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Annual Town Report



Prepared for the Citizens
Of
Sanford/Springvale, Maine
2008-2009

This Annual Town Report is Dedicated to

H. Allen Mapes



For over forty years, H. Allen Mapes has demonstrated a deep pride in the communities of Sanford and Springvale.

A man of leadership and character, Allen has been an organizer and director of many organizations in the Sanford-Springvale area.

When the Goodall mills closed in the early 50's, Allen helped organize the Sanford-

Springvale Chamber of Commerce and was a member of a group that went to NYC to sell Sanford "The town that refused to die". This group was a feature article in Life Magazine.

Allen was elected President of the Chamber of Commerce at age 27. He was the youngest Chamber President in the country. The Jaycees honored Allen seven years later with Distinguished Service Award given to the three most outstanding executives in the state. In the 1990,'s Allen formed the Springvale Redevelopment Corporation and worked diligently to revitalize the core campus of the former Nasson College where he had been trustee for 20 years.



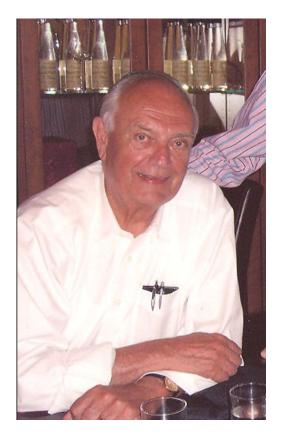
Other local organizations that have benefited from Allen's involvement are Kiwanis Club, United Way, Little League (a team for 25 years), YMCA Board, SHS Athletic Boosters, Goodall Hospital Board, Sweetser, and York County Red Cross. He continues to be a generous supporter of youth sports and was instrumental in the rebuilding of Goodall Park.

A crowning achievement was Allen's recognition as the first Mary Rines Thompson award winner from the Channel 6 Who Care agency of distinction in 2000. His accomplishments are many but if asked Allen would probably say he is proudest of realizing his dream to bring a New England Collegiate Baseball League team to Goodall Park. The Sanford Mainers NECBL team was born in 2002.





Allen Mapes has used his time and talents to improve the Sanford-Springvale communities, but as the 6 Who Care judges noted; 'he has done it quietly.'





Town of Sanford / Village of Springvale Annual Town Report

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In Memoriam of those who passed in 2009 Sanford/Springvale

ACHENBACH, SEAN P. ADAMS, GEORGE PAUL SR. ALLARD, JUDITH ANN AMATO, JOHN MARTIN ANSON, MARVIN ARPE, ANTOINETTE AUSTIN, FRANK C. SR. BEATTIE, GEORGIA THAYER BEAULIEU, ERNEST J. BECKERT, JOHN HENRY BELANGER, ANITA B. BELANGER, EVA LILLIAN BERGERON, LIONEL J. BERNIER, ROLAND BERRY, LILLIAN MARGARET BETTNEY, DOROTHY L. BLAISDELL, JACQUELINE C. BLANCHETTE, THERESA M. BOGART, HELEN J. BOIVIN, MARY F. BOWIE, CLYDE E. BRAWN, ELIZABETH F. BROOKS, RICHARD E. SR. BROWN, RITA EDITH **BUTLER, THOMAS ANSON** CAMERON, ROBIN VEE CAMIRE, LUCIEN P. CARRIGNAN, ALBERT R. CARTER, SHEILA MARIE CASSIDY, CARLTON DOUGLAS JR. CHARLAND, JEFFREY R. CHASSE, IRENE L. CHENARD, GLORIA YVETTE CHEVALIER, ALBERT EDMUND CHEVALIER, KATHLEEN V. CLICK, CARROL W. CLUFF, RICHARD GORDON COLLETTE, REGINA THERESA COOKE, ELSIE ANN CORLISS, SANDRA LEE CORMIER, CLIFFORD ALBERT COTE, ALBERT J. COTE. HELEN MARIE COTE, JEANNETTE MARIE COTE, PAUL EMILE COX, EDWARD J. CRAWFORD, PATRICIA ANN CRESSEY, CARL R. SR. CROTEAU, ALINE R. **CURTIS. TERRENCE MICHAEL** DAFFRON, THOMAS D. DAVIS, ALICE M. DEMERS, ALAN P. DEMERS, HELEN BEATRICE DEMERS, STEVEN ROY DERRICK, WILLIAM MICHAEL DESJARDINS, CLIFFORD DESROCHERS, ROLAND H. DOUGLAS, GORDON F. DOW, MELBA ELEANOR

DOYLE, URBAIN LEO DUMAS, OVILA A. DUMONT, GERMAIN L. DUMONT, HENRIETTE C. DUMONT, OMER LEON DUMONT, RAYMOND A. **DUPUIS, MARGARET MARIE** DUREAU, EMMANUEL D. DURGIN, FAY A. ELSKAMP, LIETTE MADELEINE FABRIZIO, LORRAINE LILLIAN FAURIA, THELMA LOUISE FLEURANT, ROBERT A. FLYNN, MICHELLE MARIE FORTIER, RENE R. FORTIN, VIVIAN EVELYN FRANCIS, BRITTANY E. FREELAND, MARIE JEANNETTE GAGNE, NICOLE ROSE GARAND, SIMONNE M. GARDNER, DIANNE LOUISE GOFF, CORINNE R. GOODWIN, RONALD M. GORDON, RICHARD WAYNE GOSSELIN, MARIE FLORENCE GOULD, DONALD ERNEST GOUNER, HELEN S. GRAY, MARY ELLA GRAY, WAYNE GREEN, LINDA MAE GROVER, LINWOOD R. GUILLEMETTE, DONALD A. **GUILLEMETTE, JEAN PAUL GUPTILL, LORNA PAULINE** HALL, ROGER W. HARRISON, EDWARD J. HARTLEY, DAVID C. JR. HARVEY, LORILDA ALICE HARVEY, MAXINE E. HAYES, CHARLOTTE R. HILTON, THOMAS ALDEN HOAG, WILLIAM W. HOLLAND, MURIEL A. HOLLENBECK, EDWARD H. HOMER, EBEN CHARLES DARANT HOUSE, WILFRED L. HOWARD, ELINOR M.E. HOWE, PEARL MARIE HUNT, JOHN WARREN JR. HURD, RICHARD FRANKLIN HURLEY, MURIEL A. HUTCHINS, DARLENE C. HUTCHINS, VINNIE B. HYLAN, DOROTHY J. JOHNSON, MARIE REJEANNE JOHNSON, URBAN AMOS JONES, MARY FALL JONES, THOMAS EMERY JOURDAIN, STEVEN BRUCE JUNKINS, DOROTHEA R.

In Memoriam of those who passed in 2009 Sanford/Springvale

KALLOCH, KENNETH M. KALMAN, ADRIENNE KITCHEN, CLETA S. LAMBERT, RENE C. LANG, CLARENCE J. LEBLANC, DOROTHY CHRISTINE LEBLANC, JOYCE MARY ANN LEBLANC, RICHARD GEORGE LEFEBVRE, GERMAINE LEMAY, GIRARD LIONEL LEMBO, SILVIO PAUL LEMIEUX, JACQUELINE M. LESPERANCE, TONY ARMAND LESSARD, ALBERT R. LEVELL, MARIE J. L'HEUREUX, RITA G. LIBBY, LOREN EDWARD LOCKE, RAMONA RAE MANNING, FRANK JOHN JR. MARTEL, DOUGLAS L. MARTIN, LUDGER JOSEPH MATERESE, JANET A. MCKAY, BERNADETTE R. MOREAU, LOUIS E. MORGAN, PHYLLIS ANN MORIN, ADRIEN A. MORIN, DOLORES CLAIRE MORIN, LILLIAN LECLERC MORIN, PHILIP V. MORIN, STEPHEN D. MORRILL, ROBERT EDWARD MOSES, ANITA B. MOULTON, DORIS BERNICE MOULTON, WINIFRED JEAN NALIBOW, ALTHEA MAY NASON, BETTY F. NOLETTE, JACQUELINE GABRIEL NORBY, BEATRICE I. NORMAND, GERMAINE L. OUELLETTE, CHRISTINE E. PAOLINI, ELSIE SCHWINDT PAQUETTE, JEAN PAUL PARE. THERESA B. PARENT, EVELYN J. PARKER, HELEN MARJORIE PARSONS, DONALD S. PHAUP, PHYLLIS J. PIERCE, ARNOLD J. PIERCE, RICHARD ARCHIE POISSON. DIANA HAMEL POPE, SHIRLEY M. PORELL, YVETTE G. PRASCHAK, JUDITH PRIVE, CHERYL LYNN PROVENCHER, DONAT A.

RAMSDELL, BARBARA ANN RAMSEY, WILLIAM ALBERT RANKIN, JAMES K. REMILLARD, GLORIA L. RICHARDSON, EMMA GRACE RICKER, CECIL J. RIDGE, EDWARD MICHAEL SR. ROBERTS, HAROLD FRANKLIN ROBICHAUD, BARBARA VIRGINIA ROUSSIN, EDITH E. ROUX, BERNADETTE ROY, THERESE C. SAING, SANOEUN SCHLUMP, BETTY A. SHIKLES, IRENE MARIE SIMARD, NOELLA J. SIMONEAU, THERESE B. SINKS, RITA ANN SIROIS, LANNY STEPHEN SMALLEY, ROBIN D. SOUSA, ALBERT JOSEPH ST. PIERRE, GERARD LUCIEN SR. STAMM, AMELIA STANLEY, ORION D. STAPLES, THERESA D. STONEY, BRENDA MAY STOUGH, CARL L. THIBODEAU, FRANCES THORNTON, MARION LOUISE TOBEY, RICHARD ARNOLD TOUCHETTE, GLADYS RITA TREFETHEN, RICHARD A. TURCOTTE, MARIE ANGE TUTTLE, JOHN A. SR. VACHON, JOSEPH ZOEL SR. VALLEE, PAUL JOSEPH VERMETTE, THERESA C VERONEAU, NORMAN ROBERT SR. WAKEMAN, MARYJO ANNE WALLENT, MABEL A. WARNER, ROBERT PAUL JR. WATERMAN, JUDITH ATKINSON WEBBER, CRYSTAL M. WENTWORTH, FRED L. SR. WENTWORTH, LAWRENCE EDWIN WEST, HELEN M. WHITE, HAZEL P. WHITE, JAMES E.R. WILCOX, MARJORIE LOUISE WILKINSON, CONSTANCE JEANNETTE WILSON, GILDA GRAY WINSLOW, TINA DIMITRI WINTERS, MARK S. WRIGHT, MARIE CORA

OLYMPIA J. SNOWE

154 Russell Senate Office Building (202) 224–5344

Web Site: http://snowe.senate.gov DEPUTY WHIP

United States Senate

WASHINGTON, DC 20510–1903 January 10, 2010 COMMITTEES:
COMMERCE, SCIENCE, AND
TRANSPORTATION

OCEANS, ATMOSPHERE, FISHERIES AND COAST GUARD SUBCOMMITTEE

FINANCE

INTELLIGENCE

RANKING MEMBER, SMALL BUSINESS

Dear Friends:

As we begin this New Year, I want to thank you for the opportunity to offer warm greetings to the people of Sanford. We continue to face many historic challenges together as a nation, as a state, and as individual towns and cities. At this time when we consider where we have been, and look ahead to the year to come, I appreciate this opportunity to share with you my thoughts on some of my goals and priorities for 2010.

Unquestionably, our economy remains the foremost challenge facing us today. We are confronted by an economic crisis that has already lasted for more than two years. Indeed, the national unemployment rate has doubled to 10 percent since the onset of the recession in December 2007, while 7.2 million Americans have lost their jobs. Furthermore, Maine's unemployment rate has risen to 8 percent from 6.2 percent a year ago, while 56,200 of our fellow citizens are jobless. There is still much to be done, with some Maine counties still experiencing a rate over 10 percent.

Congress must embrace bipartisan initiatives that will provide effective solutions to address the critical issue of job creation, and promptly direct essential resources to those people and businesses facing unprecedented challenges and an uncertain future. I strongly support the extension of unemployment and nutrition assistance, in addition to pro-growth policies such as those to promote job-creating small business investment. At the same time, given the federal deficit for FY2009 was a staggering \$1.4 trillion, we must do more to pair the resources targeted to job creation with reductions in other areas. We have an obligation to ensure that each and every dollar we spend either creates jobs at a greater rate or protects displaced individuals at a lower cost than competing policies on the table. Moreover, to the degree that either tax or spending proposals Congress or the Administration seek to enact are more beneficial than proceeding to obligate funds still available in the American Recovery and Reinvestment Act, we should assess the possibility of redirecting those resources.

Here in Maine, I am working to help expand high-speed broadband access in northern, western, and Down East Maine, which could serve as a boon to businesses across the state. The plan, known as the "Three Ring Binder" project, which I supported, would build a 1,100-mile network stretching from the Saint John Valley to the coast and across to western Maine. The network would pass through 100 communities and serve 600 institutions, including the University of Maine, thanks to \$25.4 million in federal aid. This funding will foster entrepreneurial innovation, education, and job growth throughout the state.

As Ranking Member of the Senate Committee on Small Business and Entrepreneurship, I am working to swiftly enact legislation to increase small business loan limits to as high as \$5.5 million and extend through 2010 the fee eliminations and increased guarantee on those loans, measures that will otherwise expire under the Recovery Act. By extending the authorization to temporarily provide higher loan guarantees and eliminate fees for borrowers, I am continuing my effort to build upon what has worked well in the American Recovery and Reinvestment Act. Given the timely necessity of getting 15.3 million unemployed Americans back to work, it is critical that we expeditiously pass this bipartisan bill to help our nation's small businesses spur a sustained and job-filled recovery.

This past year, the Senate also considered one of the most difficult issues of our time, healthcare reform. I could not agree more that reform of our healthcare system is an imperative. The reality that the status quo is unacceptable is what originally brought six of us together on the Senate Finance Committee last summer in the only bipartisan effort in any committee of the House or Senate in the so-called Group of Six, convened by the Chairman of the Committee. I was therefore troubled that when the Finance bill I ultimately supported in the Committee was melded with the measure reported by the Senate Health, Education, Labor, and Pensions (HELP) Committee, it was without the more inclusive, collaborative process I had participated in up to that point and instead it was conducted without transparency.

I also regrettably could not support the bill in the Senate given continued policy concerns I had with the size and scope of the legislation, its potentially negative impact on small businesses and job growth and the reality that we did not have answers to some of the most fundamental questions that people ask at their kitchen tables. These are the critical questions relevant to peoples' daily lives, such as, what will this mean for me? How much will my health insurance plan cost? How much will my deductible or my co-pay be? How much am I going to have to pay out of pocket? That is why I wrote to the Congressional Budget Office on December 3, 2009, requesting a complete analysis of these and other key issues as I felt it was imperative that we had those answers before proceeding to a vote. Unfortunately, I still did not have those responses when the legislation was rushed through the Senate on an arbitrary deadline that short-changed the process on a measure that affects one-sixth of our economy. Nevertheless, as the process continues into 2010 with the necessity of reconciling the House and Senate versions of the bill, I will continue to play a constructive role wherever and whenever possible, and to offer concrete means of improving the bill for small businesses and all Americans.

Looking ahead, we will continue to grapple with such urgent matters as strengthening our nation's homeland security. As a member of the Senate Select Committee on Intelligence, I will conduct a thorough and exhaustive investigation of the attempted Christmas Day 2009 terrorist attack to gather all the relevant facts and make recommendations to fix the egregious intelligence breakdowns highlighted by that potential tragedy. And, of course, we remember today – and every day – the extraordinary contributions and courage of our brave men and women in uniform in Iraq, Afghanistan, and around the world who are the faces of the world's finest defense force.

Again, you may be assured I will continue to work tirelessly on behalf of the people of Maine and America and — in so doing — I deeply appreciate the input of all those who share their insights, concerns, and opinions with me. I encourage you to visit my Senate website at www.snowe.senate.gov for additional details on my efforts, to obtain helpful government information, and to share any concerns or legislative input you may have. You may also visit with members of my staff at my Regional Office located at 227 Main Street in Biddeford, or by calling 207-282-4144 or toll free in Maine at 1-800-432-1599.

OLYMPIA J. SNOWE United States Senator

SUSAN M. COLLINS MAINE

413 DIRKSEN SENATE OFFICE BUILDING WASHINGTON DC 20510-1904 (202) 224-2523 (202) 224-2693 (FAX)

United States Senate

WASHINGTON DC 20510-1904

January 14, 2010

COMMITTEES:
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS

RANKING MEMBER

ARMED SERVICES
SPECIAL COMMITTEE
ON AGING

Town of Sanford 919 Main Street Sanford, ME 04073

Dear Citizens of Sanford:

In 2009, I began my third term in the United States Senate. I remain deeply honored by the trust the people of Maine have placed in me, and I appreciate this opportunity to report on some highlights of my recent work in the U.S. Senate.

A significant accomplishment came in December when the President signed transportation legislation that includes a provision I authored to create a one-year pilot project to allow trucks weighing up to 100,000 pounds to use federal highways in Maine This is moving heavy trucks off Maine's secondary roads and out of our downtowns and onto our modern, multi-lane, controlled access highways for one year, during which time a study of the impact on safety, commerce and road wear-and-tear would be conducted. In addition, this change helps to level the economic playing field, as neighboring states already have this exemption

My appointment in early 2009 to the powerful Appropriations Committee has allowed me to have greater influence on the funding of priorities that are important to Mainers, such as shipbuilding, health care, education, and transportation, while also giving me the ability to continue pressing for the elimination of wasteful spending that exacerbates our federal deficit.

As a member of the Senate Armed Services Committee, I continue to be an advocate for Bath Iron Works, the Portsmouth Naval Shipyard, the Maine Military Authority in Limestone, and the many other defense contractors and institutions in Maine that contribute so much to our national security. In August, I traveled to Iraq and Afghanistan and had the opportunity to meet with many service men and women from Maine My conversations with them were the most important aspect of my trip to the region. Our troops are brave, dedicated, compassionate, and highly skilled. I will continue to work hard to ensure that they have the support their difficult missions require.

Perhaps the greatest challenge facing our nation continues to be the struggling economy, and among my highest priorities are getting our people back to work and our economy back on track. That is why in early 2009 I joined a bipartisan effort to pass the American Recovery and Reinvestment Act. The bill contains robust infrastructure spending, significant funding for state aid and education, and tax relief for low- and middle-income families and for small businesses. As a result of this bill, Maine is receiving approximately \$133 million for highway investments, more than \$50 million combined for the Clean Water and Drinking Water State Revolving Funds, and \$70.5 million for weatherization and energy efficiency projects.

Energy policy remains another great challenge: America's reliance on foreign oil harms our economy, our security, and our environment. Meeting the challenge of developing energy alternatives will provide great opportunities for Maine to build an economy for the future, with new industries and thousands of good jobs. This endeavor received a significant boost last October when the U.S. Department of Energy announced an \$8 million grant for deepwater offshore wind research at the University of Maine, and Congress also approved \$5 million I sponsored for the Maine Offshore Wind Initiative at UMaine This January, the U.S. Department of Commerce announced a \$12.4 million laboratory construction grant for the University of Maine. I strongly advocated for these projects because, with some of the strongest winds in the nation off our coast and some of

advocated for these projects because, with some of the strongest winds in the nation off our coast and some of the best engineers in the field, Maine has great potential as an ideal location for offshore wind projects and can take the lead in the development of clean, renewable, and affordable energy for America. Estimates are that development of five gigawatts of offshore wind in Maine – enough to power more than 1 million homes for a year – could attract \$20 billion of investment to our state and create more than 15,000 green energy jobs that would be sustained over 30 years.

Of course, this past year brought not just successes. A disappointment was the failure of Congress to produce bipartisan health care reform legislation that would contain soaring costs and provide more choices for struggling families and small businesses. I am deeply concerned about the nearly \$500 billion in Medicare cuts included in the bill.

It is fiscally irresponsible to raid Medicare – a program which already has long-term financing problems – to pay for a new entitlement program, particularly at a time when the number of Medicare beneficiaries is on the rise. The bill would saddle Maine's hospitals with some \$800 million in Medicare cuts over the next ten years, and could push one in five hospitals, nursing homes, and home health providers into the red Ultimately, such cuts could jeopardize access to care for millions of our nation's seniors

As the Ranking Member of the Senate Homeland Security Committee, I am committed to ensuring that our nation is as safe as possible and that government is better prepared to respond to disasters. The Christmas Day terrorist attempt to detonate explosives on an aircraft reminds us of the dangers we continue to confront My homeland security priorities include further strengthening our defenses against terrorism and providing our first responders with the resources they need.

On March 19, 2009, I reached a personal milestone when I cast my 4,000th consecutive roll call vote, continuing a record of participating in every single roll call vote since I first came to the Senate in 1997. I am grateful for the opportunity to serve Biddeford and Maine in the United States Senate If ever I can be of assistance to you, please contact my York County office at 207-283-1101, or visit my website at http://collins.senate.gov May 2010 be a good year for your family, your community, and our state.

Sincerely,

Susan M. Collins United States Senator



ANNUAL REPORT TO THE TOWN OF SANFORD~VILLAGE OF SPRINGVALE Message from Senator Jon Courtney

Dear Friends and Neighbors:

Thank you for the opportunity to represent the people of Sanford/Springvale in the State Senate. This is my third term and this session is, without doubt, the most challenging.

We faced many difficult decisions in the First Regular Session of the 124th, and I expect the same for the second session of the Legislature. State revenues have continued to fall far below projected amounts, resulting in yet another massive budget shortfall of \$483 million to date and we are only into January with 6 more months until the fiscal year closes.

Unlike last session where we had a massive infusion of one-time stimulus dollars, this session we can expect little help from the federal government. Augusta must solve the problem on its own. Maine families have been forced to make tough economic decisions and the time has come for state government to do the same.

This economic downturn gives lawmakers in Augusta the opportunity and the mandate to look closely at state government and engage in the responsible budgeting and decision-making process that Maine people want and expect from their elected officials. If we have learned anything from the economic upheaval, it is that spending unwisely in the good times only makes it more difficult to weather the bad times. As difficult as these times are, they provide the catalyst to force the tough decisions that will "right-size" government.

I will continue to seek long-term sustainable change that will position Maine to emerge from this downturn, stronger than when it began.

Thank you again for the honor of representing you in Maine Senate. Please feel free to contact me with your thoughts, concerns or if you are having an issue with a state agency. I would be happy to help in any way that I can. You can reach me in Augusta at 287-1505 or at home at 324-5467.

Sincerely,

Jonathan T.E. Courtney

State Senator District 3

CONGRESSWOMAN
CHELLIE PINGREE



Congress of the United States House of Representatives

COMMITTEE ON ARMED SERVICES

SUBCOMMITTEE ON SEAPOWER AND EXPEDITIONARY FORCES

SUBCOMMITTEE ON OVERSIGHT AND INVESTIGATION

COMMITTEE ON RULES

Dear Friends.

It has been an honor serving you in my first year in Congress and working with you to rise to the many challenges of the last year. Though we have been able to make progress in many areas, there is much to be done in the year ahead.

My focus in Washington and in Maine continues to be creating and preserving jobs, and helping our state recover from the worst economic downturn since the Great Depression. Passing the Recovery Act early in 2009 helped prevent a bad economic situation from getting even worse and has helped us lay the groundwork for long-term, sustainable economic growth.

The Recovery Act is investing in Maine's technology and transportation infrastructure, providing job training to thousands of workers, helping us become a clean energy leader and boosting the real estate market. And according to economists, as of the beginning of this year it has created or saved 10,000 jobs in Maine.

In York County, the Recovery Act has supported an expansion at the airport in Sanford, Community Block Grants for Biddeford, gate improvements at the Portsmouth Naval Shipyard, education investments at Sanford Regional Technical Center, and many other projects helping to strengthen the area's economy. My office also held a workshop in Sanford to meet with local businesses and organizations to look for opportunities to support the great work they're doing for the region.

Despite these successes, we need to do more to get the state back on its feet. Too many Maine families are struggling to make ends meet, too many Mainers are out of work, and too many communities don't have the resources they need.

In Maine, continuing to fight for small businesses will be crucial to creating jobs. Small businesses drive our economy, but the downturn has hit them hard. We have to help them access the capital they need to survive and grow, make sure they have a workforce well-trained for our changing economy, and offer the resources that help good ideas become good businesses.

And work this year will also carry on to give Maine families what they need to prosper: a clean environment, a good education, and access to quality, affordable health care.

I was elected to Congress to serve the people of the First District. If there is ever anything I can do to help you or your community, please feel free to call my office at 774-5019 or visit my website at www.pingree.house.gov.

Looking forward to seeing you in Maine soon.

Chellie Pingree Member of Congress

(hurth-



Andrea M. Boland
22 Kent Street
Sanford, ME 04073
Residence: (207) 324-4459
Fax: (207) 324-1627

HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION AUGUSTA, MAINE 04333-0002 (207) 287-1400 TTY: (207) 287-4469

Sanford Town Report

Dear Friends and Neighbors,

I continue to be honored to represent the residents of Sanford in the Maine House of Representatives. Although these have been difficult times, I'm proud of the work we've accomplished in 2009 and look forward to hearing from all of you as we tackle the challenges ahead in 2010.

Last year's legislative session brought many challenges and so will the 2010 session. The state of Maine is facing record revenue shortfalls. As I'm sure you've experienced, the recession that has struck the national and Maine economies has proven to be more severe than initially anticipated. Rest assured, we will work very hard on your behalf to protect the state's most vital services and continue to provide safeguards for our most vulnerable friends and neighbors.

Not all the news is bleak! Despite a lack of funding, the Legislature was able to tackle many issues that are important to Mainers and the people of Sanford during the last two years. We made great progress on issues such as energy weatherization, health care and economic development.

I am especially proud of the work I did on responsible economic development, wellness and prevention and tax reform.

The most rewarding part of my job as a legislator is being in contact and talking with friends, neighbors and constituents throughout Sanford. It is a pleasure to hear from constituents and especially gratifying when they share their hopes and concerns.

If there is anything I can do to assist you with any state issues, or if you would like to share your views with me, please contact me and I will do everything I can to assist you.

Thank you so much for the honor of serving as your representative.

Sincerely,

Andrea Boland State Representative

Dushea-



John L. Tuttle, Jr.

176 Cottage Street Sanford, ME 04073 Residence: (207) 324-5964

HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION AUGUSTA, MAINE 04333-0002 (207) 287 - 1400

TTY: (207) 287-4469



MESSAGE TO THE CITIZENS OF SANFORD

February 2010

Dear Friends and Neighbors:

It is an honor to serve the residents of Sanford as your State Representative in Augusta. As we enter the second session of the 124th Legislature, I encourage you to contact me with your thoughts on the many important issues we will consider this year.

In the upcoming months, I will be voting on many diverse pieces of legislation and I look forward to hearing your opinions. I am pleased to be able to serve as the House Chair of the Labor Committee. The Committee will examine issues ranging from the minimum wage to workplace safety and unemployment compensation. I also serve as a member of the Committee on Legal and Veterans Affairs and the Joint Rules Committee.

While the financial reports say that the economy is improving, it is hard to see that in most of our communities in Maine. Because of the lack of revenue from the economic slowdown, the state continues to face another significant budget shortfall. The Legislature must make additional budget cuts of an even greater magnitude in order to keep the budget balanced. These budget cuts will be felt across state government, and throughout towns and counties in our state; please be assured that I will work with my fellow legislators to minimize the impact on essential state services.

While we have many challenges before us, we can continue to make accomplishments for Maine people by setting priorities based on fundamental Maine values and common sense. Please feel free to contact me to share your thoughts on state issues or if you need assistance with state services. I can be reached at home at 324-5964 or at the State House in Augusta at 1-800-423-2900.

Sincerely,

John Tuttle

State Representative

John L Jutte fr.



HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION AUGUSTA, MAINE 04333-0002

(207) 287-1440 TTY: (207) 287-4469

Joan M. Nass P.O. Box 174 Acton, ME 04001

Home: (207) 477-2607

E-MAIL: RepJoan.Nass@legislature.maine.gov

February 2010

Dear Friends & Neighbors:

It is an ongoing honor and pleasure being your State Representative. I greatly appreciate the faith and trust you have instilled in me during my time in office.

The commencement of the 124th Legislature's Second Regular Session brought to reality the despair of a looming shortfall in excess of \$430 million. Although this challenge seems overwhelming, the opportunities presented to lawmakers allow for real structural changes to occur that will enable our State to be on a more stable financial footing in the future. Beginning Thursday, January 7 and continuing through Thursday, January 14, the Joint Standing Committee on Appropriations and Financial Affairs (AFA) held hearings on Governor Baldacci's supplemental budget proposal. The other 16 joint standing committees will be periodically holding joint hearings and work sessions with the AFA panel on an as-needed basis. If you are interested in the specific work being done to address the budget gap, I would encourage you to visit the Committee's Web site at http://www.maine.gov/legis/ofpr/appropriations.committee/index.htm.

Although the budget is the main topic of discussion in the halls of the State House, other bills of interest include L.D. 1665, "An Act To Prevent the Spread of H1N1," which is essentially a mandate passed on to employers to require paid sick leave, L.D. 1320, "An Act To Ensure the Availability of Alcohol-free Motor Fuels," and L.D. 1501, "An Act To Dedicate Surplus Transportation Funds to Highway Maintenance and Paving." Progress in deliberating these initiatives, as well as their final outcome, can be monitored on the Legislature's Web site, http://www.maine.gov/legis/.

Outside the capitol and around the nation U.S. Census workers are beginning their work in verifying the addresses of households across the land. Eventually, more than 140,000 of them will count every person in the United States and will gather information about every person living at each address including name, age, gender, race, and other relevant data. With the process now underway, it is important to be able to recognize official Census employees. The U.S. Census and the Better Business Bureau offered the following advice:

- If a U.S. Census worker knocks on your door, they will have a badge, a handheld device, a Census Bureau canvas bag, and a confidentiality notice. Ask to see their identification and their badge before answering their questions. However, you should never invite anyone you do not know into your home.
- Census workers are currently only knocking on doors to verify address information.
- Do not give your Social Security number, credit card, or banking information to anyone, even if they
 claim they need it for the U.S. Census.
- No matter what they ask, you really only need to tell them how many people live at your address.
- Census workers may contact you by telephone, mail, or in person at home. They will never request any
 information via e-mail.

In closing, I wish to once again express my gratefulness for allowing me the privilege of serving you in Augusta.

Sincerely.

Joan M. Nass State Representative

Sanford/Springvale Town Hall

919 Main Street Sanford, Maine 04073

Hours of Operation Monday – Friday 8:00am – 5pm

Town Clerk & Tax Collector Office Hours

Monday - Friday 8:00am – 5pm Closed Saturdays & Sundays

Town Hall Holidays

New Years Day Martin Luther King Day Presidents Day Patriots Day Memorial Day Independence Day Labor Day Columbus Day Veteran's Day Thanksgiving Day Day after Thanksgiving Christmas Day

Town Council Regular Meetings

1st, 3rd and 5th Tuesdays 7:00pm in the Town Hall Annex Chambers

Sanford School Department

917 Main Street, Suite 200 Sanford, Maine 04073 Phone: 324-2810

Office Hours: Monday – Friday 8:00am – 4:30pm

Sanford Transfer Station & Recycling Center

81 Rushton Street
Sanford, Maine 04073
Phone: 324-9135
Regular Operating Hours:
Monday – Saturday 7:30am to 3:30pm

In weeks when holidays are observed on Monday, the transfer station will be closed on Monday and will re-open on Tuesday. In weeks when holidays are observed on workdays other then Monday, check the local newspapers for transfer station operating hours, or call 324-9135.

Visit the Sanford Town Website for Up-to-Date Information on Town Services www.sanfordmaine.org



STATE OF MAINE

HOUSE OF REPRESENTATIVES CLERK'S OFFICE

2 State House Station Augusta, Maine 04333-0002

MILLICENT M. MACFARLAND

Clerk of the House (207) 287-1400

TO:

Editor, Annual Report

Town of Sanford 919 Main St

Sanford, Maine 04073

cemorrison@sanfordmaine.org

FROM:

Millicent M. MacFarland. m

Clerk of the House

Many municipal annual reports include the category of "Representative to Legislature" at the conclusion of the listing of Municipal Officers.

In the belief you may want to aid citizens to more readily contact their House member, we are hopeful that you will include the following information in the Municipal Officers section:

Representative to the Legislature - (term exp 12/1/10)

District: 142

State Representative:

Hon. Andrea M. Boland

Home Address:

22 Kent Street

Sanford, Maine 04073

Residence:

(207) 324-4459

Business:

(207) 324-4459

Fax:

(207) 324-1627

E-Mail:

sixwings@metrocast net

State House E-Mail:

RepAndrea Boland@legislature maine gov

District: 143

State Representative:

Hon. John L. Tuttle, Jr.

Home Address:

176 Cottage Street

Sanford, Maine 04073

Residence:

(207) 324-5964

Fax:

(207) 324-9122

Cell Phone:

(207) 838-3013

Editor Annual Report - Sanford

District: 144

State Representative: Hon. Joan M Nass

Home Address: P. O. Box 174

Acton, Maine 04001

Residence: (207) 477-2607

Business: (207) 477-2607

State House E-Mail: RepJoan Nass@legislature.maine.gov

Capitol Address:
House of Representatives

2 State House Station Augusta, ME 04333-0002

State House Telephone:

(207) 287-1400 (Voice)

(207) 287-4469 (TTY)

Year-Round Toll Free House of Representatives Message Center 1-800-423-2900

Maine Legislative Internet Web Site - http://www.maine.gov/legis/house



Town of Sanford, Maine

Office of the Town Manager

919 MAIN STREET, SANFORD, MAINE 04073 (207) 324-9173 FAX (207) 324-9124

Town Council
Joseph R. Hanslip, Chairperson
Kevin J. Chabot, Vice Chairman
Gordon N. Paul
Anne Marie Mastraccio
Bradford J. Littlefield
Alan R. Walsh
Richard L. Wilkins

Town Manager Mark Green

Dear Citizens of Sanford and Springvale,

The past year has been a busy and challenging year for our town and Town Council. We find ourselves in historically difficult financial times yet we continue to move forward in terms of economic development, re-development of the mills and re-energizing of the downtown area. In south Sanford, the Super Wal-Mart and Lowe's have opened and there are prospects for new businesses and the expansion of existing ones. Economic Development took on a new look with the formation of the Sanford Regional Economic Growth Council. This is a collaborative effort between the town, the Industrial Development Corporation and the Chamber of Commerce. Sanford received designation as a Maine Downtown Community from the Maine Development Foundation and the Downtown Legacy continues to work tirelessly to bring about the revitalization of the area surrounding Main Street.

