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The author of this dissertation is: Sheila Cappel 9155 Galleon Ct. Orlando, FL 32819

The director of this dissertation is:

Dr. Dan Bellenger J. Mack Robinson College of Business Georgia State University Atlanta, GA 30302-4015

The Changing Economics of Attaining Post-Secondary Educat	tion in the U.S.: An Analysis by
Stakeholder: Employer, Student, and Go	vernment

by

Sheila Cappel

A Dissertation Submitted in Partial Fulfillment of the Requirements for the Degree

Of

**Executive Doctorate in Business** 

In the Robinson College of Business

Of

Georgia State University

GEORGIA STATE UNIVERSITY

ROBINSON COLLEGE OF BUSINESS

2019

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## **ACCEPTANCE**

This dissertation was prepared under the direction of the *SHEILA CAPPEL* Dissertation Committee. It has been approved and accepted by all members of that committee, and it has been accepted in partial fulfillment of the requirements for the degree of Doctor of Philosophy in Business Administration in the J. Mack Robinson College of Business of Georgia State University.

Richard Phillips, Dean

## **DISSERTATION COMMITTEE**

Dr. Dan Bellenger (Chair)

Dr. Wes Johnston

Dr. Todd Maurer

#### **ACKNOWLEDGEMENTS**

I would like to thank my dissertation committee Dr. Dan Bellenger, Dr. Wes Johnston, and Dr. Todd Maurer for their support and enthusiasm concerning my research topic. I appreciate their understanding and patience as my research and writing process unfolded. I am particularly grateful for the encouragement and sustained support provided by my academic advisor Dr. Dan Bellenger.

I would like to thank Dr. Lars Mathiassen for his superb design and delivery of the Georgia State University Executive Doctorate in Business program, the high standards it upholds, and consequently esteemed reputation the program enjoys among post-secondary institutions offering similar curriculums.

Dr. Shalini Gopal-Krishnan provided constant support, encouragement and technical advice, as well as valued friendship during my thesis research and writing process, for which I am ever grateful. Her shared interest in the topic of labor engendered a continual source of collaborative dialog regarding the timeliness and importance of the topic. These conversations certainly aided in development of ideas that are written here.

I would like to acknowledge my dearest mother who was with me on the journey to complete yet another advanced degree. Family support is a crucial element of sustenance during the rigorous and demanding process that accompanies the initiation and completion of a thesis project, which is the capstone to the Doctorate Program. Her support was unfailing.

Finally, it is only fitting to thank the Almighty, who granted me the blessings associated with being born to the greatest country on the planet which has afforded me such wonderous opportunities to pursue my personal aspirations. My wish is to be worthy servant.

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**ABSTRACT** 

The Changing Economics of Attaining Post-Secondary Education in the U.S.: An Analysis by

Stakeholder: Employer, Student, and Government

by

Sheila Cappel

February 2019

Chair: Dr. Dan Bellenger

Major Academic Unit: Executive Doctorate in Business

This paper has as its focus the identification of economic returns to stakeholders of

investment in human capital as it pertains to attainment of post-secondary education in the US.

The centerpiece of this study pertains to returns to prospective employers in a 21st century

environment, which demands of the labor market rapid adaptation to technology and it's

applications. With dynamic demands from employers as a backdrop, this paper seeks to

determine if the benefit of post-secondary education is becoming more or less relevant from the

perspective of the employer. A qualitative approach comprised of in-depth interviews of

employers has been conducted. In particular learnings from those employers regarding their

views of the importance of technology and what impacts if any this has on expectations of post-

secondary institutional curriculums.

The second stakeholder, the student, has been considered via a cost benefit analysis based

upon expected earning differentials for the student group who has chosen to pursue a post-

secondary education versus those who have not. Earnings have been quantified and extrapolated

over the lifetime of defined student groups and compared to the actual cost of college with

considerations for occupational differentials, in order to determine the net value of a college education to a student.

This information has provided the basis for understanding the value of post-secondary education to the third stakeholder, the government. Projected income taxes for selected occupational groups have been calculated and compared based on the net present value of these lifetime earnings. The differential revenues that accrue to federal agencies via these taxes has been compared to the costs associated with attending post-secondary education. With this information in hand, conclusions have been made regarding policy implications for federal subsidies of post-secondary education.

INDEX WORDS: Post-Secondary Education, Labor Markets, Human Capital, Stakeholder

Analysis, Return on Investment

#### I INTRODUCTION

In an increasingly interdependent world economy depicted by fewer and fewer degrees of separation between countries, one cannot help but believe that the envisioned view of a single world labor market defined by comparative advantage as described by Milton Friedman is emerging as a reality. In one of his many works, "Free to Choose", Friedman addressed several topics on the forefront of American consciousness in the late 1970's, many of which remain relevant today nearly four decades later.

Friedman, a staunch free market proponent expertly sought to allay the popular view during his time that foreign imports would somehow threaten American economic preeminence on the world stage and rob our country of domestic jobs. Friedman used the steel industry as an example and argued that imported steel made sense for our country as long as our own labor was busy producing goods and services more highly valued than the steel imported. (Friedman 1979) Further he argued that unless steel was thought to be an item of national security, this evolution of foreign steel imports was the natural ordering of things in a free market economy, whether domestic or global.

Friedman's underlying assumption to this argument rested in the belief that everyone's best interest is served in a world economy that has evolved into a free market format where goods and services freely flow as the market dictates. This assumption he applied also to labor. In his example, the labor market of those countries producing steel for US consumption would begin to evolve in a more developed manner as depicted by increasing wages; while America utilized her labor to produce more highly valued goods and services to justify US labor's comparatively higher wages.

Friedman claimed the unparalleled economic growth exhibited in the United States from the industrial revolution to the date of his writing (1979) was the result of continuous investment in the traditional economic factors of production: land, labor and capital. Yes, Friedman described "accumulation of human capital in the form of "increased knowledge and skills and improved health and longevity" as an "essential" prerequisite to the exceptional economic growth sustained in the US over time. Indeed, he argued that investment in both physical assets and human capital "complemented" one anther in the attainment of our current developed status and both were crucial in this achievement to date. (Friedman, 1979)

Projecting Friedman's logic forward onto the US economy of the 21st century, an economy characterized by intense and rapid innovation and development, one can only imagine his viewpoint of the relative importance of investment in human capital as an urgent imperative in a world where investments in new innovative tangible and intangible assets must be complemented by adaptable and capable human interface.

Yet the fears of old remain with us. Attitudes regarding the harmful effects of foreign imports pervade our psyche. It is commonly thought that manufacturing plants located outside the US rob us of needed jobs and generate unemployment. Indeed, it is natural to distress for the individual manufacturing worker at the Carrier plant in Ohio who experiences the very personal hardship associated losing their job as a result of this migration of manufacturing to countries such as Mexico. Yet the political discourse continues to argue for bringing back jobs of old and shutting down free trade. The discourse seldom pivots to encompass an evaluation of possible long-term solutions that would include an investment in human capital at higher levels and with intensity required to complement and keep the pace with the highly innovative and technical aspects of our lives that are evolving at speeds and complexity barely comprehensible.

Beyond the undertaking to understand the labor market in a global context where labor (specific by occupation) supply and demand follow traditional comparative advantage dictates in open markets as Friedman expected, as if turning on an alternate axis is the changing nature of the very jobs we seek to understand. Evolving as a result of increased computerization and automation, requisite skills are changing. Evidence surrounds us as kiosks changes the need for bank tellers, as on-line consumerism changes the demand for retail support labor, as big data changes the brokerage trading dynamics and as advances in sensing equipment changes the prospect for driverless transportation and distribution of goods across our country. (Frey & Osborne, 2017) As each day passes some job occupations and therefore skills become obsolete, while others become more valuable, and still other newly emergent skills become revealed necessities. These combined influences of global migration, computerization and automation directly impacts employer skill demand in the labor market. The speed with which these influences change over time, impacts the speed employer's demands must change to keep pace. As the pace of change increases, skill relevancy as defined by employer needs also changes. This requires identification of relevant skill, as well as rapid adaptation of skill attainment methods and processes.

The majority of high school graduates are, by virtue of their age, prospective entrants into the labor market. It is important for graduates to understand the needs of the labor market in terms of the skills employer's desire versus the skills they possess. The high school graduate's desired occupation of employment determines to a great extent those skills required and each individual must understand the alternatives available to acquire those skills. Post-secondary education exists by design to offer training needs of employers and desires of students. Post-

secondary education may be considered as *the* essential operative for labor readiness against a dynamic economic backdrop.

#### 1.1 Historical Context

The economic justification for post-secondary education has an established foundation in the Morrill Act of 1862 that created land grant institutions as a means to educate individuals in subjects relating to agriculture and the "mechanical arts". Although one might surmise the general intent 150 years ago focused on workforce development in the face of the Industrial Revolution, there appeared to be an underlying motive at work.

The act was initially proposed in 1857, passed in 1859 and vetoed by the then President Buchanan (APLU 2012). Once the bill was rewritten and included "military tactics" in the curriculum, President Lincoln promptly signed the bill in 1862, one year into the Civil War. This background requires one to consider the origins of the role of government in regards to the determination of both access and content of post-secondary education for the population at large.

Today post-secondary education is not only comprised of land grant universities, but is a collection of multiple institutional configurations that could well be either a state run or private institution. Although the institutions have various organizational structures, the system overall is governed by an accreditation body that validates methods and programs to a minimum standard. Each school however, attempts to achieve differentiation in various ways, for instance by developing dominance in a particular discipline, or sport, or location. For the most part public colleges, universities and technical colleges are operated by individual state governments and are the product of state goals and policies. The federal government has as its main interest the military academies that reside under their governance.

Yet, how active of a role the government should play in determination of post-secondary education is a matter of some debate. Zoellner (2012) claims the government has a two-fold role, one focused on security and the other reflective of the "emergence of economic government."

Others believe there is not a role for government in the sphere of educations as it dilutes the free market solution connected with the goal of human capital investment. (Friedman 1979). The economic landscape is constantly shifting and with it the demands for labor. We already stand *beyond* the threshold of the digital revolution and are yet unsure of the response needed to enhance the skill of the workforce to meet the demands of today's (and tomorrow's) employers. Will the university system respond and will the consumer (student) recognize the return on investment as a result of participation?

## 1.2 Importance of Topic and Contemporary Indicators

Our country is currently experiencing what is being referred to as a "jobless recovery" from the Great Recession of 2007-2009. The main macroeconomic growth indicator, GDP, is solidly back into the positive range in terms of quarter over quarter percentage change.

Meanwhile unemployment rates have fallen from recession highs of 10% down to at or below 4.0% (BLS) for over ten (10) months. This unemployment rate is an entire percentage point below unemployment levels of 5% *prior* to the recession's onset in 2007 Q4. On the surface, such macroeconomic statistics should make us euphoric and very optimistic, yet we are weirdly unsatisfied. Another macroeconomic variable is creeping into the public discourse: the employment to population ratio. (Jaimovich & Siu, 2014) Because this ratio is thought to be reflective of the economy's capacity to accommodate labor entrants due to population growth as well as provide insight to demographic changes, its behavior can signal an undercurrent of concern in the face of seemingly healthy indicators.

For example, in 2007 the year of the Great Recession the BLS reported the number of civilians employed at 146,000, unemployment at 4.6% and employment to population ratio at 63%. During the recession the number of jobs went below 146,000 and stayed below that number until 2014, while the recession was deemed over by accepted macroeconomic definitions by 2009 Q2. Hence the idea that although the country has been in recovery, the total number of jobs is lower than needed, while unemployment continued to persist in 2014 at over 6%, and the employment to population ratio had fallen to 59%.

In the past, the assumption regarding the lag between economic recovery and employer labor recall has been focused on productivity gains by employers, which eventually translate into incremental reductions in the aggregate amount of labor required to perform work. Today these discussions have taken on a new complexion. Technological advances are thought to have spawned automation and robotics that are taking the place of human labor, in particular relating to "routine" jobs. This outcome of this development is fueling the concept of "job polarization" within the labor market. (Frey & Osborne, 2017, Jaimovich & Siu, 2014)

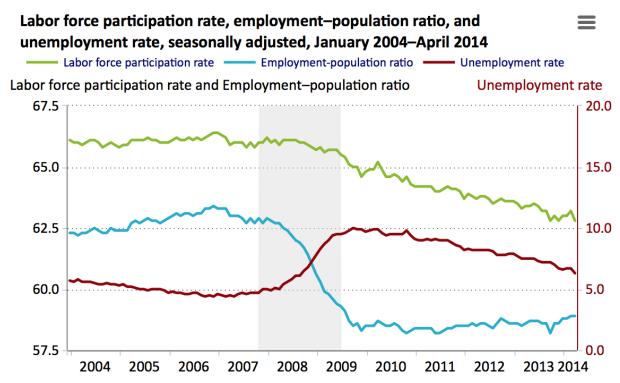
Job Polarization described as a sort of "hollowing out" or obsolescence of job occupations that exist in the middle of the job spectrum. Those jobs of a routine manual nature anchored on the lower end and those jobs of a non-routine and "cognitive" nature at the higher end. (Frey & Osborne, 2017) As table 1 shows below, even at historically low unemployment rates, participation rates and employment to population ratios along with the polarization effect provide signals that labor market may be shifting. Although this data might lead one to believe there is indeed a jobless recovery, there are also indications that employers are facing a labor shortage; that is a lack of labor with the skills that prospective employers require.

These seemingly inconsistent circumstances require understanding of both the micro and macro labor market germane to successful entry and participation, and ongoing viability. This is not a unilateral concern; it is a concern for all the stakeholders involved.

For the student as a prospective entrant into the labor market it matters more than ever that the return to an investment of post-secondary education be understood. The polarization effect makes occupational considerations even more important today than ever before.

Employers are interested in skills never before imagined, pertaining to big data analytics, machine learning, block chain transactions and virtual reality.

The government has a choice, just as in the days of post WWII industrial change, to either embrace innovation and redesign of industry methods and technology, or we can get stuck in the methods of the past using policy to protect the already hollowed out job occupations. As a stakeholder the government has a vested interest in enticing the current and prospect labor market participants to understand and anticipate employer needs on the high end of the polarized spectrum, and for employers to adequately signal (via job descriptions) and communicate those needs to the post-secondary institutions so skill needs get met.



Note: Shaded area represents recession as determined by the National Bureau of Economic Research (NBER). Click legend items to change data display. Hover over chart to view data. Source: U.S. Bureau of Labor Statistics.

**Figure 1: Labor Force Participation** 

Source: Bureau of Labor Statistics (Participation, Employment-Population Ratio)

#### 1.3 Research Question

Given the historical context of the evolution of post secondary educational institutions originating with the Morrill Act of 1862 for the purpose of educating the populace in subjects relating to agriculture and the "mechanical arts", the institutions have demonstrated a legacy of adapting educational topics to perceived social and economic priorities prevalent at the time. In a developing economy such as the United States of the early, mid and even late 1900's, the speed with which this evolution took place appeared to proceed at the pace dictated by the labor market.

There can be no denial that the nature of the US economy today is dramatically different from that of the 20<sup>th</sup> century. Our economy is more complex and sophisticated driven by ever changing technology. In this dynamic environment, human capital as an important economic actor must also keep pace with the ever-changing labor market demand for complex and sophisticated skills.

This paper examines the traditional approach to human capital skill development via post secondary education and training and evaluates the cost - benefit proposition in today's environment. Each key stakeholder of this method of human capital skill development will be considered: the employer, the individual and the government.

Key to this understanding will be an attempt to determine if the training and skill needs in the ever changing, complex and sophisticated economy we now find ourselves in are sufficiently achieved through the traditional post-secondary institutions.

In order to understand the employer stakeholder perspective this paper will use qualitative means to discover how specific skills needed by business are defined and achieved, and to what extent this skill development depends on a post-secondary education. In the process of this discovery any discernable benefits resulting from alliances or collaborative agreements created between employer and educational institution will be noted and detailed.

In addition, the cost benefit relationship for the individual and government will be examined to understand if the benefits from this pursuit has increased or eroded over time.

In sum the research question of this paper has three discrete components relative to the investment and returns to attainment of post-secondary education:

Are returns to post-secondary education great enough to incent high school graduates to continue education; to incent collaborative agreements between business and educational

institutions; and to incent government policy makers to advance proactive strategies promoting attendance?

Each component will be examined individually in what will be termed "stages" in order to piece together a complete view of decision points, processes and outcomes lending to a full understanding of investment and returns to attaining post-secondary education in the early 21<sup>st</sup> century.

#### II CHAPTER 2 - LITERATURE REVIEW

Setting aside the discussion relevant to curriculum content of post-secondary education in it's many forms, and proceeding on the assumption that the curriculum of most institutions provides an individual with relevant marketable knowledge and skills in general, one would predict it is in an individual's self interest to make an investment in their own knowledge via the pursuit education beyond high school.

Two main streams of thought emerge in the literature regarding post-secondary education in general, one stream economic and the other sociological. First, the stated mission of higher education to teach skills with the intent of making the individual employable and able to earn an income describes the economic argument for advanced education. Secondly, and less overtly expressed, the sociological aspects of attending post-secondary schooling can be studied as a less tangible outcome involving status, but no less material.

# **II.1** Theoretical Framing: The Economic Argument

Macroeconomic theory commonly categorize the main factors of production as: Land,
Labor and Capital. (Samuelson, 1989) These are broad categories of inputs to productive
capacity, or the engine that drives output in the form of goods and services produced. All three
factors of production are crucial for success. From an individual state perspective, each state has
a discrete and definitive set of natural resources (Land) within its state boundaries. Flow of
money (Capital) is mostly uninhibited between states, although state policies can entice capital
inflows with tax and economic development incentives. Labor however, is not a controlled
resource by the state, and is at the same time unique to each state. Each state is comprised of a
unique demographic and skill profile. Yet labor is such a key factor of production, that one
would surmise that a more skilled labor pool would lead to higher paying jobs, which would lead

to further economic activity in the form of a multiplier effect. For this reason, state government is motivated to have an impact on the composition of the labor pool as it relates to the attraction of productive capacity that would enhance overall productive output in the state.

The dominant thinking within the field of labor economics as it relates to labor supply, specifically skilled versus non-skilled supply to meet market demands, is defined by contributions in the field by Gary Becker (1964). Although Jacob Mincer was a forerunner, it was Gary Becker that put theory and name to the emergent topic, which he labeled *human* capital theory.

Although Becker offers the theoretical framework surrounding the decision to attend post-secondary college, several studies have sought to quantify the impact advanced education has on individual earnings. This work has produced some mixed signals, however nearly all research has agreed to the existence of the fundamental correlation between advanced post-secondary education and increased earnings. Studies have not been found that offer conclusive evidence regarding causal links between these conditions.

# **II.2** What is human capital theory?

Becker in his theory utilized mainly microeconomic principles to predict conditions that motivate an individual or firm to pursue additional knowledge and skills (human capital investment). The approach is based on a cost - benefit analysis that is a recognized staple when applied to other investment decisions, say determinants of investments in physical goods or land improvements. The decision is made based on the expected returns after all costs (including opportunity costs) are adequately considered and matched to predicted yields or returns on the investment, against a backdrop of both known or unknown risk. This general process is central to the conceptual framing of investment decisions irrespective of the application and is therefore

the conceptual framework independent of our area of concern. This notion is nearly identical to the theoretical precept of "economic man" as conceived by Simon (1955) as applied to individual decision-making. In this instance all outcomes, risks, probabilities and preferences are known prior to making the final decision. Derivatives of this theory have appeared given the unrealistic nature of knowing outcomes and probabilities of all possible alternatives. Variants of "economic man" theory have embraced conceptions of preferences and bias that are unique to individuals. Such bias is relevant to this study as it relates to one student's preferences, for example: to pursue information technology versus nursing as an occupation.

#### II.3 How does it work?

What motivates an individual to take steps to increase their skill level? Becker outlines the decision-making process of the individual in terms of expected marginal costs and expected marginal benefits, in particular as applied to education decisions. Becker's theory rests on the foundation of "maximizing behavior" by the individual as the basic assumption underlying general economic theory. (Becker, 2001) Becker explains that the individual acts to maximize their own value economically, therefore, expected benefits from post-secondary education should drive the decision of the labor pool to accept associated costs.

It is fortunate that Becker in his original work focused much of his attention to the application of human capital theory in the area of education. Although, his attention to formal education was not exclusive as he also considered investment in job specific training and associated returns. He recognized education to be general training in nature, with the intent to prepare labor for general problem-solving techniques. He readily acknowledged that comparisons should be made between six years of on the job training and the associated performance productivity versus six years of post-secondary school and the resultant

productivity, especially in "technologically advanced economies" if the data could be obtained to do so. (Becker 1964) However, he considered such a comparison a point in time approach. Such a comparison would also need to incorporate the ability for labors future mobility with exclusive job specific training. Mobility would be constricted to only those firms valuing such specific skills. Although Becker addressed cost-benefits associated with job specific training, he spent the majority of his empirical research on formal education with the intent to generalize the principles embodied in his theory.

## II.4 Why does it work?

Each individual must make his or her own personal decision as to the value of postsecondary education. That decision will be based on a multitude of factors, most of which one
can categorize as either a cost or a benefit. To the extent one can quantify the costs and benefits,
one can view education as a consumptive good providing utility to the consumer (student) in the
classic sense. To the extent intrinsic costs or benefits accrue (time away from family, being first
in family with a degree), the quantitative notion of cost and benefit breaks down somewhat,
although even these can be valued on an individual basis as either a cost or benefit worth the
investment, weighted against known quantifiable costs in terms of lost earning opportunity in the
present or the outlay of funds for tuition. Becker's theory on human capital works to the extent
that these micro economic principles regarding financing and utility have stood the test of time.
The question remains if these relationships stay true in magnitude as the economic landscape and
demands by employers of the labor force shift over time.

Although Becker lead the way by laying the foundational elements of human capital theory and specifically it's application in the area of education, a compelling counter argument

regarding the value of education emerged in the sociology area that directly confronted Becker's assumptions on the very purpose of education.

# II.5 Theoretical Framing: The Sociological Argument

Persuasive arguments regarding both the positive and negative social impact of attending school is presented by Bowles and Gintis (1976, 2002). These authors offered the theory that school has little impact on skill development, rather the real take away for the student is an understanding of the "social order" they can expect in the business world. Bowles and Gintis name this the "Correspondence Principle", where "social interactions" determine success. The reward, penalty structure is also established for the student to follow and adhere to going forward.

Bowles and Gintis posit that personality matters in earnings potential more than skills obtained through education. In particular, they believe the Big 5 personality traits are key, however Conscientiousness is the dominant predictor of future success. If we interpret Conscientiousness by another name, say, "work ethic" (Bell 2014), this concept begins to resonate within the research to date. Several studies, (Bell, 2014), (Bowles & Gintis, 2002) surveyed human resource representatives and hiring supervisors to inquire which skills they deemed necessary for success. A formal discipline, such as engineering was not a common answer from the respondents, rather attitude, taking the form of work ethic was named.

Mullin (2011) disagreed with Bowles and Gintis regarding the relative importance of schooling. Her study and calculations concluded, "…investments in higher education at the state level were the most significant predictor of income, followed by highway spending." Mullin performed additional analysis via longitudinal studies, which indicate that investment in human capital had a greater impact between 1990-2000 than for the 30 years prior (1960-1990).

Schudde & Goldrick (2015) track closely with the opinions and conclusions of Bowles & Ginits (2002) as they relate to the social impact of education. These authors introduce the concepts of "culture capital" and "social capital", where cultural capital is associated with a feeling of "belonging" by the individual, and social capital refers to "mutual acquaintance and recognition". Both concepts reinforce the Bowles and Gintis position of "socialization" as a process reinforced in school. Schudde and Goldrick pursue the topic of stratification that develops as a result of the existence and perceived distinctions of the community college. They claim community colleges carry a stigma, that those attending lack something and receive a lesser quality of post-secondary education. Bowles & Gentis are adamant that the existence of community colleges are used to preserve the elitist status attached to 4 year institutions. Schdde and Goldrick (2015) claim the stratification that gives rise from community colleges furnishes the illusion of equal access, but in reality propagates inequalities that currently exist in various socio economic classes.

Becker (2001) recognized that inequalities exist that extends to problems with distribution of earnings. He quantified these inequalities and calculated separate correlation coefficients for the "south" and the "non south". He concluded the discrepancies he found, indicating disproportionate lack of impact from human capital investment in the south, were the result of lack of opportunity (or supply). Becker proposed how free college would impact his supply curve and decision for human capital investment. He concluded, free college would remedy access to the extent "equality of opportunity would imply not equal investment but equal opportunity to invest, the actual amount depending on ability and other personal characteristics."

## **II.6** Contemporary Literature Review

Most contemporary literature is generally matter of fact regarding the earnings advantage realized by individuals who attend post secondary education. Pew's 2014 research results indicate earnings premium in excess of 50 - 60% for those who attain a 4 year degree over those who only have a high school diploma (PEW 2014). This data agrees with the Bureau of Labor who also reported a 50% premium based on 2016 survey data (BLS 2016). Both studies indicate a 4 year degree carries a much greater advantage than a 2 year degree. Where a two year college degree might get one 7% higher than a high school, a 4 year degree gains an advantage of a whopping 50%+. Pew Research concludes this relationship has persisted over time and if anything the gap has widened for the students of today, making the case for college all the more compelling. Although these results are "typical", other studies have attempted to understand nuances of these premiums by grouping earnings by occupation as well as stratification of results by number of years of education (Carnevale et. al, 2011).

Aside from the earnings premium commonly associated with attendance to post-secondary education, there are other aspects that have been studied relative to college attendance that revolve around job satisfaction, unemployment rates and underemployment. These issues have generated other studies of labor market characteristics connected to college attendance, namely, earnings inequality and job polarization.

Given the positive outcomes associated with attending post-secondary education, it has become increasingly important to increase access to college by students that have a desire to attend college. This has spawned multiple "Promise" programs sponsored by both private (Kalamazoo), and public (Tennessee) institutions. The Promise programs are designed to provide free educational opportunities to those high school graduates who qualify. Indeed the issue of

college access is the cornerstone of some viewpoints that regard college attainment as a gateway to entry into the middle class by those disadvantaged by poverty.

College in and of itself however is not the unilateral solution to some of these social considerations that have entered the forum of discussion. Someone attaining a four year college degree will only earn more if employers are willing to pay more. For that to happen employers must perceive a higher value attached to that individual in the form of a desired skill that is needed by the firm. It is at this intersection point where the dynamic business environment influences the needs of the firm. The jobs of yesterday are no longer the jobs of today, nor are the skills required to perform the jobs of today the same of the past. For this reason, job descriptions, job requirements and performance criteria evolve as a moving target.

Because there are necessary interdependencies and interactions that accomplish the labor market equilibrium, understanding the returns to a college education requires a holistic view of the landscape via the three part stakeholder analysis.

## **II.7** Modeling a Stakeholder Analysis

There will be a three-pronged approach to the cost-benefit analysis by stakeholder of post secondary education. Each approach will be characterized as a separate stage in the overall analysis. Each stakeholder will require a separate model to appreciate the cost – benefit relationship to post-secondary education.

#### II.7.1 Stage 1: The Student Stakeholder Model

Aside from characterizing the decision as to whether to pursue post-secondary education as an economic choice, it is also clearly a very personal choice. After all, it is at this juncture that one begins to formulate initial career choices that will, if not immediately, will eventually impact

work life; including work day, work environment, geographic location, as well as earnings for years to come.

So for many, the precursor to choosing the path to post-secondary education is career choice. If not a specific occupational choice, a general sense of the desired curriculum based on level of interest in the subject, or degree of affinity based on past experience (ex. I am good at math). The Internet is rife with advice that relates to how to choose a career. At the web site:

Careers Advice for Parents.org guidance is given to parents in an effort to engage them as active participants in career planning for their children. At the site:

<u>Career One Stop.org</u> a comprehensive view of possibilities is offered by the US Department of Labor, (DOL). Both web sites endorse a general three-step approach to career selection: 1. Introspection 2. Discovery 3. Planning.

Although the *introspection* phase involves taking an inventory of one's natural skills, abilities and interests, during the *discovery* phase searching to understand professions and job availability enter the picture. This of course is for the purposes of becoming aware of available professions, possible employment opportunities, projections on growth or decline of said job opportunities, and projected earnings associated with them. It is during this phase that training requirements for various professions begins to emerge. In the *planning* phase one begins to map the process to achieve through education or job training the necessary skills to pursue the profession one has selected.

Recognizing there exists a myriad of intangible elements that still have powerful influences on this decision, say for instance approval by parents and/or peer groups, our focus will remain on the economic and quantitative component of this decision.

In its simplest form the decision-making model for the student is depicted in Fig.2.

A high school graduate armed with information regarding their desired career path, now must face the realities of what it takes to pursue that occupation. A myriad of questions emerge. Can they afford to obtain the training required to pursue their chosen occupation? Will the net benefits result as anticipated? Will employment be available, and can they earn a living performing the kind of work they wish to pursue? Are the costs both personal and financial worth it to the student? Are there alternatives that are just as acceptable without the personal and financial cost? Ultimately the student must come to a conclusion regarding these questions by way of the cost / benefit analysis.

#### **Student Decision Model** What occupations interest me? How much school do I need? Will jobs be available when I graduate? How much will I earn annually? Lifetime Earnings Education Will earnings offset costs **Net Benefits** And sufficiently enough to Experience motivate me to attend post secondary ed? What are the typical Cost of Post training requirements for occupations I have **Secondary Education** interest in? Multiple levels of training to choose from 1. Tuition - which can Lafford? 2. Expenses 3. Opportunity Cost

**Figure 2: Student Decision Model** 

Naturally a strong reliance of expected lifetime earnings by occupation to answer these questions is likely. Focusing on lifetime earnings however at the exclusion of costs associated with attending post-secondary school is an incomplete consideration of the economic proposal as

Becker has pointed out. It is but a single dimension in the decision process when considering post-secondary education.

This paper will include consideration of the "net benefit" associated with attending post-secondary education. Net benefits will be comprised of two major components. The first component being lifetime earnings, and the second component are the costs associated with attaining the post-secondary education. The lifetime earnings minus the costs provide us the "net" benefit of attaining post-secondary education.

## II.7.2 Stage 2: The Employer Stakeholder Model

What kid doesn't aspire to be Labron James or perhaps Angelina Jolie or Beyonce'? Or imagine being Serena Williams in command of the tennis court, or Michael Phelps owning the swimming pool, having all the fame, fortune, the glamour and success that goes along with these careers.

But Verizon wants young kids to know there are only 2880 pro football players, only 5800 models, 850 pro soccer players and 624 pro basketball players. Their television commercial and accompanying web site <a href="https://www.weneedmore.com">https://www.weneedmore.com</a> wants kids to know there are over "4 million jobs in science and tech". Comments on the y-tube version of this hash tag site blast Verizon for their efforts to dash the dreams of young ones wishing to become the next Lebron. But what is it that Verizon is trying to accomplish? They are attempting to underscore the need for aspirations in other fields where jobs exist and no one is there with the right skills to fill them.

In a market economy such as ours, firms exist to marshal the factors of production to fulfill demand. In America our markets are typically characterized by competition, and competition breeds innovation. The greatest profit available generally accrues to the entity that

arrives first on the scene with successful innovation, so there is intense pressure and motivation to arrive first in the market. Thus speed, adaptability, flexibility are all-important attributes for the firm. The nature of today's marketplace is dynamic and ever changing. The firm's survival is so dependent on these attributes that they take on Darwinian importance to the firm's evolution and very survival. The past is littered with firms that either ignored signs of a changing market or were not able to adapt readily to changes; firms such as Kodak, Blockbuster, Borders are just a few remnants of recent history.

So competition is intense and to stay in the market or preferably ahead of the market, innovation is only one significant aspect to possess. Competent labor to conduct the firm business can be a key point of differentiation for a company among it's competitors. Consider Apple Inc. a dominant firm in the consumer electronics market. The innovative reputation of this firm could only be accomplished by labor skilled to perform all the functions required to carry out the innovative vision of its most celebrated executive and founder Steve Jobs. All the necessary steps to convert his innovative vision into a tangible product required a myriad of labor with skills aligned in accordance with their designated assignment to carry out the mission. Steve Jobs knew the importance of his workforce, in fact he took extreme and questionable measures to prevent his workforce from leaving the company to go to competitors. As an employer he was well aware of the value and competitive advantage his workforce represented for his firm.

Sadly, Steve Jobs has deceased, however the pressures remain to continue his innovative legacy. Competitors remain at the heels of Apple and the firms past success is just that, past success. Their future visions and execution of these visions will determine if they remain

dominant or become one of the historical remnants of our past. I submit that their destiny will be determined to a large extent by the talent of their workforce.

So how is it that employers seek out labor with the skills they require to produce the goods and services they bring to an ever-changing, intensely competitive, and yes global marketplace? Labor economics would indicate to us that those skills most valued in the marketplace would exhibit the highest demand among employers and therefore realize a relatively high wage reflective of that demand. The wage would be not only based on the economic value to the firm, but also a wage-based availability of the desired skills within the labor pool or reflective of the equilibrium point between the availability of the labor (supply) and the jobs available for that skill (demand). At the juncture of this intersection wage should be determined.

We now turn our attention to the sort of skills predominately in demand and seek to discover if post-secondary education trains students in acquisition of these desired skills. Put another way, do colleges train students in the skills that employers need? What strategies might employers pursue to influence post-secondary education institutions in their curriculums so as to create a labor pool that reflects the skills employers anticipate they will need. How is it that Verizon feels the need to reach out to kids to entice them into new areas of potential interest.

To engage with the labor market, employers utilize standard language to communicate their needs. This typically takes the form of a job title and a job description. Their method of recruitment includes a description of skills necessary to be successful in the job.

Most employers view job skills as falling into one of two categories, those that are job specific, for example finance and accounting skills, and are typically considered "technical", and those skills that are general, non-job specific, for example problem solving or the ability to

effectively work in teams. These skills are typically referred to as "soft skills" or "people skills". As Becker versus Bowles positions their respective arguments, skills can be actions or behaviors, simply said *what* (technical) you do and *how* (behavioral) you do it.

A job description is a specific instrument used in the firm to define employer positions that exist. It serves several purposes both internal and external to the firm. From an internal standpoint, the hiring manager creates a job description to formalize the job requirement and uses it as a vehicle to communicate to other constituents within the firm, namely the Human Resources group or authorizing agency as the organizational hierarchy dictates. In this way a position is clearly defined and justified in terms of job task and contribution to the firm. From an external standpoint, the job description is utilized to communicate to the outside labor market the nature of the employment opportunity at the firm. The overall objective is matching. Matching the most qualified labor candidates to the employer demand in the most efficient way possible.

To achieve the greatest efficiency, the closer the matching that occurs, the more efficient and higher probability for immediate success. Managers many times ask for candidates that can "hit the ground running". This of course, means the finding and selecting the candidate that aside from cultural indoctrination needs little formal training and is ready out of the gate to begin productive contributions to the firm.

Both the internal and external entities benefit from the most comprehensive and specific job description that can be created.

The standardized approach to job descriptions include key categories such as: Job Title, Job Description, Job Responsibilities (deliverable or success criteria), Required Knowledge Skills and Abilities (KSA's), Required or Preferred Education. Other important designations are

also included regarding job descriptors about travel expectations, reporting structure and supervisory requirements. (SHRM/ACT: Job Analysis Activities.)

This matching function is so important to labor markets that a clearinghouse of sorts was created during the Great Depression of the 1930's, where the government assisted unemployed labor in discovering employment opportunities by way of what are today called employment agencies. In the process of this matching activity, the Department of Labor developed and used as it's backbone a Dictionary of Titles (DOT). In this dictionary for a specific job title, say Mechanical Engineer and a definition of this position is given along with specifics regarding: tasks, Knowledge, skills, abilities, work activities, work context, interests and work values are all categories that are defined as they relate to the position Mechanical Engineer. To appreciate the depth with which such an endeavor exists, a full seventeen pages is dedicated to the job description of a Mechanical Engineer. Table 1 below illustrates the first item listed under each descriptor.

**Table 1: Occupation /Job Description** 

Table 1: Occ	upation /Job Description							
	Job Title	Mechanical Engineer						
<b>DOT Code</b>	Description							
	Category							
22135								
	Definition	Perform engineering duties in planning and designing tools,						
	2 cminuon	engines, machines, and other mechanically functioning						
		equipment. Oversee installation, operation, maintenance, and						
		repair of such equipment as centralized heat, gas, water, and						
		steam systems.						
		Ť						
	Tasks (1 of	Designs products and systems to meet process requirements,						
	17)	applying knowledge of engineering principles.						
		93 Engineering and Technology						
	Knowledge	Knowledge of equipment, tools, mechanical devices, and their						
	(highest of	uses to produce motion, light, power, technology, and other						
	32	applications						
	elements)	applications						
	cicineties)							
	Skills	91 Mathematics						
	(ranked	Using mathematics to solve problems						
	highest of	S I						
	46							
	elements)							
	Abilities	88 Mathematical Reasoning						
	(ranked	The ability to understand and organize a problem and then to						
	highest of	select a mathematical method or formula to solve the problem						
	52							
	elements)							
		89 Drafting and Specifying Technical Devices						
	Work	Providing documentation, detailed instructions, drawings, or						
	Activities	specifications to inform others about how devices, parts,						
	(ranked	equipment, or structures are to be fabricated, constructed,						
	highest of	assembled, modified, maintained, or used.						
	42							
	elements)							

Work Context (56 elements defined)	90 (I) Importance of Being Exact or Accurate How important is being very exact or highly accurate in performing this job?					
	94 Realistic					
Interests (highest of 6 elements)	Realistic occupations frequently involve work activities that include practical, hands-on problems and solutions. They often deal with plants, animals, and real-world materials like wood, tools, and machinery. Many of the occupations require working outside, and do not involve a lot of paperwork or working closely with others.					
Work Values (ranked highest of 27 elements)	83 Independence-Mean Extent Occupations that satisfy this work value allow employs to work on their own and make decisions. Corresponding needs are Creativity, Responsibility and Autonomy.					

As times change so too have job descriptions. The Dictionary of Titles has been an evolving work as a result of the changing employer demands. The DOT is now extinct and has been replaced by a web-based version O\*Net. The two systems have been married with "crosswalks", for over ten years, with O\*Net is designed to be more fluid and able to adapt more quickly with the labor markets changing needs.

