

6-30-1982

1981-1982 Annual Report

Southern Illinois University Board of Trustees

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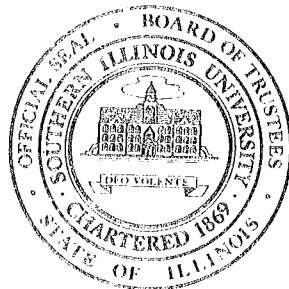
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ANNUAL REPORT

of the Board of Trustees
Southern Illinois University

1981-82



ANNUAL REPORT
of the Board of Trustees
Southern Illinois University

1981/82

Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



June 30, 1982

The Honorable James R. Thompson
Governor, State of Illinois

Sir:

We have the honor to submit to you herewith, in compliance with the law, the thirty-third annual report of the Board of Trustees of Southern Illinois University for the fiscal year July 1, 1981 to June 30, 1982.

Respectfully yours,

Carol Kimmel
Secretary

BOARD OF TRUSTEES

(as of June 30, 1982)

Patrick Calvin	Edwardsville
Ivan A. Elliott, Jr.	Carmi
Crete B. Harvey	Sterling
Stan Irvin	Carbondale
Carol Kimmel	Moline
William R. Norwood	Rolling Meadows
Harris Rowe	Jacksonville
A. D. Van Meter, Jr.	Springfield
George T. Wilkins, Jr.	Edwardsville

OFFICERS

William R. Norwood, Chairman
A. D. Van Meter, Jr., Vice-Chairman
Carol Kimmel, Secretary
Alice Griffin, Executive Secretary
R. D. Isbell, Board Treasurer (deceased April 15, 1982)
C. Richard Gruny, Board Legal Counsel

EXECUTIVE COMMITTEE

William R. Norwood, Chairman
Carol Kimmel
George T. Wilkins, Jr.

ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairman
Crete B. Harvey
Carol Kimmel
William R. Norwood

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairman
William R. Norwood
Harris Rowe

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 9, 1981, at 10:15 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Patrick Calvin
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Earl S. Beard, Acting Vice-President and Provost, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

The following Executive Officer was absent:

Mr. Earl E. Lazerson, President, SIUE

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced the two new Student Trustees: Mr. Patrick Calvin from SIU at Edwardsville and Mr. Stan Irvin from SIU at Carbondale.

Mr. Elliott said that the executive session to follow this open meeting had been duly called and justified according to the Board's procedures. He moved that the executive session be held immediately with the Board to return to open meeting in approximately thirty minutes. He said that the purpose of

this closed meeting is to discuss matters involving the appointment, employment, or dismissal of employees or officers, with no final action to be taken, plus one item in regard to the acquisition of real estate. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. The Board went into executive session at 10:17 a.m.

At 10:55 a.m., the Chair declared the Board to be in open session.

Under Trustee Reports, Mr. Norwood reported that he had attended the SIUE commencement on June 12, 1981. He said that it had been held at the outdoor facility and the weather had cooperated. He said it was a beautiful ceremony.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on July 7, 1981. He said that Mr. Banda, Secretary, University Grants Commission, from Sri Lanka, was a visitor at the meeting and that Mr. Banda had been a visitor at the SIUC campus recently. He said that under the Financial Report, the IBHE had lapsed approximately \$65,000, which was about five percent of their budget, because they had some unfilled positions. Under the Report of Public University Program Review, he said that 37 programs throughout public higher education had been noted for additional review, six of which were located at SIU. Under the Higher Education Cooperation Act, he reported that SIUE would complete their library computerization, SIUC would get the second year of three years, and the SIU School of Medicine would get a one-year grant only. Also recommended for approval, he reported, was the Southern Illinois Cooperative Arts Project, which SIUC and SIUE would be participants with approximately twelve community colleges in Southern Illinois. Mr. Norwood said that the IBHE had approved the Chicago Area Health and Medical Careers Program, which would increase the qualified minority applicants in medical and other health-related fields. He reported that the Southern

Illinois Collegiate Common Market would have a proposed allocation of \$20,000 to continue its operations.

Mr. Norwood reported that under Capital Construction, the high priority would be energy conservation items during the next year. Under Legislative Report, he said that Dr. Wagner, Executive Director of IBHE, had remarked that the cooperation between the IBHE and the higher education community had been much better this year than it had been in any previous years. Mr. Norwood reported that Dr. Ronald Brady, Executive Vice-President of the University of Illinois, had given a presentation entitled, "Some Strategic Variables for University Planning in the Decade of the 1980's." He said that the report made an analysis of how the economic forecast would affect the State of Illinois and other states. He said that the presentation had been very interesting, stimulating, and thought-provoking, and he requested that copies be distributed to other members of the Board of Trustees.

Mr. Elliott made the following statement:

The University community has lost one of its strong supporters over a period of years. Robert L. Gallegly, better known to those of us who knew him very well, Bob, died on June 29, 1981. Seven years ago, Bob retired as the first Treasurer of Southern Illinois University. That was in 1974. He had been with SIU for 27 years. Bob had been active in the community in many other areas. He was past president and 30-year member of the Carbondale Lions Club. He was past treasurer of the SIU Foundation. He had been a member of the SIU Annuitants and the Alumni Association. He was a member and the treasurer of the First United Methodist Church and held a number of other offices here in Carbondale. Through his dedicated service and his professional skill and wisdom, Bob gained the high respect of all those throughout the State of Illinois who over the years were associated with him in matters involving University business and financial management in not only this System but involved in the relationship of higher education to state finances. Bob was one of those individuals that are the unsung heroes of this University System. If there is anything great about the SIU System, it is the people that make up this System. We have been through hard knocks over the years. The University has grown like Topsy, and has become a major university in the United States of America. Much of this is attributable to the dedication of many of the fine people in the University community who have stayed with it and have watched it

grow with joy and tender care. Many of these people have not gotten much recognition, but it has been one of the strongest things that you can say about this University community. Having been here longer than the other Trustees only gives me a chance to know more and to appreciate more the many fine people that are the real solid foundation of this University community, and Bob Gallegly typifies one of those. We were glad that he could have seven years of retirement and enjoy himself as much as he has. It is typical that he died at an Airstream Rally in Ames, Iowa. He loved his Airstream trailer, and he loved to go places and do that. I am sure he could not have picked a better activity in which he could have been engaged at that time. His survivors include one son, Tom Gallegly, one daughter-in-law, Judith Gallegly, and two grandchildren, Elizabeth Anne and Robert Thomas Gallegly, all of Carbondale. He was preceded in death by his wife, Wilma. The University community appreciates the dedication Bob gave while he was Treasurer and held other jobs at the University. We also join the family in their sorrow.

I move that a resolution of condolence be sent to the family.

The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Committee Reports, Mrs. Kimmel presented the following report for the Board's information:

EXECUTIVE COMMITTEE REPORT

By action at the May 14, 1981 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to approve plans and specifications and award contracts for Replacement of Heating and Cooling Piping, Schneider Hall, SIUC. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: REPLACEMENT OF HEATING AND COOLING PIPING, SCHNEIDER HALL "A" WING, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract for the first phase of a project to replace defective heating and cooling piping in Schneider Hall, Brush Towers Residence Halls, SIUC.

The estimated cost for "A" wing (the first phase) was \$150,000. The low bid was \$54,000. Bids were also taken on the remaining "B" and "C" wings, and the low bid for that work totaled \$141,000, for a total project bid of \$195,000. The estimated total cost was \$400,000. Funding for this project will be from the Southern Illinois University Housing and Auxiliary Facilities System, Repair and Replacement Reserve account.

Rationale for Adoption

Deterioration of the heating and cooling piping in Schneider Hall has progressed to the point that maintenance of comfortable room temperatures in many rooms has been interfered with. The Board of Trustees recognized the problem at its meeting of May 14, 1981 by giving project and budget approval to replace the defective piping in the entire building. The Board simultaneously authorized members of the Executive Committee to approve the plans and specifications and to award a contract for that portion of the work contained in "A" wing. Because of the need to keep the project on schedule, the request to approve the plans and specifications and to award a contract is made at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications for all portions of the project and recommends approval of them.

Subsequent to the Board's project approval, conditions in the construction market were highly conducive to the competitive bidding process. In an effort to take advantage of this condition, bids were also taken on the remainder of the building, "B" and "C" wings. Low bids for this remaining work totaled \$141,000 and were considerably below the estimates of \$250,000. The Board will be requested to approve the plans and specifications and to award a contract for this remaining work at the July 9, 1981 meeting.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC. Funding from the revenue bond reserve account has been approved by the Board Treasurer.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) Final plans and specifications for the "A" wing portion of the project, Replacement of Heating and Cooling Piping, Schneider Hall, SIUC, are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9.
- (2) A contract in the amount of \$54,000 be awarded to H & H Plumbing and Heating, Inc., Carbondale, Illinois, for the "A" wing portion of the project.

- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Vermilion Room of the Student Center at 8:00 a.m. that morning. He gave the following report:

At the meeting, the Committee approved the minutes of the meeting of June 11, 1981, reviewed the following items which appeared on the July agenda of the Board, and recommended that the items be included in the Board's omnibus motion:

- Item G - Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Roof Replacement, Science and Communications Buildings, SIUE
- Item I - Various Capital Projects for Fiscal Year 1982: Release of Funds, and Architectural and Engineering Selection
- Item L - Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1983: Capital Budget Requests
- Item N - Approval of Plans and Specifications and Award of Contracts: Parking Lot No. 63, SIUC
- Item O - Approval of Plans and Specifications and Award of Contract: Replacement of Heating and Cooling Piping, Schneider Hall "B" and "C" Wings, SIUC
- Item P - Approval of Plans and Specifications and Award of Contracts: Residence Halls Roof Replacements, SIUC

The Committee spent a great deal of time going over each of the requests in Item L - Capital Budget Requests, and as a result of that review the staffs will begin to merge these items and take into account comments that were made and the Committee will consider final approval of these submissions at the September meeting.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee did not meet this month, but would meet in September.

The Chair proposed, after discussion, that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, MAY, 1981, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the

month of April, 1981, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS
AND AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:
ROOF REPLACEMENT, SCIENCE AND COMMUNICATIONS BUILDINGS, SIUE

Project Background

The project for replacement of roofs on the Science and Communications Buildings is funded with a reappropriation of Capital Development Board funds as part of the SIU capital budget. This project, under CDB jurisdiction, will replace the existing roofs on these two buildings.

This project was approved on July 13, 1978, as part of the FY 1980 SIU capital budget request. On July 31, 1979, the Board, through the Architecture and Design Committee, recommended to the CDB that the firm of Hellmuth, Obata, and Kassabaum, St. Louis, Missouri, be employed as the architect for the project. Plans and specifications for the project have been filed with the Office of the Board of Trustees.

Action by the Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-030-016

Project Title: Roof Replacement

Date of Bid Opening: May 11, 1981, Springfield, Illinois

Engineer's Estimate: \$263,218

Identification of Low Bidder:

Roof Replacement: Lakeside Roofing Company Granite City, Illinois	
Roof Replacement Low Bid:	\$270,764
Contingency (8%)	21,701
Architect/Engineer Fees and Reimbursables	<u>37,535</u>
Total	\$330,000
Original Budget Approval	\$330,000

VARIOUS CAPITAL PROJECTS FOR FISCAL YEAR 1982: RELEASE OF FUNDS,
AND ARCHITECTURAL AND ENGINEERING SELECTION

Summary

Final action of the General Assembly and of the Governor on appropriation bills containing capital projects for Fiscal Year 1982 will probably not occur by the time of the July 9, 1981 Board meeting. The Capital Development Board and this Board do not meet in the month of August, and it is desirable to make provisions for interim action on certain projects prior to the September meetings of the two Boards.

The permissions requested--to request release of funds, and to recommend to the Capital Development Board architectural and engineering firms on those projects included in the various capital appropriation bills--will expedite some projects.

Rationale for Adoption

The first meeting of either this Board or the CDB Board to take place after approval of appropriation bills will probably be in early September. The September agenda of the Capital Development Board must be prepared some time in August, and some means to allow the various steps in completing a capital project to take place as soon as possible would allow many projects to be undertaken during a favorable climatic period.

Each project involved has been previously approved by this Board in the budget approval process, and in each instance involving design professionals the recommendations of the Architecture and Design Committee will be utilized.

Considerations Against Adoption

Action of the full Board in a regular session is always a preferable mode of operation, but the benefits of expediting the projects and cooperating with the Capital Development Board make this proposal feasible and valuable.

Constituency Involvement

This matter is initiated at the request of the Capital Development Board and the staffs at SIUC and SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Permission is granted to request a release of Capital Development Bond funds for selected capital projects contained in the regular and reappropriation bills for Fiscal Year 1982.
- (2) Permission is granted to identify selection of an architectural or engineering firm to the Capital

Development Board for any of the selected projects, with concurrence of at least two members of the Architecture and Design Committee.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1983: CAPITAL BUDGET REQUESTS

Summary

The formal RAMP documents for Capital Budget Requests are hundreds of pages long, and are composed of many tables that must reconcile among themselves. To provide the Universities as much time as possible to complete the RAMP documents, these preliminary University priority listings are shared with the Board so that the Board may express itself on the various projects and the initial priorities established for each project. The Board may expect a revised list of the projects prior to or at the July meeting as the respective Universities further evaluate cost estimates and needs.

As a result of reactions at the July meeting, a System-wide priority list will be prepared and submitted to the Board at the September meeting.

Summary of Fiscal 1983 Capital Budget Requests
(Thousands)

SIUE

Edwardsville	\$4,044.3	
School of Dental Medicine	921.3	
Energy Conservation	<u>497.5</u>	
SIUE Total		\$ 5,463.1

SIUC

Carbondale	\$3,791.8	
Food Production	2,712.8	
School of Medicine	3,188.0	
Energy Conservation	<u>1,459.2</u>	
SIUC Total		<u>\$11,151.8</u>
System Total		<u>\$16,614.9</u>

Incorporating changes resulting from Board action on this item, a System-wide priority listing will be prepared for consideration at the Board's September meeting.

Background Information

When the Board initially considers the capital budget at its July meeting, the budget is based on the best information available on appropriation approvals and subsequent action by the Governor. Certain changes might be made to the project list in the final version submitted in September because

of developments occurring after the July meeting. Other changes, technical in nature, might reflect suggestions made by other state agencies to enhance the proposed budget. Changes will also be made to reflect the best available cost estimates.

The Board should consider several factors in reviewing the proposed budget request. For Fiscal Year 1981, the amount approved in Springfield for SIU Capital Budgets is pleasing in the total dollar approvals because it includes the \$10,000,000 Multi-Purpose Facility at SIUE, and \$3,351,000 for Women's Gym at SIUC, but the rest of the budget without these projects might be looked upon as a pattern for the future. For remodeling and major upkeep of the entire investment of \$170,000,000 at SIUC in buildings and improvements, the total appropriation is only \$25,000. Except for the Multi-Purpose Facility, funding for other projects just did not materialize to assist in the major upkeep for the \$81,605,000 investment in buildings and improvements at SIUE. The SIU System was fortunate to secure what it did, and is appreciative that a few dollars are made available for maintenance in the operating budget.

Three considerations seem to prevail in Springfield:

1. The recession suggests that expenditures for capital facilities and expansion of debt service expense for buildings in higher education should be avoided.
2. Higher education is facing a period of shrinking and controlled enrollments, and can get by with existing or reduced facilities.
3. Any funds available should be used for conservation of energy with its usual short-term recovery of investment.

The anticipated Capital appropriations for Fiscal Year 1982 reflect the above philosophies, and the total dollars anticipated for the System are \$1,092,800. This amount covers the following items:

Equipment Davies Gym	\$300,100	
Underground Electric System	<u>287,500</u>	
Total SIUC		\$ 587,600 (CDB)
Improved Chilled Water Line	\$224,000	
Air Filter and Volatile Storage	<u>86,000</u>	
Total SIUE		\$ 310,000 (CDB)
SIUC - Springfield Medicine		
Energy Management System	\$141,800	
Heat Runabout Recovery	24,600	
Localized Fume Hood Controls	<u>28,800</u>	
Total S.M.		\$ <u>195,200</u> (G/R)
System Total		<u>\$1,092,800</u>

Historically the pattern of capital budgets requests and actual appropriations is as follows:

(Thousands)

<u>Year</u>	<u>Amount Requested</u>	<u>Amount Appropriated</u>	<u>Percent Realized</u>
Fiscal Year 1971	\$ 68,993.7	\$ 5,889.9	8.5
Fiscal Year 1972	106,155.0	5,111.0	4.8
Fiscal Year 1973	46,235.0	12,496.6	27.0
Fiscal Year 1974	36,007.3	475.0	1.3
Fiscal Year 1975	49,299.2	4,295.0	8.7
Fiscal Year 1976	49,036.6	10,574.6	21.6
Fiscal Year 1977	50,131.1	877.0	1.7
Fiscal Year 1978	97,988.0	5,378.0	5.5
Fiscal Year 1979	74,469.4	12,873.1	17.3
Fiscal Year 1980	48,836.9	7,877.5	16.1
Fiscal Year 1981	40,933.2	14,417.2 ⁽¹⁾	35.2
Fiscal Year 1982	<u>23,113.2</u>	<u>1,092.8⁽¹⁾</u>	<u>5.0</u>
Average	\$ 57,599.8	\$ 6,779.8	11.8

⁽¹⁾ Estimated amount of appropriation for Fiscal Year 1982.

Capital Budget Requests for Fiscal Year 1983
(In Priority Order by University)

(Thousands)

SIUE

Regular Capital Projects

<u>Project Description</u>	<u>Request</u>
1. Multi-Purpose Facility - Equipment and Site	\$1,021.2
2. Dental Education Facility I - Planning	766.1
3. E. St. Louis Center - 6th Floor Remodeling	942.1
4. SR ³ - Minor Remodeling - Dental School	155.2
5. Wagner Building - Remodeling	736.4
6. Relocate Service Drives - Site	933.6
7. Replace Roofs - Rendleman & Supporting Services	<u>411.0</u>
Regular Capital Projects Total SIUE	<u>\$4,965.6</u>

Brief Description of Project

- | | | |
|----|--|-----------|
| 1. | <u>Multi-Purpose Facility/Equipment and Site Improvements</u> | \$1,021.2 |
| | This request is for \$921,500 for durable movable equipment and \$99,700 for site improvements. Equipment to be purchased includes the items not installed by contractors during construction, and equipment for classrooms, offices, sports areas, and special purpose rooms. | |
| 2. | <u>Planning Funds for Phase I of a Permanent Dental Education Facility/Planning</u> | \$ 766.1 |
| | This request is for architect's fees, plus reimbursables, for planning the first phase of a permanent facility, consisting of instructional laboratories and classrooms totaling 36,200 NASF. Construction cost for the first phase is estimated to be \$10,441,563. | |
| 3. | <u>E. St. Louis Center - Remodel 6th Floor/Remodeling and Rehabilitation</u> | \$ 942.1 |
| | The 7th floor of the building is currently partially remodeled and is used by the Performing Arts Training program. This request is for funds to remodel certain areas on the 7th floor and all of the 6th floor for use by this program. It includes \$21,400 for movable equipment. | |
| 4. | <u>Minor Renovation - School of Dental Medicine/Remodeling and Rehabilitation</u> | \$ 155.2 |
| | Included in this proposal are funds for repairs to roofs, installation of insulated siding, renovation of plumbing, heating and air-conditioning systems, installing new electrical panels, and remodeling the electrical distribution system. | |
| 5. | <u>Remodeling Wagner Service Center Buildings/Remodeling and Rehabilitation</u> | \$ 736.4 |
| | This request is for extensive renovation of heating, ventilating and air-conditioning systems; for roof replacements, exterior masonry repair and tuckpointing; for renovation of restrooms, acoustic ceilings, structural replacements, and remodeling of electrical systems in all of the eight buildings. | |
| 6. | <u>Relocate Service Drive to Library, and Construct New Service Drive and Loop for Multi-Purpose Facility/Site Improvements</u> | \$ 933.6 |
| | In anticipation of increased traffic on Circle Drive when the Multi-Purpose Facility is completed, the Library Service Drive will be relocated, and a branching road from the service | |

drive will be constructed to connect with Circle Drive opposite from Whiteside Drive, and a loop at the Multi-Purpose Facility will be built to provide parking spaces for team buses and handicapped persons.

The relocated Library Service Drive will require a bridge over the Trace, with estimates of \$147,000 for the drive and \$112,000 for the bridge. The cost of the new branching road to Circle Drive is estimated at \$432,600, plus \$112,000 for a bridge over the sidewalk planned between the Science Building and the Multi-Purpose Facility. The access parking loop is estimated at \$130,000.