We have had our challenges this year. Due largely to decreases in state revenue sharing and local revenues, we were forced to lay off personnel and cut positions. Management positions in town government were flat funded and no one in administration received their contractual raises. Your town council, administration and employees have worked hard to contain costs while maintaining services.

Members of the town council have attended, in addition to our regular meetings, many sub-committee meetings, workshops, various celebrations and openings in town as well as numerous meetings around York County and the state. We continue to work together with other municipalities and agencies and to advocate for Sanford. Our success is evident through the expansion of regionalized dispatch services for police, fire and EMS through the Sanford Regional Communication Center. The town council is a group of dedicated individuals who put a lot of time and effort into doing what they feel is in the best interests of our town. I would be remiss without thanking retiring Councilor Maura Herlihy for her extremely hard work, dedication, and intelligence which she shared with the town council. I would also like to welcome Councilor Dick Wilkins aboard.

As we move on towards another year, I want to thank the citizens of Sanford and Springvale for the faith, confidence and support that you have given to the Town Council. I know each councilor shares with me the feeling that it a profound honor to serve you.

Joseph R. Hanslip Chairperson, Sanford Town Council



Town of Sanford, Maine

Office of the Town Manager

919 MAIN STREET, SANFORD, MAINE 04073 (207) 324-9173 FAX (207) 324-9124

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Alan R. Walsh
Richard L. Wilkins

Town Manager Mark Green



Town Manager's Report

I am writing this report in late December of 2009 after having just received notice from the State that we were losing another \$485,000 in State Revenue Sharing. This is in addition to the "natural" decrease in this revenue source caused by declining sales tax revenues and is in addition to \$500,000 in cuts we made earlier this year. As always Sanford will survive these cuts and perhaps find new ways to do more for less although with each reduction it becomes more and more difficult to maintain existing service levels. I think the challenge this year will be to find cuts in services that are fair, well considered and that don't have long term negative impacts on our community.

On the bright side 2009 has been the year when some of the projects we have been working on have gone from the planning stage to construction. This is when all the struggles we have had with hazardous waste clean-up and right of way acquisitions all seem worthwhile! Construction on the mill yard road started this past summer and the section of the road from Emery Street to the bridge is complete. Reconstruction of the bridge and the remaining roadway is scheduled to be started in the spring of 2010 with completion expected sometime during the summer. This roadway will open up what is literally the center of our community for redevelopment and fuel improvements to our downtown.

Another project in the mill yard that seemed to surge forward this year is the redevelopment of the Sanford Mill and the adjacent Aero-fab Mill. This past summer and fall the Sanford Mill was closed to the weather and the hazardous waste was removed. The building is now ready for redevelopment which we hope will start sometime in the fall of 2010. The Aero-fab Mill has been acquired by the Town and we are now in the first stages of cleaning up the hazardous waste. This mill will be dismantled and the site used for parking to support the redevelopment of the Sanford Mill. I am hopeful that this project and the new roadway will jump start the reuse and renovation of the entire mill yard by showing property owners and potential developers that Sanford is serious about improving our community.

Another important project that is currently underway is the construction of the new police station. This project has gone smoothly and should be completed sometime in May. This new facility has been built to a standard that should serve the community well for many years. The building is properly equipped with the facilities and tools our officers need to do their jobs effectively and professionally. It has also been built to a high standard for energy efficiency and is equipped with a geo-thermal heating system. I look forward to our open house so that the Citizens of Sanford can see what they have invested in.

In closing I must thank all the folks that have worked this year to make Sanford a better place including citizens, employees, and our Town Council. I would like to give a special thank you to former Councilor Maura Herlihy. Unless someone has been a Town Councilor it is difficult to understand the amount of time that is necessary to do the job well. During my tenure in Sanford I have found that Sanford is blessed with committed, hard working elected officials and Maura is one of the best.

SANFORD ECONOMIC GROWTH COUNCIL Executive Director, Les Stevens

I am pleased to submit this first Annual Report of the Sanford Economic Growth Council. The Growth Council is a new private non profit development corporation formed in October of 2009. The Growth Council is an economic development partnership between the Town of Sanford, Chamber of Commerce, and Industrial Development Corporation. Each member of the partnership brings unique assets to bear on the practice of economic development; these include:

Town of Sanford:

- Tax Increment Financing (TIF) authority
- Authority to apply for and secure state and federal development grants
- Policy and political leadership
- Land use and regulatory permitting authority
- Capital improvement planning and infrastructure development

Chamber of Commerce:

- Business advocacy powers of a 370 member business organization
- Business communications and networking opportunities
- Private sector business perspective

Industrial Development Corporation:

- Real estate assets
- Industrial park lots
- Investment capital
- Private sector development perspective

The Growth Council is led by a 7 person Board of Directors including: Councilors Brad Littlefield (Vice Chair) and Kevin Chabot and Town Manager Mark Green from the Town of Sanford, Bob Hardison (Chair) and Mike Ralston (Secretary-Treasurer) of the IDC, and Gary Samia and Darlene Stromstad of the Chamber of Commerce. Staff includes an Executive Director and a soon to be hired Business Development Director. The budget is financed with TIF revenues, IDC funds, and General Fund appropriations.

The Growth Council provides the following economic development services: site location assistance, labor market information, demographic information, financial packaging, tax incentives, intergovernmental relations and public policy, client visits and assessments, client casework, referral, and case management, and business advocacy.

Any business, developer, or entrepreneur desiring any combination of the above services should contact the Executive Director at 324-9155, 432-6690 (cell), or lestevens@sanfordmaine.org.

Sincerely, Les Stevens, Executive Director

ASSESSOR'S OFFICE

Property assessment administration is a complex and technical profession vital to the financial health of local government. The Sanford Assessor's Office is responsible for administering the ad valorem (according to value) tax system and its objective is to identify and appraise all property in Sanford and Springvale.

In Maine, the ad valorem tax is based on the principle that the amount of tax paid should depend on the fair market value of property owned on April 1st of the current tax year. The property taxes are a major source of revenue for financing local government services such as police, fire, schools, public works, parks and recreation, and town hall.

Assessed values used for tax purposes must be accurate so that the tax burden will be distributed fairly and equitably. The primary tasks performed by the Assessor's Office as we work toward completion of an assessment roll are:

- 1. Locate and identify all taxable property in Sanford and Springvale
- 2. Make an inventory of the quantity, quality and important characteristics of all taxable property
- 3. Estimate the value of each taxable property
- 4. Determine the extent of taxability of each property
- 5. Calculate the assessed value of each property
- 6. Prepare and certify the assessment roll of the entire jurisdiction
- 7. Calculation of tax rate and send tax bills

Our Town Meeting Members determine the amount to be spent to run our community. The assessed value is the base for calculating one's tax responsibility.

There are programs offered by the State Bureau of Taxation. For businesses with personal property, inquire about the "BETR Program". For the individual, inquire about the "Tax and Rent Reimbursement Program", filed annually with the State. Veterans, age 62 or 100% disabled are eligible for an exemption. File with Assessor before April 1st after your 62nd birthday. Maine residents are eligible for a "Homestead Exemption" on their home. A one time acceptable filing is required prior to April 1st of the tax year.

The Assessor's staff will answer your questions...help us to attain our objective.

2008 MUNICIPAL TAX ASSESSMENT WARRANT State of Maine Municipality: Sanford County: York To: Claire E. Morrison Tax Collector Sanford, Maine

In the name of the State of Maine, you are hereby required to collect of each person named in the list herewith committed to you the amount set down on said list as payable by the person.

Assessments

County Tax Municipal Appropriation TIF Financing Educational Appropriation Overlay	\$	754,623.96 20,106,944.00 254,102.62 33,507,839.00 189,564.80
Total Assessments	\$	54,813,074.38
Allowable Deductions		
State Municipal Revenue Sharing Homestead Reimbursement Other Revenue	\$	2,100,000.00 416,099.46 28,455,603.00
Total Deductions	\$	31,015,952.41
Net Assessment for Commitment	<u>\$</u>	23,797,121.97

2008-2009 **Taxable Property**

Real Estate	
Land	\$ 484,968,550.00
Buildings	980,726,350.00
Homestead Exempt	(26,503,150.00)
Net Taxable Real Estate	\$ 1,484,645,000.00
Personal Property	
Machinery & Equipment	\$ 59,452,643.00
Furniture & Fixtures	16,260,033.00
Other Personal Property	835,824.00
Taxable Personal Property	\$ 76,548,500.00
Total Value	
Taxable Property	\$ 1,515,740,250.00
Operating Expenses	
General Government	\$ 20,106,944.00
TIF Financing Plan Amount	254,102.62
School	33,507,839.00
County Tax	754,623.96
Overlay	189,564.80
Total Expenses	\$ 54,813,074.38
Revenue	
State Revenue	\$ 2,100,000.00
Anticipated Revenue	28,455,603.00
Homestead Reimbursement	416,099.46
Total Revenue	\$ 31,015,952.41
Amount to be raised by taxation	\$ 23,797,121.97

Tax Rate 2008-2009: \$15.70 (per thousand of assessment)
Taxes Due: September 15, 2008 & March 16, 2009
Declared Ratio of Assessment: 100% Date of Commitment: August 7, 2008

Town: \$7.87 School: \$7.34 County: \$.49

HUMAN RESOURCES

Glenn J. Dowey, Director Melissa A. Flayhan, Assistant Director



2008-2009 has been a significant year with our Workman's Compensation Insurance and claims. Our insurance claims in numbers and dollars are measured in calendar years. In 2006 and 2007 we averaged 47 claims that averaged a total annual cost of \$279,185 each year. Our department realized these claims were costly to the Town of Sanford and its tax payers; therefore, we have focused on monitoring and managing each claim. We have since implemented a Quick and Managed Care Policy to assist in reaching our goal of continuing to reduce our claims each year.

We have tried to assist our employees in finding the medical care they need in a timely fashion, not only to provide the best service to our employees, but also to minimize the claim in dollars. The results of this policy amounted to 46 claims in 2008 costing \$75,897 and 31 claims in 2009 costing \$55,020. While the number of claims reduced is significant, the policy of quick and managed care has reduced claims by 72.8% in 2008 and by another 27.5% in 2009. Our employees are happy as they work in a safer work environment and have received the medical care necessary to return to work in a timely fashion. Our management and taxpayers are also happy due to the reduced costs. I would like to take a moment to thank Missy Flayhan, our Assistant Director and H. D. Goodall Hospital's Occupational Health for their assistance in executing this Quick and Managed Care Policy.

This year we experienced turnover in our employees as well as retirements well earned. I would like to thank Bruce Knight, Firefighter; Susan Nye, Assistant to the Fire Chief; Kathleen Wehmeyer, Firefighter; and Noreen Wormwood, Dispatcher and Trainer for their years of dedicated service to the Town of Sanford. We have continued to look for the best employees we could find to fill these positions and in this job market, I believe we have been very successful in hiring people who know how to deliver service.

In the coming year, Missy and I are looking forward to delivering the best service possible to taxpayers, management, the Council, applicants, and our employees. Opportunities for employment are listed on our website at www.sanfordmaine.org. We provide a job description of the position as well as an application for all postings. Applications may be printed out on your computer at home or at our public libraries. Open positions are also posted in the Town Hall.

Sincerely yours,

Glenn J. Dowey

DEPARTMENT of PLANNING & COMMUNITY DEVELOPMENT

The primary responsibility of the Department of Planning & Community Development is to provide technical support to the Planning Board, which is responsible for the development of the Town's Comprehensive Plan and recommending the various ordinances needed to implement the goals and objectives of the Plan to the council. The Planning Board also reviews all the private and public major land development applications and all subdivision applications. The Department has a staff of two, a Director: James Q. Gulnac, AICP and an Administrative Assistant: Barbara Bucklin.

The application review process can be as simple as an administrative review conducted by staff for minor changes to existing site plans; or it can involve the review and approval by the Site Plan Review Committee on those projects classified as minor; and review by staff, SPRC, and Planning Board for all subdivisions and projects classified as major.

The Planning Board is responsible for establishing and updating the town's Comprehensive Plan. During the past year the staff and Board were successful in developing a town wide conservation plan as well as reviewing and approving developmental design guidelines for the Village of Springvale and the Sanford Downtown. These reports were adopted as addendums to the comprehensive plan and are used when reviewing projects within the impacted sections of town. This past year the Board also reviewed and recommended to the Town Council an update to the Shoreland Zoning Ordinance. The Board and staff are currently in the process of reviewing the land use chapters of the Town of Sanford municipal code. These were established over fifteen years ago and are out of date.

In addition to his role as the Director of Planning, Mr. Gulnac serves as one of the town's two Certified Community Development Administrators. In this capacity he assists in the administration of the State of Maine Community Development Block Grants (CDBG). These projects cover a wide variety of areas including public infrastructure projects, financial support for economic development projects that create jobs, and other community development activities relating to meeting the national objectives of eliminating slum and blight and providing assistance to those who are considered low and moderate income.

He is also involved with other community development activities such as the Safe Schools Healthy Students project and Strategies for a Stronger Sanford as well as the Downtown Legacy. In this capacity he works closely with the Town grant writer. Mr. Gulnac also serves as the town's Brownfields project coordinator.

CODE ENFORCEMENT

This department administers the Zoning Ordinance, the Shoreland Zoning Ordinance, building and other codes adopted by the town, and state statutes. We perform property inspections, provide information on codes and ordinances, and issue permits. In 2008-2009, revenues from permits, fees, and fines totaled \$195,317.50. Revenue reduction from the prior year resulted from a decline in permit applications.

BUILDING PERMITS			CERTIFICATES OF (OCCUPANCY
Residential Commercial Sprinkler System Plumbing	311 56 20 189	(19 new) (3 new) (147 internal) (42 external)	Business Residential Home Business	84 66 32
TOTAL	576		TOTAL	182

This year has seen the start or completion of several construction projects, including a new airport hanger, Lowes, Arenhall incubator space, Public Works office building, a snowmobile bridge over the Mousam River, and expansion of the Springvale Fire Station.

Subdivisions in various stages of completion include Hillside Crossing, Ridley Ridge, Morrison Road, Ridgewood Meadows, Payeur Farms, Hersom Farm, Cedar Woods, Serenity Place, and Springvale Station.

Besides inspecting new construction and renovations, the Codes Enforcement Office performs inspections for license renewal, and responds to complaints associated with buildings and land use. Compliance with codes, ordinances, and state statutes is sought.

The Zoning Board of Appeals may hear appeals of decisions based on the Zoning Ordinance and made by the Codes Enforcement Officer. During 2008-2009, the ZBA heard 3 administrative appeals, 1 dimensional variance appeal, 1 Shoreland zoning variance appeal, and 1 use variance appeal. One appeal was granted.

The department staff consists of a full-time Administrative Assistant, a part-time Field Inspector, a full-time Codes Enforcement Officer, and a full-time Chief Codes Enforcement Officer.

Respectfully submitted,

Shirley Sheesley
Chief Codes Enforcement Officer

Sanford Regional Airport



Evan McDougal resigned as Airport Manager in November 2008 after six years of dedicated service to the airport and Town of Sanford. Sherry Lord took on the additional responsibility as Acting Airport Manager from November 2008 until April 2009 when Dana Parry was hired for the part time Airport Manager position.

During this busy year the airport continued to host numerous events that supported both the aviation and

local communities. The New England Aerobatic Club visited Sanford three times to practice their skills, the Rag Wing Fly-In and Open House (and Elks Car Show) attracted many hundreds of visitors to the airport, and the Red Star Pilots again demonstrated their amazing flying skills during the Pumpkin Drop into Number 1 Pond. Also, over 80 local children were given free airplane rides during two Young Eagles Rallies, and the airport hosted the "Wings of Freedom Tour", featuring WW II B-17, B-24 and P-51 aircraft. Hundreds of citizens and veterans toured these historic aircraft during their visit.

Construction at the airport was in full swing this year. The airport now has a new parallel taxiway that connects the approach end of runway 7 to an existing taxiway. This \$2.2 million project, funded almost entirely by the FAA and the State, greatly enhanced runway safety at the airport and included new signage and lighting for three taxiways that were never previously illuminated.

Planning also continues for the airport's next major construction project which will completely renovate our longest runway 7-25 in 2010, bringing the runway into compliance with FAA safety standards. This \$8.3 million project, again funded primarily by the FAA and the State, will also include new lighting and signage, and will significantly reduce the amount of impervious surface at the airport.

This past year, the FAA agreed to fund a new instrument approach to runway 32 based on Global Positioning System technology. This new instrument approach requires no ground based equipment and is due to be activated in April, 2010. It marks the first time in airport history that pilots will be able to make an instrument approach to runway 32 during inclement weather.

Unfortunately, the airport's single largest tenant downsized during this period and rent paid to the airport for use of the Town Hangar was significantly reduced. However, we are moving forward with plans to lease part of the facility and market the Town Hangar to prospective aviation interests.

Finally, special thanks goes to airport maintenance staff Moe Payeur and Jim Emmons for taking great care of one of the finest and best maintained general aviation airports in the country.

Recreation and Public Property

The Town of Sanford's beautiful Parks and Recreational facilities hosted several family and community events this year. For the 2nd year in a row the Portland Symphony Orchestra drew an enthusiastic crowd at Goodall Park as part of our 4th of July celebration. Goodall Park is also home to the Sanford Mainers of the NECBL and possibly one of the finest baseball facilities of its kind in Southern Maine.

In May of 2009 we began hosting a Farmer's Market every Saturday on Gowen Park Drive. This market, sponsored by the Downtown Legacy, offered fresh flowers and produce to catch our eye and lure us in. Another very successful event has been Operation Pumpkin Drop and Harvest Daze, where this agency cooperated with the Downtown Legacy Committee and the Sanford Airport for a beautiful day around #1 Pond. Santa Claus came to town early on Dec. 5th, 2008, for Holly Daze. Families gathered to watch the annual Christmas parade, complete with Santa, wind down Main Street to the tree lighting ceremony in Central Park. Carolers from the Sanford High School Corus completed this postcard-perfect evening!

Holdsworth Park, in Springvale is a nature retreat on the Mousam River, beautifully maintained and welcoming, for picnicking, outdoor games and swimming. Our Park Department crew, in addition to maintaining the above facilities, also maintain five fields for local ball teams to practice on for all sports including the Sanford School sports teams. Between the parks and the baseball fields, our crews are very busy, while still performing their other duties

Our Recreation programs offer day camps during school vacation weeks and throughout the summer. Our children are provided safe and fun activities in structured, yet playful settings. They participate in field trips to Holdsworth Park and many other fine locations in the Southern Maine area and their days are filled with planned fun activities. We also offer a host of fun-filled activities all year long, including Ice Sculpture contests, ice fishing derbys, Easter Egg Hunts, Halloween Parties, just to name a few.

Our Facilities team takes great care in the upkeep and continual improvement of our town buildings and grounds. We are proud to provide this service for the residents of Sanford and Springvale.

PUBLIC WORKS DEPARTMENT / ENGINEERING JULY 1, 2008 JUNE 30, 2009

During the past year the Public Works Department has strived to provide maximum service to the community through the Bureaus of Highways, Sanitation and Engineering. Due to the fiscal challenges facing Sanford, and continuing reductions in our budget and work force, our employees focus on being more efficient in delivering services. Prices for asphalt and road salt have doubled over the past few years adding to the challenge. This is a challenging time, and all of the Department's personnel have to work to implement and adjust to change. It is a privilege to work with dedicated employees who are willing to do whatever it takes to deal with the demands of maintaining and reconstructing the Town's streets and highways, including winter and summer maintenance; storm water management system; solid waste handling and disposal, including rubbish and recycling; operation of the Transfer Station which accepts rubbish, recyclables, construction and demolition debris, brush, lawn and yard waste, bulky waste items, tires, metals, appliances, electronic and universal waste, including fluorescent bulbs, cathode ray tubes, and electronic waste.

Staff was pleased to move into the new Administration/Operations Building on School Street during September of 2008, and the facility will assist in providing more efficient delivery of services to the public. Thanks to all who made this possible.

Our staff also designs, reviews and/or inspects the many public works construction projects performed each year. The Engineering staff review all development proposals submitted to the Planning Board for approval, and monitors their construction after they are approved. Major efforts this past year included the many highway improvements implemented to accommodate the Wal-Mart / Lowes commercial development in South Sanford, the SIS Bank construction in downtown Sanford and the Roundabout construction at Rte. 4 and 109. The continuation of the pavement management program and repairing and replacing sidewalks will require continued commitment by the Town.

The completion of the Twombley Road reconstruction, the Ellsworth and Verona Street storm drain project, the reconstruction of Nancy, Sandra, Andrew, Deborah and Birch streets and numerous smaller sidewalk and drainage projects constituted the lion's share of the major construction projects from these programs. No mean feat is the maintenance of all of the Department's rolling stock and equipment, along with Fire, Parks and Airport vehicles. Public Works alone has fleet and equipment with replacement costs that exceeds \$6,000,000.

Perhaps the year's most memorable event was the Ice Storm of December 2008, a FEMA event that cost the Department on the order of \$600,000 for response and clean-up activities. Through our record keeping and persistence, we should receive reimbursement of 90% of those expenses. Subsequently, the winter season did not disappoint with its challenges to the Department to maintain the roads for safe operation of vehicles. Unless you participate in these activities it is difficult to appreciate how hard our folks work to provide this service. I want to publicly thank our staff for its

PUBLIC WORKS DEPARTMENT / ENGINEERING JULY 1, 2008 JUNE 30, 2009

commitment and dedication in service to the Town, and urge all motorists to use proper caution to modify driving practices according to the road conditions that you encounter.

In the solid waste arena, our staff worked with the Solid Waste Task Force to assess alternative approaches to managing solid waste. The result was a decision to test the market place through the bid process to see what cost effective measures might be practical. As a result, the Department stepped up its efforts to promote recycling, entered into a long term contract with Ecomaine for the disposal of "single sort" recyclables, and engaged BBI, Inc. in a five year contract for curbside collection of rubbish and recyclables. Space does not permit an extensive review of the intricacies of the solid waste management strategies looked at by the Steering Committee, but their efforts are greatly appreciated by the Public Works staff.

Space does not allow for all of our efforts to be detailed herein. As with all modern operations, we have ongoing training and administrative activities to comply with state and federal regulations.

On behalf of the Department I would like to thank the community for its support of our activities. Our goal is to provide quality service with the resources that you provide us. We look forward to another challenging and successful year.

Respectfully Submitted on Behalf of the Public Works Department,

Charles J. Andreson, P.E., AICP Director of Public Works / Town Engineer



Information Systems July 2008 – June 2009

This year the Information Systems Department coordinated the technology to allow Sanford to provide dispatch services to York County Sheriff's Office. Working with technical staff from York County, a microwave data link to York County was integrated into the Town of Sanford data network. The Sanford public safety software system, IMC, was setup to integrate York County's data, allowing for seamless integration of dispatch data into York County's records, which are hosted on the Sanford IMC server. Additional computer workstations were installed to accommodate the increase in the number of dispatchers.

A link from the Sanford public safety software system, IMC, was established with the crime reporting website CrimeReports.com. This website provides both staff and the public with web access to location-based crime statistics for the town. It offers a flexible interface to allow the user to tailor the request for information to specific crime types and time periods, and view the specific geographic area of interest.

A fiber optic link was put in place to service the data and phone needs at the new Public Works office building on School Street. This allows Public Works staff to access the network file servers and applications in the Town Hall at high speed. Their phone system was also integrated with the Town Hall phone system over the same link.

A new high speed Internet connection and firewall was installed in the Town Hall. This advanced firewall allows the IS Department to have granular control over both inbound and outbound access to the network. It also allow traffic between the Town Hall and Internet sites to bypass the Metrocast-provided I-Net, which was becoming a real performance bottleneck for locations trying to access Town Hall data services, and Town Hall users accessing the Internet.

Respectfully submitted,

Bill Botting Director of Information Systems

SANFORD POLICE DEPARTMENT

2009 was an exciting year for the Police Department. There were new events, new policies, significant grant awards, and the start of a new chapter for the agency as we move into a new facility.

In May 2009 the department instituted two new policies that are aimed at strengthening the trust between the police department and community. The new, streamlined and easy to access Citizen's Complaint Policy ensures that every legitimate complaint is accepted and reviewed by a supervisor and me, regardless of the severity of the allegation. The new Use of Force Review Policy mandates that any time an officer has to use reportable force against a citizen, that a formal supervisor review must take place. The review not only determines if the use of force was reasonable, justified, and proper, but it allows us to examine tactics and training and make improvements where necessary.

In July, Sanford Regional Communications became quite a bit busier when we took on 10 new towns for fire and emergency medical service dispatching. Additionally, the Town of North Berwick Police Department is now our client for dispatching services. The staff of SRC has grown to 21 full-time employees.

In August, we celebrated our 1st Annual National Night Out. There was food, prizes, and information about domestic violence, senior citizen assistance, health care issues, animal welfare, and crime prevention. The Boy Scouts provided fingerprinting for children. Most importantly, citizens were able to meet and talk to Sanford Police Officers in a non-traditional environment.

Also in August, ground was broken on the new Sanford Police Department Building. This long-needed facility will provide adequate room for officers to work as well as provide space for training, community meetings and inter-agency events. After several decades working in a small, dreary, and non-functional facility, my officers are looking forward to moving into a police station that conveys professionalism and pride. The building is under roof and should be ready for occupation by June 2010. We look forward to seeing you at the open house that will occur right before we move in.

The Sanford Police Department had a very successful year for grant funding. In total, we were awarded over \$560,000 in federally funded grants, to include a \$411,000 Community Oriented Policing grant that will pay the salary and benefits for 2 full-time police officers for three years.

As always, I thank you, the citizens of Sanford, for allowing me the privilege to be your Chief of Police. And, I thank the men and women, sworn and civilian, who comprise this agency, for their hard work. Your police department is professional, well-trained, and dedicated to providing the best service possible. I look forward to many more years of service to this community. I am truly proud and honored to lead this fine police department.

Thomas P. Connolly, Jr., Chief of Police



Town of Sanford

Fire Department 972 Main Street, Sanford, Maine 04073-3592



Emergency Services

CHIEF Raymond M. Parent

January 29, 2010

Mr. Mark Green, Town Manager Town of Sanford 919 Main Street Sanford, Maine 04073

Dear Mr. Green:

Our budget for fiscal year 08-09 was \$3,572,368.00 with a capital plan amount of \$39,000.00.

Our manpower remained the same except for a slight buildup in the call department where the number of folks do not adversely impact the amount of our contract.

We have had the vacant position of Fire Prevention and Education officer empty for over a year.

This year we needed a replacement tanker but the price tag of close to \$200.000.00 made us look closely at other options and looking for opportunities where we could operate differently and accomplish the same goals. We came up with replacing the tanker (Forestry 1) with a brush truck. We used an existing pick up truck, with heavy fuel usage as the fire marshal's vehicle, and purchased a "skid" tank, (water, pump and hose) at a total cost of less than \$20,000.00. We replaced the fire marshal's vehicle with the fire chief's car, using less fuel and much more practical for that purpose, and purchased another car. This transaction gave us total savings in the range of \$160,000.00 along with fuel savings from diesel at 13 miles a gallon, to gasoline at 18 to 20 plus miles a gallon each and every year from this point forward.

We also discontinued our 100 year old fire alarm box system convincing and encouraging private companies and other institutions to move to another form of security thereby preventing us from spending thousands of dollars to maintain and repair and replace a system that had gone way beyond its lifespan. This is also a savings of 5 to 7 thousand dollars a year in repairs not counting on replacement costs that would surely reach a half million dollars.

We will continue to find innovative and creative ways to perform our services to the community especially during an upcoming downturn in the economy.

Sincerely,

Raymond M. Parent

Raymond M. Parent Chief of Department

REPORT FROM GENERAL ASSISTANCE

Diane Gerry-Director of General Assistance
Anne Milton-Caseworker

The General Assistance Program

The General Assistance program is a State mandated, municipality administered financial assistance program. It was designed to be the program of "last resort" for residents of the community who are unable to provide for their basic needs. Applicants must provide verification of their income and expenses, residence, and if unable to work, medical documentation substantiating their work limitations. Applicants are required to seek work if physically able and/or apply for assistance from any other programs that may be available to them. A determination of eligibility is made for a thirty day period based on anticipated earnings.

The General Assistance is the most accountable assistance program in the State of Maine. Applicants are required to take responsibility for themselves by endeavoring to become self-reliant. For disabled persons, this may mean applying for disability benefits, for able-bodied persons, obtaining meaningful employment.

This is a voucher program. Eligible applicants receive vouchers for rent, food, utilities, etc. Payment is made directly to the vendors.

There is no typical General Assistance recipient. A GA recipient may be a person who is temporarily out of work due to a layoff or illness; has a long-term physical or mental disability; or is employed and in an emergency situation through no fault of their own.

Many recipients apply only once; others may apply each month for a long period of time.

The GA program receives partial reimbursement from the State of Maine Department of Health and Human Services. Also, recipients who succeed in obtaining SSI benefits reimburse the Town of Sanford for the assistance granted them while they were waiting for approval.

The program is audited on a yearly basis by the Department of Health and Human Services to ensure that the Town of Sanford is in compliance with state statutes and DHHS policy.

GENERAL ASSISTANCE STATISTICAL REPORT

2008 - 2009

Month	# of cases	Housing	Heating (all types)	Electric Services (non heating)	Propane Gas (non heating)	Food	Prescriptions	Medical Services and Dental	Burials & Cremations	Household Personal Items	Diapers	Total
8-Jul	28	14,485.50	0	95	0	0) (0	11.57	0	14,592.07
8-Aug		15,904.00	0		0	372.36) (0	17,049.50
8-Sep	35	18,036.00	0		0	330.2) (0	20,547.31
_												
8-Oct	46	19,788.00	0	282.25	0	891.86	(0	0	657.18	0	21,619.29
8-Nov	53	20,337.00	0	206.49	0	800.28	() (2,120.00	564.35	0	24,028.12
8-Dec	57	22,442.00	0	187.5	0	958.55	() (1,445.00	699.91	0	25,732.96
9-Jan	56	21,834.00	0	325	0	1,155.82	() (0	552.23	0	23,867.05
9-Feb	47	18,273.00	0	208.7	0	790.78	() (0	776.8	0	20,049.28
9-Mar	33	13,429.67	0	153	0	278.84	() (0	264.83	0	14,126.34
9-Apr	27	11,297.00	0	39.26	0	562.05	() (0	355.12	0	12,253.43
9-May	23	10,590.00	0	33.01	0	49.71	() (0	0	0	10,672.72
9-Jun	33	10,149.00	0	69.15	0	636.26	() (535	520.1	0	11,909.51
		196,565.17	0	2,235.77	0	6,826.71	() (5,520.00	5,299.93	0	216,447.58
						Respectfull	y Submitted,				216,447.58	

Diane G. Gerry

Director, General Assistance

Return of Registered Voters and Party Enrollments 11/4/2008

MUNICIPALITY: SANFORD

Voting District (Ward or Precinct)	House District Number	Senate District Number	# of Enrolled DEMOCRAT Voters	# of Enrolled GREEN-INDEPENDENT Voters	# of Enrolled REPUBLICAN Voters	# of UNENROLLED Voters	Total Voters Per District
W.1	143	3	242	8	111	271	632
W.1	144	3	499	33	359	527	1,418
W.2	143	3	654	60	328	699	1,741
W.3	143	3	537	45	332	592	1,506
W.3	144	3	147	18	139	204	508
W.4	142	3	496	38	368	597	1,499
W.4	144	3	183	18	161	297	659
W.5	142	3	610	70	471	862	2,013
W.6	142	3	431	31	233	466	1,161
W.6	143	3	235	18	113	244	610
W.7	142	3	531	32	244	570	1,377
W.7	143	3	180	13	82	172	447
TOTALS:			4,745	384	2,941	5,501	13,571

Return of Registered Voters and Party Enrollments 6/9/2009

Voting District (Ward or Precinct)	House District Number	Senate District Number	# of Enrolled DEMOCRAT Voters	# of Enrolled GREEN-INDEPENDENT Voters	# of Enrolled REPUBLICAN Voters	# of UNENROLLED Voters	Total Voters Per District
W.1	143	3	245	8	111	276	640
W.1	144	3	504	31	362	524	1,421
W.2	143	3	669	60	336	713	1,778
W.3	143	3	549	44	338	608	1,539
W.3	144	3	152	19	138	212	521
W.4	142	3	502	38	376	606	1,522
W.4	144	3	182	20	165	302	669
W.5	142	3	615	72	474	867	2,028
W.6	142	3	433	31	234	484	1,182
W.6	143	3	237	18	117	250	622
W.7	142	3	544	33	252	573	1,402
W.7	143	3	188	13	83	173	457
TOTALS:			4,820	387	2,986	5,588	13,781

Claire E. Morrison, Registrar of Voters

Town Meeting Attendance May 26, 2009

Alley, Joan C.	P
Auger, Claire L.	P
Auger, Gilles E.	P
Auger, Paul G.	P
Ballenger, Faith D.	P
Beal, Carl V.	P
Boucher, Paul	A
Boyle, Barbara F.	P
Boyle, Frederick	P
Brink, Becky	P
Brink, William	P
Calcaterra, Daniel	P
Campbell, Donald	P
Carpenter, Nancy J.	A
Condon, Daniel	P
Cormier, Gerard	P
Cote, Roland A.	P
Cote, Susan H.	P
Coveney, Jerel	P
Coveney, Susan	P
DiGregorio, Victor	A
Driscoll, Eugene	P
Drummey, James R.	A
Dupuis, David A.	P
Dwyer, Anne	NC
Eastman, Harland	P
Eldridge, David	A
Furbish, Lawrence	P
Gagne, Elaine	P
Gagne, Thomas R.	P
Garvin, John N. III	P
Gerrish, Jane M.	P
Gibbs, Judith Ann	Р
Greenlee, Arline	P
Greenlee, John E.	P
Grogan, Jill	P
Grogan, Raymond J.	P
Hoey, Lorraine	P
Hoey, Robert N.	P
Howard, James	P
Howard, Sandra	P
Husson, Frances	NC
Jenkel, Steven D.	P

Town Meeting Attendance May 26, 2009

Jones, Richard B.		P
Kenyon, Monique		P
Knowles, Rose E.		P
Lamb, Richard G.		P
Littlefield, Chris		A
Littlefield, Michelle		A
McKeon, Martin		P
Morse, Gary		P
Nickerson, David C.		P
O'Connor, Elizabeth		P
Patterson, Joel		P
Patterson, Mark		P
Patterson, Suzanne		P
Pelletier, Pascal J.		P
Plante, Charles A. Sr.		P
Prime, Gordon A.		P
Prime, Shirley		P
Saltmarsh, Mary		A
Saltmarsh, Stephen J.		A
Sargent, Claire		P
Sargent, Raymond A.		P
Seavey, Paul E.		P
Sherman, Rachel		P
Signore, Christopher		A
Spaulding, Shirley		P
St. Cyr, Virginia		P
St. John, Susan		P
Stanley, Richard Leo		P
Stone, Herbert A.		P
Titherington, Geoffrey		P
Travis, Carleton F.		P
Trowbridge, Margaret L.		P
Watson, Doris		P
Watson, George Jr.		P
Watson, Scott		P
Wilkins, Helen B.		P
Wilkins, Stephanie		P
Williams, Brett		P
Young, Herbert A.		P
Key:	A= ABSENT	P = PRESENT
		ļ

	•		
A= ABSENT	P = PRESENT		
D = DECEASED	R = RESIGNED		
NC = NOTIFIED CLERK			
NE = NOT ELECTED AT THIS TIME			

TOWN CLERK/TAX COLLECTOR STATISTICS

BIRTHS

There were three hundred thirty-six (336) births recorded in this office for the fiscal year of July 1, 2008 thru June 30, 2009. From this figure, there is a decrease of forty (40) as compared with the fiscal year of 2007/2008.

