAS\$688.85ARCON REALTY INC\$66.26CAREY LAND SURVEYORS\$69.72GURNEY INC DONALD J\$729.06ARCON REALTY INC\$1,034.25CARMICHAEL MYRTLE E &\$1,631.56GURNEY INC DONALD J\$892.62ARCON REALTY INC\$1,135.21CARON JASON P\$1,187.83HARRINGTON HOWARD J\$1,189.16ARCON REALTY INC\$1,175.07CARPENTER TIMOTHY\$417.79HOMER ROBERT U & ESTHER\$648.91ARCON REALTY INC\$1,187.56CARTER MICHAEL O\$2,232.60HUFF RODNEY E SR\$561.03ARCON REALTY INC\$1,222.90CASHMAN WAYNE\$1,927.02JENNESS MARGARET\$445.18ARCON REALTY INC\$1,236.18CESINO ANNETTE\$2,357.49JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,310.58CHARETTE OLIN C\$1,927.02KARTER JEFFREY F & O'BRIEN SCOTT\$1,569.75ARCON REALTY INC\$1,310.58CHARETTE OLIN C\$830.44KIERSTEAD MARK S\$2,150.40ARCON REALTY INC\$1,323.87CHARETTE OLIN C\$830.44KIERSTEAD MARK S\$2,150.40ARCON REALTY INC\$1,347.77CHILDS GORDON 0\$2,081.14LABBE JASON G & CHILDS GORDON\$9.90.96ARCON REALTY INC\$1,403.59COCHRAN JORDAN\$2,081.14LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,437.97CHILDS GORDON 0\$2,081.14LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,430.59COCHRAN JORDAN\$2,081.14LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REAL			ARBO LYNNETTE R			
GURNEY INC DONALD J\$729.06ARCON REALTY INC\$1,034.25CARMICHAEL MYRTLE E &\$1,631.56GURNEY INC DONALD J\$892.62ARCON REALTY INC\$1,135.21CARON JASON P\$1,187.83HARRINGTON HOWARD J\$1,189.16ARCON REALTY INC\$1,175.07CARPENTER TIMOTHY\$417.79HOMER ROBERT U & ESTHER\$648.91ARCON REALTY INC\$1,187.56CARTER MICHAEL O\$2,232.60HUFF RODNEY E SR\$561.03ARCON REALTY INC\$1,222.90CASHMAN WAYNE\$1,903.41JENNESS MARGARET\$455.18ARCON REALTY INC\$1,222.90CASHMAN WAYNE\$1,927.02JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,307.93CHANG HUICHEN & LIN YUAN-CHEN\$1,927.02KARTER JEFFREY F & O'BRIEN SCOTT\$1,569.75ARCON REALTY INC\$1,310.58CHARETTE OLIN C\$830.44KIERSTEAD MARK S\$2,150.40ARCON REALTY INC\$1,323.87CHARETTE OLIN C\$830.44KIERSTEAD MARK S\$2,150.40ARCON REALTY INC\$1,347.77CHIDS GORDON C\$979.25KING MARGARET\$192.64ARCON REALTY INC\$1,347.77CHILDS GORDON D\$2,081.14LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,437.99COCHRAN JESSICA\$290.02LANPHIER GALEN & BELINDA\$635.27ARCON REALTY INC\$1,451.41COHRAN JORDAN\$143.42LAWLER WILLIAM & JOAN\$1,459.82ARCON REALTY INC\$1,470.01COMPARETTI CUSTOM SOUNDS\$17.96LECLAIR ERNEST H\$707.10ARCON REALTY INC\$1						
GURNEY INC DONALD J\$892.62ARCON REALTY INC\$1,135.21CARON JASON P\$1,187.83HARRINGTON HOWARD J\$1,189.16ARCON REALTY INC\$1,175.07CARPENTER TIMOTHY\$417.79HOMER ROBERT U & ESTHER\$648.91ARCON REALTY INC\$1,187.56CARTER MICHAEL O\$2,232.60HUFF RODNEY E SR\$561.03ARCON REALTY INC\$1,222.90CASHMAN WAYNE\$1,950.41JENNESS MARGARET\$455.18ARCON REALTY INC\$1,236.18CESINO ANNETTE\$2,357.49JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,307.93CHANG HUICHEN & LIN YUAN-CHEN\$1,927.02KARTER JEFFREY F & O'BRIEN SCOTT\$1,569.75ARCON REALTY INC\$1,310.58CHARETTE OLIN C\$830.44KIERSTEAD MARK S\$2,150.40ARCON REALTY INC\$1,323.87CHARETTE OLIN C\$979.25KING MARGARET\$192.64ARCON REALTY INC\$1,336.35CHAVONELLE CHRISTINA\$655.54LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,347.77CHILDS GORDON D\$2,081.14LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,430.59COCHRAN JESSICA\$290.02LANPHIER GALEN & BELINDA\$635.27ARCON REALTY INC\$1,451.41COHRAN JORDAN\$143.42LAWLER WILLIAM & JOAN\$1,459.82ARCON REALTY INC\$1,470.01COHRAN JORDAN\$143.42LAWLER WILLIAM & JOAN\$1,459.82ARCON REALTY INC\$1,470.01COHRAN JORDAN\$17.43.09LECLAIR ERNEST H\$707.10ARCON REALTY INC						
HARRINGTON HOWARD J      \$1,189.16      ARCON REALTY INC      \$1,175.07      CARPENTER TIMOTHY      \$417.79        HOMER ROBERT U & ESTHER      \$648.91      ARCON REALTY INC      \$1,187.56      CARTER MICHAEL O      \$2,232.60        HUFF RODNEY E SR      \$561.03      ARCON REALTY INC      \$1,222.90      CASHMAN WAYNE      \$1,950.41        JENNESS MARGARET      \$455.18      ARCON REALTY INC      \$1,222.90      CASHMAN WAYNE      \$2,357.49        JOLER BRYAN      \$1,028.16      ARCON REALTY INC      \$1,307.93      CHANG HUICHEN & LIN YUAN-CHEN      \$1,927.02        KARTER JEFFREY F & O'BRIEN SCOTT      \$1,569.75      ARCON REALTY INC      \$1,310.58      CHARETTE OLIN C      \$830.44        KIERSTEAD MARK S      \$2,150.40      ARCON REALTY INC      \$1,323.87      CHARETTE OLIN C INC      \$979.25        KING MARGARET      \$192.64      ARCON REALTY INC      \$1,347.77      CHILDS GORDON D      \$2,081.14        LABBE JASON G & CHILDS GORDON      \$1,743.50      ARCON REALTY INC      \$1,430.59      COCHRAN JESSICA      \$290.02        LANPHIER GALEN & BELINDA      \$635.27      ARCON REALTY INC      \$1,431.47      CHILDS GORDON D      \$2,081.14 </td <td></td> <td></td> <td></td> <td>. ,</td> <td></td> <td></td>				. ,		
HUFF RODNEY E SR\$561.03ARCON REALTY INC\$1,222.90CASHMAN WAYNE\$1,950.41JENNESS MARGARET\$455.18ARCON REALTY INC\$1,236.18CESINO ANNETTE\$2,357.49JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,307.93CHANG HUICHEN & LIN YUAN-CHEN\$1,927.02KARTER JEFFREY F & O'BRIEN SCOTT\$1,569.75ARCON REALTY INC\$1,310.58CHARETTE OLIN C\$830.44KIERSTEAD MARK S\$2,150.40ARCON REALTY INC\$1,323.87CHARETTE OLIN C INC\$979.25KING MARGARET\$192.64ARCON REALTY INC\$1,336.35CHAVONELLE CHRISTINA\$655.54LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,437.77CHILDS GORDON D\$2,081.14LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,403.59COCHRAN JESSICA\$299.02LANPHIER GALEN & BELINDA\$635.27ARCON REALTY INC\$1,413.41COCHRAN JESSICA\$299.02LAWLER WILLIAM & JOAN\$1,459.82ARCON REALTY INC\$1,470.01COMPARETTI CUSTOM SOUNDS\$17.96LECLAIR ERNEST H\$707.10ARCON REALTY INC\$1,493.92CONVERSE ROSS\$1,180.39						
JENNESS MARGARET\$455.18ARCON REALTY INC\$1,236.18CESINO ANNETTE\$2,357.49JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,307.93CHANG HUICHEN & LIN YUAN-CHEN\$1,927.02KARTER JEFFREY F & O'BRIEN SCOTT\$1,569.75ARCON REALTY INC\$1,310.58CHARETTE OLIN C\$830.44KIERSTEAD MARK S\$2,150.40ARCON REALTY INC\$1,323.87CHARETTE OLIN C INC\$979.25KING MARGARET\$192.64ARCON REALTY INC\$1,336.35CHAVONELLE CHRISTINA\$655.54LABBE JASON G & CHILDS GORDON\$93.096ARCON REALTY INC\$1,437.77CHILDS GORDON D\$2,081.14LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,403.59COCHRAN JESSICA\$299.02LANPHIER GALEN & BELINDA\$635.27ARCON REALTY INC\$1,451.41COCHRAN JIESSICA\$299.02LAWLER WILLIAM & JOAN\$1,459.82ARCON REALTY INC\$1,470.01COMPARETTI CUSTOM SOUNDS\$17.96LECLAIR ERNEST H\$707.10ARCON REALTY INC\$1,493.92CONVERSE ROSS\$1,180.39	HOMER ROBERT U & ESTHER					
JOLER BRYAN\$1,028.16ARCON REALTY INC\$1,307.93CHANG HUICHEN & LIN YUAN-CHEN\$1,927.02KARTER JEFFREY F & O'BRIEN SCOTT\$1,569.75ARCON REALTY INC\$1,310.58CHARETTE OLIN C\$830.44KIERSTEAD MARK S\$2,150.40ARCON REALTY INC\$1,323.87CHARETTE OLIN C INC\$979.25KING MARGARET\$192.64ARCON REALTY INC\$1,336.35CHAVONELLE CHRISTINA\$655.54LABBE JASON G & CHILDS GORDON\$90.96ARCON REALTY INC\$1,347.77CHILDS GORDON D\$2,081.14LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,403.59COCHRAN JESSICA\$290.02LANPHIER GALEN & BELINDA\$635.27ARCON REALTY INC\$1,451.41COCHRAN JORDAN\$143.42LAWLER WILLIAM & JOAN\$1,459.82ARCON REALTY INC\$1,470.01COMPARETTI CUSTOM SOUNDS\$17.96LECLAIR ERNEST H\$707.10ARCON REALTY INC\$1,493.92CONVERSE ROSS\$1,180.39						
KARTER JEFFREY F & O'BRIEN SCOTT      \$1,569.75      ARCON REALTY INC      \$1,310.58      CHARETTE OLIN C      \$830.44        KIERSTEAD MARK S      \$2,150.40      ARCON REALTY INC      \$1,323.87      CHARETTE OLIN C INC      \$979.25        KING MARGARET      \$192.64      ARCON REALTY INC      \$1,336.35      CHAVONELLE CHRISTINA      \$655.54        LABBE JASON G & CHILDS GORDON      \$930.96      ARCON REALTY INC      \$1,347.77      CHILDS GORDON D      \$2,081.14        LABBE JASON G & CHILDS GORDON      \$1,743.50      ARCON REALTY INC      \$1,430.59      COCHRAN JESSICA      \$229.02        LANPHIER GALEN & BELINDA      \$635.27      ARCON REALTY INC      \$1,451.41      COCHRAN JORDAN      \$143.42        LAWLER WILLIAM & JOAN      \$1,459.82      ARCON REALTY INC      \$1,470.01      COMPARETTI CUSTOM SOUNDS      \$17.96        LECLAIR ERNEST H      \$707.10      ARCON REALTY INC      \$1,493.92      CONVERSE ROSS      \$1,180.39						
KIERSTEAD MARK S      \$2,150.40      ARCON REALTY INC      \$1,323.87      CHARETTE OLIN C INC      \$979.25        KING MARGARET      \$192.64      ARCON REALTY INC      \$1,336.35      CHAVONELLE CHRISTINA      \$655.54        LABBE JASON G & CHILDS GORDON      \$930.96      ARCON REALTY INC      \$1,347.77      CHILDS GORDON D      \$2,081.14        LABBE JASON G & CHILDS GORDON      \$1,743.50      ARCON REALTY INC      \$1,403.59      COCHRAN JESSICA      \$299.02        LANPHIER GALEN & BELINDA      \$635.27      ARCON REALTY INC      \$1,451.41      COCHRAN JORDAN      \$143.42        LAWLER WILLIAM & JOAN      \$1,459.82      ARCON REALTY INC      \$1,470.01      COMPARETTI CUSTOM SOUNDS      \$17.96        LECLAIR ERNEST H      \$707.10      ARCON REALTY INC      \$1,493.92      CONVERSE ROSS      \$1,180.39						
LABBE JASON G & CHILDS GORDON\$930.96ARCON REALTY INC\$1,347.77CHILDS GORDON D\$2,081.14LABBE JASON G & CHILDS GORDON\$1,743.50ARCON REALTY INC\$1,403.59COCHRAN JESSICA\$299.02LANPHIER GALEN & BELINDA\$635.27ARCON REALTY INC\$1,451.41COCHRAN JORDAN\$143.42LAWLER WILLIAM & JOAN\$1,459.82ARCON REALTY INC\$1,470.01COMPARETTI CUSTOM SOUNDS\$17.96LECLAIR ERNEST H\$707.10ARCON REALTY INC\$1,493.92CONVERSE ROSS\$1,180.39						
LABBE JASON G & CHILDS GORDON      \$1,743.50      ARCON REALTY INC      \$1,403.59      COCHRAN JESSICA      \$299.02        LANPHIER GALEN & BELINDA      \$635.27      ARCON REALTY INC      \$1,451.41      COCHRAN JESSICA      \$299.02        LAWLER WILLIAM & JOAN      \$1,459.82      ARCON REALTY INC      \$1,470.01      COMPARETTI CUSTOM SOUNDS      \$17.96        LECLAIR ERNEST H      \$707.10      ARCON REALTY INC      \$1,493.92      CONVERSE ROSS      \$1,180.39						
LANPHIER GALEN & BELINDA      \$635.27      ARCON REALTY INC      \$1,451.41      COCHRAN JORDAN      \$143.42        LAWLER WILLIAM & JOAN      \$1,459.82      ARCON REALTY INC      \$1,470.01      COMPARETTI CUSTOM SOUNDS      \$17.96        LECLAIR ERNEST H      \$707.10      ARCON REALTY INC      \$1,493.92      CONVERSE ROSS      \$1,180.39						
LAWLER WILLIAM & JOAN      \$1,459.82      ARCON REALTY INC      \$1,470.01      COMPARETTI CUSTOM SOUNDS      \$17.96        LECLAIR ERNEST H      \$707.10      ARCON REALTY INC      \$1,493.92      CONVERSE ROSS      \$1,180.39						
LECLAIR ERNEST H      \$707.10      ARCON REALTY INC      \$1,493.92      CONVERSE ROSS      \$1,180.39						
LOGAN BETTE JO      \$324.86      ARCON REALTY INC      \$1,499.23      COOLEY APRIL      \$552.78						
	LOGAN BETTE JO	\$324.86	ARCON REALTY INC	\$1,499.23	COOLEY APRIL	\$552.78