- 7. Replacement of Roofs, Rendleman and Supporting Services Buildings/Remodeling and Rehabilitation \$ 411.0

This project will complete the program of replacement of core campus building roofs that were damaged by hail and deterioration caused by the severe cold winters of several years ago.

Energy Conservation

- 1. Remodeling for Energy Management/Remodeling and Rehabilitation \$ 497.5

This proposal includes funds for storm windows and aluminum siding for Edwardsville tract houses, and for installation of central air-conditioning systems in eight of the tract houses. Funds are requested for insulation and aluminum siding for three converted residences at Alton that serve as faculty office buildings for Biomedical Science, Surgical Specialties, and Pediatric and Orthodontic faculty members. Also included is a request for funds for storm windows for all buildings at Wagner, and for installing insulated ceilings in Buildings 192, 193, and 194. The total of \$497,500 includes escalation, contingency, and architect's fees.

Energy Conservation Total SIUE \$ 497.5

SIUCRegular Capital Projects

<u>Project Description</u>	<u>Request</u>
1. Property Acquisition - Springfield Medical	
Land	\$2,360.0
Planning	<u>400.0</u>
	\$2,760.0
(If not approved, see comment on alternate in Project Description)	
2. Pulliam Hall - Remodeling	
Planning	188.0
3. Replace Underground Electric, II	
Utilities	375.0
4. SR ³ - Minor Remodeling - Carbondale	1,843.1
5. Library Storage Facility Planning	105.0
6. Handicapped Access - Medical School	
Life Science I - Carbondale	
(a) Approach slab east side	\$ 3.7
(b) Renovate two restrooms	30.1
(c) Modifications to elevator	25.0
(d) Modify X-ray view window	4.2
(e) Install visual fire alarms	<u>11.7</u>
	74.7
7. Handicapped Access - Medical School	
Wheeler Hall - Carbondale	277.3
8. SR ³ Handicapped Access - Carbondale	
Campus - Various buildings	580.7
9. Library Air-Conditioning Rehabilitation	700.0
10. Wheeler Hall Remodeling - Medical School	
Carbondale	<u>76.0</u>
Regular Capital Projects Total SIUC	<u>\$6,979.8</u>

Brief Description of Project

1. A. Property Acquisition - Springfield - Land \$2,360.0

This request is for funds to purchase 1.7 acres of land with buildings totaling approximately 50,000 GSF. The land is located on the northeast corner of the present medical school property. The FY-82 request was for \$2,000,000. The increase is due to escalation in land values.

B. Property Acquisitions - Springfield - Planning \$ 400.0

This request is for planning funds for the remodeling of the facilities contained in the request above. The FY-82 request was for \$340,000 and the increase is again due to escalation of land values.

Alternate - Clinical Support and Services Facility
Springfield - Planning \$ 611.6

Should the above items not be approved, this item is substituted. This request is for planning funds for the addition of the 5/6 of the building which was requested in FY-81 and again in FY-82 RAMP. This facility is to be located immediately west of the present Medical Instructional Facility.

2. Pulliam Hall Remodel/Planning \$ 188.0

These funds would provide for the initial phases of planning, schematic design and definitive design. The total project budget is presently estimated at \$9,345,900. A general remodeling of the building is necessary to improve its utilization from its original design as a teacher training facility, or University School, to a facility housing approximately one-half of the offices, classrooms, and laboratories of the College of Education. The original plans provided for the return of the rented buildings, College View, to its owners but other space problems have caused the building to be retained. The budget breakdown is:

A & E	\$ 715,200
Remodeling	7,252,600
Utilities	656,900
Site	38,600
Equipment	<u>682,600</u>
 Total Cost	 \$9,345,900

3. Replace Underground Electric, II/Utilities \$ 375.0

This is the second of four requests to replace a major portion of the underground electrical cable. Much of the cable has an expected life of 15 to 20 years, but is actually 20 to 30 years old. Emergency power outages due to cable failure will be significantly reduced by this program. The estimated cost of all four phases is \$1,000,000.

4. SR³ - Minor Remodeling \$1,843.1

This total request includes eighteen separate requests. The highest priority is for \$560,000 for new roofs on all or parts of ten permanent campus buildings. A complete listing of projects:

a. Roof replacement	\$560.0
b. Fire alarm rehabilitation	200.0
c. New fire-rated vault for Micrographics	25.0
d. Rehabilitate 3,500 ton turbine, sub-central chilled water system	141.7
e. Woody Hall, remodel lower level "B" wing for Bursar's Office	96.3
f. Communications Building, theater stage and lighting system rehabilitation	103.0
g. Pulliam Hall, ground fault electrical protection, P.E. wing	19.0
h. Wham Building, replace cooling tower	51.5
i. Communications Building, install electrical feed loop	25.7
j. Lindegren Hall, install emergency generator	51.5
k. Morris Library, connect to chilled water central system	128.8
l. Install covers over existing cooling towers	64.4
m. Steam Generating Plant, install personnel lifting hoist	32.5
n. Shryock Auditorium, complete stage rigging and Cyclorama	90.7
o. Lawson Hall, lighting upgrade and repair	150.0
p. Anthony Hall, update air- conditioning system	103.0

5. Library Storage Facility/Planning \$ 105.0

This request provides funds for the architecture and design work for a proposed prefabricated metal storage facility of 30,000 sq. ft. to be located on McLafferty Road near the University Press building. The proposed budget is:

A & E	\$ 105,000
Construction	1,116,000
Equipment	325,000
Site	50,000
<u>Total Cost</u>	<u>\$1,596,000</u>

6. Handicapped Access Life Science I - Carbondale Remodeling and Rehabilitation (School of Medicine) \$ 74.7

This request is for a number of minor modifications in order to complete the accessibility of the building by the handicapped. The modifications consist of rebuilding the approach slab for east entrance, \$3,700; renovating the two restrooms, \$30,100; modifications to the existing elevator, \$25,000; addition of X-ray viewing window, \$4,200; and addition of visual fire alarms, \$11,700.

7. Handicapped Access Wheeler Hall - Carbondale Remodeling and Rehabilitation (School of Medicine) \$ 277.3

Wheeler Hall is presently inaccessible by the handicapped. The funds contained in this request will remedy this problem. The items involved consist of a three-story tower with an elevator, a ramp, addition of an alarm system, emergency lighting, modification of restrooms, and addition of handicapped-accessible water fountains. While the remodeling of the entire building is necessary, the higher cost of the total project might jeopardize the accessibility portion which is needed immediately.

8. SR³ - Handicapped Access/Remodel - Carbondale \$ 580.7

This project includes seven separate projects designed to improve access to campus facilities by handicapped persons. These projects are developed from a campus inventory by the Section 504 Campus Evaluation Committee. The projects provide an elevator in Altgeld Hall, corrections in various instructional laboratories, widening of doors, restroom modifications, curb cuts and ramps.

9. Library Air-Conditioning Rehabilitation/Remodeling \$ 700.0

This request will provide funds to replace the 400 ton steam absorption machine. Excessive wear and advanced age are causing very high maintenance costs.

10. Wheeler Hall Renovations - Planning (School of Medicine) \$ 76.0

This request is for funds to plan for the major renovations of this facility. The facility has undergone a number of minor changes during its nearly 80 years of service but much more is needed. The heating system needs to be totally renovated, central air-conditioning should be added, the electrical wiring should be modernized, and the building in general should be upgraded to make the facility more usable. The budget breakdown is:

A & E	\$ 76,000
Remodeling	1,134,100
Equipment	140,500
Utilities	<u>129,000</u>
Total Cost	\$1,479,600

Energy Conservation

1. Energy Management System - Springfield - School of Medicine	\$ 167.3
2. Heat Recovery System - Springfield - School of Medicine	34.0
3. Fume Hood Controls - Springfield - School of Medicine	34.0
4. Energy Management System Phase II - Carbondale	598.2
5. Energy Management System Phase III - Carbondale	546.2
6. Attic Insulation	<u>79.5</u>
Energy Conservation Total SIUC	<u>\$1,459.2</u>

Project Description

1. <u>Energy Management System - Springfield - Remodeling</u>	\$ 167.3
Provides funds for a computer-based energy management system for the Medical Instructional Facility with the capability of handling additional facilities when they become available. The estimated payback period is two years.	
2. <u>Heat Recovery System - Springfield - Remodeling</u>	\$ 34.0
Attach a run around heat recovery system to the supply and exhaust units for the Vivarium. The estimated payback period is two years.	

- | | | |
|----|--|----------|
| 3. | <u>Fume Hood Control - Springfield - Remodeling</u> | \$ 34.0 |
| | Modify the controls of existing fume hoods in the Medical Instructional Facility so that they can be turned off at the hood. | |
| 4. | <u>Energy Management System, Phase II/Remodeling</u> | \$ 598.2 |
| | Replace the obsolete CCUC and System 7 controls in ten campus buildings and connect them to the new "Series I" utility control: Wham, Anthony, Communications, Parkinson, Life Science II, Neckers, Steam Plant, Lawson, and Morris Library. The estimated payback period is five years. | |
| 5. | <u>Energy Management System, Phase III/Remodeling</u> | \$ 546.2 |
| | Extend the new Series I utility control to eight buildings: Altgeld Hall, Allyn, Shryock, Wheeler, Service Shop I, Lindegren Hall, Woody Hall, and Davies Gym. The estimated payback period is five years. | |
| 6. | <u>Attic Insulation/Remodeling</u> | \$ 79.5 |
| | Install new and/or additional blown-in attic insulation in six buildings: Altgeld, Allyn, Parkinson, Anthony, Shryock, and Wheeler. The estimated payback period is five years. | |

Food Production and Research

- | | | |
|----|---|------------------|
| 1. | Livestock Teaching and Research I, Buildings | \$ 688.4 |
| 2. | Livestock Teaching and Research II, Buildings | 639.5 |
| 3. | Animal Waste Disposal, Site | 425.0 |
| 4. | Ag Research Support Units, Buildings | 682.1 |
| 5. | Ag Building Addition, Planning | <u>277.8</u> |
| | Food Production and Research Total | <u>\$2,712.8</u> |

Project Description

1. Livestock Teaching and Research Facilities, Phase I \$ 688.4

This project is composed of four parts. A new dairy calf barn, a new swine finishing facility, a new horse shelter, and remodeling at the beef center are all needed to replace and improve present facilities which are in dilapidated condition and very inadequate for the demands of modern production technology. The budget breakdown is:

A & E	\$ 77,500
Construction	413,000
Remodeling	104,400
Equipment	28,400
Utilities	20,800
Site	<u>44,300</u>
Total Cost	\$688,400

2. Livestock Teaching and Research Facilities, Phase II \$ 639.5

This project is composed of three parts. A new beef finishing facility, a new swine breeding facility, and a new laying unit and brooder house at the poultry center. The present facilities have deteriorated significantly due to age and must be replaced. The budget breakdown is:

A & E	\$ 53,200
Construction	452,800
Equipment	66,700
Utilities	29,800
Site	<u>37,000</u>
Total Cost	\$639,500

3. Animal Waste Disposal/Site \$ 425.0

Because of current violations and possible damages, corrections must be made at the farms in order to properly drain and contain animal wastes. Waste detention ponds are to be constructed to prevent drainage from sloping lots from flowing into nearby creeks at the Swine and Beef Centers.

4. Ag Research Support Units/Buildings \$ 682.1

The request provides new facilities for five farm programs. A pesticide storage area at the Agronomy Center, machine storage facilities at the Belleville Research Center and at the Agronomy Center, a crop irrigation system at Belleville, and additional greenhouses at the Horticulture Center are needed to accommodate the expanding research work. The budget breakdown is:

A & E	\$ 71,800
Construction	552,100
Equipment	24,600
Utilities	11,200
Site	<u>22,400</u>
Total Cost	\$682,100

5. Ag Building Addition/Planning \$ 277.8

This addition will house the Agriculture Mechanization Program and the Meats Facility. The budget breakdown is:

A & E	\$ 277,800
Construction	2,962,400
Equipment	144,300
Utilities	129,800
Site	<u>65,000</u>
Total Cost	\$3,579,300

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That preliminary Capital Budget Requests aggregating \$16,614,900 for Fiscal Year 1983 be and are hereby approved, with the understanding that prior to approval of a System-wide priority listing in September, technical and priority changes will be permitted.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS:
PARKING LOT NO. 63, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contracts for resurfacing Parking Lot No. 63, SIUC.

The engineer's estimate for this work was \$150,000. The low bids totaled \$103,404.50. Gualdoni Electric Service, Inc., Murphysboro, Illinois, was the low bidder on the electrical work at \$16,285. Three Star Construction

Co., Marion, Illinois, was the low bidder on the general construction at \$87,119.50. Funding for this project will come from traffic and parking revenue through the Parking Facilities account. Appropriated funds will not be required.

Rationale for Adoption

At its meeting on April 9, 1981, the Board of Trustees gave project and budget approval for improvements to Parking Lots No. 18 and No. 63. Approval was given to use Physical Plant Engineering Services to provide the plans and specifications. The Illinois Board of Higher Education has approved these projects.

Bids for Lot No. 63 were received on May 28, and all bids were within the budget estimates. In order to complete this project during the summer months, this proposal to award contracts is presented at this time.

This lot is located northeast of and adjacent to the Lesar Law Building and has 248 spaces.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends approval of them.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the campus Traffic and Parking Committee, the Vice-President for Campus Services, the Assistant Treasurer, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contracts to resurface, restripe, and make other improvements to Parking Lot No. 63, SIUC, be awarded to Gualdoni Electric Service, Inc., Murphysboro, Illinois, in the amount of \$16,285 for the electrical work, and to Three Star Construction Co., Marion, Illinois, in the amount of \$87,119.50 for the general construction work.
- (2) Final plans and specifications for the resurfacing of Parking Lot No. 63 are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.

- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
REPLACEMENT OF HEATING AND COOLING PIPING, SCHNEIDER HALL
"B" AND "C" WINGS, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract to replace defective heating and cooling piping in "B" and "C" wings of Schneider Hall, Brush Towers Residence Halls, SIUC.

The estimated cost for "B" and "C" wings was \$250,000. The low bids totaled \$141,000. The estimated entire project cost was \$400,000. The low bids for the entire building totaled \$195,000. Funding for this project will be from the Southern Illinois University Housing and Auxiliary Facilities System, Repair and Replacement Reserve account.

Rationale for Adoption

The Board of Trustees recognized the problem of deterioration of the Schneider Hall heating and cooling piping at its May 14, 1981 meeting. Project and budget approval were given at that time along with authorization for the members of the Executive Committee to approve plans and specifications and to award a contract for the "A" wing portion of the project. Favorable bids have been taken and the members of the Committee are proceeding as authorized.

Subsequent to the Board's project approval, conditions in the construction market were highly conducive to the competitive bidding process. In an effort to take advantage of this condition, alternate bids were also taken on the remainder of the building, "B" and "C" wings. Low bids for this remaining work totaled \$141,000, considerably below the estimates of \$250,000. Because adequate funding is presently available, the award of contract for "B" and "C" wings is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications for all portions of the project and recommends approval of them.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of

the Physical Plant, SIUC. Funding from the revenue bond reserve account has been approved by the Board Treasurer.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Final plans and specifications for the replacement of heating and cooling piping, Schneider Hall, SIUC, are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (2) A contract in the amount of \$141,000 be awarded to H & H Plumbing and Heating, Inc., Carbondale, Illinois, for the "B" and "C" wings portion of the project.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS: RESIDENCE HALLS ROOF REPLACEMENTS, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contracts for the replacement of roofs on six buildings in the Southern Hills Family housing area, and on four buildings in the Thompson Point Residence Halls housing area, SIUC.

The estimated cost for the six buildings in Southern Hills is \$110,000 and the estimated cost for the four buildings in Thompson Point is \$100,000, for a total project estimate of \$210,000. The low bid for Southern Hills is \$89,815, and the low bid for Thompson Point is \$100,500, for a total cost of \$190,315. Funding for these contracts and the contingency will come from the Southern Illinois University Housing and Auxiliary Facilities System, Repair and Replacement account. Appropriated funds will not be used.

Rationale for Adoption

At its meeting on June 11, 1981, the Board of Trustees gave project and budget approval to replace badly deteriorated roofs on six buildings in the Southern Hills Family housing area. These six buildings represent the third and last phase of a two-year plan to replace the roofs on all seventeen buildings in this area. The roof replacements requested herein are on buildings #117, #123, #124, #129, #131, and #135.

The roofs on Bailey Hall, Bowyer Hall, Pierce Hall, and Steagall Hall in the Thompson Point Residence Halls housing area have also deteriorated,

and approval of roof replacements for these buildings is requested at this time.

This project does not require approval of the Illinois Board of Higher Education because it is a maintenance and repair project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC. Funding from the revenue bond reserve account has been approved by the Board Treasurer.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the roofs on buildings #117, #123, #124, #129, #131, and #135 in the Southern Hills Family housing area, SIUC, be and is hereby awarded to Mangrum Roofing Co., Mayfield, Kentucky, in the amount of \$89,815.
- (2) The contract to replace the roofs on Bailey Hall, Bowyer Hall, Pierce Hall, and Steagall Hall in the Thompson Point Residence Halls housing area, SIUC, be and is hereby awarded to Mangrum Roofing Co., Mayfield, Kentucky, in the amount of \$100,500.
- (3) Final plans and specifications for the roof replacements on buildings #117, #123, #124, #129, #131, and #135 in the Southern Hills Family housing area, and on Bailey Hall, Bowyer Hall, Pierce Hall, and Steagall Hall in the Thompson Point Residence Halls housing area, SIUC, are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, May, 1981, SIUC and SIUE; the reception of Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Roof Replacement, Science and Communications Buildings, SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, but not the Leave of Absence with Pay for George R. Mace; Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held June 11, 1981; Various Capital Projects for Fiscal Year 1982: Release of Funds, and Architectural and Engineering Selection; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1983: Capital Budget Requests; Approval of Plans and Specifications and Award of Contracts: Parking Lot No. 63, SIUC; Approval of Plans and Specifications and Award of Contract: Replacement of Heating and Cooling Piping, Schneider Hall "B" and "C" Wings, SIUC; and Approval of Plans and Specifications and Award of Contracts: Residence Halls Roof Replacements, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

SUPPLEMENT TO CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - CARBONDALE

I. The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Leave of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and % Salary</u>
Mace, George R.	Professional Development	Office of Vice President for University Relations	To serve as executive consultant to Am Council on Educ	6/15/81-6/15/82 100%

The Chair recognized Mr. Charles McCaughan, who had petitioned the Board to be on the agenda concerning this matter of paid leave for Dr. George Mace. Mr. McCaughan said that he would like to read into the minutes a letter addressed to the Chairman of the Board of Trustees of Southern Illinois University, dated July 9, 1981, signed by him and from the people because he was a representative for the 1,242 people who signed the petition. He also wanted to read the heading on the petition, copies of which were distributed to the members of the Board. He read the following letter:

The attached packet contains signatures of 1,242 very concerned Illinois taxpayers. Their concern is regarding questionable excessive expenditures at S.I.U.

The administration has attempted on one hand to justify the paying of salaries to administrators while on leave of absence; on the other hand they have used inflation as a justification to raise tuition and housing fees, and to hold down cost of living raises on campus that are equal to cost of living increases.

The two ideas are simply not compatible. To pay money unnecessarily on a chance that "may" benefit education and turn right around and raise the tuition and housing costs so high that an education is unattainable, are contrary to each other.

As representative for the concerned people who have backed this petition we feel strongly that with economics the way they are in our country, the Board of Trustees should seriously consider rejecting this unproductive and unnecessary type of expenditure.

We also feel we, as taxpayers, deserve answers to some very pertinent questions.

1. Did Dr. Mace resign?
2. What type of leave of absence could he be granted since he had resigned the position?
3. When a person resigns from a position how can he carry the benefits of that position with him, much less a full year's salary? That is not good business regardless of whether the corporation is public or private.

We feel that if this type "deal" with pay were to be granted it would cost much more than the actual \$50,000 salary mentioned. Advancement of Dr. Hindersman to acting Vice-President will cost an additional \$2,400 a year. A vacancy will then have to be filled in

the Department of Marketing at an unknown rate. (If left vacant, it would appear to mean that the position Dr. Hindersman vacated may have been unnecessary to begin with, as seems to be in the case of Dr. Brown who has requested a five month sabbatical.)

If this type of waste continues we could waste away an entire University.