Of this, one hundred seventy-two (172) were of the male sex and one hundred sixty-three-three (163) were of the female sex.

In addition, ninety-one (91) were reported from other city and town clerks during this same period.

	2008		2009
July	26	January	27
August	41	February	20
September	27	March	27
October	33	April	20
November	18	May	27
December	32	June	38

MARRIAGES

There were one hundred fifty-two (152) marriages recorded in this office for the fiscal year of July 1, 2008 thru June 30, 2009.

This figure represents an increase of five (5) as compared with the fiscal year of 2007/2008.

	2008		2009
July	22	January	4
August	29	February	77
September	15	March	10
October	14	April	6
November	6	May	12
December	11	June	16

DEATHS

There were two hundred thirty-five (235) deaths recorded in this office for the fiscal year of July 1, 2008 thru June 30, 2009. From this figure there is a decrease of forty-one (41) as compared with the fiscal year of 2007/2008.

Of this figure, one hundred eighteen (118 were of the male sex and on hundred seventeen) (117) were of the female sex.

In addition, fifty-five (55) were reported from other city and town clerks during the same period.

	2008		2009
July	24	January	26
August	17	February	9
September	15	March	27
October	21	April	24
November	14	May	20
December	26	June	12

DOG LICENSES

During the fiscal period of July 1, 2008 thru June 30, 200 there were two thousand two hundred seventy-seven (2,277) dog licenses issued in this office. Of these, two (2) were 2006, three (3) were 2007, one hundred forty-four (144) were 2008 and two thousand one hundred twenty-eight (2,128) and five (5) kennel licenses were 2009.

These licenses represent seven thousand four hundred ninety-four dollars (\$7,494.00) which was received and paid to the Treasurer of the State of Maine on June 30, 2009 and three hundred ninety-five (395) licenses were paid direct through the On-line Dog Licensing program.

On-line Dog Licensing:

There were twenty-five (25) online 2008 dog licenses granted Three hundred seventy (370) online 2009 dog licenses granted

Total for Animal Welfare Program	\$ 8,685.00
On-line credit from Animal Welfare Program	-1,191.00
TOTAL	\$ 7,494.00

FINANCIAL STATEMENT

THV HODILE OTHER	•
2008-09 Real Estate Taxes (Committed Augu Collected Abated Balance	ust 9, 2008) \$21,426.780.23 40,737.02 1,127,793.23
Commitment	\$22,595,310.48
2008-09 Personal Taxes (Committed August Collected Abated Balance	9, 2008) \$1,126,651.64 25,188.96 49,970.89
Commitment	\$1,201,811.49
2008-09 Supplemental Real Estate Taxes (Committed August 14, 2008) Collected Abated Balance	\$1,193.20 0.00 0.00
Commitment	\$1,193.20
2008-09 Supplemental Real Estate Taxes (Committed August 14, 2008) Collected Abated Balance	\$1,287.40 0.00 0.00
Commitment	\$1,287.40
2008-09 Supplemental Real Estate Taxes (Committed August 14, 2008) Collected Abated Balance	\$ 0.00 0.00 2,590.50
Commitment	\$ 2,590.50
2008-09 Supplemental Real Estate Taxes (Committed August 14, 2008) Collected Abated	\$ 3,124.30 .00

Balance	.00
Commitment	\$3,124.30
2008-09 Supplemental Real Estate Taxes (Committed September 22, 2008) Collected Abated Balance	\$1,445.97 .00 .00
Commitment	\$1,445.97
2007-08 Supplemental Real Estate Taxes (Committed July 14, 2008) Collected Abated Balance	\$ 0.00 .00 1,124.49
Commitment	\$1,124.49
2007-08 Supplemental Real Estate Taxes (Committed July 29, 2008) Collected Abated Balance	\$2,589.55 0.00 0.00
Commitment	\$2,589.55
Tree Growth Withdrawal Penalty (Committed November 18, 2008) Collected Abated Balance	\$980.00 .00 .00
Commitment	\$980.00
Automobile Excise Tax Collected Boat Excise Tax Collected Total Excises Collected Commitment from estimated revenue Uncollected in deficiency of commitment	\$2,614,985.39 13,231.54 \$2,628,216.93 \$2,800,000.00 \$171,783.07

RECAPITULATION

Excises (auto)	\$ 2,614,985.39
Excises (boat)	13,231.54
Licenses & Fees	62,084.79
Auto Registration Fees	38,458.00
2008-09 Real Estate Taxes	21,426,780.23
2008-09 Personal Taxes	1,126,651.64
2008-09 Supplemental Real Estate Taxes	7,050.87
2007-08 Real Estate Taxes	236,859.23
2007-08 Personal Taxes	110,157.62
2007-08 Supplemental Real Estate Taxes	2,589.55
2006-07 Personal Taxes	3,421.68
2005-06 Personal Taxes	1,062.91
2004-05 Personal Taxes	479.10
2003-04 Personal Taxes	1,934.01
2002-03 Personal Taxes	37.26
Interest	94,242.51
Investment Interest	4,400.76
Certified Mail	531.48
Demand Fees	427.00
Department of Animal Welfare	8,508.00
Department of Inland Fisheries & Wildlife	28,831.25
Department of Inland Fisheries & Wildlife Sale	es Tax 17,119.37
Department of Inland Fisheries (RV Agent)	63,818.25
Department of Motor Vehicles	462,582.25
Impoundment Fees	3,010.00
Animal Welfare Late Fees	12,025.00
Tree Growth Withdrawal Penalty	19,981.00
TC/TC Reimbursable	15.00

TOTAL \$26,361,311.69

TAX ABATEMENTS GRANTED

2008-09 REAL ESTATE TAX ABATEMENTS

Carle, Eugene	R18-65-33	3
Homestead Omitted	,	\$204.10
Brown, Michael/Holly	R23-101	
Assessment Adj. after site review		230.79
Town of Sanford	R18A-51	
Billed in error	1	,193.20
Town of Sanford	R18A-50	
Billed in error	1	,287.40
Joy, Peter	L20-16	
Homestead omitted		204.10
Demers, Patrick F.	J25-5	
Billed in error		3,124.30
Burbank, Donald/Patricia	R19-56	
Homestead & veteran exemption omitted		298.30
Paradis, Clarence L/Amy	R12E-2	
Homestead & veteran exemption omitted	t	298.30
Mara, Richard M/Lois A.	L20-39	
Assessment adj.after review(after review	with owne	r)139.73
Lizotte, Alfred D/Linda	J28-18	
Veteran exemption omitted		94.20
Whitehouse, Timothy	R6-23C	
Assessment adjustment after site review		874.49
Vachon, Charles J/Alice, Trustees of the		
Charles J/Alice Vachon Revoc. Trust	R16A-15	
Assessment adj.after site review		456.87
Watson, Delia	R19A-75A	١
Billed in error-owned by Town of Sanford	d-matured	
tax lien		42.39
Robichaud, Norman R/Nicole I.	R24B-12	
Homestead & Veteran exemption omittee	d	298.30
Brunette, Theodora, Heirs of	K30-46	
Assessment adj.after site review & inspe	ction	
with executor of estate		931.01
B T S Associates	L16-100	
Assessment adjustment after site review		411.34
Drummey, James R.	L16-101	
Assessment adjustment after site review		78.50
7E Properties, LLP	L16-102	
Assessment adjustment after site review		34.54
Larson, John	L16-103	
Assessment adjustment after site review		29.83

Largen John	146 404	
Larson, John Assessment adjustment after site review	L16-104	43.96
Lamb, Bruce E.	L16-105	45.90
Assessment adjustment after site review		58.09
Hamsaw Associates	L16-106	00.00
Assessment adjustment after site review		84.78
Hamsaw Associates	L16-107	
Assessment adjustment after site review	1	45.53
Hamsaw Associates	L16-108	
Assessment adjustment after site review		36.11
Jacques, Donald & Jeannine, Trustees	K30-1	
Town purchase for future Police Dept. p		170105
Treasurer request Jacques, Donald & Jeannine, Trustees	K30-13	4,704.85
Town purchase for future Police Dept. p		
Treasurer request	O1	682.05
KGI Sanford, LLC	R19-2	002.00
Wrong acreage adjusted R19-2 to correct	ct acreage?	2,816.58
Edison School, LLP	L28-68	
Land Exchange with Town		587.18
Bissell, Karen L/Richard	R2-56A	
Assessment adj. after site review with no		
Airport Manor, LLC	R18-65-3	
Airport Manor, LLC billed in error Davidson, Patricia S & Morris, Shirley	L17-8	1,744.27
Assessment adjustment after site review		r 270 04
LaRose, Dale/Sharon	R8-1	1 27 0.0 1
Assessment adjustment after site review	_	r 149.15
Airport Manor, LLC	R18-65	
Property should have been deleted when	n	
condos added	15	5,174.05
Cullen, John G/Daria	D^{00} O^{7}	
Correction on size of house 26' wide not	R22-97	
DOMESTIC DESCRIPTION OF	28' wide	109.90
Ridley, Ralph N., Heirs of	_	
Homestead removed in error	28' wide R3-10	109.90 204.10
Homestead removed in error Paradis, Marga P.	28' wide R3-10 M28-15A	204.10
Homestead removed in error Paradis, Marga P. Assessment adjustment after site review	28' wide R3-10 M28-15A	
Homestead removed in error Paradis, Marga P. Assessment adjustment after site review Taylor, Sabrina L/Wendon W.	28' wide R3-10 M28-15A N29A-2	204.10 61.23
Homestead removed in error Paradis, Marga P. Assessment adjustment after site review Taylor, Sabrina L/Wendon W. Assessment adj. after review only 1 bath	28' wide R3-10 M28-15A N29A-2	204.10
Homestead removed in error Paradis, Marga P. Assessment adjustment after site review Taylor, Sabrina L/Wendon W.	28' wide R3-10 M28-15A N29A-2 n not 2	204.10 61.23
Homestead removed in error Paradis, Marga P. Assessment adjustment after site review Taylor, Sabrina L/Wendon W. Assessment adj. after review only 1 bath Lunny, Michael, Sr.,/Joelle Assessment adj. after site review Vezina, Kevin P/Jennifer P.	28' wide R3-10 M28-15A N29A-2 n not 2	204.10 61.23 70.65
Homestead removed in error Paradis, Marga P. Assessment adjustment after site review Taylor, Sabrina L/Wendon W. Assessment adj. after review only 1 bath Lunny, Michael, Sr.,/Joelle Assessment adj. after site review Vezina, Kevin P/Jennifer P. Sketch correction after site review	28' wide R3-10 M28-15A N29A-2 n not 2 K14-36 R2-41A	204.10 61.23 70.65
Homestead removed in error Paradis, Marga P. Assessment adjustment after site review Taylor, Sabrina L/Wendon W. Assessment adj. after review only 1 bath Lunny, Michael, Sr.,/Joelle Assessment adj. after site review Vezina, Kevin P/Jennifer P.	28' wide R3-10 M28-15A N29A-2 n not 2 K14-36 R2-41A K20-32	204.10 61.23 70.65 270.04

Kenniston, Frederick G.	R16A-75	
Town acquired property per Treasurer		343.83
Herlihy, Joseph P/Marguerite G.	H29-22	
Assessment adjustment after site revie	•W	81.64
Hoyle, Michael	H35-2	
Assessment adj. after site review with	owner	354.82
Hoyle, Anne	128-30	
Assessment adj. after site review with	owner	792.85
Coastal Builders, LLC	R19-100-	34
No mobile home on site as of 4/1/08 no	o notification	471.00

TOTAL \$40,737.02

2008-09 PERSONAL TAX ABATEMENTS

Kenney, John/Donna	#10761	
Billed in error, duplicate		36.42
General Nutrition Center #5782	#10252	
Personal property removed		337.55
U. S. Optical Disc., Inc.	#10650	
Out of Business – Equipment removed of	on 11/07	19,957.84
Shelby's Permanent Makeup	#11441	
Business closed March 2008		15.70
Scientific Game Racing, LLC	#11240	
Billed in Error		18.84
H. E. Rodgers & Sons	#11124	
Moved to Alfred last year (07)		282.60
Nature's Life Works Massage	#11411	
Business closed in December 2007		15.70
All Seasons Services, Inc.	#10011	
Business closed October 15, 2007		43.96
Bell Home Mortgage Group	#11311	
Business closed June 20, 2007		67.08
Meridian Leasing Corporation	#11357	
Assets disposed of as of January 1, 200	8	12.56
Xerox Leased Equipment, LLC	#10693	
Billed in error		240.21
Fernandes, Paul	#10974	
No longer owns-sold trailer for new on n	ow in We	lls 194.68
Time Well Spent Daycare	#11402	
Business closed 9/14/07		15.70
Rent-A-Center	#10508	
Error in total submitted for 801 total		3,249.90
IOS Capital, Inc.	#10307	
Error in reporting from Cyro of leased ed	quipment	392.50
• •	•	

Inergy Propane, LLC	#11467
Dillad in array Darsanal Dranarty bains	

Billed in error Personal Property being declared in Town of Wells 307.72

TOTAL \$25,188.96

2007-08 REAL ESTATE TAX ABATEMENTS

Bourque, Michael/Gail	R22-5
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Change land units to 3.67 acres \$ 19.08

Mourmouras, Peter R12K-1

Jabez Construction, LLC 1,124.49

Pilon, Leo/Fernande, Trustees J34-109

Assessment adjustment after site review 71.93

Schwan's Home Service R19-214

Adjustment of assessed value after site review 1,356.43

TOTAL \$2,571.93

2007-08 PERSONAL TAX ABATEMENTS

Fireside Pub & Grill #10226

Closed in March 2007never notified Assessor \$132.12

TOTAL \$132.12

2008-09 OUTSTANDING REAL ESTATE TAXES

Achenback, Sean P.	3,009.74
Adams, George P., Jr.	29.83
Agarwal, Krishna/Yashoda	3,311.13
Air-Tech, Inc.	1,876.15
Alexander, Donna L	702.57
Alexander, Donna L	2,888.01
Allaire, Lorraine	1,656.35
Allen, Barbara A.	1,690.89
Allen, Barbara A.	1,606.11
Allen, Steven	468.64
Ames, Kerry A.	2,927.33
Anderson, Douglas E.	1,778.81
Anderson, Hildegarde/Jeffrey	1,541.85
Anderson, Sarah Jo	1,606.11
Annkel, LLC	3,994.08
Araujo Gleni V &	2,566.95

Avery, Brian & Bryan, Melanie	589.65
Bagley Management Inc	1,882.43
Baker, Gary D/Linda R.	931.79
Baldwin, David P/Adele L.	1,171.22
Bangs Mobile Home Park, LLC	249.63
Bangs Mobile Home Park, LLC	134.23
Bangs Mobile Home Park, LLC	111.47
Bangs Mobile Home Park, LLC	246.49
Bangs Mobile Home Park, LLC	214.30
Bangs Mobile Home Park, LLC	287.31
Bangs Mobile Home Park, LLC	216.66
	171.91
Bangs Mobile Home Park, LLC Bank of New York as Trustees	
	1,043.26
Beauchesne, Mona	1,196.34
Beauchesne, Mona	2,119.50
Beaulieu, Andre P. &	2,030.79
Beaulieu, Jeanelle V.	530.89
Bedell, Lyle R/Marianne E.	3,425.74
Belisle, Gerald/Lillian M.	1,794.51
Bennett, Gerald R.	385.80
Bennett, Robin	213.52
Benoit, Sr., Robert M.	1,938.95
Bentz, Brenden/Laurie	2,300.90
Berg, Diane E.	2,502.58
Bergeron, Maurice & Daniel Bergeron	448.23
Bergeron, Maurice & Daniel Bergeron	44.74
Bergeron, Maurcie & Daniel Bergeron	47.10
Bergeron, Maurice & Daniel Bergeron	47.10
Bernier, Donald/Pauline	7,745.13
Bernier, Marcel R. & Donna L. Hall	1,220.88
Bhola Dhankumar	778.72
Bisson, Gloria	1,189.83
Blais, Stephen	1,734.85
Blanchard, Douglas C.	661.94
Blanchette, Thomas M/Lisa A.	1,605.62
Blodgett, Michelle	1,181.42
Boivin, Roland F/Janet T.	995.14
Boston, Alvin/Wendyann	1,293.68
Bouchard, Norman J.	1,604.54
Boucher, Jonathan	1,764.68
Bowman, Charles, Jr/Barbara	1,066.81
Bown, Mark B.	376.80
Bown, Mark B.	737.90
Boyd, Robert I., Heirs of	819.25
Bragdon, Sr., Bruce R.	1,394.16
2.494011, 01., 21400 14.	1,001.10

Brault, Brenda Breary Limited Partnership Breton, Dennis A/Joan Broadway Homes, Inc. Brook, Brian M. & Thomas D. Mitchell	328.13 22,532.64 2,169.74 224.51 585.61 546.36 3,221.64 563.63
Brown, Patrick/Diane (JTS) Brownell, Keith Bruno, Steven G.	1,262.02 672.74 3,004.38
Bruno, Steven G. Bruno, Steven G/Karen	3,059.93 3,392.77
Bruno, Steven G/Karen P. Brunow, Shirley & Richard G. Shepard, Jr. Burnham, Beverly	2,278.07 29.94 254.34
C G A, Inc. Cabana, Donald/Dorothy	2,453.91 1,378.46
Cambra, Raymond, Heirs of Camire, Roger Campobasso, Wayne & Edna	2,318.89 327.46 2,295.34
Canning, Ralph, III/Megan Carey, Christine	895.68 2,375.41
Carlton, Gary & Bobbie A. Levesque Caron, Rose Carter, Lisa	1,931.10 1,674.03 2,606.20
Cates, Larry L., Sr. Cates, Larry L., Sr.	3,731.89 1,505.63
Cates, Larry L., Sr. Cates, Linda J. Cavanaugh, William M., Jr.	783.43 351.85 2,155.61
Chasse, Carl A. Chasse, Carl A/Gail M	5,488.72 3,738.17
Christensen, Martha J., Heirs of Chuck Dog Realty Trust Clark, Arthur/Bruce A. Clarrage, Merrill R., Jr/Susan	2,984.57 609.16 298.30 682.16
Clifton, John H. & Clifton, Robin Hilton (JTS) Cloutier, Jill M. Cobbett, Addie B. Living Trust	2,752.26 1,172.79 1,891.85
Cobbett, Addie B. Living Trust Cobbett, Addie B. Living Trust Coburn, Peter G.	78.50 3,424.17 2,351.86
Cochin, Beatrice Cognato, Anthony J., Jr.	1,656.35 632.73

Cole Dana & Michael Cole Coluni, Louis J/Doris Cook, Virginia Cooke & Young Development, LLC	2,678.42 274.25 1,464.81 835.24 874.49 872.92 891.76 869.78 901.18 898.04
Cooke & Young Development, LLC Cooke and Young, LLC	868.21 1,191.63
Cooke and Young, LLC	1,193.20
Corliss, Yvonne R.	2,152.47
Cote, Emile D.	527.52
Cote, Joseph R.	3.39
Crabtree, John K., Heirs of	2,094.38
Cram, Clark C.	4,207.60
Cram, Clark C.	4,520.03
Creative Housing Alternatives for Maine People	47.11
Creteau, Carla	1,927.17
Creteau, Cecile	1,043.27
Curit, Lillian F., Heirs of	1,182.21
Curry, Robert R., Trustee	1,312.52
CX4 Management, LLC	2,213.70
Cyr, Karl L/Wendy L	32.97
Cyr, Wendy C/Karl L.	3,596.87
Daily, Adam S.	767.73
Dall, Linwood/Elaine C.	1,855.74
Dare, Ruth	905.89
Dauteuil, Michael J.	1,147.67
Dearborn, Roger M.	2,568.52
Deboer, Virginia M.	1,346.27
Degiacomo, Kimberly A & Alex	405.34
Delano, Troy	850.94
Delisle, Daniel P/Cheryl	1,976.63
Dennis, Michael J. Jr/John H	582.47
Dennis, Patricia	1,172.79
Dennwood Builders, Inc.	579.33
Dennwood Builders, Inc.	700.22
Dennwood Builders, Inc.	626.43
Dennwood Builders, Inc.	488.27
Dennwood Builders, Inc.	474.14
Dennwood Builders, Inc.	445.88
Dennwood Builders, Inc.	551.07

Dennwood Builders, Inc. Dennwood Builders, Inc. Dery, Donald Desjardins, David/Ruthann E. Desrochers, Dennis P. & Desrochers, Melissa R.(JT Desrochers, Dennis P/Melissa Desrochers, Richard J. Deutsche Bank National Trust Deutsche Bank National Trust Deutsche Bank National Trust Deutsche Bank National Trust Deyo, Peter D. Dion, Larry D. Distinctive Homes of Maine Online 6/30/09 Do, Kelly J. Doughty, Brian D Sr/Diane J. Douglass, Anthony Doyle, Ellen L. & Howard/Minerva Littlefield Drake, Monica Drew, Gary A/Susan J. Drouin, Betty Drymmey, James/Peggy Ducharme, Armand Ducharme, Oscar/Patricia Dudley, Richard W/Elizabeth Dugre, Heirs of David Duguay, Eric J. & Hatcher, Brandy M. Dumas, Arthur H., Trustee Dumond, Andrew L/Misty A.	1,277.19 2,987.71 1,607.68 2,268.65 2,959.45 546.36 2,786.75 937.29 569.14 1,392.59 2,030.01 1,987.62 791.78 237.07 1,099.00 1,632.80 2,086.53 703.36 832.80 2,232.54 471.00 1,817.24 1,645.36 836.81
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	1,817.24
	1,645.36
Dumond, Andrew L/Misty A.	836.81
Dunbar, David, Trustee	3,552.91
Duryea, Jenifer	6,259.59
Dustin, Scott D/Shelley E.	3,394.34
Dutch, David Wayne & Dutch, Dorothy Marie (JTS)	255.91
Eagles Nest Developers, LLC	2,033.15
Easley, Richard M.	2,450.77
Egan, Maureen	3,303.28
Eldredge, Arline	3,034.81
Ellis, Douglas B.	69.05
Emerson, Kathy Ann	2,581.08
Emery, Kim M.	731.76
Fagan, Patrick F. & Joanne Lewis	3,009.69
Fagan, Patrick F. & Joanne Lewis	2,329.88

Fajardo, Jaime Fall, David Gregory/Joy S Fall, Ruth F.	2,708.25 805.41 2,369.13
Farley, Justine B.	1,797.65
Farley, Justine B/Peter	240.97 1,105.28
Farley, Peter/Justine B. Farley, Peter/Justine B.	292.02
Farrer, Rex Lee	2,386.40
Farwell, Gregory B/Kathleen	3,216.93
Fecteau, Nicole	322.63
Fitzpatrick, James/Terry Trustee	1,036.98
Fleming, Christine	1,965.37
Follett, Grace E/Stanley Jr.	2,928.05
Fowler, Shawn R.	667.25
Frasier, Patrick R/Michelle Frechette, April/Nathan	5,934.60
Frechette, Robert II & Waters, Vikki	2,683.13 1,716.79
Frechette, Robert R.,II	852.46
Freeman, Michael C.	131.88
Freitas, Jose L/Belina C.	2,259.23
Frost, Bonnie J.	254.34
Frost, Bonnie J.	213.52
Fulli, Mahfuz A.	3,766.43
Furbish, Jonathan Keith	3,733.46
Gagne, Beverly J.	11.77
Gagne, Cindy H.	2,907.64
Gallent Lance C/Karon L	394.07 5.58
Gallant, Lance G/Karen L. Gallo, Gail F.	4,760.24
Garvin, Ralf/Wendy	43.96
Gateway Properties, LLC	13,001.17
Gaudreau, Ryan C.	2,091.24
Gauthier, Sandra	2,281.21
George, James A/Than S.	2,306.33
George, James A/Than S.	2,552.82
Gerrish, Blaine	803.83
Gibson, Linda	466.29
Goodale, Priscilla J/Kimberly	2,742.79
Goodreau, John	1,433.64
Goodrich, Gary G/Marilyn Goodwin, Kandis A.	1,477.37 1,069.17
Gray, Lynn T.	2,435.07
Green, Scott D.	3.66
Greenlaw, Christine	29.83
Greenlaw, Robin Lee	2,121.07

Guertin, Michele Guillemette, James R/Suzanne Guillemette, Joseph/Sandra Guillemette Robert L/Rosita P. H & J, LLC Hackett, Raymond & Nancy Brennan Hague, Susan E. Hall, Karen & Erwin Scott	1,894.99 191.24 254.34 1,022.07 6,769.84 2,237.25 672.06 255.91
Hall, Lawrence & Hall, Lorraine	188.74
Ham, David/Linda	1,232.45
Ham, Lynn R/Patricia	2,039.43
Hammond, Gary/Laurie	1,263.65
Hanscom, Ward T/Nancy W.	2,965.73
Hanson, Robert/Lisa	1,099.55
Harmon, Kevin A/Linda M. Hartford, Dianne A &MacCormack, Peter J. (JTS)	1,193.20 462.92
Haskell, Wilda D/Betsy A.	1,394.16
Healey, Kevin/Elizabeth	196.25
Hebb, Alan E/Karen M.	1,277.19
Herlihy, Paul T.	154.19
Hicks, Catherine J.	1,155.52
High Street Rental Property	1,041.69
Hill, Mildred	2,080.25
Hill, Robert H/Marie	1,365.90
Hixson, Jeremy B/Leslie Y.	357.96
Hobbs, Joan	642.13
Hobbs, Joan	610.73
Hobbs, Joan F.	2,469.61
Hobbs, Joan F. & Judith M. Tress	2,036.29
Hobbs, Joan I. Hodsdon, Alida C., Heirs of	3,540.35
Holden, Dustin R.	2,235.68 829.77
Holden, Wayne	610.73
Holden, Wayne P.	2,026.87
Holman, Clifford Jr/Glenda	1,427.13
Horr, Arlo J/Jennifer	700.12
Horr, Arlo J/Jennifer L.	594.09
Horseshoe Courtyards, LLC	2,420.47
Horseshoe Courtyards, LLC	1,978.20
House, Geraldine	140.13
Howard, Sandra E.	628.09
Howe, Karen L., Trustee	1,925.35
Howes, Eric & Camire, Heidi & Gagne, Cindy	766.94
Howes, Eric & Camire, Heidi & Gagne, Cindy	349.32
Howes, Eric & Camire, Heidi & Gagne, Cindy	1,873.79

Howes, Eric & Camire, Heidi & Gagne, Cindy	1,522.11
Howes, Eric & Camire, Heidi & Gagne, Cindy	146.01
Howes, John F.	3,146.28
Hubert, Michelle D.	3,460.28
Hubert, Norman	246.49
Huff, Kenneth W.	2,347.15
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Hurley, James J/Susan K.	1,584.72
Hussey, Charles H.	1,095.86
Hutchinson, Garland L/Kathleen	2,563.81
Irving, Ethel J. & Johnson, Dana E.	2,421.72
Jack, Blain H/Lois H.	692.76
Jagger Mill Properties, LLC	396.97
Jalbert, Dennis	2,241.96
Janz, Barbara, Life Estate & Michelle L. Davis	2,119.50
Kallis, Matthew W/Heather J	3,137.30
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Kenney, Gregory A/Debra A	2,649.37
Ker, Sokhan/Sokha	2,194.86
Kilson, Linda M. & Heirs of Anita Hagerman	1,646.61
Kimball, Steve	321.85
Kingsbury, Bobby C.	1,413.00
Kirkpatrick, Ashley A.	339.12
Kirkpatrick, Kim A.	937.29
Knight, Cindy	1,478.23
Lam, Son Hong	453.73
Error	6.81
Lane, Jeffrey V/Joanne A	404.75
Lane, Priscilla M. & Lane, Jeffrey E. & Nathan (JTS)	3,607.86
	•
Laperriere, Wendi/Gary L.	864.95
Lapierre, Susanne F.	1,789.80
Laroche, Jessica L.	8.63
Larose, Donald J/Tina L.	240.36
Latinski, Joseph W/Joan	2,161.89
Lavigne, Michael L.	1,507.94
Lawberg Real Estate Developer	4,386.58
Lawberg Real Estate Developer	5,190.42
Lawson, Sandra	1,413.00
Lebel, Raynold C/Joan M.	1,219.89
Lebel, Wendy S.	4,308.08
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Lebel, Wendy S.	3,827.66
Legere, Margarita	640.01
Legere, Sandra A & Robert L. Austin, Jr.	3,009.69
Legere, Sandra A & Robert L. Austin, Jr.	935.72
Legere, Sandra A & Robert L. Austin, Jr.	755.17
Leggett, Matthew S/Kathleen	2,309.47
Lemelin, Marc E/Sandra R.	3,026.85
	0,0=0.00

Lemelin, Marc E/Sandra R. Lemelin, Marc E/Sandra R. LePage, Robert Levesque, Carol Libbey, James Libbey, James Libbey, James Libbey, Jason E. Lifetime Homes, Inc. Limosani, Anthony, Jr., et al Limosani, Anthony, Jr., et al Lindvall, James W. & Carol L. Mitchell & William Wood	3,455.78 2,291.07 133.45 249.63 209.78 204.84 206.48 191.54 1,694.03 5.60 1.25
Lindvall, James W. & Carol L. Mitchell &	2,709.09
William Wood	1,821.20
Lippincott, John A/Marian B.	1,750.55
Loughran, Jennifer E.	1,909.12
Loughran, John Lozowski, Fedora M.	2,072.40 59.66
Lunny, Robert J. Jr.	2,793.03
Lyman, Karen B.	2,375.41
M R P, Inc.	3,425.74
Mack, Beverly	1,946.80
Mahoney, Kathleen	540.64
Maine Mobile Home Parks, LLC	718.16
Maine Street, LLC	53.18
Maltese, Sandra L.	762.22
Maltese, Sandra L.	2,524.56
Manning, Donna	3,235.77
Manuel, Donald C. & Beatrice A.	91.18
Mara, LLC Mara, LLC	1,310.16 1,796.08
Marceau, Richard	1,622.59
Marcotte, Edith G.	1,683.04
Marraffa, Brian V.	2,452.34
Marsh, Michael V.	693.94
Martel, Patrick	251.20
Martel, Raymond J/Edwina	2,106.94
Martin, Ricahrd P.	1,000.09
Materese, Janet A/Alfred J.	2,717.67
Mathieu, James L. & Carol Ann Mathieu	1,764.68
Maynard, Laurie L.	2,679.97
McCann, Steve H/Helen M. McCann, Steven H/M. Helen	2,031.58 397.21
McCann, Steven/M. Helen	4,727.27
modami, otovomini. Holom	1,121.21

McCann, Steven/M. Helen McCaul, Dianne M. McCausland, Joseph A. Jr., & Royal L. Morgan McCormack, David L. & McCormack, John J. (JTS) McCutcheon, Frank, Sr./Paula A. McGee, John J/Candis McPherson, Edward N. Meas, Marady D/Channery Mercier, John/Claudette Michaud, Richard J., Jr. Micue, John J., III & Fowler, Tracy M. Miles, Deborah J. Miller Ford, Inc. Miranda, Marcel & Heather Mondoux, Michael/Bari Moody, Louis B. Moody, Louis B. Moody, Louis B. Morehart, Michelle Morin, Joy Morissette, Gary R/Leslie A. Morrell, Jeffrey Morrissette, Gerry/Kathleen Moses, Nancy A. Mosher, Anne Marie & Bernadette M. Stevens Mourmouras, Peter Mousam Valley Motel Mt. Hope Enterprises, Inc. Murley, Craig Murphy, Francis E/Thea E Murphy, Phyllis M. Murray, James Nason, James H. National Kidney Foundation	1,940.52 1,052.68 2,285.40 910.60 1.14 2,270.22 868.21 1,221.46 3,300.14 685.49 1,734.85 2,226.26 83.99 794.42 66.72 984.39 2,879.38 1,453.98 2,091.24 94.20 1,552.73 1,227.74 229.32 628.64 1,555.87 990.67 1,942.09 1,208.92 1,202.62 2,835.42 791.28 905.89 1,469.52 2,201.52 529.87 4,607.95 51.02
Murphy, Phyllis M. Murray, James	2,201.52 529.87
National Kidney Foundation Nedwied, Colin & Lucie Nedwied Nevison, Richard/Douglas	51.02 4,341.05 963.98
Newhall, Ada May J. Newhall, Peggy S. Newton, Kenneth J. & Tina M. Quint	32.97 2,053.56 3,399.05
Nichols, Alan N.	3,399.05
Noble, Arthur E/Amanda M.	2,714.53
Noel, Mary Ellen	1,116.22