Taxpayer CORNERSTONE INSURANCE AGENCY CORSON TAMMY COUGHLIN DESIREE M CRAIG CHARLES CRANFORD LISA D CRAWFORD LISA CRESS WANDA **CRONE GARY R & BROOKS TRACY** DAIGLE ELIZABETH C DENIS STEPHEN A DEVANEY KENNETH DEVOGT CRYSTAL L DIXON STACY DODGE AARON & SHERYL DORR JENNIFER DRAPER G WHITNEY III DRF PROPERTIES LLC DUCHARME BONNIE DUPEE DUSTIN EDWARDS SHERRIE MARIE EMERY PAMELA A & ST AMAND SHARI ENTRUST ADMIN INC FBO ROBERT S EVERGREEN FUND LLC EYESITE OPTICAL STORES FAMILY ENTERTAINMENT CENTER IN FEDERAL NATIONAL MORTGAGE ASSOC. FLAHERTY WILLIAM H III & MARIAN FLEURENT JEREMY FLORES ROBERT & CYNTHIA FLOS FLOWER CART FORTIN ELIZABETH A FORTIN ELIZABETH ANN BOLSTEAD FOSTER SETH FROST TIMOTHY FULLER JEAN E FYLER RICHARD O JR GALLANT CYNTHIA GALLOWAY VAN LIEROP INSURANCE GATEWAY DATA SERVICES GERRY'S APARTMENTS GILBERT EDWARD T & SANDRA M GLIDDEN TANYA D GORDON BRYAN A GORDON BRYAN A GOUDREAUS RETIREMENT INN **GRANDE FRANK P GREEN BRENDA** GURNEY CATHERINE A **GURNEY DONALD J INC GURNEY DOUGLAS GURNEY INC DONALD J** GURNEY INC DONALD J HAPPY TRAILS HARRINGTON HOWARD J HARTIGAN LEAH RM HARTWELL ALICE L **HASKELL HOPE &** HILL MADELINE HOFFMAN VERN K & LARAINE M HOFFMAN VERN K & LARAINE M HOMER ROBERT U & ESTHER HUARD ED HUBERT DIANE M HUFF RODNEY E SR INK 4 LIFE JENNESS MARGARET JIANG LAING JIANG TONG YONG

	_
Amount	Taxpayer
\$128.25	JOE JOE'S BREAKFAST & LUNCH
\$1,576.57	JOLER BRYAN
\$1,221.04	JVR PROPERTIES LLC
\$1,394.32	KARTER JEFFREY F & O'BRIEN SCOTT
\$1,130.96	KARTER JEFFREY F & O'BRIEN SCOTT
\$54.90	KIERSTEAD MARK S
\$1,265.67	KING EDWARD F
\$1,929.69	KING STREET APARTMENTS LLC
\$1,531.39	KLOA LLC
\$167.53	KOWALIK ANDREW M & BARBARA Z
\$1,419.52	KRIKORIAN STEPHEN
\$1,482.76	LABBE JASON G & CHILDS GORDON
\$419.92	LABBE JASON G & CHILDS GORDON
\$20.18	LANPHIER GALEN & BELINDA
\$946.03	LAVERDIERE C CLAYTON & MARY
\$5,012.99	LAWLER JACQUELYN B
\$17.96	LAWLER WILLIAM & JOAN
\$17.96	LEAF FINANCIAL
\$23.09	LECLAIR ERNEST H
\$1,174.06	LEIGHTON MICHAEL D
\$1,433.34	LEMIEUX WILFRED
\$1,463.12	LETOURNEAU ALFRED J & LORRAINE A
\$1,677.84	LEVESQUE LUCILLE
\$2,053.77	LOGAN BETTE JO
\$1,203.18	MAGAW PATRICK & PAULINE
\$104.26	MAIRS WENDA S
\$470.60	MARTIN THOMAS
\$2,095.23	MAYO ANNE C
\$1,964.23	MAYTAG SUPERWASH
\$1,312.69	MCAVOY MANAGEMENT INC
\$664.34	MCAVOY MANAGEMENT INC
\$4,877.21	MCCAFFERTY KERRY
\$1,295.44	MCGEE ROBERT M
\$1,104.44	MCKAY JACK
\$870.31	MECEDO
\$186.86	MID-MAINE HOMELESS SHELTER
\$97.38	MILLER LAURA L
\$380.59	MINI BARN
\$4,897.15	MIOK'S ALTERATIONS
\$108.93	MIRANDA GELSON JR
\$284.40	MOODY ROGER & CATHY
\$2,044.74	MOODY ROGER & CATHY
\$931.68	MOORE LLOYD J
\$435.86	MURPHY FREDERICK & JACQUELINE
\$153.90	MY BACK PORCH LLC
\$207.77	NELSON ARMANDE M
\$43.61	NELSON BETHANY L
\$1,809.59	NELSON JEFFREY
\$1,379.29	NIEMANN CAPITAL LLC
\$86.46	NOBLE EDWARD
\$1,973.00	NORTHERN LEASING SYSTEMS INC
\$513.00	NORTHERN VENTURES LLC
\$1,840.29	O'BRIEN KATHLEEN
\$520.89	OLIVER STEVEN
\$3,558.77	O'NEIL MICHAEL B & DARLA J
\$323.19	PAZYRA GREGORY
\$748.07	PAZYRA GREGORY
\$1,545.21	
\$1,890.63 \$15.39	PICTUREME PORTRAIT STUDIO PLOURDE JESSE C
\$1,268.33	
	POIRIER CHRISTOPHER
\$141.46	
\$462.70	
\$682.44 \$258.64	POMERLEAU JUDITH A POULIN LISA M
\$79.52	POULIN MARGARET A
\$2,857.89 \$1.255.76	
\$1,355.76	
\$161.81	PUSHARD JEFFREY A & HEIDI M
\$631.16	QUIMBY DANIEL & ANITA
\$904.31	QUIRION WAYNE R
\$23.09	RANCOURT REGINA G
\$511.05	REDNECK TATOOS
\$1,012.11	RENAISSANCE STYLING
\$506.00	RICHARDS MARK

\$686.42

Amount	Taxpayer	<u>Amount</u>
\$102.60	RIDEOUT MARY	\$358.81
\$1,107.05	RODRIGUE GLORIA J	\$2,812.12
\$2,497.61	ROGERS LAWRENCE A & CAROL	\$2,818.11
\$1,151.95	ROLLINS DALE L & SUZANNE	\$1,480.65
\$2,709.01 \$2,267.94	RONALD MARSH MASS THERAPY ROSENTHAL EVELYN 1988 TRUST	\$10.26 \$197.26
\$2,207.94 \$2,057.24	ROUNTREE GAIL	\$1,157.27
\$230.68	ROWE & WENDELL SURVEYING	\$0.12
\$933.28	ROY GARY	\$459.25
\$1,061.08	ROY KATHLEEN	\$870.82
\$807.94	SHAM-REI	\$25.65
\$999.71 \$1,844.67	SHEEHAN DAVID SHEMKOVITZ NANCY M	\$860.99 \$1,117.42
\$698.32	SINCLAIR DOUGLAS W & MELISSA M	\$1,062.41
\$1,629.27	SNUGGLICIOUS INC	\$2,691.98
\$1,560.30	SOUCIE PATRICIA	\$407.96
\$2,561.54	SOUTH END CAFE	\$89.78
\$1,339.41 \$556.23	SOUTH END CAFE LLC STATON CHERYL L	\$1,347.26 \$1,264.97
\$1,614.29	STEVENS DEAN H	\$441.70
\$778.64	STEVENS DEAN H	\$4,571.66
\$2,089.12	STRATTON DARLENE	\$449.67
\$285.45	SUNTAN CITY	\$1,923.75
\$375.56	SUPER CHINA BUFFET	\$2,565.00
\$704.76 \$1,703.31	SUSI JANE A TBW ENTERPRISES LLC	\$1,307.39
\$1,703.31 \$12.83	TD BANKNORTH INS	\$18,289.25 \$4,263.91
\$1,637.41	THE PERFECT SHOT PHOTOGRAPH	\$48.74
\$1,354.48	THE ROOST PUB & WINGERY	\$513.00
\$522.01	THIBODEAU REGINALD	\$321.61
\$1,388.44		\$1,618.48
\$300.36 \$1,048.02	THURLOW JONATHAN TIBBETTS WENDY	\$364.12 \$190.77
\$987.21	TOWNSEND BETTE M	\$711.55
\$1,765.75	TREASURES OF THE FLESH	\$64.13
\$617.08	TROMBLEY MICHAEL B	\$1,179.86
\$1,638.46	TRUE PAUL JR & ALICE M	\$1,159.14
\$48.74	TURMELLE ARTHUR H & CONSTANCE TURMELLE ARTHUR H & CONSTANCE	\$1,446.11
\$0.03 \$1,526.55	TWO CITIES LLC	\$1,810.13 \$612.06
\$12.83	VEAR MURIEL K	\$1,010.59
\$1,720.57	VEILLEUX RICHARD & MARGUERITE	\$1,279.76
\$1,247.00	VISTA DEVELOPMENT INC	\$1,890.63
\$1,112.10	VOYE WENDY F/K/A GOGAN	\$502.30
\$7,218.14 \$1,239.24	WATERVILLE FLORIST WATERVILLE OAKS LLC	\$230.85 \$1,887.99
\$1,239.24	WATERVILLE OAKS LLC	\$1,962.38
\$601.14	WATERVILLE OAKS LLC	\$3,402.52
\$7,715.01	WATERVILLE OAKS LLC	\$4,898.49
\$936.19	WATERVILLE OAKS LLC	\$6,083.54
\$79.52		\$13,701.49
\$977.48 \$1,321.48	WENTWORTH MICHELE WILLETTE BRUCE J	\$1,165.50 \$1,035.03
\$344.71	WILLETTE BRUCE J CO	\$112.86
\$826.57	WILLETTE RICHARD	\$2,535.52
\$23.09	WILLETTE TINA M	\$1,735.73
\$2,716.21	WILSON EILEEN	\$396.62
\$51.30 \$41.04	WILSON PETER WOOD SHANE	\$232.07 \$890.76
\$1,815.43	WOOD SHANE	\$1,050.19
\$865.78	WOODBERRY ANTHONY & MELISSA	\$1,634.74
\$1,344.06	WOODBURY CHRIS	\$436.40
\$1,932.62	YARD SELLERS DISCOUNT	\$12.83
\$1,432.81 \$332.63	YORK OLIVER T ZHANG MEI	\$378.97 \$1,006.00
\$388.02	ZHANG MEI J	\$2,018.08
\$1,213.07		
\$730.80		
\$1,861.40		
\$452.59 \$510.26		
\$1,272.26		
\$51.30		
\$69.23		



## New Fire Engine

In March 2013, WFD received a new, custom built Fire Engine #3. This truck replaced the retired Engine #3, which had been removed from service due to inability to pass inspection and safety concerns. Fire Rescue Technician, Mark Hamilton, submitted a winning application for a \$332,500 Federal Assistance to Firefighters Grant (AFG) for the purchase of the much needed engine.

Contact

WATERVILLE FIRE & RESCUE: 7 College Avenue Waterville, ME 04901 Phone: 680-4735 Email: <u>dlieberman@watervilleme.gov</u> Website: <u>www.waterville-me.gov</u> <u>/departments/fire</u>

## Fire & Rescue—WFD

I hereby submit my annual report to our City Manager, members of the City Council, and the residents of this great City of Waterville, that I proudly serve. There has been no significant change in personnel for the Fire Department this year. The staffing level has remained unchanged, and we have been fortunate enough to retain a satisfactory number of emergency responders.