Mr. McCaughan then read the following petition:

We the undersigned residents of the State of Illinois being concerned supporters of Southern Illinois University hereby petition the Board of Trustees of Southern Illinois University and request that the Board of Trustees, having been appointed to administer Southern Illinois University on behalf of the People of the State of Illinois, refuse to authorize the payment of public funds to any officer or employee as a condition of or in exchange for that officer or employee submitting a resignation. Specifically, we the undersigned oppose the expenditure of public funds for non-accrued and non-earned salary. In plain and simple terms we hereby express our opinion to be: NO WORK NO PAY, and we implore the Board of Trustees not to make an illegal and immoral gift of public money to any person.

Mr. McCaughan referred to budget figures taken from 1978 records of the American Council on Education. He said that it seemed to him that it was a pretty good budget. He said that he was not arguing with what the Council does or how it benefits or who it benefits--he had no idea. He said he could not find anything that a consultant at \$50,000 a year could ever do to benefit this University that much nor the people of Illinois, and he could not get a justification from the University as to what this man was supposed to be doing. He said that he could not get Dr. Mace's contract. He pointed out that the 1964 ruling of the Attorney General said that the University of Illinois, which covered this University too, claimed a public corporation so that the State's Attorney's office and the Attorney General would not have to work their lawsuits, but in reading the Constitution which passed in 1970, he said that it stated that a university is a state agency which does come under the open records law and which qualified him to examine contracts that were signed by and between the University and personnel or the University and a contractor.

President Somit responded to Mr. McCaughan by saying that Dr. Mace did resign as Vice-President. In answer to what type of leave of absence could he be granted since he had resigned the position, President Somit replied that under existing policy, Dr. Mace was eligible for one of two types of leaves. He said that as an outgoing administrator, he was eligible for a professional development leave; as a tenured faculty member, he was eligible for a sabbatical leave. He pointed out that Dr. Mace resigned as Vice-President but still retained his post as a tenured faculty member. In response to Mr. McCaughan's third question regarding when a person resigns from a position how can he carry the benefits of that position with him, much less a full year's salary, President Somit said that the policies of SIU in this respect were pretty much consistent with those of almost every other major university. He commented that since he did not have any hand in shaping these policies, he could say with some objectivity that he thought that they were sound policies. He said that the overwhelming majority of universities now provided sabbatical leaves for the teaching and research faculty members and professional development leaves for those who had held administrative positions. He said that the basic justification for the widespread policy was quite simple--the employee benefits in terms of increased professional skills and exposure to new ideas and to developments elsewhere, and more important, the institution benefits from the employee's expanded expertise and exposure to new ideas. He added that in the case of administrators, the enriched professional contacts of the returning administrator were beneficial to the institution. He said that Dr. Mace's service with the American Council on Education would be a variant of the ACE Fellowship Program in which about 40 major institutions annually gave a year's leave to one of their administrative staff for similar professional enrichment, and these institutions would not have given these leaves or continue to give them if they found it was not advantageous to the institution.

President Somit said that after eighteen years of service, Dr. Mace requested to assume a one-year position with the American Council on Education. He said that the ACE was undoubtedly the most influential policy-recommending body for higher education in the United States, and it had invited Dr. Mace to be an executive consultant on the newly-established Commission on Higher Education Issues. He pointed out that the stature of the ACE and the importance of the new Commission left very little question that both Dr. Mace and SIUC will gain from his participation in the Commission's activities. He said that the experience, knowledge, and contacts he will gain will be extremely beneficial to the University, and he hardly needed to comment on the advantage to the institution of having one of our own people so closely involved with the formation and recommendation of major policy questions for the 1980's.

President Somit stressed the fact that Dr. Mace will not receive any compensation from the ACE; that the cost of relocation for the year and other related expenses would be borne by Dr. Mace.

President Somit referred to the matter of access to Dr. Mace's contract. He said that the Legal Counsel had informed him that it was a matter of institutional policy, which he wanted to look into, that such contracts were regarded as a matter of private concern. He wanted to explore whether this policy should hold in this particular case. With reference to a contract between ACE and Dr. Mace, President Somit said that Mr. McCaughan would have to get that information either from the ACE or Dr. Mace. President Somit said that in discussions with the ACE, they had been very explicit on the matter of their inability to pay him other than the normal business expenses incurred, such as, telephone, office, et cetera.

Mr. Rowe wanted to say only briefly that we could thank any citizen when they raised an issue. He said that this issue had come up in his mind

and he was not satisfied, but he blamed himself as much as anyone else that we do not have a firm enough policy on administrative leaves. He said that he was not going to try and impose on the administration ex post facto a new rule when in effect these kinds of leaves have been imposed in the past. He suggested that the subject be looked into and he had thought so before this issue was brought forth. He said that Mr. McCaughan had done a couple of servants of this University a grave injustice; namely, Dr. Brown and Dr. Hindersman, when they were slandered by him and it was most unfortunate. On the other hand, he said he was indebted to Mr. McCaughan for raising the question on the policy. He moved adoption of the item. The motion was duly seconded.

Mr. Irvin said that the quality of education, the images of SIU, and the resources were going to be his concern this year, and he hoped the events of today would not be forgotten in light of these matters. He said that approval of this matter was a mistake.

Mr. Calvin agreed with Mr. Irvin's remarks, and said that he could not with full conscience vote for the year's salary for Dr. Mace.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who said that the GSC was concerned with the negative impact this action would have on the image of our institution in the community and in the state. She said that it was unique, perhaps, to allow constituency input into a request for a paid leave; however, she believed that this was a unique case, one shrouded by many questions and doubts.

Mr. Elliott appreciated the input from the Graduate Student Council. He said that indeed personnel matters were extremely complex and sensitive, and that the Board was faced with arguments from both sides. He said in these hard situations the Board many times finds itself needing to rely on the judgment of the professionals who are the administrators involved, and obviously President

Somit had thought through the matter very clearly and completely as indicated by his remarks. Mr. Elliott said from his standpoint, although he understood the negatives that had been raised, that he, being from a non-professional field, as a Board member ought to support the judgment of a trained, experienced administrator.

The Chair recognized Mr. Todd Rogers, President, SIUC Undergraduate Student Organization, who stated that the USO had concerns about this decision. He said that the matter was approached not as a personnel matter but as a policy decision made to pay an administrator while on a leave of absence. He said that the hours of the Library might have to be cut because of dwindling funds and it was clear that this University was in financial trouble. For this reason, he said that we could not pay the \$50,000 for administrative salaries that would not directly benefit SIU because SIU could not afford to and neither could its student body.

Student Trustee opinion in regard to this motion was indicated as follows: Aye, none; nay, Patrick Calvin, Stan Irvin. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The Chair stated that with regard to Mr. Rowe's suggestion that the policy be looked into, with the leave of the Board, he would consult with individual Board members as to the policy and will consult with the Chancellor and will see about the policy being modified.

Under Reports and Announcements by the President, SIUE, Acting President Beard said that he was pleased to announce that President Lazerson would be back on the SIUE campus next week. He also announced that the appointment of Dr. Herbert C. Butts as Dean of the School of Dental Medicine would be recommended to the Board at a later date.

The following matter was presented:

RAMP GUIDELINES FOR FISCAL YEAR 1983

Guidelines necessary to develop the RAMP (Resource Allocation and Management Program) submission for Fiscal Year 1983 are herewith presented for Board review and approval. The guidelines include the percentage increments for salary and price increases. They specify the funding levels for operation and maintenance of new space and for new and expanded and improved program requests and other special items. Additionally, they contain a salary catch-up plan for faculty, administrative-professional staff, and Civil Service employees. At the Board's September meeting, the RAMP request will be submitted for approval in summary form, prior to its October 1, 1981 presentation to the Illinois Board of Higher Education.

The guidelines were developed concurrently with University plans for new and expanded and improved programs and other special items. Building on the successful efforts employed in preparing previous requests, members of the Chancellor's staff met separately with SIUC and SIUE officers to discuss budget guidelines and funding requests for programs and other special items. In early May, after further discussions and a review by the Chancellor and his staff of the various elements which make up the operating budget request, the Chancellor proposed to the Presidents a set of decision rules and percentages or dollar amounts for each element in the request. The decision rules are:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available. Documentation for determining salary and general price requests will come from our analysis of inflation projections made by Chase Economics, Data Resources Incorporated, and any other reliable projections we can obtain.
2. With respect to library materials and utilities, we should also practice documentation of need, relying upon demonstrable University experience and written comments from suppliers and local utilities.
3. Any new request for operation and maintenance funds for new space should be based on projected need.
4. The funding requested for the combination of new and expanded programs and all other special items should not exceed 2.75 percent of the previous year's total appropriated base (excluding retirement contributions). Initiatives up to 3.0 percent might be allowed if sufficiently strong documentation is provided.
5. From time to time we may wish to make a sizable request which is not covered by the first four principles. Any such request must have a clear rationale and be fully documented. (An example of such a request is the salary catch-up plan for faculty, administrative-professional staff, and certain Civil Service employees incorporated in this FY-83 request.)

Applying these decision rules results in a budget request (exclusive of the salary catch-up request) for new operating funds for SIUC of \$14,436,800, or 13.0 percent; for SIUE of \$5,455,300, or 11.9 percent; for the Office of the Chancellor of \$86,800, or 9.0 percent; a total for the System of \$19,978,900, or 12.7 percent. Each element of the budget request is discussed separately below and combined in tabular form in Exhibit A.

Salary Increases

Recommendation:

9.5 percent for all employees

Rationale:

Chase Econometrics and Data Resources Incorporated currently project an inflation rate for Fiscal Year 1983 of about 9.1 percent. The proposed request is slightly higher because the salary component is normally slightly higher than the total inflation figure.

Price Increases

Recommendations:

8.0 percent for general price increases

15.0 percent for SIUC, 22.0 percent for SIU School of Medicine, and 14.7 percent for SIUE for library materials price increases

19.9 percent for SIUC, 18.4 percent for SIU School of Medicine, and 15.1 percent for SIUE for utility price increases

Rationale:

The recommendation of 8.0 percent for general price increases is based on the projected inflation rate noted above. Because higher increase items such as salaries, library materials, and utilities are not part of this calculation, the figure is below the projected 9.1 percent increase in inflation.

The recommendations for library materials are based on the Universities' purchasing experiences and projections of future costs.

The recommendation of 19.9 percent, 18.4 percent, and 15.1 percent for utilities is based upon the projected increases as documented by the Universities. Because of the uncertainty of national energy policies and their impact upon energy supplies and rate makers, prediction of utility price changes is even more difficult than prediction of general price increases. Higher education utility costs, however, have more than doubled in the past five years. The IBHE has recognized the budgetary significance of this problem. In its Fiscal Year 1982 allocation of the Governor's budget, it has provided for an average increase of 14.3 percent for utilities.

Operation and Maintenance

Recommendations:

\$408,700 for SIUC

\$382,900 for SIUE

Rationale:

SIUC estimates that the School of Medicine will need \$138,000 for rental and operation of additional space in Springfield for its animal holding facility. The balance is for additional costs at Davies Gym and at the Steam Plant. SIUE estimates that \$212,000 will be needed to complete preparations for moving into the Multi-Purpose Building. The balance is for three-months operation and maintenance of that building and for a full year's operation and maintenance of the Performing Arts Facility.

New and Expanded and Improved Programs and Other Special Items

Recommendations:

\$3,032,900 or 2.75 percent for SIUC

\$ 679,600 or 1.50 percent for SIUE

Rationale:

Details of these requests are set forth in the back-up materials for Item K on today's agenda.

Special Request: Salary Catch-Up Plan

For Fiscal Year 1982, we attempted to measure the degree of catch-up funds needed; then we developed a three-year plan to move faculty-staff salaries to that level. In retrospect, certain difficulties with that approach are evident:

- a. The Universities' relative positions change annually as a result of local salary increases and the increases given to the comparison groups--both of which are factors in determining catch-up needs.
- b. The three-year plans become immediately inoperative when their assumptions are not met; that is, when the increases given by the state are less than the plan calls for.
- c. This approach requires continual updating of salary comparisons, with the Universities expending hundreds of hours to obtain data which will be made available to them later when various state and national reports are distributed.

For these reasons, we are recommending a somewhat different approach in determining a salary catch-up plan for Fiscal Year 1983 and future years:

- a. Our total salary request contains an adjustment for inflation for all employees (9.5 percent) and a catch-up percent for certain employees.
- b. The competitive position of faculty has been evaluated by means of the IBHE Bazzani and Peer Group studies which are completed in the fall of each year, and a catch-up increase determined. The studies used this year are the ones made in Fall 1980. The same catch-up percentage has been applied to the administrative-professional staff.
- c. For Civil Service employees, the IBHE study comparing their status with State Code personnel has been used. Again, the Fall 1980 study was used this year.
- d. For other employee groups, the Universities conduct annual internal studies to determine whether or not catch-up monies are needed. For this year, the groups examined included M.D. and non-M.D. faculty at the School of Medicine.

In future years, the same approach will be used. That is, our competitive position in each area will be evaluated annually before a decision is made as to how catch-up money should be requested in a given year. The amount requested will depend upon the gap between SIU salary levels and those of the comparison groups, as well as economic conditions in the state.

The Fall 1980 IBHE studies of faculty salaries make clear that catch-up funds are needed. The Bazzani study shows Carbondale to be 5.8 percent below the median and Edwardsville 7.6 percent. When the Peer Group study is used as our index, Carbondale is shown to be below the median 11.6 percent and Edwardsville 1.9 percent. For all universities in the state, excluding the University of Illinois, the IBHE studies of Fall 1980 show the Universities to be behind the Bazzani index by 5.2 percent and 6.1 percent behind the Peer Group index. Finally, our internal studies confirm that faculty salaries at SIUC, SIUE, and the SIU School of Medicine are lower than those at comparable institutions. All of the above helps to state the obvious: improving faculty and staff salaries continues to be a very important part of present and future deliberations.

The latest IBHE study on Civil Service salaries indicates that our range employees are below State Code personnel by 21.2 percent at SIUC, 15.8 percent at the SIU School of Medicine, and 15.0 percent at SIUE. This group of employees is paid at a rate that is clearly less than that of their comparison group.

The evidence indicates that faculty, administrative-professional staff, and Civil Service employees are deserving of catch-up funds of considerable magnitude. However, we must consider the following factors in deciding what amount of catch-up funds to request: the economy of the state; the amount

of increase we can realistically expect to receive; conditions in surrounding states; and the relative salary disparities applying to our employees. Weighing these factors, we recommend a 2 percent catch-up for faculty and administrative-professional staff, and a 3 percent catch-up for Civil Service employees.

Other Considerations

Two other matters, not mentioned above, which will affect the total request should also be mentioned. Funding for retirement contributions will be recommended at the full funding rate as determined by the State Universities Retirement System. Legislative Audit Commission Guidelines will cause some changes in the amount of funds to be deposited in the Income Fund for Fiscal Year 1982; the changes have not yet been determined. Both these matters, which are not represented on Exhibit A, will be included in the RAMP summary to be presented to the Board in September.

Conclusion

The budget request guidelines and estimates provide for a total increase of 12.7 percent, excluding the salary catch-up plan. With that plan the increase is 14.1 percent. We believe that the request faces funding expectations for higher education in a realistic manner. It recognizes and provides for priority funding needs of the System with the highest priority placed on faculty and staff salaries. It modestly and realistically provides for the effects of inflation and for various special needs of the Universities.

EXHIBIT A

July 9, 1981

SIU
FY1983 Operating Budget Requests^a
Parameters

41 -

(In Thousands of Dollars)

	SIUC	SIUE	Chancellor	Total	Guideline
FY-82 Budget Base ^b	110,185.0	45,396.9	963.0	156,544.9	
Adjustment for Annualization of FY-82 1/1/82 Salary Increases	665.8	296.6	--	962.4	Recommended Funding for 2% Jan.1,1982 Salary Increase
FY-82 Adjusted Budget Base	110,850.8	45,693.5	963.0	157,507.3	
Requested Incremental Increases					
Salary	7,895.3	3,398.7	61.7	11,355.7	9.5%
General Price	1,515.8	541.3	25.1	2,082.2	8.0%
Fire Protection	22.2	10.2	--	32.4	11.0%
Utilities	1,212.4	355.0	--	1,567.4	As projected by the Univ's: C'dale 19.9%;E'ville 15.1%; Medicine 18.4%
Library Materials	349.5	87.6	--	437.1	As projected by the Univ's: C'dale 15.0%;E'ville 14.7%; Medicine 22.0%
Total Incremental Increases	10,995.2	4,392.8	86.8	15,474.8	
New O&M Needs					
New Space	138.0	170.9	--	308.9	As projected
Add'l Usage for Utilities	270.7	--	--	270.7	by the
Funds to Complete	--	212.0	--	212.0	Universities
Total New O&M Needs	408.7	382.9	--	791.6	
Programmatic and Other					
New Programs	249.8	75.9	--	325.7	As projected
Expanded/Improved Programs	2,140.5	254.1	--	2,394.6	by the
Other Special Needs	642.6	349.6	--	992.2	Universities
Total Programmatic and Other	3,032.9	679.6	--	3,712.5	
Percentage of FY-82 Adjusted Budget Base	2.7	1.5	--	2.4	
Total Incremental, O&M, Pro- grammatic and Other Increases	14,436.8	5,455.3	86.8	19,978.9	
Percentage of Increase Over FY-82 Adjusted Budget Base	13.0	11.9	9.0	12.7	
Requested Special Salary "Catch-Up" Increase Funds					
Faculty/Administrative- Professional Staff	974.5	445.8	--	1,420.3	2.0%
Civil Service	511.4	226.6	3.8	741.8	3.0% for Range and SIUC CS80 Employees
Total Special Salary "Catch-Up" Increase Funds	1,485.9	672.4	3.8	2,162.1	
Total Increases Requested	15,922.7	6,127.7	90.6	22,141.0	
Percentage of Total Increase Over FY-82 Budget Base	14.4	13.4	9.4	14.1	
Total FY-83 Operating Budget Request	126,773.5	51,821.2	1,053.6	179,648.3	

^aExcludes Retirement Contributions and IBA Funds.^bBased on Senate Approved Level.

Chancellor Shaw said his comments would not be as brief as he would like, but he felt the need to give some of the background on the tremendous amount of planning that had occurred on the campuses. He said that two considerations governed our approach to guidelines development: we required that projected needs be documented, and we used our own internal studies of inflation factors along with inflation projections provided by both Chase Econometrics and Data Resources Incorporated. He said at this time, we were recommending that there be an adjustment of 9.5 percent for salaries to deal with projected inflation. He commented that this increase was slightly above the inflation projections because the salary component in such projections was normally slightly higher than the total figure. He said for general price increases, we were recommending an 8 percent increase. This figure was documented through the various projections he had just described, and it had been adjusted downward because other factors, such as salaries, utilities, and libraries, had been separately accounted for in these recommendations. He said that we were requesting a range of from 14.7 percent to 22 percent for library materials and 15.1 percent to 19.9 percent increases for utilities. He explained that the reason for those differences was that our campuses have different locations and different missions. He said that we were also requesting an additional \$791,600 for operation and maintenance, and \$3,712,500 for new and expanded/improved programs and other special items. He pointed out that he had mentioned earlier that much of the latter was a repeat recommendation from last year because none of the new and expanded program requests were to be funded in the FY-82 year.

Chancellor Shaw said that the planning document included a salary catch-up plan which had been altered since last year. He remarked that last year we had attempted to estimate the catch-up funds needed and then tried to develop a three-year plan to meet those needs. He said that this planning

approach had proven to be not particularly helpful. He pointed out that the Universities' relative positions change annually as a result of local salary changes and how they related to those given to the various comparison groups. He said that the plan immediately becomes obsolete if the assumptions behind it were not met--that is, when the increases were given by the state were less than the plan called for, then the plan would be no longer useful. As a result, he explained that we had developed a somewhat different approach this year, and we were attempting to deal with the salary question one year at a time, using the best studies that we could obtain, which studies were through the Illinois Board of Higher Education. He said that when comparisons were made on the faculty and Civil Service people, it became clear we still had a way to go. He said that the IBHE Bazzani Study showed SIUC to be 5.8 percent below the median and SIUE 7.6 percent when compared to faculty peers. He said that when the Peer Group Study of IBHE was used as our index, SIUC was shown to be below the median at 11.6 percent and SIUE at 1.9 percent. He said for Civil Service employees, our ranking was between 15 percent and 21.2 percent below State Code personnel. He pointed out that in determining the actual amounts for catch-up funds, we felt that we should consider the following factors: 1) the economy of the state; 2) the amount of increase we could realistically expect to receive; 3) conditions in surrounding states; and 4) the relative disparities applying to our employees. He said that after these factors were weighed, we recommended a 2 percent catch-up for faculty and administrative/professional staff and a 3 percent catch-up for Civil Service employees.