Northern Properties LLC	108.33
Northern Properties LLC	1,962.50
Norton, Donald	188.40
Norton, Sr., Harry & Constantin	2,221.55
Noyes, Michael E. & Adams-Noyes, Cheryl A.	2,659.58
O'Blenes, Shirley	246.79
O'Connell, Gary F/Ryan S.	1,615.53
Ocean Oaks Realty, Inc.	1,062.89
•	317.14
Odencrant, Amy	
Offshore Holdings, LTD, LLC	2,039.43
Offshore Holdings, LTD, LLC	5,210.83
Owens, Brian	4.52
Paiement, Michael/Suzanne	1,938.95
Paiement, Suzanne J.	555.78
Palmer, Eleanor	222.50
Paquette Holdings, LLC	3,499.53
Parent, Kay D/Gordon J.	2,442.92
Parisi, Eileen	2,763.20
Paterson, Sandra R.	3,667.52
Paul, Berry C.	141.30
Payeur, Diane M.	249.63
Pelletier, Benjamin	6,386.76
Pelletier, Sarah	194.68
Pelletier, Scott W.	1,364.33
Pepin, Sylvio	1,237.16
Perkins, Keith A/Donna M.	2,964.16
Peters, John G/Patricia A.	3,983.09
Pettengill, Michael	444.31
Phillips, Edward A/Mary L.	2,150.90
Phillips, Sandra	268.47
Phillips, William T.	3,089.76
Phoenix Associates Group, LLC	3,940.70
Pickett, Michael & John Tierney	1,495.42
Pierce, Philip	198.60
Pike, Casey & Tanya (JTS)	595.99
Pines Edge Apartments, LLC	8,375.95
Pinette, Scott E.	2,690.98
Plante, Romeo/Cecile	1,471.09
Pombriant, Lisa	1,499.35
Pombriant, Mark J.	1,758.40
Poto, David C., Sr.	244.92
Prime, Daniel G/Lisa A.	1,869.87
Proia, Albert & Denise	1,139.03
PWS Holdings – Sanford, LLC	205.25
PZA, LLC	571.48
I ZA, LLO	37 T. 4 0

Quinn, William R. & John R. & Robert J. Quinn Randall, Jeffrey A/Sue Ellen Rea, John, Heirs of Recash Properties, LLC Reynolds, George/Donna Rhino Property Development Richardson, Constance & Adams, Helen M. Richer, Shirley F.	2,673.71 43.96 200.96 568.22 3,242.05 2,884.09 139.52 3,895.17
Richer, Shirley F. Richer, Shirley F.	1,949.94 865.07
Rideout, Bruce	1,307.81
Rines, Jason C/Regina D.	1,915.83
Roberge, Cora M.	1,918.54
Roberts, Myra L.	219.80
Roberts, Peggy A.	558.92
Roberts, Peggy A.	3,114.88
Robertson, Scott A/Anne M.	485.83
Robinson, Marie C/David	2,051.99
Rock Bottom Sand & Gravel, LLC	188.40
Roussell, Robert/Bernice Roussin, Janet	1,583.22
Ruel, Eldora	1,894.99 2,964.16
Ryan, Frederick, II & Bernier, Megan E.	2,593.64
Sam, Pan/Neang, Kong	1,172.00
Sanborn, Mark C/Amy E.	4,215.45
Sanborn, William K & Hebert, David P.	424.68
Sanborn, William K & Hebert, David P.	551.85
Sanford Limited Partnership	15,789.90
Sargent, Dean R/Theresa A.	2,210.56
Sargent, Henry J/Pauline	840.94
Sarruda, Catherine, Heirs of	1,541.61
Sawtell, Deanna M.	315.21
Scanlan, John T/Janet M.	708.07
Scanlan, LLC	944.38
Schultz, Peter T.	3,034.81
Scott, George A & Patricia A.	2,226.26
Scott, John/Kathleen	303.01
Searles, Penny	345.40
Sevigny, Shawn D.	7.85
Sharenow, Eric/Jane	1,530.75
Shaw, Richard H.	3,146.28
Shaw, Richard H.	8,737.05
Shaw, Richard H.	91.06
Shaw, Richard H. Shaw, Richard H.	1,285.83 3,962.68
onaw, Monaru II.	3,902.00

Shaw, Stephen W. Shaw, Stephen W/Linda L. Shaw, Stephen W/Linda L. Shaw, Stephen W/Linda L. Shaw, Stephen W/Linda L. Shaw's Ridge Farm Simonds, Maureen Simonds, Maureen Simpson, Ashley L., et al Skillings, Theresa Sleeper, George J.	896.62 3,207.51 3,348.81 3,595.30 2,760.06 6,105.73 304.58 4,140.09 1,469.52 409.77 4,684.88
Sleeper, George J.	3,849.64 4,667.61 4,642.49 3,607.86 4,804.20 4,023.91 3,612.57
Sleeper, George J. Sleeper, George P. & Patti Sleeper Sleeper, George P. & Patti Sleeper Smada, II, LLC Smith, Allan L/Bruce A. Smith, Bruce A. Smith, Bruce A.	342.26 6,677.21 5,823.13 2,085.75 3,003.41 3,150.99 2,964.16
Smith, Bruce A. Smith, David M. Smith, Frank W/Karen E.	3,047.37 1,102.92 284.17 90.27 3,034.81 485.13 1,160.23
Smith, Fred W. & Smith, Lisa (JTS) Smith, Jeffrey R. Smith, Lewis Smith, Nancy L. Soule, Michael H/Christine A. Southern Maine Commerce Center Southern Maine Commerce Center Southern Maine Commerce Center	1,161.80 622.07 89.49 1,055.04 1,641.77 43,121.62 1,455.39 1,127.26
Southern Maine Commerce Center Southern Maine Commerce Center Southern Maine Commerce Center Southern Maine Property Management Spencer, Eva L. Spulick, Douglas C/Jody	1,117.84 1,163.37 3,289.15 1,075.45 2,579.51

St. Pierre, Gerard/Lorraine	735.31
Staples, Michael	270.04
Stott, Mathew J & Patch, Sandria F.	2,295.34
Sunny Knoll, LLC	2,869.96
Sunny Knoll, LLC	873.70
Sunny Knoll, LLC	1,562.93
Sunny Knoll, LLC	1,630.44
Surette, Ronald J/Nicole D.	1,532.32
Surplus Business Assets, Inc.	4,755.53
Talamelli, Gary W.	736.33
The Diamond Mortgage and Fred K. Bennett	2,353.43
Therrien, Robert L/ Ann M.	1.71
Thebeault, Rita J.	658.13
Thibeault, Thomas R/Anita J.	1,180.64
Thibodeau, Paul	2,797.74
Thistlewood, Paul A/Burke, Jill	1,000.09
Thurlow, George H/Pamela H.	2,657.37
Tillotson, Elisabeth A.	288.88
Titcomb, Edward J.	569.41
Titherington, Geoffrey	2,689.41
Tobri Trust	1,225.58
Tracy, Diane B/Warren J., Jr.	2,092.81
Turgeon, Gerard E/Rita T.	808.55
Turner, Terry	268.47
Urban, Mitchell	828.96
Urban, Mitchell	658.61
Vachon, Arlene E., Heirs of	279.46
VanHouten, Lisa	398.78
Vermette, John N/Diana A.	2,238.82
Vezina. Benjamin S. & Amy Vezina (JTS)	876.84
W K G Realty	6,412.66
Walker, Bryan/Mary	263.76
Walker, Terri A.	1,339.21
Wallace, Derek	1,582.14
Ward Enterprises, Inc.	12,472.95
Warner, Gary K/Karen A.	245.88
Warren, Frederick/Heidi	1,271.70
Warren, Gerald Jr/Doreen A.	4,487.06
Watson, Francis C.	131.88
Watson, Francis C.	4,174.63
Watson, Frank C.	395.64
Watson, Frank C.	1,520.54
Watson, Frank C.	1,414.90
Watson, Lindee J.	2,739.65
Watson, Roger C/Nadine R.	3,251.47

Watson, Roger C/Nadine R.	1,606.11
Webb, Charles R., Jr/Angela R.	2,136.77
Webb, James E.	1,238.73
Webb, James E.	777.15
Webster, James A/Lola C.	2,490.02
Weeks, Leslie K.	3,312.70
Welch, Roger, Trustee	947.85
Welch, Roger, Trustee	313.58
White, Glenn E. Jr., & Gail	1,560.58
Whitehouse, Anne	2,116.36
Whitten Mary L. & Mary P. Rodrigue, Life Estate	1,615.53
Willette, Chad & Tanya L. Hunter	4,163.64
William Street, LLC	2,166.60
Williams, Bruce R/Vianka V.	2,697.26
Williams, Sophie S.	1,096.83
Woodman, Albert	1,196.33
Woodman, Albert	1,596.49
Woodman, Albert	654.37
Woodman, Jr., Harold E.	2,177.59
Woodward, Denise M.	3,493.25
Worden, Kevin P., Jr.	938.86
Wyman, Jacqueline	2,053.56
Yeaton, Heidi	180.55
Young, Jeffrey T.	78.50
Young, Raymond H.	686.09
Zienkiwicz, Kenneth/Jill	1,423.20
TOTAL \$	1,127,793.23
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2008-09 OUTSTANDING SUPP. REAL ESTA	ATE TAXES
Arenhall, Corp.	\$2,590.50
TOTAL	\$2,590.50
2007-08 OUTSTANDING SUPP. REAL ESTA	ATE TAXES

Jabez Properties \$1,124.49

TOTAL \$1,124.49

2008-09 OUTSTANDING PERSONAL TAXES

Airport Redemption Center	\$47.10
Allen, L. V. & Son	3,140.00
American Security Alarm	48.39
Austin Machine & Fabrication	184.91

B P O E Ballenger Auto Co.	298.30 1,177.50
Back Street Grill Bernier's Farm & Storage	314.00 78.50
Best Little Hairhouse in Town	19.62
Body Works Fitness Center, Inc.	628.00
Bonanza	1,177.50
Brian's Auto Sales	54.95
Brillard's Snax Sales	94.51
Bullard, Thomas	282.60
Burpee's Sign Co. C & S Computer Service	23.55 159.35
C U Security Systems	39.25
Castlerock Realty	219.80
Center for Communications	127.17
Century 21 – Samia Realty	376.80
Chadbourne'w Florist	157.00
Champion Glass	408.20
Cockpit Café	502.40
Comb & Clipper Courtney Cleaners	39.25 78.65
The Craft Gallery	.04
Creative Impressions	54.95
Curley Insurance	50.24
D & L Transmission Clinic	125.60
Choice One Realty/Deboer Prop.	282.60
The Depot	237.13
Detailz Hair Salon-Day Spa	62.80 717.49
DirecTV, Inc. Downeast Flowers	717.49
Prudential Prime Properties	180.55
Edison Press	5,338.00
Eva's Beauty Lounge	11.77
Fall's Agway	455.30
Farrer Chiropractic Center	300.65
File & Style	54.95
Financial Strategies Fitness Forum	125.60 318.71
Gager, DDS, Arthur	149.15
Gallo Construction	1,727.00
Gateway Properties, LLC	894.90
Goodrich Cycle Shop	11.77
Grampa's Workshop of Maine	549.50
H P M Company	408.20
Hair Quarters	78.50

Happy House Amusement, Inc. High & Dry Laundry Mat J & S Grocery Deli Jeweler's Outlet	34.32 502.40 510.25 109.90
Jo-Ann's Day Care Journal Tribune	19.62 149.15
Keystone Management	62.97
King's Country Club Auto Sales	125.60
Launderite Cleaners	1,334.50
Lenkowski, Atty., Joseph Magnolia's Beauty Salon	345.40 251.20
Liu China Buffet	835.24
Manpower Temporary Services	202.32
Marlin Leasing Corp.	90.12
Mike's Music	39.25
Miller Ford	2,119.50
CT's Mill St. Market & Deli	282.60
Montrose-Sanford Hydraulics	129.52
Mousam Valley Orthopedics Mousam Valley Motel	1,020.50 282.60
NAPA Auto Parts	290.45
New Beginnings	4.62
Norgetown Clnrs. & Laundramat	1,020.50
Normand's Hardware & Mobile	39.25
Oakwood Inn & Motel	16.01
P & E Supply	70.65
Pat's Pizza	346.00
Pediatric Assoc. of Southern Maine	332.11
Pill, Ralph, Electric Supply Points South	368.95
Marian Heath Greeting Cards	1,020.50 44.08
Robertson's Power & Sports	117.75
Rock Bottom Sand & Gravel, LLC	109.90
SR Cycle	23.55
Sanford Butcher Shop	172.70
Schleiderer, Alice	23.55
Shain, Atty., Rodney	102.05
Shaw's Ridge Equipment, Inc.	329.70
Wilbur G. Shaw Hardware, Inc.	163.28
Shortill & Shortill, PA's Signgraphix	2.46 53.69
Sports Haven, Inc.	942.00
Steinmetz, DPM, Richard	94.98
Stilphen Engineering Co.	117.75
Subway #10977	251.20

Subway	251.20
Sunnyside Restaurant, The	376.80
Take 2 Productions, Inc.	494.55
Titcomb, Waterhouse, Marass	533.80
Sanford Redemption Center	15.70
Van Houten, Thomas	78.50
Ward Enterprises, Inc.	196.25
Woodman's Jewelry Store	141.30
Harden, Daniel	49.93
MacPherson, Steve	1.43
Thomas, Steve	13.81
Gray, Robert	144.44
Fiasconaro, Charlotte	39.72
Cannell, William/RuthAnn	37.68
Hager, Todd	45.79
Shaughnessy, John	40.19
Fisher, Steve	.62
Bush, Randall/Christine	31.01
Dube, Lucien	25.82
Jeffrey, Daniel/Kimberly	49.46
Lavoie, Nelson/Joan	18.60
Gardner, Bruce/Shirley	41.76
Carideo, Jr., John P.	96.16
Wilson, Linda	48.98
Ralls, James	46.94
Fortin, Roland	6.28
Potamis, Gregory	160.77
Difulvio, Thomas	42.39
Corson, Bruce	33.91
Cannell, Nicholas	38.94
Paul, James E/Simonne	32.58
Levasseur, Mark & Elaine	24.10
Turner, Chuck	26.06
Jeffrey, Thomas	39.56
Thyng, Herbert/Diane	43.18
Crawford, Mark	44.43
Hannon, Charles	27.16
Kondrat, Kelli	29.42
Zolt, Jeff/Charlotte	43.96
Thyng, Brian	34.54
Grant, Kenneth/Eleanor	20.09
Salois, Eugene H.	48.67
Croteau, James	.30
Gervias, Scott/Elaine	44.59
Murphy, Therese	2.31

Direnzo, James/Kathryn	43.96
Lennon, Thomas	42.70
Lennon, Dawn	38.62
Doll, William & Beverly	43.96
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Mahan, Richard E/Ann Marie	40.82
Mahan, Keith/Stacey	45.22
Yockel, Paul & Paula	1.49
Augusto, Nancy	32.66
Creamer, Lorraine	.19
Marinilli, Tonino/Agnes	20.09
White, Kathryn	44.27
Goulding, Gregg	32.66
Cimino, Arnold, Jr.	21.14
	1.85
Cellamare, Linda	
Pelky, James	58.09
Blaisdell, Wayne L.	3.93
Ferrera, Richard/Patricia	32.11
Verrill, Jeffrey	1.62
Redding, Carole	49.46
McLiveen, Jim	34.38
Donaruma, John	46.94
Wood, Alan	42.39
Davies, Richard	113.51
Sheridan, Philip W., Jr/Judith	21.19
Sheridan, Philip W., Jr/Judith	57.77
Seacoast Hardwood Lumber	88.70
Studio By The Pond	98.12
Surplus Business Assets	23.55
Miller, Anita	70.33
Delisle, Perry/Jean	32.66
Hartshorn, Ben/Karen	.67
Wheeler, Gary	36.11
McIntyre, Michael	67.51
Plante, Arthur	42.39
Homeplate Restaurant	239.42
Horace Mann Insurance	39.25
Timothy's Barber Shop	15.70
Mangual, Susan	20.25
Back To Health Chiropractic	74.57
Start Scrappin' & Stampin'	314.00
All But Grown Ups, Inc.	119.32
Applied Levereage Technology	1.28
Biocon Scientific	2.31
The Body Shop	84.78
First Student	248.64

Health Lyceum	39.25
Holly Lynn's Café	94.20
New England Woodworks	43.96
Sundance Tanning Salon	219.80
Sundara Hair Salon & Day Spa	251.20
Total Care Auto Service	94.20
Totally Tan	253.88
Wears Bonnie	12.56
Currier, Robert	60.92
Corson, Bruce & Suzanne	39.88
Mobile Vehicle Electrical Solu.	76.93
	54.95
Downeast Mortgage Corp.	
Janvier, Shaun A., DMD	251.20
Mel's Raspberry Patch	227.65
Vachon, David	83.68
109 Haircuts, The	47.10
BME	31.40
Geotechnical Partnership	109.90
Granite Bay Care, Inc.	306.15
Nichols Enterprises	39.25
Psyco Cycle	31.40
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Southern Maine Aviation, LLC	132.66
Sweet Creations Bakery & Café	345.40
Universal Healing Center	31.40
San Diego's Hair Salon	39.25
Beaver Creek Farm Trading Co.	7.85
Residential Mortgage Services	62.80
O'Brien, Kevin	71.43
Boucher, Kenneth & Patricia	63.27
Village Pantry & Bake House	1,397.30
Precision Customs	15.70
Kelley Custom Picture Framing	19.62
Waddell & Reed	109.90
The Green Room, LLC	204.10
Sari's Consignment & 2 nd Hand	15.70
So. Maine Hardwood Flooring	7.87
Good & Evil Tattoo	47.10
Neault, Kimberly A.	15.70
Fabulous Formals, LLC	21.37
AFTA Sport	7.85
Johnson, Dr. Steven	549.50
Crystal Star Healing	7.85
Maine Stove & Chimney	12.56
Face First Electrology	19.62
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Dragonfly Massage	94.20

NH Gaming	78.50
Rexford, Brian	35.17
CS Wireless	43.17
G Eatery	314.00
City Limits	78.55
Village Slice	392.50
Best Appearance	7.85
Associated Skin Care	110.37
Raven's realm Café	78.50
Glasworx	18.05
Jazz Tappin' Dance Studio	15.70
Espo's Trattoria	392.50
JPL Guns-Classic Smokepole	7.85
Hong's Oriental Market	23.55
Planet Fitness	27.59
Detailz Hair Salon	157.00
Chapas, Karen	50.24
TRM ATM Corp.	26.69
Smith, Phillip & Mary	.48

TOTAL \$49,970.89

2007-08 OUTSTANDING PERSONAL TAXES

Airport Redemption Center	\$1.14
Ballenger Auto Co.	1,101.00
Body Works Fitness Center, Inc.	293.60
Bonanza	1,101.00
Brian's Auto Sales	51.38
Bullard, Thomas	117.40
Castlerock Realty	205.52
Century 21 – Samia Realty	322.96
Chadbourne's Florist	132.12
Champion Gas	352.32
Cockpit Café	469.76
Comb & Clipper	29.36
Creative Impressions	44.04
Choice One Realty/Deboer Prop.	234.88
Detailz, Hair Salon-Day Spa	29.36
Edison Press	4,844.40
Fall's Agway	425.72
File & Style	51.38
Fitness Forum	298.00
Gallo Construction	1468.00
Gateway Properties, LLC	836.76

Global Zero Grampa's Workshop of Maine H P M Company High & Dry Laundry Mat Jeweler's Outlet Launderite Cleaners Lenkowsky, Atty., Joseph M C R, Inc. Magnolias, Inc. Liu China Buffet Mousam Valley Motel NAPA Auto Parts Norgetown Cleaners & Laundramat Normand's Hardward & Mobile Home Points South Provo's High Street East	32.84 513.80 352.32 220.20 51.55 1,247.80 134.22 513.80 234.88 780.98 234.88 309.75 954.20 29.36 23.46 425.72
Sanford Butcher Shop Sports Haven, The	146.80 440.40
Sunnyside Restaurant, The Titcomb, Waterhouse, Marass	352.32 469.76
Sanford Redemption Center	14.68
U S Flelt Manufacturing, Inc.	29,198.52
U S Optical Disc, Inc.	9,330.61
Woodman's Jewelry Store	132.12
Zippy Copy Center	220.20
Harden, Daniel	58.72
Cannell, William/Ruthann	52.85
Perreault, Christine	57.25
Shaughnessy, John	13.28
Jeffrey, Daniel/Kimberly	38.85
Wilbur, Richard	74.87
McCarthy, Arthur	52.85
Ralls, James	46.98 41.10
Difulvio, Thomas Corson, Bruce	32.30
Turner, Chuck	22.85
Jeffrey, Thomas	42.57
Hannon, Charles	27.89
Zolt, Jeff/Charlotte	44.04
Thyng, Brian	33.76
Salois, Eugene H.	76.34
Cheney Fred	36.70
Direnzo, James/Kathryn	41.10
Korp, Jr., Arthur	44.04
Lennon, Thomas	24.94

Chapas, Karen	63.12
Doll, William & Beverly	77.80
Mahan, Richard E/Ann Marie	41.10
Mahan, Keith/Stacey	2.44
Augusto, Nancy	30.83
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Goulding, Greg	30.83
Pelky, James	61.66
Lowery, George	10.28
Redding, Carole	48.44
Wood, Alan	39.64
Mulligan's Restaurant	572.52
Excelltron Towers	66.06
Deslisle, Perry	30.83
Wheeler, Gary	36.70
McIntyre, Michael	4.92
Plante, Arthur	42.57
Eds Distributors, Inc.	14.68
Ridgeway Riding Academy	14.68
Grant, Karen	32.30
Start Scrappin' & Stampin'	293.60
	265.71
Marcap Vendor Finance Corp.	
The Body Shop	79.27
Holly's Lynn's Café	88.08
Sundance Tanning Salon	102.76
Sundara Hair Salon & Day Spa	117.44
Bouchard, Wayne	54.32
Currier, Robert	95.42
Corson, Bruce & Suzanne	39.64
Downeast Mortgage Corp	25.69
America Online, Inc.	4.40
Vachon, David	135.06
109 Haircuts, The	22.02
B M E	29.36
Cell Phone N More	120.38
DM Technologies	5,800.88
Geotechnical Partnership	73.40
Psyco Cycle	29.36
Rusted Star, The	14.68
Southern Maine Satellite	
	36.70
Sweet Creations Bakery & Café	322.96
Universal Healing Center	29.36
Wordwrap Service Corp.	44.04
Village Pantry & Bake House	1,306.52
Wireless Explosion	2.12
Patriot Laundromat	234.88

Precision Customs Labor Ready Nature's Life Work Healthy Habits Culinary Studio Good & Evil Tattoo Club Adrenaline AFTA Sport Kotcom Computer Gallery Crystal Star Healing The Common Restaurant & Bar The Magickal Realm Dragonfly Massage NH Gaming	14.68 73.40 10.28 36.70 44.04 293.60 7.34 13.21 7.34 146.80 29.36 73.40 73.40
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TOTAL \$71,059.25

2006-07 OUTSTANDING PERSONAL TAXES

Ballenger Auto Co.	547.50
Brian's Auto Sales	43.80
Castlerock Realty	175.20
Century 21 – Samia Realty	292.00
Champion Glass	321.20
Cockpit Café	342.22
Comb & Clipper	21.90
Creative Impressions	1.98
Edison Press	4,672.00
Edward D. Jones & Co., L P #09	3.81
File & Style	43.80
Fitness Forum	1,387.00
Gallo Construction	1,387.00
Gateway Properties, LLC	803.00
Grampa's Workshop of Maine	511.00
H P M Company	321.20
Image Signs	29.20
Insurance Solutions, LLC	73.00
Launderite Cleaners	6.15
M C R, Inc.	219.00
Magnolias, Inc.	204.40
Mousam Valley Motel	204.40
NAPA Auto Parts	1.23
Normand's Hardware & Mobile	10.95
Off Price Outlet Stores, Inc.	511.00
Points South	394.47
Provo's Main St	438.00

River's Edge Billiards Sanford Butcher Shop Shampoo Shak	160.60 131.40 36.50
Sunnyside Restaurant, The	321.20
Titcomb, Waterhouse, Marass	408.80
US Felt Manufacturing, Inc.	7,680.78
Woodman's Jewelry Store	43.91
Zippy Copy Center	6.37
Harden, Daniel	58.40
Cannell, William/Ruthann	52.56
Beote, George Wilbur, Richard	21.65 74.46
McCarthy, Arthur	50.58
Ralls, James	8.76
Reed, James	166.44
Difulvio, Thomas	40.88
Corson, Bruce	32.12
Turner, Jr., Peter	17.52
Dube, Ronald	137.24
Thomas, Jeffrey	1.86
Hannon, Chalres	27.74
Zolt, Jeff/Charlotte	43.80
Thyng, Brian	33.58
Salois, Eugene H.	36.60
Cheney, Fred	36.50
Direnzo, James/Kathryn Chapas, Karen	40.88 62.78
Doll, William/Berverly	77.38
Mahan, Richard E/Ann Marie	40.88
Augusto, John & Nancy	30.66
Abitz, Rosmary	16.06
Goulding, Gary	30.66
Stack, Gary & Barbara	13.87
Redding Carole	24.09
Wood, Alan	39.42
Reynolds, Stanley/Carol	46.72
Arsenault, Herve	37.96
Dragon Star Creations	36.50
Dot Com Café	146.00
Three Sisters Bookstore	26.28
York County Stove Shop	14.60
Mulligan's Restaurant Western Finance & Lease, Inc.	305.74 357.70
Delisle, Perry/Jean	30.66
Wheeler, Gary	36.50
	00.00

Plante, Arthur Power Up Arcade Liquid Lamy's Family Auto Care, LLC	42.34 365.00 219.00 14.60
Grant, Karen	32.12
Start Scrappin' & Stampin'	146.00
Diversified Masonry, Inc.	296.38
Body Shop, The	78.84
Bouchard, Wayne	54.02
Currier, Robert	94.90
Corson, Bruce & Suzanne	4.57
America Online, Inc.	4.38
Vachon, David	134.32
Cell Phones N More	59.86
Geotechnical Partnership	36.50
High Street Music	14.60
Psyco Cycle	14.60
Southern Maine Satellite	18.25
Universal Healing Center	14.60
Vex	29.20
USA Karate	14.60
Village Pantry & Bake House	654.08

TOTAL \$26,354.76

2005-06 OUTSTANDING PERSONAL TAXES

Bob's Parts Express	\$15.36
Brian's Auto Sales	46.08
Consolidated Hydro of Maine	4,067.33
Castlerock Realty	184.32
Century 21 – Samia Realty	138.24
Champion Glass	307.20
Comb & Clipper	23.04
Edison Press	4,761.60
First Corp	93.70
Fitness Forum	1,382.40
Gallo Construction	1,351.68
Gateway Properties, LLC	807.94
Grampa's Workshop of Maine	460.80
H P M Company	307.20
Insurance Solutions, LLC	46.08
Magnolias, Inc.	30.48
Mousam Valley Motel	184.32
New England Benefits	391.68

Province Automation, Inc.	5,299.20
Sanford Butcher Shop	122.88
Shampoo Shak	19.20
Sunnyside Restaurant, The	153.60
Titcomb, Waterhouse, Marass	368.64
Harden, Daniel	61.44
Reed, James	196.61
Difulvio, Thomas	43.01
Corson, Bruce	33.79
Dube, Ronald	42.93
Hannon, Charles	29.18
Zolt, Jeff/Charlotte	44.54
Thyng, Brian	50.69
Direnzo, James/Kathryn	30.30
Whitney, Alden	39.94
Chapas, William	86.02
Doll, William/Beverly	99.84
Augusto, John/Nancy	32.26
Bernier, Gilbert/Eleanor	41.47
Goulding, Gary	32.26
Briley, Mark/Pat	87.55
Wood, Alan	41.47
Dragon Star Creations	3.11
Western Finance & Lease, Inc.	376.32
Wheeler, Gary	38.40
Plante, Arthur	32.26
Villa Capri Restaurant	768.00
Lamy's Family Auto Care, LLC	15.36
Body Shop, The	41.47
Tax World, Inc.	6.14
Currier, Robert	42.82
Johnson, Dawn	24.58
TOTAL	\$22,904.73

2004-05 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	\$558.95
Bob's Parts Express	15.97
Bradford Copy Center	646.79
Brian's Auto Sales	47.91
Chadbourne's Florist	111.79
Comb & Clipper	23.96
Crafters Ceramic Center	47.91
Fitness Forum	1,197.75
Gallo Construction	702.68

Gateway Properties, LLC	840.02
Grampa's Workshop of Maine	479.10
H P M Company	319.40
Nissen Bakery Thrift Shop	327.39
Mousam Valley Motel	191.64
Province Automation, Inc.	2,754.82
Sanford Butcher Shop	127.76
Sanford Travel	47.91
Shampoo Shak	63.88
Titcomb, Waterhouse, Marass	383.28
Video Bank	479.10
Difulvio, Thomas	44.72
Stephens, Judy/Washington Peter	54.30
Zolt, Jeff/Charlotte	46.31
Stewart, John Jr.	51.10
Chapas, William	89.43
Doll, William/Beverly	103.81
Augusto, John/Nancy	33.54
Bernier, Gilbert/Eleanor	43.12
Goulding, Gary	33.54
Vecchiarelli, Mark	46.31
Augusto, Daniel	33.54
High Pine Auto Body	15.97
Wheeler, Gary	39.93
Plante, Arthur	33.54
Villa Capri Restaurant	404.72
BTI Automotive	191.64
Lamy's Family Auto Care, LLC	239.55
Hewlett-Packard Co.	14.37

TOTAL \$10,887.45

2003-04 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	\$410.50
Bob's Parts Express	16.42
Bradford Copy Center	665.01
Brian's Auto Sales	16.42
Castlerock Realty	41.05
Comb & Clipper	24.63
Controlled Coating Systems	656.80
Crafters Ceramic Center	24.63
Cynsco Photograph & Memories	41.05
Dominion, Virginia Power	9.60
Downeast Pharmacy of Maine	266.00

FirstCorp	65.42
Fitness Forum	1,231.50
Forever, Inc.	65.68
Grampa's Workshop of Maine	492.60
H P M Company	328.40
Mama's Deli	32.84
Mousam Valley Motel	197.04
North American Mortgage Co	471.25
Sanford Butcher Shop	131.36
Sanford Metal Plating	384.23
Shampoo Shak	32.84
Southern Maine Hypnosis	47.62
Sunny's Hair Care	1.40
Titcomb, Waterhouse, Marass	394.08
Video Bank	410.50
Whiteley's Auto Sales & Rec.	32.84
Wayne, Joan	34.48
Daigneault, Brian	200.32
Leach, Jeffrey	49.26
Welch, Robert F/Della	45.98
Dufulvio, Thomas	45.98
Burns, Robert	49.26
Turner, Jr., Peter	18.06
Mitchell, Robert	52.54
Turner, Ronald/Sikora, Catherine	32.84
Stephens, Judy/Washington, Peter	55.83
Roberge, Paul/Charlene	41.87
Zolt, Jeff/Charlotte	47.62
Stewart, Jr., John	26.27
Chapas, William	43.24
Doll, William/Beverly	124.79
Augusto, John/Nancy	34.48
Bernier, Gilbert/Eleanor	44.33
Vecchiarelli, Mark	23.81
Briley, Mark/pat	111.66
Wood, Alan	44.33
Augusto, Daniel	14.65
Carolyn Parker Counseling Service	16.42
A Little Bit of Southie	9.85
Pyramid Woodworks	123.15
Wheeler, Gary	41.05

TOTAL \$7,823.78

2002-03 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	\$431.71
American Express Business	1,246.33
Bob's Parts Express	18.77
•	1.54
Bourassa & Whaley, Inc.	
Brian's Auto Sales	18.77
Christopher's Diner	337.86
Wendy's Tanning	213.98
Comb & Clipper	28.16
Controlled Coating Systems	750.80
Country Cottage	5.63
Delta Temporary Estate	9.38
Down Shift Motor Sports	9.38
Dupuis Airport Garage	112.62
Fitness Forum	1,407.75
Forever, Inc.	75.08
·	375.40
H P M Company International Woolen Co., Inc.	39,263.09
JAZ's Convenience Store, Inc.	2.92
Looking Glass Beauty Salon	46.93
Merriam-Graves Corp.	110.19
•	225.24
Mousam Valley Motel	
Piscataqua Cellular Tele of De	109.80
Sanford Automotive	159.55
Shampoo Shak	72.90
Small World Day Care	18.77
Stephanie's Donuts	127.64
Titcomb. Waterhouse, Marass	450.48
Video Bank	235.13
Whiteley's Auto Sales & Rec.	37.54
Tibbetts, Alan/Irene	56.31
Wayne, Joan	39.42
Daigneault, Brian	131.39
Leach, Jeffrey	56.31
Benninton, Donald	26.28
Difulvio, Thomas	61.94
Burns, Robert	56.31
Beaulieu, John	20.64
Roberge, Paul/Charlene	53.35
Zolt, Jeff/Charlotte	54.43
Pittella, Rose	60.06
Young, Mark	65.70
Faiella, Michael	37.54
Mikullitz, Jeni	60.06

Doll, William/Beverly	1.19
Bernier, Gilbert/Eleanor	48.80
Goulding, Gary	39.42
Thompson, Jessica	56.31
Vecchiarelli, Mark	1.19
Moulton, Ross	75.08
Searles, John P.	2.23
Simpson, Elizabeth	24.40
Gately, Margaret	56.31
Briley, Mark/Pat	142.65
Wood, Alan	33.79