So although classifications KSA seem to remain the same, job titles and definitions have changed dramatically since the late 1930's. For instance not only would a Mechanical Engineer be required to use CAD systems, which were not inexistence in the late 1930's, but it's likely that a job title of Solar Technology Technician did not exist. Indeed, as an indicator of the dramatic change in the nature of the labor market, nearly a quarter of job occupations reported by those employed in 2003 did not exist nor match with the Census job code index as it existed in the late 1960's.(Council of Economic Advisors 2009).

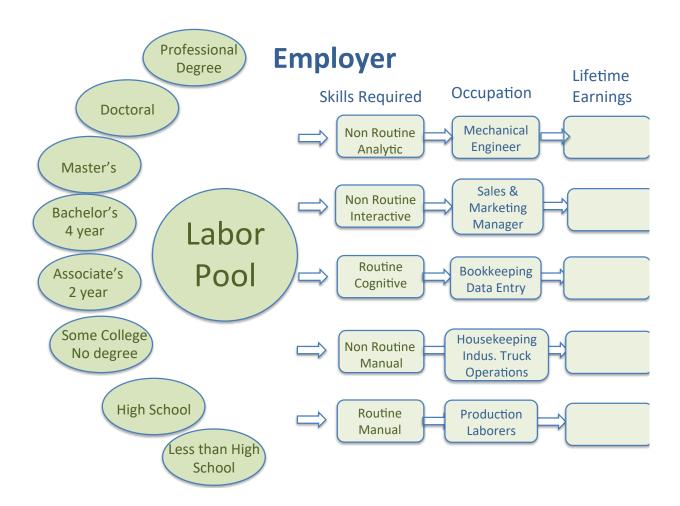
As an example of the difficulty with maintaining such a data base for our entire nation across all job titles, if the job category of "Machine Learning" is placed in the O\*Net search engine, ten pages of possible jobs are provided comprised of job titles such as: "Calibration and Instrumentation Technician", "Packaging and Filling Machine Operators", "Machine Builders and Other Precision Machine Assemblers", and "Taxidermist". In contrast, at the LinkedIn professional networking web site, placing "Machine Learning" into their search engine results in multiple job titles such as: "Machine Learning Engineer", described as a position related to "data analysis", "data mining", "newest technologies" and references to "artificial intelligence". The disparity of results underscores the intense challenge for our institutions to stay on top of the latest employer needs and adequately depict them so as to accurately reflect employer needs and achieve the "matching" objective in the labor markets

These challenges are some of the motivation behind what the authors Autor, Levy and Murnane (2001) devised as a classification scheme less dependent on specific knowledge, skills and abilities (KSA) and instead a more generalized classification of the very same attributes (KSA) of jobs. They created their scheme based on the physical demands of a particular position combined with the cognitive demands of that position. In particular, if the physical demands are routine or non-routine in nature and if the cognitive skills required are analytic or interactive in nature. The number of classifications is five in total:

- Routine Manual
- Non-Routine Manual
- Routine Cognitive
- Non-Routine Interactive
- Non-Routine Analytic

This classification strategy is a valuable way to understand characteristics of jobs and the necessary skills required without the burden of understanding all the nuances between say between a Mechanical Engineer and a Mechanical Engineer Technician. Understanding that one position is non-routine and analytic in nature versus the other which is routine and cognitive allows us to discover if these skills can be acquired with or without post-secondary education, and if they are valuable to the extent to create meaningful differences in lifetime earnings.

Figure 3 below depicts the incorporation of this classification system into the way in which the labor market, both employee and employer can understand the level of lifetime earnings associated with post-secondary education levels.



# Figure 3: Labor Pool Supply and Demand using Autor et. al, Skill Category Designations II.7.3 Stage 3: The Government Stakeholder Model

Does the federal government have a stake in desiring the general population to pursue post-secondary education? What is in it for them?

The stated goals of our country's constitution "to form a more perfect Union, establish Justice, insure domestic Tranquility, provide for the common defense, promote the general Welfare, and secure the Blessings of Liberty to ourselves and our Posterity", comes with a price. The principles that we value as a nation can only be realized if a portion of the citizenry are dedicated to providing the services needed to ensure these goals are met. To do that it is necessary that our country becomes a business.

We pay our public servants and we expend based on programs we deem as a nation to be valuable, whether it be spending on defense, spending on Medicare or spending to subsidize farmers. Revenues collected from taxes offset spending by the government. Any shortfalls between revenues collected and expenditures are calculated as budget deficits and are financed by the Treasury arm of our government.

There is general agreement that the government wishes to conduct business with the lowest level of deficits possible over the long run. For this reason, debates often ensue when expenditures and tax revenues get out of balance for extended periods of time. Unless taxes increase revenues, deficits will continue to rise, and the effect of debt servicing further debt threatens. Both tax revenue and federal expenditures are important policy components of our governmental and political machine.

The federal government becomes a stakeholder in college education to the extent that tax revenue increases as earnings increase. If college education has a positive impact on lifetime earnings, the government would accrue higher tax revenue. To appreciate the impact and

magnitude of this convergence the prior models for student and employer are combined and adjusted to extrapolate the macroeconomic impact that would be expected from an educated workforce employed in occupations that justify the post-secondary education expense. This information would then inform regarding possible policy direction that would encourage more participation in these very occupations.

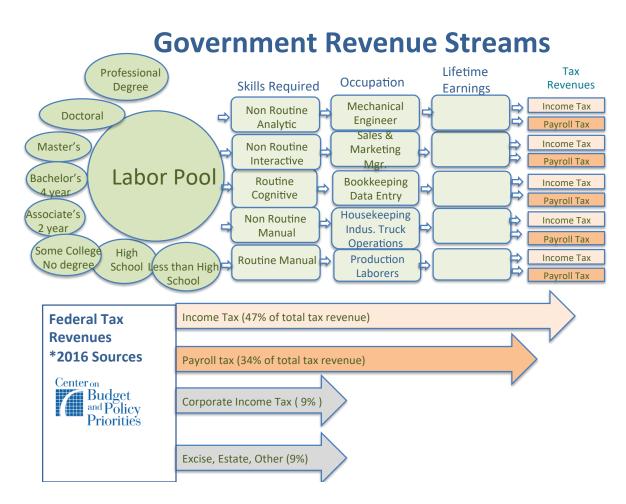


Figure 4: Federal Government Revenue Streams

## III CHAPTER 3 – RESEARCH METHOD, ANALYSIS & RESULTS

The three-pronged approach described in the previous section dictates differing methods to discover and interpret the cost benefit analysis that has been proposed. A distinctive research method for each stakeholder analysis aligned with the stages set forth above will be outlined.

## III.1 Stage 1: The Student Stakeholder Method, Analysis & Results

As earlier noted, faced with choosing an occupation, the student must consider that amount of education that must be obtained in order to realize the expected net benefits associated with that occupation.

Key to this thought process is understanding both the expected lifetime earnings as well as the true costs associated with obtaining the necessary education. One might wonder if these were the only considerations, why wouldn't all high school students enroll to become say, Doctor of Medicine, given the economic returns justify that investment yielding the nearly the highest level of returns across all occupations. And although we would not expect to see all students become doctors, using a purely "economic man" perspective we would expect a convergence toward positive and high end net benefits in alignment with individual occupational preferences and job availability.

For a clear view of the relationship between education and net benefits we must consider two variants on the simplified relationship. First, the type of post-secondary education (e.g. university, 4 year or vocational college, 2 year) as well as the amount of education in duration (e.g. bachelor's degree 4 year, some college no graduation). Secondly, the occupation one selects to enter, also impacts net benefits in a substantial manner. Consider Table 2 as an illustration of a hypothetical example of alternatives open to two Students: Student A, and Student B. and an illustration of possible lifetime earning outcomes based on occupational selection.

Let's say we have both students are willing to obtain a 4-year Bachelor's degree. Student A wishes to pursue History as a major and Student B wishes to pursue Engineering as a major. Both will realize the same cost of education; however, the resultant net benefits could be dramatically different.

The Department of Labor (DOL) provides prospective students with a plethora of data organized in a very accessible fashion. According to their web site: <u>Careers One Stop.org</u>, Student A who studies history, could select from occupations as diverse as Tour Guide & Escort to Curator. As a Tour Guide in Orlando Florida, someone could expect a median salary of \$25,390 (salary range: min \$20,300 / max \$ \$37,220) and as a Curator again in Orlando, FL someone could expect a median salary of \$47,380 (salary range: min \$31,730 and max \$80,340).

From an education perspective, of those who are currently Tour Guides (across the US) only 25% have at least a 4-year bachelor's degree, another 12% have over a bachelor's level of post-secondary education, for a total of 37% having a bachelor's degree or above. In contrast, those currently in the occupation as Curator in the US, 49% have at least a bachelor's degree and another 35% have a master's degree or greater, for a total of 85% having a bachelor's degree of higher. So a history major obtained via a 4-year bachelor's degree can have vastly different outcomes based on occupational selection and job availability.

Let's now examine the occupational alternatives available to Student B who desires

Engineering as an area of interest. Student B could also select from a multitude of occupations ranging from Mechanical Engineer Technician to Mechanical Engineer.

The DOL reports for the occupation of Mechanical Engineer Technician a median income of \$54,480 in within US (salary range: min \$34,030 / max \$82,810) with 15% of those currently in the occupation having a bachelor's degree and 83% having educational levels below

bachelor's degree. For the Mechanical Engineer a median income (across the US) of \$84,190 is reported (salary range: min \$54,420 / max \$131,350). For those currently in the occupation as Mechanical Engineer, 52% have a bachelor's degree and another 23% have something higher than a bachelor's degree in post-secondary education.

Both degrees, one with a focus in History and one with a focus in Engineering, are designated as 4-year bachelor's degree, yielding quite differing benefits dependent on occupation selection and ultimately results in vastly differing lifetime earnings. This occupational dependent impact gives rise to the phenomena of "the Millionaire Next Door", a popularized account written by Thomas J. Stanley, of occupational wealth accumulation.

**Table 2: Student Decision Alternative Occupational Outcomes** 

Table 1:	4 year Back	nelor Degree at Uni	versity						
				Median	Salary Range -		% currently in this profession		
	Major	Occupation		Salary	Minimum	Maximum	<bachelor< th=""><th>Bachelor</th><th>&gt;Bachelor</th></bachelor<>	Bachelor	>Bachelor
Student A	History	Tour Guide & Escort					62%	25%	12%
			US Orlando, FL	\$43,060 \$25,390	\$18,300 \$20,300				
		Curator					17%	35%	49%
			US Orlando, FL	\$53,360 \$47,380	\$29,700 \$31,730				
Student B	Engineering	Mechanical Eng Tech	nician				83%	15%	3%
			US Orlando, FL	\$54,480 \$44,390	\$34,030 \$22,650				
		Mechanical Engineer					24%	52%	23%
			US Orlando, FL	\$84,190 \$97,920	\$54,420 \$58,150				

## III.1.1 Question and Hypothesis:

Our question remains, is there an adequate return on investment to the student to attend a form (or level) of post-secondary education?

The proposed simple model anticipates net benefits to increase as the level of post-secondary education increases. One would expect a direct positive relationship between educational level and net benefits. However, this relationship could possibly be moderated by occupational considerations. The hypothesis to be tested:

H1:

As training levels obtained through post-secondary education increases, net benefits as measured over a lifetime increase. The strength and magnitude of this relationship may depend to some extent on occupation.

H2:

Candidates with higher levels of post-secondary education match job requirements with higher earning job openings.

H3:

Higher lifetime earning occupations correspond to occupations requiring non-routine analytic and non-routine interactive skills and abilities.

Occupational
Lifetime Earnings

Increases in

Post-Secondary Education

Post-Secondary
Education Costs

Net Benefits = f(Occupational Lifetime earnings – post-secondary education cost)

Figure 5: Net Benefit Generalized Model

Two primary inputs will be utilized in the student stakeholder analysis: Lifetime earnings (by occupation) and costs of post-secondary education (by type of institution and duration of attendance). In order to facilitate analysis, a single business sector within a limited geographic region has been selected to analyze lifetime earnings.

To determine the most relevant business sector and geographic region, a general review regarding the future direction of the US economy yields a common agreement that the labor markets are changing given technological innovations of various kinds (Oxford, Autor), leading some to suggest that sectors such as Healthcare, Construction and Information Technology are poised to dominate the future landscape of the economy. (Cornell) These sectors are thought to be both the engine for future economic growth and aligned with market needs or demands within a developed economy such as the US, characterized by aging demographics.

With this general consensus as a backdrop, the Construction sector within the state of Florida was chosen to be examined relative to lifetime earnings and occupational variations. The

Construction sector is a vibrant sector in the state and employs over 6% of the population currently employed. The state of Florida is the third largest state in the US representing 21 million in population (<u>US Census</u>). characterized by fairly good weather year-round allowing for near constant construction activity which yields a critical mass of sector data given fewer weather induced variations than might be characterized in other states. This sector also exhibits fewer international influences, such as off shore service providers or international trade impacts from either export or import considerations, conditions which points towards fewer moderating factors to consider leaving a clearer line of sight to the relationship between lifetime earnings and post-secondary education attainment.

The Construction sector is also comprised of a multitude of occupations which allows for an evaluation of skills associated with the categories proposed by Autor (manual, routine etc.)

Segmenting census data (American Community Survey) according to industry sector (Construction) within a single state (Florida) provides the ability to compare data to prior studies for consistency of results or identify possible trends that are in process as technology evolves driving changing employer skill needs and demand.

Earnings: To evaluate the earnings component of the net benefit equation, "The College Payoff" research conducted by Carnevale, Rose & Cheah (2011) has been utilized. These authors associated with the Georgetown University Center on Education and the Workforce, used data from the American Community Survey last updated in 2009. Their research approach to lifetime earnings calculations has been replicated for specific targeted occupational categories and extended by utilizing the latest American Community Survey data from 2016. Where the "College Payoff" (Carnevale et. al, 2011) used national data across all occupations, the strategy

of this paper will be to follow the same methodology applied to occupations within the Construction sector in the state of Florida.

Costs: The cost variables to be considered will include a.) the cost of tuition b.) estimated living expenses for the duration of education and c.) the opportunity cost or earnings that one foregoes by not entering directly into the workforce from high school. Costs associated with both estimated living expenses (b.) and opportunity costs (c.) will be considered the same regardless of post-secondary institution chosen or occupation pursued, thereby making the meaningful variable creating unique variability the cost of tuition and living expenses (a.) & (b.) and the majority of focus will be on what drives variation in those two categories.

## III.1.2 Sample: Data Source

The US Census Bureau collects demographic data throughout the country at routine intervals. ( <u>US Census American Community Survey</u> ). The data is segmented by state and is designed to acquire data by household as well as by individual. Many pieces of data are included in the survey cutting across social, economic, and demographic dimensions. Some data is collected as frequently as annually with a more comprehensive data list acquired every five years. The five-year survey data interval (2012 - 2016) as it pertains to lifetime earnings, occupation, age and education attainment by business sector and by state is the source of earnings, age. and education attainment data for this study.

The primary data source for post-secondary educational costs began with the US

Department of Education data bank: the "College Scorecard" (Appendix B: Exhibit 1). It was used as the foundation for post-secondary institution selection. This scorecard provided detailed information regarding school characteristics as well as baseline costs. Only Florida post-secondary institutions were considered in the cost analysis.

Once institutions were selected, the College Scorecard linked to individual post-secondary school "net calculators". A series of questions appear at each school "net calculator". Given the myriad of individual student situations that exist, it was necessary to create a base case that could address the series of questions initiated by the post-secondary institution. The typical questions and base case can be found in Appendix B - Exhibit 2. In the base case, all prospective students were assumed to be Florida residents, so costs are calculated as "in state" status. The base case defined in this Exhibit creates a platform for direct comparison of costs across selected institutions.

#### III.1.3 Variables:

In the model depicted above in Figure 5, the independent variables used include education level and age. The dependent variable is lifetime earnings. These variables are obtained for the Construction sector overall as well as individual occupations within the sector.

The methodology utilized by the "College Payoff" (Carnavale et. al, 2011) has been replicated to the extent technical notes allow for discovery. Several additional boundary conditions were utilized as common-sense delimiters to the data set. As noted, the "College Payoff" utilized ACS survey data spanning the years 2006-2009. The "College Payoff" study utilized data which encompassed the entire US for all sectors reported in the ACS data, where this study isolates data for the Construction sector only in the state of Florida. In addition, the data taken during the 2006 -2009 for the "College Payoff" timeframe overlapped a general economic environment when the US was entering the "great recession" and the construction sector was certainly impacted in a negative way by macroeconomic events of this period.

## III.1.3.1 Lifetime Earnings- Dependent Variable

As noted, the American Community Survey (ACS) was the primary data source for lifetime earnings. Specifically, this study replicated to the extent possible and discoverable, the "College Payoff" (Carnevale, et. al. 2011) methodology regarding lifetime earnings calculations. The "College Payoff" study used earnings data obtained within designated five-year age brackets beginning with respondents of age 25 through and including age 64, for a total of 8 brackets. Each bracket median was determined from ACS data set. The "College Payoff" study adjusted earnings in these brackets to 2009 dollars and summed medians across age brackets to arrive at lifetime earnings.

In order to acquire the most recent data available, this paper utilized ACS data from a five year time horizon 2012-2016, and grouped earnings data into 5 year brackets as described above, and utilized medians from each bracket as did the "College Payoff" study. Prior to grouping, reported data was adjusted to 2016 constant dollars using index factors provided by the US Census Bureau designed for the specific purpose of adjustment of data to real or constant dollars, (Constant Dollar Adjustment Factors). These same factors were used to adjust "College Payoff" results from 2009 dollars to 2016 dollars to allow direct comparisons between both studies. Comparisons were made between "Payoff" results as they pertain to the total US population whereas this study focused solely on occupations within the Construction sector reporting for the state of Florida.

ACS "person records" (as opposed to household records) were utilized for persons in the eight defined age brackets meeting the following criteria:

- 1. Civilian, currently employed
- Employed in for-profit private sector and self-employed (both incorporated and unincorporated)

- 3. Worked in the past 12 months
- 4. Weeks worked in the past year: 50-52
- 5. Hours worked per week- 40+
- 6. Total Earnings meeting minimum wage threshold: >\$16,743 annually
- 7. Industry Sector: Construction
- 8. State of Employment: Florida

Lifetime earnings were calculated by summing the median earnings of persons reporting, within the 5-year age brackets, meeting these criteria and adjusted to constant 2016 dollars. The total data base yielded 13,108 records that met these criteria.

## III.1.3.2 Education Attainment- Independent Variable

The ACS survey captures educational attainment by individual reporting. Respondents indicate level of education attainment via grade attended and degree (or diploma) awarded. For instance, data is captured both for individuals who attended 12<sup>th</sup> grade-no diploma as well as 12<sup>th</sup> grade- diploma. Key category designators hinge on degree completion as seen below. In order to mirror the "College Payoff" methodology, educational attainment records were organized into the following categories:

- 1. High School or below- no diploma
- 2. High School Diploma
- 3. Some College-no diploma
- 4. Associates degree
- 5. Bachelor's degree
- 6. Masters, Professional, Doctorate degree (all combined)

## III.1.3.3 Cost- Independent Variable

The cost of attaining any level of post-secondary education varies wildly depending on type of institution one considers, geographic locations of the institution, and desired discipline of study among many other things, not least of which includes the amount of financial support one can expect given the current financial income of the prospective student's household. For this reason, it requires caution to generalize comments regarding the topic of the cost of post-secondary education until some context is given to these important aspects.

This paper has relied on the work performed by Brad Hershbein and Kevin Hollenbeck of the Upjohn Institute (2014) in their article, "College Costs: Students Can't Afford Not to Know". In their article, the authors acknowledge the wide range of actual costs depending on the many factors at play when selecting a post-secondary institution to attend. They sourced much of their information from the US Department of Education and proposed a standardized "Net Price" comparison document which supports common definitions and institution attributes that can be found at the web site: US Dept. of Education College Scorecard. (Appendix B – Exhibit 1)

The College Scorecard provides a standardized format that is necessary for the proper and most informed evaluation and comparison by a prospective student and their family. The direct links from the College Scorecard website to specific institution web pages accelerates the navigation of pertinent information for the evaluation. In an effort to keep vernacular consistent with clear meanings the College Scorecard has put together a comprehensive profile for major post-secondary institutions around the country. This study has tapped into that source and selected post-secondary institutions within the state of Florida to evaluate both "list" and "net" costs in order to calculate net benefits to the student when compared to lifetime earning differentials.

In addition to use of the College Scorecard information, this paper adapts the "net" price comparison document format proposed by Hollenbeck, et. al, (2014) and adds attributes that pertain to the topic of net cost for institutions selected in the State of Florida supporting a curriculum that lends itself to disciplines concerned with Construction Services and general Business Management. Institutions selected for comparison in this paper represent major institutions (student population above 15,000 students with the exception of one) of various categories of post-secondary degree formats aligned with earnings and educational attainment data categories selected from the ACS survey. A total of seven post-secondary educational institutions were selected, four of which were 4-year universities, two 2-year colleges and one college that awards certificates. All institutions selected for comparison are public institutions.

The College Scorecard website provides information for specific institutions and definitions of cost variables based on "typical" information relating to their student body. Specific information utilized in this paper includes:

- 1. "Average Annual Cost" referred to as "List" price, without consideration for financial support stemming from either grants or financial aid.
- 2. "Earnings After School" a percentage reported of those students earning above high school graduates as well as the "median salary of former students,...10 years after entering school" compared to national average median salary.

In Appendix B, Exhibits 1-2, both contain information regarding the College Scorecard information, as well as base case student assumptions used for the "net cost" calculator for attending the University of Florida- Gainesville, Florida. The information at the College Scorecard website provides links to the post-secondary institutional homepages providing specific information beyond the general format found at the College Scorecard website.

## **Assumptions:**

Several assumptions are necessary for proper analysis and interpretation of both cost and earnings data. The replication of the "College Payoff" earnings results will be targeted on the occupations under investigation aligned to the employer stakeholder model focused on construction. It is assumed that the state of Florida, given the state's size in terms of population and the sector's importance in the economy, is generally representative of the US at large and constitutes a good proxy for comparison to "College Payoff" results.

In calculating lifetime earnings, an assumption is made that an individual remains within an occupation for the duration of their lifetime. This assumption allows the ACS data to provide a snapshot of occupational career earnings at a single point in time. Indeed, employer interviews validated that those in the industry remain in the industry, not necessarily occupation, for lengthy periods of time.

Assumptions relating to costs for post-secondary education can be found in Appendix B, Exhibit 2. The base case defines a student as a Florida resident, in a household of four with one working parent, earning the median annual wage in Florida \$64,000, paying the average annual taxes paid in Florida \$14,750, and intending to live on campus. Questions regarding these topics were asked at the four major university "net cost calculator" web sites and all were answered in the same manner in order to obtain comparative results.

# III.1.4 Analysis

A general sector analysis has been performed on selected person records of the ACS 2012-2016 data set. A summary of the records attached to the final data set of 13,108 records is:

## Table 3: ACS Data Records Profile: Florida

ACS 2012-2016	Records		
State of Florida	960,000		
State of Florida (Age 24-65)	490,000		
State of Florida (Age 24-65) Employed	180,000		
State of Flordia (Age 24-65) Employed in Construction Industry	15,415		
Employed min wage floor in Construction	13,108		

The Construction sector itself represents a substantial piece of the Florida labor market.

The table below indicates the Construction sector employs the largest number of responding individuals currently employed in the state of Florida between the ages of 24 and 65, over 8% of the total respondents exceeding by double the next biggest business sector, medical hospitals.

**Table 4: Florida Industry Frequencies (ACS Data Sample)** 

		-		`		,
	Frequency	Percent	Valid Percent	Cumulative Percent		
Total	160159	100.0	100.0			
CON Construction Incl Cleaning During And Imm after'	13108	8.2	8.2	10.2	0.102161	FLA % of Total by Industry
MED Hospitals'	5849	3.7	3.7	86.5	0.045586	0 12000 \$ 10000
ENT Restaurants And Other Food Services'	5748	3.6	3.6	97.0		8000 6000 8 4000
FIN Insurance Carriers And Related Activities'	5734	3.6	3.6	50.2		15 2000 +
FIN Real Estate'	4697	2.9	2.9	57.0		and the state of t
FIN Banking And Related Activities'	4176	2.6	2.6	52.8		Control of the state of the sta
MED Offices Of Physicians'	3771	2.4	2.4	78.9		The way the hear had an higher the to

Within the selected data set of 13,108 records reporting under the Construction NAICS Industry Code, 195 separate occupations were reportedly mapped into the sector. Of the 195 occupations 18 were chosen for analysis. These 18 occupations were selected as they represent slightly less than 80% of the total respondents; in excess of 10,000 of the total 13,108 respondents. The frequency table associated with occupations within the Construction sector of

the data set, along with the respective respondent numbers and percentage of total as well as cumulative percentages appear below. Table 5: ACS Sample: Construction Occupations Highest Number of Respondents by Occupation

				Valid	Cumulativ
		Frequency	Percent	Percent	e Percent
Total		13108	100.0	100.0	
CON Construction La	borers'	1532	11.7	11.7	66.1
CON First Line Super Construction Trades		1256	9.6	9.6	45.5
MGR Construction M	anagers'	1247	9.5	9.5	14.9
CON Carpenters'		940	7.2	7.2	52.7
MGR Miscellaneous Incl Funeral Service I		833	6.4	6.4	21.4
CON Electricians'		778	5.9	5.9	75.0
RPR Heating Air Con And Refrigeration Me		587	4.5	4.5	94.9
CON Pipelayers Plun Pipefitters And Steam		576	4.4	4.4	83.4
CON Painters And Paperhangers'		460	3.5	3.5	79.0
OFF Secretaries And Administrative Assista		383	2.9	2.9	34.9
MGR Chief Executive Legislators'	s And	342	2.6	2.6	3.5
CON Construction Ed Operators Except Pay Surfacing And Tampi	ving	276	2.1	2.1	68.3
TRN Driver Sales Wo Truck Drivers'	rkers And	243	1.9	1.9	99.3
CON Roofers'		223	1.7	1.7	85.7
SAL Sales Represen Services All Other	tatives	191	1.5	1.5	28.6
CON Carpet Floor An Installers And Finishe		187	1.4	1.4	54.1
BUS Cost Estimators	1	183	1.4	1.4	22.9
OFF Bookkeeping Ac	counting	143	1.1	1.1	30.8
MGR General And Op Managers'	perations	118	0.9	0.9	0.9

## **ANOVA**

An analysis performed on total sector data as well as each of the 18 occupations includes using SPSS to perform One Way ANOVA with post-hoc testing on the variables "weighted wage" by factor "educational levels" for the six groupings of educational attainment reported. ANOVA F-Ratios were evaluated for overall significance between education attainment and weighted wages (Pallent p.217), effect size was calculated to determine magnitude or "strength of association" (Pallent p.218) and Post Hoc testing using Tukey Honestly Significant Different Test (HSD) (Pallent p.217) was calculated to identify significant differences between individual educational groups.

## Correlation Analysis

Correlation Analysis was performed between earnings (WtdWage) and education levels (ED) using the SPSS tool. The direction of the relationship was confirmed, and the strength of the relationship was calculated using Spearman's rho test given use of medians and therefore non-parametric nature of the data. In addition, the coefficient of determination was calculated (r-squared) to understand the extent of variance overlap between groups (Pallent p. 139)

Kruskall-Wallis Test of Differences (Pallent p.242-243)

The Kriskall-Wallis test was used to determine Chi-Square values to identify if differences in education grouping medians were significant.

Linear Regression

Simple linear regressions were calculated using SPSS and designating the dependent variable as lifetime earnings (Wtdwage) and using two independent variables: age group and education attainment (ED). The model calculated variable coefficients as well as adjusted R Square for each scenario.

The hypothesis anticipates a direct or positive relationship will exist between wtd wages and educational attainment levels. It also anticipates higher effect indication for those occupations within the sector requiring more cognitive, non-routine skills.

#### III.1.5 Results

#### III.1.5.1 General Results from Statistical Analysis of ACS 2012-2016 data

An analysis template used to calculate statistics described in the prior section as they relate to various sector categories and individual occupations was developed. Each occupation template included lifetime earnings (2016 constant dollars) by educational attainment levels as well as the aforementioned descriptive statistics. Individual occupational worksheets are found in

Appendix B- Exhibit 3. Pertinent data was taken from each worksheet and summarized on the Occupational Analysis Results Summary located in Appendix A – Exhibit 1. The analysis summary sheet includes results pertaining to the following groups:

- ❖ Florida All Industry sectors- excluding Construction sector
- ❖ Florida- Construction sector only- all occupations
- ❖ Florida- Construction sector- 18 occupations representing 80% of all occupations
- ❖ Florida- All Industry sectors excluding Construction data for 3 selected occupations

This grouping and analysis strategy allowed comparison of the Construction sector in total with other industry sectors in the state, as well as individual occupations, three of which were selected to compare with other industry sectors.

A review of the analysis summary sheet and the statistical results from correlation, Kruskall-Wallis and Linear regression, reveal significant results (likely due to large sample sizes) however "weak" but on occasion "medium" strength.

♦ Correlation Tests: Spearman rho results for all industries has "medium" effect size (Burns p.358), while the Construction sector in total also demonstrates a "medium" effect size, however a somewhat smaller effect than all industries. There were three occupations out of the eighteen that also demonstrated "medium" effect size. Those occupations were: Misc. Managers, Chief Executives & Legislatures, and Sales Reps. No other occupation demonstrated anything other than "small" effects. It is also notable that for occupations: Cost Estimator, Bookkeeping & Accounting, and Managers, General & Operations, not only were those occupations within the Construction sector exhibit "small effect" size, but those occupations across all sectors showed no material differences and showed "small effect" sizes well.

- ♦ One way ANOVA non parametric Kruskall-Wallis Tests: As an indicator of significant differences between education group median earnings (Burns & Burns p.315), eleven out of the eighteen occupational scenarios exhibited significant Chi-Square values at the .005 level with the exception of seven occupations: HVAC, Office Secretary & Administrative Assistants, Equipment operation-Paving, Drivers-Sales & Truck, Roofer, Bookkeeping-Accounting & Audit, and Cost Estimators (All Industries).
- Linear Regression: A review of the adjusted R² across all scenarios shows the largest value at .156 calculated for All Industries and a low of R² = .002 calculated for the occupation "Drivers, Sales, Trucks". Setting aside "All Industries" and "All Construction", only a single occupational scenario exhibited an adjusted R² greater than .10, that of Managers, General & Operations" for both "All Industries" data set as well as within the "Construction" sector only data set.

## III.1.5.2 Comparative Results between Current Analysis and "College Payoff" study

It is important to note the findings of this analysis represent a smaller subset within the data pool used by the "College Payoff". Where the "College Payoff" study used US national person data from the ACS in 2006-2009, this study used only Florida data. The comparison will focus on the same sector: Construction, as well as the same occupational codes. Both data sets have been adjusted to 2016 constant dollars to facilitate direct comparison. The lifetime earnings calculations by occupation exist on each respective occupational analysis template, with median earnings by 5-year age brackets calculated.

The "Payoff Comparison by Occupation" summary sheet between this study and the "College Payoff" can be found in Appendix A – Exhibit 2. Each occupation is represented with lifetime earnings associated with various educational attainment levels. Any differences in

results that exceed 20% are highlighted in yellow. Any differences that exist due to lack of data or result from either study is highlighted in blue.

A general overview reveals sporadic differences highlighted in yellow across eleven of the eighteen occupations examined. Three occupations however, appear to reveal persistent differences above 20% across three or more educational attainment levels. These occupations include: First Line Supervision, Carpenters, and Electricians.

## III.1.5.3 Cost Comparison for Post-Secondary Education

As described in the prior section, post-secondary institutions having various profiles within the state of Florida have been compared relying on the College Scorecard as well as institutional web sites as the source of information. Aligned with the approach by Hershbein et. al, (2014) both the "list" price and "net" price have been calculated with the cautionary note that assumptions of averages can be misleading. The results are compiled and catalogued in the Cost Comparison Worksheet in Appendix A – Exhibit 3. Annual "list "price range is from \$11,444 annually (Seminole State) to \$21,840 annually (University of Central Florida). The "net" price range is from a low of \$4,731 annually (Lake-Sumter State) to a high of \$15,664 annually (Florida State University). "Net" cost data includes financial aid of all forms, both grants and loans from any and all sources.

The lower quadrant of this Cost Comparison worksheet in Appendix A – Exhibit 3 contains the "cost build up" resulting from cost estimates from each of the four university's "net price" calculator using the assumptions outlined above. The cost build up assumes grants based on family income, etc. as defined in the assumption section. The "net" cost was averaged from this information. Total cost associated with the categories of tuition, books/ supplies and

personal expenses was estimated at \$54,000 for four years at a post-secondary institution with the objective to attain a bachelor's degree. This amount of funding was assumed to be borrowed as a student loan at a fixed interest rate between 8-11% with repayment over a 10-year horizon beginning at graduation. This cost information was fed into NPV formulas, combined with occupational earnings to calculate NPV values for individual occupations.

To further the analysis in accordance with the job categories devised by Autor et. al, an occupational skill matrix was developed and can be found in Appendix A – Exhibit 4. Skill categories were mapped to definitions derived from ONet, the Department of Labor's repository for occupational definitions. These were matched to construction occupations and placed in their respective categories. All information relating to occupational lifetime earnings and calculated NPV's are summarized in Figure below.

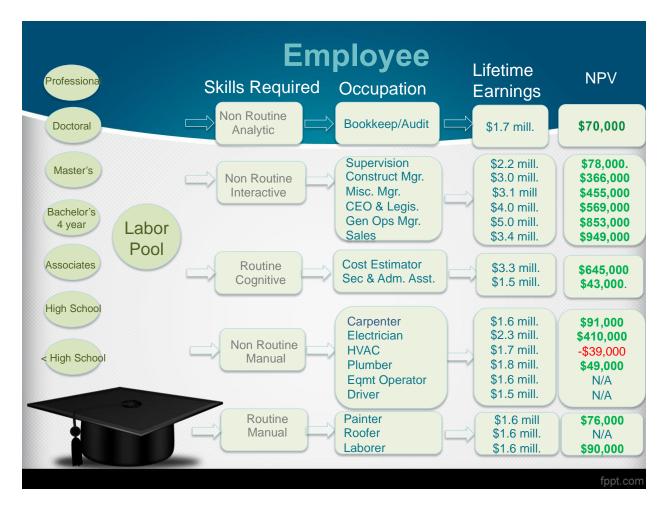


Figure 6:Construction Occupational Composite Lifetime Earnings and NPV by occupational category

These results lead to the following conclusions regarding the original hypothesis for this stakeholder.

H1: As training levels obtained through post-secondary education increases, net benefits as measured over a lifetime increase. The strength and magnitude of this relationship may depend to some extent on occupation.

In nearly every case a positive NPV is associated with the calculated investment in post secondary education (specifically 4 yr. bachelor's degree) regardless of occupation. It should be noted the magnitude of the NPV values varies with occupation. The category that

exhibits the highest level of responsiveness to this condition is the "non-routine interactive" category. This positive relationship between education and earnings however is not reinforced via statistical testing and analysis. Adjusted R2 were calculated at extremely low levels. Correlations between education and earnings were confirmed positive however the strength of the relationship never achieved high effect, although the relationship met medium effect in aggregate.

H2: Candidates with higher levels of post-secondary education match job requirements with higher earning job openings.

A conclusion regarding this hypothesis would require a calculation of overlapping earnings be conducted by occupation via educational attainment by age bracket. Such a process has been outlined in the "College Payoff" (Carnevale et.al, 2011) where "variations in earnings by education and occupation earnings overlap" were calculated. Evidence that pertains to this topic within this study resides in the Occupational Skill Matrix in Appendix A, Exhibit 5. There are at least 3 occupations where no data exists for any respondent having a bachelor's degree. These occupations exist within the Autor categories of: "Non-routine manual" and "routine manual". The occupations are: Equipment Operators, Drivers and Roofers. This information, although it does not conclusively confirm this hypothesis, does contribute to our understanding when considered within the context of the H3 below.

H3: Higher lifetime earning occupations correspond to occupations requiring non-routine analytic and non-routine interactive skills and abilities.

The "Occupational Skill Matrix" found in Appendix A- Exhibit 4 provides the evidence for partial confirmation of this hypothesis as does Figure 6 above. In the Occupational Skill Matrix, a weighted average of earnings differentials between those sample respondents obtaining

a bachelor's degree versus those obtaining a high school diploma have been calculated for occupations listed within the category designations by Autor et. al, These calculations show that those respondents in the "non-routine cognitive interactive" category had lifetime earnings differentials over twice the earnings differentials than those respondents in the "routine manual" and "non-routine manual" categories, as well as the "non-routine cognitive analysis" category. The differentials were closer between "non-routine cognitive interactive" and "routine cognitive" at about 20% higher earnings in favor of "non-routine cognitive interactive".

## III.2 Stage 2: The Employer Stakeholder Method, Analysis & Results

To perform the cost-benefit analysis as it relates to post-secondary education from the employer point of view, a qualitative study comprised of semi-structured in-depth interviews with private sector employers has been conducted. As the model in the prior section suggests, employers require a varied mix of knowledge, skills and abilities depending on the occupational duties the employer requires in order to deliver the firms product and/or services to the marketplace. The employer interviews were designed to seek understanding from the employer point of view as to the adequacy and overall value of training attained by a prospective candidate via a post-secondary education and if such training is "matched" with employers defined needs. Further the interviews sought to provide insight as to the nature and extent of any deficiencies that were perceived to exist in this matching of needs and KSA's, as well as the methods used by employers to resolve any mismatch.

## III.2.1 Question and Hypothesis

In general, the matching process between employer and available labor has been explored as well as specifics related to the provision of skills or institutional training provided to labor for hire via post-secondary education. Key issues for understanding via the employer interview

included whether the employer views the current labor pool from which recruitment takes place, to possess the requisite knowledge, skills and abilities (KSA's) that prospective employers, in this case construction sector employers, require to fill job openings. Recognizing that employers typically wish to match specific "technical" or "hard" skills related to an occupation (say "project management" for a Project Manager position) as well as match general interactive "people" or "soft" skills (say "communication" for a Construction Manager), the question and hypothesis of this stakeholder has several parts given the multiple dimensions of employer needs.