FIRE INCIDENTS:

Last year, the Waterville Fire Department responded to 3,418 calls for service, an increase of 170 calls from last year. 112 of these calls were for fires, 46 of which were building fires. The majority of our calls for service were for Rescue and/or Emergency Medical Service Calls. The Rescue Unit responded to over 2,526 calls, 124 of those involving automobile accidents.

Incident Breakdown	#
Fire/Explosion	112
Overpressure Rupture	1
Rescue Calls	2,526
Hazardous Condition	66
Service Call	154
Good Intent Call	310
False Call	242
Severe Weather	1
Special Type/Complaint	6
Total For All Incidents	3,418

### FIRE DEPARTMENT PERSONNEL

ADMINISTRATION STAFF: David P. LaFountain, Fire Chief Debra Lieberman, Executive Assistant

### CAREER STAFF:

A Shift	B-Shift	C Shift	
Captain Jeffrey Brazier	Captain Rodney Alderman	Captain Michael Michaud	
Lieutenant John Gromek	Lieutenant Shawn Esler	Lieutenant Scott Holst	
Rescue Tech. Darin White	Rescue Tech. Eion Pelletier	Rescue Tech. Mark Hamilton	
Firefighter Dana Connon	Firefighter Allen Nygren	Firefighter Ryan Cote	
Firefighter Daniel Brown	Firefighter Pablo Passalacqua	Firefighter Shawn Stetson	

## CALL FIREFIGHTERS:

Company 1		Company 2	
Captain Michael Folsom	Lt. Marshall King	Captain Drew Corey	Lt. Jed Corey
Lt. Steven Francoeur	Lt. David Melancon	Lt. Troy Lacroix	Lt. Daniel Mayotte
Ffer Robert Folsom	Ffer Nathaniel White	Ffer Brad Wing	Ffer Neil Avcollie
Ffer Michelle Grass	Ffer Perry Richardson	Ffer Rachel Corey	Ffer Ronald McGowen
Ffer Richard Haviland	Ffer Ethan Chittim	Ffer Brittany Corey	Ffer Sally Sprowl
Ffer Iggy Hodges	Ffer Erik Maheu	Ffer Chris Flye	Ffer Franco Pacheco
Ffer John Lewis	Chaplain Craig Riportella		



Administration: Debra Lieberman and Chief David LaFountain



**A-Shift:** (Left to right) Dana Connon, Lt. John Gromek, Capt. Jeff Brazier, Rescue Technician Darin White, Dan Brown





**B-Shift:** (Left to right) Al Nygren, Rescue Technician Eion Pelletier, Capt. Rodney Alderman, Pablo Passalacqua, Lt. Shawn Esler

*C-Shift:* (Left to right) Rescue Technician Mark Hamilton, Shawn Stetson, Capt. Mike Michaud, Ryan Cote, Lt. Scott Holst

In closing, I would like to thank the officers and members of the Waterville Fire Department, and their families, for their personal sacrifices and allowing your husband, wife, father, mother, daughter or son to commit to serve the City of Waterville.

Respectfully Submitted,

David P. LaFountain, Fire Chief





## Heating Assistance

The Low Income Heating Assistance **Program** (LIHEAP) provides assistance for income eligible households to offset the rising *costs of home energy;* wood, electricity, gas or oil. Benefits are paid directly to the vendor of choice. The program's *income guidelines* change from time to time, so it is Important to check to see if you qualify. Call 859-1500 or 1-800-542-8227 with questions or to request an appointment.

#### CONTACT HEALTH & WELFARE: City Hall 1 Common Street Waterville, ME 04901 Phone: 680-4227 Email: <u>srussell@watervilleme.gov</u> Website: <u>www.waterville-me.gov</u>

24

## Health & Welfare

STAFF: (from left to right) Sara Russell, Welfare Caseworker I Linda M. Fossa, Health, & Welfare Director Denise Murray, Welfare Caseworker II



The Health & Welfare Department administers many programs to help people who are in need of supportive services. These services include the following: the City's General Assistance Program, a tracking system for those individuals who require child & adult protective services, a program that responds to health issues facing our community, the coordination of the City of Waterville Wellness Program, and the administration of the Haines Charity Trust Fund and the Champlin Teacher Trust Fund.

Each municipality administers a General Assistance Program in accordance with Maine State Law and with the General Assistance ordinance and appendices adopted by the City of Waterville. This ordinance is located on the City's website at <u>www.waterville-me.gov</u>. General assistance is for the immediate aid of individuals who are unable to provide basic necessities such as rent/mortgage, food, heating fuel, non-elective medical services, and other items that are essential to maintain themselves or their families. Individuals must follow program rules and meet the eligibility requirements if they want to receive continued assistance. The State of Maine reimburses the City of Waterville 50% for all expenditures pertaining to basic necessities but they do not reimburse the City for their administrative costs.

The City of Waterville recognizes the dignity of each individual while encouraging self-reliance. The mission of this department is to help eligible persons achieve self-maintenance by promoting the work incentive. Whenever possible, this department seeks to alleviate needs other than financial through rehabilitative, preventive, and protective services. The General Assistance Program places no unreasonable restrictions on the personal rights of the applicant or recipient; nor will there be any unlawful discrimination based on sex, age, race, nationality, religion, sexual orientation, or disability. Information concerning an individual's request for assistance is strictly confidential.

The Health & Welfare Department's Fair Hearing Authority has the responsibility of ensuring that the City's General Assistance Program follows Maine State Law and the local ordinance. A member of the City Council serves as the member of the Fair Hearing Authority and makes a determination based on evidence presented at a fair

hearing whether an individual was eligible to receive assistance at the time they applied for General Assistance. During this past year, the City held one fair hearing.

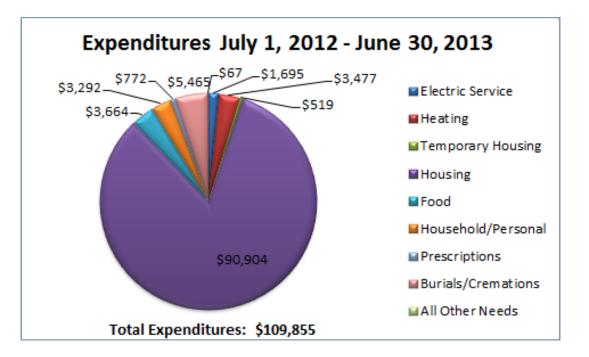
The Haines Charity Trust Fund is a program for the relief of women and children who are in need of financial assistance. A special committee appointed by the City reviews all applications for assistance. A completed application will include proof of residency, verification of monthly income, and all household receipts. Expenditures for the period of July 1, 2012 through June 30, 2013 were \$8,838.00. This committee meets the second Thursday of each month.

The Champlin Teachers Trust Fund is for an individual who has been a teacher in the Waterville public school system and is in need of comfort, assistance, and support. Verification of time worked in the school system is required. During this past year, no one made an application for assistance through the Champlain Teacher Trust Fund.

The Health & Welfare Department is located in the basement of City Hall and the office hours are Monday through Friday from 8:00am to 5:00pm. An individual may call 680-4227 to make an appointment. If you have an emergency after hours, please call the Waterville Police Department at 680-4700. An individual may call the Department of Health & Human Services at 1-800-442-6003 to report alleged violations of fraud.

The Health & Welfare Department would like to express their gratitude to all local, state, and federal agencies that we work with throughout the year. We also express our gratitude to Councilor Rosemary Winslow who serves on our Fair Hearing Authority and Mary Jo Carlsen Doris Smith, and Peggy Soucy, who serve on the Haines Charity Committee.

During this past year, our office took 1,691 applications for General Assistance. Expenditures for the period of July 1, 2012 through June 30, 2013 were \$109,855.00. The Department of Health & Human Services reimbursed the City of Waterville \$54,927.50 for their General Assistance costs. In addition to State reimbursement, the City received \$13,656.00 for liens placed on individuals SSI applications.





## Jobs Filled

During the 2012-13 fiscal year, the City hired <u>9</u> full time employees to fill the following vacancies: one (1) finance clerk; one (1) firefighter; two (2) laborers; one (1) information technologist and four (4) patrol officers.

CONTACT H.R.: 6 Wentworth Court Waterville, ME 04901 Phone: 680-4215 Email: <u>bgreen@waterville-me.gov</u> Website: <u>www.waterville-me.gov</u> /departments/hr

## Human Resources

STAFF:

Bobbie-Jo Green, Human Resource Officer

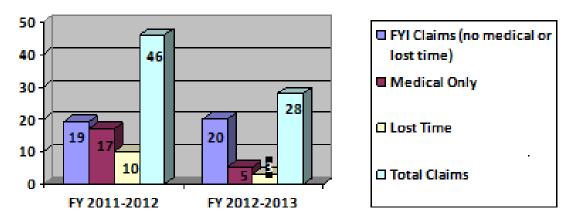


The Human Resource (H.R.) Office is operated with one staff person that is shared with the Parks and Recreation Department. The Human Resource Officer is responsible for supporting City departments in a number of key areas including employee recruitment, compensation and benefits, labor and employee relations, personnel file management and workplace safety. The City currently employees 112 full time employees and 140± part time and seasonal employees.

Some of the Human Resources accomplishments during the 2012-13 fiscal year included:

**Recruitment and hiring.** During the 2012-13 fiscal year, the City hired 9 full time employees to fill vacant positions. Human Resources, along with the respective Departments, reviewed 502 applications for the 9 positions. Each year the City focuses on finding new avenues for recruitment. Currently the City advertises positions in local newspapers, online, and now on the City's Facebook page. With the additional locations of advertising, we have noticed an increased number of applications.

**Safety Awareness.** The City of Waterville is dedicated to providing all of our employees with a safe working environment. The City has a safety committee comprised of representatives from each of the major departments including Public Works, Fire, Police, Parks and Recreation and Administrative offices. The City has had a significant reduction in workplace injuries, as shown below:



**Labor Relations.** The City currently has five separate union contracts to maintain. This covers administrative employees, fire, police, and parks & recreation/public works. During the 2012-13 fiscal year, the City successfully negotiated a three-year contract with the Fire Department. The Human Resource Office will be preparing to assist with negotiations for the administrative and parks & recreation/public works employee unions for 2013-14 fiscal year.

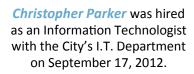
26

## New Employees July 1, 2012 – June 30, 2013



*Allison Brochu* started with the City's Finance Department as a Finance Clerk I on July 2, 2012.







Scott Dumas began his career as a Patrol Officer with the Waterville Police Department on November 14, 2012.



**Ryan Haley** began his duties as a Patrol Officer with the Waterville Police Department on March 7, 2013.



Dan Brown began his duties as a Patrol Officer with the Waterville Police Department on May 30, 2013.



Dan Brown began his duties as a Career Firefighter/Driver for the Waterville Fire Department on August 27, 2012.



*Cameron Huggins* began his career as a Patrol Officer with the Waterville Police Dept. on November 13, 2012.



Larry Colson began his duties as a Laborer for the Public Works Department on November 17, 2012.



*Kirk Keay* began his position as a Laborer with the Public Works Department on April 29, 2013.



Sergeant Joseph Shepherd, hired in 1981, retired from the Waterville Police

Department in 2012 after 31 years of service with the City of Waterville.

## Retirements



Paul Quirion, hired in 1974, retired from

the Public Works Dept. in December 2012 after nearly 40 years of service with the City of Waterville.



Detective Sergeant Michael Benecke, hired in 1988, retired from the

Waterville Police Department in January 2013 after 25 years of service with the City of Waterville.

## Promotions

There were several promotions in the Waterville Police Department during 2012-13. These included the promotion of:

- \* Officer Duane Cloutier to Detective
- \* Detective Lincoln Ryder to Sergeant
- Officer Jennifer Weaver to Sergeant
- \* Officer Alden Weigelt to Sergeant
- \* Sergeant William Bonney to Detective Sergeant
- \* Officer Brian Gardiner to Sergeant

## **Employee Recognition**



Chief Joseph Massey, Employee of the Year, with City Manager Mike Roy.

In October 2012 Chief Joseph Masssey was announced as the City of Waterville's Employee of the Year. Chief Massey was selected for this honor based on nominations submitted by City employees. Excerpts from his nominations read, "He uses personal time for the City and community...works every day to lead by example...he led his department and the City through very difficult times and has done it in a calm, reassuring manner."

Past Employee of the Year Winners:

2011 — Linda Fossa 2010 — Amanda Esler 2009 — Robert Gilchrist 2008 — Linda Cote 2007 — Bob LaPlante & David Higgins 2006 - Daniel Ames 2005 — Wayne Morey, Sr. 2004 — William Bonney 2003 — Josh Grant & Andre Morin 2002 — Ryan Adams 2001 — Arlene Strahan 2000 — Steve Buzzell



On September 6, 2012, retired City Clerk, Arlene Strahan, received recognition for her 20 years of service to the residents of Waterville when the new records vault was dedicated to her. A plaque in her honor was placed at the vault entrance.





The City's new City Clerk, Patti Dubois, was honored at the Maine Town and City Clerks' her peers. The award is the highest honor that is bestowed upon a municipal clerk by MTCCA.