Chancellor Shaw said that the Board had been presented with a lean budget. He wanted to point out some areas that might be adjusted between now and September, so that this was not the final opportunity for discussion on this matter. First of all, he said he would ask the campuses to take a good

look at our turnover expectancy and how it related to our request in this present budget for 100 percent full funding on all positions. He added that for us to expect 100 percent funding on our positions was really unrealistic. He pointed out that this year's budget would call for a 90 percent amount of funding on the positions, and it was expected that we would try very hard to push that to 95 percent, but that would be one adjustment that would make the request that he described lower than it presently showed. Secondly, he said that he would be discussing with SIUE the pros and cons of including in our RAMP request a recommendation for a normative cost adjustment. He commented that the Board was aware that we had worked with the IBHE staff in the development of a plan that called for the Edwardsville campus to decrease its budget base by approximately \$3.5 million over a five-year period, and the question he was raising was whether or not it might be more advantageous to Edwardsville to reflect that in its RAMP document as opposed to waiting for the IBHE analysis in January. Thirdly, he said that he had asked the Edwardsville campus to explore the feasibility of requesting some funds in the new and expanded area for the purchase of scientific and technical equipment. He said that Carbondale had a special analytical study in this area and was requesting \$378,570, and Edwardsville might well wish to include a similar request, particularly since it was becoming very clear that if our nation was to remain competitive we would need to place more emphasis on science and technology, and if we expected our Universities to do their share, funds for new equipment would be necessary.

Chancellor Shaw stated that the total request was an increase of 12.7 percent. He said that when you added in the catch-up plan, it became a 14 percent request which would probably be adjusted somewhat downward by the time of the September Board meeting.

Mr. Rowe asked how the 12.7 percent or 14.1 percent figure was going to compare with what the other Systems were doing in this state.

Chancellor Shaw replied that none of the other boards had met at this point, but from what he had been able to gather informally he would suspect that the requests would be about in the same ball park. He said that it was needed money but we were also aware that the situation for next year did not look real good.

Mr. Elliott pointed out that the University Civil Service people were below the level of the State Code personnel as a result of a few years ago when special raises were given to State Code personnel and were unfairly not given to University Civil Service people. He said that this discrepancy had been maintained, and he was happy to see that they had been considered separately to try to get a larger raise for Civil Service people to try to equalize this inequity. He commented that this problem also existed at other universities, and he liked the idea of trying to apply different catch-up percentages to try to rectify the situation.

Mr. Van Meter moved approval of the matter as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matters were presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,
FISCAL YEAR 1983 (PLANNING STATEMENTS, PROGRAM REVIEWS, NEW PROGRAM REQUESTS,
EXPANDED/IMPROVED PROGRAM REQUESTS, AND SPECIAL ANALYTICAL STUDIES), SIUC

Summary

The FY-83 RAMP Planning Documents accompanying this Board matter have been prepared in accordance with current guidelines promulgated by the Illinois Board of Higher Education.

The Planning Statements consist of the University's plans and priorities for the budget year and short-range future, and include a five-year program development schedule.

The Program Review information consists of review summaries of each program review completed in FY-81, a five-year projected schedule of academic program reviews, and a schedule of nonacademic program reviews.

New Program Requests for Fiscal Year 1983 are for an Associate in Applied Science degree, Major in Medical Assisting, in the School of Technical Careers; an Associate in Applied Science degree, Major in Medical Laboratory Technology, in the School of Technical Careers; a Bachelor of Science degree, Major in Paralegal Studies for Legal Administrators, in the College of Liberal Arts; a Master of Science degree, Major in Industrial Safety, in the College of Education; and a Master of Social Work degree in the College of Human Resources. The total new state resources requested for New Programs amount to \$249,800 for FY-83.

Expanded/Improved Program Requests for Fiscal Year 1983 are for the following programs:

- Associate in Applied Science Degree in Nursing
- Associate in Applied Science Degree in Radiologic Technology
- Associate in Applied Science Degree in Respiratory Therapy Technology
- Department of Computer Science
- College of Engineering and Technology Programs
- Integrated Pest Management
- School of Law Expansion
- Specialized Student Services Office
- School of Technical Careers Expansion
- Special Analytical Study--Instructional and Research Equipment
- Special Analytical Study--Support Cost

The new state resources requested for Expanded/Improved Programs and Special Analytical Studies are \$1,938,370 for FY-83.

In summary, the Planning Documents present the priorities and goals of the University for FY-83 and a planned schedule of new directions for the short-range future.

Rationale for Adoption

These documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for FY-83 by SIUC. It is the official document by which the University communicates its priorities, plans, and resource needs to the Office of the Chancellor, the Board of Trustees, and the IBHE. Finally, it provides evidence of an ongoing planning process which identifies new directions in which the University may move while assessing the current status of existing programs.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

The Planning Statements have been developed from priorities and goals outlined in planning documents and achievement reports submitted by instructional and academic support units. Identification of the plans and priorities has involved advice and suggestions from students, faculty, departmental executive officers, and deans.

The program reviews have been conducted in a systematic fashion with representation from every segment of concerned personnel on the campus as well as advice from experts outside of the University. The recommendations which are a part of each review summary have been concurred in by the chairpersons and deans affected.

The New Program and Expanded/Improved Program requests herewith submitted were proposed by appropriate faculty or staff in the respective academic and service units. Departmental executive officers or program directors concur in the requests and recommend approval. With the exception of the Specialized Student Services Office request, the Undergraduate Teaching and Curriculum Committee and/or the New Programs Committee of the Graduate Council have reviewed the expanded/improved and new program requests and recommend approval.

The Vice-President for Academic Affairs and Research and the President of SIUC recommend approval of the Planning Documents submitted herewith.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or corrections herein as it deems appropriate in reviewing subsequent RAMP Documents for FY-83, the RAMP Planning Documents for Fiscal Year 1983 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIUC NEW PROGRAM REQUESTS SUMMARIES

Medical Assisting

\$ 27,500

This proposal is for the School of Technical Careers' new Associate Degree program in Medical Assisting. The need for this new program is indicated by manpower surveys of the local job market and the state and national directions of the profession. This program will produce health care manpower for rural southern Illinois. The multi-skilled medical assistants produced by this program will release other health "specialists" to perform more complex procedures and deliver patient care, thereby improving physician and other professional health care delivery.

Medical Laboratory Technology

\$ 84,000

This proposal is for the SIUC share of the Southern Illinois Collegiate Common Market (SICCM) program in Medical Laboratory Technology. Graduates of the program will be eligible to sit for the National Registry (ASCP) Examination and will be employed primarily by hospitals and clinics. These graduates will be involved in providing direct patient care to the region. This proposal is the result of cooperation between SIUC, the IBHE staff, and SICCM community college presidents, and is the second allied health program provided through cooperation of SIUC and the Southern Illinois Collegiate Common Market.

Paralegal Studies for Legal Administrators

\$ 42,300

This program would prepare students for paralegal work in the legal profession or in such law-related areas as insurance, banking, real estate, and government. Significantly, the curriculum would also give students knowledge about, and sensitivity to, human society as provided by appropriate disciplines of the liberal arts. With minimum expansion of present program and staff resources, a Paralegal Studies program with these objectives can be instituted at SIUC in a manner consistent in all respects with the curricular content and format guidelines set down by the American Bar Association Standing Committee on Legal Assistants. Projected new state resources for future years are: FY-84, \$8,000; FY-85, \$9,500.

Industrial Safety

\$ 21,000

This new program request describes a proposed Master of Science Degree in Industrial Safety being submitted by the Department of Health Education, College of Education of Southern Illinois University at Carbondale. The objective of the program is to develop professional specialists for careers in Industrial Safety. A total of 40 semester hours, from a variety of courses, permits the student to develop an individualized program of study which includes a practicum in an appropriate setting. With minimum expansion of present program and staff resources, the Master of Science Degree in Industrial Safety can be instituted at SIUC. Projected new state resources for FY-84 are \$17,250.

Master of Social Work

\$ 75,000

The primary objective of the proposed MSW program is the preparation of graduate-level professionals for advanced social work practice. This program will meet the needs of the basically rural population and social service agencies of the southern Illinois region and similar areas of the nation. For many persons in this region, graduate social work education is not available and other existing graduate programs do not provide an acceptable alternative to professional training in social work. Existing MSW programs in Illinois currently do not adequately serve the needs of this region, since their locations are considerably distant from this area, and in the main they have urban orientations. The preparation of graduate-level professional social workers emphasizing generalist practice will be unique in Illinois and will contribute to the education of social workers for this region and the nation. Projected new state resources for FY-84 are \$126,800.

TOTAL

\$249,800

SIUC PROGRAM EXPANSION REQUESTS

Associate in Applied Science in Nursing \$ 94,000

This proposal is for the expansion of the School of Technical Careers' Associate Degree Nursing program within the Southern Illinois Collegiate Common Market (SICCM). This request is similar to the expansion requests that have been granted to other institutions within the SICCM consortium. The need for the expansion of the Associate Degree Nursing program is indicated by manpower surveys of the local job markets, by the number of students interested in the program, and by the direction that nursing as a profession is taking on the state and national levels. According to the latest SICCM nursing manpower survey, there are over 200 budgeted vacancies for registered nurses within the SICCM service area. The SICCM schools turn away an average of two qualified students for each student accepted in the Associate Degree Nursing program.

Associate in Applied Science in Radiologic Technology \$ 44,000

This program provides a career growth opportunity for personnel working in health care facilities in southern Illinois and supports and complements offerings available in the Allied Health Career Specialties associate degree program offered by the School of Technical Careers. The program was approved last year by the IBHE but did not receive funding.

Associate in Applied Science in Respiratory Therapy Technology \$ 54,000

This program provides the career growth option of advanced training in respiratory therapy for personnel working in health care facilities in southern Illinois and supports and strengthens educational offerings available through the Allied Health Career Specialties program offered by the School of Technical Careers. The program was approved last year by the IBHE but did not receive funding.

Computer Science \$ 142,500

The expansion of the Department of Computer Science is necessary for a number of reasons, of which the most important is the growth in undergraduate enrollment. This growth of some 20% to 30% per year, over the last six years, has increased the student credit hours generated per FTE faculty to 488, the largest in the College of Liberal Arts, and has led to an increase in student majors from 23 in 1974 (when the major was first offered) to 305 in 1979. This enrollment increase reflects the utmost the Department can do to fulfill student demand. The need for expanded offerings of lower-level undergraduate Computer Science courses is indicated by the fact that the Department's two lower-level undergraduate courses (CS 202 and CS 212) have, at present,

a combined enrollment of about 1,000 students per year and could be considerably greater. Beyond this undergraduate need is the need for expansion of the Master's program. Insufficient staff and vast undergraduate enrollment pressures do not permit the Department to offer its advanced 500-level offerings as fully as student intellectual interests justify. Projected new state resources for FY-84 are \$81,500.

College of Engineering and Technology

\$ 225,000

This request is for new resources to enable the College of Engineering and Technology to respond to steady growth in enrollments and the resulting increases in the student/faculty ratio and to extend the scope of its programs. The present student to faculty ratio of approximately 30 to 1 is well above the national average in engineering and technology colleges, as well as above the University as a whole. Engineering and technology graduates are in very high demand. Furthermore, the faculty of the College have become increasingly involved in research activities in solving critical regional and national problems. In the past two years, externally supported research has quadrupled. Without new resources, the quality of both instruction and research will suffer, and the College may harm its ability to produce the quality and quantity of engineering and technology graduates needed by the state and nation. Resources requested in this proposed expansion will allow the College to accommodate an increased number of students and to continue development of its research program. Projected new state resources for future years are: FY-84, \$242,000; FY-85, \$285,000; FY-86, \$323,000.

Integrated Pest Management

\$ 120,000

This request addresses an important objective of the School of Agriculture, which will add a significant element to its overall program. The absence of an agricultural entomologist and pathologist has made it difficult to cover IPM adequately in Horticulture, Agronomy, and Forestry programs. A recent review of the Forestry Department by the Society of American Foresters identified this weakness in the program for preparation of its students. A knowledge of crop growth and development as well as the knowledge of pest population dynamics is essential in the training of pest management specialists. Graduates of the Integrated Pest Management program will meet this important need in the agricultural sector. Students in other departmental programs such as Agribusiness Economics, Forestry, Botany, and Zoology will also benefit. Curricula will be strengthened, cooperative research activity increased, and public service improved. Projected new state resources for FY-84 are \$97,500.

School of Law Expansion

\$ 393,800

The School of Law received \$172,800 for FY-81 as the first partial installment of the originally planned three-year expansion program (approximately 58% of the original, planned first-year expansion figure of \$294,000). This money was appropriated one year prior to the enlarging of the first-year class and the move into the new law building. For FY-82, we requested the balance of 42% remaining from FY-81 plus a second phase of \$129,800, for a total of \$251,000. The IBHE originally supported this request, but because of the financial crisis none of these funds has been approved. Thus, if the Law School is to continue to expand to its projected size, we must repeat the FY-82 request, adjusting it for various increases in costs. Projected new state resources to complete this phased request are: FY-84, \$222,800; FY-85, \$151,800.

Specialized Student Services Office

\$ 72,500

Section 504 of the Rehabilitation Act of 1973 requires the University to provide such services and assistance to handicapped students as are needed to provide effective access to the academic programs. The national reputation of SIUC for its long-standing commitment to disabled students has served to attract a large population of students needing special services. Since 1976, the proportion of these students with severe disabilities (functionally quadraplegic, speech and hearing impaired, learning disabled, and traumatically brain-injured) has steadily increased and is expected to increase further over the next several years. Additional new funding beyond FY-83 may also be needed to meet the projected increase in the number of severely disabled students.

School of Technical Careers Expansion

\$ 150,000

This request for additional resources will enable STC to respond to steady growth in enrollment, to accreditation standards, and to SIUC promotion/tenure standards. The present STC faculty have student contact hours well above those of the University as a whole. Graduates in all of the STC divisions continue to be in high demand. If STC faculty are to meet general University and STC guidelines for promotion/tenure, then teaching loads need to be equated to allow for research and service time. This expansion will permit STC to continue to produce the quality and quantity of graduates needed by the region, the state, and the nation. Projected new state resources for future years are: FY-84, \$150,000; FY-85, \$150,000; FY-86, \$116,200.

TOTAL

\$1,295,800

SIUC SPECIAL ANALYTICAL STUDIES

Instructional and Research Equipment

\$378,570

The total amount of our original request was for \$1,226,026; \$325,000 was received in FY-80 and \$300,000 in FY-81. The remaining balance is \$601,026. In FY-82, we requested \$300,000 but no new state resources were allocated. For FY-83, we are requesting \$378,570. These funds will be used to upgrade existing equipment and purchase much needed new equipment used in both instruction and research. Allocation of resources between the Colleges and Schools will be based on need, as documented by programmatic demands in the annual Planning Documents and Achievement Reports which are submitted to the Vice-President for Academic Affairs and Research. The Vice-President for Academic Affairs and Research will determine the priority of the requests and distribute to the various units any funds which are received. Projected new state resources for FY-84 are \$222,440.

Support Cost

\$264,000

The total amount of this request as originally submitted was \$1,320,000. In FY-81, we received an allocation of \$512,300; the remaining balance is \$807,700. Our original submission in FY-81 showed that the current purchasing power of SIUC was below that of 1969. Since FY-81, annual double-digit inflation has continued to erode our purchasing capability. This erosion was compounded for FY-82 because of \$543,700 requested, only \$263,500 was allocated. For FY-83, we have scaled down the amount of funds requested to \$264,000 and extended the funding period to FY-85. This change has been made in recognition of the scarcity of resources available, rather than because of any decline in need or increase in purchasing power. Projected new state resources for future years are: FY-84, \$396,000; FY-85, \$147,700.

TOTAL

\$642,570

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1983, SIUC

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
A.A.S. - Medical Assisting	\$ 27,500
A.A.S. - Medical Laboratory Technology	84,000
B.S. - Paralegal Studies for Legal Administrators	42,300
M.S. - Industrial Safety	21,000
Master of Social Work	<u>75,000</u>
Total New Program Requests	\$ 249,800
<u>Expanded/Improved Program Requests</u>	
A.A.S. - Nursing	\$ 94,000
A.A.S. - Radiologic Technology	44,000
A.A.S. - Respiratory Therapy Technology	54,000
Computer Science	142,500
College of Engineering and Technology	225,000
Integrated Pest Management	120,000
School of Law Expansion	393,800
Specialized Student Services Office	72,500
STC Expansion	<u>150,000</u>
Total Expanded/Improved Program Requests	\$1,295,800
<u>Special Analytical Studies</u>	
Instructional and Research Equipment	\$378,570
Support Cost	<u>264,000</u>
Total Special Analytical Studies Requests	\$ 642,570
Total Program Request, SIUC	<u>\$2,188,170</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,
FISCAL YEAR 1983 (PLANNING STATEMENTS, PROGRAM REVIEWS, AND
EXPANDED/IMPROVED PROGRAM REQUESTS), SCHOOL OF MEDICINE, SIUC

Summary

The Fiscal Year 1983 Planning Documents for the School of Medicine contain Planning Statements, which identify critical needs and priorities for the immediate and short-range future, information on academic and nonacademic Program Reviews, and requests for Expanded/Improved Programs.

Rationale for Adoption

The School of Medicine has developed according to schedule, and has obtained the necessary accreditation from professional societies and degree approval from the Illinois Board of Higher Education. In order to fulfill its mandate of providing for improved health care and to insure that its commitments in the three traditional areas of instruction, research, and public service are met, the School of Medicine must continue to be innovative in its approach to curriculum and academic program development as well as to forward its Family Practice Residency Program. The advancement of the individual family practice centers, as well as priority commitments to the enhancement of curriculum, the recruitment and retention of minority students in the health professions, and the expansion of cooperative graduate studies programs in the basic sciences are, and will continue to be, objectives over the next several years. The appended documents provide the Office of the Chancellor, the Board of Trustees, and the IBHE with the information needed to carry out their continuing responsibility for assessment of needs, planning, and program review for higher education in Illinois.

Considerations Against Adoption

The University knows of none.

Constituency Involvement

Various School of Medicine constituencies, including the faculty, have been involved in the preparation and review of this proposal. The proposal is also approved and recommended by the Dean and Provost of the School of Medicine and the President of Southern Illinois University at Carbondale.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP documents for Fiscal Year 1983, the RAMP Planning Documents for Fiscal Year 1983 for the Southern Illinois University School of Medicine, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SCHOOL OF MEDICINE, SIUC, EXPANDED/IMPROVED PROGRAM REQUESTS SUMMARIES

Family Practice Satellite Residency Programs

\$285,800

The amount of this request will be used to cover the long-term educational costs associated with the expanding Family Practice Satellite Residency Programs. These costs are projected to include the state's portion of faculty salaries and other related support costs. Illinois Department of Public Health funds should support the operation and growth costs associated with the expansion of family practice residencies until long-term funding sources are developed to maturity. Federal funding sources, namely the Department of Health and Human Services, should support ongoing operating and capital needs of the residency training program.

Cooperative Basic Science Graduate Studies

\$290,200

The requested resources will provide for the expansion of cooperative basic science graduate programs in Physiology/Pharmacology and Microbiology.

Medical Education Preparatory Program (Pre-Dental Component) \$123,700

This requested amount would permit the reinstatement of the Pre-Dental Component of the Medical Education Preparatory Program (MEDPREP). The objective of this program is to prepare minority and disadvantaged students for matriculation and success in Illinois dental schools and to subsequently practice in Illinois communities.

Curriculum Enhancement and Student Retention

\$145,000

The funds requested will provide support for educational programs which relate to curriculum development and enhancement and retention of female and minority students.

July 9, 1981

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TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1983
SCHOOL OF MEDICINE, SIUC

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>Expanded/Improved Program Requests</u>	
Family Practice Satellite Residency Programs	\$285,800
Cooperative Basic Science Graduate Studies	290,200
Medical Education Preparatory Program (Pre-Dental Component)	123,700
Curriculum Enhancement and Student Retention	<u>145,000</u>
Total Expanded/Improved Program Requests	<u>\$844,700</u>
Total Program Request, School of Medicine, SIUC	<u>\$844,700</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,
FISCAL YEAR 1983 (PLANNING STATEMENTS, PROGRAM REVIEWS, NEW AND
EXPANDED PROGRAM REQUESTS, AND SPECIAL ANALYTICAL STUDIES), SIUE

Summary

While the University mission statement approved by the Board of Trustees in 1978, and included in RAMP 1980, continues to be relevant, long range plans and a budgeting process which will systematically tie allocations to institutional objectives are currently under review. A draft report of the SIUE Planning Advisory Committee, currently being discussed by faculty, staff, and students, is included in this RAMP document. The remainder of the RAMP 1983 Planning Statements is directed to a series of specific program elements and issues upon which the institution intends to focus its attention during the coming year. New program development plans for Fiscal Year 1983, and those under discussion for subsequent years, are also included in this portion of the document.