The interview seeks to understand if the employer relies on post-secondary education to impart either type of skill, technical or people skills, or both, on those prospective employee candidates who have attended these institutions. The interview also seeks to understand which occupations or institutions the employer perceives having greater value relative to these issues. Our model suggests a hypothesis in which greater reliance on post-secondary training of both technical and people skills when considering candidates for occupations within the sector which is "non-routine" both interactive an analytic in nature.



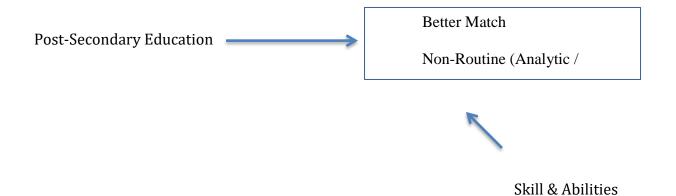


Figure 7: Employer Knowledge, Skills & Abilities (KSA) Requirements "Technical" & "Soft"

H1:

Candidates with higher levels of post-secondary education display more comprehensive skill set inclusive of both technical job specific knowledge, as well as skills and abilities (analytic and interactive) than those job candidates who do not attend post-secondary education.

H2:

Employers who interact with post-secondary institutions to influence curriculum content are more satisfied with job candidate skills, which result in a better overall job requirement match. (retention or number recruited)

## III.2.2 Sample: Data Source

Employers within the Orlando metro area in general, as reported in the publication: The Orlando Business Journal Book of Lists 2017-2018, were the primary contacts to become possible interview participants. Metropolitan Orlando represents roughly 2 million of the total populations of roughly 21 million who live in the state of Florida (World Population website) Orlando, considered the third largest city in the state represents a varied employer participant pool. The Orlando Business Journal Book of Lists is "Central Florida's only compilation of

industry lists that features the top companies and business leaders throughout the metro area."
(OBJ p.2)

The Book of Lists compile information for many business categories ranging from "Advertising" to "Women-owned Businesses" within Central Florida. For this study those companies cited on the following lists published in the OBJ Book of Lists 2017-2018 were considered:

- 1. Construction Companies / General Contractors (p.28)
- 2. Construction Companies / General Contractors National (p.30)
- 3. Specialty Contractors (p.42)
- 4. Central Florida Fast 50 (Ranked by % of growth) (p.61-62)
- 5. Golden 100: Top Privately Held Companies (p.66-70)
- 6. Florida Fast 100 (p.132-135)

This resource was very useful in that company information regarding operating revenue, number of employees, address and company contact information was provided for many companies included on the list.

As with most industry sectors, participants in the Construction industry sector, have various roles. The web site <u>BuzzFile</u> describes itself as "The most advanced company information data base." At this web site detailed definitions of the Sectors, Categories and Industry are linked to appreciate the facets to the overall industry. The detailed information for these descriptors is in Appendix B, Exhibit 4.

The ACS data base utilized two industry descriptors which were cross referenced into the lists of employer participants contacted and interviewed. This includes the "North American Industry Classification System (NAICS) code 23 ".CON-Construction, Incl Cleanings During

and IMM After". A complete definition of what is included in this industry can be found at the web site: NAICS Sector 23 definition

Finally, to create consistency between the ACS occupational information and employer participant feedback the "Standard Occupational Classification (SOC)" was cross referenced into this sector to inform the interviewer and participant regarding occupational roles and responsibilities. (Bureau of Labor SOC definitions)

#### III.2.3 Variables

Over thirty employers considered part of the construction sector as defined in BuzzFile and listed in the Orlando Business Journal Book of Lists were contacted for participation in the semi-structured interviews. Of those who responded and willing to participate, a power point file was forwarded to the interview contact in advance of the interview so as to allay concerns related to the study purpose and confidentiality. The power point included the base questions listed in Appendix B, Exhibit 5. Participants valued the ability to access the questions in advance in order to understand the nature of the questions and in one instance the owner used the questions as a tool to stimulate thought with his/her on- site leadership team regarding future labor strategies. A total of twelve (12) employer interviews were conducted.

A general investigation of the following topics was advanced:

- 1. General Nature and Scope of Business
- 2. Current Labor Force Composition- number and type of positions
- 3. Changing Skill Requirements due to increased technology
- 4. Educational Requirements for labor force
- 5. Recruitment Feedback based on hiring those with post-secondary education
- 6. Interns

## 7. Post-Secondary Alliances

## 8. Future Trends

All interviews were conducted with either Owners, Operational, Financial or Human Resource Managers or Executives. Given the general and overall knowledge possessed by the Human Resources and the specific knowledge possessed by the hiring manager of a particular position, individuals in either role were accepted as participants with an understanding individual nuances due to respective frame of reference to labor markets could exist.

A summary of employer participant attributes can be found in Table A. This table lists several attributes associated with the individual interviewee: years of service and level of post-secondary education, if any. It also lists employer attributes such as annual sales, number of employees, and specific type of sector participation. All interviews were conducted over a three-month period during the Summer of 2018. All interviews were recorded, and several lasted over the one hour allotted period of time.

## III.2.4 Employer Interviews Content Analysis

The interview analysis was divided into two general sections: macroeconomic industry issues and microeconomic issues related specifically to company operations. Within the macroeconomic section, issues related to the general business climate of the state and the nation and its impact on construction activity were discussed. In addition, industry-wide technology advances across methods and materials were also factors discussed in the context of driving change among industry participants.

In the microeconomic section pertaining to key industry participants, information was further divided into four main groupings of participants: General Contractors, Owner/Developer, Design & Engineering and Trades. Of these four groupings, the main focus was placed on the

General Contractor and Trades categories as these groups, although diverse in nature, encompassed the majority of occupational listings associated with the Construction sector. Microeconomic information that pertained to issues within these two groups – General Contractor and Trades, were analyzed with greater detail via NVivo qualitative analysis software package. Node listings were set up, and recorded interviews were transcribed and mapped to nodes which pertained to content. A diagram of the content analysis design (NVivo Mind Map) appears below in Fig. 8:

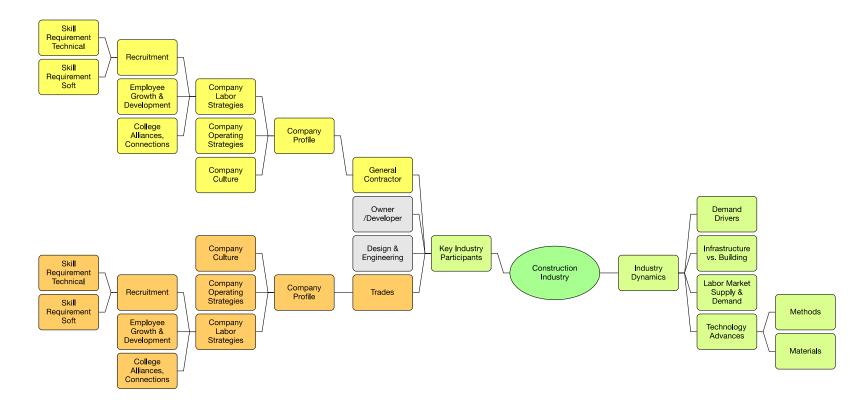


Figure 8: Content Analysis Design NVivo "Mind Map"

In addition to content analysis in accordance with the above design, specific nodes were developed and used to accumulate, summarize and analyze content. These parent-child nodes listings appear in Appendix B, Exhibit 7 for reference.

## III.2.5 Results

Content analysis results reveal emergent themes from both the macroeconomic section as well as the microeconomic section. The macroeconomic section will be addressed first as it drives company responses in many instances.

## III.2.5.1 Macroeconomic Industry Themes

Content analysis in this section will be broken into two components: General Economic trends and the associated impact to building maintenance and expansion within the construction sector, and the accompanying impact to the labor market in general. The second component will summarize the interviewees viewpoints regarding technology and trends in the sector.

### III.2.5.1.1 General Economic Trends

Nearly all participants concurred on the "tight" condition of the current (summer 2018) labor market both for skilled and unskilled labor. Generally good economic conditions, GDP = 3.4% annually, has created high demand in the construction sector both for infrastructure (horizontal) building as well as buildings (vertical) structures. Interviewee participants represented firms that provide construction services in some part to both aspects (horizontal and vertical) of the sector.

The interviewees also concurred that today's general macroeconomic environment is vastly different from the economic environment of 2008 when the economy was experiencing the "great recession". All agreed that construction demand was severely impacted by the great recession and business activity reduced dramatically as evidenced by the amount of "backlog"

of most firms. One interviewee stated the typical approach to valuation of a construction firm is the amount of "book" or "backlog" work. Bidding periods can take up to two years depending on the size, complexity, and owner stipulations that accompany the required request for bid. So lagged factors have a large impact on work performed and the amount of work performed dictates to a great extent the amount of both skilled and unskilled labor required. Several interviewees noted that there were typical construction projects, namely building and infrastructure maintenance and relatively demand inelastic projects such as county school projects, that remained as baseload demand to several interviewee employer firms which kept them solvent during recessionary times.

As a result of the recession economy of 2008 and reduced construction demand, several noted the labor market responded by moving to other geographic markets outside the state of Florida where work was backlogged or already "booked". This was particularly evidenced by the exodus of trades labor both skilled and unskilled, which comprises the majority of the total number of construction jobs. Given the lack of available jobs during the years of the great recession, trades labor mobilized to areas around the country or even outside the country where construction demand still existed in some form and therefore demand for trades labor existed. Several interviewees stated that this exodus of 2008 had a direct bearing on the lack of available labor exhibited in today's 2018 labor market. Most interviewees noted they were competing for labor in both the skilled and unskilled categories.

## III.2.5.1.2 Industry Future Trends

A general consensus existed among interviewee participants that future technology trends in the construction sector might take many forms, however the impact to the amount of, and skills of needed labor would be little impacted on the 3-5 year horizon given the non-routine

nature of the work performed by most employers represented in this study. The current situation of excessive demand relative to current capacity, also contributed to the general prediction of persistent labor shortages for the foreseeable future.

Although the majority of participants shared this view, it did not preclude discussions regarding new frontiers within the sector currently in progress. As a stimulant to discussion regarding such industry developments, a selected portion of the McKinsey & Company Global Institute's article: "Reinventing Construction: A route to higher productivity" (2017) is depicted below in Table 6 where future developments by this consulting group are bulleted and were reviewed with participants for their reaction and views.

The main thrust of this article posited that the construction sector was a lagging industry when it came to adoption of technology. The recommendation of this study was for the sector to adopt technology which would result in a substantial unlock of increased productivity, in turn creating an increase in sector capacity to deliver on increasing world-wide demand.

Reactions by interview participants were mixed in regard to the technology frontiers posited by the McKinsey group. Although the interview participants readily recognized current limits to the sector's capacity to satisfy construction demand in the state of Florida, they were not ready to embrace the position that technology in the forms suggested by McKinsey would create the capacity unlock that McKinsey suggested.

Specifically, when referencing the table below, of the eleven general categories of technology advances or frontiers available to the sector, at least two were considered already or nearly in full effect and another five partially adopted in some form. During this discussion, several interviewee participants noted that technology is not like an on/off switch. Instead there is an adoption process that occurs based on the availability, reliability, and implementation of

technology that reveals itself in the sector. The question is seldom an all or nothing proposition. For instance, at least one interviewee noted that although BIM is a three-dimensional (3D) Building Information Modeling system, designed to create the ability to identify system conflicts prior to field installation (for instance, the sprinkler system interferes with the HVAC system), such conflicts can be identified at the desk of the project manager via the software. However, "there have never been so many field changes than ever before", why? Because it is so easy to change a door from here to there and send the information to the field to handle, meanwhile the field has installation in progress and is required to adjust." Such repercussions are consequential inefficiencies stemming from the use of technology that diminishes the ultimate productivity benefits it is designed to deliver.

Table 6: Construction Sector: Technology Frontiers McKinsey Global Institute 2017

		Construction Sector	
		Technology Frontiers	
	Technology *	Description	Implementation among Interviewee Participants
$\rightarrow$	BIM	3D Building Information Modeling	Active in Field
$\rightarrow$	Digital Collaboration Tools	I-pad, Email	Active I Field
$\rightarrow$	Drones/Unmanned vehicles	For scanning, monitoring, mapping	Inactive
$\rightarrow$	Robotic Automation	Bricklaying, Tileing robots	Inactive
$\rightarrow$	вім	5D integrated design, costing, progress visualization	Inactive
$\rightarrow$	IoT	Internet of Things	Partial
		on site monitoring of material, labor and productivity	Time tracking in field, material replenishment
$\rightarrow$	Construction Management	Mobile device apps	Partial
			field drawings, change orders
$\rightarrow$	Cloud Computing	Real time data both completed, plannned and predictive	Partial
			Clooud used for data mangement
$\rightarrow$	Material Innovation	Precast walls	Partial driven by manufacturing supplier
			у положения допримента
$\rightarrow$	Prefabrication	Off-site manufacturing and single step install	Partial
			some on-site prefabrication, kiting
$\rightarrow$	Holistic Process Management	Process management vs. incremental process management	Inactive

# III.2.5.2 Microeconomic Employer Specific Themes

Content analysis in this section will be broken down into emergent themes arising from interview participant responses. Conversation specific to the employer workforce, necessarily began with a review of the organizational structure and composition of the workforce defined by labor's respective roles and responsibilities within the context of what the employer delivered in

terms of products or services. Below is a table to assist in understanding how employer interviewees made references to their labor force and the nature of their work.

**Table 7: Construction Sector: Labor Force Categories** 

		Employer Labor Force Categories		
		Construction Sector		
		Typical Occupational Titles &	General Roles/Responsibilities	
Office				
Salaried		Departmental Roles	Construction Mgr, Project Mgr., Sales, Design, Marketing	
Hourly		Administrative Roles	Office Admin, Accounting payables	
Field				
Trades	Skilled	Electrical, HVAC, Plumbing		
	Semi-Skilled	Carpentry, Concrete		
	Unskilled	Laborer, Painter		
Supervision		Field Superintendent	Supervisior of crew and interface with Project Manager	

Distinct viewpoints emerged depending on the type of labor being discussed. Typical references to labor were seldom generalized to the entire workforce, unless company cultural topics were being discussed.

Again referencing the mind map in Figure 8, three main categories of feedback specific to the employer were identified: Company Culture, Company Operating Strategies and Company Labor Strategies. In this section a deep dive into labor strategies content will be analyzed as feedback relates to the above-mentioned labor force classifications. The table below offers a visual of the approach to content analysis of this section, with green indicators for those labor classifications which will be analyzed. Those with red indicators were not part of the interview or lacked relevance to the research purpose.

**Table 8: Employer Interview Feedback: Target Labor Categories** 

		Employer In	terviewee Results	
		Content Analys	is Themes	
	Labor Strategies			
	Recruitment Skills Reqd.		Employee Growth & Development	Post Secondary Allainces, Connections
	Soft	Technical		
Office				
Hourly	•	<b>-</b>	•	•
Salaried	•	-	-	•
Field				
Trades	•	•	•	•
Supervision	•	•		•

Labor strategies in all cases were developed by the employer participant as a response to company needs to provide products and/or services to demands in the construction sector as defined by customer requirements. Labor strategy topics in the interview covered issues related to:

- 1) Labor Structure and Role Functions Internal determinations of skills needed
  - a. Technical Skills
  - b. People Skills
- 2) Recruitment- both salaried and trades
  - a. Internal
  - b. External (Post-Secondary Alliances / Interns)
- 3) Retention- both salaried and trades
  - a. Growth and Development Opportunities
  - b. Policies and Benefits (Tuition Reimbursement)

A closer look into strategies regarding definition of roles and skills reveals a typical organizational structure across participating employers where field roles are employees of trades

(both skilled and unskilled) as well as supervision in all forms of the trades crews. Those roles primarily residing in the office were administrative, generally comprised of support functions such as accounting, information services, human resources, executives and other managerial roles. Several roles were expected to straddle both field and office operations and such roles were likely to be Sales, Operations, and Project Management.

When asked about skill requirements of labor the feedback was provided for the two major employee categories: trades and salaried. Each labor category (trades/salaried) will be discussed separately regarding the labor strategy topics outlined above.

III.2.5.2.1 Trades: Skill Requirements / Internal Growth & Development / Alliances

Of the twelve employer participants, five participants were considered "self-perform" trades employers. The remaining participants were mostly General Contractors who did not directly hire or manage individuals performing trades work. Throughout the analysis of trades labor topics, a greater emphasis is placed on the feedback from "self-perform" trades employers.

In all cases, interviewees concurred that the availability of skilled trades labor was nearly nonexistent in the central Florida area. Technical skills related to electrical, HVAC, and plumbing were by necessity being taught on the job. Employers noted they would typically hire from the general labor pool available through job fairs, Career Source, and other placement outlets. If general labor (Laborers) once hired exhibited the desire to further their technical skills the employer was willing to accommodate via a mentoring process with others on the job. It was noted by several participants that this approach to on the job training was the best way to achieve a standard of performance that an employer expected. Additionally, the employer would, as in the case of electricians, sponsor the employee to attain a license via Florida Electrical Apprenticeship & Training (FEAT), a technical school recognized in the state of Florida. In the

electrical area, several of the interviewee participants had current employees connected in some way to FEAT, either administratively or as an instructor. Typically, the employee would attend FEAT training on their own time, but the employer would pay for the tuition and training materials. In the case of HVAC where technical advances of the units, as well as maintenance services of existing units required HVAC technicians to be conversant across a wide spectrum of possibilities. Instead of an alliance with a post-secondary institution, employers instead created alliances with specific manufactures or suppliers. These organizations have a vested interest in training field operations/technicians on the installation and maintenance of their equipment. This strategy is also used with some software utilization by trades employers. Where there is time and material programs to assist in project management software suppliers are relied upon to train current employees on the use of their products.

One quote that best reflects the sentiment of trades self-perform interviewees was, "80% of the job is company culture, we'll teach the other 20%". Showing up to work and willingness to learn is the biggest hurdle of trades employer labor issues. The labor market is so tight that issuance of disciplinary points for lack of attendance, does not impact the labor, given the individual merely finds another job immediately at the placement agency. Therefore, employers feel hamstring in accepting less than capable trades labor and as a result are willing to invest in both internal on-the-job training as well as either training with suppliers or certificate post-secondary schools as long as the employee exhibits the work ethic and willingness to engage in this skill development.

III.2.5.2.2 Salaried: Skill Requirements / Internal Growth & Development / Alliances

Where employers of trades personnel were most interested in technical skills, in the case of salaried employees, both technical and people skills were discussed as a necessity for job

performance success. The interview participant views regarding the relative importance of technical skills versus soft skills is demonstrated best by their respective recruitment strategies.

## Technical Skills:

An overview of technical skills feedback reveals that for salaried employees the majority of employers preferred *but did not require* a 4-year college degree. The more technical the role, the more the employer had the desire for the 4-year degree. For example, a Project Engineer required a 4-year degree, but for a Project Manager role a 4-year degree would be desired but not required. Technical skills were typically referred to by participants as either engineering skills, or possibly information technology skills and accounting skills. However in several instances, employers referred to internal promotions within both IT and Accounting after on the job experience by an employee resulted in necessary attainment of the desired skill level to prompt internal promotion or reassignment.

Within the sector, it appeared a high level of respect is conferred to those who have been internally promoted over time based on actual job performance. This attitude is best demonstrated by the interview participants themselves. Of the twelve (12) interview participants, five (5) possessed a Bachelor's degree (not necessarily in a field of study related to construction), two (2) possessed a Master's level degree, four (4) had a high school diploma, and one participant's education level was unknown. Most participants (10 of 12) were executive level directors or even owners of their organization and two were at manager level within their organization.

Most participants agreed that post-secondary education might have a bearing at the onset of the hiring process, although participants reported that progression within the company was clearly dependent on work ethic, attitude and actual job performance over time. Again, the

revealing quote that 80% of the job was related to compatibility with company culture as opposed to formal or specific technical skill, appeared evidenced by participant post-secondary credentials and their attitude about internal promotion. Virtually all participants recognize that company specific training is a must for a new hire.

Three interview participants explained the importance of protecting the company culture and how this company characteristic was an important feature when submitting quotes for jobs under consideration by prospective customers. In an effort to create competitive distinction and advantage, participants cite past actual work performed and point to this work as evidence their personnel are capable and qualified to perform upcoming work similar in nature. In addition, the company cites current work processes and methods and quality standards to distinguish themselves among the competitive field.

Therefore, to protect the culture that is used to distinguish its ability to compete, the employer considers it an imperative to indoctrinate new employees to those methods and practices crucial to performance. In several participants view this made on the job training and the new employee's acceptance of it (regardless of educational status) a fundamental element in the new hire process.

Most participants called this an "internal training process" and utilized internal mentors to accomplish this aspect of on the job training and cultural indoctrination. Participants recognized if done correctly this was a significant investment of time. This was emphasized to a greater degree by those employers who did not embrace interns as a recruitment strategy. This attitude also reinforces the greater reliance on internal promotion to fill pivotal positions. Several participants believed such training might extend over the course of twelve (12) months so the new hire has an opportunity to experience the entire year long cycle of activity.

One particular interview participant conveyed his view of technical skills of recent graduates from 4-year post-secondary institutions the following way:

"...the college people that we hire (management), all our project managers are all civil engineers. I hire them right out of school and train them. I stick them in a year training program and don't even let them touch a client, or I stick them out in the field for six months. First thing I'd do is take them out in the field, just so that they know how hot, dirty and miserable it is out there. ... because the problem, they come out of college as a construction engineer, they think they know..., and they don't...."

## People/Soft Skills:

Most interviewee participants noted that the introduction of technology, in particular use of email, use of iPads, and Building Information Modeling (BIM) systems, has led to a reduction of direct person to person interaction and a lack of practical use of soft skills. The reduction of direct two-way conversation with the traditional feedback loops has led to misunderstandings and inefficient repetitive actions as noted in an earlier reference.

Although this technology is with us as fully ingrained and is recognized to offer advantages that far outweigh the interpersonal drawbacks associated with its use, interview participants noted several pivotal high impact roles where soft skills and communication in particular were imperative to success.

All participants cited the Field Superintendent role as a key role in performance of work given the strong technical knowledge required of this individual's responsibility in managing crews of various trades, as well as acting as intermediary between field activities and project managers/ project engineers and design demands. The Superintendent must possess the people skills to be able to direct large numbers of individuals as well as manage employee relations

issues that arise in this role. Invariably, interview participants noted this position was a fulcrum in the organization and nearly all participants noted their incumbent Superintendents were the result of internal promotions from field operations. Participants recognize that internal promotion for the Superintendent position results in immediate respect from field crews given candidates are typically tenured, stable employees. None were touted to possess post-secondary education. In only one instance, an interviewee participant had an intern from a post-secondary institution learning field operations in this capacity.

Although the coding of participant feedback indicates that Soft Skills were referenced by six (6) of the twelve (12) participants specifically as such, it should be noted that every participant referenced the importance of company culture to company success and its dependence on employee behavior. The particular soft skills discussed and the number of participants who referenced these skills include (in alphabetical order):

- 1) Common Sense (6)
- 2) Communication (9)
- 3) Critical Thinking (3)
- 4) Integrity (2)
- 5) Leadership (1)
- 6) Quality of Work (3)
- 7) Work Ethic (12)

All participants made reference to work ethic and one participant offered an explanation why he felt this topic was uniquely important to the construction sector:

"You put them out in the field, you make them work in the heat. If it's a 1:00 am (job), you better (be) out there at midnight and you're going to work probably till four or five the next afternoon. ...because they need to understand that the people out in the field aren't machines, that you can literally work them to death in the heat and they need to

understand the sequence of things, they just need to understand what it is they're managing....sometimes they quit."

Multiple participants, but not all lamented at the general lack of soft skills exhibited by current graduates whom were referred to as millennials. The participants appreciated that this group has had a different and more intense experience with technology in their growth development. Participants in general advanced the notion that post-secondary institutions should do more to emphasize the importance of the soft skills cited above, particularly work ethic attributes and communication.

## Post-Secondary Alliances and Recruiting Strategies:

The interviewee participant summary attribute sheet contains a column which indicates which participants had what they considered to be "alliances" with post-secondary institutions. In only one case did a participant claim to have proactively created an alliance with a post-secondary institution for the purpose of impacting course content. In doing so that participant was intent to impact current research related to the participants business activities. That participant was not motivated to have this relationship for the purpose of becoming an ultimate employer of graduates who may possess specific skills the employer desired. Most all participants had relationships with post-secondary institutions for the purposes of recruitment and to gain access to upcoming graduates, or in some cases to employ interns for summer projects, for the ultimate goal of future employability of that intern.

Two 4 year institutions were cited as having a curriculum specifically designed for construction management <u>University of Florida - Rinker School</u>, and <u>Seminole State BS-Construction</u>. Of the twelve (12) participants, two (2) individuals had direct experience with the University of Florida in program in construction management. Although most participants had

knowledge of these programs and several recruited at these schools, participants in general did not place greater value on graduates or interns from these institutions. Several participants had recruiting strategies outside of the state of Florida for the express purpose of gaining access to graduates whom they deemed to exhibit preferred work ethic. In their view, specific curriculums did not provide a distinguishing competitive advantage for a particular institution, instead the work ethic or perception of work ethic of the graduates did.

Participants had mixed views as to the use of interns from post-secondary institutions (either 2 year ,or 4 year). A little over half of the participants found interns a good way to augment the recruitment process. Interns typically work several months over a given summer on an assigned project by the employer, however in at least one instance the intern was close enough geographically to work concurrently while attending post-secondary studies. Internships provide candidates on the job experience and afford the employer a closer look at the candidates work ethic and performance in order to confirm a good fit is possible between both. Those employers who pursued interns with this in mind selected interns with the idea that a job offer would be likely be extended in most cases.

About a third of the participants did not actively pursue internships as an extension of company recruitment. Instead they felt the limited time attached to internship and lack of substantive work as well as risk of loss of investment if the candidate took another offer upon graduation did not warrant the investment in time and effort. These participants again relied heavily on internal promotions and recruitment from institutions that they felt emphasized work ethic and soft skills with graduates.

The interview participant content analysis results lead to the following conclusions regarding the original hypothesis for this stakeholder.

H1:

Candidates with higher levels of post-secondary education display more comprehensive skill set inclusive of both technical job specific knowledge, as well as skills and abilities (analytic and interactive) than those job candidates who do not attend post-secondary education.

This hypothesis was not confirmed by participant feedback in the interviews. Although there was a reliance on post-secondary education relating to technical skills required for selected salaried positions, this was by no means a hard and fast rule. The respondents instead demonstrated a strong preference for internal promotion based on actual job experience and individual work ethic behaviors aligned with company culture principles.

H2:

Employers who interact with post-secondary institutions to influence curriculum content are more satisfied with job candidate skills, which result in a better overall job requirement match. (retention or number recruited)

The feedback from participants did not support this hypothesis. As the content analysis illustrated, connections by these employers with post-secondary institutions were for the purposes of either influencing research, or to gain access to upcoming graduates for recruitment purposes. Again, an emphasis was placed on work ethic behaviors and this view drove the desire to recruit for graduates at post-secondary institutions located outside the state.

## III.3 Stage 3: The Government Stakeholder Method, Analysis & Results

We now turn our attention to the Government as stakeholder. The federal government as stakeholder has a two-fold interest in post-secondary education. To the extent the populace is educated in skills required by employers, the greater the employment rate. The greater the employment rate, the greater total economic output of the economy or GDP. Consequently, if

more of the populace is employed, and if that employment occurs at higher lifetime earnings levels, assuming employer demand exists for these higher levels of skills, the higher earnings translate into a higher tax base and higher revenue streams to the government. In addition to higher employment as a direct result of skills desired by employers, a cascading or multiplier effect occurs when increased employment increases economic activity. More individuals employed and earnings at higher wages results in increased overall demand that stems from this demand stimulus. Our focus will be on the direct result of increased revenue streams from higher earnings and will not address

multiplier possibilities.

## III.3.1 Question and Hypothesis

It is in our best interest both collectively and individually that the total economy achieve as close as possible its full potential. Such potential is manifest by use of available resources at their maximum value and most efficient capacity. As noted earlier, human capital is no small part of that equation. Therefore, full potential requires the labor market achieve its full earning potential by being employed in the highest valued positions available. This condition not only can increase the welfare of the individual, higher earnings by labor will also maximize the tax receipts from these constituents.

The government has an interest in labor seeking to be trained in skills yielding high earning employment. Below is a simple model which depicts these relationships accompanied by the two hypotheses tested.

Personal
Income Tax

Increases in

Post Secondary Higher Lifetime Higher Tax

Education Earnings Receipts

Payroll Tax

Figure 9: Government Stakeholder Impact Model

H1:

As wage earners in the labor pool attain more post-secondary education, they are more likely to achieve higher lifetime earnings resulting in higher payroll and income tax revenues to the federal government.

H2:

Increased payroll and income tax revenue streams to the federal government realized from higher lifetime earnings as a result of attainment of post-secondary education can offset costs associated with post-secondary education attendance and cost justify a revised public policy regarding voluntary post-secondary college attendance.

## III.3.2 Method

With an understanding that each state has its own unique tax structure which funds both state and local governments, the scope of this section is concerned with quantifiable impacts at the federal level only. Specific focus is on the return on investment if the federal government were to consider federally funding 4 yr. post-secondary education for those high school graduates who wish to attend, assuming no other eligibility requirements. Calculations are made of incremental revenues from both personal income tax and payroll tax as the "payback" to such a policy. Given that both streams together comprise in excess of 80% of all revenues to the

federal government (Center on Budget and Policy Priorities 2016), a line of sight of actual direct impact of such a policy is feasible.

## III.3.3 Data Sources

Federal Tax Revenues streams have been identified in Figure 9 using the Center on Budget and Policy Priorities as a source for 2016 data. The section that is given the most attention for the purposes of this paper are revenues to the federal government from individuals. The table indicates some 81% of total federal revenues stems from individual income tax (47%) and individual payroll taxes (34%).

Personal Income and Payroll Tax Brackets: 2016 <u>IRS Website</u>, and 2016 tables located at the Social Security Administration website (<u>SSA.gov</u>) respectively have been used to calculate proforma tax flows. These rates will be applied against earnings differentials calculated in the student stakeholder section calculated for each occupation by age bracket.

Table 9: 2016 Tax Tables IRS.gov 2016 Payroll Tax Tables SSA.gov Single

Taxable Income	Tax Rate
\$0-\$9,275	10%
\$9,276—\$37,650	\$927.50 plus 15% of the amount over \$9,275
\$37,651—\$91,150	\$5,183.75 plus 25% of the amount over \$37,650
\$91,151 <b>—</b> \$190,150	\$18,558.75 plus 28% of the amount over \$91,150
\$190,151—\$ 413,350	\$46,278.75 plus 33% of the amount over \$190,150
\$413,351—\$415,050	\$119,934.75 plus 35% of the amount over \$413,350
\$415,051 or more	\$120,529.75 plus 39.6% of the amount over \$415,050

Old-Age, Survivors, and Disability Insurance (OASDI)			
Tax Rates (percent)			
Social Security (Old-Age, Survivors, and Disability Insurance)			
Employers and Employees, each a	6.20		
Medicare (Hospital Insurance)			
Employers and Employees, each a,b	1.45		
Maximum Taxable Earnings (dollars)			
Social Security	118,500		
Medicare (Hospital Insurance)	No limit		

## III.3.4 Variables

The earnings data from the Florida construction sector and differentials associated with various educational attainment levels, and occupations will act as the foundation for this analysis. The worksheet for each occupation and median earnings by age bracket will account for earning variations one experiences over the course of a career in a chosen occupation.

Projected tax revenues will be calculated by age bracket within each of the major eighteen (18) occupations based on two categories: High School diploma vs. 4-yr. bachelor's degree. Tax tables, both personal and payroll for 2016 are found in Table 9 and were sourced from the IRS and SSA respectively. These tables have been utilized to create calculations sheets for pro forma revenue flows by occupation, education attainment level, and age bracket.

Tax Revenue Streams have been calculated with a base case assumption to allow for direct comparison by occupation. The base case assumes, an individual files tax returns as a "single" filer, having one personal exemption of \$4050, and one standard deduction of \$6300. These values are subtracted from median earnings by age bracket to reach taxable income levels from which tax computations (both personal and payroll) are made.

Costs for 4-yr. post-secondary education have been calculated based on data derived for the four (4) major universities within the state of Florida (Appendix A, Exhibit 3) by taking a

simple average of the "list" price across all universities. Costs for tuition and books/supplies will be considered the funded expenses under the assumed "free tuition" federal policy. It is assumed each individual will bear the responsibility for additional personal expenses, such as room and board, to attend a 4-yr. post-secondary institution. These data points for both costs (over a 4-year horizon) and revenues (over a forty year horizon) have been used to calculate the "net present value" for an individual, by occupation at an assumed discount rate of 3%.

Research performed by the Upjohn Institute concerning the Michigan "Kalamazoo Promise" Bartik, Hershbein, & Lachowska (2105)) offers important insights as to possible outcomes if a similar federal policy were to be considered and implemented. The "Kalamazoo Promise" initiated in 2006 offers high school students paid tuition for post-secondary education both 2yr and 4 yr. and labels itself a "place-based scholarship" Bartik et. al, (2015), meaning that the scholarship eligibility is based on where the student attended primary and secondary school (in Kalamazoo) as opposed to merit based eligibility. Although the eligibility stipulation regarding "place" is not relevant to our stakeholder analysis here, the engagement percentage calculated Bartik, et. al, (2015) as a result of the Kalamazoo Promise has been estimated to have impacted post-secondary enrollment by between 23-34%. In addition, these authors have estimated that successful degree completion increased by nearly the same percentage, 23-33% with the range being dictated by the time horizon of outcome measurement (4 yr. post high school graduation versus 6 year post high school graduation). For the calculations of this stakeholder section 30% has been selected and used both for enrollment which dictates costs, and for degree attainment which dictates earnings differentials and revenue streams.

Net Present values have been calculated by occupation at an individual level and extrapolated to the population using the person weights provided by the US Census for the ACS

data set 2012-2016. This weighting structure provided a picture of total expenditures and total revenue streams for nearly the entire sector (80% of the sector represented by these 18 occupations).

Application of these weights allows a view of total expenditures required to finance post-secondary education in this sector by adding the current population who possess a 4 yr. bachelor's degree with the incremental populations who would enroll (+30% of those currently without a degree) and multiplying this by the cost assumptions described above.

Tax revenue streams would be calculated in total for the incremental revenues which would accrue to the government as a result of this funding. Net present values (NPV) were then calculated on a macro level by occupation based on these assumptions.

Finally, these values have been summarized and placed into categories as outlined in the Occupational Skill Matrix (Appendix A, Exhibit 4). The categories in this matrix have been designed to mirror the category structure prosed by Autor, et.al, (2001) regarding the compositional distinction of future jobs. The final matrix represents the relative benefit to the government stakeholder by the incremental population of individuals who would be projected to attend a post-secondary 4 yr. institution and realized incremental earnings in total, resulting in added incremental tax revenue in total. The magnitude of the present value of the incremental tax revenue over the life-time will be compared to the direct cost of college in order to determine if pursuit of policies which incent higher attendance rates to college are justified on the federal level, meanwhile offering insights into the "category" of jobs valued at relatively differing levels by employers as demonstrated by higher earnings potential and NPV values.

## III.3.5 Analysis

Pro forma worksheets have been created for each of the eighteen (18) occupations within the construction sector in accordance with the method and variable definitions defined above.

These worksheets can be found in Appendix B, Exhibit 8. These worksheets contain the data input and NPV calculations to obtain both individual NPV values, as well as sector population NPV values based on ACS sample populations weights.

The results from this analysis have been fed into the Occupation Skill Matrix Summary Sheet in Appendix A, Exhibit 4 to assist in comparison across occupations, and allow for viewing within the context of job definition categories designed by Autor et. al, (2001).

### III.3.6 Results

The Occupation Skill Matrix Summary sheet contains the information that acts as the basis for comments in this section. The approach taken in this study would suggest that the government would expend in excess of \$2.4 billion in cash outlays to accommodate a population of the size and composition of the construction sector as depicted in the populations weights of the ACS data set. The total NPV calculated in total across all occupations for this expenditure is calculated at \$2.7 billion. These are aggregated numbers weighted by populations weights of a particular occupation. Given a very high NPV value, one is tempted to conclude that policy considerations in favor of funded post-secondary education would be economically viable to all stakeholders.

A closer look into job categories, reveals unequal NPV magnitudes. Of the total NPV value, \$2.1 of the \$2.7 total is attributed to those revenue stream returns to occupations that are mapped to the "non-routine cognitive interactive" category. The total population indicator for the occupations selected is 224,508, for this sector in the state of Florida. Of this number in the

population, 81333 (36%) of the population is mapped into the "non-routine cognitive interactive" category, which indicates a disproportionate share of NPV is attributable to occupations within this category.

A look at the NPV values calculated at the individual level reveals a similar phenomena. Recall in our assumption base case, the individual would be responsible for all costs of post-secondary education and would finance the costs via a 10 year loan. These conditions create circumstances which may indicate a negative NPV for an occupation at an individual level yet indicate a positive NPV at the macro government level. This situation can be seen to exist for example for the "front line supervision" occupation where NPV at the individual level is negative \$28,000 but positive on the government level. In addition, government NPV's take into consideration the current and anticipated proportion of the population that would avail themselves of a funded opportunity. For these reasons individual and macro government NPV's are not transmutable. Even so, we see the same pattern reflected at the individual level, where four of the top five individual NPV values relate to occupations that reside in the "non-routine cognitive interactive" category.

The results and interpretation of the Occupation Skill Matrix Summary sheet leads to the following conclusions regarding the original hypothesis for this stakeholder.

### H1:

As wage earners in the labor pool attain more post-secondary education, they are more likely to achieve higher lifetime earnings resulting in higher payroll and income tax revenues to the federal government.

Certainly, as earnings rise, tax receipts rise. The occupational tax worksheets in Appendix B, Exhibit 5 attempts to trend earnings differentials over the eight age groups used consistently throughout this study. Comparing earnings differentials between those individuals with a high school diploma versus those with a bachelor's degree yielded consistently higher differentials over time. (Occupational Skill Matrix Summary Sheet, Appendix A, Exhibit 4, Column J) This leads to higher tax revenue streams.

H2:

Increased payroll and income tax revenue streams to the federal government realized from higher lifetime earnings as a result of attainment of post-secondary education can offset costs associated with post-secondary education attendance and cost justify a revised public policy regarding voluntary post-secondary college attendance.