Association's (MTCCA) annual meeting in September 2012. Patti was chosen as Clerk of the Year by



At the March 5, 2013, City Council meeting, Parks and Recreation Director, *Matt Skehan*, was presented a Mayoral Proclamation for his dedication in divesting much of his time and efforts to make the dream of a multi-use, four-season recreational facility at the Quarry Road Recreation Area



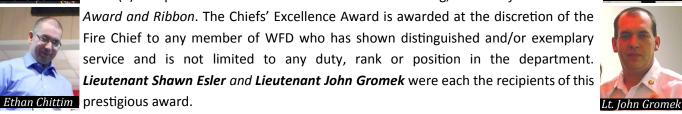
During the Waterville Fire Department's Annual Awards Banquet on April 20, 2013,

Dana Connon



Firefighter Dana Connon was announced as the Career Firefighter of the Year. Ethan Chittim, was announced as the Call Firefighter of the Year. The recipients of these awards are selected each year based on nominations from their peers. Two (2) unique awards were also awarded that evening, the Chief's Excellence Lt. Shawn Esler









Waterville Police Department's Detective Duane Cloutier received an award on April 25, 2013, from the U.S. Department of Justice Office of the United States Attorney's Office for the District of Maine for Outstanding Contribution for his investigative service in the recent successful prosecution of United States v. Jerome Richards.

## Information Technology

Staff:

Josh Grant, Technology Director Christopher "CJ" Parker, Information Technologist



The City of Waterville Technology department is responsible for the installation, support and maintenance of the entire computing environment for the City of Waterville, the Town of Winslow, the Town of Clinton, the Oakland Police and Fire Departments and the Waterville Opera House. Waterville, Winslow and Oakland are connected by a state of the art privately owned fiber-optic infrastructure. This infrastructure allows all three municipalities to consolidate technology services and share staff resources.

The Technology department underwent a multitude of changes during Fiscal Year 2012-2013. The department, which is staffed by two people, worked through the departure of a staff member for approximately two months. Following this period, a new employee, CJ Parker, was hired. CJ came to the City having been previously employed by Maine General Hospital.

Fiscal Year 2012-2013 saw the Technology department begin to virtualize the server environment for our wide area network. Approximately 85% of all network servers are virtualized and run either Windows Server 2008 R2 or Windows Server 2012. All desktop PC's run a mixture of operating systems depending on the client software that these need to support. Because of the virtualization of servers, the City also transitioned to a SAN based disk backup solution for nightly backups.

The Technology Department closed 1,231 support "ticket" requests during the fiscal year.

## Janitorial Staff

Robert Laplante, Custodian David Higgins, Custodian

STAFF:



Throughout the year, these hard working men clean and maintain City Hall with duties ranging from general cleaning, general

carpentry, seasonal cleaning, handling mail and packages, frequent meeting set-up, specialized buffing of the terrazzo floors, carpet shampooing, painting, assisting with renovations, striping layers of old paint from the woodwork, maintaining the outdoor plants, snow blowing and shoveling, assisting with holiday lights in Castonguay Square and installing wreaths and garland at City Hall during the holiday season, and any other duties and projects they are asked to help with.

The picture above (right) is of Bob and Dave winning their co-employee of the year award in 2007.



## Did you know?

Quarry Road's snowmaking system consists of:

- 14 moveable snow guns;
- ♦ 5 fixed towers;
- ♦ a 750KVA transformer
- 1200CVM air;
  compressor; and
- ♦ 3 water pumps .
- The system draws 500 gallons of water per minute from nearby Messalonskee Stream and was designed to cover approx. 3-4KM of trail with snow.
- All the equipment and machinery to move and groom the snow was purchased with <u>grant</u> <u>funds</u>!

### Contact Parks &

RECREATION 6 Wentworth Court Waterville, ME 04901 Phone: 680-4744 Email: <u>parks@waterville-me.gov</u> Website: <u>www.waterville-me.gov</u> /departments/parks

## Parks and Recreation





(from left to right) Sam Green, Parks Foreman Steve Buzzell, Grounds Mechanic Matt Skehan, Parks and Recreation Director Bobbie-Jo Green, Recreation Coordinator April Ames, Executive Assistant (absent)

STAFF:

The following presents an overview of what amounted to be a very active fiscal year 12/13 for the Parks and Recreation Department.

The Quarry Road Recreation Area Maintenance Building was built to house snowmaking and grooming equipment. Students and staff from Mid Maine Technical School assisted the City in construction of the building. The area's snowmaking system was also installed and activated in January 2012. This came just in time, as it provided much of the snow necessary to host the first-ever, Nordic races for the Colby Winter Carnival, January 26-27. Quarry Road was also host to several other youth ski races, bringing hundreds of people into town during the winter months. The Recreation Area has grown quickly over the last 5-6 years. We're all very proud of the progress.

In the fall of 2012, crews from both Public Works and Parks and Recreation rebuilt the boat landing on North Street and attached a dock. The upgrades make it much easier and safer for boaters to get in and out. All reviews from the public have been very positive.





Our maintenance crews have been working hard to maintain a large inventory of parks, playgrounds, trails, buildings, dog park, community gardens, and athletic facilities throughout the community. We're proud of the diversity and quality of programs, facilities, and services made available to the residents of Waterville.

The 2012 season at the Alfond Municipal Pool was another successful one. Each year, I think we can't get any busier and I'm proven wrong! We offer public swim, adult lap swim, swim lessons, and facility rentals over the 8 week summer season. The facility itself consists of a 6-lane, 25 meter pool, family swim area, zero-entry area with raindrop, 18" deep kiddie pool with frog slide, 12" deep kiddy pool with whale, spray pool with jets, slide pool with twister and tube slides, a bathhouse, and a snack bar. We had 25,225 visitors and sold over 1,440 season passes in the 2012 season.



A multitude of programs were offered, consistent with our mission to enhance the quality of life and meet the leisure needs of the community. In excess of 50 activities were organized over the course of the fiscal year with a sampling of general categories listed below. Program offerings continue to be well received.

#### Programs:

swim lessons	arts & crafts
playground games	special events
Shuffleboard	co-ed volleyball
Easter Egg Hunt	co-ed softball league
lap swimming	Halloween party
youth basketball league	basketball festivals
adult basketball league	Hot Shot competition
Mens' league softball	

tennis lessons tennis tournament(s) track & field girls youth softball mountain bike program Father Daughter Dance Winter Carnival

In addition to our regular programs, we played a very active role with numerous other community events held in the City including;

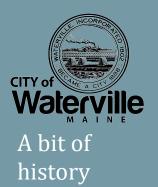
Taste of Greater Waterville, National Night Out, North End Night Out, Franco-American Festival, Hill 'n the Ville, Harvest Fest, and countless other small events around the City.

We also worked with numerous volunteer groups from the public, Waterville schools and Colby and Thomas Colleges to help maintain our parks, fields, playgrounds and trails.

In conclusion, the Parks and Recreation Department has had a busy and productive year. We are proud of the number and quality of services offered to the residents of Waterville. A special thanks to our dedicated staff, all City Departments, and the hundreds of committed volunteers across greater Waterville.

Respectfully Submitted,

Matt Skehan Director of Parks and Recreation



The first people we know about who lived here in Waterville, the Canibas tribe of Abenaki Indians, called the falls on the river and their settlement *Teconnet, or Ticonic* Europeans took over, the community became the plantation of Kingfield and then the town of Winslow, before finally gaining and becoming Waterville.

#### CONTACT PLANNING:

1 Common Street Waterville, ME 04901 Phone: 680-4230 Email: <u>agbeverage@watervilleme.gov</u> Website: <u>www.waterville-me.gov</u> /departments/planning

32

## Planning

Staff:

Ann Beverage, City Planner



The Planning Department consists of a full-time City Planner and an administrative assistant shared with the City Assessor, Code Enforcement Officer, and City

Engineer. The City Planner is staff to the Planning Board and assists potential developers, surveyors, appraisers, realtors, and citizens with development issues.

Additionally, the City Planner provides support to the Comprehensive Plan Steering Committee and attends South End Neighborhood Association (SENA) meetings to assist SENA's efforts to revitalize the neighborhood. She also represents the City on the Kennebec Valley Council of Governments (KVCOG), of which she serves as secretary, treasurer, and member of the executive board and on the Comprehensive Economic Development Strategy (CEDS) Committee. She serves on the housing committee of the Kennebec Valley Community Action Program (KVCAP), as well.

### **PLANNING BOARD**

The 7-member Planning Board reviews site plans, subdivisions, and Zoning Ordinance and Map change requests. In addition, the Board holds public hearings to consider discontinuing paper streets and to review and recommend the comprehensive plan to the City Council.

### SUBDIVISION AND SITE PLAN REVIEW

During Fiscal Year 2013, the Planning Board reviewed the following subdivisions and site plans.

### Subdivisions:

The Board approved a 50-lot subdivision off Shores Road and Fieldstone Drive submitted by Fieldstone Meadows, LLC, and began a review of a six-lot subdivision off Upper Main Street in Waterville and Pung Hill Road in Fairfield for Dr. John Koons, who later withdrew his application.

### Site Plans:

The Board approved the following:

- $\Rightarrow$  The City of Waterville: a 12,000 square foot police station constructed on Colby Street and a 3,120 square foot maintenance building and roadways constructed at the Quarry Road Recreation Area
- $\Rightarrow$  Herb and Heidi Goudreau: an apartment building to be built behind 110 College Avenue
- ⇒ C. V. Diagnostics: 5,200 square feet of additions to the building at 40 Airport Road
- ⇒ Pine Tree Waste, Inc.: a three-year extension for site improvements at the Pine Tree Waste transfer station at 3 LaFleur Road and an extension for the construction of a storage area for empty refuse containers on land leased

from the City of Waterville on Transfer Station Road off Webb Road

- $\Rightarrow\,$  Mt. Merici Academy: an 18,000 square foot parking lot and drop-off area off Upper Western Avenue
- $\Rightarrow$  Calvary Temple: a 26,000 square-foot church at 60 West River Road

#### ZONING ORDINANCE AND MAP CHANGES

The Planning Board held public hearings and made the following recommendations to the City Council for changes to the Zoning Ordinance and Map. The City Council subsequently adopted all changes except the request withdrawn by a potential purchaser of the City-owned property at 140 Western Avenue.

#### Board Recommended Changes to the Zoning Ordinance:

- \* Adding to the list of permitted uses in multi-family housing "meal service for residents and their guests, only, and a beauty parlor for residents, only"
- \* Allowing chickens as special exceptions in residential zones

#### Board Recommended Changes to the Zoning Map:

- Rezone Assessor Parcel 30-I located off Fieldstone Drive from Rural Residential to Residential-D, at the request of Paul Lussier of Fieldstone Meadows, LLC
- Rezone Assessor Parcel 37-228, zoned Residential-B (R-B), and Assessor Parcel 37-244, zoned Contract Zoned District/Commercial-A (CZD/C-A), to a new Contract Zoned District. Leland and Fernande Bard requested rezoning for these parcels, located at 167 Carver Street and 121 Kennedy Memorial Drive.
- Rezone Assessor Parcel 47-62, located at 140 Western Avenue, from Residential-B (R-B) to



Contract Zoned District/Commercial-A (CZD/C-A). After having received a favorable recommendation from the Planning Board, the applicant, John Heaton Jones, decided not to purchase the property. He had intended to use the building (formerly a foundry, then a fire sub-station, followed by a Parks and Recreation office and maintenance facility) as a residence, artists' studios, and an art gallery.

#### **FUTURE ACTIVITIES**

Among other activities, in Fiscal Year 2014, the City Planner will work with the Comprehensive Plan Steering Committee, the Planning Board, and the City Council to finalize, adopt, and begin the implementation of the 2014 Comprehensive Plan.

PLANNING BOARD MEMBERS (2012-2013):

Alicia Barnes Justin DeMott Jackie Dupont David Geller, Chair Dana Hernandez Paul Mitchell (replaced by Nathaniel White) Scott Workman

The Planning Department's <u>website</u> features a wealth of historic pictures and information such as this 1785 map of Waterville.

## Police Department— WPD



Central to our mission are the values that guide our work and decisions, and help us contribute to the quality of life in our community. For everyone, values are the basis for our beliefs and actions. The recognition and statement of values by a police department is important...values are the foundation of everything we do and stand for. We hold our values constantly before us to teach and remind us, and the community we serve, of our ideals. They are the foundation upon which our rules and regulations, policies, and operating procedures are built.

**Department Personnel:** 

Joseph Massey, Chief Charles Rumsey, Deputy Chief

<u>Administration</u> Kathleen Kenney-Haley, Exec. Assist.

<u>Records Division</u> Judith LaPlante, Records Clerk

Patrol Sergeants Daniel Ames (Retired) Brian Gardiner Daniel Goss Alan Main (Retired) Lincoln Ryder Joseph Shepherd (Retired) Detective Division Det. Sgt. Michael Benecke (Retired) Det. Sgt. William Bonney David Caron Duane Cloutier Christopher Paradis Alan Perkins Joshua Woods

Communications Division Sgt. Jennifer Weaver Sarah Bailey Sarah Batteese Tanaya Day Carolyn Dodge Addie Gilman Ryan Karagiannes Rick Michaud Tiffany Wells **Patrol Division Robert Bouley** Steve Brame **Daniel Brown** Todd Burbank Scott Dumas **Galen Estes** Chase Fabian Ryan Haley **Timothy Hinton** Matthew Libby Jason Longley Kyle McDonald Kris McKenna Andrew McMullen **Dennis Picard** Tristan Russell Adam Sirois

After officially retiring, two patrol sergeants stayed with the police department as patrol officers, MDEA & ATF Personnel. One officer is contracted as a full-time MDEA Agent (with a 2nd officer assigned as a per diem Resident Agent) and one officer is contracted with ATF's Joint Law Enforcement Operations with wages and benefits reimbursed to the City.