RAMP Program Review information includes a brief reiteration of the review processes at SIUE, a schedule for instructional and noninstructional academic and nonacademic program evaluations, and the results of program reviews.

New program and funding requests for Fiscal Year 1983 are submitted for two programs: Bachelor of Science, major in Urban Mass Transportation, and Bachelor of Science, major in Home Economics (the latter having been previously submitted). The programmatic descriptions of these and the budget requests constitute a part of this section of RAMP 1983. Five Program Expansion Requests and three Special Analytical Studies, all requesting supplemental state funding, are also presented and described. The expansion requests being submitted are for the Master of Public Administration, Academic Resource Center, Community Programs for Older Adults, BS/MS in Engineering, and the Doctor of Dental Medicine. The Special Analytical Studies are Library Resources for Developing Professional Programs, School of Dental Medicine: Minority Recruitment and Retention, and the Improvement of Undergraduate Education.

Rationale for Adoption

The institutional mission received Board of Trustees' approval for RAMP 1980 and continues to express the objectives of SIUE. The program evaluation procedures, while under constant review, serve the institution adequately and are responsive to the requests of the Illinois Board of Higher Education. The new program requests, expansion requests, and special analytical studies are appropriate to SIUE's instructional thrust, and the funding levels requested are minimal to the needs of the programs.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Planning Statements have been circulated for review and modified as appropriate. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and the Curriculum Council of the Faculty Senate, as well as of administrative review. New program requests and program expansion requests were evaluated and ranked by appropriate committees of the Faculty Senate, and recommendations from all functional areas were requested by the President. The special analytical studies were developed and reviewed in conjunction with the Office of the Vice-President and Provost and appropriate school or departmental representatives. The President, SIUE, recommends adoption of the RAMP Planning Documents for Fiscal Year 1983.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP documents for FY-83, the RAMP Planning Documents for Fiscal Year 1983 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIUE NEW PROGRAM REQUESTS SUMMARIES

Urban Mass Transportation (East St. Louis) \$45,000

This program has been developed for students who have junior level standing through the associate of arts or associate of science programs at State Community College or through the completion of general education and other lower division requirements elsewhere. Its curriculum is designed to train students in the management of various transportation systems. Containing a substantial number of business courses supplemented by courses specifically developed for this purpose, this program offers a unique educational opportunity for students in a growing and demanding field. The funding request is for one faculty member/coordinator and for instructional support.

Home Economics (East St. Louis) \$30,936

This proposal, previously submitted to the Illinois Board of Higher Education, has been substantially revised. The curriculum has been designed for junior level students who have obtained lower division electives and general education courses elsewhere. A substantial reduction in the need for equipment and facility conversion has also occurred. The majority of the resources to implement this program will come through internal reallocation and through the use of faculty previously employed in the Experiment in Higher Education and elsewhere at the East St. Louis Campus.

TOTAL

\$75,936

SIUE PROGRAM EXPANSION REQUESTS

Master of Public Administration

\$ 43,321

This request was submitted in RAMP 82 and was recommended for funding by the IBHE. It would provide for one additional faculty member in the newly implemented Master of Public Administration program, for minimal support, and for two graduate assistantships.

Academic Resource Center

\$ 66,017

This request would enable the Academic Resource Center to implement the model remediation program at the East St. Louis Campus which was agreed to by the Illinois Board of Higher Education and by State Community College. It would also allow an academic assessment program for all newly entering students, would provide additional sections of special assistance courses, and would offer supplemental tutoring and support services to educationally and economically deprived students.

Community Programs for Older Adults (Continuing Education)

\$ 29,724

This request, for one coordinator and one civil service employee, would permit the establishment of a network of programs for older adults. Demand for such services is growing in the area, and the response in continuing education has been substantial. The needs to articulate these offerings and to further expand the Metro-East Institute for Lifetime Learning are basic to this proposal.

Engineering, B.S. and M.S.

\$ 20,000

This request, for one nine-month faculty position, is consistent with previous proposals submitted and accepted by IBHE. The growth and development of the curricula, both graduate and undergraduate, require such an additional faculty member. The new staff member will be used primarily in the undergraduate program, thus freeing existing senior staff for participation in graduate instruction.

Doctor of Dental Medicine

\$ 95,000

This proposal requests replacement funds for the TEAM project whose federal funding is being phased out. This dental practice management program has received previous support from IBHE. In addition, new needs for laboratory supplies, for travel to the recently opened East St. Louis Clinic, and for equipment replacement are cited.

TOTAL

\$254,062

SIUE SPECIAL ANALYTICAL STUDIES

The following, submitted in a program expansion format, are based on special examination of priority needs and activities at SIUE:

Library Resources for Developing Professional Programs \$136,982

Previously submitted and recommended for funding by the IBHE, this study demonstrates the need for supplemental resources to obtain library materials for engineering, for dental medicine, and for the graduate and off-campus nursing programs. Price increases and a continuing growth in unfilled library requests form the basis for this proposal.

School of Dental Medicine: Minority Recruitment and Retention \$ 58,600

The School of Dental Medicine, in order to expand its abilities to recruit and retain minority students in the first professional dental program, is requesting supplemental state dollars to fund a portion of the time of a dental recruiter, to offer two assistantships to qualified upper division students, and to purchase, for loan, dental instruments the cost of which may prevent economically deprived students from attending this dental school. Support monies for these activities are included in this proposal.

Improvement of Undergraduate Education \$154,000

As a means of improving undergraduate education in a period of budgetary constraint, and using existing faculty resources, a systematic support program for redevelopment is proposed. Mini-sabbatical programs, allowing faculty to absent themselves for brief periods to obtain new and needed knowledge, and replacement funds for temporary instructional staff, allowing faculty to undertake more extensive retraining activities, are requested.

TOTAL

\$349,582

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1983, SIUE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
B.S. - Urban Mass Transportation	\$ 45,000
B.S. - Home Economics	<u>30,936</u>
Total New Program Requests	\$ 75,936
<u>Expanded/Improved Program Requests</u>	
Master of Public Administration	\$ 43,321
Academic Resource Center	66,017
Community Programs for Older Adults	29,724
Engineering, B.S. and M.S.	20,000
Doctor of Dental Medicine	<u>95,000</u>
Total Expanded/Improved Program Requests	\$254,062
<u>Special Analytical Studies</u>	
Library Resources for Developing Professional Programs	\$136,982
School of Dental Medicine: Minority Recruitment and Retention	58,600
Improvement of Undergraduate Education	<u>154,000</u>
Total Special Analytical Studies Requests	<u>\$349,582</u>
Total Program Request, SIUE	<u><u>\$679,580</u></u>

Chancellor Shaw said he wanted to make two brief comments: 1) a great percentage, in fact, 73 percent of these were items that had been requested last year, and this again was the result of going through FY-82 without any increases in our new and expanded program budget which meant that any expansion in those areas must come from internal funds; and 2) the overall request for new and expanded programs and special analytical studies money was at 2.4 percent which was quite a bit below the norm of 2.75 percent that had been set on the presumed operating budget for FY-82. He said that we had tried to place a ceiling on these items to help the campuses in their planning, and that seemed to work quite well.

Mr. Van Meter asked if the Major in Medical Laboratory Technology had been deferred by the IBHE because of budgetary constraints and not because of the program. Dr. John C. Guyon, Vice-President for Academic Affairs and Research, SIUC, said that particular program was a joint program with the Southern Illinois Collegiate Common Market and it was necessary to develop the cooperative proposals with the community colleges in the area and this institution; we were ready and the junior colleges were not; therefore, it was deferred.

Mr. Van Meter asked about the Major in Industrial Safety which was not recommended by the IBHE staff last year but we were again requesting this year. Dr. Guyon said that last year the proposal had been jointly offered between the Departments of Health Education and Industrial Technology. He commented that the determination was made by the IBHE staff that the program did not have a sufficient core of information jointly between those two units to justify the joint offering; therefore, they rejected the proposal. He said that we had responded with a program solely out of the Department of Health Education which was a strikingly different proposal than last year.

The final program Mr. Van Meter inquired about was the request for Paralegal Studies for Legal Administrators. Dr. Benjamin Shepherd, Associate Vice-President for Academic Affairs, SIUC, responded that there had been two programs originally submitted; one at the associate degree level and one at the baccalaureate level. He said they had resurrected the program at the baccalaureate level, had updated the program, and had resubmitted it.

Mr. Rowe said that there were a couple of specialty certificates for the dental school that had been deferred by the IBHE staff and approval was to be sought during this fiscal year, but he did not see anything in the new program request about these certificates. Acting President Beard responded that it was the feeling of the IBHE staff that present programs should be consolidated before new ones are approved for the School of Dental Medicine.

Dr. Howard Webb, System Academic Officer, clarified for Mr. Rowe that those two specialty certificate programs had been deferred last year by the IBHE staff, and we do expect to have further discussion with the staff during the course of the present fiscal year. He pointed out that the prospect was that if they were to be approved, the approval would probably be in the spring or in the early summer, and if there was any funding involved, it would be funded in FY-84 rather than FY-83, so that conceivably there may be next year at this time a funding request for those two programs if the IBHE approves them.

Mr. Elliott stated that he well remembered the first RAMP document that was given to him which was the size of a drawer of a filing cabinet, but over the years we had used RAMP, the documents had become smaller and smaller. He pointed out that the books this year involving the RAMP documents were in his judgment the best ones since the RAMP process had been used. He said that the documents represented a lot of work by a lot of people, and they had done

a fine job in consolidating the documents in such a way to be more workable than it was in the beginning when there was such a tremendous volume of material. He said that it was a real effort to try to get the documents down concise enough that it could be useful to people and yet have enough of the detail needed by the Illinois Board of Higher Education for review. He said it was his pleasure to commend the staff of both Universities, the medical school, and the Board staff who had worked on the RAMP documents for a job that was unusually well done this year.

Mr. Van Meter said that the staffs were to be commended, and that he liked the format. He also liked the analysis sheet that the Chancellor had provided as well as the idea of showing the new units for instruction and research, etc., for future years. He commented that the projected B.S., Major in Administration of Justice, at SIUE interested him a great deal, and he asked that when appropriate a presentation be made as to what would be included in that degree.

Mr. Rowe moved approval of the three matters as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw gave a report on the Application for Appeal of Torrence Campbell, SIUE, and on the Application for Appeal of Mary Sudholt, SIUE. He said that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the two Applications. His recommendation was that the Application for Appeals not be granted. He explained that for such cases, the Bylaws provided that unless a majority vote to overrule his recommendation was enacted at this meeting, the Application for Appeal shall be deemed to have been denied, and that the action which was the

subject of the grievance shall stand. He said that no motion to concur in his recommendation was necessary, but if there was any Board member who desired to grant either appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there were such a motion. Hearing none, the Chair declared the Chancellor's decision would stand.

Chancellor Shaw said he would shorten the legislative report to the Board, and would send a written report at a later date because there were still a lot of unknowns. He reported that the SIU operating budget was on the Governor's desk. He stated that that budget provided for sufficient monies for an 8 percent pay raise soon and another 2 percent pay raise in January. On the positive side, he said there was a very good feeling in the Governor's office as late as yesterday afternoon concerning the cooperation that we had demonstrated in support of the Governor's efforts to defer two sales tax reductions. He reported that the Governor had mentioned that without passage of the rollback deferral, he would need to cut both our budget and that of the public schools appreciably. Chancellor Shaw added, however, that the Governor did not say he would sign our bill at its current level of funding if the deferral did occur. On the less positive side, he reported that the Governor was working with the Director of the Budget and other staff members to update the financial forecasts and to relate those to expected expenditures. He stated that there had been some concern that the state financial situation was not getting better, and the Governor had asked state agencies to come up with plans to indicate how they would operate their programs with cuts of 2 percent, 3 percent, or 4 percent. He pointed out that we had not been asked but that the plans that the universities had submitted to the IBHE were felt to be sufficient. He stated that a decision was not expected before July 15 because of the large amount of legislation that the

Governor was considering. He pointed out though that the Comptroller had given us an assurance that payroll could be met for August even though the bill may not be signed.

With regard to the capital area, Chancellor Shaw reported we had received slightly over \$3 million of capital improvement money which included monies for equipping Davies Gym at SIUC and monies from our income fund for some SIUE projects. He added that monies for the law school project would also come from our income fund, not from general revenue or CDB funds.

Chancellor Shaw said that House Bill 1507 which provided legislative approval for the Medical Services and Research Plan at the School of Medicine had passed. He remarked that we had very good cooperation between the School of Medicine, the Auditor General, the Medical Society, and several key legislators on this matter. Also in the medical area, he said that House Bill 588 had been amended to include \$425,000 to the Department of Public Health's budget, and much of this money would be utilized to sustain Family Practice Centers at Quincy, Decatur, and Belleville.

Chancellor Shaw said that the higher education community was able to solve in this past session a significant problem involving a shortfall in funds on the part of the Department of Veterans Affairs. He commented that this Department experienced the same problem that the Illinois State Scholarship Commission experienced; that is, they overbooked their awards. He said that the only difference was that veterans, by law, cannot be required to pay that money back, and as a consequence of the shortfall and the decisions on the part of the Department of Veterans Affairs, our System stood to lose \$260,000 from our income fund. He stated that there had been some very effective work on the part of a lot of people, in particular Senator Buzbee, who played an important role in this matter by attaching an amendment to a bill requiring that the shortfall

be made up out of next year's appropriation, and if there is one next year, the shortfall is to be equitably prorated among the institutions affected. He said that there had been an amendment on the ISSC bill which would restore some of the dollars that were needed as a result of the shortfall but we did not know the Governor's posture on that particular legislation at this time.

Chancellor Shaw mentioned that an amendment had been passed which would give us some \$200,000 to spend on the building of a small demonstration facility to advance research in ethacoal. He commented that this process, our scientists believe, was beginning to hold some promise, and so we were in a position to say to the Legislature we were not pushing for this money because it was in addition to the other things needed, but we have to tell you that it does have some promise.

Chancellor Shaw mentioned that the Open Meetings Act was changed, and in the next month he would send the members of the Board a copy of our analysis of those changes with the expectation that by the September Board meeting, if not then, the October meeting, we would attempt to present to you our suggested revisions in our way of proceeding on executive sessions which would be consistent with the new law if the Governor signs that new law.

In summary, with the exception of a personal note on one deletion from our budget, Chancellor Shaw would have to quote Ol' Blue Eyes, "this has been a very good year."

Mr. Irvin said he wanted to add one comment. He said that he had had the opportunity to work for Senator Buzbee in the Senate, and it was his first time to ever sit at ringside during the last week of the Senate session. He reported that during that time, he constantly saw two bodies in particular weaving in and out through the Legislature, one of them being Dr. Keith Sanders, and the other being former Representative Clyde Choate. He said that it might

be a little premature until the Governor finally signs the bills, but he would like to publicly congratulate them on a fine job.

Mr. Norwood requested the Chancellor to also send each Board member a copy of the new Open Meetings Act whenever it was in print.

Under Reports and Announcements by the President, SIUC, President Somit said he was happy to report that two members of the Board of Trustees were honored in June for their service to education. He said that Chairman William Norwood and Trustee Carol Kimmel were named as Lay Leaders in Education by SIUC's Gamma Lambda Chapter of Phi Delta Kappa professional education society.

President Somit introduced two new constituency heads: Dean Kenneth Tempelmeyer of the College of Engineering and Technology had been chosen as Chairman of the Council of Deans, and the Administrative and Professional Staff Council had elected Mr. Larry Hengehold, Associate Director of Administrative Systems, as its Chairperson. He also noted that Professor DuWayne Englert, Secretary of the Faculty Senate, was substituting for Professor Marvin Kleinau.

President Somit's final announcement had to do with the cost reduction award given to the University as testimony for its efforts to operate more efficiently. He reported that the National Association of College and University Business Officers, in conjunction with United States Steel, had given SIUC \$7,500 in the 1981 cost reduction incentive awards program. He said that this award recognized the University's methods for handling contaminated chemicals in a pollution control program headed by Mr. John Meister. He commented that he was sorry some of the people who had been here earlier were going to miss this announcement.

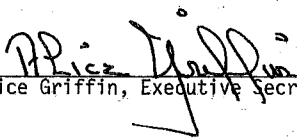
The Chair announced that a news conference had been scheduled immediately following the open meeting in the Mississippi Room, and that lunch would be served in Ballroom "A" of the Student Center.

July 9, 1981

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Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:25 p.m.



Alice Griffin, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 10, 1981, at 10:20 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Patrick Calvin
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported that he had attended a birthday dinner for Senator Vadalabene on July 31, 1981. He commented that it was a nice party for the Senator and he really deserved it.

Mr. Elliott reported that he had attended a joint meeting of the Executive Committee and the Investment Committee of the Board of Directors, Southern Illinois University Foundation, on August 19, 1981, to discuss relations with the School of Medicine. He remarked that it was a very productive meeting.

Mr. Elliott reported that he had attended a meeting of the Administrative Advisory Committee, State Universities Civil Service System,

on August 28, 1981. He said that Vice-Chancellor Brown had represented the SIU System, along with the Vice-President of the University of Illinois, and the two Executive Directors of the other two systems, on this high level committee which looks at policy as it relates to the Merit Board function. Mr. Elliott commented that SIU was doing a good job in its relationship to the Merit Board.

Mr. Norwood reported on a meeting of the Board of Trustees, State Universities Retirement System, held on July 15, 1981. He reported that a hearing was continued on an appeal. The SURS had turned down a retirement application because of a criminal conviction of an applicant, but because of certain cases in the Illinois Supreme Court, the application had to be approved because he was employed before the disqualifying statute was passed. He reported on SURS appropriations for FY-82. As he had reported in previous meetings, the System had decided to look closer at the way funds were being invested, and as a result, it was decided to retain four major investment managers: Alliance Capital Management Corporation, Chicago, Illinois, and Fayez Sarofim & Company, Houston, Texas, to manage the equity portion of the retirement fund; American Fletcher National Bank, Indianapolis, Indiana, and Pacific Investment Management Company (PIMCO), Long Beach, California, will perform for bond management. He reported that the commingled index fund with the American National Bank of Chicago would be retained. He commented that the Harris Trust & Savings Bank of Chicago would be retained as master trustee, but not investing SURS funds.

Mr. Irvin reported that he had attended the SIUC commencement on August 8, 1981. He said that Chancellor Shaw had been the guest speaker. He also reported that the first Ph.D. in Rehabilitation in the nation had been presented at this commencement.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on September 9, 1981. He reported that the IBHE had maintained an office in Chicago which was run by Title I funds; the funds have been depleted and that office is now closed. He said that Dr. J. Roger Miller, President of Millikin University, said some very inspiring and challenging remarks on retention, recruitment, and several other things. He reported that an assessment of progress since 1968 in education for the health professions had been presented, and the conclusion was that no new programs were needed except to increase enrollment in nursing. He reported that on suggestion of the IBHE staff and approval by the IBHE that grants for residency programs under the Health Services Education Grants Act should be discontinued beginning in Fiscal Year 1983 and replaced if necessary by funding support for public medical schools through university budgets. He reported that it was the conclusion that overall dental school enrollments should not exceed master plan levels and current enrollments should be reduced. He said that the School of Dental Medicine at SIUE would be examined to see if it was economically and educationally justified. He said that a Dental Education Committee was appointed as follows: Diego Redondo, Chairman; Gaylord Donnelley, William Harris, Richard Hart, Richard P. Stone, James M. Unland, and Merle R. Yontz. He said that the dental school capital priorities had been reduced from \$22 million to \$9 million. He asked President Lazerson if he would like to speak on this subject.

President Lazerson said he was pleased that this examination and review of dental education in the State of Illinois was going to take place. It was his view that in the long run what we must look forward to was a review that was based on the accomplishments of the graduates of the SIUE School of Dental Medicine in terms of meeting the health needs of the citizens of both the state and Southern Illinois in particular. He said that he believed that the

achievements had been splendid, and that it was the intention to put that information on the record in a very direct and clear fashion.