Although H1 indicates higher earnings are associated with those individuals whom have a 4 yr. bachelor's degree versus those with a high school diploma, it requires the calculations of investment and magnitude of anticipated returns to understand if this relationship is strong enough to justify governmental funding for those who already attain post-secondary bachelor's degree, and those who would wish to attain a post-secondary bachelor's degree if funding were available. Initial calculations in aggregate would confirm this as stated above however a cautionary note is added given the uneven manner in which returns are realized based on occupations within specific category classifications.

#### IV CHAPTER 4 – DISCUSSION & CONCLUSION

To facilitate a comprehensive discussion of findings in this paper based on the original research question, a short summary with findings will be presented for each stakeholder, along with limitations noted for that stakeholder section and suggested follow up research. A final section will integrate all stakeholder findings to the extent possible for final conclusions.

### IV.1 Student Stakeholder Discussion

Sample data used in this paper's analysis would indicate that returns as indicated by sample earnings data differentials as well as NPV calculations associated with post-secondary education are positive in aggregate. The robustness of this finding however is questionable given the lack of statistical clarity regarding the causal relationship between education and earnings. Although positive correlations exist, at some point experience appears to supersede post-secondary education as a relevant factor in determining earnings. A total reliance on NPV values as an indication of the positive returns of investment should be tempered given the disparity that has been observed dependent upon occupations. It appears particularly important to consider occupations within the context of job categories. Many decision tools exist to assist the student stakeholder in determining the desired direction of career choices so as to formulate individualized post-secondary education costs and earnings returns.

Limitations in this section include the use of one sector's earnings information to determine returns on investment in general. The construction sector although believed to be an important industry sector connected to our economy's future growth and development has special working environment conditions which may impact the ability to generalize results. In addition, assumptions made regarding the student base case can have a bearing on costs and loan

calculations. Again, many tools exist that allow prospective students to customize parameters based on their own circumstances which may or may not impact outcomes.

Recommendations for future research includes a focus on field of study relevancy.

Adding this variable to the factor analysis, correlations, and added as an independent variable in linear regression may assist in creating more statistical significance to better understand the causal relationship between of post-secondary education and lifetime earnings.

## IV.2 Employer Stakeholder Discussion

Employer interviews generally indicated that post-secondary curriculums were not as relevant as believed at the onset of this study. If specific curriculum skills are desired based on technical needs, few employers cited any four-year institution as distinguished in the quality of skills imparted on their graduates. Although technology was driving operational methods and material changes within the industry, it was not driving a need from employers for post-secondary curriculum changes beyond the processes currently in place. Employers expressed a reliance on soft or people skills from those whom graduate from post-secondary institutions. Employers found technical training could be achieved with specific trades certificates, or through supplier training and support modules in the case of trades. All employers without exception dedicated significant resources to internal training.

If employers believe post-secondary institutions do not deliver special skills and prefer to promote from within based on experience and performance, one may question why then employers expend the time and resources to recruit graduates from post-secondary institutions, which is the case for salaried personnel who have job occupations in the "non-routine cognitive interactive category". One could surmise that recruitment activity supports the rationale that

social maturity is achieved with post-secondary education as with an emphasis on soft skills and work ethic behavior preferences one would expect from a college graduate.

Limitations in this section are twofold. The employer attribute table (Appendix A, Exhibit 5) reveals that all employers with the exception of two are privately owned entities. Most were relatively small with an employee base in all but one case below 500 employees. We must consider that employer interview feedback was not representative of the industry at large, and instead represented the particular stratification based on attributes. Secondly, as with all qualitative research, the voluntary nature of participation imparts an inherent participation bias, distinct from those who would not consider participation, again bringing into question the generalizability of feedback results.

Suggested Research: Future research for this stakeholder may include a deeper probe into soft skill requirements employers desire from post-secondary graduates. Although advisory councils exist as a means for post-secondary institutions to receive private sector feedback, typical discussions are narrowly focused on the latest software packages or modeling techniques. Although these discussions are important, considerations should be made to expand them. Survey results from those participants both in and out of these alliance meetings is a method that could be used to ensure quality outcomes. In addition, survey feedback from recent graduates could be incorporated into agenda items.

### IV.3 Government Stakeholder Discussion

The net present value (NPV) calculations made in this section indicates a positive and significant return on investment if the federal government would consider funding tuition for post-secondary education on a voluntary basis. Although this alone would appear to satisfy our inquiry a further look is required to consider that only tuition and books/supply costs were used

for cost calculations. The student would still be required to finance their room and board and personal expenses. When cost tables are reviewed closely, these expenses are over half the total expenses when calculated with the post-secondary net calculator. Even though we have evidence from the "Kalamazoo Promise" that enrollment would likely increase somewhere between 24-32% as a result of free tuition, accessibility by students would continue to be a factor.

It is also important to note that in our base case cost analysis for a student, each net cost calculator for the base case provided a "grant", or free funds offered with no repayment required. These funds averaged across the four universities at \$4370 annually, or 65% of the annual cost (\$6813) used to calculate costs for federal funding. One could surmise we are already experiencing free funding dictated by base case eligibility parameters.

Limitations: As in the student stakeholder section, caution should be used when viewing these results as representative given the sample industry sector and geographic stipulations used for the sample.

Suggested future research: An in-depth study to understand accessibility would be useful to discover root cause as to why more prospective students don't take advantage of current funding grants to attend post-secondary institutions. It is possible that government funding would not have the desired result if other conditions exist precluding enrollment.

## **IV.4 General Conclusion:**

In our current culture of "more is better", this paper seeks to understand if this cultural norm also applies to education.

The findings in this paper would indicate ..."it depends." In aggregate it is tempting to answer this question in the positive, yet analysis of occupational differentials and scrutinizing them within the context of job task categories (Autor et. al.)

assists in setting expectations regarding the NPV return on investment for attaining a post-secondary education.

Beyond the mathematical calculations involved to arrive at NPV, employer feedback gives us pause to consider what skills and attitudes they truly require for an employee to be successful within their workforce. What has not been answered with certainty is whether those who attain a post-secondary bachelor's degree send a "signal" to prospective employers as opposed to having a skill that satisfies a legitimate employer need.

Limitations: For the purposes of this study there was an ad hoc assignment of occupations into categories designed by Autor. As a practical matter, overlapping of categories certainly exists as job descriptions vary, and would rarely fit neatly into one of the four five categories defined.

Suggested research: As a remedy to the limitation noted above, a thorough review of current job descriptions versus the category design by Autor et. al, with allowances for overlapping should be conducted with more rigor. Actual job descriptions are readily available via internet job sites that could facilitate this.

# Final thoughts:

Employer interviews revealed a surprising insight to the writer. Post-secondary education is a very personal matter. The decision and cost can be reduced to statistics and return on investment calculations, but the decision to go to college and where to go to college defines for some one's very identity. In every case, the employer interview participant revealed either their own post-secondary education background, and/or they relayed their actual experiences with their children regarding this topic, or their intent regarding their children's future prospect s in this area. Their views were not consistent. Several participants conveyed disappointment with the

education their children received versus skills they were currently using in the workforce, and the high cost of such a mismatch of endeavor and result. Some were seemingly satisfied with the result from their children's endeavors. Some underscored the advances they themselves had made within the firm without formal post-secondary education that others presume is necessary.

Even so, several participants admitted that acquiring post-secondary education is closely aligned with pursuit of the American dream where all possibilities are open to those who are willing to work for them, and parents work to provide a lifestyle better than their own.

This association brands the decision to attend college, not just a function of a mathematical equation, but on some level an emotional decision. For some but not all. also, In true American form this decision is not hard and fast. It seems now more than ever, challenges are being made to the preconceived notion, that more in better in the realm of higher education.

Arguably one of the richest man in the world is Jeff Bezos. You may know he is getting a divorce. Do you know where he went to school? Did he go to school? What was his field of study? How important was this to his financial success?

(PS the answer can be found at the bottom right of the "college comparison cost build up summary sheet" Appendix A, Exhibit 3)

# **APPENDICES**

# Appendix A: Summary and Comparative Documents

Exhibit 1: Occupational Analysis Summary Sheet

		Lifetime	Earnings l	y Educatio	nal Attai	nment Le	vel		Descript	tive Statist	ics					
	Number of			(million \$)				Corre	lation	Kruska	ll-Wallis		Linear	Regress	ion	
				,				Spearman								
Occupation	Respondents	<h.s.< th=""><th>HS Diploma</th><th>Some College</th><th>Assoc</th><th>Bachelor's</th><th>Master's+</th><th>rho</th><th>Signif.</th><th>Chi-Square</th><th>Signif.</th><th>Adj. R Sq.</th><th>Std Beta</th><th></th><th>Std Beta</th><th></th></h.s.<>	HS Diploma	Some College	Assoc	Bachelor's	Master's+	rho	Signif.	Chi-Square	Signif.	Adj. R Sq.	Std Beta		Std Beta	
·				No Dip	2 yr degree	Degree	Prof, PhD	(sml=red, n	ned= yell)				EDU	Signif.	AGE	Signif.
All Industry excl Construction	147,051	1.2	1.4	1.7	1.8	2.6	3.6	0.450	0.000	30917	0.000	0.156	0.368	0.000	0.164	0.000
All Construction	13,108	1.3	1.6	1.8	1.8	2.5	3.0	0.330	0.000	1576	0.000	0.104	0.277	0.000	0.154	0.000
Construction Laborers	1532	1.2	1.3	1.5	1.5	1.6	1.7	0.198	0.000	65.45	0.000	0.045	0.155	0.000	0.130	0.000
First Line Supervision	1256	1.7	2.0	2.1	2.1	2.2	3.0	0.128	0.000	30.23	0.000	0.043	0.133	0.000	0.167	0.000
Construction Manager	1247	2.2	2.3	2.4	2.5	3	3.5	0.197	0.000	56.93	0.000	0.063	0.213	0.000	0.173	0.000
Carpenters	940	1.2	1.4	1.6	1.6	1.6	1.3	0.149	0.000	28.587	0.000	0.011	0.091	0.005	0.059	0.070
Misc. Managers	833		2.2	2.2	2.3	3.1	4.5	0.289	0.000	85.451	0.000	0.075	0.237	0.000	0.141	0.000
Electricians	771	1.3	1.5	1.6	1.6	2.3		0.126	0.000	14.936	0.005	0.035	0.124	0.000	0.154	0.000
Chief Exec & Legislatures	342	2.3	2.7	3.2	3.7	4	5.6	0.330	0.000	42.669	0.000	0.078	0.253	0.000	0.143	0.006
HVAC	587	1.6	1.7	1.7	1.8	1.7		0.072	0.084	6.734	0.151	0.022	0.031	0.457	0.155	0.000
Pipelayer, Plumber	573	1.3	1.6	1.7	1.6	1.8		0.179	0.000	30.945	0.000	0.026	0.095	0.022	0.142	0.001
Paperhangers, Painters	456	1.1	1.4	1.2	1.1	1.6		0.116	0.013	18.406	0.001	0.021	0.011	0.821	0.160	0.001
OFF Sec & Admin Asst	383	1.7	1.3	1.4	1.4	1.5	2.1	0.115	0.024	6.395	0.270	0.046	0.146	0.004	0.194	0.000
Eqmt Op excl. Paving	276	1.5	1.5	1.6				0.091	0.142	5.412	0.067	0.013	0.027	0.662	0.141	0.022
Drivers, Sales & Truck	243	1.6	1.4	1.3	1.5			-0.182	0.005	8.624	0.035	0.002	-0.091	0.164	0.045	0.485
Roofer	223	1.2	1.4	1.3	1.6			0.211	0.002	9.903	0.019	0.006	0.043	0.530	-0.037	0.591
Sales Reps	191		1.8	2.4	2.3	3.4	3.5	0.295	0.000	21.75	0.000	0.031	0.197	0.007	0.085	0.236
Cost Estimators (const only)	183	3.4	1.9	2.7	2.4	3.3	2.3	0.224	0.002	21.667	0.001	0.064	0.192	0.009	0.231	0.002
Cost Estimators (ALL ind)	267	2.5	1.9	2.3	2.3	3.0	2.3	0.185	0.002	16.516	0.006	0.024	0.162	0.009	0.109	0.077
Bkkping, Acctg & Audit (const only)	143		1.4	1.6	1.8	1.7		0.113	0.178	3.335	0.343	0.001	0.072	0.395	0.108	0.203
Bkkping, Acctg & Audit (ALL ind)	1776	1.3	1.4	1.5	1.5	1.5	2.1	0.105	0.000	31.913	0.000	0.033	0.149	0.000	0.134	0.000
Mgr. Gen & Operations(const only)	118		3.1	2.7	2.5	5.0	6.4	0.26	0.004	18.003	0.003	0.119	0.306	0.001	0.265	0.003
Mgr. Gen & Operations(ALL ind)	2121	2.2	2.4	2.6	2.6	3.3	4.4	0.292	0.000	191.587	0.000	0.102	0.254	0.000	0.216	0.000

Exhibit 2: "College Payoff" Comparison Summary Sheet

Comparison Template	4.					- 41	
ACS 2012-2016 (2016 consta	int \$) vs. Co	ollege Pa	yoff (revi	sed to 201			
						viation over 2	
						arity of data	availability
	Lifetime E	arnings	by Educati	ional Atta	inment Le	evel	
	Number of			(million \$)			
Occupation	Respondents	<h.s.< th=""><th>HS Diploma</th><th>Some College</th><th>Assoc</th><th>Bachelor's</th><th>Master's+</th></h.s.<>	HS Diploma	Some College	Assoc	Bachelor's	Master's+
o companion	пеэропасне	41.0.	rio dipionia	No Dip	2 yr degree	Degree	Prof, PhD
Construction Laborers	1,532	1.2	1.3	1.5	1.5	1.6	1.7
Payoff in 2016\$\$		1.1	1.3	1.5	1.5	1.5	
First Line Supervision	1,256	1.7	2.0	2.1	2.1	2.2	3.0
Payoff		1.9	2.2	2.5	2.5	2.6	
Construction Manager	4.047			2.4	2.5	2.0	2.5
Construction Manager Payoff	1,247	1.7	2.3	2.4	2.5	3.0	3.5 4.0
1 4 7 0 11		1./	2.2	2.0	2.0	3.3	-+.0
Carpenters	940	1.2	1.4	1.6	1.6	1.6	1.3
Payoff		1.2	1.5	1.3	1.3	1.2	
Misc. Managers	833	1.9	2.2	2.2	2.3	3.1	4.5
Payoff	033	1.6	2.1	2.5	2.6	3.6	4.3
,							
Electricians	771	1.3	1.5	1.6	1.6	2.3	
Payoff		1.6	2.0	2.2	2.3	2.0	
Chief Exec & Legislatures	342	2.3	2.7	3.2	3.7	4	5.6
Payoff			2.9	3.6	3.4	5	5.7
HVAC Payoff	587	1.6	1.7	2.0	2.0	1.7	
rayon			1.0	2.0	2.0		
Pipelayer, Plumber	573	1.3	1.6	1.7	1.6	1.8	
Payoff		1.5	1.9	2.1	2.3		
Paperhangers, Painters	456	1.1	1.4	1.2	1.1	1.6	
Payoff	430	1.0	1.2	1.1			
OFF Sec & Admin Asst	383	1.7	1.3	1.4	1.4	1.5	2.1
Payoff		1.2	1.5	1.5	1.6	1.7	1.8
Eqmt Op excl. Paving	276	1.5	1.5	1.6			
Payoff		1.6	1.8	2.0			
Drivers, Sales & Truck Payoff	243	1.6	1.4	1.3	1.5	1.7	
rayon		1.5	1.7	1.8	1.7	1.7	
Roofer	223	1.2	1.4	1.3	1.6		
Payoff		1.1	1.3				
Sales Reps	191		1.8	2.4	2.3	3.4	3.5
Payoff	191		2.0	2.4	2.3	3.4	4.1
Cost Estimators (CON)	183	3.4	1.9	2.7	2.4	3.3	2.3
Cost Estimators (ALL)	267	2.5	1.9	2.3	2.3	3.0	2.3
Payoff				2.5		3.0	
Bkkping, Acctg & Aud (const only)	143		1.4	1.6	1.8	1.7	
Bkkping, Acctg & Aud (ALL ind)	1776	1.3	1.4	1.5	1.5	1.5	2.1
Payoff			1.5	1.6	1.5	1.7	
Mgr. General & Ops (const only)	118		3.1	2.7	2.5	5.0	6.4
Mgr. General & Ops (ALL ind)	2121	2.2	2.4	2.6	2.6	3.3	4.4
Payoff			2.5	2.8	2.8	3.7	4.5

Exhibit 3: College Comparison with Cost Build Up Summary Sheet

	National Median	Florida State University	University of Central Florida	University of Florida	University of South Florida	Lake - Sumter State	Valencia College	Seminole State College
		FSU Home Page	UCF Home Page	UF Home Page	USF Home Page	LSS Home Page	Valencia Home Page	Seminole HOme Page
Location		Tallahassee, FL	Orlando, FL	Gainesville, FL	Tampa, FL	Leesburg, FL	Orlando, FL	Sanford, FL
Туре		4-yr. public, city, large	4- yr, public, suburban, large	4 -yr. public, city. Large	4-yr. public, city, large	2-yr. public, medium	2-yr. public, large	Certificate, public, large
Enrollment		32,229	54,091	32,376	30,282	3,797	37,925	15,747
% Full-time		90%	69%	92%	78%	35%	40%	38%
Graduation Rate		79%	70%	87%	68%	37%%	44%	38%
Salary after attending (+10 yrs on)	\$34,300	\$44,900	\$43,300	\$53,100	\$41,800	\$28,900	\$31,000	\$31,400
% above HS Threshhold(+6 yrs. On)		70%	71%	75%	69%	46%%	50%	53%
"List" Price		\$21,724	\$21.840	\$21,210	\$18,930	\$16,825	\$16,003	\$11,444
Avg. Annual Cost		FSU Net Price Calculator	UCF Net Price Calculator	UF Net Price Calculator	USF Net Price Calculator	LSSC Net Price Calc	Valencia Net Price Calc	Seminole Net Price Calc
"Net" Price	\$16,099	\$15,664	\$14,221	\$12,022	\$11,232	\$4,731	\$6,451	\$8,654
Family Income:								
\$0-\$30,000		\$12,155	\$11,028	\$7,024	\$7,544	\$4,229	\$6,125	\$7,270
\$30,001-\$48,000		\$13,215	\$12,570	\$7,176	\$9,007	\$5,221	\$6,904	\$8,551
\$48,001-\$75,000		\$15,990	\$15,062	\$8,578	\$12,287	\$9,090	\$8,831	\$10,984
\$75,001-\$110,000		\$18,400	\$17,636	\$11,982	\$16,094	\$8,375	\$9,711	\$12,690
\$110,000+		\$19,286	\$18,045	\$17,099	\$17,088	\$10,136	\$5,299	\$12,941
Students Receiving Fed Loans		46%	44%	31%	46%	5%	21%	30%
Typical Debt After Graduation		\$20,750	\$18,271	\$15,815	\$19,148	\$7,847	\$8,250	\$10,027
Typical Monthly Loan Payment		\$215/mo.	\$189/mo	\$164/mo.	\$198/mo.	\$81/mo.	\$85/mo.	\$104/mo.
% Students paying down their debt	47%	63%	59%	68%	57%	46%	21%	31%
Top 3 Academic Programs		Business, Mgmt, Mktg 17%	Business, Mgmt, Mktg 20%	Engineering 13%	Health Professions 18%	Liberal Arts/Humanities 75%	Liberal Arts/Humanities 51%	Liberal Arts/Humanities 359
		Social Sciences 17%	Health Professions 15%	Social Sciences 11%	Business, Mgmt, Mktg 17%	Health Professions 14%	Business, Mgmt, Mktg 22%	Business, Mgmt, Mktg 23%
		Biological/Biomedical 8%	Psychology 9%	Biological/Biomedical 10%	Social Sciences 13%	Computer & IS 3%	Computer & IS 7%	Health Professions 11%

Annual Cost Build Up:							Tuition/Books only
Tuition		\$5,656	\$5,954	\$6,380	\$4,580	Sum	\$22,570
Room & Board		\$10,304	\$9,764	\$10,120	\$8,750		
Books/Supplies		\$1,000	\$1,152	\$1,030	\$1,500	Sum	\$4,682
Transportation				\$2,570		Total Tuition & Books	\$27,252
Personal Expenses		\$4,764	\$4,970	\$2,570	\$4,100	Annual Average	\$6,813
Total		\$21,724	\$21,840	\$21,210	\$18,930	4 year total	\$27,252
Grant (free \$\$)		\$4,033	\$3,773	\$5,000	\$4,676		
"Net"		\$17,691	\$18,067	\$18,210	\$14,254		
Loan* indicated from calcualtro				\$5,500			
Student Work		\$3,000	\$3,000	\$3,000	\$3,000		
Balance/parents* derived from totals		\$14,691	\$15,067	\$7,710	\$11,254		
Loans- all (student + parent) x 4 yrs.		\$58,764	\$60,268	\$52,840	\$45,016		
Average Loan: Total 4 yrs.	\$54,222					Jeff Bezos:	
Loan Payment (10 yr)						Princeton 1986	
Citizen's Bank website:		Citizens Bank Student Loan Ca	culator			Electrical Engineering/ Comp	iter Science
Fixed Rate: 7.74-10.74							
Payment: 651-736/mo	\$694						
Annual Payments	\$8,322						
Total Repayment: \$78,000-88,000	\$83,220						

**Exhibit 4: Occupation Skill Matrix** 

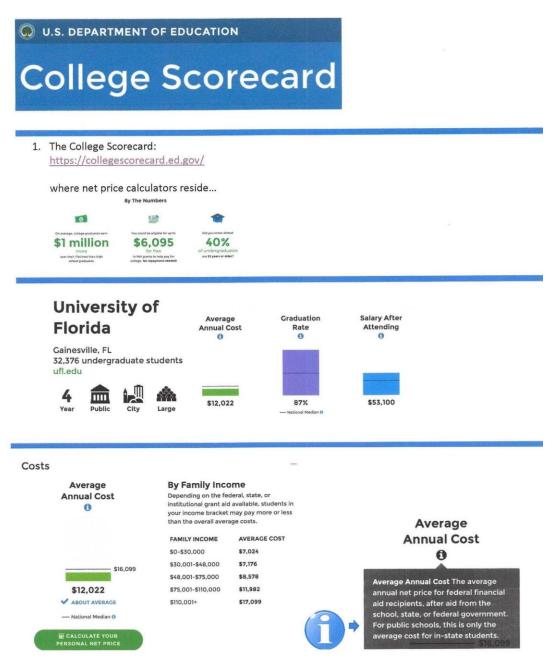
Category*	DOT*	Tasks*		Construction Occupation	Lifetime Earnings	Lifetime Earnings	Sample Total		Earnings Differntials	Individual NPV 10 Ioan yr. 3% @ \$8322/yr	FL Sector Population	NPV Govt Revenue/Deficit Tuition/books only	Total Govt. Expenditures
					4-yr degree / median (mill \$)	HS diploma / median (mill \$)						(000)	
	General Educational Development,												
lon Routine:	Mathematics												
Cognitive Analytic		Low level:	Basic Computations	Bookkeeping & Audit	1.7	1.4	143	1.39	0.3	(\$34,780)	2707	(\$2,381)	\$26,366,310
		Mid level:	Formulas, quality defect calc.										
		High Level:	Aerodynamic analysis										
				Total (wtd avg.)	1.7	1.4	143	1.39	0.3		2707	(\$2,381)	\$26,366,310
	Adaptability to accepting Responsibility for the Direction,												
lon Routine:	Control or Planning of an activity			Supervision	2.2	2.0	1256	12.20	0.2	(\$28,272)	25044	\$7,717	\$261,139,565
ognitive Interactive		ALL:	Plans and designs buildings	Construction Mgr.	3.0	2.3	1247	12.11	0.7	\$65,194	26587	\$1,410,305	\$399,811,367
			Applies Acctg Principles to install sys	Misc Mgr.	3.1	2.2	833	8.09	0.9	\$94,033	17520	\$341,891	\$234,230,940
			Prosecution Attorney	CEO & Legislatures	4.0	2.7	342	3.32	1.3	\$145,400	6325	\$135,653	\$97,226,960
				General & Operations Mgr.	5.0						2310	\$82,395	\$36,035,320
				Sales	3.4	1.8	191	1.85	1.6	\$240,959	3547	\$150,587	\$51,318,241
				Total (wtd avg.)	2.93	2.22	3987	38.72	0.71		81333	\$2,128,548	\$1,079,762,393
	Adaptability to situations requiring the precise attainment of Set Limits, Tolerances, or Standards												
	Tolerances, or Standards	ALL:	Equipment Mechanical Set-up	Cost Estimator	3.3	1.9	183	1.78	1.4	\$162,778	3598	\$107,697	\$2,021,343
		ALL.	Prepares and verifies voter lists	Sec & Office Admin.	1.5						7065	(\$51,050)	\$85,345,088
			Operates transcription machine	See & Office Admin.	1.5	1.0	, 303	5.72	0.2	(431,023)	7005	(\$51,050)	203,343,000
			operates transcription machine	Total (wtd avg.)	2.08	1.49	566	5.50	0.59		10663	\$56,647	\$87,366,431
ion Koutine Manual	Ability to move the hand and foot coordinately with each other in accordance with visual stimuli												
		Low Level:	Machine Operator- crimper	Carpenter	1.6	1.4	940	9.13	0.20	(\$33,744)	24898	\$14,075	\$231,560,244
		Mid Level:	Pilot airplanes/prunes trees	Electrican	2.3	1.5	771	7.49	0.80	\$80,024	19252	\$508,509	\$185,400,806
		High Level:	Gymnastics	HVAC	1.7	1.7	587	5.70	0.00	(\$65,144)	13830	(\$98,659)	\$129,226,259
				Plumber	1.8						14286	(\$4,193)	\$128,871,983
				Equipment Operators*	1.6								
				Drivers *	1.5								
				Total (wtd avg.)	1.80	1.52	3390	32.92	0.29		72266	\$419,732	\$675,059,292
outine Manual	Ability to move fingers, and manipulate small objects with fingers, rapidly or accurately												
		ALL:	Baker, Seamstress,	Laborers	1.6	1.3	1532	14.88	0.30	(\$30,743)	44755	\$63,251	\$405,711,425
			Machine Operator- material feed	Painter	1.6					(44	12784	\$42,873	\$115,695,641
			Fruit Packer	Roofer *	1.6								
				Total (wtd avg.)	1.60						57539	\$106,124	\$521,407,066

Exhibit 5: Interviewee Attribute Summary Sheet

Co. ID	Interviewee Education	Yrs. w/ Co.	Sector	Annual Sales Revenue	No of Employees	No of Employees (actual)	Tuition Reimburs	Interns	Degree Reqd- Salary	Degree Reqd Hourly	Alliance
#1	Bachelor	5 yrs.	General Contractor	\$5-10 mil.	<50		??	Yes / 4	No	NA	No
#2	HS	40 yrs,	General Contractor	\$200 mil	>50 / <100	60	Yes	Yes / 4	50 /50	No	No
#3	HS, some no deg	??	Engineering & Mgmt	\$12.7 mil	>50 / <100	65/86	No	Yes / 2	depends	No	Yes
#4	??	2 yrs	Heavy Const. Contracto	\$556.2 mil	>500 / <1000		??	Yes /	depends	No	No
#5	Masters	10 yrs	General Contractor	\$12.0 mil	<50	10	N/A	No	depends	N/A	No
#6	MBA	8/++	General Contractor	\$2.6 bil	>2500	235	Yes	Yes / 10	No	No	No
#7	Bachelor	4/28	General Contractor	\$140 mil	<50	19	??	??			No
#8	Bachelor	26	Construction - Trades	\$26.7 mil	>100 / <500	250	Yes	No	No	No	No
#9	Bachelor	30	Construction - Trades	\$14.9 mil	>100 / <500	450	??	No	Yes	No	No
#10	Bachelor	25	General Contractor	\$252.6 mil	>50 / <100	55 /400	No	1-2	depends	No	No
#11	HS, some no deg	10/18	Construction - Trades	\$43.9 mil	>100 / <500	150/300	depends	No	depends	No	No
#12	HS, some no deg	40	Construction - Special Tra	\$59.7 mil	>100 / <500	180/	depends	No	No	No	Yes

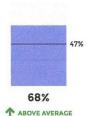
# **Appendix B: Primary Templates and Supportive Backup**

Exhibit 1: College Scorecard Template



#### Financial Aid & Debt

# Students Paying Down Their Debt



# Get Help Paying for College

--- National Median 0

Submit a free application for Federal Student Aid. You may be eligible to receive federal grants or loans.

START MY APPLICATION

# Students Receiving Federal

31%

At some schools where few students borrow federal loans, the typical undergraduate may leave school with \$0 in debt.

# Typical Total Debt After Graduation (1)

\$15,815

For undergraduate borrowers who complete college

Typical Monthly Loan Payment (1)

\$164/mo



## Students Paying Down Their Debt

0

Students Paying Down Their Debt
The share of student borrowers who
have paid at least one dollar of the
principal balance on their federal
loans within three years of leaving

# Students Receiving Federal Loans ①

Students Receiving Federal Loans
The share of undergraduate students
who borrowed federal loans to help
pay for college. Excludes Parent
PLUS loans.

tudents borri ergraduate m

# Typical Total Debt After Graduation **9**

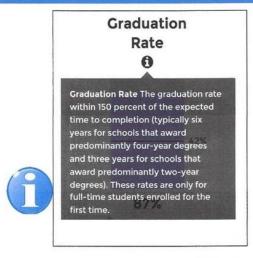
Typical Total Debt After Graduation
The median federal debt of
undergraduate borrowers who
completed. This figure includes only
federal loans: it excludes private
student loans and Parent PLUS loans.

# Typical Monthly Loan Payment 19

Monthly Student Loan Payment The median monthly loan payment for student borrowers who completed, if it were repaid over 10 years at a 4.45% interest rate.

# **Graduation & Retention**

# Graduation Rate ① ① ③ 68% ABOVE AVERAGE National Median ② Students Who Return After Their First Year ③ 68% 68% PNational Median ③



National Median The national median is the middle value, with half of schools having a higher value and half having a lower value.

— National Median 6



National Median The national median is the middle value, with half of schools having a higher value and half having a lower value.

- National Median 6

# **Earnings After School**

# **Percentage Earning Above** High School Grad (1)

75% of students

who attend this school earned, on average, more than those with only a high school diploma.

# Salary After **Attending** \$34,300 \$53,100 ABOVE AVERAGE



# chool Grad 0

Threshold Earnings The share of former students earning more than \$25,000, or about the average earnings of a high school graduate aged 25-34, 6 years after they first

# Salary After **Attending**

- National Median 0

Salary After Attending The median earnings of former students who received federal financial aid, at 10 years after entering the school.

## Student Body



32,376 undergraduate students









# Race/Ethnicity (1)

3% Unknown

## Socio-Economic Diversity

30% of students

received an income-based federal Pell grant intended for low-income students.

# 21% Hispanic 8% Asian 6% Black 3% Two or more races

# :/Ethnicity 6

Race/Ethnicity The specific race/ethnicity categories (including those for foreign students pursuing postsecondary education at an institution within the U.S.) are either required (1997) and/or approved (2007) by the Office of Management and Budget (2007). Only the race/ethnicity groups of students enrolled in this institution are

#### **Test Scores** ①

Students who were admitted and enrolled typically had standardized test scores in these ranges.

## SAT

ACT





# **Test Scores 0**

Tast Scores At schools that report their test scores, 50 percent had scores within this range. Of the remaining 50 percent, half were above the range and half were below. Not all schools require test scores.

#### **Academic Programs**

#### Most Popular Programs ()

- 1. Engineering (13%)
- 2. Social Sciences (11%)
- Biological and Biomedical Sciences
- Business, Management, Marketing, and Related Support Services (10%)
- Communication, Journalism, and Related Programs (8%)

#### Available Areas of Study ()

Agriculture, Agriculture Operations, and Related Sciences

Architecture and Related Services

Area, Ethnic, Cultural, Gender, and Group Studies

Biological and Biomedical Sciences

Business, Management, Marketing, and Related Support Services

Communication, Journalism, and Related Programs

Computer and Information Sciences and Support Services



## r Programs 0



Popular Programs The five largest programs of study, as measured as the share of degrees and certificates awarded.

## as of Study ()

Available Areas of Study All available programs of study offered at the school.

# Exhibit 2: Cost Calculator Assumptions

1/7/19, 11:44 AM

Mon Jan 07 10:43:19 CST 2019



# My Estimated Net Price for Academic Year 2018-19 is \$ 16,210

How did we calculate your net price? Your net price is the cost of attendance (estimated below) minus grants and scholarships (money you do not have to pay back) that you may receive.

#### **Estimated Cost of Attendance**

Tuition & Fees	5	6,380
Room & Board	6	10,120
Books & Supplies	8	1,030
Transportation		1,110
Personal Expenses		2,570
Estimated Total Cost of Altendance	8	21,210
Estimated Grant/Gift Aid		
Institutional Grant		5,000
Entimated Total Grant/Gift Aid	5	5,000
ESTIMATED NET PRICE	(8)	16,210
Estimated Self Help		
Student Loan	5	5,500
Student Work	5	3,000
Entimated Total Self Help	5	8,500
ESTIMATED REMAINING COST	5	7,710



· Grant Aid · Self Help · Remaining Cost.

This chart shows the estimated share of money sivaliable to you from grant and princely that does not have to be repaid) and self-help (money that you earn or borrow). The difference between your cost of attendance and these fee sources of funds is the emount you will be responsible for paying. It is the estimated "Floritaining Cost." and is the third side of the pie. The portion includes your calculated "expocted tamily commission" (ISPC). Depending on factors such as your year in college and your financial aid dependency status, you may be side to borrow additional federal or private unsubsidized loans to cover your estimated remaining cost.

#### NOTE:

The estimate provided using this not price celculator does not represent a final determination, or actual award, of transcial assistance. The price of attendance and financial aid availability may shange. The estimate shall not be brinding on the flechtary of Education, thes institution of higher education or the state in which this institution of higher education is located.

Students must complete the Free Application for Federal Student Aid (FAFSA) in order to be sligible for, and receive, an actual financial aid award that includes federal grants, loans or work-study assistance.

For more information on applying for federal

1/7/19, 11:44 AM

student aid please go to www.fafsa.ed.gov

Mon Jan 07 10:43:19 CST 2019



# My Next Steps

Listed below are suggested tasks for you to consider as you prepare to plan for and attend college.

My Next Steps

Complete Your FAFSA

Schedule a visit to UF

Apply for Admission

HELPFUL INFORMATION

You will be required to complete the FAFSA (Free Application for Federal Student Aid) if you wish to be considered for financial aid based on need. Start this process in October of your senior year in high school. Complete requested applications for state grant programs and college financial aid forms as

Visiting colleges and taking campus tours can give you a sense of "fit." You may also be able to attend a class and interact with current students.

Ready to take the next step? Visit our website for information about how to apply for admission and financial aid

Mon Jan 07 10:43:19 CST 2019



# My Information

This page displays the answers you provided that determined your cost of attendance, estimated financial aid and net price. Review your answers and click "Edit" if there is information you wish to correct or update. When you have finished making your changes, you may recalculate your results.

CollapseAll ExpandAll

Student Information

What is your first name? Sheila HELPFUL INFORMATION

This page can be used to keep your personal information up-to-date.

Simply click on one of the headers to review your information, and use the "edit" button to make any corrections or updates that you find

1/7/19, 11:44 AM

What year were you born?	2000
What grade are you in?	12th grade
What is your state of legal residence?	Florida
What is your marital status?	Never married
Do you have any dependent children?	No
Where do you plan to live while you are in college?	On campus
Are you an orphan or ward of the court?	No
Are you a veteran of the U.S. Armed Forces or currently serving on active duty for purposes other than training?	No
If you expect to receive a Florida Bright Futures Scholarship, what level of award do you expect to receive?	I do not expect to receive a Florida Bright Futures Scholarship.
What is your status at this school?	I'm just looking

## Parent Household Information

What is your parents' marital status?	Married or in a domestic partnership
What is your older parent's year of birth?	1977
What is your parents' state of legal residence?	Florida
How many people are in your parents' household?	4
How many people in your parents' household are planning to attend college at least half-time while you are in college? Include yourself.	1

Not correct? Click the edit button to make changes.

# Parent Income Information

What federal income tax form did your parents file?	I'm not sure
What is your parents' combined adjusted gross income (AGI) or income earned from work (if they are not required to file a tax return)?	64000
How much did your parents pay in federal taxes?	14750
How much did parent 1 earn from work?	64000
How much did parent 2 earn from work?	0
How much did your parents receive in interest and dividend income?	0
How much did your parents report in education tax	0

1/7/19, 11:44 AM

0

How much do your parents currently have in cash, savings, and checking accounts?

Not correct? Click the edit button to make changes.

#### Student Finances Information

What is your adjusted gross income (AGI)?	5000
How much did you pay in federal taxes?	0
How much did you receive in untaxed income and benefits?	0
How much do you currently have in cash, savings, shecking accounts, and investments? (Do not include retirement funds.)	10000

#### REGULATIONS

The estimate provided using this net price calculator does not represent a final determination, or actual award, of financial assistance. The price of attendance and financial aid availability may change. This estimate shall not be binding on the Secretary of Education, this institution of higher education or the state in which this institution of higher education is located. Students must complete the Free Application for Federal Student Aid (FAFSA) in order to be eligible for, and receive, an actual financial aid award that includes federal grants, loans or work-study assistance. For more information on applying for federal student aid, please go to .

