# The Problem of Declining Enrollment in the Elementary Schools Of Campbell County 

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# THE PROBLEM OF DECLINING MNROLLIMTI <br> in the <br> Elementary Schools <br> of <br> Campbell County 

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Shaded areas in the maps above indicate common districts whose schools enrolled 15 or more pupils in 1930 and in 1940. In districts having more than one school, the average enrollment is used. Twenty-three districts were found in this group in 1930, as compared with only five in 1940. Cross-hatched areas represent independent districts.

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During recent years, enrollments in most South Dakota elementary schools have declined at a very rapid rate. The prevailing type of rural school district organization in most counties has proved rather ineffective in coping with dwindling enrollments and with the consequent high costs per pupil.

It is the purpose of this pamphlet to assist educators, school board members and other Campbell county leaders by analyzing the nature of the problem and by presenting suggestions for its solution as they have grown out of the experiences of other South Dakota communities.

## ACKNOWIEDGEMENT

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How Certain South Dakota Rural Communities are Successfully Solving the Declining Enrollment Problem

The Problem of Declining Enrollment in Elementary Schools of Campbell County

Basing their predictions on the stcady fall in birth rate, population experts for a number of years have held that a videspread decline will occur in elementary enrollments.

A glance at Figure 1 will show that this prediction has been fulfilled in Campbell county. The peak onrollment was attained as long ago as 1911, but the downard trend has bun most pronounoed since 1930. From 1,440 pupils in the latter ycar, onrollment had declined over 27 percent by 1940 to 1,050 pupils. Rural enrollmonts heve suffored heaviest losses, dwindling 33 percont during the same period. The fact that independent onrollments have apparently held their own is partially cxplained by the fact thet since 1934 they include the onrollment for the village of Artas, which previously :as classificd as "consolidated."

The trend in the Campbell countij birth ratc is also shom in Figure 1. It will be noted that its decline corresponds rather closely to that of enrollment. There were only 18 births por 1000 of the population in 1940, as comparcd mith a 5 yoar avorago for the poriod 1920-1924 of 31.4. The natural result has been that therc have been fower children who arrive at school ago with each passing yoar.

Figure 1. Elementray School Enrollrient in Campbell County, 1890-1940.


Notc: For the birth rate trond the positions $0,500,1000$, and 1500 correspond to $0,12,24$, and 36 births, rospectively. Source: Biennial Reports of Ste.tc Superintendent of Public Instruction.

Figure 2. Population Gains and Losses in Townships of Campbell County, 1930-1940.


Legend:
Gained in population.
Lost $0.1-9.9$ percent
Lost $10.0-19.9$ percent
$\nabla \mathbb{Z}$ Lost 20.0 - 29.9 percent
橉国 Lost 3010-39.9 percent Lost 40.0 percent or over
Source: Releases of 1940 U. S. Census.

Supplementing the fall in the birth rate as a factor in enrollment decline has been the loss of population through outmard migration. Between 1930 and 1940 the population of Campbell counts dropped 10.7 per cent, from 5,629 to 5,033. Since the combined popuilation for the three incorporated villages of the county--Mound City, Herreid and Pollock-increased from 1,190 in 1930 to $1,314 \mathrm{in}$ 1940, it is evidont that the farm population suffered rather hoavy losses during the docade.

Figure 2 shows the porcent of population chango in tormships (open country aroas only) of Campbell county. It will be notod that losses occurred in all excopt two tornships and that thoy exceodod 30 porecnt in four. As an indication that population lossos havc diroctly affocted onrollmonts, it was found that tho combined onrollment for throc of theso ( T 127 , R 79 was omittod bocause of its inclusion within another school district) droppod 46 porcont betweon 1930 and 1940, while onrollmont in the throc districts showing the loast tundoncy toward decline foll off loss that 9 porcont during tho samo poriod.

It appoars that although the drindling naturc of the birth rato is probably the undorlying factor in the elemontary unrollmont doclinc, lossos through migration from the ecuaty have r.lso playcd an important part. Tho problom has buon rondorod most sovorc in those farming arcas from which migration has boon hoaviost.

Figure 3. Elementary School Enrollment in Campbell County Districts, 1920, 1930, and 1940


Sixty-two rural schools were operating within 42 common districts of Campbell county in 1940. Campbell county combines the small oncschool district, which is provalent in castern South Dakota but found in fer countios as far west as Campbell, with the larger township district having one to four schools. Four independent districts, with schools at Pollock, Herreid, Mound City and Artas, completed the county school district organization.

Figure 3 shows the clemontary onrollment in cach district for 1920, 1930 and 1940. It will be noted that with a fow exceptions the trend has beondormward, perticularly betiocon 1930 and 1940. Six rural schools had been closed by 1940 and threc others wore oporating during that year with five or fewer pupils. Twenty-six, or 42 percent, of the common schools had ten or fewer pupils. The average enrollment in rural schools has fallon stcadily from 17.7 pupils in 1920 to 16.4 in 1930 and 11.5 in 1940.

It will be noted that between 1930 and 1940 the independent districts, with the lonc exception of Horrcid, also shared in the cnrollment decline. Their losses however, were not as heavy as in the common districts.

Figure 4. Enrollmont and Instructional Cost Por Pupil in Campbell County Schools, 1940.*


The instructional cost jer pupil in each of the common schools of Campbell county is shown in Figuro 4. In 1940, costs per pupil ranged from $\$ 20$ in Hoff school, District 44, where 22 pupils were onrolled, to 3110 in Wackor school, District 45, with an onrollment of only 4 pupils. The smallor the echool enrollment, the greater is the per pupil cost.

