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# Annual Report of the Municipal Officers of the Town of Brooks for the Municipal Year 1919

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OF THE

# MUNICIPAL OFFICERS

OF THE TOWN OF

BROOKS

FOR THE MUNICIPAL YEAR 1919

AUGUSTA:
PRESS OF CHARLES E. NASH & SON
1920

OF THE

# MUNICIPAL OFFICERS

OF THE TOWN OF

# BROOKS

FOR THE MUNICIPAL YEAR 1919

AUGUSTA:
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1920

#### TOWN OFFICERS

Moderator

A. B. PAYSON

Selectmen

E. C. HOLBROOK W. C. DEERING F. H. QUIMBY

Town Clerk-O. W. LANE

Treasurer—A. B. PAYSON

Superintendent of Schools-E. L. TONER

School Board

R. E. WEBBER

H. H. HUTCHINSON

G. H. RYDER

Collector

A. J. LOWE

#### SELECTMEN'S REPORT

#### To the Citizens of Brooks:

We hereby submit our annual report of the financial affairs of the town for the fiscal year ending February 21, 1920.

### VALUATION OF THE PROPERTY IN TOWN APRIL 1, 1919

Real and personal estate	 \$372,563 00
Number of polls	161
Number of polls not taxed.	33
Poll tax	 \$3 00
Rate of taxation	 .035

#### APPROPRIATIONS 1919

State tax	07
County tax 540	
Common Schools 3,000	00
Poor 100	00
Roads and bridges 2,000	
Contingent 1,000	00
Text books 100	00
Interest800	
Repair of school houses 225	00
Material for roads and bridges 150	00
Memorial Day 20	00
Street lights 276	00
Maintenance of State roads 200	00
Fire department 500	00

Physical apparatus Improvement of State Aid road Repair of Lacrosse road For collecting taxes	250 210 100 533 200 200 400	00 00 00 00 00 00 00
Total commitment.		\$15,022 71
The town authorized the Selectmen	to	
to reduce the tax rate of 1919.		# - <b>,</b>
ROADS AND BRIDGE	S	
Town Appropriated \$2,	000	00
	200	
State Aid maintenance	200	00
Rec'd from State Fifty-fifty Fund	50	00
		\$2,450 00
S. J. Roberts, Commissione	? <i>[</i>	
Paid Geo. H. Ryder	8	00
M. L. Fogg		00
Ernest Gould	14	00
Eleazor Danforth	6	00
A. W. Lane	77	85
R. J. Kenney	159	00
Harry Bradford		75
Sidney Penney	6	00
R. E. Webber		20
E. R. Knowlton	197	
W. D. Bennett	132	
Clifton Roberts	16	50

S. F. Ryan	52 50
M. S. Knowlton	$126 \ 50$
Charles Mixer	137 89
Alice Clarey	3 00
Earl Gibbs	$22 \ 50$
Fred Crocker	10 50
Maurice West	12 00
M. M. Leonard	6 30
L. A. Smith.	53 00
Geo. Stimpson	45 65
Harry Stimpson	9 00
R. B. Prime	153 25
Emery Merrithew	9 00
Geo. Lacrosse	60 25
Herbert Lovely	16 00
Ira Bowden	4 55
B. F. Stimpson	11 00
Clarence Forbes	9 00
R. J. Kenney	163 50
H. E. Jenkins	9 00
A. O. Payson	$53 \ 50$
John Knowlton	1 50
W. L. railey	$14 \ 35$
C. L. Bennett	13 88
F. A. Moulton	4 50
Roberts & Son	4 - 50
B. F. Wentworth	26 70
A. E. Kilgore	$6\ 40$
O. R. McAndlass  John Loon	7 20
John Loon	6 00
F. W. Gibbs, maintenance	9 30
State Treasurer for patrol	406 - 51
L. F. Murch	7 50
H. E. Moody John W. Hobbs	12 00
John W. Hobbs	16 50
Heirs of M. J. Dow	3 00