Mr. Norwood said there had been a progress report presented on the energy consumption and conservation at Illinois public university and community colleges which showed that the overall energy usage at the public institutions in Illinois had decreased by 21.6 percent, but the overall cost had increased slightly. He said that one projection showed that if things stayed the way they were as far as energy usage was concerned, that the increase in the bill from Fiscal Year 1981 through Fiscal Year 1986 would be 79 percent for the cost at the same usage level, and that increase would be \$43 million. He reported that each university was to have a formal energy policy which would include goals for energy reduction. He said that some of the cautions that were given by members of the board and by members of our administration was to make sure that we were comparing comparable situations. He commented that there was a suggestion to have a Department of Energy czar for the state and IBHE was very uncomfortable with that suggestion. He said that reports had been presented on the Governor's allocation of the budget, the capital allocation, a status report on the Library Computer System, and an advisory committee study of off-campus programs to improve access and choice.

Mr. Rowe reported that he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on September 2, 1981, together with Chancellor Shaw and President Somit. He reported that there had been a fairly thorough discussion of our 1982 budget and the crunch we were experiencing there, particularly with regard to some of our Family Practice Units. He said there had been a discussion of the proposed Springfield Joint Laboratory with the Department of Public Health and the EPA, which would be located at the medical school site. He also reported a discussion about the

status of various departmental reviews which were ongoing, mostly with the use of consultants, and also the fact that we had a search on for head of Anesthesiology.

In response to Mrs. Kimmel's question about the financial crunch on the Family Practice Units, Mr. Rowe responded that financing was a problem. Chancellor Shaw said we had reported at the last meeting that there was special legislation which the Medical Society greatly supported which helped that particular problem. He said that this was not legislation that we had sponsored although obviously we stood to gain a great deal, and that it had gone through the Legislature.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Board Room of the University Center at 4:00 p.m., September 9, 1981. He gave the following report:

At the meeting, the Committee approved the minutes of the meeting of July 9, 1981, and reviewed the following items which appeared on the September agenda of the Board:

Item J (2) - Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1983: Capital Budget Priorities

1. SIUC

- a. Pulliam Hall Remodeling. This item has been moved by SIUC from number 2 priority to number 5 priority.
- b. Library Storage Facility. The initial request was for \$105,000 in planning funds with an SIUC priority rating of number 5. It has been changed to a number 2 priority and from a request for planning funds to a request for \$1,600,000 to purchase an existing warehouse facility.

2. SIUE

The planning funds for the Dental Education Facility have been changed from \$766,100 to a request for \$522,600. The total cost of the completed clinic facility is now estimated to be

\$9,046,800 instead of \$13,720,008. It is now the position of SIUE that the clinic is all that will be requested and that the other existing buildings will suffice to maintain the Dental School operation.

Since the preliminary listings had been previously presented to the Board, the Committee recommended that the Board consider favorable action of this item in the Board's omnibus motion.

Item K - Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1983 RAMP). The Committee recommended that the Board consider favorable action of this item in the Board's omnibus motion.

Item L - Various Capital Projects for Fiscal Year 1982: Ratification of Architecture and Design Committee Approval of Release of Funds and Architectural and Engineering Selection. The Committee recommended inclusion in the Board's omnibus motion with a suggested revision to section (3) a, 1 (a) in the resolution to approve design work by Peter G. Prineas and Associates of Carbondale, Illinois, rather than design work by SIUC staff and staff of the Capital Development Board.

This meeting included reports to the Committee on several special projects:

1. SIUC

- a. Addition to STC building at Southern Illinois Airport for Malaysian program to be built by the Southern Illinois Airport Authority, not the University.
- b. Status report on Bracy warehouse lease, with option to purchase, for library storage.
- c. Proposal for use of boiler at STC Campus near Carterville to produce alcohol.
- d. Proposal by the Capital Development Board for incinerator operation.
- e. Joint Laboratory, Springfield, status report. The Committee recommended that the Benefit Statement for the Proposed Springfield Joint Laboratory Facility prepared by the SIU School of Medicine be distributed to other members of the Board.

2. SIUE

- a. Proposal for replacement of facilities lost when Bubble Gym was destroyed by a storm.
- b. Report on certain change orders for Multi-Purpose Building. The Capital Development Board has reinstated \$300,000 of deleted items.

- c. Status report on proposed SIUE Housing Project. Report of meeting held by President Lazerson, staff, and Board Treasurer with three investment bankers.
- d. Report on status of repairs to the University Center brick towers.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Centennial Room of the University Center at 8:00 a.m. that morning. He gave the following report:

Minutes of the July 9, 1981 meeting were approved. The Finance Committee was disappointed that the exit conference with external auditors and representatives of the Auditor General would not be discussed in public at this time, but the Auditor General had advised the Committee that his statute forbade public discussion of the audit report until it had been approved and released. A public discussion will be held on the report after it has been released.

A status report was received on the Evergreen Terrace Project, SIUC. The University had won its lawsuit on the tax exemption question but the State's Attorney apparently would make the effort to present the question to the Supreme Court. The Committee commended Mr. Dan Kimmel for the excellent brief and opinion that he had prepared. The annual financial report on Evergreen Terrace was discussed. The Board Treasurer and others were requested to continue consideration of refinancing this project.

A status report was received on the proposed SIUE Housing Project. The meeting held in Chicago on August 31, 1981 by President Lazerson, staff, and Board Treasurer with three investment bankers was discussed. Item P - Authorization to Apply: U.S. Department of Education, College Housing Program, SIUE, was discussed, and the Committee recommended that the matter be included in the Board's omnibus motion.

Audit schedules for Fiscal Year 1982 were considered.

Mr. Rowe moved that the Board recess the meeting for the purpose of holding an executive session to discuss personnel items only. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. The Chair declared that the Board would recess into an executive session, and would return to open meeting when the executive session was completed. The time was 11:05 a.m.

At 12:00 p.m., the Chair declared that the open meeting was reconvened. He introduced Mr. Jerry Looft, representing the Civil Service Employees Council, SIUC, and Mrs. Christa Oxford, Chairman, University Staff Senate, SIUE.

Chairman Norwood explained the procedure for the Board's omnibus motion. The Chair proposed, after discussion, that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, JUNE AND JULY, 1981, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of June and July, 1981, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report lists all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations approved by the Chancellor since the last report on April 9, 1981.

Reasonable and Moderate Extensions:

1. Elimination of the Specialization in Theater within the M.A. program in Speech, SIUE.
2. Elimination of the Specialization in Professional Accounting within the B.S. program in Business Administration, SIUE.
3. Elimination of the six Specializations within the B.A. program in Cinema and Photography, SIUC.
4. Elimination of the two Specializations within the A.A.S. program in Photographic and Audio-Visual Technology, SIUC.
5. Change in Title of Major from Photographic and Audio-Visual Technology to Photographic Production Technology, SIUC.
6. Merger of the Departments of Educational Administration and Instructional Technology to form the Department of Educational Administration and Instructional Technology, SIUE.
7. Change of Department and Program Title from Speech Pathology and Audiology to Communication Disorders and Sciences, SIUC.

8. Addition of a Specialization in Women's Studies to the M.A. program in Philosophy, SIUE.
9. Addition of a Specialization in Business Data Processing to the B.S. program in Business Administration, SIUE.
10. Change in Title from School of Science and Technology to School of Science and Engineering, SIUE.

Information on the first three items was provided to the IBHE staff in the Annual Report of Program Additions and Deletions. Items #4, #5, #6, and #7 have been accepted by the IBHE staff as reasonable and moderate extensions. The last three items have only recently been submitted to the IBHE staff for information.

Requests for Off-Campus Program Locations:

1. B.S., Major in Technical Careers at the College of Lake County, Grayslake, Illinois, SIUC.
2. Master of Business Administration for the Western Electric Corporation, Chicago, Illinois, SIUE.

Approval of these requests is pending at the IBHE.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1983: CAPITAL BUDGET PRIORITIES

Summary

Preliminary listings of Capital Budget Requests for each University for Fiscal Year 1983 were presented to the Board at its July 9, 1981 meeting. Those lists were in the priority order established by each University; they have been merged by the Chancellor's Office into a proposed System Capital Budget priority list which is presented for the consideration and approval of the Board.

Rationale for Adoption

The low level of state capital budget funding for higher education reflects current fiscal limitations caused by the recession and by changing federal funding policies. The projects listed in the budget reflect among other things a need to replace inadequate facilities at the Alton Dental Clinic and a need for library storage space; in addition they include innovative proposals to acquire existing facilities to meet pressing needs at the School of Medicine. Most of the remaining projects are concerned with badly needed remodeling to preserve existing facilities. Special requests are being made for Energy Conservation and Food Production.

In an attempt to develop a realistic capital budget request, the following factors were considered in preparation of the budget:

1. No more than one new building request would be initiated in a given year for each of the four major sites within the System (SIUC, SIUE, School of Medicine, School of Dental Medicine), with the exception that special projects may be recognized.
2. Each University is to identify anticipated needs for capital projects in a ten-year schedule which is prepared as an ancillary document to RAMP.
3. Consideration will be given to "phasing" a proposed facility when practical to do so.

In merging the requests of both Universities into a single priority listing, the following project priority considerations were recognized:

- A. Projects in a state of partial completion and requiring further funding.
- B. Projects responding to accreditation needs, to violation of codes, and to needs for public health and safety.
- C. Projects of an emergency nature.

- D. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and realignment of existing facilities, with special consideration given when preservation of the facility is a factor.

The criteria used for System priority considerations are reviewed annually to assure that they adequately and fairly recognize the needs of the Universities. This annual review is scheduled for the near future, while details of the priority determination process just completed are still fresh with the participants.

In summary, highest priority has been assigned to the request for funds necessary to equip and to complete the site work for the Multi-Purpose Building at SIUE. The second priority is Phase II of the project to replace underground electrical cables at SIUC. Both of these projects have had previous partial funding and are in work at this time.

The new dental school was initiated with minimal capital support, and now adequate facilities should be provided. Thus third priority has been given to progress in meeting the needs at the School of Dental Medicine, SIUE. Planning funds are sought to initiate the project.

Next priority has been allocated to the need for increased space at the School of Medicine at Springfield to establish adequate laboratories for the study of infectious diseases. The basic strategy calls for the purchase of an existing facility rather than for new construction. Should the purchase not materialize, an alternative approach is to seek funds for an addition to the current building.

SIUC recognizes the difficulties in seeking funds for expansion of Morris Library, and proposes that an existing warehouse facility be acquired for certain low-demand material storage and processing.

The separate priority lists for Energy Conservation and Food Production are prepared at the request of the Illinois Board of Higher Education.

Considerations Against Adoption

None is known.

Constituency Involvement

Each University has worked with appropriate faculty groups within the administrative structure to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to minor technical changes as may be deemed necessary by the Chancellor, the attached list of Capital Projects totaling \$18,243,700 be approved as the System Priority List for The Southern Illinois University System for Fiscal Year 1983.

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1983
(Excludes Food Production and Energy Conservation)

<u>Priorities</u>			(Thousands)	
<u>By University</u>	<u>By System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
1	1	<u>Multi-Purpose Building - Equipment & Site</u> This request is for \$921,500 for durable movable equipment and \$99,700 for site improvements.		\$ 1,021.2
3	2	<u>Replace Underground Electric Cable - Phase II</u> This is the second of four requests to replace a major portion of the underground electrical cable. Much of the cable has an expected life of 15 to 20 years, but is actually 20 to 30 years old. The estimated cost of four phases is \$1,000,000.	5 375.0	
2	3	<u>Dental Education Facility - Planning</u> This request is for planning funds for a permanent clinic facility totaling 21,050 NASF. Total cost of the facility is estimated to be \$9,046,800.		522.6
1	4	<u>Land Acquisition - School of Medicine</u> This request of \$2,360,000 is for funds to purchase 1.7 acres of land with buildings totaling approximately 50,000 GSF. The land is located on the northeast corner of the present medical school property. An additional sum of \$400,000 for planning funds for the remodeling of the facilities contained in the request above is included. (Should this item not be approved, \$611,600 is requested for planning funds for the addition of the 5/6 of the building which was requested in FY81 RAMP and again in FY82 RAMP. This facility is to be located immediately west of the present Medical Instructional Facility.)	2,760.0	
2	5	<u>Land Acquisition - Library Storage Facility</u> Funds are to purchase a tract of 11 acres on which a warehouse of about 60,000 square feet is located. The building was constructed in 1962. The cost represents \$26.67 per square foot. The tract and building were recently appraised at \$2,400,000.	1,600.0	
5	6	<u>SR³ I (E) - Wagner Roof Repair (Emergency)</u> Work needs to be done on roof to protect the property and its contents.		157.7
4	7	<u>Fire Alarm Rehabilitation (Emergency)</u> The central fire alarm system is connected with the Carbondale Fire station and no longer functions.	200.0	
5	8	<u>SR³ II (E) - Wagner Mechanicals (Emergency)</u> This project includes electrical, heating ventilation and cooling, and related structure work. The electrical system in the building needs to be updated. For cost effective reasons, it is prudent to do the other mechanicals at the same time.		340.5

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1983
(Excludes Food Production and Energy Conservation)

<u>Priorities</u>		<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>																											
<u>By University</u>	<u>By System</u>																														
4	9	<u>Electric Ground Fault - Pulliam (Emergency)</u> This work is to be done in the swimming pool area of the P.E. wing to eliminate the possibility of accidental electrocution.	\$ 19.0																												
4	10	<u>Emergency Generator - Life Science I (Emergency)</u> By preventing the loss of temperature controls during some outages, this generator will protect research projects and materials.	125.0																												
3	11	<u>E. St. Louis Center - Remodel 6th Floor</u> The 7th floor of the building is currently partially remodeled and is used by the Performing Arts Training program. This request is for funds to remodel the 6th floor for use by this program. It includes \$21,400 for movable equipment.		\$ 942.1																											
4	12	<u>SR³ Remodeling I (C) - Minor Projects - Roof Replacement</u> Roof work at SIUC for the following buildings: <table style="margin-left: 40px; border: none;"> <tr><td>Communications, Phase IV</td><td style="text-align: right;">10,000 sq. ft.</td><td></td></tr> <tr><td>Quigley Hall, Phase IV</td><td style="text-align: right;">7,000 " "</td><td></td></tr> <tr><td>Service Building #2</td><td style="text-align: right;">13,200 " "</td><td></td></tr> <tr><td>Tech Building, Phase II</td><td style="text-align: right;">20,000 " "</td><td></td></tr> <tr><td>Woody</td><td style="text-align: right;">34,400 " "</td><td></td></tr> <tr><td>Shryock</td><td style="text-align: right;">20,000 " "</td><td></td></tr> <tr><td>Power Plant</td><td style="text-align: right;">6,800 " "</td><td></td></tr> <tr><td>General Classroom</td><td style="text-align: right;">17,000 " "</td><td></td></tr> <tr><td>Wham</td><td style="text-align: right;">40,000 " "</td><td></td></tr> </table>	Communications, Phase IV	10,000 sq. ft.		Quigley Hall, Phase IV	7,000 " "		Service Building #2	13,200 " "		Tech Building, Phase II	20,000 " "		Woody	34,400 " "		Shryock	20,000 " "		Power Plant	6,800 " "		General Classroom	17,000 " "		Wham	40,000 " "		560.0	
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Wham	40,000 " "																														
4	13	<u>SR³ Remodeling I (A) - Minor Remodeling - Dental School</u> Included in this proposal are funds for repairs to roofs, installation of insulated siding, renovation of plumbing, heating and air-conditioning systems, installing new electrical panels, and remodeling the electrical distribution system.		155.2																											
4	14	<u>SR³ Remodeling II (C) - Minor Projects</u> <table style="margin-left: 40px; border: none;"> <tr><td>a. Five Vault Micrographics</td><td style="text-align: right;">25.0</td><td></td></tr> <tr><td>b. Rehabilitate Turbine - subcentral chilled water system</td><td style="text-align: right;">141.7</td><td></td></tr> <tr><td>c. Woody Hall - Remodel Level B, Bursar's Office area</td><td style="text-align: right;">96.3</td><td></td></tr> </table>	a. Five Vault Micrographics	25.0		b. Rehabilitate Turbine - subcentral chilled water system	141.7		c. Woody Hall - Remodel Level B, Bursar's Office area	96.3		263.0																			
a. Five Vault Micrographics	25.0																														
b. Rehabilitate Turbine - subcentral chilled water system	141.7																														
c. Woody Hall - Remodel Level B, Bursar's Office area	96.3																														
5	15	<u>SR³ III (E) - Wagner Building - Remodeling</u> Funds are requested elsewhere for roof work, electrical, and mechanical work. These funds would provide tuck pointing, renovation of restrooms, acoustical ceilings, and other structural renovations.		238.2																											

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1983
(Excludes Food Production and Energy Conservation)

<u>Priorities</u>				
<u>By</u>	<u>By</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
<u>University</u>	<u>System</u>			
5	16	<u>Pulliam Hall - Remodeling - Planning</u>	\$ 188.0	
		The funds requested would provide for the initial phases of planning, schematic design and definitive design. The total project budget is presently estimated at \$9,345,900. A general remodeling of the building is necessary to modify utilization from its original design as a teacher training facility to a facility housing approximately one-half of the offices, classrooms, and laboratories of the College of Education. The budget breakdown is:		
		A & E	\$ 715,200	
		Remodeling	7,252,600	
		Utilities	656,900	
		Site	38,600	
		Equipment	<u>682,600</u>	
		Total Cost	\$9,345,900	
6	17	<u>Handicapped Access - Life Science I</u>	74.7	
		The modifications consist of rebuilding the approach slab for east entrance, \$3,700; renovating the two restrooms, \$30,100; modifying the existing elevator, \$25,000; adding an X-ray viewing window, \$4,200; and adding visual fire alarms, \$11,700.		
6	18	<u>Relocate Service Drives - Site</u>	\$	933.6
		In anticipation of increased traffic on Circle Drive when the Multi-Purpose Facility is completed, the Library Service Drive will be relocated, and a branching road from the service drive will be constructed to connect the Circle Drive opposite from Whiteside Drive, and a loop at the Multi-Purpose Facility will be built to provide parking spaces for team buses and handicapped persons.		
		The relocated Library Service Drive will require a bridge over the Trace, with estimates of \$147,000 for the drive and \$112,000 for the bridge. The cost of the new branching road to Circle Drive is estimated at \$432,600, plus \$112,000 for a bridge over the sidewalk planned between the Science Building and the Multi-Purpose Facility. The access parking loop is estimated at \$130,000.		
4	19	<u>SR³ Remodeling III (C) - Minor Projects</u>	749.6	
		a. Communications Building Stage and Lighting Rehabilitation	103.0	
		b. Wham Building, Replace Cooling Tower	51.5	
		c. Communications Building - Install Electrical Feed Loop	25.7	
		d. Morris Library - Connect to chilled water central system	128.8	
		e. Install Cover over existing cooling towers	64.4	
		f. Steam Generating Plant - Install Personnel Lifting Hoist	32.5	
		g. Shryock Auditorium - Complete Stage Rigging & Cyclorama	90.7	
		h. Lawson Hall Lighting Upgrade and repair	150.0	
		i. Anthony Hall, Update Air-conditioning System	103.0	

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1983
(Excludes Food Production and Energy Conservation)

Priorities

<u>By University</u>	<u>By System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>										
7	20	<u>Handicapped Access - Wheeler Hall</u> Wheeler Hall is presently inaccessible by the handicapped. This project will remedy the problem. The items involved consist of a three-story tower with an elevator, a ramp, an alarm system, emergency lighting, modification of restrooms, and addition of handicapped-accessible water fountains. While remodeling of the entire building is rapidly becoming necessary, the higher cost of the total project might jeopardize the accessibility portion which is needed immediately. (See priority number 24.)	\$ 277.3											
8	21	<u>SR³ - Handicapped Access</u> This request includes seven separate projects designed to improve access to campus facilities by handicapped persons. These projects are developed from a campus inventory by the Section 504 Campus Evaluation Committee. The projects provide an elevator in Altgeld Hall, corrections in various instructional laboratories, widening of doors, restroom modifications, curb cuts and ramps.	580.7											
9	22	<u>Library - Rehabilitate Air Conditioning</u> This request will provide funds to replace the 400 ton steam absorption machine. Excessive wear and advanced age are causing very high maintenance costs.	700.0											
7	23	<u>Replace Roofs - Rendleman and Supporting Services Building</u> This project will complete the program of replacement of core campus building roofs that were damaged by hail and deterioration caused by the severe cold winters of several years ago.	\$ 411.0											
10	24	<u>Wheeler Hall Renovations - Planning</u> This request is for funds to plan for the major renovations of this facility. The facility has undergone a number of minor changes during its nearly 80 years of service but much more is needed. The heating system needs to be totally renovated, central air-conditioning should be added, the electrical wiring should be modernized, and the building in general should be upgraded to make the facility more usable. The budget breakdown is: <table style="margin-left: 40px;"> <tr> <td>A & E</td> <td style="text-align: right;">\$ 76,000</td> </tr> <tr> <td>Remodeling</td> <td style="text-align: right;">1,134,100</td> </tr> <tr> <td>Equipment</td> <td style="text-align: right;">140,500</td> </tr> <tr> <td>Utilities</td> <td style="text-align: right;"><u>129,000</u></td> </tr> <tr> <td>Total Cost</td> <td style="text-align: right;">\$1,479,600</td> </tr> </table>	A & E	\$ 76,000	Remodeling	1,134,100	Equipment	140,500	Utilities	<u>129,000</u>	Total Cost	\$1,479,600	76.0	
A & E	\$ 76,000													
Remodeling	1,134,100													
Equipment	140,500													
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Total Cost	\$1,479,600													