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Exhibit 3: Occupational Analysis Worksheets

ACS 2012-2016		Records				Data Cor	mnario	on ACS 20	112_20	16 /EI A on	lack agein	h Goorge	town 9	tudy ACS	2006 3	nno /All i	S 2014	s adić) . c	operal Cal	culation	s / Observati	one
AC3 2012-2010		Records				Data Col	прагіз	OII ACS 20	112-20	TO (FLA OII	iy) wii	in George	town s	study ACS	2000-2	ZUUS (AII C	3, 2010	aująį . G	eneral Cal	cuiation	s / Observati	Uns:
State of Florida		960,000				1. For All F	LA Secto	rs excl. Const	ruction: 2	2016 constant	dollar di	fferences indi	cate a \$2	2.4 million dif	erence b	etween the lo	west and	highest lifet	me earnings	among resp	onents.	
State of Florida (Age 24-65)		490,000																				
State of Florida (Age 24-65) Employed		180,000				2. For ALL F	LA secto	rs: those with	a Maste	er's degree ea	rned nea	rly \$1 million	more ove	er a lifetime t	han those	e in Group 5 (l	Bachelor's	s).				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415				3. For ALL F	LA secto	rs: Group 5 (E	achelor'	s), earned nea	rly \$1.4	million over th	ne lowes	t ED attainme	t level , 0	Group 1 ( <hs)< td=""><td>(~+117%)</td><td></td><td></td><td></td><td></td><td></td></hs)<>	(~+117%)					
Employed min wage floor in Construction		13,108				4. For ALL F	LA secto	rs: Group 5 (E	achelor'	s), earned ove	r \$750,0	00 over the ne	ext lowes	t ED attainme	t level ,	Group 4 (Asso	c) (~+42%	5)				
ALL Sectors excl. CON		147051																				
Florida		Age Grp 1		Age Grp 2	2	Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	%	Industry	Industry
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings	ED Level	Earnings	Earnings
Education Attainment																			2016 \$\$ State of		Total	Dan a sati
(EDrecode)	ED		Count	Median		Median	Count	Median		Median		Median		Median	Count		Count		FLA		Total	Proportio
H. S. or Below - no dipl	1		705	26899	856	29569		30670			1316	31145		30670		30625	877		\$1,177,775		10,138,287,200	
HS Diploma	2		3156	31681	3569	35266		36273	4343	37374		37827	6063	38288		38225	3292		\$1,420,015		49,275,940,515	
some college, no diploma	3	30802	3448	35905	3368	40894	3705	42561	4080	46005		47357	5161	46718	4550	47028	3132	31945			53,870,450,750	
Associate's Degree	4	32445	1798	38849	2159	42584	2151	44983	2362	49105		50696	2706	51117	2291	50379	1487	17442			31,409,379,180	
Bachelor's Degree	5	12,020	4189 1409	51387	4571	62290 86899		67481 96211	4904 2712	71564		73609	5327	72672	4363	70596 100759	2877		\$2,559,590		91,500,223,320	
Mas, Prof, Doc Degree	6	55765	1409	70542	2280	86899	2416	96211	2/12	99514	2800	102234	2672	105301	2459	100/59	1859	18607	\$3,586,125	12.7%	66,727,027,875	22.
Total		35266	14705	40894	16803	46640	17369	48668	19561	50379	21/112	50606	23348	50606	20328	50370	13524	147051		100.0%	302,921,308,840	100.

Significant Relationships highlighted in green

# **All Sectors excluding Construction**

Analysis: TESTS

NPV

Kruskall-Wallis Test of differences between medians #REF!

One Way ANOVA: Wtdwage by Factor: ED

Median

FRatio: \$285.264 Significant at.000 level, lack of variance between groups due to ED factor

Effect Size: 0.1523256 Cohen large effect (.06 break point) (Pallent: p264 Small = .01, Medium = .06, Large = .14)

Post Hoc Significant differences in means exist between nearly all Groups T

y Dependent Variable: W TDW AGE

Chi-Square tests: both tests yield values Significant, indicating significant differences exist between groupings. (All Groups included in analysis)

#### **Correlation Analysis**

Correlation between W TDW AGE and ED

#### **Correlation Results**

Direction of Relationship: Positive: as Education increases, wages increase - both Param etric and Nonparam etric

Strength of Relationship: Spearman's rho (non parametric (given relaince on median) = .450 (for this sector) Strength medium (range .30-.49) per Pallent p.139 ((Cohen (1988, pp.79-81))

Coefficient of Determination: rsquared=.203 20.3% variance overlap

S m all: r=.10-.29

M edium: r=.30-.49 Large: r=.50-1.0

#### **Linear Regression**

Dependent: W TDW AGE
Independent: AgeGroup / EDrecode

#### Results:

```
W TDW AGE = f(ED recode, AgeGroup)
Annual earnings are a
function of Education
Attained and Age Group
```

TDW AGE = -17347 16573 (Borecode) 5212 (Age Group) Incremental increases in education and age impact annual earnings by \$16500 and \$5200 respectively.

Adj. R. Square = .156 Approximately 15.6% of earnings variance is determined by education level and age

ACS 2012-2016		Records				Data Com	paris	on ACS 201	2-2016	(FLA only	) with	Georgetow	n Stu	dy ACS 200	5-2009	(All US, 201	6 adj	) : Genera	l Calculati	ions / Ob	servations:	
State of Florida		960,000				1. For the tot	al Cons	truction sector:	2016 cor	stant dollar di	fference	s indicate a \$1.	7 million	difference bet	ween the	lowest and high	nest lifet	ime earnings	among respo	nents.		
State of Florida (Age 24-65)		490,000																				
State of Florida (Age 24-65) Employed		180,000				2. For this se	ctor: the	ose with a Mas	ter's deg	ree earned the	highest	level of lifetime	earning	gs and \$450,000	over tho	se in Group 5 (B	Bachelor'	s).				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415				3. For this se	ctor: Gr	oup 5 (Bachelo	r's), earn	ed nearly \$1.2	million o	over the lowest	ED attai	nmet level , Gro	oup 1 ( <h5< td=""><td>S) (~+92%)</td><td></td><td></td><td></td><td></td><td></td><td></td></h5<>	S) (~+92%)						
Employed min wage floor in Construction		13,108				4. For this se	ctor: Gr	oup 5 (Bachelo	r's), earn	ed nearly \$700	),000 ove	r the next lowe	st ED att	ainmet level , (	iroup 4 (A	Assoc) (~+31.6%	)					
NAISCP = 23 (Recode= 19)																						
ALL CONSTRUCTION		13108																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	%	Industry	Industry
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings	ED Level	Earnings	Earnings
Education Attainment																			2016 \$\$ State of			
(EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		FLA		Total	Proporti
H. S. or Below - no dipl	1	26401	209	29069	307	31145	336	32445	349	36804	330	36072	317	36961	210	34779	131	2189	\$1,318,380	16.7%	2,885,933,820	12
HS Diploma	2	31035	484	33737	575	38017	598	40129	699	41311	787	42627	830	43961	670	45409	381	5024	\$1,581,130	38.3%	7,943,597,120	34
some college, no diploma	3	35266	234	40557	326	41572	373	42117	346	48364	386	47654	471	51117	383	55417	269	2788	\$1,810,320	21.3%	5,047,172,160	2:
Associate's Degree	4	37535	98	40304	113	45626	119	46043	143	47028	163	50696	160	47439	140	54464	90	1026	\$1,845,675	7.8%	1,893,662,550	8
Bachelor's Degree	5	45,842	138	56229	199	70531	221	60835	223	67586	225	70542	276	69587	198	66452	178	1658	\$2,538,020	12.6%	4,208,037,160	18
Mas, Prof, Doc Degree	6	50696	27	71564	57	79401	54	80607	55	97542	64	60194	69	70531	53	87725	44	423	\$2,991,300	3.2%	1,265,319,900	5
Total		32445	1190	36273	1577	40557	1701	41527	1815	44641	1955	45626	2123	47028	1654	50870	1093	13108		100.0%	23,243,722,710	100

# **Construction Sector Total**

NAISCP Construction Only

Analysis: TESTS

Kruskall-Wallis Test of differences between medians

One Way ANOVA: Wtdwage by Factor: ED

Median

F Ratio: Effect Size: 262.972 Significant at .000 level, lack of variance between groups due to ED factor Cohen medium effect (.06 break point) 0.09121042

Post Hoc Significant differences in means exist between nearly all Groups

Dependent Variable: WTDWAGE

Significant Relationships highlighted in green

Chi-Square tests: both tests yield values Significant, indicating significant differences exist between groupings. (All Groups included in analysis)

**Correlation Analysis** Correlation between WTDWAGE and ED Correlation Results

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: (for this sector) Spearman's rho (non parametric (given relaince on median) = .330 Strength medium (range .30-.49) per Pallent p.139 ((Cohen (1988, pp.79-81))

r squared=.109 Coefficient of Determination: 10.9% variance overlap

r=.10-.29

Small: Medium: Large: r=.30-.49 r=.50-1.0

Linear Regression Dependent: WTDWAGE Independent: AgeGroup / EDrecode Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:

WTDWAGE = 10502 + 10370 (EDrecode) + 3723 (Age Group)
Incremental increases in education and age impact annual earnings by \$10400 and \$3700 respectively.

Adj. R Square = .104

Approximately 10.4% of earnings variance is determined by education level and age

Collinearity: Tolerance > .10 / VIF<10 Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .277 Age Group Standardized Beta: .154 ED significant at .000 level. Age significiant at .

																	***			1.01		
ACS 2012-2016		Records				Data Com	paris	on ACS 201	2-201	6 (FLA only)	with 6	Seorgetown	Study	ACS 2006-	2009 (/	All US, 2016	adj\$)	: General	Calculatio	ns / Obser	vations:	
State of Florida		960.000				1 For this or	cupation	n: Bookkeening	Aceta S	& Audit - 2016 co	nstant d	ollar differences	indicate	a \$780 000 dif	ference h	etween the low	est and	highest lifetin	ne earnings ar	nong respone	nts	
State of Florida (Age 24-65)		490,000								00 difference bet			marcate	a \$700,000 an	lerence b	ctween the low	CSC GIIG	ingriest in etil	ic curnings at	nong respone	nes.	
State of Florida (Age 24-65) Employed		180,000								s degree earned		- '	me earn	ings.								
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study	:those w	vith a Bachelor's	degree e	earning the highe	est level	of lifetime earr	nings.							
Employed min wage floor in Construction		13,108								sters+), little disp												
SOC Occupation(433031) Recode:268										ly higher \$220,00 ort earnings in G					lack of d	lata representat	ion.					
Bookkeeping, Acctg & Audit		1776																				
ALL INDUSTRIES		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total Count	Lifetime Earnings	NPV		Lifetime Earnings
Education Attainment (EDrecode)	ED	Median	Count		Count		Count	Median	Count	Median	Count		Count	Median	Count	Median	Count	Count	2016 \$\$ State of FLA		Payoff Study All US 2009 \$\$	Payoff Study All
H. S. or Below - no dipl	1	17180		19008	3	27753	6	32631	. 5	32097	6	37035	10	53057	16	41916	10	56	\$1,303,385			
HS Diploma	2	25559	23	33221	31	37432	44	35843	64	36501	96	36653	112	36647	113	40303	67	550	\$1,410,795		1,300,000	\$1,454,2
some college, no diploma	3	29069	43	33741	49	36804	67	40304	89	37620	90	40304	117	40557	133	42584	95	683	\$1,504,915		1,400,000	\$1,566,1
Associate's Degree	4	31145	17	35057	20	40304	13	35216	38	40894	21	43782	46	44990	40	38334	21	216	\$1,548,610		1,300,000	\$1,454,2
Bachelor's Degree	5	31,681	28	34760	27	36336	19	40129	39	37374	33	45626	31	45626	29	30625	17	223	\$1,510,785	(\$4,977)	1,500,000	\$1,677,9
Mas, Prof, Doc Degree	6	54184	3	38628	6	67928	6	35487	7	39073	9	103817	7	42584	8	35652	2	48	\$2,086,765			
Total		30544	114	33767	136	37374	155	38017	242	36961	255	40303	323	40303	339	40303	212	1776				
TOTAL				derived from t					242	36961	255	40303	323	40303	339	40303	212	17/6				

# Bookkeeping, Accounting, Audit

Analysis: TESTS

Kruskall-Wallis Test of differences between medians

One Way ANOVA: Wtdwage by Factor: ED

Median

Significant at .000 level, lack of variance between groups due to ED factor Cohen small effect (.06 break point) F Ratio: Effect Size: 8.173

0.022565598

Post Hoc Tukey Significant differences exist between Masters+ Group and all other groups Significant differences exist between Group 5 (Bachelor's) and Group 2 (HS)

Dependent Variable: WTDWAGE

Significant Relationships highlighted in green

Chi-Square tests: both tests yield values Significant, indicating significant differences exist between groupings. (All Groups included in analysis)

#### **Correlation Analysis**

Correlation between WTDWAGE and ED

#### **Correlation Results**

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: (for this occupation) Spearman's rho (non parametric (given relaince on median) = .105 Strength very small (range .10-.29) per Cohen (1988, pp.79-81)

1.1% variance overlap

**Linear Regression** Dependent: WTDWAGE Independent: AgeGroup / EDrecode

#### Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

WTDWAGE = 20795 + 4064 (EDrecode) + 2026 (Age Group)
Incremental increases in education and age impact annual earnings by \$4000 and \$2000 respectively.

Approximately 3.3% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .149 Age Group Standardized Beta: .134
ED significant at .000 level.
Age significant at .000

ACS 2012-2016		Records				Data Com	naris	on ACS 201	2-201	6 (FLA only)	with 6	Seorgetown	Stud	ν ΔCS 2006-	2009 /	All US 2016	/żihe	· General	Calculatio	ns / Ohso	rvations:	1
ACJ 2012-2010		Necorus				Data Con	ipai is	OII ACS 201	2-201	(I EX OIIIy)	WICH	Jeorgerown	Juu	y ACS 2000-	2003 (	All 03, 2010	aujyj	. General	Carculatio	iis / Obser	vations.	
State of Florida		960,000			$\top$	1. For this oc	cupation	n: Cost Estimate	ors (ALL	Industries)- Educ	ation Gr	oup 1 (below HS	) and G	roup 5 (Bachelo	r's) repor	ted the highest	overall e	arnings.Bach	elor's earned	incremental +	\$400,000.	
State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	reported	earnings for onl	y two Ed	ducation Groups:	Group 3	3 (Some College	) and Gro	oup 5 (Bachelor	s)					
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupatio	n: those with a	Bachelo	r's degree earne	d \$600,0	00 more over a l	ifetime	than the next lo	west lev	el of educationa	l attainn	nent. (25.6%)				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study	: \$600,0	00 differential fo	ound bety	ween like groups	. Differe	ence of \$300,000	0 over a l	ifetime.						
Employed min wage floor in Construction		13,108								r's degree earne					than tho	se with the lowe	est level	of earnings (	Group 2 HS)(~	+53%)		
SOC Occupation(131051) Recode:35							vs. Geo	rgetown Study:	\$550,00	0 differential fo	und betw	veen those grou	os repor	ted.								
Cost Estimators		267																				
ALL INDUSTRIES																						
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earnings
Education Attainment (EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of		Payoff Study All US 2009 \$\$	Payoff Study All
High School or Below - no diploma	1		1	40894	1	102273		44244		47521		63362		45931		58082		13	\$2,543,840			
HS Diploma	2		5	45626	5	47525	4	46552		52062		46470		47044		52802			\$1,889,995			
some college, no diploma	3		7	56615	8	54518	6	53054		73922		61373		70618		57528			\$2,319,820		2,200,000	
Associate's Degree	4	41571	6	76100	2	76212	2	51909	3	61800	6	53162	3	44983	5	63385	3		\$2,345,610			
Bachelor's Degree	5	46,718	11	76577	5	73922	13	79725	10	112457	3	71449	10	53190	8	77863	7	6	\$2,959,505	\$986,293	2,700,000	\$3,020,
Masters, Professional, Doctorate Degree	6	60318	1	53985	3	51117	1	47399	2	75537	2	74500	2	20278	1	67481	1	13	\$2,253,075			
		45341		53190		62290		53162		57099	31	53162		52395	37	58082		26				_

# **Cost Estimators**

Analysis: 1ES15

Kruskall-Wallis Test of differences between medians

One Way ANOVA: Wtdwage by Factor: ED

Median

Significant to the .015 level, indicates variance greater between groups caused by factor(educations).

Effect Size: 0.053243893 Cohen small effect (.06 break point)

Post Hoc Significant differences exist between Group 2 versus Group 5 (Bachelor) Tukey Non significant at .05 level between all other Groups

Dependent Variable:

WTDWAGE

Chi-Square tests are both significant to the .006 level, .033 level respectively, indicating significant differences exist between groupings.

Significant Relationships highlighted in green

**Correlation Analysis** Correlation between WTDWAGE and ED **Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: (for this occupation) Spearman's rho (non parametric (given relaince on median) = .185 Strength small (range .10-.29) per Cohen (1988, pp.79-81)

r squared=.034 3.4% variance overlap Coefficient of Determination:

Linear Regression Dependent: WTDWAGE Independent: AgeGroup / EDrecode

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

WTDWAGE = 37254 + 5202 (EDrecode) + 2147 (Age Group)
Incremental increases in education and age impact annual earnings by \$5200 and \$2100 respectively.

Adj. R Square = .024 Approximately 2.4% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF-10
Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .162 Age Group Standardized Beta: .109

ED significant at .009 level and makes statistically significant unique contribution to earnings Age is not significant at .077 level and does not make a significant and unique contribution to earnings.

ACS 2012-2016		Records				Data Con	paris	on ACS 201	2-201	6 (FLA only)	with G	ieorgetown	Stud	y ACS 2006-2	2009 (	All US, 2016	adj\$)	: General	Calculatio	ns / Observ	ations:	
State of Florida		960,000				1. For this oc	cupatio	n: ALL Industry	Mgrs- G	eneral & Operati	ions- 201	6 constant dolla	r differe	ences indicate a	\$2.2 mill	ion difference b	etween	the lowest ar	d highest life	ime earnings a	mong responent	s.
State of Florida (Age 24-65)		490,000					vs. Ged	orgetown Study:	\$1.8 mi	Ilion difference b	etween	similar groups.										
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupatio	n: those with a	Master':	s degree earned	the highe	est level of lifeti	me earr	nings and \$1 mill	ion over	those in Group 5	5 (Bach	elor's).				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	orgetown Study	those w	vith a Master's +	degree e	earned \$700,000	over Gr	oup 5 (Bachelor	s) .							
Employed min wage floor in Construction		13,108				3. For this oc	cupatio	n: beyond Group	5 (Baci	helor's), earned r	nearly \$7	00,000 over the	next lov	vest ED attainme	et level ,	Group 4 (Assoc)	.(~+25.	8%)				
							vs. Geo	orgetown Study:	Grooup	5 (Bachelor) ear	ned \$.80	0 million over th	e next l	owest ED attain	ment lev	el, Group 4 (Ass	oc) (~+3	32%)				
SOC Occupation(111021) Recode:3							George	town study did	not repo	ort earnings in Gr	roup 1 (b	elow HS).										
Managers, General &																						
Operations		2121																				
ALL INDUSTRIES		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earning
Education Attainment (EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of FLA		Payoff Study All US 2009 \$\$	Payoff Study A US 201
H. S. or Below - no dipl	1	42181		53057	6	48266	6	67481	15	46718	7	68519	5	67670	12	43603	5	56	\$2,187,475			
IS Diploma	2	47860	17	53066	30	55417	43	54326	52	68946	55	55417	62	70030	56	72151	34	349	\$2,386,065		2,200,000	\$2,46
ome college, no diploma	3	45484	36	50534	52	55417	61	76676	65	67475	95	70974	85	74983	70	73609	47	511	\$2,575,760		2,500,000	\$2,79
Associate's Degree	4	43961	13	60835	25	63885	24	66452	35	63922	38	83832	41	64418	27	81113	15		\$2,642,090		2,500,000	\$2,79
Bachelor's Degree	5	52,874	64	64989	94	83054	81	85761	108	95043	101	93067	112	98181	78	91875	60	698	\$3,324,220	\$419,402	3,300,000	\$3,69
Mas, Prof, Doc Degree	6	48050	11	85538	29	81382	48	123125	56	121670	49	153101	49	142496	24	121443	23	289	\$4,384,025		4,000,000	\$4,47
Fotal		48364		60835	226	65474	262	78072	224	79743	245	77863		80607		82712		212			_	

# **Managers, General & Operations**

Analysis: TESTS

Kruskall-Wallis Test of differences

between medians

One Way ANOVA: Wtdwage by Factor: ED

Median

Significant at .000 level, lack of variance between groups due to ED factor F Ratio: 30.642 0.067543228 Effect Size: Cohen medium effect (.06 break point)

Significant differences exist between Bachelor's & Masters+ versus all other groups Post Hoc

Tukey WTDWAGE

Significant Relationships highlighted in green

Chi-Square tests: both tests yield values Significant, indicating significant differences exist between groupings. (All Groups included in analysis)

**Correlation Analysis** 

Correlation between WTDWAGE and ED

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Spearman's rho (non parametric (given relaince on median) = .292 Strength small (range .10-.29) per Cohen (1988, pp.79-81) Strength of Relationship: (for this occupation)

Coefficient of Determination: r squared=.085 8.5% variance overlap

**Linear Regression** 

Independent: AgeGroup / EDrecode

Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:
WTDWAGE = -1314 + 14483 (EDrecode) + 8687 (Age Group)
Incremental increases in education and age impact annual earnings by \$14500 and \$8700 respectively.

Approximately 10.2% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .254

Age Group Standardized Beta: 216 ED significant at .000 level. Age significiant at .000 level.

ACS 2012-2016		Records				Data Co	mparis	on ACS 201	2-2016	6 (FLA only)	with G	Seorgetown	Study	ACS 2006-2	2009 (/	All US, 2016	adj\$)	: General	Calculatio	ns / Obsei	vations:	
State of Florida		960,000				1. For this	occupatio	n: Bookkeeping	, Acctg 8	& Audit - 2016 co	nstant de	ollar differences	indicate	a \$375,000 diff	erence b	etween the low	est and	highest lifetin	ne earnings a	mong respone	nts.	
State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	\$220,00	00 difference bet	ween sin	nilar groups.										
State of Florida (Age 24-65) Employed		180,000				2. For this	occupatio	n: those with a	a Associa	ite's degree ear	ed the h	ighest level of I	ifetime e	arnings.								
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study	:those w	rith a Bachelor's	degree e	earning the high	est level	of lifetime earn	ings.							
Employed min wage floor in Construction		13,108				3. For this				-					those wi	th the next lowe	st level	of education	attainment.			
SOC Occupation(433031) Recode:268										ly higher \$220,00					ta repres	sentation.						
Bookkeeping, Acctg & Audit		143																				
		Age Grp 1		Age Grp 2		Age Grp	3	Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earnings
Education Attainment (EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of FLA			Payoff Study All US 2016 \$
H. S. or Below - no dipl (2 records excl)	1																	0	\$0			
HS Diploma	2	28584		32243	1	4030	3 3	32183	11	32142	6	40129	7	32653	12	42472	2	42	\$1,403,545		1,300,000	\$1,454,2
some college, no diploma	3	30923	2	37768	6	3582	7 4	34777	10	51710	9	33793	15	51117	11	46005	9	66	\$1,609,600		1,400,000	\$1,566,1
Associate's Degree	4	31145	1	44983	1	4030	4 1	39601	6	35038	2	47437	5	60835	2	55765	3	21	\$1,775,540		1,300,000	\$1,454,2
Bachelor's Degree	5	40,304	1	31681	3	2977	7 2	31392		54919	2	57025	1	45626	1	48160		10	\$1,694,420	\$70,717	1,500,000	\$1,677,9
Mas, Prof, Doc Degree (2 records excl.)	6																	0	\$0			

# Bookkeeping, Acctg. & Audit

Analysis: TESTS

Kruskall-Wallis Test of differences

between medians

One Way ANOVA: Wtdwage by Factor: ED

Median

F Ratio: 0.759 0.026953468 Effect Size:

Non Significant lack of variance between groups due to ED factor

Cohen small effect (.06 break point)

Post Hoc

Non significant variances in means between all groups.

Dependent Variable:

WTDWAGE

Chi-Square tests: both tests yield values Non Significant, indicating significant differences do not exist between groupings. (Group 1 and Group 6 excluded from analysis)

Significant Relationships highlighted in green

**Correlation Analysis** 

Correlation between WTDWAGE and ED

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: (for this occupation) Spearman's rho (non parametric (given relaince on median) = .113 Strength very small (range .10-.29) per Cohen (1988, pp.79-81)

Coefficient of Determination: r squared=.013 1.3% variance overlap

**Linear Regression** 

Dependent: WTDWAGE Independent: AgeGroup / EDrecode

Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:

MODEL: WTDWAGE = 30857 + 1801 (EDrecode) + 1357 (Age Group) Incremental increases in education and age impact annual earnings by \$1800 and \$1400 respectively.

Adj. R Square = .001

Approximately .1% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10 Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .072

Age Group Standardized Beta: .108
ED non significant at .395
Age non significant at .203 level.

State of Florida   960,000   1   1, For this occupation: Carpenters   2016 constant dollar differences indicate a \$380,000 difference between the lowest and highest lifetime earnings among responents.   1   1, For this occupation: Carpenters   2016 constant dollar differences indicate a \$380,000 difference between the lowest and highest lifetime earnings among responents.   1   1   1   1   1   1   1   1   1	ACS 2012-2016		Records				Data Com	paris	on ACS 201	2-2016	(FLA only)	with 0	ieorgetown	Study	ACS 2006-	2009 (/	All US. 2016	adi\$)	: General	Calculatio	ns / Obser	vations:	
State of Florida (Age 24-65) State of Florida (Age 24-65) State of Florida (Age 24-65) Employed  180,000  2. For this occupation: those with a Bachelor's degree earned \$130,000 more over a lifetime than the next lowest level of educational attainment. (+8.4%)  Employed in Construction Industry  15,415  Industry  15,415  Industry  15,415  Industry  13,108  3. For this occupation: those with a Bachelor's degree earned \$130,000 more over a lifetime than those with the lowest level of education attainment. (+8.4%)  Industry			11000145								(12:0,)		co.gctom.	,	7.00 2000		00, 2020	uuj¢/			, 0250.	-	
State of Florida (Age 24-65) Employed  180,000  15,415  15,415  15,415  2, For this occupation: those with a Bachelor's degree earned \$130,000 more over a lifetime than the next lowest level of educational attainment. (+8.4%)  2, For this occupation: those with a Bachelor's degree earned \$130,000 more over a lifetime than the next lowest level of educational attainment. (+8.4%)  Employed min wage floor in Construction  13,108  3, For this occupation: those with a Bachelor's degree earned approximately \$380,000 more over a lifetime than those with the lowest level of education attainment (*-30.9%)  SOC Occupation(472031) Recode: 321  Carpenters  940  Age Grp 1  Age Grp 2  Age Grp 3  Age Grp 3  Age Grp 4  Age Grp 5  Age Grp 5  Age Grp 5  Age Grp 7  Age Grp 7  Age Grp 8  Total Lifetime NPV  L	State of Florida		960,000				1. For this oc	cupatio	n: Carpenters -	2016 cor	stant dollar diffe	erences	ndicate a \$380,0	000 diffe	rence between	the lowe	st and highest I	ifetime (	earnings amo	ng responents			
Employed 180,000   180,000	State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	\$220,00	0 difference bet	ween sir	nilar groups.										
Employed fin Construction Industry   15,415   2   2   3   5   5   5   5   5   5   5   5   5			180,000				2. For this oc	cupatio	n: those with a	Bachelo	r's degree earned	i \$130,0	00 more over a l	ifetime t	than the next lo	west leve	el of educationa	l attainn	nent. (+8.4%)				
Construction 13,108   3, For this occupation: those with a Bachelor's degree earned approximately \$380,000 more over a lifetime than those with the lowest level of education attainment ("+30.9%)  SOC Occupation (472031) Recode: 321  Carpenters 940   4   5   5   5   5   5   5   5   5   5	, ,		15,415					vs. Geo	rgetown Study	: reporte	ed reduced earnin	ngs by \$1	10,00 for those	with Bac	helors degree l	ke group	s.						
SOC Occupation (472031) Recode:321  Carpenters  940  Age Grp 1  Age Grp 2  Age Grp 2  Age Grp 3  Age Grp 2  Age Grp 3  Age Grp 2  Age Grp 3  Age Grp 3  Age Grp 3  Age Grp 3  Age Grp 4  Age Grp 3  Age Grp 4  Age Grp 5  Age Grp 6  Age Grp 7  Age Grp 7  Age Grp 7  Age Grp 7  Age Grp 8  Age Grp 7  Age Grp 8  Age Grp 9  Ag			13,108											0 more o	ver a lifetime t	nan those	e with the lowe	st level o	of education a	attainment (~+	30.9%)		
Age Grp 1   Age Grp 2   Age Grp 3   Age Grp 2   Age Grp 3   Age Grp 3   Age Grp 4   Age Grp 4   Age Grp 5   Age Grp 6   Age Grp 6   Age Grp 7   Age Grp 7   Age Grp 8   Age								vs. Geo	rgetown Study:	no diffe	rential found bet	ween lii	e groups.										
Count   Education Attainment   ED   Median   Count   Me	Carpenters		940																				
Education Attainment (ED Median Count Median			Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
Education Attainment (EDrecode)  ED Median Count Median C			(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earning
High School or Below - no diploma 1 24211 18 28201 36 31681 48 3609 30 37164 36 30228 27 30670 27 29404 9 231 \$1,238,090 1,100,000   HS Diploma 2 2 27883 44 31681 58 30670 53 35782 63 36501 61 35420 68 38599 56 38412 27 430 \$1,374,590 1,300,000   some college, no diploma 3 30323 18 41185 17 42565 25 39576 26 33828 20 40430 32 35487 27 54914 10 175 \$1,591,540 1,200,000   Associate's Degree 4 62290 3 25190 3 38412 7 40304 5 43260 10 36758 8 33686 6 30338 2 44 \$1,551,190 1,200,000   Bachelor's Degree 5 39,543 2 36617 6 45626 7 40430 4 42051 6 31145 7 42241 3 46349 7 422 \$1,620,010 \$91,108 1,100,000		FD	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		State of		Study All	Payoff Study A
HS Diploma 2 2788 44 31681 58 30670 53 35782 63 36501 61 35420 68 38569 56 38412 27 430 \$1,374,590 1,300,000 some college, no diploma 3 30323 18 41185 17 42565 25 39576 26 33828 20 40430 32 35487 27 54914 10 175 \$1,591,540 1,200,000 Associate's Degree 4 62290 3 25190 3 38412 7 40304 5 43260 10 36758 8 33686 6 30338 2 44 \$1,551,190 1,200,000 Bachelor's Degree 5 39,543 2 36617 6 45626 7 40430 4 42051 6 31145 7 42241 3 46349 7 42 \$1,620,010 \$91,108 1,100,000	, , , , , , , , , , , , , , , , , , , ,	_																	23.				
some college, no diploma 3 30323 18 41185 17 42565 25 39576 26 33828 20 40430 32 35487 27 54914 10 175 \$1,591,540 1,200,000 Associate's Degree 4 62290 3 25190 3 38412 7 40304 5 43260 10 36758 8 33686 6 30338 2 44 \$1,551,190 1,200,000 Bachelor's Degree 5 39,543 2 36617 6 45626 7 40430 4 42051 6 31145 7 42241 3 46349 7 42 \$1,620,010 \$91,108 1,100,000																				, -,,			
Associate's Degree 4 62290 3 25190 3 38412 7 40304 5 43260 10 36758 8 33686 6 30338 2 44 \$1,551,190 1,200,000 Bachelor's Degree 5 39,543 2 36617 6 45626 7 40430 4 42051 6 31145 7 42241 3 46349 7 42 \$1,620,010 \$91,108 1,100,000																							. ,
Bachelor's Degree 5 39,543 2 36617 6 45626 7 40430 4 42051 6 31145 7 42241 3 46349 7 42 \$1,620,010 \$91,108 1,100,000	• • •	_														6							
Masters, Professional, Doctorate Degree 6 20152 1 29419 2 25559 1 43488 2 38678 2 26401 3 20698 3 45860 4 18 \$1,251,275	-	5												7		3					\$91,108		
	Masters, Professional, Doctorate Degree	6	20152	1	29419	2	25559	1	43488	2	38678	2	26401	3	20698	3	45860	4	11	\$1,251,275			
Total 27923 86 31681 122 33221 141 38849 130 36501 135 35487 145 34276 122 36501 59 940	Total		27923	86	31681	122	33221	141	38849	130	36501	135	35487	145	34276	122	36501	59	940	)			

# **Carpenters**

Analysis: TESTS Kruskal-Wallis Test

Median Test

One Way ANOVA: WTDWAGE by Factor: ED **Comparison of Means** 

One independent variable (education) with multiple levels and different participants, one dependent continuous variable (wtd wage)

F Ratio: Effect Size: Post Hoc 4.335 Significant and indicates variance greater between groups caused by factor(educations).
0.027537556 Cohen small effect (.06 break point)
Significant differences exist between Group 3 (some College) versus Group 1 (below HS) and Group 2 (HS)

Tukey

Non significant at .05 level between Group 6 (Master+) and all other Group ED levels

Non significant at .05 level between Group 4 (Assoc) and all other Group ED levels

Dependent Variable: WTDWAGE

Significant Relationships highlighted in green

Chi- Square: significant for both tests, indicating differences in medians aross all six education groupings.

Correlation Analysis
Correlation between WTDWAGE and ED

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: Spearman's rho (non parametric (given relaince on median) = .149 Strength small (range .10-.29) per Cohen (1988, pp.79-81)

r squared=.022 2.2% variance overlap Coefficient of Determination:

Linear Regression
Dependent: WTDWAGE

Independent: AgeGroup / EDrecode

Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:  $\begin{tabular}{ll} MODELS & MODELS &$ 

Approximately 1.3% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10
Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .091 Age Group Standardized Beta: .059

Sig = .005 education as independent variable makes a statistically significant unique contribution to earnings Sig = .070 Age as independent variable does not make a statistically signicant unique contribution to earnings.

ACS 2012-2016		Records				Data Com	paris	on ACS 201	2-2016	(FLA only)	with 6	Georgetown	Study	ACS 2006-	2009 (/	All US, 2016	adj\$)	: General	Calculatio	ns / Obser	vations:	
																	,,,					
State of Florida		960,000				1. For this oc	cupation	n: Construction I	Manager	- 2016 constant	dollar d	differences indic	ate a \$1.	3 million differe	nce betv	veen the lowest	and hig	hest lifetime	earnings amo	ng responents		
State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	\$2.35 m	illion difference	betwee	n similar groups	. Differer	nce of : \$1 millio	on over a	lifetime						
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupation	n: those with a I	Bachelor	's degree earne	d approx	imately \$500,00	0 more o	over a lifetime t	han the r	next lowest leve	l of educ	cational attain	ment. (~+209	5)		
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study :	\$900,00	00 differential fo	und betv	ween like group:	s. Differe	nce of : \$400,00	0 over a	lifetime						
Employed min wage floor in Construction		13,108								's degree earne							st level o	of education a	ttainment (~+	40%)		
SOC Occupation							vs. Geo	rgetown Study:	\$1,800 r	nillion differenti	al found	l between like gi	roups. Di	fference: \$1 mil	lion over	a lifetime.						
Construction Manager		1247																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetim
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earning
Education Attainment																			2016 \$\$ State of		Payoff Study All	Payoff Study
(EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		FLA		US 2009 \$\$	US 201
High School or Below - no diploma	1	42938	3	31145	11	62290	13	50696	12	62134	10	52802	18	74631	12	58807	5	84	\$2,177,215		1,500,000	\$1,67
HS Diploma	2	34668	8	56229	19	51278	28	61563	46	63362	45	63922	66	60835	60	76115	30	302	\$2,339,860		2,000,000	\$2,23
some college, no diploma	3	45626	9	52946	25	63877	24	51144	36	62290	48	65140	52	63882	44	73272	50	288	\$2,390,885		2,300,000	\$2,57
Associate's Degree	4	48116	10	45626	11	65905	14	65905	15	65493	16	66722	20	56628	22	95261	14	122	\$2,548,280		2,300,000	\$2,57
Bachelor's Degree	5	60,834	33	65474	55	84560	52	69521	48	83054	47	73710	55	103817	43	70974	27	360	\$3,059,720	\$366,248	3,100,000	\$3,4
Masters, Professional, Doctorate Degree	6	57099	5	80663	10	84482	19	80607	13	88449	12	89762	15	116547	9	96293	8	91	\$3,469,510		3,600,000	\$4,0
Masters, Professional, Doctorate Degree																						

# **Construction Managers**

Analysis: TESTS

Kruskal-Wallis Test of median differences

One Way ANOVA: Wtdwage by Factor: ED

12.361 0.04743498 Significant and indicates variance greater between groups caused by factor(educations). Cohen small to medium effect (.06 break point)

F Ratio: Effect Size:

Post Hoc Non Significant differences between Education Groupings 1-4 (Ed below Bachelor's)

Significant Relationships highlighted in green belo Tukey

> Significance at .000 between Grouping 1-4 versus Group 5 (Bachelor degree) Significance at .000 between Grouping 1-4 versus Group 6 (Master, Prof, Doc degree)

Significance at .030 level between Grouping 5 and Grouping 6

Dependent Variable: WTDWAGE

Median Test

Chi-Square significant in both tests at .000 level indicating median differences exist between groups.

**Correlation Analysis** Correlation between WTDWAGE and ED

#### **Correlation Results**

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: Spearman's rho (non parametric (given relaince on median) = .197 Strength small (range .10-.29) per Cohen (1988, pp.79-81)

Coefficient of Determination: r squared=.039 only 4% variance overlap

**Linear Regression** Dependent: WTDWAGE Independent: AgeGroup / EDrecode

## Results:

WTDWAGE = f(EDrecode, AgeGroup)

Annual earnings are a function of Education Attained and Age Group

MODEL:

WTDWAGE = 25893.212 + 8408.348 (EDrecode) + 4909.137 (Age Group)
Incremental increases in education and age impact annual earnings by \$8400 and \$4900 respectively.

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .213 Age Group Standardized Beta: .173

Sig = .000 both idnependent variables make statistically significant unique contribution to earnings Ed makes has a relatively higher impact on earnings than age.