R. A. Hall Chas. H. Roberts	5 00 167 00		
W. E. Hall	8 00		
Good Roads Machinery Co			
Total .	\$	32,770	76
Overdrawn		\$320	76
Unpaid bill		\$333	60
MATERIAL FOR ROADS ANI	BRID	GES	
Appropriation		\$150	00
Paid A. B. Payson, plank			
Berger Mfg. Co.	9 00		
W. L. Boyd, bridge plank			
Brooks Farmers' Union	23 70		
Geo. 11. Hyder, graver		\$201	21
Overdrawn		\$ 51	21
OBSERVANCE OF MEMORI	IAL DA	Y	
Town Appropriated		\$ 20	00
STATE ROAD			
Town Appropriated			
Rec'd from State	689 60		
Total	\$	1,222	60
Paid R. J. Kenney	\$ 75 00	,	
B. F. Stimpson	$75 \ 50$		
George Stimpson .	46 00		
Charles Mixer	90 00		

A. F. Gibbs A. W. Lane W. D. Bennett M. S. Knowlton E. R. Knowlton F. H. Brown L. A. Smith Clyde Smith S. V. Roberts Albion Reynolds H. H. Webb C. Roberts Guy Twombley H. F. Smith A. E. Chase Co. Lewis Cook J. F. Cilley R. B. Prime	110 00 45 00 48 31 67 81 97 50 8 00 27 00 28 40 76 50 30 00 51 60 122 75 7 50 5 00 21 75 8 00 52 76 128 50
Overdrawn	\$1,222 88 \$ 28
MOULTON HILL	
Town Appropriated Rec'd from State  Total Paid C. E. Ulmer Hall-Ellis Co. E. R. Knowlton	\$400 00 561 10 
A. W. Lane R. J. Kenney M. S. Knowlton S. J. Roberts C. H. Roberts Charles Mixer	4 50 40 50 34 50 81 54 80 66 60 00

Berger Mfg. Co. Albion Reynolds L. A. Smith A. B. Payson F. W. Curtis & Son George Stimpson A. E. Chase Co. F. R. York	29 40 65 37 2 12 23 13	50 66 80 86 00 05	\$996	
Overdrawn			\$ 35	04
FIRE DEPARTMENT	Γ			
Appropriation			\$500	00
Paid A. E. Chase Co.	\$161	72		
American-LaFrance Fire Engine				
Co.	44			
R. A. Borden		00		
A. R. Pilley, insurance, 3 years.		70		
D. B. Plummer		92		
Central Maine Power Co., lights		00		
Cooper & Co., lumber		90		
Harry E. Walker, work on engine		90		
A. E. Chase Co.		84		
E. C. Boody		25		
E. G. Roberts		20		
J. E. Ellis		48		
John Loon		00		
Raymond Quimby	1	50		
Total			\$392	70
Unexpended			\$107	30
Bills not paid			\$ 40	

ANNUAL REPORT			9
SUPPORT OF POOR			
Appropriation Paid F. R. York, for transients		00 10	
Unexpended	\$	89	50
STREET LIGHTS			
Appropriation Paid Central Maine Power Co.		76 276	
PURCHASE OF TYPEWRITERS			
Appropriation Paid Royal Typewriter Co. \$70 00 Underwood Typewriter Co. 70 00 L. C. Smith Typewriter Co. 70 00		10	00
ABATEMENTS	\$2	210	00
To A. J. Lowe, Collector 1919			
Hannah Small\$ 5 25Ambrose Bucklin6 50Ira Flanders3 00C. W. Vincent3 00Norman Pendleton3 00Bert Lane3 00	) ) )		
Total	\$	23	75
ABATEMENTS			
To J. G. Stimpson, Collector 1913-1914	\$	84	28

#### **INTEREST**

Appropriation	\$800 00
Paid Interest on old bonds \$120 00	)
Interest on schoolhouse bond . 240 00	)
Interest on interest bearing town orders 252 50	)
Interest on temporary loans 304 96	•
-	-
Total	\$917 46
Overdrawn	<b>\$117</b> 46
COMPENSATION OF COLLECTOR 1	919
Appropriated	\$200 00
Paid A. J. Lowe	\$200 00
Paid J. G. Stimpson, Collector for 1913-	
1914	<b>\$105</b> 00
Overdrawn .	\$105 00
BORROWED MONEY	
Temporary loans to pay current expenses we during the year as follows:—all from Waldo March 12, \$2.000; March 26, \$1,000; May 14 June 7, \$1,000; July 1, \$1,000; August 29, \$1, tember 21, \$1,000; August 14, \$1,000. The were all paid in February 1920.	Γrust Co. 4, \$1,000; 000; Sep-
CONTINGENT EXPENSES	
Appropriated by Town	\$1,000 00
Compensation of Town Officers	
Paid:	
A. B. Payson, services as moderator. \$ 7 00 O. W. Lane, serv. and exp. as town clerk 11 00	