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1983
(Excludes Food Production and Energy Conservation)

<u>Priorities</u>		<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
<u>By</u> <u>University</u>	<u>By</u> <u>System</u>			
11	25	<u>Property Acquisition - Carbondale</u> Proposes purchase of old factory building of 52,600 square feet in Carbondale, which has been leased for several years and used for surplus property, School of Art, General Stores, and the Library.	\$ 300.0	
			\$ 8,848.3	\$ 4,722.1

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1983
Energy Conservation Projects

<u>Priority</u>	<u>Project Description</u>	<u>Amount</u>
1.	<u>Energy Management System - Springfield Remodeling</u> This request provides funds for a computer-based energy management system for the Medical Instructional Facility with the capability of handling additional facilities when they become available. The estimated payback period is <u>two years</u> .	\$ 167.3
2.	<u>Heat Recovery System - Springfield - Remodeling</u> This request is for a run around heat recovery system to be attached to the supply and exhaust units for the Vivarium. The estimated payback period is <u>two years</u> .	\$ 34.0
3.	<u>Fume Hood Control - Springfield - Remodeling</u> This item provides modifications to the operation of existing fumehoods in the Medical Instructional Facility so that they can be turned off at the hood. Estimated payback is <u>four years</u> .	\$ 34.0
4.	<u>Energy Management System, Phase II/Remodeling</u> This request is to replace the obsolete CCUC and System 7 controls in ten campus buildings and connect them to the new "Series I" utility control; Wham, Anthony, Communications, Parkinson, Life Science II, Neckers, Steam Plant, Lawson, and Morris Library. The estimated payback period is <u>five years</u> .	\$ 598.2
5.	<u>Energy Management System, Phase III/Remodeling</u> This request is to extend the new Series I utility control to eight buildings; Altgeld Hall, Allyn, Shryock, Wheeler, Service Shop I, Lindegren Hall, Woody Hall, and Davies Gym. The estimated payback period is <u>five years</u> .	\$ 546.2

6.	<u>Attic Insulation/Remodeling</u>	\$ 79.5
	This request is to install new and/or additional blown-in attic insulation in six buildings; Altgeld, Allyn, Parkinson, Anthony, Shryock, and Wheeler. The estimated payback period is <u>five years</u> .	
7.	<u>Storm Windows and Aluminum Siding Tract Houses - SIUE</u>	\$ 125.0
	Estimated payback is <u>six years</u> .	
8.	<u>Install Central Air-conditioning in Eight Tract Houses - SIUE</u>	\$ 54.8
	Estimated payback is <u>eight years</u> .	
9.	<u>Insulated Ceilings - Wagner - SIUE</u>	\$ 46.8
	Estimated payback is <u>eight years</u> .	
10.	<u>Insulation and Siding - Alton</u>	\$ 87.3
	This request will provide insulation and siding for three converted residences at the Dental School that house Biomedical Sciences; Surgical Specialties; and Pediatric and Orthodontic faculty. Estimated payback is <u>ten years</u> .	
11.	<u>Install Storm Windows - Wagner</u>	\$ 187.4
	This request is to install storm windows in all buildings at Wagner, and insulated ceilings in Buildings 192, 193 and 194. Estimated payback is <u>ten years</u> .	
	Total	\$ 1,960.5

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1983
Food Production Projects

<u>Priority</u>	<u>Project Description</u>	<u>Amount</u>
1.	<u>Livestock Teaching and Research Facilities, Phase I</u>	\$ 688.4

This project is composed of four parts. A new dairy calf barn, a new swine finishing facility, a new horse shelter, and remodeling at the beef center are all needed to replace and improve present facilities which are in dilapidated condition and very inadequate for the demands of modern food production technology. The budget breakdown is:

A & E	\$ 77,500
Construction	413,000
Remodeling	104,400
Equipment	28,400
Utilities	20,800
Site	<u>44,300</u>

Total Cost \$ 688,400

2.	<u>Livestock Teaching and Research Facilities, Phase II</u>	\$ 639.5
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This project is composed of three parts. A new beef finishing facility, a new swine breeding facility, and a new laying unit and brooder house at the poultry center. The present facilities have deteriorated significantly due to age and must be replaced. The budget breakdown is:

A & E	\$ 53,200
Construction	452,800
Equipment	66,700
Utilities	29,800
Site	<u>37,000</u>

Total Cost \$ 639,500

3.	<u>Animal Waste Disposal/Site</u>	\$ 425.0
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Because of current violations and possible damages, corrections must be made at the farms in order to properly drain and contain animal wastes. Waste detention ponds are to be constructed to prevent drainage from flowing into nearby creeks at the Swine and Beef Centers.

4. Ag Research Support Units/Buildings \$ 682.1

The request provides new facilities for five farm programs. A pesticide storage area at the Agronomy Center, machine storage facilities at the Belleville Research Center and at the Agronomy Center, a crop irrigation system at Belleville, and additional greenhouses at the Horticulture Center are needed to accommodate expanding research work. The budget breakdown is:

A & E	\$ 71,800
Construction	552,100
Equipment	24,600
Utilities	11,200
Site	<u>22,400</u>
Total Cost	\$ 682,100

5. Ag Building Addition/Planning \$ 277.8

This addition will house the Agriculture Mechanization Program and the Meats Facility. The budget breakdown is:

A & E	\$ 277,800
Construction	2,962,400
Equipment	144,300
Utilities	129,800
Site	<u>65,000</u>
Total Cost	\$3,579,300

Total \$ 2,712.8

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS
(TABLE 10.0, FISCAL YEAR 1983 RAMP)

Summary

The Illinois Board of Higher Education is required by its enabling Act to approve university plans for noninstructional capital improvements. Such improvements are capital projects funded from nonappropriated funds. The IBHE's responsibility is to determine whether any project submitted for approval is consistent with the master plan for higher education and with instructional buildings provided therein. Such plans are submitted to the IBHE twice a year through use of Table 10.0 in the RAMP document.

The IBHE requires assurance from each governing board that it has reviewed and approved university plans for noninstructional capital improvements, including particularly a review and approval of financing for the project.

This matter requests the Board's review and approval of SIUC and SIUE plans for noninstructional capital improvements, including a specific review and approval of the financing procedure. A listing of proposed projects is attached in the format required for submission to the IBHE; it includes all projects identified at this time. The Board may also anticipate the receipt of additional projects for its approval during the year, with a formal submittal scheduled again in May, 1982.

Rationale for Adoption

Noninstructional capital improvements projects for SIUC and SIUE are derived from an ongoing and essential program for remodeling, rehabilitating, equipping, and in some instances planning for various facilities used for functions auxiliary to and supportive of the Universities' primary roles. Such facilities include University housing, student centers, parking lots, athletic and special purpose facilities, and auxiliary enterprise and service operation facilities. Funds to finance these projects come for the most part from operating revenues of the facilities and from student fees. Good business and management practice requires that an ongoing plan be maintained to keep the facilities functional and efficient.

The proposed sources of funds as outlined in the attached tables have been reviewed by the Universities and the Chancellor's staff; they are consistent with accepted interpretations of the Legislative Audit Commission Guidelines. The interpretations of the guidelines are changing as decisions are made by special committees and as the respective Universities define their accounting "entities," and the resolution provides for verification of funding propriety as individual projects are initiated.

Approval of projects at this time does not affect other Board approval requirements and some projects included in these plans may not materialize because of cash flow limitations or other reasons.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

Plans for noninstructional capital improvements were developed as part of the Fiscal Year 1983 RAMP process. Representatives of each University can respond to specific questions about the proposed projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the plans for noninstructional capital improvements for Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville, as attached, including the anticipated source of funding, be approved for transmittal to the Illinois Board of Higher Education and that its approval be respectfully requested thereon; and

BE IT FURTHER RESOLVED, That each University will verify propriety of funding as established by the current interpretations of the Legislative Audit Commission Guidelines at the initiation of each individual noninstructional capital improvements project.

Table 10.0

Plans for Noninstructional Capital Improvements

<u>System</u>	<u>Southern Illinois University</u>	<u>Institution</u>	<u>Southern Illinois University at Carbondale</u>
<u>Campus</u>	<u>Carbondale</u>	<u>Submitted</u>	<u>October 1, 1981</u>
<u>Project Name/Category</u>		<u>Anticipated Source of Funds</u>	<u>Total Project Cost</u>
Category 3 - Equipment			
Purchase of one mini-bus for Travel Service fleet		Travel Service Fees (Fees charged to users of the bus)	\$25,000

Table 10.0

Plans for Noninstructional Capital Improvements

System	Southern Illinois University	Institution	Southern Illinois University at Edwardsville
Campus	Edwardsville	Submitted	October 1, 1981
Project Name/Category		Anticipated Source of Funds	Total Project Cost
Category 6 - Site Improvements			
Installation of four additional high-mount light standards, and replace light fixtures along pedestrian walkways and roadways		Revenue from sale of parking decals and collection of parking penalties	\$135,000
Construction of a 98-car parking lot adjacent to the Broadview Building in East St. Louis		Revenue from sale of parking decals and collection of parking penalties	20,000
Construction of a connector at the north end of the University Drive oval to reduce the angle of junction with two-lane roadway		Revenue from sale of parking decals and collection of parking penalties	100,000
Construction of a right-turn lane at the east campus entrance intersection of University Drive and Illinois Route 157		Revenue from sale of parking decals and collection of parking penalties	40,000
Replacement of bituminous surface with concrete at the north campus entrance intersection of University Drive and Poag Road		Revenue from sale of parking decals and collection of parking penalties	70,000

VARIOUS CAPITAL PROJECTS FOR FISCAL YEAR 1982: RATIFICATION
OF ARCHITECTURE AND DESIGN COMMITTEE APPROVAL OF RELEASE OF
FUNDS AND ARCHITECTURAL AND ENGINEERING SELECTION

Summary

At the time of the July 9, 1981 meeting of the Board of Trustees, the Governor had not signed the appropriation bill which contained the capital projects for Fiscal Year 1982. It is customary for the staff of the Capital Development Board to prepare an agenda item on release of funds and professional work for the consideration of its Board at its September meeting after the Governor has signed the bill.

In anticipation of the timing problem resulting from the lack of an August meeting, authorization was granted by this Board at its July meeting for members of the Architecture and Design Committee to approve the requests for release of funds and the selection of architectural and engineering firms. The bill was signed by the Governor, and members of the Architecture and Design Committee have approved the various releases and recommendations for professional services. This agenda item reports the action of the Committee and is submitted for ratification by the full Board.

Rationale for Adoption

Ratification of action taken by the Architecture and Design Committee as previously authorized by the Board is the final step in formal approval needed to initiate action on the Fiscal Year 1982 capital projects.

Considerations Against Adoption

None is identified.

Constituency Involvement

Constituency involvement on the Fiscal Year 1982 capital projects took place over a year ago when the requests were approved by the Board of Trustees.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Project approval by members of the Architecture and Design Committee is ratified on the following capital improvement projects contained in the Capital Budget for Fiscal Year 1982, in the amounts indicated.
- (2) When shown selection of the architectural and engineering firm for a project is ratified and recommended to the Capital Development Board.

- (3) Permission previously granted by members of the Architecture and Design Committee for processing of requests to the Governor for release of funds is reaffirmed and ratified.
- a. The following projects funded from Capital Development Bond funds in Senate Bill 345:
1. Southern Illinois University at Carbondale
 - (a) For rehabilitation of the underground electrical distribution system in the amount of \$287,500. Design work is to be accomplished by Peter G. Prineas and Associates of Carbondale, Illinois.
 - (b) For installation of an energy management system at the Springfield Medical Facility in the amount of \$141,800, a heat runabout recovery system in the amount of \$24,600, and for localized fume hood controls at \$28,800. It is recommended to the Capital Development Board that design work on these projects be handled by Ralph Hennemann and Associates of Champaign, Illinois.
 2. Southern Illinois University at Edwardsville
 - (a) For a \$224,000 project to improve the chilled water distribution system. It is recommended to the Capital Development Board that they employ the firm of Hall-Schwartz and Associates of Decatur, Illinois, for the design work.
 - (b) For two small projects aggregating \$86,000 to install an air filter at the Dental Clinic and to provide a volatile storage facility. It is recommended that design work be accomplished by the staff of the Capital Development Board.

RECOMMENDATION FOR NAMING OF RARE BOOK ROOM, LOVEJOY LIBRARY, SIUE

Summary

This matter recommends designation of the rare book room, to be constructed on the third floor of Lovejoy Library, SIUE, as "The Jennie Latzer Kaeser Rare Book Room."

Rationale for Adoption

Now in her 103rd year, Jennie Latzer Kaeser of Highland, Illinois, has been a moving force in education in her community, in the State of Illinois,

and in neighboring states. For the past half-century her interests and philanthropies have been wide-ranging and extensive, but the development of libraries and the acquisition of rare and important books have been primary among her many interests.

Born in 1878, Mrs. Kaeser attended the University of Illinois where she received her baccalaureate degree in 1900 and her master's degree in bacteriology in 1901. Work on her doctoral degree in bacteriology was interrupted in 1907 by her marriage to Dr. Albert F. Kaeser, but her interest in academic endeavors has never waned. Over the years, Mrs. Kaeser's donations have resulted in the creation of permanent facilities and scholarship funds at the University of Illinois, the establishment of the Louis Latzer Memorial Public Library in Highland and the expansion of that library's facilities in 1970, and the establishment of a permanent county historical museum in Edwardsville. She has made important gifts to Berea College in Kentucky and the School of the Ozarks in Missouri.

When the SIU libraries in Carbondale and Edwardsville reached 1,000,000 volumes, it was Mrs. Kaeser who presented the one millionth book. It was the single most valuable book ever purchased for Southern Illinois University. Mrs. Kaeser has since been the donor of substantial funds for other very valuable rare books to be housed in Lovejoy Library.

At the age of 90, Mrs. Kaeser completed translation of a virtually unknown German volume about the Swiss settlement in Illinois which became the community of Highland. When she was 96, she completed translation of the volume, Spiegel von Amerika, an 1849 Swiss publication of which only two copies are known to exist. This published translation appeared as "Book One" in the Friends of Lovejoy Library's 1977 publication, New Switzerland in Illinois. For this endeavor, both she and Lovejoy Library were honored by the Swiss Government. Mrs. Kaeser's contributions to Lovejoy Library have made possible the establishment of an endowment fund which is of great importance in maintaining the quality of the library. Further, her support has made possible the construction and equipping of the rare book room in Lovejoy Library. In recognition of her long-standing support of education and the development of libraries in the region and the state, and particularly for her support of Southern Illinois University at Edwardsville, it is recommended that the rare book room be named in her honor.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This recommendation was initiated by the Friends of Lovejoy Library and the Director of Lovejoy Library, SIUE. The recommendation has been endorsed by the Vice-President and Provost and the University Building and Facility Naming Committee, SIUE. It is recommended for adoption by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rare book room to be constructed in Lovejoy Library, SIUE, be designated "The Jennie Latzer Kaeser Rare Book Room" in recognition of the many important contributions of Mrs. Jennie Latzer Kaeser to Southern Illinois University.

AUTHORIZATION TO APPLY: U S. DEPARTMENT OF EDUCATION, COLLEGE HOUSING PROGRAM, SIUE

Summary

This matter seeks authorization for SIUE to submit an application for a construction loan under the federal College Housing Program. If granted by the federal government and accepted by the Board of Trustees, the loan would assist in funding the proposed student housing project on the Edwardsville campus. The matter further provides that no loan would be accepted nor commitment entered into without specific authorization of the Board of Trustees.

Rationale for Adoption

At its meeting of April 9, 1981, the Board approved the matter, "Student Housing Development Plan, SIUE." That action authorized SIUE officers to proceed with planning activities for a student housing project which would accommodate 672 students in its first phase of development, which was estimated to cost \$7.6 million. The federal College Housing Program has been in operation for a number of years. Its purpose is to make low interest loans to institutions which need additional student housing. Current program regulations permit loans of up to \$3.5 million at 3 percent interest over a 30-year term.

SIUE officers desire to submit an application for a loan in the maximum amount of \$3.5 million. The program regulations require that submission of an application must be authorized by the governing board of the institution. Therefore, SIUE officers are requesting permission to submit the application.

Regulations governing the program were not issued until July 29, 1981. They prescribed an application deadline date of September 1, 1981. In order to meet the deadline date, SIUE officers developed and submitted application papers for a loan under the program. The covering letter accompanying the application papers stated that the Board of Trustees would be requested to authorize submission of the application at today's meeting. The application will not be considered complete and will not be acted upon by the U.S. Department of Education unless certification of the Board's authorization for the application is forwarded. In the event the Board chooses not to authorize the application, University officers will notify the U.S. Department of Education of that decision and will request that the application materials be returned. Submission of the application with the Board's authorization does not commit the institution or the Board to any action nor to acceptance of a loan if one is offered.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That officers of Southern Illinois University at Edwardsville be and are hereby authorized to submit an application for a loan, in the principal amount of \$3.5 million, under the federal College Housing Program administered by the United States Department of Education, provided, however, that no acceptance of a loan nor commitment to accept a loan shall be made without the express approval of the Board of Trustees.

Mrs. Harvey moved the reception of Reports of Purchase Orders and Contracts, June and July, 1981, SIUC and SIUE; the reception of Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, including a Supplement and unanimous consent for its consideration, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held July 9, 1981; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1983: Capital Budget Priorities; Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1983 RAMP); Various Capital Projects for Fiscal Year 1982: Ratification of Architecture and Design Committee Approval of Release of Funds and Architectural and Engineering Selection, including unanimous consent for an amendment which has been incorporated in the matter; Recommendation for Naming of Rare Book Room, Lovejoy Library, SIUE; and Authorization to Apply: U.S. Department of Education, College Housing Program, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair requested the Board to consider as Current and Pending a Matter entitled "Salary Adjustments - Faculty-Administrative Payroll Requiring Board of Trustees Approval," which had not been submitted ten days in advance of the meeting.

Mr. Rowe moved that the Board consider the matter. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Dr. Wilkins moved that the following percentage increases be made:

SALARY ADJUSTMENTS - FACULTY-ADMINISTRATIVE PAYROLL
REQUIRING BOARD OF TRUSTEES APPROVAL

Alice A. Griffin, Executive Secretary - 8.3 percent

R. D. Isbell, Board Treasurer - 6.8 percent

C. Richard Gruny, Board Legal Counsel - 6.8 percent

Earl E. Lazerson, President, SIUE - 6.3 percent

Albert Somit, President, SIUC - 6.3 percent

The motion was duly seconded. Mr. Irvin made the following statement:

"I had mentioned before previously at one time to Mr. Van Meter that I'm perhaps more of a fiscal conservative than a banker is, and with these cuts in mind I can certainly understand their personal positions and would hope that the increase, the size of it, would not be taken personal because of any reflection upon the jobs they've done. However, I feel that we should still remember that these are very tight times. We have reports of the increasing costs of an education. We have cutbacks in the vice-presidential areas, in personnel, we have a very underpaid Civil Service staff. We have a faculty that's still struggling to get up to the amount comparable to other universities, and we have students that are facing cuts both nationally and statewide, and I would prefer even less of an increase in some of these areas, feeling that they are very well paid and should be very happy with the amount and because of those feelings would perhaps wish there was more of a decrease in the amount given but realize the realities, yet because of the situation I must vote against this."

The question was called. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin; nay, Stan Irvin. The motion carried

by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair stated that the Chancellor's compensation would be acted upon separately, and the previous motion to consider the matter also included the Chancellor.