TOTAL \$47,164.45

2001-02 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	\$470.58
Ames Department Store #425	2,792.18
Appliance Express	20.46
Chancery Lane	859.32
Christopher's Diner	184.14
Fitness Forum	533.50
Forever, Inc.	81.84
Jody's Variety	409.20
Lobster Company, The	76.73
Parkview Lodge III	2,118.60
Sanford Automotive	173.92
Stephanie's Donuts	139.14
Unico, Inc.	3,887.40
Unicomp, Inc.	10,278.08
Wayne, Joan	42.98
Vire, Roger	73.66
Difulvio, Thomas	67.52
Burns, Robert W.	61.38
Brunetta, Ruth	34.78
Cundiff, Catherine	188.24
Mikullitz, Jeni	10.45
Porell, Gary	32.74
Mallette, Leigh/Randy	59.34
Briley Mark/Pat	176.78
Wood, Alan	34.78
Tibbetts, Alan	71.62

TOTAL \$22,879.36

2000-2001 OUTSTANDING PERSONAL TAXES

Burns, Robert W.	\$56.12
China Moon Restaurant	601.20
Difulvio, Thomas	20.04
First Sierra Financial, Inc.	125.26
Just A Diner	170.34
Just For The Halibut	200.40
New England Mailing Systems	5,511.00
Parkview Lodge III	4,008.00
Poore Simon's	234.08
Prime Time Video	1,503.00
Sanford Automotive	170.34
Stephanie's Donuts	136.28
UNICO, Inc.	3,807.60
UNICOMP, Inc.	10,067.10

TOTAL \$26,610.76

1999-2000 OUTSTANDING PERSONAL TAX LIENS

Bankvest Capital Corp.	\$885.27
Burns, Robert W.	60.62
China Moon Restaurant	324.75
Difulvio, Thomas	21.66
Family Skate Center	112.58
Fecteau, Raymond/Roxanne	58.46
Just for the Halibut	147.71
Mussaw, Chris	95.26
New England Mailing Systems	5,953.76
Parkview Lodge III	4,330.00
Prime Time Video	1,623.76
Sanford Automotive	92.02
Stephanie's Donuts	98.97

TOTAL \$13,804.82

1998-99 OUTSTANDING PERSONAL TAX LIENS

Burns, William	\$63.36
Burns, Robert W.	19.71
Difulvio, Thomas	20.24
Family Skate Center	54.91
Fecteau Raymond/Roxanne	57.02
Goodwin, Chick	27.46
Jem-T's Marketing	105.60
Kendall Automotives	359.04
Mussaw, Chris	92.94

	444 44
Zoit, Jeii/Crianotte	61.26
Zolt, Jeff/Charlotte	64.26
Work Center, The	844.80
Victor Collectables	73.92
Sweet Sensations	63.36
Sanford Automotive	179.52
Prime Time Video	1,584.00
Parkview Lodge III	2,112.00
0 ,	•
New England Mailing Systems	5,808.00

TOTAL \$11,527.14

1997-98 OUTSTANDING PERSONAL TAX LIENS

Adams's T. V. Rental	\$1,080.50
Changes	75.64
Clearly, John/Claire	58.36
Eyes Have It, The	108.06
Goodwin, Chick	28.10
Harwood, David	38.90
Kendall Automotive	324.16
New England Mailing Systems	649.35
O'Connell, Elizabeth	56.20
Prime Time Video	1,620.76
Primestar, Inc.	648.30
Sanford Automotive	162.08
Stephanie's Donuts	216.10
Sweet Sensations	43.22
X-Press Video	904.82
Zolt, Jeff/Charlotte	62.68

TOTAL \$6,077.23

1996-97 OUTSTANDING PERSONAL TAX LIENS

\$862.40
64.68
53.90
107.80
150.92
53.90
28.04
38.82
323.40
5,929.00
56.06
260.79
422.43

TOTAL \$10,289.34 1995-96 OUTSTANDING PERSONAL TAX LIENS Burns, William 31.01 C G A, Inc. 2,067.00 Dream Catcher 103.36 Eye's Have It, The 103.36 Fitness Forum (VIP) 1,240.20 Fred Villari's Studio 51.68 Goodwin, Chick 26.88 Harwood, David 37.22 O'Connell, Elizabeth 53.74 Sanford Automotive 103.36 Springvale Carwash 310.06 Springvale Carwash 310.06 Springvale Labs, Inc. 413.40 TOTAL \$4,541.27 1994-95 OUTSTANDING PERSONAL TAX LIENS C G A, Inc. \$2,118.00 TOTAL \$2,010.00 1992-93 OUTSTANDING PERSONAL TAXES C G A, Inc. \$831.00 TOTAL \$831.00	1995-96 OUTSTANDING PERSONAL TAX LIENS Burns, William 31.01 C G A, Inc. 2,067.00 Dream Catcher 103.36 Eye's Have It, The 103.36 Fitness Forum (VIP) 1,240.20 Fred Villari's Studio 51.68 Goodwin, Chick 26.88 Harwood, David 37.22 O'Connell, Elizabeth 53.74 Sanford Automotive 103.36 Springvale Carwash 310.06 Springvale Labs, Inc. 413.40 TOTAL \$4,541.27 TOTAL \$2,118.00 TOTAL \$2,118.00 TOTAL \$2,010.00 TOTAL \$2,010.00	Sanford Automotive Springvale Labs, Inc. Stephanie's Donuts Strawberry Patch Restaurant X-Press Video Zolt, Jeff/Charlotte	107.80 431.20 215.60 237.16 852.72 92.72
Burns, William 31.01 C G A, Inc. 2,067.00 Dream Catcher 103.36 Eye's Have It, The 103.36 Fitness Forum (VIP) 1,240.20 Fred Villari's Studio 51.68 Goodwin, Chick 26.88 Harwood, David 37.22 O'Connell, Elizabeth 53.74 Sanford Automotive 103.36 Springvale Carwash 310.06 Springvale Labs, Inc. 413.40 TOTAL \$4,541.27	Burns, William C G A, Inc. C G A, Inc. Dream Catcher Eye's Have It, The Fitness Forum (VIP) Fred Villari's Studio Goodwin, Chick Harwood, David O'Connell, Elizabeth Sanford Automotive Springvale Carwash Springvale Labs, Inc. TOTAL 1994-95 OUTSTANDING PERSONAL TAX LIENS C G A, Inc. \$2,118.00 TOTAL \$2,118.00 TOTAL \$2,010.00 1992-93 OUTSTANDING PERSONAL TAXES C G A, Inc. \$31.00 TOTAL \$2,010.00 TOTAL \$2,010.00 1991-92 OUTSTANDING PERSONAL TAXES C G A, Inc. \$831.00	TOTAL	\$10,289.34
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C G A, Inc. \$2,118.00 TOTAL \$2,118.00	C G A, Inc. \$2,118.00 TOTAL \$2,118.00 \[\frac{1993-94 \text{ OUTSTANDING PERSONAL TAX LIENS}}{100} \] C G A, Inc. \$2,010.00 TOTAL \$2,010.00 \[\frac{1992-93 \text{ OUTSTANDING PERSONAL TAXES}}{100} \] C G A, Inc. \$831.00 TOTAL \$831.00 \[\frac{1991-92 \text{ OUTSTANDING PERSONAL TAXES}}{100} \] C G A, Inc. \$1,622.00		
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1993-94 OUTSTANDING PERSONAL TAX LIENS C G A, Inc. \$2,010.00 TOTAL \$2,010.00 1992-93 OUTSTANDING PERSONAL TAXES C G A, Inc. \$831.00 TOTAL \$831.00	1993-94 OUTSTANDING PERSONAL TAX LIENS C G A, Inc. \$2,010.00 TOTAL \$2,010.00 1992-93 OUTSTANDING PERSONAL TAXES C G A, Inc. \$831.00 TOTAL \$831.00 1991-92 OUTSTANDING PERSONAL TAXES C G A, Inc. \$1,622.00	1994-95 OUTSTANDING PERSONAL	
C G A, Inc. \$2,010.00 TOTAL \$2,010.00	C G A, Inc. \$2,010.00 TOTAL \$2,010.00 1992-93 OUTSTANDING PERSONAL TAXES C G A, Inc. \$831.00 TOTAL \$831.00 1991-92 OUTSTANDING PERSONAL TAXES C G A, Inc. \$1,622.00	1994-95 OUTSTANDING PERSONAL	TAX LIENS
TOTAL \$2,010.00 1992-93 OUTSTANDING PERSONAL TAXES C G A, Inc. \$831.00 TOTAL \$831.00	TOTAL \$2,010.00 1992-93 OUTSTANDING PERSONAL TAXES C G A, Inc. \$831.00 TOTAL \$831.00 1991-92 OUTSTANDING PERSONAL TAXES C G A, Inc. \$1,622.00	1994-95 OUTSTANDING PERSONAL C G A, Inc.	TAX LIENS \$2,118.00
1992-93 OUTSTANDING PERSONAL TAXES C G A, Inc. \$831.00 TOTAL \$831.00	1992-93 OUTSTANDING PERSONAL TAXES C G A, Inc. \$831.00 TOTAL \$831.00 1991-92 OUTSTANDING PERSONAL TAXES C G A, Inc. \$1,622.00	1994-95 OUTSTANDING PERSONAL C G A, Inc. TOTAL	TAX LIENS \$2,118.00 \$2,118.00
C G A, Inc. \$831.00 TOTAL \$831.00	C G A, Inc. \$831.00 TOTAL \$831.00	1994-95 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1993-94 OUTSTANDING PERSONAL	TAX LIENS \$2,118.00 \$2,118.00 TAX LIENS
TOTAL \$831.00	TOTAL \$831.00 1991-92 OUTSTANDING PERSONAL TAXES C G A, Inc. \$1,622.00	1994-95 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1993-94 OUTSTANDING PERSONAL C G A, Inc.	TAX LIENS \$2,118.00 \$2,118.00 TAX LIENS \$2,010.00
	1991-92 OUTSTANDING PERSONAL TAXES C G A, Inc. \$1,622.00	1994-95 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1993-94 OUTSTANDING PERSONAL C G A, Inc. TOTAL	TAX LIENS \$2,118.00 \$2,118.00 TAX LIENS \$2,010.00 \$2,010.00
1991-92 OUTSTANDING PERSONAL TAXES	C G A, Inc. \$1,622.00	1994-95 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1993-94 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1992-93 OUTSTANDING PERSONA	TAX LIENS \$2,118.00 \$2,118.00 TAX LIENS \$2,010.00 \$2,010.00
IVVI-VE VVIVIAIDIIO I LIVUVIAL IAALU	C G A, Inc. \$1,622.00	1994-95 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1993-94 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1992-93 OUTSTANDING PERSONA C G A, Inc.	TAX LIENS \$2,118.00 \$2,118.00 TAX LIENS \$2,010.00 \$2,010.00 \$1. TAXES \$831.00
	TOTAL \$1.622.00	1994-95 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1993-94 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1992-93 OUTSTANDING PERSONA C G A, Inc. TOTAL TOTAL	TAX LIENS \$2,118.00 \$2,118.00 TAX LIENS \$2,010.00 \$2,010.00 \$2,010.00 \$831.00
TOTAL \$4.622.00	¥1,0==100	1994-95 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1993-94 OUTSTANDING PERSONAL C G A, Inc. TOTAL 1992-93 OUTSTANDING PERSONA C G A, Inc. TOTAL 1991-92 OUTSTANDING PERSONA	TAX LIENS \$2,118.00 \$2,118.00 TAX LIENS \$2,010.00 \$2,010.00 \$2,010.00 \$831.00 \$831.00

<u>1990-91 OUTSTANDING PERSONAL TAX</u>	<u>ES</u>
C G A, Inc.	\$973.20
TOTAL	\$973.20
1989-90 OUTSTANDING PERSONAL TAX	ES
C G A, Inc.	\$321.77
TOTAL	\$321.77
1989 OUTSTANDING PERSONAL TAXE	S
C G A, Inc.	\$643.10
TOTAL	\$643.10
1988 OUTSTANDING PERSONAL TAXE	S
C G A, Inc.	\$812.04

\$812.04

TOTAL

TREASURER'S OFFICE

Paula Simpson – Town Treasurer Ann Tuttle – Administrative Assistant

The Treasurer's Office primary functions include the collection of Town/School revenue, real estate tax liens, the management of cash flow and investments, the reconciliation of bank accounts and trust accounts, the administration of state/federal grants and tax increment financing.

On August 11, 2008, the Town Clerk/Tax Collector committed, to the Treasurer, 472 liens in the amount of \$930,740 for collection. The liens were a result of nonpayment of 2007/2008 real estate taxes. On February 13, 2009, the 2006/2007 real estate liens matured and the Town acquired four parcels of property (land only). Although foreclosures of tax liens have typically been low in number in the Town of Sanford, many residents continue to struggle paying property tax.

The State of Maine currently has a property tax relief program known as the "circuit breaker" program that has been in effect for over 20 years. The maximum benefit for 2009/2010 is \$1,600. The income limits are based on 2008 - \$61,400 for single and \$81,850 with spouse or dependents. The State no longer mails applications to Town Hall. However, the State continues to mail to those who have previously applied to the program. Filing on-line is now preferred. The website is: www.maine.gov/revenue. If a person qualifies for a refund, a check is mailed directly to the applicant or funds are deposited into a bank account. For help or questions with the application process, please contact Town Hall.

For those unaware of the lien process, the State of Maine has a tough law when it comes to paying real estate taxes. Within a year from when the taxes are due, the Tax Collector sends a 30-Day Lien Notice to property owners and mortgage holders indicating that, if the taxes are not paid in full, a lien will be placed on the property. After the deadline, liens are recorded at the Registry of Deeds. The Tax Collector then commits them to the Treasurer for collection for continued collection over an 18 month period. From 30-45 days before the maturity date, the Treasurer sends, by certified mail, "Notices of Impending Foreclosure" to those property owners and mortgage holders on record. If payment in full is not received by the deadline, the lien matures and an automatic foreclosure occurs. Title of the property then goes to the municipality. If the municipality wishes to avoid acquiring the property that may be a liability (i.e. landfill, dilapidated building), the Town Council can approve a "Waiver of Foreclosure".

After foreclosure, the Treasurer turns the properties over to the Town Council for disposition. There is no obligation on their part to return the property to the former owner. Although foreclosures of owner occupied homes have been rare, it is nice to know that, historically, our Council has always believed in returning homes to former owners. An agreement is usually made to have the owner repay the Town in either a lump sum or over a period of time and a Quitclaim Deed is subsequently issued to return the property back to the former owner.

This fiscal year, Town Council voted to designate two (2) Tax Increment Financing (TIF) Districts. Both TIF's have 15 year terms and include a Credit Enhancement Agreement that will

reimburse the companies percentages of new tax revenue as follows. Sanford Institution for Savings (resubmitted) 75% (Year 1-5), 50% (Year 6-10) and 25% (Year 11-15). Rubb, Inc.: 75% (Year 1-7), 50% (Year 8-15).

In closing, the status of the Town's debt service and the outstanding real estate tax liens are included with this report.

Respectfully submitted, Paula E. Simpson Town Treasurer

TOWN OF SANFORD BONDED DEBT SERVICE ~ June 30, 2009

TOWN OF SAME OND BONDED DEBT SERVICE * Julie 30, 2009				
	Original Amount	Current. Principal	Last Payment	
<u>Municipal</u>	-		-	
Anderson Learning Ctr	\$ 131,000	\$ 39,693	03/20/2019	
War Memorial Gym	\$1,350,000	\$ 135,000	11/01/2009	
Airport Property	\$1,300,000	\$ 170,000	11/01/2009	
PW/Fire Equipment	\$1,310,000	\$ 561,428	11/01/2012	
Airport Improvements	\$ 670,000	\$ 574,286	11/01/2014	
PW Complex/Fire Renov	\$1,100,000	\$ 880,000	05/01/2017	
Roundabout	\$ 800,000	\$ 800,000	11/01/2013	
Millyard	\$1,500,000	\$1,500,000	11/01/2013	
Misc Bond	\$1,350,000	\$1,350,000	11/01/2013	
	Subtotal:	\$6,010,407		
<u>School</u>				
C.J. Lamb School	\$6,038,502	\$ 301,925	10/25/2009	
School Renovation	\$1,000,000	\$ 400,000	10/25/2012	
Cobb Stadium	\$ 98,800	\$ 19,760	11/01/2009	
School Paving	\$ 600,000	\$ 360,000	11/01/2015	
School RLF	\$ 354,000	\$ 20,603	11/01/2010	
School RLF	\$ 317,000	\$ 253,600	11/01/2016	
	Subtotal:	\$1,355,888		
	TOTAL:	\$7,366,295(Princ	ipal Only)	

2007/2008 OUTSTANDING REAL ESTATE TAX LIENS

On August 13, 2008, real estate tax liens for 2007/2008 were committed to the Treasurer. As of June 30, 2009, the following tax amounts were still outstanding:

Aerofab, Inc	152.34	Cole, Dana &	2,721.33
Agarwal, Krishna/Yashoda	3,691.63	Cooke and Young LLC	1,244.51
Allaire, Lorraine	1,836.50	Cooke and Young LLC	1,249.27
Allen, Barbara A	1,649.73	Corliss, Yvonne R	2,347.78
Annkel LLC	4,487.81	Cote, Emile D	76.05
Bagley Management Inc	1,940.97	Crabtree, John K Heirs of	1,120.54
Baldwin, David P/Adele L	649.46	Cram, Clark C	2,505.86

Beauchesne, Mona	1,249.27	Cram, Clark C	2,525.91
Beauchesne, Mona	2,493.39	Curit, Lillian F Heirs of	657.98
Bennett, Robin	264.73	Cyr, Wendy C/Karl L	3,884.36
Benoit, Robert M Sr	2,031.20	Daily, Adam S	817.14
Berg, Diane E	1,362.77	Dare, Ruth	559.24
Blais, Stephen	958.71	Dauteuil, Michael J	1,303.09
Bouchard, Norman J	1,638.65	Dearborn, Roger M	2,721.33
	1,410.72		125.10
Bragdon, Bruce R Jr	380.27	Delano, Troy	
Brault, Brenda	2,379.44	Delisle, Daniel P/Cheryl	2,138.84
Breton, Dennis A/Joan	•	Dennwood Builders Inc	627.20
Broadway Homes Inc	269.46	Dennwood Builders Inc	562.30
Broadway Homes Inc	633.52	Dennwood Builders Inc	749.08
Broadway Homes Inc	593.95	Dennwood Builders Inc	674.68
Broadway Homes Inc	636.69	Dennwood Builders Inc	535.39
Burnham, Beverly	76.24	Dennwood Builders Inc	521.15
C G A Inc	2,517.14	Dennwood Builders Inc	492.65
Cabana, Donald/Dorothy	1,540.52	Dennwood Builders Inc	598.71
Cambra, Raymond	2,528.22	Dennwood Builders Inc	877.29
Carlton, Gary &	349.09	Distinctive Homes of Maine	1,071.99
Carter, Lisa	2,854.29	Do, Kelly J	1,567.42
Cates, Larry L Sr	3,805.60	Doughty, Brian D Sr/Diane J	1,925.89
Cates, Larry L Sr	1,565.85	Drake, Monica	282.14
Cates, Larry L Sr	899.45	Drouin, Betty	1,820.68
Cennamo, Doreen	451.49	Dudley, Richard W/Elizabeth	2,542.46
Chasse, Carl A	5,576.83	Dugre, David Heirs of	529.06
Chasse, Carl A/Gail M	4,057.27	Dumas, Arthur H Trustee	267.52
Cloutier, Jill M	1,037.60	Dunbar, David Trustee	3,620.40
Cobbett, Addie B Living Trust	1,950.48	Duryea, Jenifer	6,893.76
Cobbett, Addie B Living Trust	122.26	Dustin, Scott D/Shelley E	79.28
Cobbett, Addie B Living Trust	3,607.74	Eagles Nest Developers LLC	1,121.92
Coburn, Peter G	2,528.22	Egan, Maureen	3,618.81
Cochin, Beatrice	1,839.67	Eldredge, Arline	3,273.75
Fagan, Patrick &	3,082.23	Jalbert, Dennis	2,499.74
Fagan, Patrick &	2,192.65	Janz, Barbara Life Estate &	2,148.44
Fajardo, Jaime	2,909.69	Ker, Sokhan/Sokha	2,463.32
Fall, Ruth F	906.27	Kirkpatrick, Kim A	502.50
Farley, Justine B	1,655.14	Lawberg Real Estate Develop	4,676.17
Farley, Peter/Justine B	334.56	Lawberg Real Estate Develop	5,709.79
Farrer, Rex Lee	259.49	Lebel, Raynold C/Joan M	1,374.31
Follett, Grace E/Stanley Jr	1,962.46	Legere, Sandra A &	986.51
Fowler, Shawn R	370.15	Legere, Sandra A &	804.48
Fowler, Shawn R	66.97	Lepage, Robert	177.67
Francis C Watson	176.08	Lippincott, John A/Marian B	1,827.02
Frechette, April/Nathan	881.07	Loughran, Jennifer E	2,300.30
Freitas, Jose L/Belina C	2,419.01	Loughran, John	2,110.35
Frost, Bonnie J	299.55	Lozowski, Fedora M	120.68
,		,	-

Frost, Bonnie J	464.17	Lunny, Robert J Jr	3,020.50
Fulli, Mahfuz A	1,872.29	Lyman, Karen B	2,542.46
Furbish, Jonathan Keith	4,063.60	Manning, Donna M	3,441.54
Gale, Harvey L/Carol Ann	440.42	Marsh, Michael V	742.75
Garvin, Ralf/Wendy	109.60	Martel, Patrick	296.38
Gateway Properties LLC	13,150.85	Mathieu, James L &	1,763.93
Gaudreau, Ryan C	1,330.81	McPherson, Edward N	918.44
Gauthier, Sandra L	1,237.35	Mercier, John/Claudette	3,509.60
George, James A/Than S	2,456.99	Moody, Louis B	2,151.50
George, James A/Than S	2,621.61	Moody, Louis B	138.09
Gibson, Linda	206.73	Moody, Louis B	1,608.57
Goodrich, Gary G/Marilyn	1,656.06	Morehart, Michelle	1,280.93
Gray, Lynn T	2,643.76	Morrissette, Gerry/Kathleen	1,041.91
Greenlaw, Christine	313.80	Moses, Nancy A	1,843.43
Greenlaw, Robin Lee	2,506.07	Mousam Valley Motel	2,901.79
H & J LLC	6,860.54	Nason, James H	4,850.29
Hackett, Raymond &	2,697.59	Nedwied, Colin &	1,610.53
Hall, Karen &	209.14	Nevison, Richard/Douglas	1,015.00
Ham, David/Linda	1,285.67	Newton, Kenneth J &	2,898.46
Ham, Lynn R/Patricia	2,213.23	Noble, Arthur E/Amanda M	2,365.14
Harmon, Kevin A/Linda M	1,246.10	Northern Properties LLC	2,021.70
Haskell, Wilda D/Betsy A	630.92	Norton, Harry Sr &	2,210.06
Hill, Mildred L	2,317.71	Noyes, Michael E &	37.38
Hill, Robert H/Marie	1,434.46	O'Connell, Gary F/Ryan S	1,800.11
Hobbs, Joan I	3,748.61	Odencrant, Amy	362.87
Hodsdon, Alida C	2,453.83	Paquette Holdings LLC	3,571.33
Holden, Wayne	658.85	Paterson, Sandra R	473.89
Holden, Wayne P	2,192.65	Pelletier, Benjamin	6,504.38
Horseshoe Courtyards LLC	2,137.25	Pelletier, Sarah	454.66
House, Richard E/Karen M	2,187.91	Pelletier, Scott W	530.30
Howes, John F	3,557.08	Pepin, Sylvio	1,363.22
Huff, Kenneth W	2,517.14	Perkins, Keith A/Donna M	3,199.35
Pettengill, Michael	491.07	Searles, Penny	391.35
Phillips, Sandra	313.80	Simonds, Maureen	350.19
Phillips, William T	3,272.17	Simonds, Maureen	4,415.00
Pines Edge Apartments LLC	9,393.12	Simpson, Ashley L ET AL	1,557.93
Plante, Romeo/Cecile	811.82	Sleeper, George P &	3,601.16
Pombriant, Mark J	894.69	Smith, David M	532.22
•	1,945.46	Smith, Frank W/Karen E	1,206.52
Prime, Daniel G/Lisa A	619.28	Smith, Lewis	•
PZA LLC	2,889.11	•	347.03
Quinn, William R &	•	Spulick, Douglas C/Jody	2,760.91
Randall, Jeffrey A/Sue Ellen	24.19	Talamelli, Gary W	390.92
Reynolds, George/Donna	3,451.02	Titherington, Geoffry	2,900.20
Rhino Property Development	3,082.23	Walker, Bryan/Mary	321.70
Richer, Shirley F	4,123.75	Warren, Frederick/Heidi	1,358.49
Richer, Shirley F	2,009.05	Watson, Francis C	4,695.17

Richer, Shirley F Rideout, Bruce Roberge, Cora M Roberts, Myra L Roberts, Peggy A Roberts, Peggy A Roussin, Janet Ruel, Eldora Sanford Commerce Center LLC Schultz, Peter T	606.62 3,337.07 2,126.17	Webster, James A/Lola C Weeks, Leslie K White, Glenn E Jr & Gail Whitehouse, Anne Williams, Bruce R/Vianka V Woodward, Denise M Wyman, Jacqueline Yeaton, Heidi Young, Jeffrey T Young, Raymond H	335.52 3,606.16 1,746.29 2,338.28 1,518.56 3,351.31 2,251.22 223.56 81.59 734.84
TREEGROWTH PENALTY			
Daley, Jr., James H & Nancy A	5,022.29	North Country Land, Inc.	75,200.00 4,034.57
Howes, Eric & Camire, Heidi & Gagne, Cindy	6,650.44	Young, Shawn K.	4,034.57
OTHER R.E. TAX LIENS:			
2006/2007*		*Waiver of Foreclosure approved by Town Council	
CGA Inc	2,492.27	approved by Town Council	
Gale, Harvey L/Carol Ann	437.34		
2005/2006* CGA Inc	2,259.61	2002/2003* CGA Inc	2,396.46
Gale, Harvey L/Carol Ann	447.11		_,0000
2004/2005*		2001/2002*	
CGA Inc	2,319.58	CGA Inc	2,975.34
2003/2004* CGA Inc	2 214 74	2000/2001* CGA Inc	2,875.74
<u>1999/2000*</u>	·	<u>1994/1995*</u>	
CGA Inc	2,827.50	CGA Inc	3,193.94
<u>1998/1999*</u> CGA Inc	2,950.46	<u>1993/1994*</u> CGA Inc	3,085.36
	2,930.40		3,003.30
<u>1997/1998*</u> CGA Inc	3,077.26	<u>1992/1993*</u> CGA Inc	3,244.22
1996/1997*		1991/1992*	
CGA Inc	3,130.52	CGA Inc	3,242.38
<u>1995/1996*</u>		<u>1990/1991*</u>	
CGA Inc	3,059.16	CGA Inc	3,315.38

REPORT OF THE SUPERINTENDENT OF SCHOOLS

Thank you for the opportunity to report and reflect on the past school year accomplishments.

This has been a year of incredible opportunities and significant work for those involved in the education of Sanford's youth. Beginning on July 1, 2008 we received notice that the University College (University of Maine Augusta) would no longer have a residence base at Anderson Learning Center and the University College was prepared to enter into a contract with Sanford Community Adult Education for provision of ITV courses in exchange for making the necessary technical adaptations to the Lincoln School. In vacating Anderson Learning Center, the University College provided an unexpected opportunity for SCAE to move into a "college facility". Thanks to the unprecedented support of the SCAE staff and Sanford Maintenance workers the move from Lincoln School to Anderson Learning Center took place in record time. This also provided the SHS Alternative School updated facilities in the former Sweetser Pre-School space. All was ready for the opening of the school year.

The Sanford Schools were also noticed that a Secondary Counselor Grant was awarded funding through Federal Title IV dollars. This grant expanded the availability of mental health and substance abuse counseling to Sanford High School and began the development of support groups for students in activities other than sports and co-curricular clubs. Coordination with the School Resource Officers resulted in the first ever Summer Jr. Police Academy for youth at risk of school failure and dropping out. Over 70 students participated in the Academy and related summer activities. The Safe Schools Healthy Students Grant has fully implemented a Student Assistance Team process in each Sanford school; the goal is to bring together mental health counselors, outreach workers and school personnel to create assistance plans for struggling and at risk students.

An enthusiastic and highly effective group of community members, business partners, students and faculty created, under the direction of architect Lyndon Keck and consultant Frank Locker, the Great Works Innovative School Project. That team created the application for the Maine Department of Education project. The School Department was notified in January 2009 that it had outscored the only other qualifying applicant! The political learning curve for the school district proved sharp, however, when in March 2009, the Department of Education announced a do-over for the application process! Undeterred, the School Committee will resubmit the Innovative Application and pursue a conventional building application for the Great Works project.

One of Sanford's proudest moments occurred on January 20, 2009 when the Sanford High School Marching Band appeared televised in the Presidential Inaugural Parade for President Barack Obama.

The budget season proved challenging, and through the support of the Finance Committee our school budget passed Town Meeting and succeeded in Referendum.

The winter of 2009 revealed a curtailment of General Purpose Aid to Education; only to have State Fiscal Stabilization Fund Money arrive in June for carry-over purposes. American Recovery and Reinvestment Act dollars were made available for application in the late spring, and these monies have been targeted to support district initiatives in literacy, drop out prevention and academic support.

We celebrated in the spring the recognition of Barbara Noone as a finalist for Maine Teacher of the Year and were saddened by the announcement of the anticipated retirement in October 2009 of long tenured business administrator Delano Lebel.

To recap, it has been an exciting and invigorating first year as Sanford's Superintendent and I am thankful for the support of the Administrative Team as a professional learning community, our teachers, community members and support staff.

Respectfully submitted, Elizabeth J. St. Cyr, Superintendent

Sanford Community Adult Education

1,954 adults in the greater Sanford area took more than 200 classes through Sanford Community Adult Education in the 08-09 fiscal year.

There were big changes at SCAE this year. We moved from the Lincoln Elementary School to the Anderson Learning Center in the fall of 2008. This allowed Sanford to keep the University presence in town. UC Sanford was closing and by moving into the Anderson Learning Center SCAE was able to take over most of the day to day operations of the University classes to allow them to still be offered in town. This has required that SCAE be open from 6:45 AM to 10:00 PM. The location and facilities have added an air of creditability to the SCAE program as we are no longer located in an elementary school.

The enrichment program was off a bit this year due to the economy. We continued to work with SRVC to offer vocational programs to adults. These included Welding, Machine Trades, CNA and Basic Auto Maintenance. We had two Super Saturdays that were a success. Exercise classes especially Zumba took off with a resounding positive response.

The academic programs are continuing to grow. 19 people completed Certified Nursing Assistant training through adult education this year, 15 people completed one or more certificates through the Office Skills Certification Program and 45 students graduated with high school credentials.

SCAE again, received a \$30,000 grant from the state government to run a College Transitions Program. Our program is called "The ROAD to College Certificate Program" ROAD stands for Removing Obstacles, Achieving Dreams. 60 students participated in this program, 6 completed their certificates by June.

SCAE's Family Literacy Program Families READ continued to thrive during the 08-09 year. The program was deemed a "Lighthouse Program" this year and given \$25,000 to use for the program and for promoting Family Literacy throughout the area. SCAE and the Family Literacy Coordinator planned a state-wide early literacy conference held in Augusta in March of 2009. The traditional Murder Mystery dinner fundraiser was held in March. 97 people attended and \$1000 was made to benefit the First Steps Child Care center.

The SCAE Advisory Board continued to meet and work on strategic plan goals. We are always looking for new members on the board. Please call SCAE if interested. SCAE's motto: "Quality offerings from quality people for over 100 years" is the belief we live by. Please visit www.sanfordlearns.org for more information or call us at 490-5145.

Respectfully submitted, Kathi Medcalf, Director

Report of the Curriculum Director

There is increasing concern about whether our nation's schools are preparing students for the future. Our schools are based on a model of teaching and learning that was developed in the 18th century when the jobs available were primarily agricultural. We are now in a world that is changing so quickly that it is impossible to know what types of jobs will even exist for our students. If someone overseas can do it cheaper and better or if a computer can do it faster, today's job will be gone.

Knowledge, thanks to technology, is doubling every two years. Watch the video clip found at <http://www.youtube.com/watch?v=cL9Wu2kWwSY> called *Did you know?* and you will learn that:

- -The top 10 in-demand jobs in 2010 did not exist in 2004.
- -The way we communicate has been transformed. There are more text messages sent and received everyday than the total population of the planet.
- A week's worth of the *New York Times* contains more information than a person was likely to come across in a lifetime in the 18th century.
- We are currently preparing students for jobs that don't exist yet using technologies that haven't been invented in order to solve problems we don't even know are problems yet.

The way we "do school" in the 21st century cannot continue as it was done during the 18th century. Students must be engaged in 21st century skills such as critical thinking, adaptability, information literacy, problem solving, effective and complex communication, entrepreneurialism and the ability to collaborate, innovate, analyze and synthesize large amounts of information.

The Sanford School Department has chosen to focus on student achievement that has every student obtaining at least a year's worth of growth in the areas of literacy and mathematics, and on creating a culture for learning that focuses on how we relate and work with one another. Thinking skills and the ability to be creative are part of all the content areas in which our students are engaged.

We need to find ways to engage every one of our students' minds, hands, and hearts in learning that will help them be ready for postsecondary education, citizenship, and a career. Other countries are changing their educational systems so that students need to show what they have learned through performances instead of paper-and-pencil tests, and they don't move on until they can demonstrate their learning. Getting by with poor grades does not provide students with the foundation they need for more learning or for a promising future.

The Sanford School Department is in the midst of long-range educational planning that will provide all members of our community with the opportunity to better understand why our schools need to change and have a voice in how that happens. Please get involved during the coming months in one of the many visioning sessions that will be offered. Education must be relevant to our students' futures or we will all reap the consequences.