A. E. Kilgore, reporting, births & deaths

A. J. Lowe, night watch July 3.....

R. F. Dunton, legal advice.

2 00

2 00

4 25

3 00

<ul> <li>A. R. Pilley, office supplies for selectmen</li> <li>E. C. Holbrook, attend'g hearing on Moulton Hill at Augusta</li> <li>E. C. Holbrook, attending meeting of State Assessors</li> <li>F. R. York, for dinners</li> <li>Lydia E. Nickerson, for Mothers' aid</li> </ul>	8 3 12	37 50 00 00 00		
Grand Total			\$997	62
Unexpended	DIM			00
OUTSTANDING INTEREST BEA ORDERS	RIN	JI	OWN	١
<ul> <li>H. W. Littlefield, loan for heating and ventilating plant of school house .\$</li> <li>City National on 1917 class of bonds.</li> <li>H. H. Webb, loan to pay for hose.</li> <li>H. H. Webb, engine loan</li> <li>H. W. Littlefield, loan for hose.</li> <li>City National Bank, loans for 1914.</li> <li>Waldo Trust Co., loan to reduce the tax rate for 1919</li> </ul>	1,170 390 281 250 366 2,000	00 00 73 00 00 00		
Total		\$	6,557	73
RECAPITULATION				
Receipts				
Tax levy 1919				-51 * - 1 -

State, Agricultural School Fund 148 State, Free High school 500	00 23 76 75 10 60 00 00 50 33 36 80 86 00 00
Waldo Trust Co., loan 1,500	00
	<b>-\$20,879</b> 86
Expenditures	
State tax       \$2,818         County tax       540         Roads and bridges       2,770         Maintenance roads and bridges       201         State road       1,222         Moulton Hill       996         Fire department       392         Support of transients       10         Street lights       276         Typewriters       210         Abatements       108         Interest       917         Tax Collectors       305	75 76 21 88 14 70 50 00 00 03 46

14

Common Schools Contingent High School Text books School supplies Smith-Hughes. Repair of school house	997 3,374 103 120 40	62 30 83 50 51	
Paid old orders	0-00-00-0	26	
Total		\$20,055	58
Receipts exceed the Expenditures,		\$824	.82
STANDING OF THE T	OWN		
Resources			
200 Shares B. & M. H. L. R. R. Stock \$1			
Due on tuitions			
Due on Mothers' Aid from State		00	
Due from Sinking Fund Due from cash in treasury	1,895	16	
Total		-\$18,260	94
Liabilities			
Due on old bonds	3,000	00	
Due on school house bonds	6,000	00	
Due on interest bearing town orders.	6,557	73	
Due on unpaid bills	1,201	35	
Total		-\$16,759	08
Resources exceed liabilities Reduction for the year, \$797.60.		\$1,501	86

Respectfully submitted,
E. C. HOLBROOK,
W. C. DEERING,
F. H. QUIMBY,
Selectmen of Brooks.

#### REPORT OF TRUSTEES OF SINKING FUND

Amount in Sinking Fund Feb. 15, 1919 \$1,150	07
June 1919 R. R. Dividend 280	00
December 1919 R. R. Dividend 288	00
Telegraph tax 129	54
Interest on investments 47	$5\overline{5}$

Feb. 15, 1920 Amount in Sinking Fund \$1,895-16

Deposited in Savings Department City National Bank of Belfast, book number 1429.

A. E. KILGORE,W. E. BARKER,E. A. CARPENTER,Trustees of Sinking Fund.

# TREASURER'S REPORT

Brooks, Maine, February 21, 1920.