Table 1 (below) indicates that the oporation of schools for five or fower pupils is excessively expensivc on a cost per pupil basis. Costs in this group of schools averaged $\$ 82.86$ as compared with $\$ 25.00$ for the group having the largest onrollments (16 or over). The average for $\hat{1} 11$ schools was $\$ 37.56$. Por pupil costs in Campboll county arc relatively low, chiofly because of a low salary scale and the aporation of rural schools on only an eight-month basis.

Table I. Cost of Operating Schools of Various Sizcs in Campbell County, 1940*

| Size of <br> School | Number of <br> Schools | Number of <br> Pupils | Total Cost | Cost per <br> Pupil |
| :--- | :---: | :---: | ---: | :---: |
| Total | 62 | 712 | $\$ 26,745.00$ | $\$ 37.56$ |
| 5 or fower pupils | 3 | 14 | $1,160.00$ | 82.86 |
| 6 to l0 pupils | 23 | 198 | $9,640.00$ | 48.69 |
| 11 to l5 pupils | 28 | 356 | $12,345.00$ | 34.68 |
| 16 or more pupils | 8 | 144 | $3,600.00$ | 25.00 |

Source: Records of Campbell County Superintendent of Schools. *Based on teachers' salaries only.

Figure 5. Costs of Elementary Education in District 21 Before: Legend: 600

Source: Records of Campbell County Superintendent of Schools
That it is advisable to close a school when enrollment declines to a minimum is shown in Figure 5. During the 1936-37 school term, District 21 operated its lone school for eight pupils at a total cost of $\$ 534.09$. By the following year the number of pupils had dwindled to five, so the district closed its school and sent the remaining pupils to a nearby district, paying transportation and tuition charges (tuition amounted to \$155). The total costs to the district in 1937-38 were $\$ 282.44$, with a net saving to the district of $\$ 251.65$ in a single year.

The experience of other districts in Campbell and other South Dakota counties points to the advisability of closing schools in which enrollments have fallen to a low figure - especially if the enrollment does not exceed five pupils. In almost every instance such action has made possible substantial savings to the district without impairing the educational advantages of the pupils.

Figure 6. Open Country Areas in Campbell County from which High Schools Drew Their Students, 1940.


Since 1921 it has been compulsory for school districts having no high school of their own to pay tuition costs for their students who attend high school in towns and villages. Common districts of Campbell county, realizing that the costs of operating their own secondary schools would be prohibitive, have availed themselves of the hirh schools already located in town and village centers, and in 1940 were sending almost two hundred students to high schools in towns and villages within or adjacent to the county. Figure 6 shows the areas from which each of these high schools drev their tuition students, as well as their non-tuition students from rural areas, in 1940.

This plan, which has operated to the satisfaction of both town and country, presents a possible ultimate solution to the problem of declining enrollments. As rural enrollments decrease and costs per pupil continue to mount, does it not seem practical for common districts to close their schools and send their few remaining pupils to town schools, paying tuition costs, much as the high school students are nom being handled? In addition to effecting savings to the common districts involved, this plan mould enable children from rural-farm areas of Campbell county to enjoy the superior facilities which are to be found in town schools.

Some districts may find it more convenient when the closing of a school has been deened advisable to send their remaining pupils to the nearest rural school still in operation. In districts having two or more schools this step can be readily taken and no tuition costs would be involved. One or two centrally located schools could probably handle the needs of any of the large districts quite adequately. In small one-school districts tuition would have to be paid to the district to which the pupils were sent.

Figure 7. Highway Systom in eiampbell County, 1940.


Source: Official Map of the State Highway Commission, 1940

As may be seen in Figure 7, improved roads extend. throughout Campbell county. This factor, together with the automobile, makes village centors in or ncar the county readily accessiblc to farmers wherovor thoy might live.

Chicfly bocausc of the increascu aso of transportation, a largo number of the sorvices formerly performed by opon country institutions on a localized neighborhood basis have been shiftod to village contors which are assuming the role of sorvico stations for their surrounding country arcas. The farmor of today goos to the village to buy grocories, machincry, clothing and other articlos for the farm or home; to sell his produce; to attond church; and to participate in group meetings and social activities. His sons and daughters, as proviously observed,attond the villego high school. The noxt stop in the concentration of sorvices in the village center--one which will likely be hastoned by such factors as shrinking enrollmonts and staggering per pupil costs--may involve the sonding of the farmer's youngor children to the village elemontary school.

# - 8- <br> ..... * <br> - 8- 

How Certain South Dakota Rural Communities Are Successfully
School boards confronted with the problem of declining enrollments should study their local situation carefully before taking action. The four plans listed below have all been tested by different South Dakota communities and have been found practical. One or the other of the first two alternatives has frequently been used as a temporary measure until further action was necessary. The last two plans are in the nature of a more or less permanent reorganization of the present rural district system.
Cooperating with nearby rural schools
When enrollment has dropped to five or fewer pupils certain districts have kept their district organization intact but have closed one or more schools. In cases where all schools of the district have been closed, the remaining pupils have been sent to the nearest adjoining rural school where satisfactory arrangements for tuition and transportation could be made.

## Tuition pupils to town schools

Where satisfactory arrangements could not be made with nearby rural schools, the remaining pupils have been sent as tuition students to the nearest independent school in village or town. This plan is frequentiy no more expensive than the first, but has the further advantage of better educational experience than is usually possible in the one room school. In effect, it is essentially the same method which has been successfully used in sending farm children as tuition pupils to high school.
Consolidation
Where the second plan has been in operation for a number of years, town and nearby country districts have frequently consolidated into a single district. Such a plan has many advantages, but should first be tried out informally as a centralized school system before determining the details of consolidation
County- wide district plan
In at least one west river county a county-wide district plan is now in operation. Under such a plan one county school board determines the location of rural schools and can regulate the number of such schools to fit in with the enrollment trend.