#### Promotions

Sgt. Jennifer Weaver, Sgt. Lincoln Ryder, Sgt. Alden Weigelt, Sgt. Brian Gardiner, Detective Sgt. William Bonney, Det. Duane Cloutier, Det. Joshua Woods

#### Retirements

Sgt. Joseph Shepherd, Detective Sgt. Michael Benecke

#### Resignations

Christopher Paradis, Galen Estes, Todd Burbank

#### **New Hires**

Chase Fabian, Scott Dumas, Cameron Huggins, Daniel Brown, Ryan Haley



## Horses in City Hall?

According to the original plans for City Hall, there were horse stalls designed in the basement. It is believed these were for the horses used by the police officers in the Department's early days. The P.D. had been housed in the basement of City Hall until the recent completion of the much needed new station in June 2013.

#### CONTACT WPD:

10 Colby Street Waterville, ME 04901 Phone: 680-4700 Email: <u>kkenney@waterville-</u> <u>me.gov</u> Website: <u>www.waterville-me.gov</u> <u>/departments/police</u>





Administration (left to right) Deputy Chief Charles Rumsey, Judith LaPlante, Kathleen Kenney-Haley, Chief Joseph Massey



Detective Division (left to right) Front – Alan Perkins, Sgt. William Bonney Back- Dave Caron, Duane Cloutier, Josh Woods



Patrol Division Includes (left to right) Front- Cameron Huggins, Rachel Reed, Damon Lefferts; Back- Sgt. Brian Gardiner, Kris McKenna, Matthew Libby, Kyle McDonald, Tristan Russell



Communications Center Includes (left to right) Sgt. Jennifer Weaver, Addie Gilman, Ryan Karagiannes, Sarah Bailey

#### **Training Hosted by the Waterville Police Department**

Waterville Police Department hosts a variety of law enforcement officer, public safety dispatcher, and community training including:

- <u>Pharmacy Robbery Guidelines</u>. Two-hour workshop held on May 31, 2012, for medical and pharmacy personnel with the goal being that, through education, we can make strides toward taking a collaborative, proactive approach to reduce robberies and the potential injury to people when robberies occur.
- <u>Bath Salts Training</u>. Two-hour course held on December 12, 2012, designed to assist first responders, health care professionals and educators in recognizing bath salts, their effect, and signs or symptoms of their use.
- <u>Low Speed E.V.O.C. (Emergency Vehicle Operational Course)</u>. One-day training held at the Waterville Airport Sept. 2012, May 2013 & Oct. 2013. Sgt. Brian Gardiner, Officer Matt Libby, along with two other local law enforcement officers, instructed both in the classroom and in the field. Participants include law enforcement agencies statewide.
- <u>R.A.D. (Rape Aggression Defense)</u>. Twelve-hour training program of realistic self-defense tactics and techniques for women. Police Sergeant & R.A.D. (and R.A.D. Kids) Instructor Jennifer Weaver along with Patrol Officer & R.A.D. (Aggressor) Instructor Galen Estes held four training sessions in December 2012 & March 2013.

In addition to the training mentioned above members of the police department lecture and instruct on law enforcement topics, as time and budget allows, throughout New England.

#### **Grants Awarded**

2012	Seatbelt	\$ 1,980
2012	BHS Holiday High Visibility Impaired Driving	\$ 4,970
2012	Dept. of Public Safety STOP Violence Against Women	\$ 808
2012	FY2011 Homeland Security- MEMA	\$ 25,000
2012	FY2011 Homeland Security – MEMA	\$ 54,295
2012	FY12 Byrne Memorial Justice Assistance Grant (JAG)	\$ 9,705
2012	STOP – Domestic Violence	\$ 808
2013	BHS "Drive Sober, Maine" Impaired Driving	\$ 10,000
2013	FY13 U.S. DOJ Bulletproof Vest Partnership	\$ 4,674

#### On-going Programs that continued in F/Y 2012/2013

<u>Prescription Drug Diversion Program (PDDP)</u>. A very successful on-going monthly notification process to area doctors, pharmacies, emergency rooms, and others about persons suspected of abusing prescription drugs.

<u>Drug Take Back Initiative</u>. There is an Unwanted Medication Depository in the police department's lobby for area residents to use as a secure drop off site for unwanted prescription drugs.

<u>Midnight Crisis Team</u>. The Midnight Team is a group of mental health professionals working with the Waterville Police Department to assist those with mental health issues in times of crisis. At this time, we have coverage overnight on weekends.

sues in times of crisis. At this time, we have coverage overnight on weekends. <u>Elder Service Officer</u>. Detective David Caron is a designated officer who has received enhanced training regarding elder-related law enforcement topics. The Elder Service Officer makes scheduled visits to local facilities to discuss relevant topics with elderly residents. This is a proactive approach in our protection of the elderly.

<u>School Resource Officer</u>. A designated officer who works with the Waterville School System to help create a link between the children and the Police Department.

Task Force Affiliation. The police department continues to provide personnel to the

Northern Kennebec County Underage Drinking Task Force as well as the Northern Kennebec Drug Task Force.

<u>Are You O.K.? Program</u>. Free for Waterville, Winslow and Oakland residents. It is an automated calling service that calls the resident daily at a pre-determined time.

<u>Victim Empowerment Project</u>. The police department provides victims of domestic violence with self-help books to help them leave their abusive situations.

#### **Professional Development**

- Chief Massey and Deputy Chief Rumsey are currently adjunct professors at Thomas College.
- Chief Massey is the Maine Chiefs of Police Association (MCOPA) District 4 Representative.
- Chief Massey sits on the MCOPA Board of Directors.
- Deputy Chief Rumsey sits on the Advisory Board for Children's Advocacy Center.
- Sergeant Ryder sits on the Board of Directors for the Maine Criminal Justice Academy.
- Sergeant Bonney is a committee member for the Know Violence Task Force.
- Sergeant Weigelt is currently on the governor's Bias-based Profiling Committee.



City of Waterville—Police Department



#### **Accomplishments**

<u>New Police Station Construction</u>. The new police station was completed and the department began moving in during the months of June and July, 2013. Personnel embraced the challenging and exciting aspect of a new, healthy, and state-of-the-art building.

<u>Scrap Metal Legislation</u>. Chief Massey introduced into legislation a law to strengthen Maine's current scrap metal law; scrap metal dealers would require sellers to provide additional documentation. This effort is a result of an alarming increase in the amount of metal thefts, including copper, in the state of Maine. The scrap metal law went into effect in September 2012.

<u>MIP 5000 Advanced Communication System</u>. This system was purchased through a grant and is currently installed and fully operational. This state-of-the-art technology allows the Communications Center to increase our efficiency in the delivery of public safety dispatch services to not only the Waterville Police Dept. but nine other entities.

<u>Drug Forfeitures</u>. Through the department's efforts, in F/Y 2012/2013, the police department secured over \$5,800 in forfeiture money. This does not include the value for seized vehicles.

<u>Thomas College Internship Program</u>. The police department hosted a Thomas College Criminal Justice Major intern from January through May 2013. The program is designed to provide students with practical law enforcement experience by working within the department under the guidance of experienced officers.

#### **Challenges**

<u>High Profile Cases requiring extensive personnel overtime</u> - Traffic crashes requiring lengthy investigations. homicide resulting in murder suspect arrest; pharmacy robberies; metal thefts; burglaries; and drug arrests.

<u>Mental Health and Substance Abuse Issue Challenges</u> – Considerable resources are used when responding to calls involving people with these issues. Because Waterville provides resources for these types of issues through counseling, housing, a methadone clinic, probation offices, courts, etc., we have a large population of people requiring these services who often have encounters with the police.

<u>Methadone Clinic & ASI</u> – The methadone clinic in Waterville continues to generate many calls for service and incidents to which the officers need to respond. These include – fight calls, shoplifting and vagrancy.

<u>Drug Issue</u> – Prescription, designer, and synthetic drugs are proving to be a challenge to the police department. Over the last two years, the community has seen the introduction of "bath salts" (highly addictive and easily accessible hallucinogenic drug) and Suboxone (drug to treat opiate addiction) as two major drug challenges.

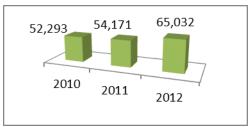
<u>Burglaries</u> – Over the last year, the detective division has been busy working to solve the high number of burglaries in both business and residential areas.

<u>City Events</u> – It continues to be a challenge to provide safety and security support at the many ever-growing City charitable and special occasion events.

#### **Statistics**

Waterville Regional Communications Center Calls for Service:

Includes all calls for the City of Waterville that generated a "call for service" (police, fire, rescue, Delta Ambulance)



Uniform Crime Reporting (U.C.R.) Statistics - Calendar Years:

PART 1 CRIMES	<u>2010</u>	<u>2011</u>	<u>2012</u>
RAPE	11	20	19
ROBBERY	12	12	9
BURGLARY	81	89	144
ASSAULT	282	293	285
LARCENY/THEFT	561	573	606
MOTOR VEHICLE THEFT	14	12	13
TOTAL # OF PART 1 CRIMES	961	999	1076
TOTAL # OF PART 1 CRIMES SOLVED	441	461	517

JUVENILE ARRESTS/SUMMONSES	<u>2010</u>	<u>2011</u>	<u>2012</u>
UNDER 10	1	0	0
10-12	9	3	2
13-14	24	22	33
15	21	11	22
16	25	29	33
17	31	39	55
TOTAL JUVENILE ARRESTS	111	106	145

OTHER STATISTICS	<u>2010</u>	<u>2011</u>	<u>2012</u>
TOTAL ADULT ARRESTS	1,270	1,290	1,365
OPERATING UNDER THE INFLUENCE	178	173	222
DRUG-RELATED ARRESTS	122	117	71
MOTOR VEH. ACCIDENTS (Reportable)	823	875	818

# Public Works



Admin Staff:

(Left to Right) Robert Gilchrist, Engineer/ Project Manager Mark Turner, Director Karl Morse, Superintendent of Operations John Lombardi, Assistant Engineer April Ames, Executive Assistant (absent)

#### **OVERVIEW**

The Public Works Department is staffed by 26 employees who are responsible for multiple functions. The department maintains streets and sidewalks; fleet vehicles and equipment; traffic lights& signs; facilities and the Robert Lafleur Municipal Airport. In addition, the department has the enormous job of collecting approximately 5,000 tons of household waste per year as well as seasonal collection of leaves, yard waste and Christmas trees. Although the Waterville Sewerage District (WSD) maintains catch basins, the Public Works Department must keep covers free of leaves, debris and ice to prevent flooding. The department is often involved in many construction projects throughout the year. Major infrastructure repairs are coordinated with the Kennebec Water District, Waterville Sewerage District and other utilities, as well as the Maine Department of Transportation.

#### FACILITIES

The Public Works Department is headquartered at a 3-acre site located on Wentworth Court, a side street off Main Street, just north of the downtown area. The compound includes six buildings which provide storage for vehicles and other equipment with additional stockpile areas for materials and supplies. Buildings within the compound include the administrative office building, a 3-bay fleet maintenance building, a salt/sand storage building, a 6-bay equipment storage building with attached paint/sign maintenance and facility maintenance workshops, a 4-bay equipment storage building and a 3-bay operations and maintenance facility that is utilized by both Public Works and Parks & Recreation personnel.

#### FLEET VEHICLES AND EQUIPMENT

The Public Works Department owns and maintains approximately 60 primary operation vehicles and over 100 pieces of specialized equipment apparatus. These include twelve heavy-duty dump trucks which are used for hauling as well as for plowing and sanding; two medium-duty dump trucks that are used for plowing and sanding of dead-end streets and parking lots; two waste collection (refuse packer) trucks; a roll-off container truck; two heavy-duty loaders (one that is also used to plow snow); one medium-duty loader; two street sweepers; one lift truck for maintaining traffic signals and overhead signs; three pickup trucks; a general duty farm tractor used for roadside mowing and clearing snow from fire hydrants; three sidewalk tractors; one skid steer loader and four large snow blowers (one is used at the Airport, one is used in the snow dump and two are used to load trucks). The



**PW Stats:** 

Annual Budget \$3.95 Million

Total Employees 26

> Total Roads 305

Total Road Miles 90

Total Sidewalk Miles 45

Annual Volume -Household Waste 5,000 Tons

WORKS: 6 Wentworth Court Waterville, ME 04901

Phone: 680-4744 Email: <u>pw@waterville-me.gov</u> Website: <u>www.waterville-me.gov</u> /departments/pw Fleet Maintenance Division also maintains vehicles and equipment for the Police and Fire Departments, Parks & Recreation and the Airport.

#### **SNOW REMOVAL**

The department utilizes 13 separate plow routes to clear snow from 305 roads. This represents approximately 180 lane miles or plow corridors. Crew members also clear snow from approximately 25 of the City's 45 miles of sidewalks; all municipal and school parking lots including the Educare facility; Concourse Shopping Center; Quarry Road Recreation Area and the Robert LaFleur Municipal Airport.