ACS 2012-2016		Records				Data Com	naria	on ACC 201	2 201	E /EL A only	with (	Georgetown	Caural.	. ACC 2006	2000 /	All LIC 2016	adić\	Conorel	Calculatio	ns / Oksa	nuntions	
ACS 2012-2016		Records	-		+	Data Com	paris	on ACS 201	2-2010	b (FLA only)	with	seorgetown	Study	ACS 2006-	2009 (/	All US, 2016	aujəj	General	Calculatio	ns / Obse	rvations:	
State of Florida		960,000				1. For this occ	upation	n: Chief Exec &	Legislati	ures - 2016 const	ant dolla	ar differences in	dicate a	\$3.2 million diff	erence b	etween the low	est and	highest lifetir	ne earnings a	mong respon	ents.	
State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	\$2.5 mi	llion difference b	etween	similar groups.										
State of Florida (Age 24-65) Employed		180,000				2. For this occ	upation	n: those with a	Bachelo	r's degree earne	d \$300,0	00 more over a l	ifetime	than the next lo	west lev	el of educationa	l attainn	nent. (+7.6%)				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study	reporte	ed reduced earni	ngs by \$1	1,500,00 for thos	e with I	ike groups.								
Employed min wage floor in Construction		13,108										imately \$1.7 mil			e than th	ose with the lov	west lev	el of educatio	n attainment	(~+74.5%)		
SOC Occupation(1110XX) Recode:2							vs. Geo	rgetown Study:	reporte	d \$1.9 million dit	ferentia	I found between	like gro	ups.								
					-																	
Chief Execs &																						
Legislatures		342																				
<b>General and Operations</b>																						
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earning
Education Attainment (EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of FLA		Payoff Study All US 2009 \$\$	Payoff Study A US 2010
High School or Below - no diploma	1	42241	2	91358	2	26600	1	41527	5	105447	1	34637	2	100759	1	20447	1	15	\$2,315,080			
dS Diploma	2	37318		50379	5	67168	4	50379	7	51117	17	95206	18	87921	25	101392	15	91	\$2,704,400		2,600,000	\$2,90
some college, no diploma	3	44353	3	53857	3	111531	3	101379	11	76676	13	75712	16	88944	13	95043	7	69	\$3,237,475		3,200,000	\$3,57
Associate's Degree	4	60455	1	60455	3	62290	1	201518	3	66511	4	142496	4	63580	8	93280	3	27	\$3,752,925		3,000,000	\$3,35
Bachelor's Degree	5	28,247	2	60834	3	86899	9	102604	14	116600	17	143128	23	157065	18	112458	19		\$4,039,175	\$568,860	4,500,000	\$5,03
Masters, Professional, Doctorate Degree	6	122422	2	75065	2	103419	7	129582	4	394505	5	42938	5	120911	3	121443	7	35	\$5,551,425		5,100,000	\$5,70
l fotal		43297	10	58440	18	86899	25	82112	44	79202		105603	68	97918	68	102507		342				

# Chief Executives & Legislatures, General

Analysis: TESTS Kruskal-Wallis Test

Median Test

One Way ANOVA: WTDWAGE by Factor: ED Comparison of Means

One independent variable (education) with multiple levels and different participants, one dependent continuous variable (wtd wage)

F Ratio: Effect Size: 5.162 0.071343069 Significant and indicates variance greater between groups caused by factor(educations). Cohen medium effect (.06 break point)

Post Hoc

Tukey  $Significant\ differences\ exist\ between\ Group\ 5\ (Bach)\ and\ Group\ 6\ (Mas+)\ versus\ Group\ 1\ (below\ HS)\ and\ Group\ 2\ (HS)$ 

Non significant at .05 level between other ED Groups

Non significant at .05 level between Group 4 (Assoc) and all other Group ED levels

Dependent Variable:

Significant Relationships highlighted in green

Chi- Square: significant for both tests, indicating differences in medians aross all six education groupings.

**Correlation Analysis** 

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: Spearman's rho (non parametric (given relaince on median) = .330 (for this occupation) Strength medium (range .30-.49) per Cohen (1988, pp.79-81)

r squared=.109 10.9% variance overlap Coefficient of Determination:

**Linear Regression** 

Dependent: WTDWAGE Independent: AgeGroup / EDrecode Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

WTDWAGE = 12323 + 18646 (EDrecode) + 8487 (Age Group)
Incremental increases in education and age impact annual earnings by \$18000 and \$8500 respectively.

Adj. R Square = .078

Approximately 7.8% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10 Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .253

Age Group Standardized Beta: .143
Sig = .000 education as independent variable makes a statistically significant unique contribution to earnings

Sig = .006 Age as independent variable makes a statistically signicant unique contribution to earnings.

ACS 2012-2016		Records				Data Com	paris	on ACS 201	2-201	6 (FLA only)	with (	Georgetown	Study	ACS 2006-	2009 (/	All US, 2016	adj\$)	: General	Calculatio	ns / Obse	rvations:	
State of Florida		960,000				1. For this oc	cupatio	n: Con Laborers	- 2016	constant dollar di	fference	s indicate a \$500	0,000 dif	ference betwee	n the lov	vest and highes	t lifetim	e earnings am	ong responen	its.		
State of Florida (Age 24-65)		490,000					vs. Geo	orgetown Study:	\$340,00	00 difference bet	ween sir	milar groups.										
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupatio	n: those with a	Bachelo	r's degree earne	i \$170,0	00 more over a l	ifetime	than the next lo	west lev	el of educationa	l attainr	ment. (+14.5%	)			
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	orgetown Study	: no diff	erential found be	tween li	ike groups.										
Employed min wage floor in Construction		13,108					-			r's degree earne				over a lifetime t	han thos	e with the lowe	st level	of education a	ttainment (~+	39.5%)		
					_		vs. Geo	orgetown Study:	\$340,00	00 differential fo	ınd betv	veen like groups.										
SOC Occupation(472061) Recode:324																						
Con Laborers		1532																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetim
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earning
Education Attainment																			2016 \$\$ State of		Payoff Study All	Payoff Study
(EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		FLA		US 2009 \$\$	
ligh School or Below - no diploma	1	25267	64	25348	84	28626	77	30228	82	31145	53	30417	56	30417	23	31577	20	459	\$1,165,125		1,000,000	\$1,11
HS Diploma	2	29898	98	30670	94	31235	81	31145	96	38412	109	32445	89	34473	59	30414	31	657	\$1,293,460		1,200,000	\$1,34
some college, no diploma	3	29220	27	30544	32	30670	34	34760	35	38645	32	37121	36	50379	39	41718	12	247	\$1,465,285		1,300,000	\$1,45
Associate's Degree	4	31664	12	35400	8	38338	10	33479	10	25954	10	52559	12	39296	10	34491	4		\$1,455,905		1,300,000	\$1,45
Bachelor's Degree	5	31,145	5	30954	6	50689	15	36961	7	32589	14	51624	4	39217	10	51745	10	71	\$1,624,620	\$90,088	1,300,000	\$1,45
Masters, Professional, Doctorate Degree	6	20152	4	51908	1	70531	1	38087	3	54538	2	38931	5	39450	5	20151	1	22	\$1,668,740			
Total		27331	210	30228	225	30670	218	31145	233	34616	220	32445	202	37121	146	32691	78	1532				
		color denotes	value	derived from t	ntal nro	portional chan	ge to ne	ext age group														

### Laborers

#### Analysis: TESTS

Kruskal-Wallis Test: Test for differences of medians

One Way ANOVA: Wtdwage by Factor: ED

10.844 Significant and indicates variance greater between groups caused by factor(educations).
0.034308943 Cohen small effect (.06 break point)
Significant differences exist between Group 1 versus all other ED groupings exc Group 3 (Assoc)

F Ratio: Effect Size: Post Hoc

Non significant at .05 level between Group 4 (Assoc) and all other Group ED levels Tukey

Median

Dependent Variable:

WTDWAGE

Significant Relationships highlighted in green

Chi-Square significant in both test at .05 level, indicating differences in medians betwen groupsings exists.

Correlation Analysis Correlation between WTDWAGE and ED

#### **Correlation Results**

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: (for this occupation) Spearman's rho (non parametric (given relaince on median) = .198 Strength small (range .10-.29) per Cohen (1988, pp.79-81)

Coefficient of Determination: r squared=.039

3.9% variance overlap

#### **Linear Regression**

Dependent: WTDWAGE Independent: AgeGroup / EDrecode

### Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL: WTDWAGE = 22641.663 + 3873.352 (EDrecode) + 1770.065 (Age Group) Incremental increases in education and age impact annual earnings by \$3800 and \$1800 respectively.

Adj. R Square = .045 Approximately 4.5% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF-10
Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .155

EDrecode Standardizeo testa: .150
Age Group Standardizeo Beta: .130
Sig = .000 both idnependent variables make statistically significant unique contribution to earnings
Ed makes has a relatively higher impact on earnings than age.

																				4.01	-	1
ACS 2012-2016		Records				Data Com	paris	on ACS 2012	2-2016	(FLA only)	with 6	ieorgetown	Study	y ACS 2006-	2009 (/	All US, 2016	adj\$)	: General	Calculatio	ns / Observ	ations:	
State of Florida		960,000				1. For this oc	cupation	n: Cost Estimato	rs- Educ	ation Group 1 (	elow HS	and Group 5 (	Bachelor	's') reported nea	rly identi	ical lifetime earr	nings an	d reported th	e highest over	all earnings.		
State of Florida (Age 24-65)		490,000														oup 5 (Bachelor's	-	Ī.				
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupation	n: those with a E	Bachelor	's degree earne	d \$900,0	00 more over a	lifetime	than the next lo	west lev	el of educational	l attainn	nent. (`39%)				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study :	\$600,00	00 differential fo	und bety	veen like group:	s. Differe	ence of \$300,00	) over a l	ifetime.						
Employed min wage floor in Construction		13,108													e than th	ose with the lov	vest lev	el of earnings	(Group 2 HS)	~+69%)		
SOC Occupation(131051) Recode:35							vs. Geo	rgetown Study:	\$550,00	0 differential fo	und betw	een those grou	ps report	ted.								
Cost Estimators		183																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earnings
Education Attainment (EDrecode)	FD	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of FLA		Payoff Study All US 2009 \$\$	Payoff Study All
High School or Below - no diploma	1	106461		124890	Count	102273	1	77057	Count	81422		79202		45931		61993			\$3,396,145		03 2003 33	03 2010
HS Diploma	2			45626	3	46468	2	47099	5	53236		48586		50966		56229			9 \$1,940,640			
some college, no diploma	3			56615	6	50095	4	53054	8	77090		71525		87650	5	93435			\$2,663,260		2,200,000	\$2,461,0
Associate's Degree	4	42584		78592	1	49948	2	51909	3	66501	5	53162		44983	3	82810			\$2,352,445			1-, 15-,
Bachelor's Degree	5			63464	4	84482	9	95043	7	126724	1	81113		80856	3	78474			\$3,277,485	\$644,880	2,700,000	\$3,020,3
Masters, Professional, Doctorate Degree	6	60318	1	59176	2	51117	1	63362	1	75537	2	61341	1	20278	1	67481	1	10	\$2,293,050			
Total		45341	23	53190	16	73922	19	54038	24	57099	21	56061	37	53402	24	67481	19	18	3			
		color denotes	value 4	derived from t	otal pro	nortional chan-	ge to pe	yt age group	_								_					

### **Cost Estimators**

#### Analysis: TESTS

Kruskall-Wallis Test of differences

#### One Way ANOVA: Wtdwage by Factor: ED

Significant to the .015 level, indicates variance greater between groups caused by factor(educations). F Ratio: 2.91

Effect Size: 0.075961905 Cohen medium effect (.06 break point)

Post Hoc Significant differences exist between Group 2 versus Group 5 (Bachelor)

Non significant at .05 level between all other Groups Tukey

WTDWAGE

highlighted in green

# Correlation Analysis Correlation between WTDWAGE and ED

#### **Correlation Results**

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: (for this occupation) Spearman's rho (non parametric (given relaince on median) = .224 Strength small (range .10-.29) per Cohen (1988, pp.79-81)

r squared=.050 5.0% variance overlap Coefficient of Determination:

### **Linear Regression**

Dependent: WTDWAGE

Independent: AgeGroup / EDrecode

#### Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:
WTDWAGE = 30682 + 5334 (EDrecode) + 3959 (Age Group)
Incremental increases in education and age impact annual earnings by \$5300 and \$4000 respectively.

Approximately 6.4% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .192
Age Group Standardized Beta: .231
ED significant at .009 level and makes statistically significant unique contribution to earnings
Age significant at .002 level and makes a significant and unique contribution to earnings.

3 .047 7.690 .99 .67 .47
a. Dependent Variable: WTDWAGE

ACS 2012-2016		Records				Data Con	paris	on ACS 201	2-201	6 (FLA only)	with 0	Georgetown	Study	ACS 2006-	2009 (	All US, 2016	adj\$)	: Genera	l Calculatio	ns / Obs	ervations:	
C+-+		050.00				4 Facility as		T 1 5 1	2016			- !!! 6201	000 416		- 41 1		h 116-41					
State of Florida		960,00	-		$\vdash$		_			onstant dollar di					n the lov	west and highes	t lifetim	e earnings a	imong responen	is.		
State of Florida (Age 24-65)		490,00	0				vs. Geo	orgetown Study:	\$330,00	00 difference bet	ween hig	ghest and lowes	earning	groups.								-
State of Florida (Age 24-65) Employed		180,00	0			2. For this oc	cupatio	n: those in Grou	ıp 1 (bel	ow HS) earned ti	ne highe:	st level of lifetim	ne excee	ding earnings a	cross all	oterh education	nal attair	ment group	ıs.			
State of Flordia (Age 24-65) Employed in Construction Industry		15,41	5				vs. Geo	orgetown Study	: Report	ed no differentai	l in lifeti	ime earnings bet	ween G	roup 4 (Associat	e's) and	Group 5 (Bache	elor's)					
Employed min wage floor in Construction		13,10	8			3. Both studi	es exclu	uded earnings in	Master	s++ education le	vels, give	en lack of repres	entatice	information.								
							vs. Geo	orgetown Study:	include	d reported earnir	gs in Gr	oup 5 (Bachelor	s)									
SOC Occupation (533030) Recode: 452																						
Drivers, Sales & Truck		24	3																			
		Age Grp 1	L	Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earning
F																			2016 \$\$		Payoff	Payoff
Education Attainment (EDrecode)	ED	Median	Cou	nt Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		State of FLA		Study All US 2009 \$\$	Study A US 2016
High School or Below - no diploma	1	4940	1 2	31149	6	42529	5	49313	4	39772	16	36899	14	35479	4	37911	10		61 \$1,612,265		1,300,000	\$1,454
HS Diploma	2	2621	9 8	29993	12	39450	17	32737	19	45626	19	38467	18	29220	23	40894	13	1	29 \$1,413,030		1,500,000	\$1,677
some college, no diploma	3	3451	0 4	25120	) 2	35487	3	30107	11	33203	6	36184	2	30228	3	35266	5		36 \$1,300,525		1,600,000	\$1,789
Associate's Degree	4	3193	0	30417	1	40557		33371		30832	7	62055	2	37129	2	25954	1		13 \$1,461,225	N/A	1,500,000	\$1,677
Bachelor's Degree (4 records excluded)	5																		0 \$0		1,500,000	\$1,677
Masters, Prof, Doc ( 0 records reported)																			0 \$0			
Total		3193	0 14	30417	7 21	40557	25	33371	34	39908	48	37411	36	29220	32	35266	29	,	39			
	_	-	_	rapolated base					54	33300	-,0	57411	50	ZJZZO	JL	33200						

### **Drivers, Sales & Truck**

Kruskal-Wallis Test for differences in medians

One Way ANOVA: Wtdwage by Factor: ED

Median

Chi-Square tests: Neither test provides values of significance at .001 level. (Kruskal-Wallis at .035)
Both indicate there are not significant differences between median groupings.

F Ratio: Effect Size: 1.569 0.019636421

Not Significant, indicating variances between means does nto exist Cohen very small effect (.06 break point to medium effect)

Post Hoc

Dependent Variable:

WTDWAGE

Significant Relationships highlighted in green

Correlation Analysis Correlation between WTDWAGE and ED

**Correlation Results** 

Direction of Relationship: NEGATIVE: as Education increases, wages decrease - both Parametric and Nonparametric

Strength of Relationship: Spearman's rho (non parametric (given relaince on median) = -.182 (for this occupation) Strength small (range .10-.29) per Cohen (1988, pp.79-81)

Non Significant differences exist between all group means

r squared=.033 only 3.3% variance overlap Coefficient of Determination:

**Linear Regression** 

Independent: AgeGroup / EDrecode

Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:
WTDWAGE = 40153 - 1873 (EDrecode) + 367(Age Group)
Incremental increases in education annual earnings by \$1800. Incremental increases in age increase annual earnings by \$400

Approximately .2% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10
Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: -.091 Age Group Standardized Beta: .045

ED coefficient is **not significant**. This variable does not contribute a unique and significant impact on earnings.

Age coefficient is **not significant** at .000 level and does not contribute a unique and significant impact on earnings.

ACS 2012-2016		Records				Data Com	paris	on ACS 201:	2-2016	(FLA only)	with G	eorgetown	Study	ACS 2006-	2009 (	All US. 2016	adi\$\	: General	Calculatio	ns / Observ	ations:	
		necorus				Data con	- Pulls	7117100 202		(1 Dr omy)		Congetto	,	7100 2000		00, 2020	uujų	Concidi		113 / 023011		
State of Florida		960,000				1. For this oc	cupation	: Electrician Re	v1 - 201	6 constant dollar	r differe	nces indicate a	980,000	difference bety	ween the	lowest and high	hest life	time earnings	among respo	nents.		
State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	\$780,00	0 difference bety	ween hig	hest and lowes	t earning	groups.								
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupation	n: those with a l	Bachelor	's degree earned	i \$730,0	00 more over a	ifetime 1	than the next lo	west leve	el of educationa	l attainn	nent.				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study :	\$300,00	00 differential fo	und thos	e with a Bachel	or's degr	ee earned LESS								
Employed min wage floor in Construction		13,108																				
SOC Occupation(47211) Recode:328							Both st	udies excluded o	earnings	in Masters++ ed	lucation	levels, given lac	k of repr	esentatice infor	mation.							
Electricians (excl Mas+)		771																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetim
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earning
Education Attainment																			2016 \$\$ State of			Payoff Study
(EDrecode)											Count	Median		<del>                                     </del>	Count		Count	1	FLA		US 2009 \$\$	
High School or Below - no diploma	1			29648		33159		31235	8	39543		40871		32715		35266			\$1,348,210		1,400,000	
HS Diploma	2			32715		33793		40129		40557	70	41923		42822		46005			\$1,535,915		1,800,000	
some college, no diploma	3			32445		38153		39790		40934	26	45294		51909		38892			\$1,603,190		2,000,000	
Associate's Degree	4			41008		35487	9	46574	8	42241	13	45119		48051	8	27173			\$1,589,180		2,100,000	
Bachelor's Degree	5	93,360	2	30417	7	48617	6	46752	7	50379	7	39450	7	34828	2	120910	1	39		\$409,899	1,800,000	\$2,0
																		(	\$0			

### **Electricians**

Analysis: TESTS Kruskal-Wallis Test for differences in medians

One Way ANOVA: Wtdwage by Factor: ED

F Ratio: Effect Size: 4.01 0.02051252 Significant and indicates variance greater between groups caused by factor(educations). Cohen small effect (.06 break point)

Median

Non Significant differences exist between most groups

Post Hoc Tukey

Significance at .004 between Group 1 versus Group 3 (less than HS vs. Some college) Significance at .042 between Grouping 2 versus Group 3 (HS vs. Some College)

Dependent Variable WTDWAGE

Chi-Square both tests significant to the .005 level, indicating differences between median groupings.

Significant Relationships highlighted in green

**Correlation Analysis** 

Correlation between WTDWAGE and ED

Correlation Results

Direction of Relationship:  $Positive: as \ Education \ increases, \ wages \ increase - both \ Parametric \ and \ Nonparametric$ 

Spearman's rho (non parametric (given relaince on median) = .126 Strength small (range .10-.29) per Cohen (1988, pp.79-81) Strength of Relationship: (for this occupation)

Coefficient of Determination:

r squared=.016 only 1.6% variance overlap

**Linear Regression** Dependent: WTDWAGE Independent: AgeGroup / EDrecode Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:
WTDWAGE = 27143.532 + 3030.139 (EDrecode) + 1787.912 (Age Group)
Incremental increases in education and age impact annual earnings by \$3000 and \$1800 respectively.

Adj. R Square = .035 Approximately 3.5% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10
Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .124

Age Group Standardized Beta: .154
Sig = .000 both idnependent variables make statistically significant unique contribution to earnings
Ed makes has a relatively higher impact on earnings than age.

ACS 2012-2016		Records				Data Con	paris	on ACS 201	2-201	(FLA only)	with G	eorgetown	Study	ACS 2006-2	2009 (	All US, 2016	adj\$)	: General	Calculatio	ns / Obs	ervations:	
State of Florida		960,000				1. For this oc	cupatio	n: Eqmt Operat	ors - 201	.6 constant dolla	r differen	ices indicate a \$	125,000	difference betw	een the	lowest and high	est lifet	ime earnings	among respon	nents.		
State of Florida (Age 24-65)		490,000					vs. Geo	orgetown Study:	550,000	difference betw	een high	est and lowest	earning g	roups.	Differen	nce between find	lings: \$4	00,000				
State of Florida (Age 24-65) Employed		180,000				2. Both studi	es exclu	ıded earnings in	three le	evels of education	n attainm	nent, given lack	of repres	entatice inform	ation.							
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					Groups	excluded: Grou	p 4 (Ass	oc) Group 5 ( Ba	chelor's)	and Group 6 (M	aster's+)	- 11 records to	tal Fina	I N= 265						
Employed min wage floor in Construction		13,108																				
SOC Occupation(47207X) Recode:326																						
Eqmt Operators excl.  Pave & Tamp Eqmt.		276																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earnings
Education Attainment (EDrecode)	ED	Median	Count	t Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of FLA		Payoff Study All US 2009 \$\$	Payoff Study All US 2016 \$\$
High School or Below - no diploma	1	32341	8	32215	10	34473	13	29443	14	36961	15	43326	9	40280	12	46005	9	90	\$1,475,220		1,400,000	\$1,566,11
HS Diploma	2	36059	12	34760	11	33942	14	41527	18	36273	17	40304	19	40894	31	40343	20	142	\$1,520,510		1,600,000	\$1,789,84
some college, no diploma	3			32428	4	21594	5	38017		27172		45837	6	40713	2	81787			\$1,597,430		1,800,000	
Associate's Degree (7 records excluded)	4																	0	\$0			\$
Bachelor's Degree (3 records excluded)	5																	0	\$0	N/A		\$
Masters, Prof, Doc (1 record excluded)	6																	0	\$0			\$
Total	-	32983	24		25	33869	22	36273	27		36		34	40868	45	41474	22	265				
iotai		32983	24	_	23	33869	32	302/3	3/		30		54	40868	45	414/4	32	265				

## **Equipment Operators excl. Paving**

Analysis: TESTS Kruskal-Wallis Test for differences in medians

One Way ANOVA: Wtdwage by Factor: ED

F Ratio: Effect Size:

0.388 0.002956948 Not Significant at the .001 level indicating variances between means does not exist

Cohen negligble effect (.06 break point to medium effect)

Median

Post Hoc

Tukey No signifcant variances in means exist between any group.

Dependent Variable: WTDWAGE

Chi-Square tests: Both test values are non significant at .001 and .05 level.

Both indicate there are not significant differences between median groupings.

Significant Relationships highlighted in green

Correlation Analysis Correlation between WTDWAGE and ED

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship:

Spearman's rho (non parametric (given relaince on median) = .091 Strength small (range .10-.29) per Cohen (1988, pp.79-81)

Coefficient of Determination:

r squared=.008 only 0.8% variance overlap

Note: Pearson correlation is **not significant** Spearman rho significant at .142 level

Linear Regression

Dependent: WTDWAGE Independent: AgeGroup / EDrecode Results:

WTDWAGE = f(EDrecode, AgeGroup)

Annual earnings are a function of Education Attained and Age Group

MODEL:
WTDWAGE = 29858 + 1582 (EDrecode) + 2463 (Age Group)
Incremental increases in education negatively impact annual earnings by \$1500.
Incremental increases in age positively impact annual earnings by \$2400

Adj. R Square = .013

Approximately 1.3% of earnings variance is determined by education level and age  $\,$ 

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta:- .027

ACS 2012-2016		Records				Data Com	paris	on ACS 201	2-2016	6 (FLA only)	with 6	eorgetown	Study	ACS 2006-	2009 (/	All US, 2016	adj\$)	: General	Calculation	ns / Observ	ations:	
State of Florida		960,000				1. For this oc	cupation	n: RPR HVAC - 2	016 con	stant dollar diffe	rences i	ndicate a \$200,0	00 diffe	ence between	the lowe:	st and highest li	ifetime e	arnings amo	ng responents.			
State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	\$225,00	00 difference bet	ween hig	hest and lowest	earning	groups.								
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupation	n: those in Grou	p 4 (Ass	ociate's) earned	the high	nest level of lifet	ime exc	eeding earning:	of those	with the next h	nighest le	evel of educa	tional attainme	ent (Bachelor's	).	
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study	Report	ed no differentai	in lifeti	me earnings bet	ween G	oup 3 (Some C	ollege) ar	nd Group 4 (Ass	ociate's)					
Employed min wage floor in Construction		13,108								s++ education le												
SOC Occupation(499021) Recode:369							vs. Geo	rgetown Study:	exclude	d earningsin 3 G	oups: G	roup 1 (below H	S), Grou	p 5 ( Bachelor's	) and Gro	oup 6 (Master's	+)					
RPR HVAC		587																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earnings
Education Attainment																			2016 \$\$ State of		Payoff Study All	Payoff Study Al
(EDrecode)	-	Median				1					Count			Median	Count	Median	Count		FLA		US 2009 \$\$	US 2016
High School or Below - no diploma	1			30417	-	41416		31145		41527	9	42319		44828		51117	-		1 \$1,560,865			
HS Diploma	2			41892		42179		42319		43101		51302		41224		49422			2 \$1,708,810		1,600,000	
some college, no diploma	3			40303		40304		38632		46005	19	43603		48158		48262			6 \$1,701,235		1,800,000	
Associate's Degree	4	10510		50696	-	41822		37081		30670	7	58379	6	46935		45953			6 \$1,759,270	/¢20 420	1,800,000	\$2,013
Bachelor's Degree	5	47,344	2	43091	2	46005	3	40304	1	44566	8	30417	7	36501	4	44891	. 2	2	9 \$1,665,595	(\$39,438)	- 0	
Masters, Prof, Doc (3 records excluded)																			0 \$0			
Total		31686	70	38471	05	41210	0.0	38529	77	41527		49072	70	46349	68	48465		58				

### **HVAC**

Kruskal-Wallis Test for differences in medians

One Way ANOVA: Wtdwage by Factor: ED

F Ratio: 0.008286632 Effect Size:

Not Significant, indicating variances between means does nto exist Cohen extremely small effect (.06 break point to medium effect)

Median

Post Hoc Tukey

Non Significant differences exist between all group means

Dependent Variable: WTDWAGE

Significant Relationships highlighted in green

Chi-Square tests: Neither test provides values of significance.
Both indicate there are not significant differences between median groupings.

**Correlation Analysis** 

Correlation between WTDWAGE and ED

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Spearman's rho (non parametric (given relaince on median) = .072 Strength extremely mall (range .10-.29) per Cohen (1988, pp.79-81) Strength of Relationship: (for this occupation)

Coefficient of Determination:

r squared=.005 only .5% variance overlap

Linear Regression Dependent: WTDWAGE Independent: AgeGroup / EDrecode

Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:
WTDWAGE = 35716 + 759 (EDrecode) + 1803(Age Group)
Incremental increases in education and age impact annual earnings by \$800 and \$1800 respectively.

Adj. R Square = .022 Approximately 2.2% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10
Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .031

Age Group Standardized Beta: .155
ED coefficient is not significant. This variable does not contribute a unique and significant impact on earnings.
Age coefficient is significant at .000 level and makes a unique impact on earnings.

ACS 2012-2016		Records				Data Con	nario	on ACS 201	2-2014	S (ELA only)	with 6	Conractown	Study	ACS 2006	onna (	All US, 2016	/żihe	· General	Calculatio	ns / Ohsar	vations:	
AC3 2012-2010		Records				Data Con	ipaiis	OII ACS 201	2-2010	(FLA UIIIY)	with	Jeorgetown	Study	AC3 2000-	2003 (/	All 03, 2010	aująj	. General	Calculatio	ilis / Obser	vations.	
State of Florida		960,000				1. For this oc	cupatio	n: First Line Sup	ervision	- 2016 constant	dollar di	fferences indica	te a \$1.3	B million differe	nce betw	veen the lowest	and high	nest lifetime	earnings amor	ng responents.		
State of Florida (Age 24-65)		490,000					vs. Ged	orgetown Study:	\$670,00	0 difference bet	ween sin	nilar groups.										
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupatio	n: those with a	Bachelo	r's degree earne	i nearly	the same over a	lifetime	than the next l	owest le	vel of educationa	al attain	ment.				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Ged	orgetown Study	: \$ neglii	ble differential fo	ound bet	ween like group	s over a	lifetime.								
Employed min wage floor in Construction		13,108														e with the lowes	st level o	of education a	ttainment (~+	-27%)		
							vs. Ged	orgetown Study:	\$680,00	0 differential fo	ınd betw	een like groups	Differer	nce: \$200,000 o	ver a life	time.						
SOC Occupation(471011) Recode:319																						
First Line Supervision		1256																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetim
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earning
Education Attainment (EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of FLA		Payoff Study All US 2009 \$\$	Payoff Study /
,	_							50610		49884		1		1				400				
High School or Below - no diploma	1			34980		39808						42401		50696		44207			\$1,722,980		1,700,000	
HS Diploma	2			45140		47439		52395		50030		56229		52395		52152			\$1,981,930		2,000,000	
ome college, no diploma	3			46718		45626		52802		49105		50748		64428		68234			\$2,071,025	1	2,200,000	\$2,4
Associate's Degree Bachelor's Degree	5		-	47318		46995 52801		47521 60835	-	60835		62151		60455		57099			\$2,113,850		2,200,000	
•	6	,		58228						57433		61250 76984		42241		54245				\$77,540	2,500,000	\$2,5
Masters, Professional, Doctorate Degree	6	40303	3	102260	2	94510	2	42319	3	79202	5	76984	6	91691	6	81211	2	25	\$3,042,400			

# **First Line Supervision**

Analysis: TESTS Kruskal-Wallis Test of **Differences in Medians** 

One Way ANOVA: Wtdwage by Factor: ED

F Ratio: 7.097 Significant and indicates variance greater between groups caused by factor (educations).

Effect Size: 0.027602622 Cohen small effect (.06 break point)

Non Significant differences between Education Groupings 4 (Assoc) and all other groups excluding Masters+ Median Test

Non Significant differences between Education Groupings 5 (BS/BA) and all other groups excluding below HS Tukey

Significance at .000 between Grouping 1-5 versus Group 6 (Ma++ degrees) Dependent Variable: WTDWAGE

Chi-Square significant in both tests, indicting significant differences in group medians.

Significant Relationships highlighted in green

**Correlation Analysis** 

Correlation between WTDWAGE and ED

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: (for this occupation) Spearman's rho (non parametric (given relaince on median) = .128 Strength small (range .10-.29) per Cohen (1988, pp.79-81)

r squared=.016 only 1.6% variance overlap Coefficient of Determination:

**Linear Regression** 

Dependent: WTDWAGE Independent: AgeGroup / EDrecode

WTDWAGE = f(EDrecode, AgeGroup)

Annual earnings are a function of Education Attained and Age Group

MODEL: WTDWAGE = 28293.079 + 5128.101 (EDrecode) + 3956.269 (Age Group) Incremental increases in education and age impact annual earnings by \$5100 and \$4000 respectively.

Adj. R Square = .043

Approximately 64.3% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10
Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .133 Age Group Standardized Beta: .167

Sig = .000 both idnependent variables make statistically significant unique contribution to earnings AGE makes has a relatively higher impact on earnings than age.

	Dagande				Data Com		n ACC 201	2.2017	(FLA anta)	udala C		Church	ACC 2000	2000 //	MILLIC 2016	adić\	. Canar-I	Coloulet's	na / Oha	ations	
	Records				Data Com	paris	on ACS 201	2-2016	(FLA only)	with 6	eorgetown	Study	ACS 2006-	2009 ( <i>F</i>	All US, 2016	adj\$)	: General	Calculatio	ns / Observ	ations:	
	960,000				1. For this oc	cupation	n: Managers, Go	eneral &	Ops- 2016 cons	tant dolla	r differences in	dicate a	\$3.9 million dif	ference b	etween the low	est and	highest lifeti	me earnings a	mong responent	is.	
	490,000					vs. Geo	rgetown Study:	\$1.8 mi	llion difference	oetween	similar groups.										
	180,000				2. For this oc	cupation	n: those with a	Master's	degree earned	the highe	est level of lifeti	me earn	ings and \$1.3 m	nillion ove	r those in Group	p 5 (Baci	helor's).				
	15,415					vs. Geo	rgetown Study :	those w	ith a Master's +	degree e	earned \$700,000	over Gr	oup 5 (Bachelor	's) .							
	13,108				3. For this oc	cupation	n: beyond Group	5 (Bach	nelor's), earned	over doub	ole (\$2.5 million	) over th	e next lowest E	D attainm	net level , Group	o 4 (Asso	c).(~+102%)				
						vs. Geo	rgetown Study:	Grooup	5 (Bachelor) ea	ned \$800	0,000 over the n	ext lowe	st ED attainmer	nt level, G	roup 4 (Assoc)	(+32%)					
						Neither	study reported	earning	s in Group 1 (be	low HS).	This study requi	red a Ire	latively arge nu	mber of e	extrapolations.						
	118																				
	Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
	(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earnings
ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of FLA		Payoff Study All US 2009 \$\$	Payoff Study All US 2016 \$
1																	(	\$0			
2	64538		87772		58807	3	57793	5	68946	1	105797	7	62290	5	122681	3	24	\$3,143,120		2,200,000	\$2,461,0
3	41713	1	81113	1	49832	5	30670	1	60683	6	53985	7	93706	7	124580	3	31	\$2,681,410		2,500,000	\$2,796,6
4	49960		67932	2	42758	2	52144		55765	8	50689	1	49280		127793	3				2,500,000	\$2,796,6
5	81,787	1	83964	2	81113	7	93705	9	76825	3	394505	1	105078	4	90048	4	31	\$5,035,125	\$853,628	3,300,000	\$3,691,5
6	82888		112706		75569	1	121717	4	153665	4	204468	1	231745	1	292515		11	\$6,376,365		4,000,000	\$4,474,6
										22					122681		113				
	ED 1 2 3 4 5 5	490,000 180,000 15,415 13,108  118 Age Grp 1 (25-29)  ED Median  1 2 64538 3 41713 4 49960 5 81,787	960,000 490,000 180,000 15,415 13,108  118  Age Grp 1 (25-29)  ED Median Count 1 2 64538 3 41713 1 4 49960 5 81,787 1	960,000 490,000 180,000 15,415 13,108  118  Age Grp 1 (25-29)  ED Median Count Median  1 2 64538 87772 3 41713 1 81113 4 49960 67932 5 81,787 1 83964	960,000   180,000   180,000   15,415   13,108   118	960,000 1. For this oc 490,000 2. For this oc 15,415 3. For this oc 15,415 3. For this oc 15,415 4. Age Grp 2 Age Grp 3 (25-29) (30-34) (35-39)  ED Median Count Median Count Median  1 2 64538 87772 58807 3 41713 1 81113 1 49832 4 49960 67932 2 42758 5 81,787 1 83964 2 81113	960,000   1. For this occupation vs. Geo  180,000   2. For this occupation vs. Geo  15,415   vs. Geo  13,108   3. For this occupation vs. Geo  13,108   3. For this occupation vs. Geo  Neither  118   Age Grp 1   Age Grp 2   Age Grp 3   (25-29)   (30-34)   (35-39)    ED   Median   Count   Median   Count   Median   Count    2   64538   87772   58807   3   3   41713   1   81113   1   49832   5   4   49960   67932   2   42758   2   5   81,787   1   83964   2   81113   7	960,000	960,000 1. For this occupation: Managers, General & 490,000 vs. Georgetown Study: \$1.8 mil 2. For this occupation: those with a Master's vs. Georgetown Study: those w vs. Georgetown Study: those w vs. Georgetown Study: those w vs. Georgetown Study: Group 5 (Back vs. Georgetown Study: Group 5 (Back vs. Georgetown Study: Group 7 (Back vs. Georgetown Study: Group 9 (Back vs. Georgetown Stud	960,000	960,000   1. For this occupation: Managers, General & Ops- 2016 constant dolla	960,000 1. For this occupation: Managers, General & Ops- 2016 constant dollar differences in 490,000 vs. Georgetown Study: \$1.8 million difference between similar groups.  180,000 2. For this occupation: those with a Master's degree earned the highest level of lifeti vs. Georgetown Study: those with a Master's + degree earned \$700,000 and the highest level of lifeti vs. Georgetown Study: those with a Master's + degree earned \$700,000 and the highest level of lifeti vs. Georgetown Study: those with a Master's + degree earned \$700,000 and the highest level of lifeti vs. Georgetown Study: those with a Master's + degree earned \$700,000 and the highest level of lifeti vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor) earned \$800,000 over the number of the highest level of lifeti vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor) earned \$800,000 over the number of the highest level of lifeti vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georgetown Study: Group 5 (Bachelor's), earned over double (\$2.5 million vs. Georget	960,000   1. For this occupation: Managers, General & Ops-2016 constant dollar differences indicate a 490,000   vs. Georgetown Study: \$1.8 million difference between similar groups.    180,000   2. For this occupation: those with a Master's degree earned the highest level of lifetime earn vs. Georgetown Study: those with a Master's + degree earned \$700,000 over Groups and the highest level of lifetime earn vs. Georgetown Study: those with a Master's + degree earned \$700,000 over Groups and the highest level of lifetime earn vs. Georgetown Study: those with a Master's + degree earned \$700,000 over Groups and the highest level of lifetime earn vs. Georgetown Study: those with a Master's + degree earned \$700,000 over Groups and the lifetime earn vs. Georgetown Study: Groups 5 (Bachelor's), earned over double (\$2.5 million) over the next lower of the lowe	960,000	960,000	1. For this occupation: Managers, General & Ops- 2016 constant dollar differences indicate a \$3.9 million difference between the low 490,000   vs. Georgetown Study: \$1.8 million difference between similar groups.   180,000   2. For this occupation: those with a Master's degree earned the highest level of lifetime earnings and \$1.3 million over those in Ground 15,415   vs. Georgetown Study: those with a Master's + degree earned \$700,000 over Group 5 (Bachelor's) .   3. For this occupation: beyond Group 5 (Bachelor's), earned over double (\$2.5 million) over the next lowest ED attainment level, Group 4 (Assoc)   vs. Georgetown Study: Grooup 5 (Bachelor) earned \$800,000 over the next lowest ED attainment level, Group 4 (Assoc)   Neither study reported earnings in Group 1 (below HS). This study required a Irelatively arge number of extrapolations.   118	960,000	960,000	960,000	960,000	960,000   1. For this occupation: Managers, General & Ops-2016 constant dollar differences indicate a \$3.9 million difference between the lowest and highest lifetime earnings among responents.  180,000   1. For this occupation: those with a Master's degree earned the highest level of lifetime earnings and \$1.3 million over those in Group 5 (Bachelor's).  180,000   2. For this occupation: those with a Master's degree earned the highest level of lifetime earnings and \$1.3 million over those in Group 5 (Bachelor's).  13,108   3. For this occupation: those with a Master's degree earned \$700,000 over Group 5 (Bachelor's).  13,108   3. For this occupation: those with a Master's degree earned \$500,000 over Group 5 (Bachelor's).  13,108   3. For this occupation: those with a Master's degree earned \$500,000 over Group 5 (Bachelor's).  13,108   3. For this occupation: those with a Master's degree earned \$500,000 over Group 5 (Bachelor's).  13,108   3. For this occupation: those with a Master's degree earned \$500,000 over Group 5 (Bachelor's).  14,108   3. For this occupation: those with a Master's degree earned \$500,000 over Group 5 (Bachelor's).  15,415   4. Secondary 4 (Assoc) ("*102%)  15,415   4. Secondary 4 (Assoc) ("*102%)  16,525   4. Secondary 4 (Assoc) ("*102%)  17,525   4. Secondary 4 (Assoc) ("*102%)  18,525   4. Secondary 4 (Assoc) ("*102%)  18,525   4. Secondary 4 (Assoc) ("*102%)  18,525   4. Secondary 4 (Assoc) ("*102%)  19,525   4. Secondary 4 (Assoc) ("*102%)  10,505   4. Secondary 4 (Assoc) ("*102%)  10,505   4. Secondary 4 (Assoc) ("*102%)  10,505   4. Secondary 4 (Assoc) ("*102%)  11,5415   4. Secondary 4 (Assoc) ("*102%)

# **Managers, General & Operations**

Analysis: TESTS

Kruskall-Wallis Test of differences

between medians

One Way ANOVA: Wtdwage by Factor: ED

Median

F Ratio: 2.494 Effect Size: 0.100190567 Significant at .035 level, variance exists at low level between groups due to ED factor

Cohen medium effect (.06 break point)

Post Hoc

 $\textbf{No Significant} \ differences \ exist \ between \ any \ of \ the \ reported \ groups. \ All \ Groups \ represented.$ 

Dependent Variable WTDWAGE

Significant Relationships highlighted in green

Chi-Square tests: both tests yield values Significant at .003 level, indicating significant differences exist between groupings. (All Groups included in analysis)

#### **Correlation Analysis**

Correlation between WTDWAGE and ED

#### **Correlation Results**

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: Spearman's rho (non parametric (given relaince on median) = .260 (for this occupation) Strength small (range .10-.29) per Cohen (1988, pp.79-81)

Coefficient of Determination:

r squared=.068 6.8% variance overlap

### **Linear Regression**

Independent: AgeGroup / EDrecode

#### Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:
WTDWAGE = -16575 + 15909 (EDrecode) + 10872 (Age Group)
Incremental increases in education and age impact annual earnings by \$16000 and \$11000 respectively.