Respectfully submitted, Jan Goldsberry, Director of Curriculum

Report from the Special Education Co-Directors

Thank you for the opportunity to review the operation of the Office of Special Education for the Sanford School Department and related Federal Projects. The division of Special Education is responsible for the identification, programming and transitioning of students with special education needs according to the provisions of State and Federal law.

We are grateful to the Sanford School Committee and Finance Committee for their support of the Special Education budget. Federal funds through legislation entitled Individuals with Disability Education Act, was flat funded in 2006. This legislation was intended to cover the excess cost of education for students with disabilities in our public schools. The legislation has never been 100% funded, and given the hold in funding, will increase the demands on the public schools to cover the costs.

During the 2008-2009 school year, 624 students were served through special education programming provided through the Sanford School Department. Included in this number are 28 students who entered kindergarten already identified for Special Education. The number of students who required out of unit placement for needs so significant that they could not be met within the public school decreased from 16 - 11.

The division also has oversight for Title I ESEA. This federally funded program, which began in 1965, is for supplemental education support. In Sanford, supplemental math instruction is provided after school for eligible students in grades 2-6. Literacy support for students in grades 1-6 occurs for 90-minutes per week during the school day, except at Willard where 6th graders are seen after school. Previously the Title I federal grant was sufficient to provide a 5 week summer school program to limit regression in basic reading and math skills. We were not able to include that in our Title I budget, however. In January 2009 we applied for and were approved for additional Title I funds. With this additional funding we were able to provide a summer program for children who had completed grades K-2 and had been enrolled in Title I literacy. Students in grades 3-6 participated in the summer Kid's Club program.

Our Title I ESEA programs provided literacy and math instruction to an unduplicated count of 390 students. Summer School participation included 55 students (K-2). Title I also provided parent training in helping parents support students in reading. Title I continues to support students at St. Thomas school in literacy with programming similar to that provided to public school students.

Title I services are required to be provided to students who experience homelessness within our schools. It is significant to note that there was a 59% increase in students who were homeless during the 2008-2009 school year. Twenty-nine students were identified as homeless, and received various supports from Title I.

Respectfully submitted, Stacey Bissell and Martha B. Hess-Pomber, Co-Directors

SANFORD CUSTODIAL AND MAINTENANCE SERVICES

As we head into a new decade, we face a multitude of challenges; significant budget reductions and staffing issues are just a couple of concerns statewide. These issues are what they are and they cannot be used as an excuse not to give our best every day. The primary focus of the Custodial and Maintenance Services Department is "customer service." Enhancing customer service will be a total team effort, led by the incorporation of a second shift for our maintenance department and the greater utilization of in-house custodial talents. The second shift allows us to complete work normally saved for vacations which increases our efficiency and productivity.

Another top priority is working with the Sanford School Department Safety Committee. This committee is comprised of members from each school and is a vital tool for bringing safety issues forward, as well as educating committee members with regard to safety practices. That knowledge is then communicated back to their respective buildings during staff meetings.

Another valuable tool that is being implemented is the VFA Facilities Assessment software. This software will assist us in identifying, categorizing and prioritizing building deficiencies within the school department. This will lead to the creation of appropriate one, five and ten year maintenance/capital renewal plans based upon the true needs of each individual building. The software provides life expectancies of building systems including roofs, foundations, HVAC, electrical, etc. The software also provides estimated costs associated with needed improvements and can project the additional costs associated with deferred maintenance.

Lastly, I am very excited about the accomplishments thus far from our departments. Our momentum is positive and we will continue to progress with our goal of improving the quality of Sanford schools. The philosophy I want to stress with facilities staff members is that the students are our clients and they deserve the best learning environment we can provide. Our role is to maintain a safe, clean and healthy learning environment for all students and staff members within the Sanford School Department.

Thank you for a great first year, I look forward to many more.

Respectfully submitted, Jim Parsons, Director of Facilities

Carl J. Lamb Elementary School-Providing a Balanced Education

The Carl J. Lamb School had an enrollment of 510 students in grades K-6 during the 2008-2009 school year. The educational staff consists of 26 classroom teachers and support staff. Support Services include: Art, Music, Physical Education, Health, Library Instruction, Computer Instruction, Title 1 Reading, Reading Recovery, Speech, Special Education Services, School-based Counseling, Occupational and Physical Therapy.

Carl J Lamb provides a rigorous academic program to our K-6 students. An updated Every Day Math series sparked renewed vigor in math for staff and students this year. New grade level science kits, social studies resources, writing portfolios, and the sixth grade Springboard Literacy program have strengthened the K-6 curriculum. Grade level curriculum brochures have been developed and distributed to teachers and parents.

CJL completed the fifth and final year of the Reading First Grant for grades K-3. The funding from the grant provided a reading intervention specialist and a half time Ed Tech to support students working in the Waterford Lab. The School Department supported the Reading First initiatives by providing consumables for the scientifically based reading program, staff development in literacy and on-line DIBELS(Dynamic Indicator of Basic Early Literacy Skills) assessment for reading skills. Carl Lamb School received letter of recognition from State of Maine Reading First for continuous improvement in test scores.

The 21st Century Grant funded the Kids Club after school program for students in grades 4-6 for a fifth year at Carl Lamb School. Homework and skill practice is scheduled for the first half of each after school session and enrichment activities are offered during the second half of each session. Family events are an integral part of the program.

CJL Staff also hold regular family events at CJL to encourage parents and children to learn and have fun together. Math Night, Fitness Night, Movie Night and Literacy night were all a huge success during the 2008-2009 school year. PTG funds support Cultural Arts for CJL: Portland Symphony Orchestra Kinder concerts for K-3, trips to the PSO and the Art Museum for fourth graders, CHEWONKI science school for all K-6 students.

The Student Assistance Team, made up of Safe Schools Healthy Students Grant Staff and School Personnel, provides resources to classroom teachers to assist with academic and social needs of some students. Second Step, a social emotional classroom based program supplied by the SSHS Grant, was piloted by a few teachers and school counselors, then adopted by the Sanford School Department. The Ross Greene Grant Staff also trained and coached the CJL Staff in the Collaborative Problem Solving Model. The positive climate of the school reflects this work.

The Carl Lamb School staff has worked diligently this year to provide a balanced education to the children in our care. We wish to thank the Sanford/Springvale community for their on going support of our school.

Respectfully submitted, Deborah Gaudreau, Principal

Emerson School

Approximately 130 students attended grades one, two, and three at the Emerson School this year. We have two first grade, two second grade, two third grade, and two multi-level special education classrooms. We are fortunate to have classrooms which are large and bright as our students progress with their learning during the school year.

Staff at our school believe in providing a strong foundation in literacy and math. We are mindful of the requirements of the Maine Learning Results as our primary educational objectives. We also use the Sanford District Brochures to direct our teaching. The content areas taught at each grade level are described in the grade level brochures and are connected to our literacy and math goals. Our students receive instruction in computer literacy twice a week in our computer lab. In addition, our children are instructed in art, music, physical education, health, and library skills.

It is our belief that the combination of all the areas of study provide for a well rounded education and allow for the opportunities which enhance learning.

In grades two and three we have continued to administer the NWEA test series which enables us to identify each student's specific areas of strengths and weakness in reading, math, and language usage. Strong areas are supplemented for further growth while weaker areas are addressed to improve skills in the identified areas. Teachers have been administering and discussing district assessments in the content areas with grade level staff from all first through third grade schools in the district.

Early release days for students continue to allow district teachers to meet by grade levels and work on consistency of instruction from one building to another. The benefits of the equalized instruction also assist with students who may move within the district during the year. A placement at a different school would allow for the continuation of the same methods of instruction within our curriculum.

Our PTG has been instrumental in receiving a grant to build a new school sign and in making improvements to our playground area. The staff at Emerson School thanks our PTG for its help throughout the school year.

Respectfully submitted, Eleanor Merrick, Principal

Margaret Chase Smith School

Margaret Chase Smith School had a population of about 348 students in grades Kindergarten through three for this school year. The educational staff consisted of: six kindergarten teachers, and a Developmental Kindergarten. Four first grade, four second grade and four third grade teachers; a special education program for grades one and two; and a support staff of eighteen. Other academic services include: Art, Music, Physical Education, Health, Science, Title 1 Reading, Speech, Special Ed. Services, Occupational and Physical Therapy and Reading Recovery.

The Title 1 math program completed its fourth year and served students in grades two and three, and included first graders as well. These students were identified through test scores to receive extra services after school two days per week. Children start with a snack and a math game, and then work with one of three teachers to practice their math skills. Every other week they used the computers as part of their practice time.

Educational instruction here at MCS includes the use of the Everyday math program and Maine Literacy Partnership framework for reading and writing. Students not only participate in reading and writing activities but also reading buddy, literature circle, and reading challenge activities. Third graders continue to receive instruction from a science teacher who travels throughout the district. Students continue to participate in district assessments through computer as well as paper and pencil activities. Third graders took the MEAs again this year, as the state now requires that test for grades three to eleven.

Our PTG continues to be a very active part of MCS. They hosted their fifth annual Halloween party and did it in two different sessions because of the numbers of families that attend this event. The PTG also sponsored the "Shop Til' You Drop" in December, helped to support "Reading Under the Stars", and organized a family night at a Sea Dogs game in May. The families got to run around the field before the game and the children sang the "National Anthem" on the field before the game started.

The MCS staff continued to support a wide variety of activities for the students including: our annual Veterans' Day ceremony attended by many Veterans and family members who are in the service; the Terrific Kids Program (sponsored by the Kiwanis), bus and fire safety; individual class trips (to the Planetarium, fire station, Gray Animal Farm, and the Merrill Auditorium), and other events that support academics. This year on the 100th Day of School the PTG challenged the students to a day of giving by providing certain types of food for the food pantry. This was an extremely successful challenge as more than 100 of most items made their way to the Sanford and Alfred food pantries. The Reading Challenge for the year involved "Popping Open a Good Book" and popcorn kernels adorned the hallway. At our family night of reading we were visited by the Reading Therapy dogs. This was another successful reading program that concluded with a barbeque at the end of the school year. Our Hannaford friends and some of our cook, "Chevy's," other friends were able to help us out, as some families were able to join this event. We truly appreciate the support of our families and our community.

Respectfully submitted, Sharon Remick, Principal

WILLARD SCHOOL

For the 2008-2009 school year at Willard School we had three building goals.

Goal 1: Increase student performance in the area of reading as measured by district and state assessment tests.

Goal 2: Reduce the number of students who missed fifteen days or more of school during the school year. We accomplished this by:

- Sending home letters to parents explaining the problem and asking for their support.
- Having an assembly with each grade level to emphasize the need for daily attendance at school
- Meeting with each student who missed fifteen days or more of school the previous school year
- Meeting with parents after students had seven or more absences to develop a plan for improvement
- Recognizing students with great attendance each quarter at an assembly

Goal 3: Continue to improve the school culture to be more supportive emotionally and socially. This was accomplished by:

- Recognizing students who demonstrated our district's "Core Values" through a school wide program called "Good to the Core"
- Guidance councillors will work in 4th and 5th grade classrooms to instruct from the Second Steps program.
- Continue with learning to Collaborative Problem Solve (CPS)

Many teachers were involved in receiving professional development in Collaborative Problem Solving (CPS). This strategy coached staff on how to have conversations with students to collaboratively solve a problem that the student is unable to manage emotionally. The use of CPS and having School Community Outreach Workers become members of our Student Assistance Team began to address the social and emotional needs of our most at-risk students.

The 21st Century Grant continues to fund Kids' Club. Kids' Club is an after school program for students in grades 4-6. Assistance with homework is offered during the first half of each session followed by engaging enrichment activities for the remainder of each session.

We are in our fourth year of having a district-wide Gifted and Talented Program for student in grades 3-12. Selected students at Willard School and their classroom teachers have been supported by Mrs. Fern Brown, the G/T coordinator for grades 3-6, Willard School had two "Odyssey of the Mind" teams with one team winning its division and competed in the World's O.M. We are proud that our 5th grade team finished third in the league.

We believe these changes and opportunities that occurred this school year will make a difference in our students' lives.

Respectfully submitted, Chuck Potter, Principal

Lafayette School

Approximately 130 students attended grades one, two, and three at the Lafayette School this year. Classes were reduced this school year when we condensed three second grade classrooms into two. This brought our total to include two first grade rooms, two second grades, and two third grades.

First and foremost, we are always mindful of the requirements of the Maine Learning Results and those are our primary educational objectives. We realize the importance of providing a strong foundation in literacy and math at these early years and that it is the best gift we can give our students. As a result, we look to connect content area teaching with literacy and math. Children in grades two and three also received individualized instruction as needed in computer literacy every week and those are much anticipated classes. In addition, our children have health classes with a certified health teacher, as well as instruction in music, physical education and art.

It is our belief that the combination of all the areas of study provide for a well rounded education and allow for opportunities which enhance learning. At the conclusion of the school year, the staff worked to arrange for space to house a computer lab, which will open in the fall of 2009-2010. The lab will allow the flexibility for teachers to provide instruction with students one-on-one, in small groups, or with their entire class.

In grades two and three we have continued to administer the NWEA test series which enables us to identify each student's specific areas of strengths and weaknesses in reading and math. Strong areas are supplemented for further growth while weaker areas can be addressed to improve skills in identified areas. Teachers have been administering and scoring assessments in the other content areas, creating an even greater consistency across grade levels that we have had in past years.

This year, early release days for students allowed all district teachers to meet by grade levels and work on consistency of instruction from one building to another. The benefits of the equalized instruction also assist with students who may move within the district during the year. A placement at a different school would allow for the continuation of the same methods of instruction within our curriculum.

One of our most valuable assets is the group of parent volunteers from the families at Lafayette. Their commitment to education and assistance when called upon has been immeasurable. We thank them for their generous help throughout the school year.

Respectfully submitted, Thomas Ambrose, Principal/Guidance Counselor

Sanford Junior High School

Sanford Junior High School's most important goal for the 2008-09 school year was the development of a high-quality educational enterprise that would prepare all youngsters for life in a fast-changing and complex world. With this thought in mind, the philosophy and attitude of Sanford Junior High School became rather important. We believe we have the obligation to understand a student's personal needs and to challenge him or her by meeting those needs intellectually, socially, and personally. We believe a high-performing school is one that is academically excellent, developmentally responsive, and socially equitable. By providing a variety of structured experiences in which students can be actively engaged, we believe we can address a student's need to achieve; therefore, we established the following:

- The Language Arts Department began implementing the Springboard curriculum with a goal towards moving to standards-based learning and assessment. We also integrated the Collins Writing program into the Springboard curriculum. Employing technology, we continued our use of laptops and smartboards during our instruction. We are expanding our seventh grade inter-disciplinary environmental awareness unit with the Science Department.
- The Science Department began implementing initiatives involving such organizations as USM with a website evaluation collaborative and The Gulf of Maine Research Institute with their Vital Signs program. As a department we worked in continuous collaboration of 7th and 8th grade science standards in our move toward establishing standards-based learning.
- The Math Department used NWEA data to assess the effectiveness of our teams in developing differentiated lessons that meet academically rigorous standards, are consistently challenging, and are developmentally appropriate for each student. Additionally, students used Collins writing to express math concepts in writing in order to articulate student knowledge. Also the use of Glencoe Algebra curriculum resulted in more growth in algebraic skills.
- The Social Studies Department has been creating units for our recent change in curriculum. In the seventh grade, teachers have developed and taught numerous units on Maine and United States history, including Wabanaki studies. Our eighth grade teachers have worked with our Geography Alive resources and created supplements to bring more relevance and rigor to our study of world geography and cultures.

The challenges that students met last year at Sanford Junior High School and the support they received had a common purpose: to stimulate their development as individuals and as members of society. SJHS developed young people whose creativity and independence of thought will sustain their continuing inquiry and reflection, whose interest in others and the world around them surpasses their self-concern, and whose passion for learning impels them beyond what they already know.

Respectfully submitted, Becky Brink, Principal

Sanford High School

Sanford High School enrolled over 1300 students during the 2008-2009 school year and continues to be one of the largest Class "A" high schools in Maine. School faculty and staff constantly go above and beyond "the call of duty" while meeting the needs of our students.

Students continued to perform well in all aspects of school life. Sanford High school sends a high percentage of students on to colleges, universities and career and technical programs. Once again, Sanford high School enrolled a record number of students in "Early College Program" courses that are made available through a variety of post secondary institutions and on-line options. Our partners include The University of Maine, Southern Maine Technical College, York County Community College, The University College System of Maine and the University of Southern Maine. These courses give students the confidence to continue their education and assist in the transition to life-long learning beyond high school.

Our students continue to compete successfully in a challenging post secondary application process gaining acceptance to institutions of higher education regionally, nationally and abroad. Our entire school district and community at large should celebrate in the positive direction of our students in regards to educational aspirations.

A new program entitled AP4ALL provides student access to courses that may not otherwise "fit" into their busy schedules. Each student is supported with a mentor, has the ability to access technology from either school or home and spend 8-12 hours per week with an online curriculum in at least one of fourteen AP content area courses. The courses include the following: Art History, Biology, Calculus AB, Calculus BC, Chemistry, English Language, English Literature, French, Latin, Physics B, Psychology, Statistics, US Government, and History.

The program of studies offered at SHS is a comprehensive curriculum of approximately 150 courses within ten disciplines. Courses are offered beginning at the basic level through advanced placement.

In addition, academic support is available in a variety of settings within our school. The newly created "Support and Transition Center" is a place for students to receive remedial and credit recovery assistance in a quiet setting. This support is designed to keep students actively engaged in their education and give much needed "help" when dealing with outside of school circumstances that impact academic success. Our Guidance Dept. has continued to work at creating connections between students and our community. A mentor program was created to provide leadership experiences for high school aged students and assist local school classrooms with a set of "extra hands" in the classroom.

Reconnecting Youth, a "hands on" youth leadership/service learning program supported through the SS/HS Grant has created a school success learning lab for those that may need a smaller learning environment and one that is project based. Twenty or more students have found themselves working in areas throughout the Sanford/Springvale community cleaning

up trails, parks and other team building projects that require students to serve their community.

In addition, a Summer Youth Police Academy was created for the summer of 2009. More than thirty students were actively involved in learning more about our local criminal justice system and participated in a training program which required each member to exert self control, be stretched both mentally and physically, and receive exposure to the rigors of life as a police officer.

At graduation ceremonies in June, Sanford High School awarded diplomas to 240 graduating seniors. More than \$100,00 in scholarship money was donated in support of those furthering their education.

The Sanford High School faculty and staff are proud of all the accomplishments of our students throughout the 2008-2009 school year. The SHS Marching band was selected to participate in the Presidential Inaugural Parade, Washington D.C. in honor of President Barack Obama, the 44th President of The United States. Under the watchful eye of millions throughout the world, the members of the SHS Band performed with distinction. This once in a lifetime event will be remembered by all of the students, staff, parents and community members in attendance. Upon their return, the band received a warm welcome from the local community, fellow students and media. Kudos to the communities of Sanford, Springvale, and Acton. The monetary and inspirational support for our students throughout the Inaugural visit was overwhelming. In addition, both the chorus and band programs enjoyed students selected as Maine All-State and York County Festival Performers.

The Odyssey of the Mind Team won a birth in the World Competition after moving successfully through State Competition. The students and parent coaches spent long hours in preparation for the State Tournament, hosted by the Sanford School District. Congratulations for a job well done!

Our School Competition Cheerleading Team earned their way to the MPA State Competition and finished as the ninth best team in Maine. This as well, was a laudable feat, and you can be certain to hear more about this team in years to come. I wish to personally thank the citizens of Sanford, Springvale and Acton for their financial support of our school and students.

Respectfully submitted, Allan H. Young, Principal

Sanford Regional Vocational Center/Great Works Career and Technical Center

The Sanford Regional Vocational Center has had an incredible year. Enrollment is at an all time high, there is a major new initiative for a new school, and there are new supports for teaching and learning through successful grant activities.

SRVC provides career training for students from Sanford High School and six other high schools in York County. Thirteen programs are located at the Sanford site, three at Noble High School and two at Marshwood High School. Total enrollment at the beginning of the school year was 480; 180 students are on the waiting list. All first year programs and most second year are filled to capacity. The Electronics program at Sanford was renamed Engineering, which more closely reflects the curriculum.

Other curriculum changes this year have included the addition of three new supplemental courses: English in the 21st Century (CP Eng. 12); Standards Based Math; and Math 124 College Algebra through SMCC. All courses have been well received by students.

The establishment of a four-year Career and Technical Center featuring embedded academics is a long range goal for SRVC. The district continues to work with PDT Architects, the area superintendents and school committees/boards and a focus group of citizens, businesses, educators and students to prepare both an innovative application and an application for regular construction. The rewrite of the innovative application will be filed by March 15. The application for regular building construction will be filed by June 15.

Two other grants have been awarded to SRVC; a MELMAC Grant and a STEM Grant. The MELMAC grant is a four year grant that helps SRVC to provide activities which will help graduates to enroll and complete higher education. A new aspect of the MELMAC is a grant through AmeriCorp. In collaboration with SMCC, SRVC was able to employ a volunteer to help students with the college process. The STEM grant is in collaboration with the Maine Math Science Alliance, the University of Southern Maine and the Boston Museum of Science. This is a teacher training initiative. Two teachers from SRVC, Marshwood, Noble, Sanford and Massabesic High Schools are working to implement a curriculum with an engineering and design focus.

Over fifty SRVC students competed in the Skills USA Statewide Competition in March. Sanford took home four gold, four silver, and six bronze medals. All of the gold medalists competed in the national competition in Kansas City. Adam Jalbert, a student in our two year old Residential Wiring Program, came in third in the country. Congratulations Adam!

Respectfully submitted, Deborah Page Guimont, Director

Sanford School Nutrition

Sanford School Nutrition Programs provided breakfast and lunch for students in all seven of the district's schools. The After School Snack Program provided after school snacks for students enrolled in Kids Club at Carl J. Lamb and Willard Schools. Sanford School Nutrition Programs served 125,000 breakfasts, 360,000 lunches and 6800 after school snacks.

Sanford Public Schools sponsored the Summer Foodservice Program for Children at six sites in the community. Sites are set up where at least 50 percent of students in a school are eligible for free and reduced price meals. Breakfast and lunch was served to children at Margaret Chase Smith and Sanford Junior High Schools, Memorial Gym Cafeteria and at Carpentier Park. Lunch was also served to children at Benton Park and Springvale Playground. Daily, more than 500 children received a free lunch.

The automated Point of Sale program, Nutrikids, at Sanford High School was set up for on line payments to student lunch accounts. This allows parents to set up an account for their child to make payments for school meals, receive low account balance emails and to view their child's transaction history.

Respectfully submitted, Holly Hartley, Food Service Director

Sanford School Department Technology Services 2008-2009

The Maine Distance Learning project (ATM) was terminated by the Maine DOE and the ATM equipment at Sanford High School was purchased for the sum of \$25.00. This equipment which includes 4 television monitors, document camera, 2 VCRs as well as a computer and monitor remains in room 211 at Sanford High School and is used daily by instructors in that classroom. The ATM connection for internet connectivity was also suspended. Now, Maine Schools and Libraries provides a connection at Anderson Learning Center for both ALC and Sanford High School with increased bandwidth for both schools.

Second T1 connections were installed in CJL, Lafayette, Emerson, Willard and SJHS. Usage of the Maine Schools and Libraries TI connection is monitored by MSLN and it was determined that these schools were using the maximum bandwidth provided by a single T1. The additional routers were installed in the spring of 2009. This was a project completed by MSLN and was of no cost to the district.

Erate projects for 2008-2009 included installation of a wireless network at Emerson along with priority I reimbursements. The project was funded by erate at 90% and the district was responsible for 10% of the cost. ERATE is a funding program based on free and reduced lunch totals for each school.

The Maine Laptop Initiative refreshed the Junior High iBooks and replaced them with MacBooks in June 2009. All students and staff received a new Macbook funded by MLTI.

The district purchased 601 Junior High G4 iBooks at \$175.00 each. These machines are now in grade 9 providing the first one to one deployment at Sanford High School. The district also purchased 126 MacBooks from the MLTI project for \$390.00 each. These machines were placed in grades 4-6.

As a result of the one to one deployment in 9th grade, 25 computers were retired with a value of \$0.00 and were donated to Goodwill. The project resulted in a net increase of 249 machines for a total of 1560 devices supported by the technology department. Lafayette School also received a donation of 26 Dell P4 computers from the FAA. Other elementary schools received equipment (30 CPUs) from Ruth's Recyclables.

A Tandberg distance learning grant was awarded to Sanford and 6 Tandberg systems, one in each school, were delivered. This grant required no matching funds and training will begin in the fall. Tandberg is a distance learning tool that allows classrooms to attend virtual fieldtrips and collaborate on projects around the world.

Title funds were used to purchase 17 interactive white boards distributed between Sanford High School, Willard School, Carl J Lamb School and Sanford Regional Vocational School. Interactive White Boards have been in use in Sanford Junior High for over a year, and staff at SJHS will train new users in the fall.

All technology services are supported by one director, one network administrator, one part time technology coach and 6 educational technicians who support curriculum, hardware, repairs, instruction and student use of these technologies.

Respectfully submitted, Joan Wright, Technology Director

Fiscal Year 2008 – 2009 Year to Date Budget Report – (to include budget transfers)

ACCOUNT	S FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
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TO	TAL VOTER REGISTRATION	33,898	0	33,898	17,667.89	.00	16,220.11	52.1%
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103,010

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10525000 500100 FULL TIME SALARIES

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Fiscal Year 2008 – 2009 Year to Date Budget Report – (to include budget transfers)

	FOR	2009	13
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ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED		AVAILABLE BUDGET	PCT USED
10525000 500151 SICK 10525000 500200 NON CONTRACT SERVIC 10525000 500201 CONTRACT SERVICES 10525000 500205 DUES 10525000 500205 DUES 10525000 500207 TRAVEL 10525000 500207 TRAVEL 10525000 500209 ADVERTISING 10525000 500209 SUBSCRIPTIONS 10525000 500209 SUBSCRIPTIONS 10525000 500300 SUPPLIES 10525000 500300 TRAINING 10525000 500300 SUPPLIES 10525000 500300 FPICE SUPPLIES 10525000 500300 FPICE SUPPLIES 10525000 500300 SPINTED SUPPLIES 10525000 500300 SUPPLIES 10525000 SUPPLIES	2,689 7,500 4,000 1,000 3,000 3,000 500 800 800 400 400	000000000000000000000000000000000000000	2,689 7,500 4,800 1,000 3,800 500 800 800 400 400	3,289.06 3,252.50 3,162.38 626.00 1,200.98 180.00 2,746.75 754.30 13.00 304.74 1,372.76 103.00 206.76	.00 .00 .00 .00 .00 .00 .00 .00 .00	-599.94 4,247.50 837.62 174.00 -200.98 820.00 253.25 45.70 500.00 237.00 495.26 -572.76 297.00 490.193.24	122.3k* 43.4k 79.1k 78.3k 120.1k* 18.0k 91.6k 94.3k 5.2k 171.6k 25.9k 51.7k
TOTAL PLANNING	127,349	0	127,349	119,656.34	.00	8,692.70	93.2%
10530000 ECONOMIC GROWTH COUNCIL							
10530000 500100 FULL TIME SALARIES 10530000 500151 SICK 10530000 500201 CONTRACT SERVICES 10530000 500207 TRAVEL 10530000 500210 TRAINING 10530000 500300 SUPPLIES 10530000 500301 POSTAGE 10530000 500301 POSTAGE 10530000 500301 POSTAGE 10530000 500301 VILLITIES TELEPHONE 10530000 500301 VEHICLE GASOLINE TOTAL ECONOMIC GROWTH COUNCIL	87,331 24,500 1,000 600 750 0 1,200 0	000000000000000000000000000000000000000	97,331 24,500 1,000 750 750 0 1,200 0	89,482.60 3,061.15 24,500.00 391.95 00 909.56 35.34 7.68 647.47 69.47	.00 .00 .00 .00 .00 .00 .00	-1,151.72 -3,061.15 -608.05 -600.00 -159.56 -35.34 -7.68 -52.53 -69.47	101.3k* 100.0k* 100.0k 39.2k .0k 121.3k* 100.0k* 54.0k 100.0k*
10535000 INFORMATION SYSTEMS	,		,	,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
10535000 500100 FULL TIME SALARIES 10535000 500151 SICK 10535000 500200 NON CONTRACT SERVIC 10535000 500201 CONTRACT SERVICES 10535000 500205 DUES	149,596 2,504 5,566 128,750	0000	149,596 2,504 5,566 128,750	146,710.29 2,981.00 4,671.73 139,925.35 35.00	.00 .00 .00 .00	2,886.19 -376.84 894.47 -10,075.35 -35.00	98.1% 115.0%* 83.9% 107.9%* 100.0%*
POR 2009 13							
ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP 7,500 7,500 100 100 5,500 1,500 2,500 2,000 3,000 12,000 10,260	ADJSTMTS	BUDGET	1,722.99 2,215.96 3.91 286.25 4.19 375.57 3,914.96 2,185.99 199.67 3,720.20 11,676.35 11,676.35	ENCUMBRANCES .00 .00 .00 .00 .00 .00 .00 .00 .00 .	-522.99 5,294.04 200.00 56.09 -36.25 95.81 124.43 -2,414.96 4,14.61 2,800.33 -720.20 392.45 -1,416.35	PCT USED 143.6%* 29.5% .0% 43.9% 114.5%* 4.2% 75.1% 92.5% 62.5% 62.5% 62.7% 124.0%* 96.7% 113.9%*
ACCOUNTS FOR: 1000 GENERAL FUND	0RIGINAL APPROP 1,200 7,500 200 100 250 1,500 1,500 3,500 3,000 12,000 10,260 0	ADJSTMTS	BUDGET	1,722.99 2,215.96 .00 41.91 286.25 4.19 375.57 3,914.96 5,085.40 2,185.99 199.67 3,720.20 11,607.55 11,676.35 33.62	ENCUMBRANCES .00 .00 .00 .00 .00 .00 .00 .00 .00 .	-522.99 5,294.04 200.00 56.09 -36.25 95.81 124.43 -2,414.96 414.60 1,314.01 2,800.33 -720.20 392.40 314.35 -33.62	PCT USED 143.6k* 29.5k .0k 43.9k 114.5k* 4.2k 75.1k 261.0k* 92.5k 62.5k 67.7k 124.0k* 101.0k 100.3k
ACCOUNTS POR: 1000 GENERAL FUND 10535000 500207 TRAVEL 10535000 500210 TRAINING 10535000 500300 SUPPLIES 10535000 500300 FOSTAGE 10535000 500300 OFFICE SUPPLIES 10535000 500304 SMALL TOOLS 10535000 500309 EQUIPMENT MAINTENAN 10535000 500309 EQUIPMENT - NETMORK 10535000 500309 EQUIPMENT - COMPUTE 10535000 500310 EQUIPMENT - PRINTER 10535000 500311 SUPPLIES - SOFTWARE 10535000 500312 SUPPLIES - COMPUTER 10535000 500313 SUPPLIES - COMPUTER 10535000 500313 SUPPLIES - PRINTER 10535000 500351 UTILITIES TELEPHONE 10535000 500361 UTILITIES TELEPHONE 10535000 500401 VEHICLE GASOLINE TOTAL INFORMATION SYSTEMS	1,200 7,500 100 250 100 1,500 1,500 3,500 3,000 12,000 10,260	adjstmts	1,200 7,500 250 100 250 100 500 5,500 3,500 3,000 10,260 10,260	1,722.99 2,215.96 .00 43.91 286.25 34.19 375.57 3,914.96 5,085.40 2,185.99 199.67 3,720.20 11,607.55 11,676.36 336,195.98	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	-522.99 5,294.04 200.00 56.09 -36.25 95.81 124.43 -2,414.96 414.60 1,314.01 2,800.33 -720.20 392.45 -1,416.36 -1,169.14	143.6%* 29.5% .0% 43.9% 114.5%* 4.2% 75.1% 261.0%* 92.5% 62.5% 62.5% 124.0%* 100.0%
ACCOUNTS POR: 1000 GENERAL FUND 10535000 500207 TRAVEL 10535000 500210 TRAINING 10535000 500300 SUPPLIES 10535000 500300 FOSTAGE 10535000 500300 OFFICE SUPPLIES 10535000 500304 SMALL TOOLS 10535000 500309 EQUIPMENT MAINTENAN 10535000 500309 EQUIPMENT - NETMORK 10535000 500309 EQUIPMENT - COMPUTE 10535000 500310 EQUIPMENT - PRINTER 10535000 500311 SUPPLIES - SOFTWARE 10535000 500312 SUPPLIES - COMPUTER 10535000 500313 SUPPLIES - COMPUTER 10535000 500313 SUPPLIES - PRINTER 10535000 500351 UTILITIES TELEPHONE 10535000 500361 UTILITIES TELEPHONE 10535000 500401 VEHICLE GASOLINE TOTAL INFORMATION SYSTEMS	1,200 7,500 100 250 100 1,500 1,500 3,500 3,000 12,000 10,260	adjstmts	1,200 7,500 250 100 250 100 500 5,500 3,500 3,000 10,260 10,260	1,722.99 2,215.96 .00 43.91 286.25 34.19 375.57 3,914.96 5,085.40 2,185.99 199.67 3,720.20 11,607.55 11,676.36 336,195.98	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	-522.99 5,294.04 200.00 56.09 -36.25 95.81 124.43 -2,414.96 414.60 1,314.01 2,800.33 -720.20 392.45 -1,416.36 -1,169.14	143.6%* 29.5% .0% 43.9% 114.5%* 4.2% 75.1% 261.0%* 92.5% 62.5% 62.5% 124.0%* 100.0%
ACCOUNTS POR: 1000 GENERAL FUND 10535000 500207 TRAVEL 10535000 500210 TRAINING 10535000 500300 SUPPLIES 10535000 500300 FOSTAGE 10535000 500300 OFFICE SUPPLIES 10535000 500304 SMALL TOOLS 10535000 500309 EQUIPMENT MAINTENAN 10535000 500309 EQUIPMENT - NETMORK 10535000 500309 EQUIPMENT - COMPUTE 10535000 500310 EQUIPMENT - PRINTER 10535000 500311 SUPPLIES - SOFTWARE 10535000 500312 SUPPLIES - COMPUTER 10535000 500313 SUPPLIES - COMPUTER 10535000 500313 SUPPLIES - PRINTER 10535000 500351 UTILITIES TELEPHONE 10535000 500361 UTILITIES TELEPHONE 10535000 500401 VEHICLE GASOLINE TOTAL INFORMATION SYSTEMS	1,200 7,500 100 250 100 1,500 1,500 3,500 3,000 12,000 10,260	adjstmts	1,200 7,500 250 100 250 100 500 5,500 3,500 3,000 10,260 10,260	1,722.99 2,215.96 .00 43.91 286.25 34.19 375.57 3,914.96 5,085.40 2,185.99 199.67 3,720.20 11,607.55 11,676.36 336,195.98	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	-522.99 5,294.04 200.00 56.09 -36.25 95.81 124.43 -2,414.96 414.60 1,314.01 2,800.33 -720.20 392.45 -1,416.36 -1,169.14	143.6%* 29.5% .0% 43.9% 114.5%* 4.2% 75.1% 261.0%* 92.5% 62.5% 62.5% 124.0%* 100.0%
ACCOUNTS POR: 1000 GENERAL PUND 10535000 500207 TRAVEL 10535000 500210 TRAINING 10535000 500210 TRAINING 10535000 500300 SUPPLIES 10535000 500301 POSTAGE 10535000 500302 OFFICE SUPPLIES 10535000 500304 EQUIPMENT MAINTENAN 10535000 500306 EQUIPMENT - NETWORK 10535000 500309 EQUIPMENT - COMPUTE 10535000 500310 EQUIPMENT - PRINTER 10535000 500311 EQUIPMENT - PRINTER 10535000 500312 SUPPLIES - SOFTWARE 10535000 500313 SUPPLIES - PRINTER 10535000 500313 SUPPLIES - PRINTER 10535000 500315 UTILITIES TELEPHONE 10535000 500315 UTILITIES TELEPHONE 10535000 500401 VEHICLE GASOLINE TOTAL INFORMATION SYSTEMS	1,200 7,500 100 250 100 1,500 1,500 3,500 3,000 12,000 10,260	adjstmts	1,200 7,500 250 100 250 100 500 5,500 3,500 3,000 10,260 10,260	1,722.99 2,215.96 .00 43.91 286.25 34.19 375.57 3,914.96 5,085.40 2,185.99 199.67 3,720.20 11,607.55 11,676.36 336,195.98	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	-522.99 5,294.04 200.00 56.09 -36.25 95.81 124.43 -2,414.96 414.60 1,314.01 2,800.33 -720.20 392.45 -1,416.36 -1,169.14	143.6%* 29.5% .0% 43.9% 114.5%* 4.2% 75.1% 261.0%* 92.5% 62.5% 62.5% 124.0%* 100.0%