FLEET MAINTENANCE STAFF: Left to right: Mark Clement, Floyd Giles, Fred Dechaine, Cary Collamore



EQUIPMENT OPERATORS: Left to Right - Front Row: Dan Wilson, Robert Walker, Joey Meunier; Second Row - Scott Greene, Rob Mercier and David Vigue; Back Row - Mike Folsom, Ricky Quirion, Chris Demerchant, Tim Greene & Dan Main

#### **PUBLIC WAYS**

The department is responsible for maintaining all public ways including 305 roads, 45 miles of sidewalks, the Concourse, four municipal parking lots and the Head of Falls complex off Front Street. In 2012, staff specialists conducted a complete road surface survey of the City and used the results to develop a 5-Year Pavement Maintenance Plan. The plan is updated every year. Funding for major road reconstruction is through capital bonding. Maintenance projects, typically shim & overlay pavement improvements, are funded through an annual appropriation from the General Fund (City Budget).

The first priority after plowing and sanding is to remove snow from the downtown area and Concourse and then remove snow banks from heavily traveled areas to improve visibility and safety. We remove snow from school facilities, as needed, but most generally during vacation weeks or Teacher Workshop days.

During the period November 2012 through April 2013, the department responded to 33 winter storm events. We have averaged 24 storms over the past five years. Usually, around 40% of these storms are freezing rain and ice. Accumulating snowstorms make up the remaining 60% of our response requirements in a typical year. Each type of precipitation requires a different approach and application method using our primary materials — sand, salt and liquid calcium.



LABOR CREW: Left to Right - Kirk LaChance, Jacob Chambers, Andy Dow, Larry Colson and Bobby Bellows

**FAST FACT:** The Public Works crew applies approximately <u>**750**</u> gallons</u> of white paint and <u>**800** gallons</u> of yellow paint to the city's streets each year.



During the past five (5) years, the City completed the following pavement upgrade projects:

2008	
Brigham Street	Getchell Street
Center Place	Merryfield Avenue
Center Street	Pleasant Place
Colby Hill off North Street**	Purington Street
Fairmont Street	Pine Street
2009	
Abbott Street	Silver Street Extension
Belmont Avenue	Spruce Street
Chase Avenue	Webber Street
Elm Court	Western Court
Lincoln Street**	North Street Tennis Courts
Sawtelle Street	Pine Ridge Golf Course Parking Lot
2010	
Carrean Street	Moor Street
Glen Avenue	North Riverside Drive
Grouse Lane	Paris Street
Halde Street	Head of Falls Plaza
Lloyd Road	Front Street RR Crossing
Merrill Street	
2011	
Armstrong Road**	High Street
Campus Drive**	Myrtle Street
Columbia Road	
2012	
Brook Street	May Street
Chaplin Street**	Temple Street**
Colby Circle**	Vigue Street
Donald Street	Water Street**
Grove Street**	RR Crossing – Chaplin Street**
Linden Street	RR Crossing – Main Street**

\*\*Denotes Jointly Funded City/State Projects



Work at the Main Street Railroad Crossing October, 2012





A 2013 Western Star Wheeler Dump/Plow Truck was delivered to Public Works in Feb., 2013. This vehicle replaced a 1999 Volvo.



#### OTHER MAJOR MAINTENANCE EXPENSE ITEMS

The Department budgets for the annual cleaning and maintenance of the City's 1,900 catch basins and related storm water discharge fees. The City pays the Waterville Sewerage District approximately \$540,000 per year for storm water management which includes maintenance of the catch basins and in -flow water treatment at the Kennebec Sanitary Treatment District. The Department also maintains approximately 5,000 street and regulatory signs, neighborhood street lights and traffic control lighting at 24 intersections. The budget for street/traffic lights is \$300,000.

#### SOLID WASTE

The Public Works Department provides curbside collection of solid waste (approximately 18-20 tons per day) to about 4,100 residential households, municipal & school facilities, parks & playgrounds and the Public Library. Curbside collection is provided on a weekly basis to dwellings and apartment buildings with four (4) or fewer units. Waste is hauled to the Town of Oakland's Transfer Station and subsequently transported to the Penobscot Energy Recovery Corporation (PERC) waste-to-energy plant in Orrington. The budget for solid waste collection and disposal is approximately \$750,000/annually.

#### RECYCLING

A recycling center privately-owned and operated by Skills, Inc., closed on June 30, 2013. A new center subsequently opened July 1 at Shredding on Site on Armory Road. This free drop-off facility is open to the public Monday through Saturday. According to the latest information from the Maine State Planning Office, in 2011 Waterville had a recycling rate of approximately 25%; down from a high of 35.5% in 2002.

#### AIRPORT

The Public Works Department has overall responsibility for the maintenance of the airport. Day-today functions are administered by the Airport Manager and support staff. The City is responsible for maintenance of the terminal building; for plowing the airport access road, parking lot and runways; vegetation control and mowing and for undertaking various airfield, runway and lighting improvements.

In closing, I wish to acknowledge and thank the residents and taxpayers of Waterville, the Mayor and City Council and our colleagues in other City departments for their continued support. I especially want to thank all the employees of the Department of Public Works for their hard work and dedication throughout the year. It is our collective efforts that help to make Waterville a better place to live and work.

Respectfully submitted,

Mark L. Turner Director of Public Works

## Robert LaFleur Municipal Airport

STAFF:

(from left to right) Front- Randy Marshall, Airport Manager Dennis Troxell, FBO staff Mike Brown, FBO staff Zlatko Necevski, FBO Staff Edwin Lively, Airport Maintenance Tech Tony Brown, FBO Staff



The Waterville Robert LaFleur Airport serves as Central Maine's gateway to its lakes, mountains and businesses. The Airport is composed of two runways; Runway 5-23 serves as the Airport's primary runway. This runway is 5,500 feet long by 100 feet wide, is lit with high intensity runway edge lights and has a full instrument landing system that allows aircraft to arrive and depart 24 hours a day, as well as during inclement weather. The secondary runway, Runway 14-32, is also known as the Crosswind runway. It allows smaller aircraft that would otherwise be unable to land or take off when wind is blowing, to take flight from the side of the primary runway. It is 2,300 feet long and 60 feet wide.

The City is responsible for maintaining all the Airport's grounds, including the runways. In addition to airport maintenance, the City also is responsible for running the Airport's FBO, or Fixed Based Operator. An FBO handles the business side of an airport such as aircraft handling, storage, and fueling.

All Airport FBO staff members are certified by the National Air Transportation Association in its Professional Line Service training. With this training, pilots choosing our facility can be confident that safe and professional service will be delivered during their visit.

During the fiscal year of 2012-2013 many changes took place at the Airport. Some of these changes came as a result of the completion of an Airport Master Plan during the previous fiscal year. Two major recommendations from the Master Plan included appointing a full time Airport Manager and reconstructing the Airport's Crosswind Runway. The City hired Randy Marshall as the Airport's first full-time Airport



Manager. In past years the position was only part-time, or assigned to a City employee within another City department for general oversight.

Paradis Construction was hired to reconstruct the cross wind runway under the direction of the Airport's consultant ASG (Airport Solutions Group). Construction was completed during the fall, and the runway was officially opened later that winter after several years of being closed due to its poor condition. The City



## Worldwide Recognition

During the week of December 10, 2012, the Airport was named "FBO of the Week" by AVWeb. AVWeb reader John Brier nominated the Airport inspiration, "The verge of being closed. The City of Waterville took over the operation and with a dedicated crew turned it into a very pilotfriendly place. Fuel prices are some of the lowest in the {area}."

#### CONTACT THE AIRPORT: 2 LaFleur Road Waterville, ME 04901 Phone: 861-8013 Email: <u>wvlairport@watervilleme.gov</u> Website: <u>www.waterville-me.gov</u> /departments/airport



also reappointed an Airport Advisory committee, composed of local volunteers and City personnel, and hired a new Airport Consultant, Stantec.

Airport staff undertook giving the FBO's terminal building a major facelift to provide a more inviting Maine appearance and feeling in order to attract business into the Airport and our community. The Airport also rebranded its image to coincide with the City's overall "converge and create" theme. With that, a new logo was designed and produced on signs that welcome patrons to the City. Avfuel was also selected as the Airport's branded fuel provider, switching from Phillips 66. Within that same renewed effort

to attract business, the City Council approved the purchase of several pieces of vital operations

equipment. These included a refurbished aircraft deicing unit, a refurbished 3,000 gallon Jet-A refueling truck, a refurbished towbarless aircraft tug, a refurbished aircraft ground power unit, and an aircraft lavatory service cart. With the delivery of these units, Waterville will be able to attract and service larger aircraft such as jets, particularly in the winter months. In past years, without these services, aircraft requiring these services would land at alternative locations outside of our community, resulting in a loss of commerce for the Airport and the surrounding area.

Sixty-three acres of land adjacent to the airport was purchased by the Waterville Development Corporation (WDC) and the City of Waterville. The land, designated as a



Free Trade Zone, was to be added to the existing properties for sale within the Airport Business Park. Darryl Sterling, of the Central Maine Growth Council, successfully undertook the transfer of the trade designation to the City of Waterville.

In June the City co-hosted Business After Hours with the Mid-Maine Chamber of Commerce and the Central Maine Growth Council at the Airport to promote the airport and its business park.



Did you know that <u>Airlink Flight School</u> offers **private Air Charter service**? Airlink, based out of the Waterville Airport, can provide personalized, friendly flight to a number of locations. Discover the pleasure of air travel in their private aircraft! Give *Klaus* a call for a quote or visit:

www.airlinkconnection.com

Learn how to fly by taking one of AirLink's many reasonably priced flight training sessions, or try out their Flight Simulator! Visit their <u>website</u> for more details.

# Sustain Mid Maine Coalition

STAFF:

Linda Woods, Sustainability Coordinator

In January 2009, a group of Central Maine citizens met in Waterville to discuss what we could do to help improve the quality of life for the people of our communities. Hence, Sustain Mid Maine Coalition was formed. By grouping our concerns, we formed teams working in five



areas: Education; Energy; Local Foods; Rethink, Reduce, Reuse, Recycle; and Transportation. Team leaders were chosen, and individuals decided to join certain teams based on their interests. Due to our concern about climate change, SMMC added a Climate Change Policy Team in 2012. This team studies bills presented to the legislature for their impact on the environment.

Sustain Mid Maine Coalition is a 501 (c) (3), non-profit organization. Our mission is to promote energy conservation and alternative energy use for residents, businesses and municipal operations, thereby reducing energy costs for taxpayers while also cutting harmful greenhouse gas emissions. The objectives of the Coalition are to reduce energy use and greenhouse gas emissions in municipal facilities as well as area homes and businesses; recommend appropriate alternative energy technologies to elected officials and staff for implementation; make education and resources available to the public to assist the community in reducing energy use and greenhouse gas emissions; grow and support local foods; promote solid waste/recycling/composting practices; increase public transportation as well as awareness of its availability; provide activities to educate the public about the importance of sustainability; and explore and engage opportunities for regional solutions and cooperation.

Sustain Mid Maine Coalition is active in Waterville, Winslow, Fairfield, Oakland, and Vassalboro and is thankful for volunteers from these communities. In 2012, our members volunteered approximately 1,900 hours. The Energy Team is the Coalition's top priority because it is essential that we reduce our reliance on fossil fuels. They prepared a summary of the fossil fuel consumption of several areas within the City. People who attended The Taste of Waterville might have met some of the volunteers assisting the Rethink, Reduce, Reuse, Recycle Team in their efforts to compost. As result of these volunteers' efforts, approximately 700 pounds of pre- and post-consumer waste was kept from the waste stream by being composted at the Bragg Farm in Sidney. The Transportation Team has enhanced public transportation through the Kennebec Explorer buses which run daily around Waterville and between Fairfield and Augusta. Currently they are working to improve bicycle and pedestrian access in the area. The Education Team has hosted numerous educational programs about green initiatives. Recently Sustain Mid Maine Coalition partnered with Running Start Institute to plan events about climate adaptation. The first one was held in November at Kennebec Valley Community College. All of these events are open to the public. Because of the efforts of the Local Foods Team, there are community garden options at North Street and Moor Street in Waterville, on Dallaire Street in Winslow, and in Oakland. Youth gardens were also started at the Hall School in Waterville and at the Alfond Youth Center.



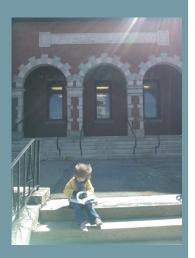
## Our teams:

*Our volunteers are divided into six teams:* 

- Education
- Energy
- <u>Grow and Support</u>
  <u>Local Foods</u>
- <u>Rethink, Reduce,</u>
  <u>Reuse, Recycle</u>
- Transportation
- <u>Climate Change</u> <u>Public Policy Team</u>

Contact SMMC:

1 Common Street Waterville, ME 04901 Phone: 680-4208 Email: <u>coordinator@</u> <u>sustainmidmaine.org</u> Website: <u>www.waterville-me.gov</u> <u>/departments/mmsc</u>



A young reader at the Library

"You may have tangible wealth untold. Caskets of jewels and coffers of gold. Richer than I you can never be – I had a mother who read to me." — Strickland Gillilan

#### Contact WPL:

73 Elm Street Waterville, ME 04901 Phone: 872-5433 Website: <u>www.watervillelibrary.org</u>

46

## Waterville Public Library



STAFF: (from left to right)

Back row: Cathy Perkins, Sarah Sugden, Lee Folsom, Theresa Chioffi, Olivia Tuttle, Sarah Taylor, Gary Socquet, Robert Madore, Meta Vigue; Front row: Ray Pelkey, Darlene Tompkins, Tammy Rabideau, Kathleen Kenny, Alexandra Raymond, Michelle Couture, Jennifer De Salme, Larry Dodge; Absent: Bettina Cote, Jessica Morton, Laton Edwards, Rosanna Joseph, Spencer Perkins, Tia Brickett

Waterville's public library was founded in 1896. The library building, a gift from philanthropist Andrew Carnegie, opened to the public in 1905. The Carnegie library continues to serve the Waterville community today. The Library offers services and programs that contribute to a thriving community, fostering essential initiatives such as digital literacy, early childhood literacy, career counseling, job search assistance, and unfettered access to information.