# Receipts

Rec'd	from f	ormer Treasurer	§ 153	33	
Rec'd	from A	A. J. Lowe, Coll 1919. 1	3,522	71	
		J. G. Stimpson, Coll. 1913-			
191	1		284	36	
Rec'd	from (		60		
				-\$14,021	20
State	Treas.,	State pensions.	3 216	00	
	"	Dependent families of sol-			
		diers	78	86	
		Dependent Mothers' Aid.	21	00	
		Highway Department	50	00	
		Agri. School fund.	148	36	
		Free High school	500	00	
		Dog license refund	4	23	
	66	School and Mill fund.	556	76	
66	66	Common school fund			
**		R. R. & Tel. tax			
	66	Highway Department			
		Improvement State road.			
4.		Industrial Education.			
	• •	High school Equalization	325	00	
		_		\$4,441	20
$\operatorname{Fre}$	m Tuit	ions:		,	
Town	of Wal	do	\$ 24	00	
	of The		0.1		

Town of A. R. V. Lewis I. Town of Town	of Jackson       280 5         of Waldo       36 0         Wellman, Winterport       18 0         Libby, Winterport       18 0         of Swansville       24 0         of Thorndike       36 0         of Monroe       402 0         of Jackson       180 0	00 00 00 00 00 00
	Miscellaneous	
Rec'd f	from W. C. Austin, fire house d'r \$ 3 0 " H. W. Littlefield, town	00
	order No. 44 600 (	00
"	" Webber Stimpson, grave	
	yard lot 200 (	
66	" R. R. Dividends 568 (	
"	"O. W. Lane, dog license. 33 (	00
• •	" L. E. Godding, pool room	
	license 10 (	00
66	" C. W. Ryder, grass school	
	house lot 7 5	50
	" Selectmen's interest orders 10,500 (	00
		\$11,921 50
	Total receipts	\$31,426 40
	Disbursements	
		0.0

Paid State pensions		.S 216		
State tax		2,818	07	
County tax		540	75	
State Treasurer, do	og license	33	00	

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Trustees Sinking Fund	697	54	
Selectmen's orders	26,296	76	
		-\$30,602	12
Balance in Treasury		824	28
			-
		\$31.426	40

Respectfully submitted,

A. B. PAYSON,

Treasurer of Brooks.

#### REPORT OF SUPERINTENDENT OF SCHOOLS

To the School Committee and Citizens of Brooks:

It is my pleasure to submit my second annual report of the Brooks schools.

You will find at the end of my report a statistical report on enrollment and attendance for the school year ending July 1, 1919. The report shows a total average attendance in the grades of 77.9 per cent. which was very good for last year when there was so much sickness in many localities.

In the High School the total average attendance was 85.2 per cent. which was also very good. In the grades the same teachers were maintained throughout the year which tends for much greater efficiency than when several changes are necessary.

The eye and ear test has been given according to law and the parents notified where necessary.

A copy of the new State course of study has been given to each teacher to be used as a guide to supplement the course of study now in use in the schools As the State course is based upon only eight years of work and the nine grade system is in use here the State course cannot be followed exactly.

It is desired that more parents visit the schools as this is the only means by which they may know the teacher and have personal knowledge of the work and conduct of the school.

#### THE JUNIOR HIGH SCHOOL PLAN

The Junior High School Plan adopted at the beginning of the fall term 1919 is working out very satisfactorily. Mr. Taylor, State Agent for Secondary Schools expressed himself as very much pleased with the plan of work as being carried on. This plan combines the eighth and ninth grades and Freshman Class into a Junior High School and leaves only three classes for the Senior High School. It relieves much congestion which existed in the Senior High School and allows for departmental teaching down to the eighth grade where it is considered advisable. It also brings the advantage here that the eighth and ninth grades get thirty-six weeks of school per year rather than thirty. This gives twelve more weeks schooling than they formally received before entering High School which of course means considerably better preparation for the regular High School work. The system helps to interlock the grade and High School work and eliminates to some extent the abrupt change from one to the other. It also tends to carry more pupils into High School work. The State also allows the teacher of the Junior High School to be paid from either common school or high school funds or from both.

#### REPAIRS

During the summer the school house was thoroughly cleaned, the floors oiled and the walls painted where necessary. As the suction rod on the pump had broken several times in the past year it was thought advisable to put in a new one as the cost of repairing when there was a break was considerable, so a new suction rod and suction pipe was purchased and installed and has given no trouble since. A new bubbling fountain had

to be put in on the second floor. Curtains were purchased for the east side of the building as there had never been any on that side and the light was much too strong for the eyes of the children. Some new seats were purchased and installed in the Junior and Senior High schools. It was also necessary to place a support under the second landing as it had settled to quite an extent.