2009	

ACCOUNTS FOR: 1000 GENERAL PUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10550000 500151 SICK 10550000 500200 NON CONTRACT SERVIC 10550000 500201 CONTRACT SERVICES 10550000 500205 DUES 10550000 500206 EDUCATION 10550000 500206 EDUCATION 10550000 500207 TRAVEL 10550000 500209 SUBSCRIPTIONS 10550000 500301 POSTACE 10550000 500302 OPFICE SUPPLIES 10550000 500303 PRINTED SUPPLIES	755 4,375 345 60 210 340 130 2,301 1,222 500	000000000000000000000000000000000000000	755 4,375 345 60 210 130 2,301 1,222 500	2,208.04 5,677.00 162.41 60.00 362.00 2,646.98 1,213.69 418.00	.00 .00 .00 .00 .00 .00 .00	-1,453.42 -1,302.00 192.59 .00 150.00 -22.26 .00 -346.19 8.57 92.00	292.6%* 129.8%* 47.1% 100.0% 28.6% 106.5%* 100.0% 115.0%* 99.3% 83.6%
TOTAL TOWN TREASURER	94,122	0	94,122	100,977.90	.00	-6,855.90	107.3%
10555000 TOWN CLERK/TAX COLLECTOR							
10555000 500100 FULL TIME SALARIES 10555000 500115 OVER TIME SALARIES 10555000 500125 PART TIME SALARIES 10555000 500125 PART TIME SALARIES 10555000 500201 EDEN 10555000 500201 EDEN 10555000 500205 DUES 10555000 500206 EDUCATION 10555000 500206 EDUCATION 10555000 500206 EDUCATION 10555000 500207 TRAVEL 10555000 500209 ADVERTISING 10555000 500209 ADVERTISING 10555000 500209 TRAINING 10555000 500200 TRAINING 10555000 500201 TRAINING 10555000 500301 POSTAGE 10555000 500302 OFFICE SUPPLIES 10555000 500305 PQUIPMENT TOTAL TOWN CLERK/TAX COLLECTOR	216,922 991 13,270 5,618 10,000 92 500 510 400 50 50 50 50 10,041 1,801	000000000000000000000000000000000000000	216, 922 13,270 5,618 10,000 92 500 400 400 509 10,041 1,801 1,801 196	225,631.77 101.48 4,204.80 2,451.66 12,627.50 82.00 .00 884.39 3,153.75 .00 502.00 9,409.91 1,605.96 300.00 94.95	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	-8,709.61 889.87 9,065.60 3,166.26 -2,627.50 -300.00 -374.39 -2,753.75 50.00 47.00 630.94 194.89 6.00 91.05	104.0 k* 10.2 k 31.7 k 43.6 k 126.3 k* 183.7 k* 100.0 k 173.4 k* 788.4 k* 91.4 k 91.4 k 98.0 k 98.0 k
TOTAL TOWN CLERK/TAX COLLECTOR	261,617	0	261,617	261,766.59	.00	-150.07	100.1%
10560000 GENERAL ASSISTANCE							
10560000 500100 FULL TIME SALARIES 10560000 500125 PART TIME SALARIES 10560000 500200 NON CONTRACT SERVIC 10560000 500201 CONTRACT SERVICES	50,000 15,070 168,000 165	0	50,000 15,070 168,000 165	47,961.51 15,596.22 221,226.25 91.36	.00 .00 .00 .00	2,038.57 -526.62 -53,226.25 73.64	95.9k 103.5k* 131.7k* 55.4k
FOR 2009 13							
ACCOUNTS FOR: 1000 GENERAL PUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS			ENCUMBRANCES		
ACCOUNTS FOR: 1000 GENERAL PUND	ORIGINAL APPROP 100 60 200 250 40 134 75 350 250 0	TRANPRS/ ADJSTMTS					
ACCOUNTS FOR: 1000 GENERAL PUND	ORIGINAL APPROP 100 60 200 250 40 134 75 350 250 0	TRANFRS/ ADJSTMTS					
	ORIGINAL APPROP 100 60 200 250 40 134 75 350 250 0	TRANPRS/ ADJSTMTS					
ACCOUNTS POR: 1000 GENERAL FUND 10560000 500203 CONSULTANTS FEES 10560000 500205 DUES 10560000 500206 EDUCATION 10560000 500207 TRAVEL 10560000 500209 ADVERTISING 10560000 500209 SUBSCRIPTIONS 10560000 500209 SUBSCRIPTIONS 10560000 500301 POSTAGE 10560000 500303 POSTAGE 10560000 500303 PRINTED SUPPLIES 10560000 500303 PRINTED SUPPLIES 10560000 500301 UTILITIES TELEPHONE TOTAL GENERAL ASSISTANCE	100 60 200 250 40 134 75 350 250 0	000000000000000000000000000000000000000	100 60 200 250 40 134 75 350 250 0	60.00 100.00 71.01 45.00 19.20 85.88 153.08 246.67 280.00	.00 .00 .00 .00 .00 .00 .00 .00	100.00 .00 100.00 178.99 -5.00 115.80 -10.88 196.92 3.33 -290.00	.0k 100.0k 50.0k 50.0k 112.5k* 13.6k 114.5k* 43.7k 99.7k 100.0k* 121.9k
ACCOUNTS POR: 1000 GENERAL FUND 10560000 500203 CONSULTANTS FEES 10560000 500205 DUES 10560000 500206 EDUCATION 10560000 500206 EDUCATION 10560000 500209 ADVERTISING 10560000 500209 SUBSCRIPTIONS 10560000 500301 POSTAGE 10560000 500302 OFFICE SUPPLIES 10560000 500303 PRINTED SUPPLIES 10560000 500361 UTILITIES TELEPHONE TOTAL GENERAL ASSISTANCE 10570000 LEGAL SERVICES 10570000 500200 NON CONTRACT SERVIC	100 60 200 250 40 134 75 350 250 0	000000000000000000000000000000000000000	100 50 200 250 40 134 75 350 250 0 234,694	0.00 60.00 100.00 71.01 45.00 19.20 85.88 153.08 246.67 280.00 285,935.18	.00 .00 .00 .00 .00 .00 .00 .00 .00	100.00 .00 100.00 178.99 -5.00 115.80 -10.88 196.92 3.33 -290.00 -51,241.50	.0k 100.0k 50.0k 50.0k 112.5k* 13.6k 114.5k* 43.7k 99.7k 100.0k* 121.9k
ACCOUNTS POR: 1000 GENERAL FUND 10560000 500203 CONSULTANTS FEES 10560000 500205 DUES 10560000 500205 DUCSTION 10560000 500207 TRAVEL 10560000 500209 ADVERTISING 10560000 500209 SUBSCRIPTIONS 10560000 500209 SUBSCRIPTIONS 10560000 500301 POSTAGE 10560000 500303 PRINTED SUPPLIES 10560000 500303 PRINTED SUPPLIES 10560000 500303 PRINTED SUPPLIES 10560000 500351 UTILITIES TELEPHONE TOTAL GENERAL ASSISTANCE 10570000 LEGAL SERVICES 10570000 500200 NON CONTRACT SERVIC 10570000 500201 CONTRACT SERVICES TOTAL LEGAL SERVICES	100 60 200 250 40 134 75 350 250 0 234,694	000000000000000000000000000000000000000	100 50 200 250 40 134 75 350 250 0 234,694	0.00 60.00 100.00 71.01 45.00 19.20 85.88 153.08 246.67 280.00 285,935.18	.00 .00 .00 .00 .00 .00 .00 .00 .00	100.00 .00 100.00 178.99 -5.00 115.80 -10.88 196.92 3.33 -290.00 -51,241.50	.0k 100.0k 50.0k 50.0k 112.5k* 13.6k 114.5k* 43.7k 99.7k 100.0k* 121.9k
ACCOUNTS POR: 1000 GENERAL FUND 10560000 500203 CONSULTANTS FEES 10560000 500205 DUES 10560000 500206 EDUCATION 10560000 500206 EDUCATION 10560000 500209 ADVERTISING 10560000 500209 SUBSCRIPTIONS 10560000 500301 POSTAGE 10560000 500302 OFFICE SUPPLIES 10560000 500303 FRINTED SUPPLIES 10560000 500303 FRINTED SUPPLIES 10560000 500351 UTILITIES TELEPHONE TOTAL GENERAL ASSISTANCE 10570000 LEGAL SERVICES 10570000 500200 NON CONTRACT SERVIC 10570000 500201 CONTRACT SERVICES TOTAL LEGAL SERVICES 10575200 INSURANCE PROPERTY & CASUALTY	100 60 200 250 40 134 75 350 250 0 234,694	000000000000000000000000000000000000000	100 60 200 250 40 134 75 350 250 0 234,694	.00 60.00 100.00 71.01 45.00 19.20 85.88 153.08 246.67 280.00 285,935.18	.00 .00 .00 .00 .00 .00 .00 .00 .00	100.00 .00 100.00 178.99 -5.00 115.80 -10.89 196.92 3.33 -290.00 -51,241.50	100.0%* 100.0%* 100.0%* 100.0%* 112.5%* 13.6%* 114.5%* 43.7%* 99.7%* 100.0%* 121.9%* 100.0%* 185.3%*
ACCOUNTS POR: 1000 GENERAL FUND 10560000 500203 CONSULTANTS FEES 10560000 500205 DUES 10560000 500206 EDUCATION 10560000 500206 EDUCATION 10560000 500209 ADVERTISING 10560000 500209 SUBSCRIPTIONS 10560000 500301 POSTAGE 10560000 500303 PRINTED SUPPLIES 10560000 500303 PRINTED SUPPLIES 10560000 500361 UTILITIES TELEPHONE TOTAL GENERAL ASSISTANCE 10570000 LEGAL SERVICES 10570000 500200 NON CONTRACT SERVIC 10570000 500201 CONTRACT SERVICES TOTAL LEGAL SERVICES 10575200 INSURANCE PROPERTY & CASUALTY 10575200 500200 NON CONTRACT SERVIC 10575200 500201 NON CONTRACT SERVIC	100 60 200 250 40 134 75 350 250 0 234,694	000000000000000000000000000000000000000	100 60 200 250 40 134 75 350 250 0 234,694	2,943.78 143,439.50	.00 .00 .00 .00 .00 .00 .00 .00 .00	100.00 .00 100.00 178.99 -5.00 115.80 -10.88 196.92 3.33 -290.00 -51,241.50	100.0%* 100.0%* 100.0%* 100.0%* 112.5%* 13.6%* 114.5%* 43.7%* 99.7%* 100.0%* 121.9%* 100.0%* 185.3%*
ACCOUNTS POR: 1000 GENERAL FUND 10560000 500203 CONSULTANTS FEES 10560000 500205 EUCES 10560000 500206 EUUCATION 10560000 500200 ADVERTISING 10560000 500200 ADVERTISING 10560000 500200 ADVERTISING 10560000 500301 POSTAGE 10560000 500302 OFFICE SUPPLIES 10560000 500303 PRINTED SUPPLIES 10560000 500303 PRINTED SUPPLIES 10560000 500301 UTILITIES TELEPHONE TOTAL GENERAL ASSISTANCE 10570000 LEGAL SERVICES 10570000 500200 NON CONTRACT SERVIC 10570000 500201 CONTRACT SERVICES 10575200 INSURANCE PROPERTY & CASUALTY 10575200 500200 NON CONTRACT SERVIC	100 60 200 250 40 134 75 350 250 0 234,694	000000000000000000000000000000000000000	100 60 200 250 40 134 75 350 250 0 234,694 90,000 90,000 90,000 172,643 172,643 172,643	2,943.78 143,439.50	.00	100.00 100.00 100.00 178.99 -5.00 115.80 -10.88 196.92 3.33 -290.00 -51,241.50 -31,862.04 -44,932.77 -76,794.81 -2,843.78 29,204.50 26,360.72 398.24 12,212.50 -4,567.39 -10,798.80 -18,601.15 -41,252.80 6420.33	100.0% 100.0% 100.0% 13.6% 13.6% 13.6% 13.7% 99.7% 100.0%* 121.9% 100.0%* 121.9% 100.0%* 149.9%* 185.3% 100.0%* 100.0%

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ACCOUNTS POR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11010100 FIRE DEPARTMENT 11010100 500101 FULL TIME SALARIES 11010100 500115 OVER TIME SALARIES 11010100 500115 PART TIME SALARIES 11010100 500115 FIRE TIME SALARIES 11010100 500115 SICK 11010100 500115 SICK 11010100 500201 ONNTRACT SERVICES 11010100 500201 DUES 11010100 500201 DUES 11010100 500202 BUGGATION 11010100 500209 ADVERTISING 11010100 500209 ADVERTISING 11010100 500209 SUBSCRIPTIONS 11010100 500200 SUBFLIES 11010100 500300 SUPPLIES 11010100 500301 POSTAGE 11010100 500303 FRINTED SUPPLIES 11010100 500303 FRINTED SUPPLIES 11010100 500303 FRINTED SUPPLIES 11010100 500304 SMALL TOOLS 11010100 500305 EQUIPMENT 11010100 500305 EQUIPMENT 11010100 500305 EQUIPMENT 11010100 500305 UTILITIES FUEL OIL 11010100 500351 UTILITIES FUEL OIL 11010100 500351 UTILITIES FUEL OIL 11010100 500353 UTILITIES FUEL OIL 11010100 500355 UTILITIES ELECTRICI 11010100 500351 PADIO MAINTENANCE 11010100 500301 PADIO MAINTENANCE	2,071,886 380,581 6,754 75,116 22,424 4,533 702,679 3,335 6,490 11,800 12,602 19,980 35,070 3,500 26,700 16,737 15,600 33,500 16,737 15,600 33,500 1,800 1,800 1,800 20,000 8,025 35,375 48,000 6,000	000000000000000000000000000000000000000	2,071,886 380,754 75,316 22,5316 22,533 702,6735 6,8900 11,0002 19,090 35,542 3,750 3,750 26,737 15,800 33,500 11,800 20,000 80,737 15,800 31,500 31,500 31,500 31,500 31,500 31,500 31,500 31,500 31,500 31,500 31,500 31,500	1,986,397.04 479,143.02 5,571.78 72,437.57 20,795.84 21,432.00 712,535.70 22,90.00 31,255.00 13,768.29 1768.29 17,696.18 42,597.43 42,119.34 42,119.34 42,197.43 41,253.69 25,359.10 22,045.36.38 42,597.47 41,253.69 25,359.10 22,045.36.11 12,591.09 7,619.71 1,689.17 1,689.17 1,689.17 1,689.17 1,689.17 1,689.17 1,689.17 1,689.17 1,689.17 1,689.17 1,689.17 1,689.17 1,689.17 1,689.17 1,694.09 26,739.55 59,989.93 12,060.83 -15,824.98	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	85, 488.68 -98, 562.17 -1, 1628.02 -2, 101.00 -9, 856.70 -1, 968.29 826.47 -1, 11, 15 -1, 12, 16 -238.89 -238.89 -24.13 -47.53 -44.66 -238.89 -8, 653.69 -8, 653.69 -6, 235.89 -6, 235.89	95.9k 125.9k* 82.5k 96.2k 92.7k 53.7k 101.4k* 50.2k 17.4k 61.1k 92.7k 121.5k* 83.4k 107.6k* 139.4k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k* 130.0k*
TOTAL FIRE DEPARTMENT	3,572,368	0	3,572,368	3,591,729.80	.00	-19,361.88	100.5%
11090040 FOLICE DEPARTMENT 11090040 500100 FULL TIME SALARIES							
FOR 2009 13							
POR 2009 13 ACCOUNTS POR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
POR 2009 13 ACCOUNTS POR: 1000 GENERAL FUND 11090040 500115 OVER TIME SALARIES 11090040 500150 HOLIDAY 11090040 500151 SICK 11090040 500151 SICK 11090040 500200 NON CONTRACT SERVIC 11090040 500200 CONTRACT SERVICES 11090040 500200 CUNTRACT SERVICES 11090040 500200 DUES 11090040 500200 DUES 11090040 500200 ADVERTISING 11090040 500200 ADVERTISING 11090040 500200 SUBSCRIPTIONS 11090040 500200 SUBSCRIPTIONS 11090040 500300 SUPPLIES 11090040 500301 FRAINING 11090040 500303 FRINTED SUPPLIES 11090040 500303 FRINTED SUPPLIES 11090040 500303 BUILDING MAINTENANC 11090040 500351 BUILDING MAINTENANC 11090040 500361 UTILLITIES TELEPHONE 11090040 500400 VEHICLE OPERATION 11090040 500400 VEHICLE GASOLINE 11090040 500400 VEHICLE GASOLINE 11090040 500400 VEHICLE GASOLINE	ORIGINAL APPROP 320,546 103,061 52,122 15,852 9,330 62,312 2,604 17,407 9,167 1,000 4,350 23,020 22,660 8,615 4,000 2,300 0 11,000 77,040 24,600 0	TRANPRS/ADJSTMTS	320,546 103,061 52,122 15,852 9,330 62,604 17,407 9,167 1,000 23,020 22,660 23,020 22,660 8,615 4,000 2,300 20,000 8,615 4,000 2,300 20,000 11,000 77,040 24,600 0	283,619.02 78,909.02 44,734.64 16,419.50 12,682.95 67,102.32 1,615.00 14,063.15 14,461.26 2,762.20 15,309.45 30,787.88 2,007.93 2,981.11 2,946.50 14,431.58 1,930.00 11,17.55 59,556.71 26,452.11	ENCUMBRANCES .00 .00 .00 .00 .00 .00 .00 .00 .00 .	36, 927, 63 24, 152, 12 7, 397, 45 5, 66, 50 -3, 352, 95 -4, 790, 32 999, 00 1, 587, 80 7, 710, 55 -8, 157, 710, 55 -8, 157, 10, 10, 10, 10, 10, 10, 10, 10, 10, 10	88.5k 76.6k 85.9k 103.6k* 135.9k* 107.7k* 62.0k 80.9k 157.9k* 63.5k 66.5k 135.9k* 75.5k 23.1k 71.2k 60.0k* 100.0k*
POR 2009 13 ACCOUNTS POR: 1000 GENERAL FUND 11090040 500115 OVER TIME SALARIES 11090040 500151 SICK 11090040 500151 SICK 11090040 500151 SICK 11090040 500175 ALLOWANCES 11090040 500201 CONTRACT SERVICE 11090040 500201 CONTRACT SERVICES 11090040 500202 DUES 11090040 500206 EDUCATION 11090040 500207 TRAVEL 11090040 500209 ADVERTISING 11090040 500209 ADVERTISING 11090040 500200 SUBSCRIPTIONS 11090040 500300 SUPPLIES 11090040 500301 FINITED SUPPLIES 11090040 500303 FINITED SUPPLIES 11090040 500301 SUILDING MAINTENANC 11090040 500305 BUILDING MAINTENANC 11090040 500400 VEHICLE OPERATION 11090040 500400 VEHICLE GASCHINE 11090040 500401 VEHICLE GASCHINE 11090040 500401 VEHICLE MAINTENANCE 11090040 500401 VEHICLE MAINTENANCE	0RIGINAL APPROP 320,546 103,061 52,122 19,832 9,230 62,312 2,604 17,407 9,167 1,000 4,350 22,660 2,660 2,660 2,660 2,300 200 11,000 11,000 23,000 200 200 200 200 200 200 200	TRANPRS/ADJSTMTS	320,546 103,061 52,122 15,852 9,330 62,604 17,407 1,000 23,020 22,660 8,615 4,000 2,300 21,000 00 11,000 01,000 01,000 01,000 01,000 02,460 02	283,619.02 79,909.02 44,734.64 16,419.50 12,682.95 67,102.32 1,615.00 14,063.15 14,461.26 2,762.20 25,309.45 307.87,893 2,951.11 2,846.50 14,431.58 0,1830.00 11,117.55 59,556.71 26,452.11 270.60 2,769,082.38	ENCUMBRANCES .00 .00 .00 .00 .00 .00 .00 .00 .00 .	36, 927, 63 24, 152, 12 7, 397, 45 5, 66, 50 -3, 352, 95 -4, 790, 32 95 -4, 790, 32 96 -1, 000, 00 1, 587, 80 7, 710, 55 -8, 127, 87 -1, 131, 59 -1, 1	88.5% 76.6% 85.9% 103.6%* 107.7%* 107.7%* 107.5% 107.5% 107.5% 107.5% 107.5% 107.5% 107.5% 107.5% 107.5% 107.5% 107.5% 107.5% 107.5% 107.5% 107.5% 107.5%
## ACCOUNTS FOR: 1000 GENERAL FUND 11090040 500115 OVER TIME SALARIES 11090040 500151 HOLIDAY 11090040 500151 SICK 11090040 500151 SICK 11090040 500175 ALLOWANCES 11090040 500200 NON CONTRACT SERVIC 11090040 500200 DODES 11090040 500200 EDUCATION 11090040 500200 TRAINING 11090040 500300 SUPPLIES 11090040 500300 FOSTAGE 11090040 500300 FOSTAGE 11090040 500300 FOSTAGE 11090040 500300 TRAINING 11090040 500300 TRAINING 11090040 500300 FOSTAGE 11090040 500300 FOSTAGE 11090040 500300 TRAINING 11090040 500300 TRAINING 11090040 500300 FOSTAGE 11090040 500400 VEHICLE GASOLINE 11090040 500400 VEHICLE GASOLINE 11090040 500400 VEHICLE GASOLINE 11090040 500400 VEHICLE MAINTENANCE TOTAL POLICE CENTRAL DISPATCH ### TOTAL POLICE CENTRAL DISPATCH 11090080 500100 FULL TIME SALARIES 11090080 500115 OVER TIME SALARIES 11090080 500150 FART TIME SALARIES 11090080 500150 FOSTAGE 11090080 500150 FOSTAGE 11090080 500150 FOSTAGE 11090080 500150 FOSTAGE 11090080 500150 HOLIDAY 11090080 500150 HOLIDAY 11090080 500200 HOLIDAY 11090080 500200 CONTRACT SERVICES 11090080 500200 SUBSCRIPTIONS 11090080 500200 TRAINING 11090080 500200 TRAINING 11090080 500200 TRAINING							

PAR	2009	12

ACCOUNTS FOR: 1000 GENERAL FUND		TRANPRS/ ADJSTMTS		YTD EXPENDED		AVAILABLE BUDGET	PCT USED
11090080 500301 POSTAGE 11090080 500302 OFFICE SUPPLIES 11090080 500303 PRINTED SUPPLIES 11090080 500305 EQUITMENT 11090080 500307 BUILDING MAINTENANC 11090080 500317 SUPPLIES - SOFTWARE 11090080 500351 UTILITIES TELEPHONE 11090080 500351 UTILITIES TELEPHONE 11090080 500501 RADIO MAINTENANCE 11090080 500501 RADIO MAINTENANCE 11090080 500900 BUDGET TRANSFER TOTAL POLICE CENTRAL DISPATCH	1,494 1,442 0 17,320 22,145	000000000000000000000000000000000000000	1,484 0 1,442 0 0 17,320 0 22,145	79.27 5,002.82 44.00 741.61 14,728.64 1,900.07 282.99 56,197.82 -299,328.59	.00 .00 .00 .00 .00 .00 .00 .00	-79.27 -3,518.82 -44.00 700.39 -14,728.64 -1,800.00 -282.99 -34,052.82 299,328.59	100.06* 337.16* 100.06* 51.46* 100.06* 100.06* 105.66* 100.06* 100.06* 100.06*
TOTAL POLICE CENTRAL DISPATCH	550,879	0	550,879	546,912.16	.00	4,066.90	99.3%
11090085 POLICE CROSSING GUARDS							
11030003 300300 B0112122		0	31,304 903 500		.00 .00 .00	2,708.03 903.00 500.00	91.3% .0% .0%
TOTAL POLICE CROSSING GUARDS	32,707	0	32,707	28,595.97	.00	4,111.03	87.4%
11090090 POLICE OTHER							
11090090 500551 POLICE OUTSIDE JOBS	0		0	36,240.00		-36,240.00	
TOTAL POLICE OTHER	0	0	0	36,240.00	.00	-36,240.00	100.0%
11090095 POLICE SCHOOL RESOURCE OFFICER							
11090095 500100 FULL TIME SALARIES 11090095 500115 OVER TIME SALARIES 11090095 500105 HOLIDAY 11090095 500105 SICK 11090095 500175 ALLOWANCES 11090095 500201 CONTRACT SERVICES 11090095 500205 DUES 11090095 500205 DUES 11090095 500206 EDUCATION 11090095 500207 TRAVEL	94,848 13,561 5,746 843 792 2,400 200 3,000 4,000	000000000000000000000000000000000000000	94,848 13,561 5,746 843 792 2,400 200 3,000 4,000	96,845.77 12,369.15 4,402.00 .00 .658.50 1,000.00 .40.00 .690.00 1,665.74	.00 .00 .00 .00 .00 .00	-1,997.77 1,191.50 1,343.60 842.76 133.50 1,400.00 2,310.00 2,310.00 2,334.26	102.16* 91.26 76.66 .06 83.16 41.76 20.06 23.06 41.66
POR 2009 13	ODTATUM	EDAMEDO /	p.mrr.cm.			3173 77 3 77 7	D.C.P.
ACCOUNTS POR: 1000 GENERAL FUND		TRANFRS/ ADJSTMTS	REVISED BUDGET		ENCUMBRANCES		USED
ACCOUNTS POR: 1000 GENERAL FUND		ADJSTMTS	BUDGET			BUDGET	USED
ACCOUNTS POR: 1000 GENERAL FUND		ADJSTMTS	BUDGET			BUDGET	USED
ACCOUNTS POR: 1000 GENERAL FUND 11090095 500210 TRAINING 11090095 500300 SUPPLIES 11090095 500302 OFFICE SUPPLIES 11090095 500305 EQUIPMENT 11090095 500400 VEHICLE OPERATION 11090095 500401 VEHICLE GASOLINE 11090095 500400 VEHICLE MAINTENANCE 11090095 500400 BUGGET TRANSFER	4,360 2,000 710 400 1,294 600 0	ADJSTMTS 0 0 0 0 0 0 0 0 0 0 0 0	4,360 2,000 710 400 1,294 600 0	1,535.00 1,111.13 404.41 764.50 400.00 .00 600.00 -122,486.20	.00 .00 .00 .00 .00 .00 .00	2,825.00 898.87 305.59 -764.50 0.00 1,294.00 122,496.20	35.2k 55.6k 57.0k 100.0k 100.0k 100.0k 100.0k

2009	

ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11511150 500401 VEHICLE GASOLINE 11511150 500402 VEHICLE DIESEL FUEL 11511150 500404 VEHICLE MAINTENANCE 11511150 500500 RADIO OPERATION 11511150 500501 RADIO MAINTENANCE TOTAL DEPARTMENT OF FUBLIC WORKS							
TOTAL DEPARTMENT OF PUBLIC WORKS	2,341,442	0	2,341,442	2,450,603.83	.00	-109,162.27	104.7%
11512225 ENVIRONMENTAL SERVICES							
11512225 500100 FULL TIME SALARIES 11512225 500115 OVER TIME SALARIES 11512225 500115 SICK 11512225 500175 ALLOWANCES 11512225 500200 NON CONTRACT SERVICE 11512225 500200 NON CONTRACT SERVICE 11512225 500200 AUGUSTATE 11512225 500200 SUBSCRIPTIONS 11512225 500200 TRAINING 11512225 500300 SUPPLIES 11512225 500300 SUPPLIES 11512225 500300 POSTAGE 11512225 500300 PRINTED SUPPLIES 11512225 500300 PRINTED SUPPLIES 11512225 500300 BULDING MAINTENAN 11512225 500305 EQUIPMENT 11512225 500364 UTILITIES WATER 11512225 500354 UTILITIES WATER 11512225 500354 UTILITIES WATER 11512225 500354 UTILITIES WATER 11512225 500364 UTILITIES WATER 11512225 500364 UTILITIES WATER 11512225 500404 VEHICLE MAINTENANCE TOTAL ENVIRONMENTAL SERVICES	205,566 19,360 5,460 2,250 143,293 1,108,550 20,000 5,000 5,000 1,500 1,500 4,119 500 4,119 500 29,700	000000000000000000000000000000000000000	205,566 19,360 2,450 2,250 143,293 1,108,550 20,480 29,927 5,000 5,000 1,500 4,119 20,000 4,119 20,000 29,700	170,532,03 28,349,37 6,784,57 6,784,57 6,784,57 115,063,68 1,109,767,16 40,355,86 7,680,05 140,00 9,470,10 9,470,10 9,470,10 9,470,10 9,470,10 9,99,12 1,656,99 315,48 8,653,22 283,08 18,508,52 2,469,20 13,989,57	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	35,034.37 -8,988.77 -1,324.17 1,820.06 28,229.36 -217.16 -20,355.86 495.00 150.00 -3,470.10 -3,470.10 -100.88 -156.99 -15.49 -4,534.12 -500.00 1,491.48 -2,469.20 15,710.43	83.0k 146.4k* 124.3k* 124.3k* 129.1k 80.3k 100.0k* 25.7k 100.0k* 25.0k 100.0k* 25.0k 25.0k 25.0k 25.0k 84.7k 90.9k 110.5k* 210.1k* 82.3k 92.5k 100.0k*
TOTAL ENVIRONMENTAL SERVICES	1,598,011	0	1,598,011	1,533,902.62	.00	64,207.89	96.0k
11513240 RECREATION							
11513240 500100 FULL TIME SALARIES 11513240 500125 PART TIME SALARIES 11513240 500151 SICK	135,268 111,244 2,120	0	135,268 111,244 2,120	139,159.83 105,359.81 3,771.79	.00 .00 .00	-3,891.23 5,894.69 -1,651.63	102.9%* 94.7% 177.9%*
FOR 2009 13 ACCOUNTS FOR: 1000 GENERAL PUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	RNCUMBRANCES	AVAILABLE BUDGET	PCT USED
ACCOUNTS FOR:	ORIGINAL APPROP 225 9,425 4,396 4,396 4,000 1,300 0 8,9500 1,800 1,300 1,300 1,300 1,300 1,300 1,568 1,500 150 283,425	TRANPRS/ ADJSTMTS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	225 9,425 4,490 1,300 400 8,950 1,300 1,300 1,300 1,300 1,568 1,550	YTD EXPENDED 103.96 5,026.18 1,380.43 185.00 533.50 50.00 19.20 10,661.27 297.31 1,971.70 315.15 197.95 1,080.00 1,140.08 1,000.00 272,528.16	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	121.04 4,398.82 3,015.57 215.00 762.00 466.50 350.00 -18.20 -1,651.27 -171.70 984.85 -197.95 .00 1,427.92 500.00	USED
ACCOUNTS POR: 1000 GENERAL PUND 11513240 500175 ALLOWANCES 11513240 500200 NON CONTRACT SERVIC 11513240 500201 CONTRACT SERVICES 11513240 500205 DUES 11513240 500207 TRAVEL 11513240 500207 TRAVEL 11513240 500209 AUVERTISING 11513240 500209 SUBSCRIPTIONS 11513240 500209 SUBSCRIPTIONS 11513240 500301 POSTAGE 11513240 500302 OFFICE SUPPLIES 11513240 500303 PRINTED SUPPLIES 11513240 500303 PRINTED SUPPLIES 11513240 500305 EQUIRMENT 11513240 500305 EQUIRMENT 11513240 500401 VEHICLE GASOLINE 11513240 500401 VEHICLE GASOLINE 11513240 500401 VEHICLE MAINTENANCE	9,425 4,396 4,300 800 400 0 0 0 1,300 1,300 1,300 1,300 1,500 2,568 1,500 150	000000000000000000000000000000000000000	225 9,425 4,396 1,300 800 400 8,950 1,800 1,300 1,300 1,500 2,500 2,500	103.96 5,026.18 1,380.43 198.00 333.50 50.00 10,601.27 297.31 1,971.70 315.15 197.95 1,080.00 1,140.08 1,000.00 272,528.16	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	121.04 4,398.82 3,015.57 215.00 466.50 350.00 -18.20 -1,651.27 -202.69 -171.70 994.85 -197.95 -197.95 -197.95 -197.95 -197.95	46.2 k 53.3 k 31.4 k 46.3 k 41.4 k 41.7 k 12.5 k 100.0 k 118.4 k 59.5 k 24.2 k 100.0 k 44.4 k 66.7 k 96.2 k