A significant building renovation and expansion in 2011 has enabled the Library to greatly enhance services and programs. The physical improvements included an elevator, air-conditioning, as well as numerous safety upgrades. The Library received the Maine Downtown Center's "Community Spirit Award" in recognition of the success of the building improvements. Additional funding allocated by the City in FY2012 permitted the Library to expand hours, and the Library now offers year-round Saturday hours and Sunday afternoons during the school year.

The total number of active registered Library users has increased almost 200% since 2003, and total Library cardholders under the age of 12 has increased 343% over the same period. Residents from more than 60 outside communities hold non-resident WtvlPL cards. In 2012, the Library circulated 164,971 items, almost 10 ½ items per capita – an increase of 33% since 2003. The Library's public computers had more than 27,000 users in 2012 (an increase of 28% from 2011). The Library welcomed more than 114,000 visitors in 2012 and offered more than 900 programs during this same time period. Almost half of the programs were under the auspices of the WtvlPL Business & Career Center.

In collaboration with many area service providers and organizations, including the Mid-Maine Chamber of Commerce, KVCAP, and Mid-Maine Regional Adult Education, the Waterville Public Library Business & Career Center (BCC) offers a collection of print, electronic, and programming resources to support a large spectrum of career and business development needs. The Library currently offers 14 publicly accessible computers to support job seeking, career development efforts, entrepreneurial research and more. These computers are available all the hours the Library is open. In addition, the Library offers a laptop lab for individualized support and classroom instruction. The heart of the Waterville Public Library BCC is located on the 1st floor

of the Library but the entirety of the Waterville Public Library serves as a business & career center in a variety of capacities. BCC programs include regular community job fairs, resume workshops, computer labs, college planning, and creative networking opportunities.

The WtvIPL offers a broad array of children's programs that promote curiosity and creativity, including the popular Lego Robotics and Weird Science programs. The Children's Room offers expanded year-round learning and enrichment activities for children all ages. Using rich and varied literary traditions and storytelling methods, like puppetry and story times for children of all ages (including babies), the Children's Room seeks to build and strengthen important pre-literacy and literacy skills in children of all ages (including babies). To nurture STEM skills, the Children's Room offers programs like Lego Club, robotics, and Weird Science (which is presented by the students of the Waterville High School Science Olympiad Team). Children's interests in arts and culture are encouraged through programming that includes collaborative programs with area arts organizations. Recognizing that many children and



families are unable to access library resources because of transportation barriers, Library staff employs a full range of outreach initiatives to reach children and families, including our award winning summer BookBike, story times at child care centers, and engagement activities at schools. In addition, the WtvIPL serves as a vibrant environment for area homeschoolers to access educational resources in a community setting.

As an officially designated Family Place Library, the Children's Room is committed to helping parents and caregivers. The Library maintains a current and diverse collection of materials on parenting and child development topics. The Children's Room offers age and developmentally appropriate activities and toys to nurture and encourage healthy child development. Recognizing that the majority of brain development in children happens by the age of 3 years, the Children's Room offers special programs for babies, toddlers, and their grownups. The Children's Room has recently received funding from a private foundation to offer child care providers a new outreach program supporting the early literacy skills of the children in their care.

Numerous research studies have shown that access to reading materials improves children's reading performance as well as attitudes toward learning and reading among children. The Waterville Public Library Children's Room is a critical source of free reading materials for children in our community. In the past five years, use of children's materials in Waterville's Children's Room has increased 82%. The Library has seen greatly increased demand for all types of reading materials for children and youth.

Teens continue to be well served at the Waterville Public Library. The Bartlett Room for Teens offers a large collection of reading and AV materials, as well as a variety of programs and resources for teens and tweens. Circulation of teen materials has increased more than 467% since 2003.

The Library actively supports creativity in the community, from the public art space on the 4<sup>th</sup> floor, the Carnegie Gallery, which features exhibits of local artists and artisans, to hosting the very popular Maine Open Juried Art Show. In 2012, the Library completed a public art project, a stunning mosaic, "**Oh Courant**," which is seen by more than 300,000 north-bound passersby annually. The Library collaborates with the Colby College Museum of Art to offer a myriad of arts programming. The Library's BCC is a sponsor of PechaKucha Waterville, a regular community event that celebrates and promotes creativity in our community, as well as builds & strengthens a diverse



economy.

In addition to a robust print and AV collection (the largest of public libraries in Central Maine), the Library offers cardholders access to downloadable e-books and audiobooks. WtvIPL cardholders also have access to an online database for foreign language instruction.

In 2012, the Waterville Public Library was recognized by the Mid-Maine Chamber of Commerce as their "Community Service Project of the Year."

The Waterville Public Library is overseen by a twelvemember Board of Trustees, who are appointed by the Mayor of Waterville and approved by the City Council.



#### **Our Schools**

George J. Mitchell School Albert S. Hall School Waterville Junior High School Waterville Senior High School Mid-Maine Technical Center Mid-Maine Regional Adult Community Education

Contact Waterville Public Schools, Central Office: 25 Messalonskee Avenue Waterville, ME 04901 Phone: 872-4281 Website: <u>www.wtvl.k12.me.us</u>

48

Waterville Public Schools

BOARD: (from left to right) Front: Maryanne Bernier (Ward 4), Chair Lionel Cabana (Ward 2), Pamela Trinward (Ward 7) Back: Elizabeth Bickford (Ward 6), Victoria Duguay (Ward 5), Sara Sylvester (Ward 1), Joan Phillips-Sandy (Ward 3)



On behalf of the Waterville Board of Education, we are pleased to present this summary of the Waterville Public School's status for fiscal year 2012-2013. It has been, and continues to be, an honor to serve you, the residents of Waterville and your children as superintendent of schools. First and foremost, I would like to thank the School Board for outstanding dedication to educating the children of our community. What is often not understood about the duties of a Board member are the countless hours invested beyond Board meetings. Effective Board members are those that "do their homework," gather the thoughts of our citizenry, and bring those ideas and passions to each and every Board meeting. We all owe a debt of gratitude for their work.

Although not entirely done, we have completed three phases of renovations to Waterville Senior High School with two phases remaining. Current economics and time will dictate when we will be able to finish these two phases. However, we are very proud of the renovations that have been done to all of our facilities. Every school building including the Mid-Maine Technical Center has been fully renovated over the last ten years.

As you can see from the summary report on the next page from our 2012-2013 audit, Waterville Public Schools continue to remain fiscally solvent. We are only able to do this because of the support received from you, the residents of Waterville. Thank you for investing in our children's education and future. They are the most precious commodity any of us will ever have.

Respectfully Submitted,

Eric Haley Superintendent of Schools

#### Waterville Public Schools

## Statement of Revenues, Expenditures and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual - General Fund

Year Ended June 30, 2013

	Budgeted Amounts			Variances	
	Original	Transfers	Amended Budget	Actual	Favorable (Unfavorable)
Revenues					
Local - foundation allocation	\$ 6,792,402		\$ ,792,402	\$ 6,792,402	
State - foundation allocation	10,996,761		10,996,76	10,907,655	\$ (89,106)
School revenues	1,461,097		1,461,097	1,590,313	129,216
Shared program revenues	239,000		239,000	31,167	(207,833)
Adult education Other	126,000		126,000	130,569 19,434	4,569 19,434
Total Revenues	19,615,260		19,615,26	19,471,540	(143,720)
Expenditures					
Regular instruction	6,727,754		6,727,754	6,691,766	35,988
Special education	3,017,981		3,017,981	3,143,770	(125,789)
CTE instruction	1,707,796		1,707,796	1,689,071	18,725
Other instruction	608,733		608,733	697,835	(89,102)
Student and staff support	1,960,531		1,960,531	2,158,751	(198,220)
System administration	408,431		408,431	403,828	4,603
School administration	1,138,173		1,138,173	1,150,665	(12,492)
Transportation and buses	701,335		701,335	634,163	67,172
Facilities maintenance	2,038,114		2,038,114	1,736,367	301,747
Debt service/other commitments	1,087,520		1,087,520	718,673	368,847
All other expenditures	340,157		340,157	310,988	29,169
Total Expenditures	19,736,525		19,736,52	19,335,877	400,648
Excess (Deficiency) of Revenues					
Over Expenditures	(121,265)		(121,265)	135,663	256,928
Beginning Fund Balance Utilized	121,265		121,265	565,825	444,560
Fund Balance, End of Year	\$ -	\$ -	\$-	\$ 701,488	\$ 701,488

(202) 224-2693 (FAX)



WASHINGTON, DC 20510-1904

SELECT COMMITTEE ON INTELLEGENCE

Dear Friends:

It is a privilege to represent Maine in the United States Senate. I am grateful for the trust the people of our State have placed in me and welcome this opportunity to share some of my work from the past year.

I know that Mainers are deeply concerned about the partisan divisiveness in Washington that has prevented us from addressing some of our nation's most serious challenges. This failure to govern reached a peak on Oct. 1,2013, with the federal government shutdown that denied the American people vital services, pushed our country to the brink of defaulting on its financial obligations, and damaged our economy.

As the shutdown ended its first week with no end in sight, I drafted a proposal I believed both sides could live with and presented it to my Senate colleagues. Within days, I was leading a bipartisan coalition of 14 Senators that worked night and day to craft apian to reopen government, avert default, and restart negotiations on a long-term plan to deal with our nation's unsustainable debt of more than \$ 17 trillion. Known as the "Common Sense Caucus," we will continue to work to develop solutions and bridge the partisan divide.

Moving America's economy forward by encouraging the creation of more jobs remains my top priority. I have developed a Seven Point Plan for Jobs in Maine, which includes legislation to spur small business investment; ensure robust workforce education and training; reduce regulatory red tape that stifles job creation; support Maine's agriculture communities and manufacturing; and invest in the infrastructure needed to expand our economy.

Maine's economic future took a significant step forward in the summer of 2013 with the deployment of the first deepwater, offshore wind power project. I am a strong advocate for this emerging industry that has the potential to create thousands of good jobs here in Maine and make our state the global leader in this new technology.

At the beginning of 2013, I also became a leader of the Senate Select Committee on Aging, a position I sought because Maine has the highest median age in the nation. As the Senate Co- Chair of the Congressional Task Force on Alzheimer's Disease, I am all too aware of the tremendous personal and economic toll this devastating disease takes on more than five million Americans and their families. A bipartisan resolution I introduced declares that the goal of preventing and effectively treating Alzheimer's by 2025 is an urgent national priority. The Committee also has focused on the scams and frauds targeting our seniors and established a toll- free hotline (1-855-303-9470) to make it easier for senior citizens to report suspected fraud and receive assistance.

Late in 2013, I was proud to help lead the Senate passage of the Employment Non-Discrimination Act, which would ensure that no American faces discrimination in the workplace.

Earlier this year, across-the-board federal spending cuts known as sequestration took effect, and I have worked hard to prevent the damaging consequences on essential priorities that range from our national security to medical research. These indiscriminate cuts stand in stark contrast to the thoughtful and thoroughly debated spending priorities set at town meeting throughout Maine. Common sense is one of the Maine values I endeavor to bring to Washington. To this end, I authored bipartisan legislation to allow federal agencies to set priorities in administering the required cuts, with appropriate oversight, and wrote a new law to ensure that sequestration would not disrupt air travel, which plays such an important role in fueling Maine's tourism economy.

Another Maine value is our unsurpassed work ethic. As 2013 ended, I continued my perfect record of never missing a roll-call vote, a tally that now stands at more than 5,300 consecutive votes, making me the longest-serving Senator to have never missed a vote.

If I can ever be of assistance to you, please contact my Bangor Constituent Service Center at (207) 945-0417 or visit my website at <u>www.collins.senate.gov</u>. May 2014 be a good year for you, your community, and our great State of Maine.

Sincerely. Levan M Collins

Susan M. Collins United States Senator

Printed on Recycled Paper

359 DIRKSEN SENATE OFFICE BUILDING (202) 224-5344 Website: http://www.King.Senate.gov



COMMITTEES: ARMED SERVICES BUDGET INTELLIGENCE RULES AND ADMINISTRATION

October 22, 2013

City of Waterville, Maine One Common Street Waterville, ME 04901

Dear Friends.

I was sworn into office as your U. S. Senator in January of 2013 and immediately begin exploring how I might use technology and staff to provide you with easier and expanded access to federal services. In addition, I wanted to save you time and the cost of traveling long distances to get to our offices. It seemed right and fair I should also reduce my costs to save some taxpayer dollars since towns, citizens and businesses are being forced to do the same.

Providing greater access to me and federal government services through my staff is a priority I am committed to. In June of 2013 I initiated **Your Government Your Neighborhood** a plan which reduces costs, complements the locations offered by other delegation members and expands services. Every other week I send my staff to towns throughout the state and each month all 16 Maine counties are served by them. On a regular basis my staff hold constituent hours locally providing citizens with assistance. As of this month 70 communities have had service.