#### STATISTICAL TABLE

#### Year Ending July 1, 1919

#### Enrollment

	Boys	Girls	Total A	Av. Att.
Primary	33	21	54	37
Intermediate	19	23	42	35.6
Grammar	18	13	31	26.1
Payson	O	5	5	4.1
	70	62	132	102.8
High School	18	36	54	46.0

#### COMMON SCHOOL ACCOUNT

#### Resources

Appropriation	 \$3	,000	00
School and Mill Fund		556	76
Common School Fund		660	
	_		<b>\$</b> 4,217 51

### Expenditures

Teachers' wages		 							\$ 1,875	50
Fuel										
Janitor's wages									0.40	25

Conveyance	1,217	50		
Overdrawn 1917-18	75	48		
-		\$4	,085	41
Balance unexpended Due and unpaid on Common Schools Feb. 13, 1920			132 206	
Paid Teachers				
Mabel Rose.	\$430	00		
Carrie Hobbs	276			
Ethel Cochrane	333			
Eva L. Toner	407			
Martha Payson	224			
Priscilla Nickels	205			
-		\$1	,875	50
Paid for Fuel				
A. E. Chase Co.	<b>\$</b> 316	67		
W. E. Harding	8	25		
Bacon & Robinson Co.	237	53		
Maine Central R. R	43	36		
M. Fogg		25		
Winslow Ryder		50		
A. E. Payson		00		
J. E. Ellis		12		
Frank LaPage	16	00		
	-		\$670	68
Paid for Janitor's Servi	ice			
Hervey Bowden	\$235	50		
Viva Bennett		00		
Martha C. Payson	6	75		
			\$246	. 25

# Paid for Conveyance

J. Elwell	į.									\$500	00	
Lydia Nickerson										161	50	
Samuel Ryan				. :						74	00	
Liva Roberts										352	00	
Ada Mixer .										130	00	
											-\$1,217	50

### HIGH SCHOOL ACCOUNT

#### Resources

Balance unexpended 1918-19	\$ 235	06	
Appropriation	1,000	00	
Equalization Fund	200	00	
Federal Funds acct. Agricultural	148	36	
State, Industrial Education	500	00	
State, High School Fund	500	00	
Rec'd from Tuition	1,042	50	
Due from Tuition	478	50	
		-\$4,104	42

# Expenditures

Tuition taken credit for in last report.\$ 400 Teachers' wages	99 50	80
Balance unexpended .	\$ 329	62
Due and unpaid on High School Feb. 13, 1920	\$ 303	16

# Paid High School Teachers

R. S. Greenwood  Jennie Hamlin Esther Hedman Harriett Canham Priscilla Nickels	544 342 380	05 00 94 00	3,081	99			
Paid Janitor's Wages							
Hervey Bowden			\$ 78	50			
Paid for Fuel							
A. E. Chase Co.  Bacon & Robinson  Maine Central R. R.  M. Fogg  Winslow Ryder  J. E. Ellis	79 14 5 1	18 45 75 50 38	\$213	76			
TEXT BOOK ACCOUNT							
Resources							
Appropriation			\$100	00			
Expenditures							
E. L. Toner  Edward E. Babb & Co.  The MacMillan Co.  Ginn & Company  N. J. Bartlett  O. W. Shaw Co.  D. C. Heath & Co.	17 12 1 1	00 52 95 67 50 50 60					
Benj. H. Sanborn & Co	3	60					

ANNUAL REPORT		25				
American Book Co. 50 Lewiston Journal Co. 2 40 The Gregg Publishing Co. 59						
	<b>\$1</b> 03	83				
Overdrawn Bills due and unpaid .	\$ 3 \$32					
REPAIR ACCOUNT						
Resources						
Appropriation	\$225	00				
Expenditures						
H. H. Hutchinson       \$128 85         Vermont School Seat Co.       45 63         A. E. Chase Co.       41 01         F. L. Emmons       64 70         E. L. Toner       7 19         Roberts & Son       12 85         A. B. Huff       5 00		23				
Overdrawn	\$ 80					
Bill due and unpaid.	\$156					
APPARATUS AND SUPPLY ACCOUNT						
Resources						
Appropriation	\$100	00				
Expenditures						
E. L. Toner						