Approximately 11.9% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .306 Age Group Standardized Beta: .265

ED significant at .001 level.

Age significant at .003 level.

ACS 2012-2016		Records				Data Con	paris	on ACS 201	2-201	6 (FLA only)	with G	ieorgetown	Study	ACS 2006-2	2009 (/	All US, 2016	adj\$)	: General	Calculatio	ns / Obser	vations:	
State of Florida		960,000			_	1. For this o				- 2016 constant							-		nings among r	esponents.		
State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	\$220,00	00 difference bet	ween hig	hest and lowest	earning	groups.	Differen	ce between find	lings: \$2	30,000				
State of Florida (Age 24-65) Employed		180,000				2. For this o	cupatio	n: those in Grou	p 5 (Bad	chelor's) earned (	500,000	above those in	the next	lowest level of	educatio	on attainment (A	ssociate	e's).				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study	: Report	ed minimal diffe	rentail ir	ı lifetime earnin	gs betwe	een all Groups r	eported.							
Employed min wage floor in Construction		13,108				3. Both stud	es exclu	ded earnings in	Master	s++ education lev	els, give	n lack of represe	entatice	information.								
							vs. Geo	rgetown Study:	exclude	d earnings in 3 G	roups: G	roup 4 (Assoc) (	roup 5 (	Bachelor's) and	Group (	6 (Master's+)						
SOC Occupation(472140) Recode:331																						
Painters and																						
Paperhangers		456																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetim
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earnin
Education Attainment																			2016 \$\$ State of		Payoff Study All	Payoff Study
(EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		FLA		US 2009 \$\$	US 201
ligh School or Below - no diploma	1	23412	17	27300	14	25954	27	22709	22	30953	20	30686	22	28085	11	32243	9	142	\$1,106,710		900,000	\$1,00
dS Diploma	2	25756	18	29648	25	35266	29	31681	25	36336	36	35487	29	31795	26	44629	8	196	\$1,352,990		1,100,000	\$1,23
some college, no diploma	3	30215	10	35817	8	30954	10	30063	10	25954	11	29220	11	30397	10	32715	7	77	\$1,226,675		1,000,000	\$1,11
Associate's Degree	4	25345	1	23412	1	34250	6	31145	3	34473	5	30533	2	25572	2	25348	1	21	\$1,150,390			
Bachelor's Degree	5			26401	1	40304	3	27205	3	56425	3	39540	4	52444	4	88764	2	20	\$1,655,415	\$75,921	0	
Masters, Prof, Doc (4 records excluded)																		0	\$0			
	-		46				75	30417														

# **Painters and Paperhangers**

Analysis: TESTS Kruskal-Wallis Test for differences in medians

One Way ANOVA: Wtdwage by Factor: ED

F Ratio: Effect Size:

0.00742764

Not Significant at the .001 level indicating variances between means does not exist Cohen negligble effect (.06 break point to medium effect)

Median

Post Hoc

Tukey No signifcant variances in means exist between any group.

Dependent Variable:

WTDWAGE

Significant Relationships highlighted in green

respectively.

Both indicate there are significant differences between median groupings.

#### **Correlation Analysis**

Correlation between WTDWAGE and ED

#### **Correlation Results**

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Spearman's rho (non parametric (given relaince on median) = .116 Strength small (range .10-.29) per Cohen (1988, pp.79-81) Strength of Relationship: (for this occupation)

Coefficient of Determination: r squared=.013

only 1.3% variance overlap

Note: Pearson correlation is **not significant** Spearman rho significant at .013 level

### Linear Regression

Dependent: WTDWAGE

Independent: AgeGroup / EDrecode

#### Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:
WTDWAGE = 27504 - 337 (EDrecode) + 2585 (Age Group)
Incremental increases in education negatively impact annual earnings by \$400.
Incremental increases in age positively impact annual earnings by \$2600

Adj. R Square = .022

Approximately 2.1% of earnings variance is determined by education level and age  $\,$ 

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta:- .011

Age Group Standardized Beta: 160
ED coefficient is **not significant at .022 level**. This variable does **not** contribute a unique and significant impact on earnings.

Age coefficient is significant at .001 level and makes a unique impact on earnings.

ACS 2012-2016		Records				Data Con	pariso	on ACS 201	2-2016	(FLA only)	with 6	Georgetown	Study	ACS 2006-	2009 (	All US, 2016	adj\$)	: General	Calculatio	ns / Observ	ations:	
State of Florida		960.000			$\perp$	1 For this or	cunation	· Misc Manage	rs - 2016	6 constant dolla	differen	res indicate a \$	2 6 millie	on difference be	tween th	e lowest and hi	ghest lif	etime earnin	gs among resi	onents		
State of Florida (Age 24-65)		490,000								llion difference			2.0 1111111	on unrerence be	tween ti	ie lowest and m	griest iii	Cume carrin	go annong resp	onencs.		
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupation	n: those with a	Bachelo	r's degree earne	d \$800,0	00 more over a	ifetime	than the next lo	west leve	el of educational	l attainn	nent. (`34%)				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study	\$1 milli	ion differential f	ound bet	ween like group	s. Differ	ence of \$200,00	0 over a	lifetime.						
Employed min wage floor in Construction		13,108								r's degree earne							west leve	el of education	n attainment	(~+64%)		
SOC Occupation(119XX) Recode:28							vs. Geo	getown Study:	şz milli	on differential f	ouna bet	ween like group	s. Differe	ence or \$800,000	over a II	reume.						
Misc. Managers		833																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earning
Education Attainment																			2016 \$\$ State of		Payoff Study All	Payoff Study A
(EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		FLA		US 2009 \$\$	US 2016
High School or Below - no diploma	1	36498	0	46718	3	39644	6	44199	12	46718	19	45140	11	60835	3	62182	0	5	\$1,909,670		1,400,000	\$1,56
HS Diploma	2	33376	12	44472	16	58617	24	50696	31	54751	39	60455	54	67481	30	67463	22	22	\$2,186,555		1,900,000	\$2,12
some college, no diploma	3	40304	9	45788	16	58785		53159		62290		61088	42	58273	35	58630		219	\$2,191,585		2,200,000	
Associate's Degree	4			40557		73002		62290		51513		61373		51749	8	91184		8	1-,,		2,300,000	
Bachelor's Degree	5	54,914	9	60835	19	79202	25	66411	20	88244	34	84482	45	121670	27	71449	22	20	\$3,136,035	\$454,846	3,200,000	\$3,57
Masters, Professional, Doctorate Degree	6	65493	1	73567	4	88490	6	135017	4	142564	13	100759	9	96728	3	201518	7	4	\$4,520,680		3,900,000	\$4,36
Total		40430		51710		66973		53906		66452		62863		70974		72546		83				

# **Miscellaneous Managers**

Analysis: TESTS

Kruskall-Wallis Test of differences between medians

One Way ANOVA: Wtdwage by Factor: ED

Median

12.118 Significant and indicates variance greater between groups caused by factor(educations).

0.682527451 Effect Size: Cohen small to medium effect (.06 break point)

Post Hoc Significant differences exist between Group 5 & 6 versus all other ED groupings (Bach/Master+ vs. all others)

Non significant at .05 level between Group 5 (Bachelor) and Group 6 (Master) ED levels

Dependent Variable:

WTDWAGE Significant Relationships highlighted in green

Chi-Square testsare both significant to the .000 level, indicating significant differences exist between groupings.

Correlation Analysis
Correlation between WTDWAGE and ED

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: Spearman's rho (non parametric (given relaince on median) = .289 (for this occupation) Strength small (range .10-.29) per Cohen (1988, pp.79-81)

Coefficient of Determination: r squared=.083 8.3% variance overlap

**Linear Regression** Independent: AgeGroup / EDrecode Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL:
WTDWAGE = 11585.731 + 13304.117 (EDrecode) + 5767.041 (Age Group)
Incremental increases in education and age impact annual earnings by \$13300 and \$5800 respectively.

Approximately 7.5% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

Age Group Standardized Beta: .141

Sig = .000 both idnependent variables make statistically significant unique contribution to earnings Ed makes has a relatively higher impact on earnings than age.

ACS 2012-2016		Records				Data Con	narie	on ACS 201	2-2014	(ELA only)	with 6	Georgetown	Study	ACS 2006	2009 (	All US 2016	/2ihe	· General	Calculatio	ns / Ohsor	vations	
ACJ 2012-2010		Records				Data Coll	iparis	OII ACS 201	2-2010	(FLA OIIIY)	WILLI	Jeorgetown	Study	AC3 2000-1	2003 (/	All 03, 2010	aująj	. General	Calculatio	ilis / Obser	vations.	
State of Florida		960,000				1. For this oc	cupatio	n: Pipelayer et,	el 201	6 constant dolla	r differer	nces indicate a \$	450,000	difference betw	een the	lowest and high	est lifet	ime earnings	among respo	nents.		
State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	\$780,00	0 difference bet	ween hig	ghest and lowes	t earning	groups.	Differen	ce between find	lings: \$2	30,000				
State of Florida (Age 24-65) Employed		180,000				2. For this or	cupatio	n: those in Grou	ıp 5 (Bac	helor's) earned	\$220,000	above those in	the next	lowest level of	educatio	n attainment (A	ssociate	e's).				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415					vs. Geo	rgetown Study	: Reporte	ed no differenta	il in lifeti	me earnings be	ween G	roup 3 (Some Co	ollege) ar	nd Group 4 (Ass	ociate's)					
Employed min wage floor in Construction		13,108						-				en lack of repres										
SOC Occupation(472150) Recode:332							vs. Geo	rgetown Study:	exclude	d earnings in 2 G	Groups: G	Froup 5 ( Bachel	or's) and	Group 6 (Maste	er's+)							
Pipelayer, Plumbers,Pipefitters																						
and Steamfitters		573																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earnings
Education Attainment (EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of FLA		Payoff Study All US 2009 \$\$	Payoff Study All US 2016 \$
High School or Below - no diploma	1	28766	16	30417	17	36649	12	36961	20	31681	22	37322	18	37920	10	29819	4	119	\$1,347,675		1,300,000	\$1,454,25
HS Diploma	2	32445	39	34772	32	39262	34	42938	24	45368	56	45707	48	43934	34	37827	19	286	\$1,611,265		1,700,000	\$1,901,7
some college, no diploma	3	38529	15	33855	16	43830	15	40511	16	42901	16	40557	19	47207	10	62457	4	111	\$1,749,235		1,900,000	\$2,125,4
Associate's Degree	4	36907	3	36804	11	45341	5	33881	2	40386	4	38839	6	45626	3	36885	2		\$1,573,345		2,000,000	\$2,237,3
Bachelor's Degree	5	41,182	2	50379	3	35487	3	35637	2	60835	1	49763	2	42241	4	42584	4	21	\$1,790,540	\$48,993	0	
Masters, Prof, Doc (3 records excluded)																			\$0	)		
						1		1		1		1		1		1		1			1	

# Pipelayer, Plumber & Steamfitter

Analysis: TESTS Kruskal-Wallis Test for differences in medians

One Way ANOVA: Wtdwage by Factor: ED

F Ratio: Effect Size: 4.553 0.031066043 Significant at the .001 level indicating variances between means does exist Cohen small effect (.06 break point to medium effect)

Median

Significant differences exist between Group 1 (HS and below) and Group 2 (HS) and Group 3 (Some College) Post Hoc

Tukey Dependent Variable: No other significant variances in means exist between groups.

WTDWAGE

highlighted in green

significant at .000 level.
Both indicate there are significant
differences between median groupings.

**Correlation Analysis** 

Correlation between WTDWAGE and ED

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: Spearman's rho (non parametric (given relaince on median) = .179 Strength small (range .10-.29) per Cohen (1988, pp.79-81)

Coefficient of Determination:

r squared=.032 only 3.2% variance overlap

Note: Pearson significant at .021 level Spearman rho significant at .01 level

Linear Regression
Dependent: WTDWAGE

Independent: AgeGroup / EDrecode

Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

WTDWAGE = 32300 + 1797 (EDrecode) + 1230(Age Group)
Incremental increases in education and age impact annual earnings by \$1800 and \$1200 respectively.

Adj. R Square = .026
Approximately 2.6% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .095
Age Group Standardized Beta: .142
ED coefficient is significant at .022 level. This variable contributes a unique and significant impact on earnings.

Age coefficient is signifcant at .001 level and makes a unique impact on earnings.

ACS 2012-2016		Records				Data Com	paris	on ACS 201	2-201	6 (FLA only)	with 6	Georgetown	Study	ACS 2006-	2009 (	All US, 2016	adj\$)	: General	Calculation	ns / Obse	ervations:	
State of Florida		960.000				1 For this or	cunation	n Boofes 2016	consta	nt dallar difforan	ene indie	nata a \$400,000 a	differen	a hatwaan tha	lowest a	nd highost lifeti		ings among	rosponents			
State of Florida (Age 24-65)		490,000				1. For this occupation: Roofer - 2016 constant dollar differences indicate a \$400,000 difference between the lowest and highest lifetime earnings among responents.																
State of Florida (Age 24-65)		490,000				vs. Georgetown Study: \$200,000 difference between highest and lowest earning groups.  Difference between findings: \$200,000																
Employed		180,000				2. For this occupation: those in Group 5 (Bachelor's) earned \$350,000 above those in the next lowest level of education attainment (Associate's).																
State of Flordia (Age 24-65) Employed in Construction Industry		15,415				vs. Georgetown Study: Reported minimal differentail in lifetime earnings between two Groups reported.																
Employed min wage floor in Construction	13,108  3. Both studies excluded earnings in ED Greoupings 5 (Bachelor) & Group 6 Masters++ education levels, given lack of representatice information.  vs. Georgetown Study: excluded earnings in 4 Groups:Group 3 (Some College), Group 4 (Assoc), Group 5 (Bachelor's), and Group 6 (Master's+)																					
0000							vs. Geo	rgetown Study:	exclude	d earnings in 4 G	roups:G	roup 3 (Some Co	llege), G	Froup 4 (Assoc),	Group 5	( Bachelor's), a	nd Grou	p 6 (Master's	+)			
SOC Occupation(472181) Recode:334																						
Roofer		223																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earning
Education Attainment (EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of		Payoff Study All US 2009 \$\$	Payoff Study A
,				25776								40894		1				40				
ligh School or Below - no diploma	1					30670		32715		30417			9	30227		26260			8 \$1,235,935		1,000,000	
dS Diploma	2			33872		36443		37964		40596		42095	8	22167		27883	2		1 \$1,360,370		1,200,000	\$1,342
ome college, no diploma	3		5	26363		35782		20278		40868	-	42965	6	31326		30327		2	3 \$1,265,495			
ssociate's Degree achelor's Degree (5 recordes deleted)	4	51007		33473	2	55765	1	53025		60455	1	32715	1	29404	1	28467			6 \$1,625,555	N/A		
	5																		0 \$0	N/A		
Masters, Prof, Doc (0 records reported)	6																		0 \$0			
rotal .		30323	26	29733	20	35266	44	33533	20	35782	21	40894	24	28801	19	27883		21	0			

### Roofer

Analysis: TESTS Kruskal-Wallis Test for differences in medians

One Way ANOVA: Wtdwage by Factor: ED

F Ratio: Effect Size:

0.22 0.003080094 Not Significant at the .001 level indicating variances between means does not exist Cohen negligble effect (.06 break point to medium effect)

Median

Post Hoc

Tukey No signifcant variances in means exist between any group.

WTDWAGE

Significant Relationships highlighted in green

Chi-Square tests: Neither test values are significant at either .001 and .050 level. Both indicate there is not a significant differences between median groupings.

Correlation Analysis
Correlation between WTDWAGE and ED

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: (for this occupation)

Spearman's rho (non parametric (given relaince on median) = .211 Strength small (range .10-.29) per Cohen (1988, pp.79-81)

Coefficient of Determination: r squared=.044

only 4.4% variance overlap

Note: Pearson correlation is **not significant** Spearman rho significant at .002 level

Linear Regression
Dependent: WTDWAGE

Independent: AgeGroup / EDrecode

Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

WTDWAGE = 35743 + 1740 (EDrecode) - 574 (Age Group)
Incremental increases in education positively impact annual earnings by \$1700.
Incremental increases in age negatively impact annual earnings by \$600

Incremental incre

Adj. R Square = .022

Approximately 2.1% of earnings variance is determined by education level and age  $\,$ 

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta:- .043

Age Group Standardized Beta: -037

ED coefficient is **not significant**. This variable does not contribute a unique and significant impact on earnings.

Age coefficient is **not significant**. This variable does not contribute a unique and significant impact on earnings.

ACS 2012-2016		Records				Data Com	paris	on ACS 201	2-2016	(FLA only)	with 6	Georgetown	Study	ACS 2006-	2009 (/	All US, 2016	adj\$)	: General	Calculatio	ns / Observ	ations:	
																				,		
State of Florida		960,000				1. For this oc	cupatio	n: Sales Represe	entative	s - 2016 constan	t dollar d	differences indic	ate a \$1.	7 million differ	ence bety	ween the lowest	and hig	hest lifetime	earnings amo	ng responents.		
State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	\$2.2 mi	llion difference b	etween	similar groups.	Di	fference betwe	en findin	gs :\$400,000						
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupatio	n: those with a	Bachelor	r's degree earne	d \$1.1 m	illion more over	a lifetim	e than the nex	lowest l	evel of educatio	nal attai	inment. (48%	)			
State of Flordia (Age 24-65) Employed in Construction Industry		15,415				vs. Georgetown Study: \$1 million differential found between like groups. Nearly identical findings.																
Employed min wage floor in Construction		13,108					-			r's degree earne				e over a lifetim	e than th	ose with the lov	west leve	el of educatio	n attainment.			
							vs. Geo	rgetown Study:	\$1.2 mi	llion differential	found be	etween like grou	ps.									
SOC Occupation(413099) Recode:254						Neither study reported earnings in Group 1 (below HS) due to lack of data representation.																
Sales Reps		191																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earnings
Education Attainment (EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of FLA		Payoff Study All US 2009 \$\$	Payoff Study All US 2016 5
H. S. or Below - no dipl (2 records excl)	1																		\$0			
HS Diploma	2		2	31437	5	31145	1	48668	5	36961	5	50696	11	51909	5	81113	7	4	\$1,843,840		1,800,000	
some college, no diploma	3			52947		51117	3	65905		54768		80977	10	54038		52032			\$2,425,200		2,000,000	
Associate's Degree	4		_	50379		71115	4	56488		63835		45626	3	45679		73509			\$2,282,125		2,000,000	
Bachelor's Degree	5	88,582	2	88244	9	95217	8	84092	11	105506	6	70542	7	70974	3	70531	11			\$948,831	2,900,000	
Masters, Professional, Doctorate Degree	6	71564	1	101392	3	125023		131535		107942		58082	3	76044	1	31145	1		\$3,513,635		3,700,000	\$4,139,0
Total		65905	7	63362	29	71047	16	74748	25	61341	19	57757	34	54038	26	70531	33	189				
		color denotes	value	derived from t	otal pro	portional chan	ge to ne	xt age group.														

# Sales Rep

Analysis: TESTS

Kruskall-Wallis Test of differences between medians

One Way ANOVA: Wtdwage by Factor: ED

Median

F Ratio: 3.543 Significant to .004 level and indicates variance greater between groups caused by factor (educations).

0.087379266 Effect Size: Cohen medium effect (.06 break point)

Post Hoc Significant differences exist between Group 5 (Bachelor's) versus Group 2 (HS diploma)

Tukey Non significant at .05 level between all other Groups

Dependent Variable:

WTDWAGE Significant Relationships highlighted in green

Chi-Square testsare both significant to the .001 level, indicating significant differences exist between groupings. (Group 1 excluded from analysis)

#### **Correlation Analysis**

Correlation between WTDWAGE and ED

#### **Correlation Results**

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Spearman's rho (non parametric (given relaince on median) = .295 Strength small (range .10-.29) per Cohen (1988, pp.79-81) Strength of Relationship: (for this occupation)

Coefficient of Determination: r squared=.087 8.7% variance overlap

#### **Linear Regression**

Dependent: WTDWAGE Independent: AgeGroup / EDrecode

### Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL: WTDWAGE = 23285 + 13979 (EDrecode) + 3544 (Age Group) Incremental increases in education and age impact annual earnings by \$14000 and \$3500 respectively.

Adj. R Square = .031

Approximately 3.1% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF-10
Actual calculations within range indicating lack of multicollinearity

EDrecode Standardized Beta: .197 Age Group Standardized Beta: .085

ED significant at .007 level and makes unique contribution to earnings.

Age non significiant at .236 level.

ACS 2012-2016		Records				Data Com	paris	on ACS 2012	2-2016	(FLA only)	with G	eorgetown	Study	ACS 2006-	2009 (	All US, 2016	adj\$)	: General	Calculatio	ns / Obser	vations:	
State of Florida		960,000				1. For this oc	cupation	n: OFF Sec & Ad	lm Asst	2016 constant	dollar dif	ferences indicat	e a \$700	0,000 difference	betwee	n the lowest an	d highes	t lifetime ear	nings among r	esponents.		
State of Florida (Age 24-65)		490,000					vs. Geo	rgetown Study:	\$550,00	0 difference bety	veen sim	ilar groups.										
State of Florida (Age 24-65) Employed		180,000				2. For this oc	cupation	n: those with a E	Bachelor	r's degree earned	\$130,00	0 more over a l	ifetime t	han the next lo	west leve	el of educationa	l attainn	nent.				
State of Flordia (Age 24-65) Employed in Construction Industry		15,415				vs. Georgetown Study: reported reduced earnings by \$100,000 for those with like groups.																
Employed min wage floor in Construction		13,108				3. For this occupation: a substantial difference (\$500,000) existed between those having a Masters+ degree vs. a Bachelor's degree.  In addition, the cateogroy of below H5 exhibited notable extreme median values.																
Recode:301						vs. Georgetown Study: reported a difference of \$100,000 between Masters+ and Bachelor degree categories.																
OFF Sec & Admin Asst		383																				
		Age Grp 1		Age Grp 2		Age Grp 3		Age Grp 4		Age Grp 5		Age Grp 6		Age Grp 7		Age Grp 8		Total	Lifetime	NPV		Lifetime
		(25-29)		(30-34)		(35-39)		(40-44)		(45-49)		(50-54)		(55-59)		(60-64)		Count	Earnings			Earnings
Education Attainment (EDrecode)	ED	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count	Median	Count		2016 \$\$ State of FLA		Payoff Study All US 2009 \$\$	Payoff Study All US 2016
High School or Below - no diploma	1	19401		19725	1	23116	2	43603	1	103817	1	31575	4	41527	1	58487	2	12	\$1,706,255		1,100,000	\$1,230,5
HS Diploma	2	29917	8	29129	6	31431	11	33459	15	38017	24	33763	27	29588	18	39450	23		\$1,323,770		1,300,000	\$1,454,2
some college, no diploma	3	26929	6	29569		32350		33872		35487	17	39073		40962		40129	7		\$1,391,855		1,300,000	
Associate's Degree	4	27603	5	35782		35645	10	41392		36702	7	26701	9	46640	5	31145	5		\$1,408,050		1,400,000	
Bachelor's Degree	5	32,414	12	32391	7	43297	7	36808	12	38776	2	32733	10	46718	9	43868	8	67	\$1,535,025	\$42,797	1,500,000	\$1,677,9
Masters, Professional, Doctorate Degree	6	30417	1	153351	1	42938	1	25190	1	54049	2	30417	1	39397	4	38908			\$2,073,335		1,600,000	\$1,789,
						1		1		1		1		1		1		1		ı	1	

### OFF Sec & Admin Asst.

Analysis: TESTS

Kruskal-Wallis Test One Way ANOVA: WTDWAGE by Factor: ED Comparison of Means

One independent variable (education) with multiple levels and different participants, one dependent continuous variable (wtd wage)

Dependent Variable: WTD WAGE Factor: Educaton Attainment Group

NON Significant results at the .05 level and indicates a lack of variance between groups. Cohen small effect (.06 break point) F Ratio: Effect Size: 0.025214239

Post Hoc

Tukey NO Significant differences exist between means of any groups

**Median Test** 

Dependent Variable:

Significant Relationships WTDWAGE highlighted in green

Chi- Square: non significant results for both tests, indicating a lack of differences in medians aross all six education groupings.

**Correlation Analysis** 

Correlation between WTDWAGF and FD

**Correlation Results** 

Direction of Relationship: Positive: as Education increases, wages increase - both Parametric and Nonparametric

Strength of Relationship: (for this occupation) Spearman's rho (non parametric (given relaince on median) = .115 Strength small per Cohen (1988, pp.79-81)

r squared= 1.3% variance overlap Coefficient of Determination: 0.013225

Linear Regression
Dependent: WTDWAGE

Independent: AgeGroup / EDrecode

Results:

WTDWAGE = f(EDrecode, AgeGroup)
Annual earnings are a function of Education Attained and Age Group

MODEL: WTDWAGE = 23049 + 2349 (EDrecode) + 1836 (Age Group) Incremental increases in education and age impact annual earnings by \$2300 and \$1800 respectively.

Approximately 4.6% of earnings variance is determined by education level and age

Collinearity: Tolerance >.10 / VIF<10

Actual calculations within range indicating lack of multicollinearity

Age Group Standardized Beta: .194

sig = .004 education as independent variable makes a statistically significant unique contribution to earnings Sig = .000 Age as independent variable makes a statistically signicant unique contribution to earnings.

Exhibit 4: Construction Sector Definitions

## Website: BuzzFile

### Sector:

### Construction - General Contractors & Operative Builders sector in the U.S.

The Construction - General Contractors & Operative Builders sector covers 5 categories including Residential Construction, nec, Operative Builders, and Industrial Buildings and Warnhouses. With 543,348 companies representing 3.00% of the companies in the U.S., this is one of the larger sectors. In terms of the number of companies, the Construction - General Contractors & Operative Builders sector is currently renked 20 out of \$1 sectors in the U.S.

### Engineering, Accounting, Research, and Management Services sector in the U.S.

The Engineering, Accounting, Research, and Management Services sector covers 13 categories including Services, Testing Laboratories, and Facilities Support Services. With 1,160,319 companies representing 6.42% of the companies in the U.S., this is one of the largest sectors. In terms of the number of companies, the Engineering, Accounting, Research, and Management Services sector is currently racked 5-out of 81 sectors in the U.S.

### Heavy Construction, Except Building Construction, Contractor sector in the U.S.

The Heavy Construction, Except Building Construction, Contractor sector covers 4 categories including Bridge, Tunnel, and Elevand Highway, Water, Sewer, and Utility Lines, and Heavy Construction, nec. With 55,627 companies representing 0.31% of the companies in the U.S., this is a midules sector. In terms of the number of companies, the Heavy Construction, Except Building Construction, Contractor sector is currently ranked 50 out of \$5 sectors in the U.S.

### Construction - Special Trade Contractors sector in the U.S.

The Construction - Special Trade Contractors sector covers 17 estagories including Structural Steel Erection, Whecking and Demolition Work, and installing Suiding Equipment. With 806,455 sumpainter representing 4.48% of the companies in the U.S., this is one of the largest sectors. In terms of the number of companies, the Construction - Special Trade Contractors sector is nurrently renixed 6 out of 81 sectors in the U.S.

### Category:

### Nonresidential Construction, nec category in the U.S.

The Nonresidential Construction, not category (SC 1542) is in the Construction - General Contractors & Operative Builders sector. This category has 47,091 companies across 27 industries, and employs approximately 618,715 people in the ILS.

### Architectural Services category in the U.S.

The Architectural Services category (SC 67LT) is in the Engineering, Accounting, Research, and Management Services sector. This category has 38,530 companies across 4 industries, and employs approximately 27LSS1 people in the U.S.

### Highway and Street Construction category in the U.S.

The Highway and Street Construction category (INC 1611) is in the Heavy Construction, Except Building Construction, Construction sector. This category has 26,252 companies across 15 industries, and employs approximately 405,188 people in the U.S.

### Plumbing, Heating, Air-conditioning category in the U.S.

The Plumbing, Neutring, Air-conditioning category (IAC 1711) is in the Construction - Special Trade Contractors sector. This category has 180,503 companies across 18 industries, and employs approximately 1,578,174 people in the U.S.

#### Concrete Work category in the U.S.

The Concrete Work category (SC 1771) is in the Ganstruction - Special Trade Contraction sector. This category has 41,856 companies across 17 industries, and employs approximately \$26,005 occurs in the U.S.

### Electrical Work category in the U.S.

The Electrical Work category (SIC 1731) is in the Construction - Special Trade Contractors sector. This category has 119,396 companies across 24 industries, and employs approximately 886,406 people in the U.S.

### Industry:

### Commercial and Office Building Contractors industry in the U.S.

The Commercial and Office Building Contractors industry is in the Nonebideetial Construction, nec category, and the Construction - General Contractors & Operative Builders sector. With 11,477 companies, this industry employs approximately 145,989 people in the United States. The Commercial and Office Building Contractors industry is dispreportionally concentrated in the states of Alacks, Haves, South Daloics, and District of Columbia.

### Architectural Services category in the U.S.

The Architectural Services category (SIC 8712) is in the Engineering, Accounting, Research, and Management Services sector. This category has 39,530 companies across 4 industries, and employs accommissately 271,555 people in the U.S.

# General Contractor, Highway and Street Construction industry in the U.S.

The General Contractor, Highway and Street Construction industry is in the Highway and Street Construction category, and the Highway and Street Construction, Except Building Construction, Contracts sector, With 7,889 companies, this industry employs approximately 119,459 people in the United States. The General Contractor, Highway and Street Construction industry is dispreparationally concentrated in the states of Alaska, Hiswaii, North Daketa, and Texas.

### General Electrical Contractor industry in the U.S.

The General Electrical Contractor industry is in the Electrical Work category, and the Construction - Special Trade Contractors sector. 1976: 24,349 companies, this industry employs approximately 200,490 people in the United States. The General Electrical Contractor industry is disproportionally concentrated in the states of Delaware, Idoho, North Delaware, and Wyonning.

### Warm Air Heating and Air Conditioning Contractor industry in the U.S.

The Warm Air Heating and Air Conditioning Contractor Industry is in the Plumbing, Heating, Air-conditioning category, and the Construction - Special Trade Contractors sector. With 27,326 companies, this load-stay employs approximately 177,922 people in the United States. The Warm Air Heating and Air Conditioning Contractor Industry is disproportionally concentrated in the states of Arbonia, Arkerses, Plorida, and Mitsouri.

### Concrete Work industry in the U.S.

The Concrete Work Industry is in the Concrete Work category, and the Construction - Special Trade Connectors sector, With 31,382 companies, this industry employs approximately 226,805 people in the United States. The Concrete Work industry is disproportionally concentrated in the states of Arizona, Colorado, North Daletta, seel South Daletta.

### Electrical Work industry in the U.S.

The Electrical Work industry is in the Electrical Work category, and the Centraction - Special Trade Contractors sector. With 75,049 companies, this industry employs approximately 385,797 people in the United States. The Electrical Work industry is disproportionally concentrated in the states of Alaska, Colorado, Louisiana, and North Dakota.

### Exhibit 5: Interview Tool – Employer: General

# **Employer Interview Questions**

General –

- 1. General Nature and Scope of Business
  - Duration of existence
  - Business Organization Structure
  - Role within industry product and/or services provided and performed and typical suppliers, partners and, customers.
- 2. Current Labor Force Composition- number and type of positions
  - Exempt salaried / Hourly, Skilled and unskilled
  - Approx. Number of hires each year (growth vs. attrition)
  - Most difficult to hire / retain
- 3. Changing Skill Requirements due to increased technology
  - How has technology changed the nature of your business in the past 5 -10 years?
  - Have these changes had an impact on your workforce composition?
  - Have these changes had an impact on the type of skills required of your workforce?
  - Skills that are more or less Cognitive? Interactive? Manual?
- 4. Educational Requirements for labor force
  - Has the proportion of total hires that require post-secondary education remained the same over the past 5 - 7 years?
  - What positions typically require post-secondary education as a pre-condition to employment?

- What is the most important skill a college graduate brings to your firm? Technical
   or Soft? Does the school matter? Does the degree matter?
- 5. Recruitment Feedback based on hiring those with post-secondary education
  - When you hire college graduates are they adequately trained with desired skills both technical and soft?
  - Define Successes ....Define Gaps
  - How much training does your firm provide to augment a college education?
     Technical .....Soft (Interpersonal)
  - Do you have a tuition reimbursement program? Is there active utilization?
  - Do you have any relationships (either formal or informal) with post secondary instituions where you provide input into curriculums?

### 6. Interns

- How many each year?
- Where do you get them?
- What skills do you target?
- Length of time?
- Nature of assignment?
- How many permanent job offers are typically made?

### 7. Post-Secondary Alliances

- How many and who post secondary relationships?
- How long?
- Nature and Purpose of this relationship?

- What works? What doesn't?
- Have you seen the institution change anything as a result of your relationship?
- How many of your new hires come from this institution?
- Is retention higher or lower than other hires?