I am honored to be serving on four committees: Armed Services, Intelligence, Budget and Rules. These appointments provide the opportunity to take important and substantial action on behalf of Maine. My position on the Armed Services Committee allows me to honor our obligations to servicemen, women and veterans, as well as ensure the strength, efficiency, and sustainability of our military. Our intelligence Committee plays a pivotal role in identifying and understanding security threats around the world. My goal is to do everything I can to protect both American lives and the freedoms we enjoy. As a new member of the Budget Committee, I am working to ensure that necessary spending is tempered with fiscal responsibility. One of the most serious issues we must address is the inability of Congress to get things done. My position on the Rules Committee allows me to push for procedural reforms to help move us forward.

Your individual perspectives are critical in helping me represent the diverse interests of Maine. Do not hesitate to share any thoughts, questions, or concerns that you may have. You can visit my website at <a href="http://www.king.senate.gov">http://www.king.senate.gov</a> and provide your input there, or call my Washington office at (202) 224-5344 or our toll free in state line at 1-800-432-1599. Our local numbers are Augusta (207) 622-8292, Presque Isle (207) 764-5124 and Scarborough, (207) 883-1588.

I appreciate the opportunity to serve you and update you on my activities. I am determined to be a strong voice for the people of Maine.

Sincerely,

Augus S. Ting, f.

ANGUS S. KING, JR. UNITED STATES SENATOR

AUGUSTA 4 Gabriel Drive, Suite F1 Augusta, ME 04330 (207) 622-8292 PRESQUE ISLE 169 Academy Street, Suite A Presque Isle, ME 04769 (207) 764-5124

In Maine call toll-free 1-800-432-1599 Printed on Recycled Paper SCARBOROUGH 383 US Route 1, Suite 1C Scarborough, ME 04074 (207) 883-1588 Congresswoman Chellie Pingree

> ist District Maine



WATERVILLE OFFICE 108 MAIN STREET (207) 873-5713

#### Congress of the United States House of Representatives

Dear Friend,

I hope this letter finds you and your family well. It continues to be an honor to represent you, and I wanted to take a moment to share with you some of the work I've done in Washington and Maine over the last year and look ahead to the rest of this year.

Given the partisan environment and lack of compromise in Washington, I have been looking for ways to help Maine people and the Maine economy that rise above those partisan differences.

One issue I worked hard on last year was local food and local farming. Farming—particularly smaller, sustainable farms—is a growing part of Maine's economy. For too long national farm policy has primarily benefitted giant agribusinesses in other parts of the country. So I introduced the Local Farms, Food and Jobs Act to bring local farmers the resources they need to keep growing.

Every five years, Congress is supposed to pass a farm bill, which sets the nation's farm policy. As we debated a farm bill last year, we were able to get most of the provisions in the Local Farms, Food and Jobs Act included in the legislation. Congress has yet to pass that farm bill, however, but we are working to make sure those important provisions that will help local farms in Maine remain included when they do.

Sometimes the most practical solutions don't even involve legislation or Washington. For example, as the lobster industry struggled with low prices and an oversupply of lobster last summer, I wrote to the heads of all the cruise ship companies that visit Maine. I was surprised to learn that none of them were buying local, fresh lobster for their passengers and I asked the CEO's of each company to consider doing so. I'm happy to say that a number of them agreed to buy lobster locally when their cruise ships made stops in Portland, and ordered thousands of pounds of Maine lobster for their passengers.

This year I also began a new assignment on the House Appropriations Committee. This is a big responsibility, since it is the committee where virtually all the spending decisions are made. These decisions can have a real impact on Maine, from how much funding is available to shipbuilding to things like funding for first responders and schools.

Everyone agrees we need to reduce the deficit, but how we go about that is a matter of great debate. I believe we need to cut unnecessary spending but at the same time keep investing in the things that will grow our economy and provide a bright future for our children. And I'm sure we will debate those issues on the Appropriations Committee.

I want to also take this opportunity to remind you that I am always ready and willing to help you out if are having an issue with a federal agency. My office can make inquiries to a federal agency on your behalf, connect you with resources, and more. Feel free to visit my Waterville office at 108 Main Street, call (207) 873-5713, or send a message online through <u>www.pingree.house.gov</u>. Don't hesitate to reach out.

Hope\_to see you in Maine soon,

Chellie Pingree, Member of Congress

Senator Colleen M. Lachowicz 3 State House Station Augusta, ME 04333-0003 207) 287-1515



October 30, 2013

Dear Residents of Waterville,

I am deeply honored to serve as your State Senator in the 126<sup>th</sup> Legislature.

The main areas of priority this session include developing our workforce by addressing the skills gap, making health care more affordable, lowering energy costs, and supporting public education to prepare our children for the future.

I serve as Senate Chair of the State and Local Government Committee, which reviews proposals pertaining to the Legislature and municipal and local governments. I am also very grateful to have been selected to serve on the Health and Human Services Committee. As a Social Worker, the work of this committee is where my passion, interest, and experience come together.

It is my job to ensure that your voice is heard in the State Senate, and I am here to serve as your liaison to the government agencies. Please feel free to reach out to me if there is something you need. I look forward to hearing your questions, concerns, and ideas. I can be reached in Augusta at 287-1515 or via e-mail at SenColleen.Lachowicz@legislature.maine.gov.

I look forward to working with you!

Sincerely,

ollen

Colleen Lachowicz Senator — District 25

Fax: (207) 287-1585 \* TTY (207) 287-1583 \* Message Service 1-800-423-6900 \* Web Site: legislature.maine.gov/senate



House of Representatives 2 state house station augusta, maine 04333-0002 (207) 287-1400 TTY: (207) 287-4469

Henry E. M. Beck P. O. Box 1723 Waterville, ME 04903 Residence: (207) 837-4343 E-Mail: henry.beck@gmail.com State House E-Mail: RepHenry.Beck@legislature.maine.gov

October 18, 2013

Dear Friends and Neighbors;

During the First Regular Session of the 126<sup>th</sup> Legislature, I had the privilege of working with lawmakers across the state to improve Maine's economy and strengthen its services. Serving the people of Water-ville has been an honor and I am grateful to have the opportunity to be your representative.

Our priorities were to grow Maine's economy and strengthen the middle class. We were able to work across the aisle and find common ground on issues that are important to the people we represent.

In past sessions, I have sponsored successful bills on specific requests from Waterville residents and businesses. These bills included laws to reduce red tape for small manufactures, protect business-name goodwill, expand screening for heart defects in newborns and improve adoption procedures.

For the Second Regular Session, we will be taking up a number of emergency measures, including the Affordable Care Act and the improvement of the Property Tax Fairness Credit, which replaced the Circuit breaker Program.

Please feel free to contact me if you have any questions, thoughts or concerns about what is happening in Augusta.

Sincerely,

Men C.M.Bel\_

Henry Beck State Representative



Thomas R. W. Longstaff 39 Pleasant Street Waterville, ME 04901 Residence: (207) 872-6617 E-Mail: thomas.longstaff@gmail.com State House E-Mail: RepThomas.Longstaff@legislature.maine.gov HOUSE OF REPRESENTATIVES 2 STATE HOUSE STATION AUGUSTA, MAINE 04333-0002 (207) 287-1400 TTY: (207) 287-4469

A NOTE TO MY FRIENDS AND NEIGHBORS

It is an honor and a privilege to serve as one of your state representatives in Augusta. As I have often said, we can best represent our constituents when they feel free to contact us about matters that are important to them so their voices will be heard. Please feel free to contact me by email or by telephone.

This is my second term in the legislature and it has been a challenging one, with difficult issues to resolve. The good news is that we have made significant progress. In a bipartisan effort we passed a balanced budget that minimized the severe reductions in revenue sharing for municipalities and education that were proposed by some. These would have shifted the burden to our towns and cities most of which would have had few options other than substantial increases in property taxes. We have also made progress with workforce development which will address the skills gap and help the people of Maine prepare for and compete for the new jobs of the 21<sup>st</sup> century. Waterville has become one of the "showcases" for what can be done; check out the services at our public library. We also made progress on energy legislation that should lower costs for families and businesses. I have continued to work with representatives of all of the stakeholders on legislation to curb the theft and sale of scrap metal, especially copper. In the Joint Standing Committee on Veterans and Legal Affairs, on which I serve, I have focused my attention on programs for veterans, election laws and financing and establishing sound policies for the licensing and operation of gambling facilities in Maine.

As we prepare for the second session much remains to be done. Clearly the most important issue will be adopting a balanced and fair supplementary budget for the remainder of the fiscal year. We must try to avoid any further tax increases by exploring where cuts can be made, efficiency improved and revenue maximized (for example we will be looking closely at the revenue from the new liquor contract which could produce a revenue stream in excess of \$50 million dollars each year – more than enough to repay the bond issued to pay off the hospital debt and provide additional funds which must be allocated wisely). Another very important issue will be the expansion of health care to provide for the thousands of Maine people who have no health insurance and virtually no options for obtaining it. To do this wisely we must put aside partisan ideology and focus on options that will best serve the people of Maine.

There are many other issues that will come before us as bills are prepared for consideration when we convene again in January. Many of these attract less attention in the press but nevertheless impact the lives of people significantly. As I have done in the past I will attempt to keep you informed by way of the social media and an occasional newsletter sent by email.

Mours Als Jug top

# Frequently Requested Phone Numbers

Business Name	Phone No.
Alfond Municipal Pool	(207) 877-6699
Albert Hall School	(207) 872-8071
Central Maine Growth Council	(207) 680-7300
Dept. of Motor Vehicles (Augusta)	(207) 624-9000
District Attorney's Office	(207) 873-7317
District Court	(207) 873-2103
Waterville Senior High School	(207) 873-4281
Humane Society – Waterville Area	(207) 873-2430
Kennebec Water District	(207) 872-2763
Mid Maine Chamber of Commerce	(207) 873-3315
Mid Maine Homeless Shelter	(207) 872-6550
Morning Sentinel	(207) 873-3341
Muskie Center/Spectrum Generations	(207) 873-4745
Opera House Box Office	(207) 873-7000
Post Office - Waterville	(207) 873-0714
Social Security Administration	1-800-772-1213
Superintendent of Schools	(207) 873-4281
Waterville Housing Authority	(207) 873-2155
Waterville Main Street	(207) 680-2055
Waterville Public Library	(207) 872-5433
Waterville Sewerage District	(207) 873-5191

Underlined businesses also include a hyperlink to their website. Simply click on the underlined text with your cursor to visit their website.

# Helpful Information for 2014

### **Important Dates to Remember**

- Calendar Year 2014 Property tax payments are due: March 14, June 13, October 10 and December 12
- Homestead and veterans exemptions need to be in before April 1<sup>st</sup> of each year.
- **Personal property packets** are mailed out to business owners by the Assessing department in mid-February of each year. They need to be returned to the Assessor's office by April 15.
- All *dog licenses* expire on December 31<sup>st</sup> of each year.

### **City Council Meeting Schedule**

City Council meetings are held on the **1st and 3rd Tuesdays of each month**, with the exception of the 1st November meeting which is moved to the next day, Wednesday, due to Election Day. Special council meetings may be held throughout the year on an as needed basis.

To view live recordings of City Council meetings on cable TV channel 7, visit our website for viewing information and times: <u>www.waterville-me.gov/departments/council</u>

Holiday	Day or Date Observed	Refuse Will Be Picked Up
New Years Day	Wednesday, January 1 <sup>st</sup>	Thursday, January 2 <sup>nd</sup>
Martin Luther King Jr. Day	Monday, January 20 <sup>th</sup>	Tuesday, January 21 <sup>st</sup>
President's Day	Monday, February 17 <sup>th</sup>	Tuesday, February 18 <sup>th</sup>
Patriot's Day	Monday, April 21 <sup>st</sup>	Tuesday, April 22 <sup>nd</sup>
Memorial Day	Monday, May 26 <sup>th</sup>	Tuesday, May 27 <sup>th</sup>
Independence Day	Friday, July 4 <sup>th</sup>	Monday, July 7 <sup>th</sup>
Labor Day	Monday, September 1 <sup>st</sup>	Tuesday, September 2 <sup>nd</sup>
Columbus Day	Monday, October 13 <sup>th</sup>	Tuesday, October 14 <sup>th</sup>
Veteran's Day	Tuesday, November 11 <sup>th</sup>	Wednesday, November 12 <sup>th</sup>
Thanksgiving	Thursday, November 27 <sup>th</sup>	Wednesday, November 26 <sup>th</sup>
Day After Thanksgiving	Friday, November 28 <sup>th</sup>	Monday, December 1 <sup>st</sup>
Christmas	Thursday, December 25 <sup>th</sup>	Friday, December 26 <sup>th</sup>

### **2014** City Office Holiday Closures and Refuse Collection Schedule

### State I.D. / Driver's License Renewal & Replacement

The State of Maine Department of Motor Vehicles (DMV) uses the City Council Chambers located at 93 Main Street on the 3rd Floor ("The Center" building) in the downtown, every **first (1<sup>st</sup>) Monday and second (2<sup>nd</sup>) and fourth (4<sup>th</sup>) Fridays of the month**, unless it falls on a legal holiday, from 9:00am-12:00pm and 1:00pm-3:00pm. **FMI call DMV: 624-9000** 

These same services are also available at the Waterville AAA office located at 13 Washington Street, Monday-Friday 8:30am-5:00pm and Saturdays 9:00am-1:00pm. **FMI call 873-0692, or visit their website:** ww1.northernnewengland.aaa.com/en-nne/driving-resources/dmv-licensing-registration