	1 33				
E. A. Banks	5 46				
Dan J. Sullivan	3 50				
Scott Foresman & Co	14 47				
World Book Co.	6 20				
American Book Co.	22 - 56				
American Book Co	6 00				
Herbert L. Palmer	11 83				
A. R. Pilley	7 50				
A. R. Pilley City Job Print J. L. Hammett	8 00				
J. L. Hammett	86				
Cambridge Botanical Supply Co	$14 \ 25$				
A. B. Payson	8 58				
A. E. Chase Co.	7 11				
		\$120	50		
Overdrawn		\$ 20	50		
SMITH-HUGHES AGRICULTURAL EQUIPMENT					
SMITH-HUGHES AGRICULTURAL	L EQUII	PMEN	lТ		
SMITH-HUGHES AGRICULTURAL Resources	L EQUII	PMEN	VT		
	L EQUI	PMEN \$250			
Resources	L EQUII				
Resources  Appropriation $Expenditures$					
Resources  Appropriation  Expenditures  R. S. Greenwood	\$ 22 55				
Resources  Appropriation  Expenditures  R. S. Greenwood	\$ 22 55 1 00				
Resources  Appropriation  Expenditures  R. S. Greenwood E. G. Roberts Cambridge Botanical Supply Co.	\$ 22 55 1 00 5 97				
Resources  Appropriation  Expenditures  R. S. Greenwood E. G. Roberts Cambridge Botanical Supply Co. W. M. Welch Mfg. Co.	\$ 22 55 1 00				
Resources  Appropriation  Expenditures  R. S. Greenwood E. G. Roberts Cambridge Botanical Supply Co. W. M. Welch Mfg. Co. Ralph Murphy	\$ 22 55 1 00 5 97 8 56 1 24				
Resources  Appropriation  Expenditures  R. S. Greenwood E. G. Roberts Cambridge Botanical Supply Co. W. M. Welch Mfg. Co.	\$ 22 55 1 00 5 97 8 56 1 24		00		

# TYPEWRITER ACCOUNT

#### Resources

Appropriation		\$210 00		
Expenditures				
Royal Typewriter Co. Underwood Typewriter Co. L. C. Smith & Bros. Typ. Co.	o	) ) ) - \$210 00		
HIGH SCHOOL EQUALIZATION FUND—For Library				
Reso	ources			
From State		\$100 00		
Expenditures				
No expenditures				
Balance unexpended		\$100 00		
For Equipment				
From State		\$ 25 00		
Expenditures				
No expenditures				
Balance unexpended		\$ 25 00		

#### REPORT OF HIGH SCHOOL PRINCIPAL

To the Superintendent of Schools:

In accordance with custom, I herewith present my annual report.

The Junior-Senior plan which was instituted with the opening of school last September has thus far proved a decided success. The twenty students of the two upper grades, seated in the same room with the freshman class, which numbers fourteen, have the advantage of departmental teaching as far as is practicable, and in this way we feel that a greater interest is aroused in the work to be taken up later. In the Senior High School, which comprises the three upper classes, there is an enrollment of forty-five. This makes in the four regular years of high school a total registration of fifty-nine, which is about ten per cent. more than the registration of last year and twenty-five per cent. more than the number enrolled two years ago.

We have been fortunate this year in escaping epidemics, but, even so, there has been a great deal of tardiness and absence, much of which, we have reason to believe, is unwarranted. In order to get the most from his school work, a student should attend school every day. This, moreover, is the time of life when those habits which make or mar a career are most readily formed, and the habit of punctuality is surely one of the most important.

One of the needs of our school which should be met as soon as possible is an opportunity for musical training and appreciation. The three typewriters now in use will not be adequate for next year's class, several students having been obliged this year to defer this course because of lack of accommodations. In order to maintain the work in agriculture it will be necessary to appropriate \$150 for the Smith-Hughes Fund, but as there is now an unexpended balance of about \$100, it is doubtful if this appropriation will be drawn upon to any great extent during the coming year.

I trust that many of the parents and others will find it possible during the remainder of the year to visit the school in order that they may see for themselves the work that is being done. We shall be glad to receive from them any suggestions that they may offer, harboring always the thought that nothing but good can come of constructive criticism. Allow me to suggest that the first Wednesday in every month be made visiting day when parents make an especial effort to visit the school.

Respectfully submitted,

R. S. GREENWOOD, *Principal.*