### 8. Future Trends

- How do you envision skill needs changing in the next 5-7 years?
- Source for Developing Future Skills
- Recruitment Strategies
- Moderating Factors (unions, regulations, etc.)
- Internal Training

Exhibit 6: Interviewee Attribute Sheet Detail

Inter	iewee List pa	rticipant Attrib	utes			Source:		website	Interviewe	e											
Co. ID	Interviewee Role	Interviewee Education	Yrs. w/ Co.	Sector	Category	Industry	Construction Type	Year Founded	Annual Sales Revenue	Ownership Model	Organization Structure	Locations	No of Employees	Geographic Range of Work	SIC	No of Employees (actual)	Tuition Reimburse	Interns	Degree Reqd- Salary	Degree Reqd Hourly	Alliance
#1	Operations, VP	Bachelor	5 yrs.	General Contractor	Construction Mgmt	Multi-Family Structures	vertical	1986	\$5-10 mil.	Private-single	HQ	Single	<50	Central Fla/ SE US	??		??	Yes / 4	No	NA	No
#2	Operations, VP	HS	40 yrs,	General Contractor	Non Residential /Concrete	Commerical & Ofc Bldg	Self-perform	1999	\$200 mil	ESOP - 100%	HQ	Single	>50 / <100	Central Fla/SE US	1542	60	Yes	Yes / 4	50 /50	No	No
#3	Dir. Operations	HS, some no degree	??	Engineering & Mgmt	Architectural Serves	Architectural Servcs	vertical	1987	\$12.7 mil	Private-partnership	HQ	Multi-FL	>50 / <100	Florida	8712	65/86	No	Yes / 2	depends	No	Yes
#4	Recruitig Specialist	??	2 yrs	Heavy Const. Contractor	Hwy & Street Const.	Hwy & Street Const.	horizontal	1988	\$556.2 mil	Public- Subsid	Subsid - HQ	East Coast	>500 / <1000	Easy Coast - Florida	1611, 2951 1623		??	Yes /	depends	No	No
#5	Owner	Masters	10 yrs	General Contractor	Construction Mgmt	Multi-Family Structures	vertical	2009	\$12.0 mil	Private - single	HQ	Single	<50	Central FL / South US	1623	10	N/A	No	depends	N/A	No
#6	Operations, VP	MBA	8/++	General Contractor	Industrial Bldg.& Whs	New Construct. Various	vertical	1908	\$2.6 bil	Private- single	Branch	Multi-Intl	>2500	No. America / Intl	1541,1542, 8741	235	Yes	Yes / 10	No	No	No
#7	Operations, VP	Bachelor	4/28	General Contractor	Construction Mgmt	Multi-Family Structures	vertical	1999	\$140 mil	Private - single	HQ	Single	<50	Florida	6512,6513 1542	19	??	??			No
#8	Owner/CFO	Bachelor	26	Construction - Special Trades	HVAC, Plumb, Elec	Commercial & Residential	vertical	2000	\$26.7 mil	Private - single	HQ	Multi-FL	>100 / <500	Central FL	1711, 1731	250	Yes	No	No	No	No
#9	Sr. VP	Bachelor	30	Construction - Special Trades	Concrete	Concrete	horiz/vert	1987	\$14.9 mil	Private - single	HQ	Multi - SE US	>100 / <500	FL / SE US	1771	450	??	No	Yes	No	No
#10	Operations, VP	Bachelor	25	General Contractor	Non Residential	Commercial & Ofc. Bldg.	vertical	1949	\$252.6 mil	Private - Family	Branch	Multi - East US	>50 / <100	East, SE US	1542	55 /400	No	1-2	depends	No	No
#11	HR	HS, some no degree	10/18	Construction - Special Trades	Electrical	Electrical	vertical	1971	\$43.9 mil	Private - single	HQ	Single	>100 / <500	Florida	1731	150/300	depends	No	depends	No	No
#12	Operations, VP	HS, some no degree	40	Construction - Special Trades	Electrical	Electrical	vertical	2006	\$59.7 mil	Private -Partnership	Branch	Multi- SE US	>100 / <500	FL / SE US	1731	180/	depends	No	No	No	Yes

Exhibit 7: Content Analysis: Node Design Hierarchy

Name		Sources	References
College Alliances, Connections		1	5
Interns		1	4
College Purpose		2	9
Company Labor Strategies		0	0
Labor Market - Trades Sup		2	8
Retention - Salaried		2	4
Salaried Structure		1	3
Superintendent		2	6
Trades as Subcontractor		1	2
Company Operating Strategies		0	0
Construction Demand		2	9
▼ ○ Company Profile		1	6
Company Culture		1	12
Company scope of work		1	6
Company Staffing- Salaried		1	2
▼		0	0
<ul><li>Construction Demand</li></ul>		2	9
Front End Integration		1	1
<ul><li>General Contractor</li></ul>		2	11
<ul><li>Labor Market Salaried</li></ul>		1	1
Risk		2	10
Trades Labor Mkt Wages		1	1
▼ ○ Internal Growth & Development		2	7
Financial Committment		1	1
Internal Training		2	9
<ul> <li>Tuition Reimbursement</li> </ul>		1	3
Interviewee Attributes	2	1	1
Memo		1	7
▼ ○ Recruitment		0	0
College requirements		2	3
<ul> <li>Field Experience</li> </ul>		1	3
Millineals		1	1
Recruitment - Field Supervi		1	3
Recruitment - Soft Skill Req		2	18

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1	6
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0	0
0	0
0	0
2	9
0	0
1	1
2	5
2	13
2	15
0	0
1	3
1	1
	0 0 2 0 1 2 2 2

Exhibit 8: Occupational Tax Workbooks

ACS 2012-2016																	
SOC Occupation() Recode:301	Sample Records=	383															
Off Sec & Admin Asst																	
	Age Grp 1						Age Grp 2					İ	Age Grp 3				
	(25-29)						(30-34)						(35-39)				
	(23 25)						(55 5 1)						(33 33)				
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll				Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total	l	Median	Income	Tax	Tax	Total
HS Diploma	29,917	19567	2471	1497	3968		29129	18779	2353	1437	3790	İ	31431	21081	2698	1613	4311
Bachelor's Degree	32,414				3026		32391	22041	2842	1686	4529		43297	32947	4478	2520	6999
Differential	2,497				-942		3262				739		11866				2688
Total					-1588225						1245468						4530570
	Age Grp 4						Age Grp 5					l	Age Grp 6				
	(40-44)						(45-49)						(50-54)				
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll		Γ		Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total	l	Median	Income	Tax	Tax	Total
HS Diploma	33,459	23109	3003	1768	4770	H	38017	27667	3686	2117	5803	┢	33763	23413	3048	1791	4839
Bachelor's Degree	36,808	26458					38776				5975		32733	22383			
Differential	3,349				759		759				172						-233
Total					1278685						289795						-393265
	Age Grp 7						Age Grp 8					l	Totals				
	(55-60)						(60-64)							•			
Education Attainment		T		DII												Pop	
(EDrecode)	Median	Taxable Income	Income	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total	l		Sample	Pop	Incrmtl @ 30%	
HS Diploma	29,588	19238	2422	1472	3894	$\top$	39450	29100	3901	2226	6127	T	< Bachelor	305	5619	1686	
Bachelor's Degree	46,718	36368		2782			43868	33518	4564	2564	7128		>= Bachelo	78			
Differential	17,130				3880		4418				1001						
Total					6540423						1686841	L	Total	383	7065	3132	
INDIVIDUAL						H											
NPV @3% \$8322 x 10 yrs.=\$83,220	(\$51,823)					$\vdash$											
Earnings Differentials:	\$216,405.00																
POPULATION						H											
Govt. Cost: \$6813 x 4 yrs. = \$27,252	\$ 85,345,088					H											
21.336 million each year- 4 years	Ç 03,343,088					+											
Incremental tax revenue stream/ age																	
NPV for <i>incremental</i> Population Ed	\$ (51,049,935)																

ACS 2012-2016																	
SOC Occupation(433031) Recode:268	Sample Records=:	143															
Bookkeeping, Acctg &																	
Audit																	
	Are Crn 1						Ago Cup 3						Ago Cun 3				
	Age Grp 1					$\vdash$	Age Grp 2						Age Grp 3				
	(25-29)					$\vdash$	(30-34)					_	(35-39)				
Education Attainment																	
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll				Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total	Ш	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total
HS Diploma	28,584	18234	2271	1395	3666	Ш	32243	21893	2820	1675	4495		40303	29953	4029	2291	6321
Bachelor's Degree	40,304	29954	4029	2291	6321		31681	21331	2736	1632	4368		29777	19427	2450	1486	3936
Differential	11,720				2655		-562				-127		-10526				-2384
Total					1978989						-94897						-1777376
	Age Grp 4						Age Grp 5						Age Grp 6				
	(40-44)						(45-49)						(50-54)				
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll				Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total		Median		Tax	Tax	Total
HS Diploma	32,183	21833	2811	1670	4481		32142	21792	2805	1667	4472		40129	29779	4003	2278	6281
Bachelor's Degree	31,392	21042	2693	1610	4302		54919	44569	6914	3410	10323		57025	46675	7440	3571	11011
Differential	-791				-179		22777				5851						4729
Total					-133565	Щ					4361839	_					3525801
	Age Grp 7					Ш	Age Grp 8						Totals				
	(55-60)					Щ	(60-64)										
Education Attainment		T		D!!				T		D11						Pop	
(EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total			Sample	Pop	Incrmtl @ 30%	
HS Diploma	32,653	22303				$\vdash$	42472		4355			_	< Bachelor	131	2485		
Bachelor's Degree	45,626	35276					48160	37810					>= Bachelo				
Differential	12,973		1020		2938		5688				1288						
Total	,				2190566						960452		Total	143	2707	968	
INDIVIDUAL - All Costs incl Room & Board																	
NPV @3% \$8,322 x 10 yr loan repayment	(\$34,780)																
POPULATION - Tuition/Books only																	
Govt. Cost: \$6813 x 4 yrs. = \$27,252	\$26,366,310																
6.592 million each year- 4 years	, , , , , , , , , , , , , , , , , , ,																
Incremental tax revenue stream/ age						$\Box$											
NPV for incremental Population Ed	(\$2,381,138)																

ACS 2012-2016																	
SOC Occupation(472031)																	
Recode:321	Sample Records=	940															
Carpenters																	
	Age Grp 1						Age Grp 2						Age Grp 3				
	(25-29)						(30-34)						(35-39)				
						T											
Education Attainment																	
(EDrecode)		Taxable	Income Tax	Payroll	Total			Taxable	Income	Payroll	Total				Income		Total
(EDI ecode)	Median	Income	ıax	Tax	Total	+	Median	Income	Tax	Tax	Total	L	Median	Income	Tax	Tax	Total
HS Diploma	27,883	17533	2166	1341	3507		31681	21331	2736	1632	4368		30670	20320	2584	1554	4139
Bachelor's Degree	39,543	29193	3915	2233	6148		36617	26267	3476	2009	5486		45626	35276	4828	2699	7526
Differential	11,660				2641		4936				1118		14956				3388
Total					18563519	Щ					7858450	L					23810976
	Age Grp 4						Age Grp 5						Age Grp 6				
	(40-44)						(45-49)						(50-54)				
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll				Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total
HS Diploma	35,782	25432	3351	1946	5297		36501	26151	3459	2001	5459		35420	25070	3297	1918	5215
Bachelor's Degree	40,430	30080	4048	2301	6349		42051	31701	4289	2425	6715		31145	20795	2656	1591	4246
Differential	4,648				1053		5550				1255						-968
Total					7399934	Ш					8821922						-6806093
	Age Grp 7						Age Grp 8						Totals				
	(55-60)						(60-64)										
Education Attainment		T		D!!				T		D11						Pop	
(EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total			Sample	Pop	Incrmtl @ 30%	
HS Diploma	38,569		3769			+	38412					_	< Bachelor	880		-	
Bachelor's Degree	42,241		4320				46349						>= Bachelo				
Differential	3,672		4320	2440	832	$\perp$	7937	33333	4550	2/54	1798		>- Dacrieio		1400	1400	
Total	3,072				5846076		7337				12636248		Total	940	24898	8497	
					3010070	$\vdash$					12030210		Total.	5.10	21050	0.157	
INDIVIDUAL All Costs Incl Room/Board																	
NPV @3% \$8233 x 10 yrs.	(\$33,744)																
POPULATION Tuition/Books only						H											
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 231,560,244					$\vdash$											
57.890 million each year- 4 years	+ 202,000,244																
Incremental tax revenue stream/ age						$\Box$											
NPV for <i>incremental</i> Population Ed	\$ 14,076,215																

ACS 2012-2016																
SOC Occupation(1110XX) Recode:2	Sample Records=	342														
<b>CEO &amp; Legislatures</b>																
	Age Grp 1						Age Grp 2					Age Grp 3				
	(25-29)						(30-34)					(35-39)				
Education Attainment (EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total	Median	Taxable Income	Income Tax	Payroll Tax	Total
HS Diploma	37,318	26968	3581	2063	5645	Ш	50379	40029	5779	3062	8841	67168	56818	9976	4347	14322
Bachelor's Degree	28,247	17897	2221	1369	3590		60834	50484	8392	3862	12254	86899	76549	14909	5856	20764
Differential	-9,071				-2055		10455				3414	19731				6442
Total					-2427899	H					4033801					7612714
	Age Grp 4						Age Grp 5					Age Grp 6				
	(40-44)						(45-49)					(50-54)				
Education Attainment		Taxable	Income	Payroll			, ,	Taxable	Income	Payroll		, , , ,	Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total
HS Diploma	50,379	40029	5779			Ш	51117		5963			95206		16985		
Bachelor's Degree	102,604	92254	18868	7057	25925	Н	116600		22787	8128		143128	132778	30215	9272	
Differential Total	52,225				17085 20188851	Н	65483				21833 25800292					16010 18919179
Total					20100031	$\vdash$					25000292					109191/9
	Age Grp 7						Age Grp 8					Totals				
	(55-60)						(60-64)									
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll					Pop Incrmtl	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total		Sample	Pop	@ 30%	
HS Diploma	87,921	77571	15164	5934	21098		101392	91042	18532	6965	25496	< Bachelor	202	3939	1182	
Bachelor's Degree	157,065	146715	34117	9474		Ш	112065		21517	7781	29298	>= Bachelo	140	2386	2386	
Differential	69,144				22493	Н	10673				3802					
Total	<u> </u>				26580139	$\vdash$					4492451	Total	342	6325	3568	
INDIVIDUAL- All Costs incl Room/Board						$\parallel$										
NPV @3% \$8322 x 10 yrs.	\$145,400.74															
POPULATION- Tuition/Books only																
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 97,226,960															
24.307 million each year- 4 years																
Incremental tax revenue stream/ age																
NPV for incremental Population Ed	\$135,652,855															

ACS 2012-2016																
SOC Occupation(472061) Recode:324	Sample Records=	1532														
Con Laborers																
	Age Grp 1						Age Grp 2					Age Grp	3			
	(25-29)	_					(30-34)					(35-39)				
Education Attainment																
(EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total	Median	Taxable Income	Income	Payroll Tax	Total
HS Diploma	29,898	19548	2468	1495	3964		30670		2584		4139	3123	5 20885	2669		4267
Bachelor's Degree	31,145		2656		4246		30954	20604				5068				
Differential	1,247		2050	1331	282		284	20004	2027	1570	64	19454		3030	3000	4675
Total					3615415						823399					59844827
						Н										
	Age Grp 4						Age Grp 5					Age Grp	6			
	(40-44)						(45-49)					(50-54)				
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll			Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total
HS Diploma	31,145	20795	2656	1591	4246		38412	28062	3746	2147	5892	3244	22095	2851	1690	4541
Bachelor's Degree	36,961		3528	2036			32589		2870	1701		5162	4 41274	6090	3157	9247
Differential Total	5,816				1317	$\vdash$	-5823				-1321					4706
Total					16862274	+					-16908170					60244359
	Age Grp 7						Age Grp 8					Totals				
	(55-60)						(60-64)						=			
Education Attainment							Ì								Рор	
		Taxable	Income	Payroll	Total			Taxable	Income	Payroll	Total		Camala	Don	Incrmtl	
(EDrecode)	Median	Income	Tax	Tax	Total	Н	Median	Income	Tax	Tax	Total		Sample		@ 30%	
HS Diploma Bachelor's Degree	34,473 39,217		3155 3866			$\vdash$	30414 51745					< Bachelor				
Differential	4,744		3000	2200	1075		21331		0000	3107	5153	>= bacilei	JI 33	2007	2007	
Total	4,7.4.				13754235						65966497	Total	1532	44755	14887	
INDIVIDUAL- all costs incl room/board	(620.742)															
NPV @3% \$8322 x 10 yrs.	(\$30,743)					+										
POPULATION- tuition/books																
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 405,711,425															
101.428 million each year- 4 years																
Incremental tax revenue stream/ age	A 62 250 225															
NPV for incremental Population Ed	\$ 63,250,985															

ACS 2012-2016																	
SOC Occupation(119021) Recode:17	Sample Records=	1247															
<b>Construction Manager</b>																	
	Age Grp 1					$\top$	Age Grp 2						Age Grp 3				
	(25-29)	_				$^{\dagger}$	(30-34)						(35-39)				
Education Attainment																	
(EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total
HS Diploma	34,668	24318	3184		5044	$\top$	56229	45879	7241		10751		51278	40928	6003		9134
Bachelor's Degree	60,834			3862	12254		65474	55124					84560	74210			20001
Differential	26,166		0332	3002	7210		9245	33124	3332	4217	3018		33282	74210	14324	3077	10867
Total	20,200				105777174		52.13				44284002						159422406
	Age Grp 4						Age Grp 5						Age Grp 6				
	(40-44)						(45-49)						(50-54)				
Education Attainment		Taxable	Income	Payroll			İ	Taxable	Income	Payroll				Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total		Median		Tax	Tax	Total
HS Diploma	61,563	51213	8575	3918	12492		63362	53012	9024	4055	13080		63922	53572	9164	4098	13263
Bachelor's Degree	69,521	59171	10564	4527	15091		83054	72704	13947	5562	19509		73710	63360	11611	4847	16458
Differential	7,958				2598		19692				6429						3196
Total					38119209	$\vdash$					94325642	L					46884998
	Age Grp 7						Age Grp 8						Totals				
	(55-60)	_				+	(60-64)							:			
-1							, , ,									Рор	
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll						Incrmtl	
(EDrecode)	Median	Income	Tax	Tax	Total	$\perp$	Median	Income	Tax	Tax	Total			Sample		@ 30%	
HS Diploma	60,835		8393		12255	-	76115	65765					< Bachelor	796			
Bachelor's Degree Differential	103,817 42,982		19208	7150	26358 14103		70974 -5141	60624	10875	4638	15512 -1731		>= Bachelo	451	9564	9564	
Total	42,982				206905654	+	-5141				-25395863		Total	1247	26587	14671	
						$\top$											
INDIVIDUAL all costs incl room/board																	
NPV @3% \$8322 x 10 yrs.	\$65,194.02																
POPULATION Tuition/Books only						+											
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 399,811,367																
99.953 million each year- 4 years																	
Incremental tax revenue stream/ age																	
NPV for incremental Population Ed	\$1,410,304,645																

ACS 2012-2016																
SOC Occupation(131051) Recode:35	Sample Records=	183														
Cost Estimators																
	Age Grp 1						Age Grp 2					Age Grp 3				
	(25-29)						(30-34)					(35-39)				
Education Attainment (EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total	Median	Taxable Income	Income Tax	Payroll Tax	Total
HS Diploma	39,918	29568	3971	2262	6233		45626	35276	4828	2699	7526	46468	36118	4954	2763	7717
Bachelor's Degree	45,341	34991	4785	2677	7462		63464	53114	9050	4063	13113	84482	74132	14304	5671	19975
Differential	5,423				1228		17838				5587	38014				12258
Total					889173	Щ					4044217					8873835
	Age Grp 4 (40-44)						Age Grp 5 (45-49)					Age Grp 6 (50-54)				
Education Attainment (EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total	Median	Taxable Income	Income Tax	Payroll Tax	Total
HS Diploma	47,099	36749	4959	2811	7770		53236	42886	6493	3281	9774	48586	38236	5330	2925	8255
Bachelor's Degree	95,043	84693	16945	6479	23424		126724	116374	25621	8903	34524	81113	70763	13462	5413	18875
Differential	47,944				15654		73488				24751					10620
Total					11331725	Щ					17916925					7687865
	Age Grp 7 (55-60)						Age Grp 8					Totals				
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll					Pop Incrmtl	
(EDrecode)	Median	Income	Tax	Tax	Total		Median		Tax	Tax	Total		Sample	Рор	@ 30%	
HS Diploma	50,966	40616	5925	3107	9032		56229	45879	7241	3510	10751	< Bachelor	130	2413	724	
Bachelor's Degree	80,856	70506	13398	5394	18791		78474	68124	12750	5211	17961	>= Bachelo	53	1185	1185	
Differential	29,890				9759	Ш	22245				7210					
Total					7064602	$\vdash$					5219676	Total	183	3598	1909	
INDIVIDUAL- all costs incl room/board																
NPV @3% \$8322 x 10 yrs.	\$162,778															
POPULATION tuition/books only																
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 52,021,343															
13.005 million each year- 4 years																
Incremental tax revenue stream/ age																
NPV for incremental Population Ed	\$107,696,570															

ACS 2012-2016																
SOC Occupation(47211) Recode:328	Sample Records=	771														
Electricians																
	Age Grp 1						Age Grp 2					Age Grp 3				
	(25-29)						(30-34)					(35-39)				
<b>Education Attainment</b>		Taxable	Income	Payroll				Taxable	Income	Payroll			Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total
HS Diploma	29,239	18889	2370	1445	3815		32715	22365	2891	1711	4602	33793	23443	3053	1793	4846
Bachelor's Degree	93,360	83010	16524	6350	22874		30417	20067	2546	1535	4081	48617	38267	5338	2927	8265
Differential	64,121				19059		-2298				-520	14824				3419
Total					101685746						-2776956					18242841
	Age Grp 4						Age Grp 5					Age Grp 6	ò			
	(40-44)						(45-49)					(50-54)				
Education Attainment	1	Taxable	Income	Payroll				Taxable	Income	Payroll			Taxable	Income	Payroll	
(EDrecode)	Median		Tax	Tax	Total		Median		Tax	Tax	Total	Median		Tax	Tax	Total
HS Diploma	40,129	29779	4003	2278	6281		40557	30207	4067	2311	6378	41923	31573	4272	2415	6688
Bachelor's Degree	46,752		4997	2785	7781		50739	40389	5869		8958	39450				
Differential	6,623				1500		10182				2580					-560
Total					8003384	Ц					13765472					-2988430
						Н										
	Age Grp 7					Н	Age Grp 8					Totals				
	(55-60)					Н	(60-64)								D	
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll					Pop Incrmtl	
(EDrecode)	Median	Income	Tax	Tax	Total		Median		Tax	Tax	Total		Sample	Pop	@ 30%	
HS Diploma	42,822	32472	4407	2484	6891		46005	35655	4885	2728	7612	< Bachelor	732	17784	5335	
Bachelor's Degree	34,828	24478	3208	1873	5081		120910	110560	23994	8458	32451	>= Bachelo	ı 60	1468	1468	
Differential	-7,994				-1811	Ш	74905				24839					
Total					-9660132	H					132522540	Total	792	19252	6803	
INDIVIDUAL- all costs incl room/board																
NPV @3% \$8322 x 10 yrs.	\$80,024.72															
POPULATION- tuition/books only																
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 185,400,806					$\vdash$										
46.350 million each year- 4 years																
Incremental tax revenue stream/ age																
NPV for incremental Population Ed	\$ 508,509,040															

ACS 2012-2016																	
SOC Occupation(499021)																	
Recode:369	Sample Records=	587															
HVAC																	
	Age Grp 1						Age Grp 2					1	Age Grp 3				
	(25-29)						(30-34)					⅃	(35-39)				
												1					
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll		- 1		Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total	ŀ	Median	Income	Tax	Tax	Total
HS Diploma	30,323	19973	2532	1528	4060		41892	31542	4268	2413	6681	T	42179	31829	4311	2435	6746
Bachelor's Degree	47,344	36994	5085	2830	7915		43091	32741	4447	2505	6952		46005	35655	4885	2728	7612
Differential	17,021				3855		1199				272	T	3826				867
Total	,				15015839						1057752	T					3375277
	Age Grp 4						Age Grp 5					1	Age Grp 6				
	(40-44)						(45-49)					┢	(50-54)				
Education Attainment	(10-11)					$\vdash$	(45 45)					寸	(50 54)				
		Taxable	Income	Payroll	T-1-1			Taxable	Income	Payroll				Taxable	Income	Payroll	T-4-1
(EDrecode)	Median	Income	Tax	Tax	Total	Щ	Median	Income	Tax	Tax	Total	<u> </u>	Median		Tax	Tax	Total
HS Diploma	42,319		4332			Н	43101		4449			4	51302		6009		
Bachelor's Degree	40,304	29954	4029	2291	6321	Н	44566	34216	4669	2618		-	30417	20067	2546	1535	
Differential	-2,015				-456	$\vdash$	1465				332	$\dashv$					-5061
Total					-1777623	H					1292415	+					-19710735
	Age Grp 7						Age Grp 8					T	Totals				
	(55-60)						(60-64)					╁	101015				
	(55 00)					$\vdash$	(00 04)					┪				Pop	
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll						Incrmtl	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total			Sample	Pop	@ 30%	
HS Diploma	41,224	30874	4167	2362	6529		49422	39072	5539	2989	8528	-	< Bachelor	555	12983	3895	
Bachelor's Degree	36,501	26151	3459	2001	5459		44891	34541	4717	2642	7360	2	>= Bacheloi	32	847	847	
Differential	-4,723				-1070		-4531				-1168						
Total					-4166606	Ц					-4551080		Total	587	13830	4742	
INDIVIDUAL all costs incl room/board												+					
NPV @3% \$8322 x 10 yrs.	(\$65,144)																
POPULATION tuition/books only						$\vdash$						-					
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 129,226,259					$\Box$											
32.307 million each year- 4 years												$\neg$					
Incremental tax revenue stream/ age																	
NPV for incremental Population Ed	\$ (98,659,030)																

ACS 2012-2016																	
SOC Occupation(471011) Recode:319	Sample Records=	1256															
First Line Supervision																	
•	Age Grp 1					1	Age Grp 2					A	Age Grp 3				
	(25-29)						(30-34)					_ =	(35-39)				
Education Attainment (EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total	N	Median	Taxable Income	Income Tax	Payroll Tax	Total
HS Diploma	40,606	30256	4075	2315	6389	9	45140	34790	4755	2661	7416	4	47439	37089	5100	2837	7937
Bachelor's Degree	49,372	39022	5527	2985	8512	2	58228	47878	7741	3663	11403		52801	42451	6384	3248	9632
Differential	8,766				2123	3	13088				3987	4	5362				1695
Total					14065853	3					26420994	_					11229051
	Age Grp 4					$^{+}$	Age Grp 5					_	Age Grp 6				
	(40-44)					Н	(45-49)					- 1=	(50-54)				
Education Attainment	(40-44)	T		D		T	(43-43)			D		十	(50-54)				
(EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total
HS Diploma	52,395	42045	6283	3216	9499	)	50030	39680	5691	3036	8727	Ť	56229	45879	7241	3510	10751
Bachelor's Degree	60,835	50485	8393	3862	12255	5	57433	47083	6599	3602	10201	4	61250	50900	8496	3894	12390
Differential	8,440				2756		7403				1474	4					1639
Total					18260105	5					9765852	+					10863032
	Age Grp 7						Age Grp 8					T	Totals				
	(55-60)						(60-64)							·			
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll						Pop Incrmtl	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total	+		Sample		@ 30%	
HS Diploma	52,395		6283			_	52152		6222			_	< Bachelor >= Bachelor	1103			
Bachelor's Degree Differential	42,241 -10,154		4320	2440	-2739	_	54245 2093	43895	6693	3358	631	-  ^	>= Bacnelo	153	2956	2956	
Total	-10,154				-18152234		2093				4180361	Т,	Total	1256	25044	9582	
						Т											
INDIVIDUAL all costs incl room/board																	
NPV @3% \$8322 x 10 yrs.	(\$28,272)																
POPULATION tuition/books only																	
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 261,139,565																
65.285 million each year- 4 years																	
Incremental tax revenue stream/ age																	
NPV for incremental Population Ed	\$7,716,934																

ACS 2012-2016																	
SOC Occupation(111021) Recode:3	Sample Records=	118															
Managers, Gen & Ops																	
	Age Grp 1						Age Grp 2						Age Grp 3				
	(25-29)						(30-34)					_	(35-39)				
Education Attainment (EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total
HS Diploma	64,538	54188	9318	4145	13464		87772	77422	15127	5923	21050	T	58807	48457	7886	3707	11592
Bachelor's Degree	81,787	71437	13628	5465	19093		83964	73614	14175	5631	19806		81113	70763	13462	5413	18875
Differential	17,249				5630		-3808				-1243		22306				7283
Total					2382988	Ц					-526294	$\perp$					3082855
	Age Grp 4						Age Grp 5					1	Age Grp 6				
	(40-44)						(45-49)					f	(50-54)				
Education Attainment (EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total	İ	Median	Taxable Income	Income Tax	Payroll Tax	Total
HS Diploma	57,793	47443	7632		11261	H	68946					╅	105797	95447	19762		
Bachelor's Degree	93,705	83355	16376		22753		76825				17475		394505				
Differential	35,912				11491		7879				2572						97811
Total					4864317	Ц					1088936	_					41403581
	Age Grp 7						Age Grp 8					Ī	Totals				
	(55-60)						(60-64)					Ī					
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll						Pop Incrmtl	
(EDrecode)	Median	Income	Tax	Tax	Total	Щ	Median	Income	Tax	Tax	Total	_		Sample		@ 30%	
HS Diploma	62,290		8756		12730	Н	122681				33083	_	< Bachelor	76			
Bachelor's Degree Differential	105,078 42,788	94728	19561	7247	26807 14078	Н	90048 -32633		15696	6097	21793 -11290		>= Bacheloi	42	899	899	
Total	42,700				5959057		-32033				-4779101		Total	118	2310	1322	
INDIVIDUAL all costs incl room/board NPV @3% \$8322 x 10 yrs.	\$233,770.53																
POPULATION tuition/books only																	
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 36,035,320																
9.009 million each year- 4 years																	
Incremental tax revenue stream/ age	403 30F 305					$\vdash$						-					
NPV for <i>incremental</i> Population Ed	\$82,395,209																

ACS 2012-2016															
SOC Occupation(119XX) Recode:28	Sample Records=	833													
Misc. Managers															
	Age Grp 1					Age Grp 2					Age Grp 3	3			
	(25-29)					(30-34)					(35-39)				
Education Attainment (EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total	Median	Taxable Income	Income Tax	Payroll Tax	Total	Median	Taxable Income	Income Tax	Payroll Tax	Total
HS Diploma	33,376	23026	2990	1761	4752	44472	34122	4655	2610	7265	58617	48267	7838	3692	11530
Bachelor's Degree	54,914	44564	6912	3409	10321	60835	50485	8393	3862	12255	79202	68852	12984	5267	18251
Differential	21,538				5570	16363				4990	20585				6721
Total					21304321					19085677					25707835
	Age Grp 4					Age Grp 5					Age Grp 6	5			
	(40-44)					(45-49)					(50-54)				
Education Attainment		Taxable	Income	Payroll			Taxable	Income	Payroll			Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total
HS Diploma	50,696	40346	5858	3086	8944	54751	44401	6872	3397	10268	60455	50105	8298	3833	12131
Bachelor's Degree	66,411	56061	9787	4289	14075	88244	77894	15245	5959	21204	84482	74132	14304	5671	19975
Differential	15,715				5131	33493				10935					7845
Total					19625874					41828152					30006419
	Age Grp 7					Age Grp 8					Totals				
	(55-60)					(60-64)						•			
Education Attainment		Taxable	Income	Payroll			Taxable	Income	Payroll					Pop Incrmtl	
(EDrecode)	Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total		Sample	Pop	@ 30%	
HS Diploma	67,481	57131	10054	4371		67463	57113				< Bachelor	585			
Bachelor's Degree	121,670	111320	24206	8516		71449	61099	10994	4674	15668	>= Bachelo	1 248	4770	4770	
Differential Total	54,189				18298	3986				1249	Tabal	022	17520	0505	
Total					69989118					4777153	Total	833	17520	8595	
INDIVIDUAL all costs incl room/board															
NPV @3% \$8322 x 10 yrs.	\$94,033.38														
POPULATION tuition/books only															
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 234,230,940														
58.558 million each year- 4 years															
Incremental tax revenue stream/ age															
NPV for incremental Population Ed	\$ 341,891,114														

ACS 2012-2016															
SOC Occupation(472140)															
Recode:331	Sample Records=	456													
Paperhangers															
	Age Grp 1					Age Grp	2				Age Grp 3	3			
	(25-29)					(30-34)					(35-39)				
Education Attainment		Taxable	Income	Payroll			Taxable	Income	Payroll			Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total
HS Diploma	25,756	15406	1847	1179	3026	2964	19298	2431	1476	3907	35266	24916	3274	1906	5180
Bachelor's Degree					3026	2640	1 16051	1944	1228	3172	40304	29954	4029	2291	6321
Differential	-25,756				0	-324	7			-735	5038	:			1141
Total					1065					-2691289					4175767
	Age Grp 4					Age Grp	-				Age Grp 6				
							3					•			
	(40-44)					(45-49)					(50-54)				
Education Attainment		Taxable	Income	Payroll			Taxable	Income	Payroll			Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total
HS Diploma	31,681	21331	2736	1632	4368	36330	25986	3434	1988	5422	35487	25137	3307	1923	5230
Bachelor's Degree	27,205	16855	2065	1289	3354	5642	46075	7290	3525	10815	39540	29190	3915	2233	6148
Differential	-4,476				-1014	20089	9			5393					918
Total					-3709951					19733895					3359346
	Age Grp 7					Age Grp	8				Totals				
	(55-60)					(60-64)						-			
Education Attainment														Рор	
(EDrecode)	Median	Taxable Income	Income	Payroll Tax	Total	Median	Taxable Income	Income	Payroll Tax	Total		Sample	Pop	Incrmtl @ 30%	
HS Diploma	31,795					44625		1			< Bachelor	436			
Bachelor's Degree	52,444		6295			88764					>= Bachelo				
Differential	20,649		0233	3220	5121	4413		13373	3333	14073	p = Duchero		500	500	
Total					18741246					51498654	Total	460	12784	4245	
INDIVIDUAL all costs incl room/board															
NPV @3% \$8322 x 10 yrs.	(\$20,546.03)														
POPULATION tuition/books only															
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 115,695,641														
28.924 million each year- 4 years															
Incremental tax revenue stream/ age	449.000.000														
NPV for <i>incremental</i> Population Ed	\$42,873,020														

ACS 2012-2016																
SOC Occupation (472150)																
Recode:332	Sample Records=	573														
Pipefitter																
	Age Grp 1						Age Grp 2					Age Grp 3				
	(25-29)						(30-34)					(35-39)				
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll			Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total	Median	Income	Tax	Tax	Total
HS Diploma	32,445	22095	2851	1690	4541		34772	24422	3200	1868	5068	39262	28912	3873	2212	6085
Bachelor's Degree	41,182	30832	4161	2359	6520		50379	40029	5779	3062	8841	35487	25137	3307	1923	5230
Differential	8,737				1979		15607				3773	-3775				-855
Total					8105501	Ц					15453362					-3502148
	Age Grp 4						Age Grp 5					Age Grp 6				
	(40-44)						(45-49)					(50-54)				
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll			Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median		Tax	Tax	Total	Median		Tax	Tax	Total
HS Diploma	42,938	32588	4424	2493	6917		45368	35018	4789	2679	7468	45707	35357	4840	2705	7545
Bachelor's Degree	35,637	25287	3329	1934	5264		60835	50485	8393	3862	12255	49763	39413	5625	3015	8640
Differential	-7,301				-1654		15467				4787					1095
Total					-6773294						19606154					4484945
	Age Grp 7						Age Grp 8					Totals				
	(55-60)					+	(60-64)					Totals				
	(33 00)						(00-04)								Pop	
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll					Incrmtl	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total		Sample	Pop	@ 30%	
HS Diploma	43,934	33584	4574	2569	7143		37827	27477	3658	2102	5760	< Bachelor	552	13653	4096	
Bachelor's Degree	42,241	31891	4320	2440	6760		42584	32234	4371	2466	6837	>= Bachelo	24	633	633	
Differential	-1,693				-383		4757				1077					
Total					-1570632	_					4413170	Total	576	14286	4729	
INDIVIDUAL all costs incl roomboard						$\vdash$										
NPV @3% \$8322 x 10 yrs.	(\$38,911.90)															
POPULATION tuition/books only						$\vdash$										
Govt. Cost: \$6813 x 4 yrs. = \$27252	\$ 128,871,983															
32.218 million each year- 4 years																
Incremental tax revenue stream/ age																
NPV for incremental Population Ed	\$ (4,193,366)															

ACS 2012-2016																	
SOC Occupation(413099) Recode:254	Sample Records=191																
Sales Rep																	
	Age Grp 1						Age Grp 2					П	Age Grp 3				
	(25-29)						(30-34)						(35-39)				
Education Attainment																	
(EDrecode)	Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total		Median	Taxable Income	Income Tax	Payroll Tax	Total
HS Diploma	36,839	26489	3510	2026	5536		31437	21087	2699	1613	4312	Ī	31145	20795	2656	1591	4246
Bachelor's Degree	88,582	78232	15329	5985	21314		88244	77894	15245	5959	21204		95217	84867	16988	6492	23480
Differential	51,743				15778		56807				16891		64072				19234
Total					11249707	+					12043415	Ц					13713848
	Age Grp 4						Age Grp 5						Age Grp 6				
	(40-44)						(45-49)					Ц	(50-54)				
<b>Education Attainment</b>		Taxable	Income	Payroll				Taxable	Income	Payroll				Taxable	Income	Payroll	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total
HS Diploma	48,668	38318	5351	2931	8282		36961	26611	3529	2036	5564		50696	40346	5858	3086	
Bachelor's Degree	84,092		14207	5641	19848		105506	95156	19680	7279	26960		70542	60192	10819	4605	
Differential	35,424				11566		68545				21395						6480
Total					8246512	_					15254972	Ц					4620040
						+											
	Age Grp 7						Age Grp 8						Totals				
	(55-60)						(60-64)					Ħ					
	(22.23)						(000)					Ħ				Рор	
Education Attainment		Taxable	Income	Payroll				Taxable	Income	Payroll						Incrmtl @	
(EDrecode)	Median	Income	Tax	Tax	Total		Median	Income	Tax	Tax	Total			Sample	Pop	30%	
HS Diploma	51,909	41559	6161	3179	9340		81113	70763	13462	5413	18875		< Bachelor	125	2377	713	
Bachelor's Degree	70,974	60624	10927	4638	15565		70531	60181	10764	4604	15368		>= Bachelor	66	1170	1170	)
Differential	19,065				6225		-10582				-3508	Ш					
Total					4438227	_					-2500864	Ц	Total	191	3547	1883	
INDIVIDUAL all costs incl room/board						+											
NPV @3% \$8322 x 10 yrs.	\$240,959																
DODULI ATION twition /bb						+											
POPULATION tuition/books only	\$51,318,241					+											
Govt. Cost: \$6813x 4 yrs. = \$27252 12.830 million each year- 4 years	\$51,518,241					+											
12.030 million each year- 4 years		1															
Incremental tax revenue stream/ age																	

## Exhibit 9: Bezos Quiz

Jeff Bezos:		
Princeton 1986		
Electrical Engineering/ Comp	ter Scie	ence

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## **VITA**

Sheila Cappel has over 35 years of private sector industry experience concentrated in food and beverage manufacturing. Her career has demonstrated progressive responsibility across multiple disciples associated with Executive Management, Supply Chain and Operations. She has led a top operational facility with proven results in safety, quality, cost and output, while maintaining exceptional employee relations. Her cross-functional experience includes Procurement, Human Resources, Plant Management and Logistics.

Her ongoing postgraduate academic pursuits has included the Executive Doctorate in Business at Georgia State University which embraces a curriculum that combines management innovation and leading-edge strategies through engaged scholarship. Additional post graduate academic achievements include a dual Master's degree from the University of Delaware in both Business and Economics, as well as a Master's in Liberal Studies from Rollins College.

Sheila is currently seeking opportunities to combine her depth and breadth of industry experience with academic competency to achieve results envisioned by the principles of engaged scholarship.