2009	

ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVA ILABLE BUDGET	PCT USED
11513260 500354 UTILITIES WATER 11513260 500355 UTILITIES SEMER 11513260 500365 UTILITIES SEMER 11513260 500401 VEHTCLE GASOLINE 11513260 500402 VEHTCLE DIESEL FUEL 11513260 500404 VEHTCLE MAINTENANCE 11513260 500500 RADIO OPERATION	1,500 1,200 5,951 8,603 6,377 5,660	0000	1,500 1,200 5,951 8,603 6,377 5,660	1,732.42 1,504.46 11,678.72 3,517.85 5,473.30 1,710.99	.00 .00 .00 .00 .00	-232.42 -304.46 -5,727.94 5,084.95 903.78 3,949.01 4.74	115.5%* 125.4%* 196.3%* 40.9% 85.9% 30.2% 98.4%
TOTAL PARKS	294,475	0	294,475	289,659.05	.00	5,815.77	98.0%
11513275 MTN. VIEW ACRES							
11513275 500200 NON CONTRACT SERVIC 11513275 500201 CONTRACT SERVICES 11513275 500307 BUILDING MAINTENANC	500 0 0 500	0 0 0	500 0 0	.00 89.27 60.00	.00 .00 .00	500.00 -98.27 -60.00	.0% 100.0%* 100.0%*
TOTAL MTN. VIEW ACRES	500	0	500	149.27	.00	351.73	29.7%
11513280 TOWN HALL/TOWN HALL ANNEX							
11513280 500100 FULL TIME SALARIES 11513280 500115 OVER TIME SALARIES 11513280 500125 PART TIME SALARIES 11513280 500125 PART TIME SALARIES 11513280 500151 SICK 11513280 500201 CONTRACT SERVICE 11513280 500201 CONTRACT SERVICES 11513280 500205 DUES 11513280 500206 EDUCATION 11513280 500206 EDUCATION 11513280 500207 TRAVEL 11513280 500207 TRAVEL 11513280 500200 TRAINING 11513280 500200 TRAINING 11513280 500200 SUPPLIES 11513280 500300 SUPPLIES 11513280 500300 SUPPLIES 11513280 500300 PRINTED SUPPLIES 11513280 500301 SMAILT TOOLS 11513280 500304 SMAILT TOOLS 11513280 500305 EQUIPMENT 11513280 500305 EQUIPMENT 11513280 500306 EQUIPMENT 11513280 500307 BUILDING MAINTENANC 11513280 500351 UTILITIES TELEPHONE	103,397 3,397 1,760 1,050 13,135 9,599 205 200 1600 10,600 10,600 3,850 8,850 4,500	000000000000000000000000000000000000000	103,397 1,760 1,055 9,599 200 160 10,600 10,600 10,600 3,850 4,500	108,451.39 .00 1,737.03 722.96 21,566.04 5,731.52 385.00 100.00 4,50 70.98 315.02 14,019.52 240.00 2,917.84 5,392.63 6,742.91	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	-5,054.07 2,751.11 1,760.00 -1,000.97 327.04 3,867.89 -180.00 -100.00 -155.50 -129.02 -325.00 -3,419.52 -141.47 -240.00 -300.00 -925.16 3,457.37 -242.91 -96.88	104.9%* 18.7% 08.236.0%* 68.9% 164.2%* 59.7% 187.9%* 50.0% 2.9% 2.9% 100.0%* 110.0%* 100.0%* 114.5%*
FOR 2009 13							
FOR 2009 13 ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVA ILABLE BUDGET	PCT USED
FOR 2009 13 ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVA ILABLE BUDGET	PCT USED
POR 2009 13	ORIGINAL APPROP 46,500 2,350 3,650 58,256 0 300 100	TRANPRS/ ADJSTMTS	### REVISED BUDGET 46,500 2,350 3,650 58,256 0 300 100	30,164.04 2,250.38 3,094.00 66,199.52 10.14 574.00	.00 .00 .00 .00 .00 .00 .00	AVAILABLE BUDGET 16,335.96 99.62 556.00 -7,94.52 -10.14 -274.00 100.00	PCT USED 64.9k 95.9k 84.9k 113.6k* 100.0k*
POR 2009 13 ACCOUNTS POR: 1000 GENERAL PUND 11513280 500352 UTILITIES FUEL OIL 11513280 500354 UTILITIES WATER 11513280 500355 UTILITIES SEWER 11513280 500355 UTILITIES ELECTRICI 11513280 500401 VEHICLE GASOLINE 11513280 500501 RADIO OPERATION 11513280 500501 RADIO MAINTENANCE	ORIGINAL APPROP 46,500 2,350 3,650 58,256 0 300 100 273,946	TRANPRS/ ADJSTMTS	46,500 2,350 3,650 58,256 0 300 100 273,946	30,164.04 2,250.38 3,094.00 66,199.52 10.14 574.00 272,413.54	.00 .00 .00 .00 .00 .00 .00 .00	AVAILABLE BUDGET 16,335.96 99.62 556.00 -7,943.52 -10.14 -274.00 100.00 1,532.14	PCT USED 64.9k 95.9k 84.9k 113.6k* 100.0k* 191.3k* 99.4k

FOR 2009 13

ACCOUNTS 1000	FOR: GENERAL PUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11514000	500501 RADIO MAINTENANCE	250	0	250	176.70	.00	73.30	70.7%
TOT	TAL AIRFORT	229,475	0	229,475	202,202.15	.00	27,272.53	88.1%
12015300	HISTORICAL COMMITTEE							
12015300) 500700 HISTORICAL COMMITTE	10,200	0	10,200	10,200.00	.00	.00	100.0%
TOT	TAL HISTORICAL COMMITTEE	10,200	0	10,200	10,200.00	.00	.00	100.0%
12015305	FOURTH OF JULY COMMITTEE							
12015305	500700 FOURTH OF JULY COMM	10,500	0	10,500	9,999.50	.00	501.50	95.2k
TOT	TAL FOURTH OF JULY COMMITTEE	10,500	0	10,500	9,999.50	.00	501.50	95.2%
12015315	SEACOAST SHIPYARD							
12015315	500700 SEACOAST SHIPYARD	400	0	400	400.00	.00	.00	100.0%
	TAL SEACOAST SHIPYARD	400	0	400	400.00	.00	.00	100.0%
12015320	VETERANS MEMORIAL							
12015320) 500700 VETERANS MEMORIAL	6,000	0	6,000	6,000.00	.00	.00	100.0%
	TAL VETERANS MEMORIAL	6,000	0	6,000	6,000.00	.00		100.0k
12015325	YCCA/SANFORD TRANSIT							
12015325	5 500700 YCCA/SANFORD TRANSI	15,294	0	15,294	15,294.00	.00	.00	100.0%
	TAL YCCA/SANFORD TRANSIT	15,294	0	15,294	15,294.00	.00		100.0%
12015335	CARING UNLIMITED							
12015335	5 500700 CARING UNLIMITED	3,000	0	3,000	3,000.00	.00	T V .00	100.0%
							~ y .	
FOR 20	009 13							
ACCOUNTS		ORIGINAL	TRANFRS/	REVISED			AVA ILABLE	
ACCOUNTS 1000	S POR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
1000					YTD EXPENDED 3,000.00	ENCUMBRANCES	BUDGET	
1000 	GENERAL FUND	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
TO:	TAL CARING UNLIMITED	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
12015340	GENERAL FUND TAL CARING UNLIMITED O CHILDREN'S CENTER	3,000	ADJSTMTS 0	3,000	3,000.00	.00	.00	USED
12015340 12015340	GENERAL FUND TAL CARING UNLIMITED O CHILDREN'S CENTER O 500700 CHILDREN'S CENTER	3,000 9,025	ADJSTMTS 0	3,000 9,025	3,000.00	.00	.00	100.0%
12015340 12015340 12015340	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER 500700 CHILDREN'S CENTER TAL CHILDREN'S CENTER	3,000 9,025	ADJSTMTS 0	3,000 9,025	3,000.00	.00	.00 .00	100.0%
12015340 12015340 12015360 12015360	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER 500700 CHILDREN'S CENTER TAL CHILDREN'S CENTER SANFORD FOOD PANTRY	3,000 9,025 9,025	0 0 0	3,000 9,025 9,025	3,000.00 9,025.00 9,025.00	.00	.00 .00	100.0% 100.0% 100.0%
12015340 12015340 12015360 12015360	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOO700 CHILDREN'S CENTER CHILDREN'S CENTER SAMPORD FOOD PANTRY	3,000 9,025 9,025	0 0 0	3,000 9,025 9,025	3,000.00 9,025.00 9,025.00 4,750.00	.00	.00 .00	100.0% 100.0% 100.0%
12015340 12015340 12015360 12015360 12015370	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOO700 CHILDREN'S CENTER TAL CHILDREN'S CENTER SANFORD FOOD PANTRY SOO700 SANFORD FOOD PANTRY TAL SANFORD FOOD PANTRY SOO. ME. AGENCY ON AGING	3,000 9,025 9,025 4,750 4,750	0 0 0	3,000 9,025 9,025 4,750	3,000.00 9,025.00 9,025.00 4,750.00	.00	.00 .00 .00	100.0k 100.0k 100.0k 100.0k
12015340 12015340 12015360 12015360 12015370	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOUTH SOUTH SET SENTER AND SANFORD FOOD PANTRY SOUTH SANFORD FOOD PANTRY TAL SANFORD FOOD PANTRY TAL SANFORD FOOD PANTRY	3,000 9,025 9,025	0 0 0	3,000 9,025 9,025	3,000.00 9,025.00 9,025.00 4,750.00	.00	.00 .00 .00	100.0% 100.0% 100.0%
12015340 12015340 12015360 12015360 12015370 12015370	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOO700 CHILDREN'S CENTER AL CHILDREN'S CENTER SANFORD FOOD PANTRY SOO700 SANFORD FOOD PANTRY TAL SANFORD FOOD PANTRY SOO. ME. AGENCY ON AGING SOO700 SO. ME. AGENCY ON A	3,000 9,025 9,025 4,750 4,750	0 0 0 0 0 0 0	3,000 9,025 9,025 4,750 4,750	3,000.00 9,025.00 9,025.00 4,750.00 4,750.00	.00	.00 .00 .00	100.0k 100.0k 100.0k 100.0k 100.0k
12015340 12015340 12015360 12015360 12015370 12015370	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOO700 CHILDREN'S CENTER SANFORD FOOD PANTRY SOO700 SANFORD FOOD PANTRY TAL SANFORD FOOD PANTRY SO. ME. AGENCY ON AGING SOO700 SO. ME. AGENCY ON AGING	3,000 9,025 9,025 4,750 4,750	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	9,025 9,025 9,025 4,750 4,750	3,000.00 9,025.00 9,025.00 4,750.00 4,750.00 1,300.00 1,300.00	.00	.00 .00 .00	100.0k 100.0k 100.0k 100.0k 100.0k
12015340 12015340 12015360 12015360 12015370 12015370 12015375	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOO700 CHILDREN'S CENTER SANFORD FOOD PANTRY SOO700 SANFORD FOOD PANTRY TAL SANFORD FOOD PANTRY SOO. ME. AGENCY ON AGING SOO700 SO. ME. AGENCY ON A TAL SO. ME. AGENCY ON AGING SOO. ME. AGENCY ON AGING	3,000 9,025 9,025 4,750 4,750	0 0 0 0 0 0 0	3,000 9,025 9,025 4,750 4,750	3,000.00 9,025.00 9,025.00 4,750.00 4,750.00 1,300.00 1,300.00	.00	.00 .00 .00 .00	100.0k 100.0k 100.0k 100.0k 100.0k
12015340 12015340 12015360 12015360 12015370 12015370 12015375 12015375	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOO700 CHILDREN'S CENTER SAMPORD FOOD PANTRY SOO700 SANFORD FOOD PANTRY TAL SANFORD FOOD PANTRY SOO. ME. AGENCY ON AGING SOO700 SO. ME. AGENCY ON A TAL SO. ME. AGENCY ON AGING SOO. ME. PARENT AWARENESS SOO700 SO. ME. PARENT AWARENESS	3,000 9,025 9,025 4,750 4,750 1,300 1,300	ADJSTMTS 0 0 0 0 0 0	9,025 9,025 9,025 4,750 4,750 1,300 1,300	3,000.00 9,025.00 9,025.00 4,750.00 4,750.00 1,300.00 1,300.00	.00	.00 .00 .00 .00	100.0k 100.0k 100.0k 100.0k 100.0k 100.0k
12015340 12015340 12015360 12015360 12015370 12015370 12015375 12015375	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOUTH	3,000 9,025 9,025 4,750 4,750 1,300 1,300	ADJSTMTS 0 0 0 0 0 0 0	9,025 9,025 9,025 4,750 4,750 1,300 1,300	3,000.00 9,025.00 9,025.00 4,750.00 4,750.00 1,300.00 1,300.00 1,000.00	.00	.00 .00 .00 .00	100.0k 100.0k 100.0k 100.0k 100.0k 100.0k 100.0k
12015340 12015340 12015360 12015360 12015370 12015370 12015375 12015375 12015375	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOO700 CHILDREN'S CENTER SANFORD FOOD PANTRY SOO700 SANFORD FOOD PANTRY TAL SANFORD FOOD PANTRY SOO, ME. AGENCY ON AGING SOO700 SO. ME. AGENCY ON A TAL SO. ME. AGENCY ON AGING SOO. ME. PARENT AWARENESS SOO700 SO. ME. PARENT AWARENESS	3,000 9,025 9,025 4,750 4,750 1,300 1,300	ADJSTMTS 0 0 0 0 0 0	9,025 9,025 9,025 4,750 4,750 1,300 1,300	3,000.00 9,025.00 9,025.00 4,750.00 4,750.00 1,300.00 1,300.00	.00	.00 .00 .00 .00	100.0k 100.0k 100.0k 100.0k 100.0k 100.0k
12015340 12015340 12015360 12015370 12015379 12015379 12015379 12015379 12015379	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOO700 CHILDREN'S CENTER SANFORD FOOD PANTRY SOO700 SANFORD FOOD PANTRY SOO, ME. AGENCY ON AGING SOO700 SO. ME. AGENCY ON A TAL SO. ME. AGENCY ON AGING SOO. ME. AGENCY ON AGING SOO. ME. PARENT AWARENESS SOO700 SO. ME. PARENT AWAR TAL SO. ME. PARENT AWARENESS TRAPTON SENIOR CITIZEN CENTER	3,000 9,025 9,025 4,750 4,750 1,300 1,300 1,000 1,000	ADJSTMTS 0 0 0 0 0 0 0	3,000 9,025 9,025 4,750 4,750 1,300 1,300	3,000.00 9,025.00 9,025.00 4,750.00 4,750.00 1,300.00 1,300.00 1,000.00 1,000.00	.00	.00 .00 .00 .00	100.0k 100.0k 100.0k 100.0k 100.0k 100.0k 100.0k 100.0k
12015340 12015340 12015360 12015360 12015370 12015375 12015375 12015380 12015380	GENERAL FUND TAL CARING UNLIMITED CHILDREN'S CENTER SOO700 CHILDREN'S CENTER SANFORD FOOD PANTRY SOO700 SANFORD FOOD PANTRY TAL SANFORD FOOD PANTRY SOO. ME. AGENCY ON AGING SOO700 SO. ME. AGENCY ON A TAL SO. ME. AGENCY ON AGING SOO. ME. PARENT AWARENESS SOO. ME. PARENT AWARENESS TAL SO. ME. PARENT AWARENESS TAL SOO TRAFTON SENIOR CITIZEN CENTER	3,000 9,025 9,025 4,750 4,750 1,300 1,300 1,000 1,000	ADJSTMTS 0 0 0 0 0 0 0	3,000 9,025 9,025 4,750 4,750 1,300 1,300	3,000.00 9,025.00 9,025.00 4,750.00 4,750.00 1,300.00 1,300.00 1,000.00 1,000.00	.00	.00 .00 .00 .00	100.0k 100.0k 100.0k 100.0k 100.0k 100.0k 100.0k 100.0k

POR	2009	1.2

ACCOUNTS POR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL HOMEHEALTH - VISITING NURSES	5,000	0	5,000	5,000.00	.00	.00	100.0%
12015390 CHILD ABUSE PREVENTION COUNCIL							
12015390 500700 CHILD ABUSE PREVENT	1,400	0	1,400	1,400.00	.00	.00	100.0%
TOTAL CHILD ABUSE PREVENTION COUNCIL	1,400	0	1,400	1,400.00	.00	.00	100.0%
12015395 YCCA CORPORATION							
12015395 500700 YCCA CORPORATION	6,318	0	6,318	6,319.00	.00	.00	100.0%
TOTAL YCCA CORPORATION	6,318	0	6,318	6,319.00	.00	.00	100.0%
12015405 LITERACY VOLUNTEERS OF SANFORD							
12015405 500700 LITERACY VOLUNTEERS	18,000	0	18,000	19,000.00	.00	.00	100.0%
TOTAL LITERACY VOLUNTEERS OF SANFORD	18,000	0	18,000	19,000.00	.00	.00	100.0%
12015435 NASSON COMMUNITY CENTER							
12015435 500700 NASSON COMMUNITY CE	5,000	0	5,000	5,000.00	.00	.00	100.0%
TOTAL NASSON COMMUNITY CENTER	5,000	0	5,000	5,000.00	.00	.00	100.0%
12015440 STRATEGIES FOR A STRONGER SANF							
12015440 500700 STRATEGIES FOR A ST	5,000	0	5,000	5,000.00	.00	.00	100.0%
TOTAL STRATEGIES FOR A STRONGER SAME	5,000	0	5,000	5,000.00	.00	.00	100.0%
12015445 BIDDEFORD FREE CLINIC							
12015445 500700 BIDDEFORD FREE CLIN	400	0	400	400.00	.00	.00	100.0%
FOR 2009 13							
ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL BIDDEFORD FREE CLINIC	400	0	400	400.00	.00	.00	100.0%
12015450 YORK COUNTY FOOD RESCUE							
12015450 500700 YORK COUNTY FOOD RE	2,000	0	2,000	2,000.00	.00	.00	100.0%
TOTAL YORK COUNTY FOOD RESCUE	2,000	0	2,000	2,000.00	.00	.00	100.0%
12516510 GOODALL MEMORIAL LIBRARY							
12516510 500700 GOODALL MEMORIAL LI	410,315	0	410,315	410,315.00	.00	.00	100.0%
TOTAL GOODALL MEMORIAL LIBRARY	410,315	0	410,315	410,315.00	.00	.00	100.0%
12516515 SPRINGVALE PUBLIC LIBRARY							
12516515 500700 SPRINGVALE PUBLIC L	157,736	0	157,736	157,736.00	.00	.00	100.0%
TOTAL SPRINGVALE PUBLIC LIBRARY	157,736	0	157,736	157,736.00	.00	.00	100.0%
12517420 OAKDALE CEMETERY							
12517420 500100 FULL TIME SALARIES 12517420 500115 OVER TIME SALARIES 12517420 500125 PART TIME SALARIES 12517420 500020 PART TIME SALARIES 12517420 500200 ADVERTISING 12517420 500300 SUPPLIES 12517420 500301 POSTAGE 12517420 500301 POSTAGE 12517420 500302 OFFICE SUPPLIES 12517420 500303 PRINTED SUPPLIES 12517420 500304 SMALL TOOLS 12517420 500304 SMALL TOOLS 12517420 500305 EQUIPMENT 12517420 500306 EQUIPMENT 12517420 500307 BUILDING MAINTENAN	30,900 0 42,436 375 125 4,500 40 50 100 200 4,000	000000000000000000000000000000000000000	30,900 0 42,436 375 125 4,500 50 1000 4,000	33,040.84 35.82 21,184.68 125.00 5,685.62 .00 -44.32 .00 16.19	.00 .00 .00 .00 .00 .00	-2,140.84 -35.82 21,251.32 250.00 125.00 -1,185.62 40.00 94.32 100.00 183.81 4,000.00	106.9%* 100.9% 49.9% 33.3% .0% 126.3%* .0% 89.6% 9.1%
12517420 500307 BUILDING MAINTENANC	500	ŏ	500	217.66	.00	292.34	43.54

FOR 2009 13 ORIGINAL APPROP REVISED BUDGET ACCOUNTS FOR: 1000 GENERAL FUND TRANFRS/ ADJSTMTS AVAILABLE BUDGET YTD EXPENDED RNCUMBRANCES 12517420 500351 UTILITIES TELEPHONE 12517420 500354 UTILITIES WATER 12517420 500355 UTILITIES SEWER 12517420 500355 UTILITIES ELECTRICI 12517420 500400 VEHICLE OPERATION 12517420 500401 VEHICLE GASOLINE 12517420 500401 VEHICLE DIESEL FUEL 564.76 113.0%* 120 200 360 500 1,500 120 200 360 500 1,500 175.83 .04 48.84 1.137.70 12517420 500404 VEHICLE MAINTENANCE 1,000 120.13 1,000 TOTAL OAKDALE CEMETERY 88,706 88,706 63,065.21 25,640.79 71.1% 0 .00 12517425 RIVERSIDE CEMETERY 12517425 500700 RIVERSIDE CEMETERY 39,500 0 39,500 39,500.00 .00 .00 100.0% TOTAL RIVERSIDE CEMETERY 39,500 39,500 39,500.00 .00 100.0% 0 .00 13000000 DEBT 13000000 500932 GENERAL OBLIGATION 1,346,938 0 1,346,938 1,341,016.17 .00 5,921.83 99.6% 1,346,938 1,341,016.17 TOTAL DEBT 1,346,938 .00 5,921.83 13500190 MISCELLANEOUS 13500190 500933 TIF FINANCING PLAN 0 0 0 291,840.41 .00 -291,840.41 100.0k* TOTAL MISCELLANEOUS 291,840.41 .00 -291,840.41 100.0% 13500195 MISCELLANROUS 13500195 500930 BANK SERVICE CHARGE 1,015.38 .00 -1,015.39 100.0k* TOTAL MISCELLANEOUS 1,015.38 -1,015.39 100.0% .00 14000000 RESERVE ACCOUNTS 14000000 500934 PAYROLL RESERVE 21,668 21,669.00 21,668 FOR 2009 13 ACCOUNTS FOR: 1000 GENERAL FUND ENCUMBRANCES YTD EXPENDED TOTAL RESERVE ACCOUNTS 21,668 0 21,668 21,669.00 .00 .00 100.0% 14500000 COUNTY TAX 14500000 500925 COUNTY TAX 754,624 0 754,624 754,623.96 .00 .04 100.0% TOTAL COUNTY TAX 754,624 754,624 754,623.96 .04 100.0% .00

To view the full copy of the Municipal Audit please visit the Town Website at WWW.SANFORDMAINE.ORG

FINANCIAL STATEMENT PRESENTATION

June 30. 2009

Financial Overview

Presented by: Hank Farrah

RUNYON KERSTEEN OUELLETTE

The Town of Sanford completed the financial audit process. The Town has received an unqualified opinion for fiscal year 2009.

Further, the Town had one significant deficiency required to be reported under *Government Auditing Standards* and three findings related to its administration of federal awards.

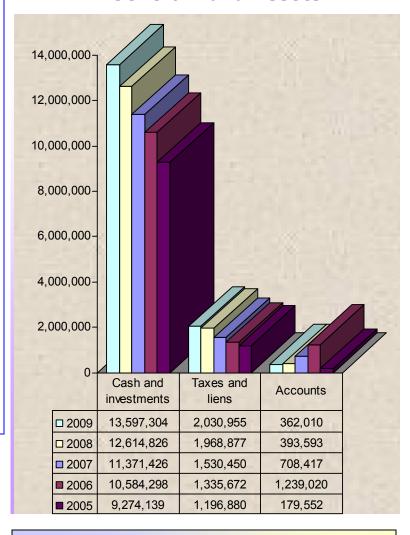
The remainder of this publication is dedicated to providing you with the financial results for fiscal year 2009 as well as trend information for certain areas.

INSIDE

- 1. Assets
- 2. Liabilities And Fund Equity
- 3. Revenues Table
- 4. Expenditure Table
- 5. Fund balance analysis
- **6.** General Fund revenues and expenditures
- 7. Components of net assets and reconciliation
- 8. Comparisons to other municipalities

Key Performance Indicators

General Fund Assets



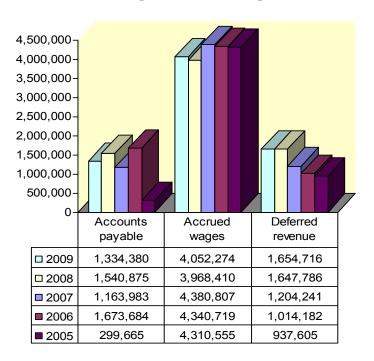
SUMMARY OF SIGNIFICANT CHANGES

• The increase in cash of nearly \$1 million is mainly attributable to revenues exceeding expenditures during the year. The cash balance is shown net of interfund payables so that it reflects the true General Fund cash position.



70WN OF SANFORD

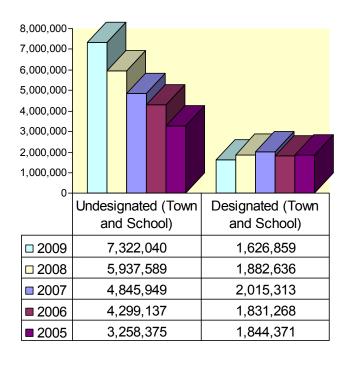
GENERAL FUND LIABILITIES



SUMMARY OF SIGNIFICANT CHANGES

- Changes in accounts payable and accrued liabilities are simply a result of the timing of payments at year end.
- The largest component of accrued wages is teacher summer salaries (\$3,916,817). Teacher summer salaries represent payroll earned prior to June, 30 2009, but paid in July and August of 2009. This amount is not accrued for budgetary purposes.
- Deferred revenue represents taxes still unpaid 60 days after the end of the year. These amounts are not recognized as revenues in the current year.

GENERAL FUND BALANCE



SUMMARY OF SIGNIFICANT CHANGES

- Designated fund balance changes annually based on the status of capital improvements as well as amounts used toward the subsequent year budget. Detail can be seen in the notes to the financial statements (page 29).
- Undesignated fund balance (town and school) has increased by \$1,384,451 as a result of operations. Total fund balance increased by \$1,128,674. Undesignated fund balance is 13.2% of general fund budget at 6/30/09. RKO typically recommends approximately 8-16% of budget or one to two month's expenditures.



GENERAL FUND REVENUES

	Budget	Actual	Variance
Taxes	26,690,122	26,606,993	(83,129)
Licenses, permits and fees	1,275,198	1,323,701	48,503
Intergovernmental	25,273,607	26,061,740	788,133
Investment income	300,000	346,191	46,191
Other	139,148	298,839	159,691
Total revenue	53,678,075	54,637,464	959,389
Budgeted use of fund balance	1,747,081	-	(1,747,081)
Total revenue and other sources	55,425,156	54,637,464	(787,692)

SUMMARY OF SIGNIFICANT VARIANCES

- •Intergovernmental revenues came in over budget due to receiving more education revenues than anticipated.
- •Other revenues had a positive variance due to the employee benefit receipts and the sale of surplus property.



GENERAL FUND EXPENDITURES

	Budget	Actual	Variance
General government	4,731,810	4,800,054	(68,244)
Public services	1,891,690	1,819,678	72,012
Public safety	7,001,317	6,972,460	28,857
Public works	3,939,453	3,984,407	(44,954)
County tax	754,624	754,624	-
Education	33,611,877	32,517,873	1,094,004
Other	465,336	314,523	150,813
Capital improvement	1,682,111	956,286	725,825
Debt service	1,346,938	1,341,016	5,922
Total expenditures	55,425,156	53,460,921	1,964,235

SUMMARY OF SIGNIFICANT VARIANCES

- Detail for departmental expenditures can be seen starting on pages 39-41 of the financial statements
- The favorable variance in capital improvements has been carried forward for ongoing projects as designated fund balance.
- The budgeted overlay of \$190,096 is located in other.
- Education was under budget due to salary and benefit savings, as well as a freeze being put on nonessential expenditures.

Runyon Kersteen Ouellette

Change in Total Fund Balance

	<u>2009</u>
Change in fund balance:	
Favorable revenue variance	959,389
Favorable expenditure variance	1,964,235
Use of prior year designated balances	(612,081)
Use of prior year Town undesignated balance	(650,000)
Budgeted use of school surplus	(485,000)
Increase in teacher summer salaries	(47,869)
Total change in fund balance	1,128,674
Fund balance 7/1/08	7,542,469
Fund balance 6/30/09	8,671,143

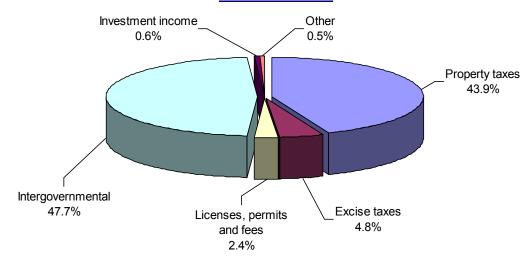
Fund balance comparison

	<u>2009</u>	2008
Fund balance:		
Unreserved:		
Designated - subsequent year (Town)	650,000	650,000
Designated - capital plan	725,825	612,081
Designated - School Department	225,000	585,000
Designated - Adult Education	26,034	35,555
Undesignated - School Department	(417,220)	(1,923,172)
Undesignated - Town	7,739,260	7,860,761
Total fund balance	8,948,899	7,820,225

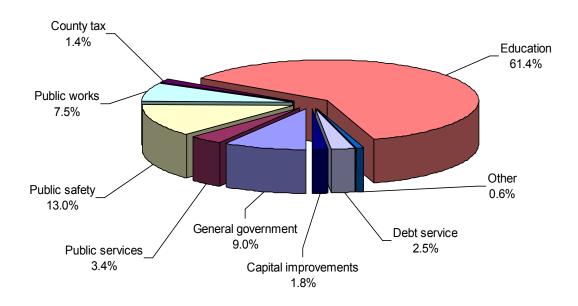


2009 REVENUES AND EXPENDITURES – GENERAL FUND

Revenues

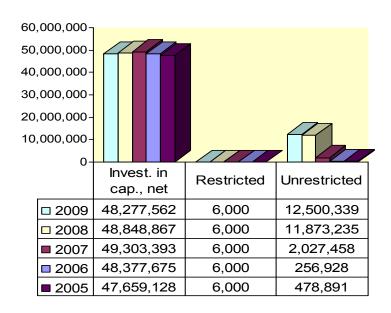


Expenditures





COMPONENTS OF NET ASSETS



SIGNIFICANT RECONCILING ENTITY-WIDE AJUSTMENTS

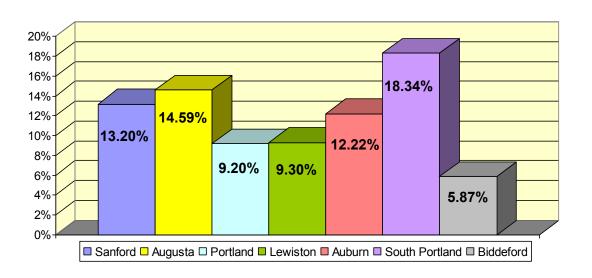
- Recording capital assets net of accumulated depreciation
- Eliminating interfund balances.
- Eliminating deferred revenue.
- Recording long-term debt, capital leases and accrued vacation/sick.

GOVERNMENTAL FUNDS NET ASSET - RECONCILIATION

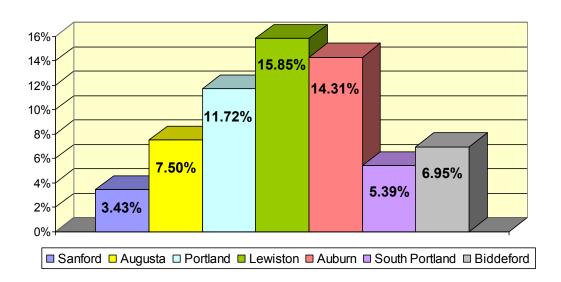
Fund Balance Governmental Funds (Statement 3)	15,027,493		
Amounts reported for governmental activities in the			
statement of net assets are different because:			
Capital assets used in governmental activities are			
not financial resources and, therefore, are not			
reported in the funds.	53,894,310		
Other long-term assets are not available to pay			
current period expenditures and, therefore,			
are deferred in the funds.	1,654,716		
Long-term liabilities, including bonds payable,			
are not due and payable in the current period,			
and therefore, are not reported in the funds.	(9,792,618)		
Net assets of governmental activities (Statement 1)	60,783,901		



UNDESIGNATED FUND BALANCE AS A % OF BUDGET COMPARED TO OTHER CITIES



DEBT SERVICE AS A % OF BUDGET COMPARED TO OTHER CITIES





FINAL WORDS

This presentation is intended as a tool to assist the Town Council and management in understanding its financial operating results.

The information contained in this publication should be read in conjunction with the audited financial statements and

related disclosures and should not be used for any other purposes without the expressed consent of

RUNYON KERSTEEN OUELLETTE

Please contact us at 207-773-2986 or 1-800-486-1784 20 Long Creek Drive, South Portland, ME 04106



ANNUAL TOWN REPORT

2008



2009



Town Report Committee: Councilor Anne Marie Mastraccio Sherry Lord

Special Thanks: Dan Martineau, IS Department