The Chair made the following statement:

"In reference to the Chancellor's salary, we have been looking at this for the last year as to the compensation for our executives and our chief executive officer of the System. The thing we want to do is to be able to retain the highest quality executive officers that we can find. Under the provision most executive officers are provided with housing or housing allowances, we looked at the choices in early 1980, the choice of number one, building a house for our newly-appointed Chancellor, or having a housing allowance. We made the choice that it would be most cost efficient to give a housing allowance. However, as most of you have read or heard or seen or been reported that we had a lot of adverse publicity about the stated salary of our Chancellor, and it was listed he was the highest paid public official in the state. One problem with this is that it was his total compensation included a housing allowance that was coming out of the Comptroller's Office and this is what is reported, what is paid. Other compensation situations do not include housing that is provided for chief executives. We think it is important that these perks are necessary for our chief executive to perform the functions of his office, and that is the reason that we looked into the housing allowance or housing situation.

"The problem with the situation as we have it currently is that some of the energies and some of the time of our Chancellor, of our Board, of our staff, is spent explaining a housing allowance which is periphery to what we are all about. We are about education, and we were satisfied that the compensation paid the Chancellor was adequate and fair. However, this does not cease. We have an amendment that passed in the Legislature that reduced our SIU appropriation by \$12,840, and at every turn we were often confronted with this concept of a housing allowance.

"A few months ago, I made the statement that we would look into the housing allowance. Being convinced the housing allowance is still the decision we made was a cheaper or a more cost effective way to go; however, the publicity, possible personal gain of publicity that was attendant to this housing allowance impaired at some times our educational mission and the functioning of the Chancellor. You know, we need to correct the misperception that the Chancellor of the SIU System is the highest paid public employee in the state; so with that in mind, I am suggesting that the housing allowance for the Chancellor

be deleted. His current total compensation package is roughly \$81,100, something like that. I am suggesting that the housing allowance be deleted totally and that the Chancellor be paid total salary which is total compensation for Fiscal Year of 1982 of \$83,000, which is an increase in total compensation of 2.4 percent. I have talked with the Chancellor and he has seen some of the problems that are attendant with this concept of housing allowance, so that is a suggestion that I have."

Dr. Wilkins moved acceptance of the Chair's recommendation of total compensation for Fiscal Year of 1982 be \$83,000 for the Chancellor of the SIU System. The motion was duly seconded.

Mr. Rowe said that he seconded the motion with regret because he really thought we had been placed in a situation here where Chancellor Shaw was being deprived of really a more reasonable type of raise. He pointed out that this raise was about \$159 a month, and that was not very much, but in light of the present realities, he was reluctant to second the motion.

Mr. Norwood commented that he agreed with Mr. Rowe's statements, and in conversations with the Chancellor, he thought that the Chancellor felt that the attendant publicity that goes with the housing allowance made his job a lot more difficult than it should be.

Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin; nay, Stan Irvin. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit introduced Dr. Elmer Clark, Dean Emeritus of the College of Education, and now the Director of the newly-created Office for Regional Research and Service. He said that the Task Force on the Service Mission of the University had proposed the creation of such an office, and he did not know of anyone more fully equipped

or better known in Southern Illinois for his commitment to service than Dean Clark. He reported that in the last few months he had had the privilege of traveling around Southern Illinois meeting the mayors and local officials, and getting some first-hand feel of the problems with which they were concerned, and he was convinced that we would be working very closely with a large number of the local officials in the years ahead.

President Somit stressed the importance of the University working in cooperation with other state agencies. The incinerator to burn waste and develop energy, which had been discussed by the Architecture and Design Committee, would initially be a SIUC operation, but there was already talk of expanding it to include the City of Carbondale.

President Somit reported that Vice-President Guyon had informed him that we had had the best month ever with regard to grants and contracts, at least double that of any previous month, and he was pleased to announce that we were running well ahead of last year in a very important area, funded research and funded service activities.

President Somit's last announcement was that SIUC now had a new computer assisted system which would reduce the cost of long-distance telephone service by some exotic device which would route calls through the least expensive routing available.

The following matter was presented:

ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1982Summary

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1982. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the Chancellor, and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1982, at this meeting is in accordance with the Board of Trustees' schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting, and upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of its Universities. As such, and in accordance with the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective section of the document in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees. Each University involved constituencies in the development of salary increase policies. SIUC has reviewed its proposed budget plans with the President's Budget Advisory Committee. SIUE has provided copies of its budget to constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1982, as presented and described in the printed copy of the Internal Budget document in Schedules A-1 through A-5, including footnotes describing reserve requirements, be approved.

REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS

FISCAL YEAR 1982

The Annual Internal Budget for Operations describes the estimated total revenue sources and the spending plans of The Southern Illinois University System by major functions and activities for Fiscal Year 1982. The primary source of funding is appropriations from the State of Illinois. This source accounts for about 66.8 percent of the total operating budget. State appropriated funds consist of general revenue funds (tax dollars) and income fund collections (derived primarily from tuition and fees). General revenue funds will support about 53.8 percent of the projected Fiscal Year 1982 budget while income fund collections are expected to support about 13.0 percent. The status of state appropriated funds has been reported to the Board in general terms at various times during the past legislative session. The remaining 33.2 percent of expected revenue comes from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues received as reimbursement of indirect costs on these sponsored programs; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student center operations; and revenues received from other self-supporting auxiliary enterprises and activities which are funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1982 estimates revenue from all sources to be \$242,499,350, an increase of \$13,502,913 or 5.9 percent over the Fiscal Year 1981 budgeted revenues. Following is information for each University and the Office of the Chancellor which summarizes changes in budget levels for appropriated and nonappropriated funds:

	<u>SIUC</u>	<u>SIUE</u>	Office of the Chancellor (\$ in Thousands)	<u>System Total</u>
<u>State Appropriated Funds</u>				
FY 1982	\$113,884.0	\$47,034.3	\$995.2	\$161,913.5
FY 1981	<u>108,112.3</u>	<u>45,457.5</u>	<u>972.0</u>	<u>154,541.8</u>
Increase	\$ 5,771.7	\$ 1,576.8	\$ 23.2	\$ 7,371.7
% of Increase	5.3%	3.5%	2.4%	4.8%
<u>Nonappropriated Funds</u>				
FY 1982	\$ 66,573.2	\$14,012.6	\$ ---	\$ 80,585.8
FY 1981	<u>61,982.7</u>	<u>12,471.9</u>	<u>---</u>	<u>74,454.6</u>
Increase	\$ 4,590.5	\$ 1,540.7	\$ ---	\$ 6,131.2
% of Increase	7.4%	12.4%	---	8.2%

	<u>SIUC</u>	<u>SIUE</u>	<u>Office of the Chancellor</u>	<u>System Total</u>
<u>Combined Funds</u>				
FY 1982	\$180,457.2	\$61,046.9	\$995.2	\$242,499.3
FY 1981	<u>170,095.0</u>	<u>57,929.4</u>	<u>972.0</u>	<u>228,996.4</u>
Increase	\$ 10,362.2	\$ 3,117.5	\$ 23.2	\$ 13,502.9
% of Increase	6.1%	5.4%	2.4%	5.9%

Schedule A-1 of the attached 1981-82 Internal Budget for Operations presents the income and budget allocations of the state appropriation amount among SIUC, SIUE, and the Office of the Chancellor. These allocations include changes in state appropriations for the following items:

Salary Increases \$8,909,300

An average incremental increase of 8.0 percent was distributed to all employees. (Distribution of these funds was made in accordance with salary increase plans approved by this Board at its June 11, 1981 meeting. Reports summarizing actual distributions have been sent to each Board member in advance of this meeting.) The salary increase program also calls for an average increase of 2 percent for all employees (except RAMP defined administrators), effective January 1, 1982, based upon "catch-up" needs.

Price Increases \$2,134,100

Price increase funds of 4 percent for goods and services other than utilities, and 15 and 14 percent for utilities at SIUE and SIUC, respectively.

Operation and Maintenance of New Space \$ 319,800

Funds are provided for SIUC's Hiram H. Lesar School of Law Building.

Programmatic and Other \$1,022,200

The amount indicated was provided by the partial phase-out of tuition retention for support of auxiliary enterprises (\$398,100) and by the additional 3 percent increase in tuition rates (\$624,100).

The funds provided by the reduction in retained tuition were used as follows:

SIUC - Off-set reduction in salary base	\$263,500
SIUE - Equipment replacement	134,600

The funds provided by the additional tuition increase were used as follows:

SIUC

Library materials	\$200,000
Program support (primarily School of Law)	200,300
Utilities	46,100
School of Medicine student aid support	14,000

SIUE

Program support for Engineering	\$100,000
Utilities	63,700

Employer Retirement Contributions (\$2,538,300)

This reduction is based on the Bureau of the Budget's analysis of the five State of Illinois retirement systems. This analysis indicated that the retirement systems can carry out their future obligations with the funding provided after final gubernatorial reductions.

Base Adjustments (\$2,475,400)

This adjustment consists of the following items:

One percent reduction in salary base	(\$1,103,700)
Implementation of Financial Guidelines	(618,900)
Comparative cost analysis	(740,800)
Chancellor's housing allowance	(12,000)

Nonappropriated funds estimated to be available in Fiscal Year 1982 amount to \$80,585,800, an increase of \$6,131,200 (8.2 percent) over such revenues budgeted in Fiscal Year 1981. Nonappropriated funds consist of four fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the attached Fiscal Year 1982 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily, these revenues

represent reimbursement of indirect costs on sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing and student center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which are funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by University, along with comparison of budgets of the previous year, is shown below:

	Budgeted FY 1981	Budgeted FY 1982	Change	% of Change
<u>SIUC (\$ in Thousands)</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$22,381.4	\$21,495.5	(\$ 885.9)	(4.0)
Unrestricted Nonappropriated Funds (Schedule A-3)	3,113.4	4,590.5	1,477.1	47.4
Revenue Bond Auxiliary Enterprises (Schedule A-4)	17,241.5	18,273.2	1,031.7	6.0
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>19,246.4</u>	<u>22,214.0</u>	<u>2,967.6</u>	<u>15.4</u>
Total - SIUC	\$61,982.7	\$66,573.2	\$4,590.5	7.4
<u>SIUE (\$ in Thousands)</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 3,095.7	\$ 3,313.0	\$ 217.3	7.0
Unrestricted Nonappropriated Funds (Schedule A-3)	306.1	352.5	46.4	15.2
Revenue Bond Auxiliary Enterprises (Schedule A-4)	5,079.8	5,562.8	483.0	9.5
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>3,990.3</u>	<u>4,784.3</u>	<u>794.0</u>	<u>19.9</u>
Total - SIUE	<u>\$12,471.9</u>	<u>\$14,012.6</u>	<u>\$1,540.7</u>	<u>12.4</u>
Total - SIU System	\$74,454.6	\$80,585.8	\$6,131.2	8.2

Funds classified as Other Auxiliary Enterprises and Activities (Schedule A-5) are those most affected by the Legislative Audit Commission financial guidelines. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindented reserves for equipment replacement, extraordinary maintenance, and development be by plan and incorporated in each entity's budget; that the

Board shall approve each auxiliary enterprise or activity entity budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which either a balance exists or a current allocation of revenue is proposed. The beginning balance of each entity reported in Schedule A-5, when such balance exists, has been examined by the University to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.

Chancellor Shaw said that it should be noted that our budget is increasing by only 5.9 percent, at a time when we were still receiving news about double-digit inflation. He also noted that the appropriated funds portion of our budget was increasing by only 4.8 percent and of that the General Revenue was only up 2.7 percent while the Income Fund was up 14.1 percent. He remarked that you could get some idea of the sizeable problems that the campuses were going to experience in the fact that through internal economies and through the tuition increase was where a large amount of the funding for this year had to come from. Nevertheless, given these constraints, he said that this budget included an 8 percent average salary increase for faculty and staff, effective July 1, 1981, and an additional 2 percent to be given in January, 1982, for all except RAMP-defined administrators.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,
FISCAL YEAR 1983 (AMENDMENT TO SPECIAL ANALYTICAL STUDIES), SIUE

Summary

This matter presents an addition to the Special Analytical Studies category in the RAMP Planning Documents for FY 1983 for SIUE; it is a request to meet equipment needs in the School of Science and Engineering. This study proposes additions to the equipment inventory that will enable the School of Science and Engineering to maintain and improve the quality of its instructional mission and its contributions to the industrial development of the region served by Southern Illinois University at Edwardsville. Additional state funding in the amount of \$300,000 is being requested for FY 1983.

Rationale for Adoption

Through their service mission, the School of Science and Engineering and the University place a strong emphasis on economic development by assisting local communities and industries. Through their educational mission, the School and the University supply trained personnel to local communities and to industry. These missions are part of an explicit commitment of Southern Illinois University at Edwardsville to serve its region. Graduates of the School of Science and Engineering contribute substantially to the stabilization and growth of the scientific and technological industrial base of the region. The importance of these graduates is evidenced by the continued demand for their services. The School has had a continuous growth in the number of students seeking degrees in the academic areas offered in science and engineering. The essential value of these programs in maintaining the economic and industrial vitality of this region supports the conviction that this trend will continue.

The effectiveness of academic training and the knowledge and professional skills developed by students in that training depend upon up-to-date, high quality laboratory instrumentation and equipment. Despite past successes in obtaining modern equipment, there exists a need for increased state assistance. In addition to normal repair and replacement needs, other needs result from rapid developments within the various engineering and scientific fields and escalating rates of improvements in the technology of scientific instrumentation. Priorities in the selection of the equipment being requested were set on the basis of the primary needs of students and faculty. Academic programs in science and engineering necessarily have extensive laboratory content. The high enrollments of recent years necessitate additional laboratory apparatus to allow effective scheduling and laboratory utilization, and to continue to accomplish the service and educational missions of the School and the University. Both institutional objectives and regional needs justify this request.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This request was developed through cooperation between the Dean and the faculty of the School of Science and Engineering and the Office of the Vice-President and Provost, and has the approval of both the Vice-President and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate, the Board approves the Special Analytical Study request for Science and Engineering Laboratory Equipment, as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Board approves the amendment to the RAMP Planning Documents, FY 1983, SIUE, which results from this additional Special Analytical Study; and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

SIUE SPECIAL ANALYTICAL STUDIES

Science and Engineering Laboratory Equipment

\$300,000

The physical science, life science, engineering, and mathematics programs of the School of Science and Engineering, SIUE, make strong contributions to the improvement of the industrial development of the region served by Southern Illinois University at Edwardsville. This study proposes additions to the equipment inventory that will permit the School to maintain and improve these contributions. The equipment needs result from normal repair and replacement requirements, rapid developments within the engineering and scientific fields, escalating rates of improvement in the technology of scientific instrumentation, and extension of the School's activities within its academic disciplines.

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1983, SIUE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
B.S. - Urban Mass Transportation	\$ 45,000
B.S. - Home Economics	<u>30,936</u>
Total New Program Requests	\$ 75,936
<u>Expanded/Improved Program Requests</u>	
Master of Public Administration	\$ 43,321
Academic Resource Center	66,017
Community Programs for Older Adults	29,724
Engineering, B.S. and M.S.	20,000
Doctor of Dental Medicine	<u>95,000</u>
Total Expanded/Improved Program Requests	\$254,062
<u>Special Analytical Studies</u>	
Library Resources for Developing Professional Programs	\$136,982
School of Dental Medicine: Minority Recruitment and Retention	58,600
Improvement of Undergraduate Education	154,000
Science and Engineering Laboratory Equipment	<u>300,000</u>
Total Special Analytical Studies Requests	<u>\$649,582</u>
Total Program Request, SIUE	<u>\$979,580</u>

Chancellor Shaw commented that our nation was at the crossroads in terms of its ability to be competitive with other nations, and the research and service provided by universities would play a very important role in improving that competitive position. He remarked that in order to do so, we had to have science and engineering equipment that was up-to-date. He said that SIUC had already requested an amount of \$387,570, and that SIUE's request of \$300,000 would not increase the overall amount approved by the Board in July for SIUE or for the overall System. He pointed out that the Board could see from the Operating Budget Request, that would be presented next, that the campuses had done an excellent job of paring back from July their requests.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1983: OPERATING BUDGET REQUEST

Summary

This matter presents for approval The Southern Illinois University System Fiscal Year 1983 operating budget requests in summary form. The summaries will provide the basis for preparation of a voluminous set of Resource Allocation and Management Program (RAMP) forms to be submitted to the Illinois Board of Higher Education by October 1, 1981. Separate sets of RAMP forms for the operating budget requests will be submitted for the Office of the Chancellor; Southern Illinois University at Carbondale; School of Medicine, Southern Illinois University at Carbondale; Southern Illinois University at Edwardsville; and School of Dental Medicine, Southern Illinois University at Edwardsville in accordance with instructions issued by the Illinois Board of Higher Education. The respective summaries are included in Table A which is appended to this matter.

The guidelines used in preparation of these operating requests were approved by this Board at its July 9, 1981 meeting. Following is a review of the guidelines approved and used in the FY-83 operating budget request summaries and of changes in the amounts projected in July:

Incremental Increase Guidelines

Salary: 9.5% for all employees (on 95% of base)

General Price: 8%

Fire Protection: 11%

Utilities: Carbondale - 19.9%
 Edwardsville - 15.1%
 SIUC School of Medicine - 18.4%

Library Materials: Carbondale - 15.0%
 Edwardsville - 14.7%
 SIUC School of Medicine - 22.0%

The only significant change from the July presentation related to incremental increases is that salary increase funds are now being requested on 95 percent of current salary base instead of on 100 percent of base. This adjustment reflects the turnover of faculty and staff anticipated in the Universities, based on historical experience. This adjustment decreases the request for incremental salary increase funds by \$567,900. The procedure was also applied to the request for salary "catch-up" funds, reducing that request by \$105,300.

The very minor adjustments in the other incremental increases requested result from minor reallocations of the current base budget among the various budget categories.

Operation and Maintenance Needs

The \$30,100 reduction to the July figure in the request reflects an SIUE change in plans related to their Performing Arts Facility.

New and Expanded/Improved Programs and Other Special Needs

The \$300,000 increase over the July figure for special needs reflects SIUE's additional request for Science and Engineering Laboratory Equipment, which is detailed in Item I of today's agenda.

The only other significant change since July is that SIUE is now including a negative adjustment of \$740,800 in its request. This amount is the same adjustment experienced in FY-82 based upon the IBHE's use of a normative cost analysis study. This amount will probably change to conform to the IBHE calculations to be available in its new annual normative costs study.

The total net increase requested in the attached operating budget summary (Table A) is \$20,997,500 (13.3%), a decrease of \$1,143,500 (.8%) from the guidelines approved in July.

Exclusive of the special salary increase "catch-up" funds, the net increase requested is \$18,940,700. This amount represents a 12.0% increase over the FY-82 adjusted operating budget base.

Not included in the attached summary are requests for employer retirement contributions, IBA rental funds, and adjustments for "Financial Guideline Programs." These requests will be included in the final RAMP documents, based upon guidelines approved by various state agencies and units.

Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for Fiscal Year 1983. One condition of its acceptance by the IBHE is its approval by the SIU Board of Trustees.

Considerations Against Adoption

None is known.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective sections of the document.

Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program Operating Budget Request of The Southern Illinois University System for Fiscal Year 1983 as summarized and presented herewith in Table A be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor be and is hereby authorized to adjust this Operating Budget Request to include funding for employer retirement contributions, IBA rental funds, and for adjustments for "Financial Guideline Programs" based upon guidelines provided by various state agencies and units.

Table A

Southern Illinois University
Summary of Fiscal Year 1983
Operating Budget Request - State Appropriations^a

	SIUC		SIUE		Office of the Chancellor	SIU Total
	Excluding School of Medicine	School of Medicine	Excl. School of Medicine	School of Dental Medicine		
FY-82 Budget Base	90,051.5	20,133.5	41,223.5	4,173.4	963.0	156,544.9
Adjustment for Annualization of FY-82 1/1/82 Salary Increases	553.4	112.4	286.2	10.4	--	962.4
FY-82 Adjusted Budget Base	90,604.9	20,245.9	41,509.7	4,183.8	963.0	157,507.3
Requested Incremental Increases	6,219.8	1,280.8	2,883.1	345.5	58.6	10,787.8
Salary - 9.5% on 95% Base	1,085.6	421.5	512.3	28.4	25.1	2,072.9
General Price - 8%	22.2	--	10.2	--	--	32.4
Fire Protection - 11%	1,133.3	78.3	351.4	--	--	1,563.0
Utilities ^b	284.0	79.3	88.1	--	--	451.4
Library Materials C	8,744.9	1,859.9	3,845.1	373.9	83.7	14,907.5
Total Incremental Increases	--	138.0	140.8	--	--	278.8
New O&M Needs	270.7	--	270.7	--	--	270.7
Additional Usage of Utilities Funds to Complete	--	--	212.0	--	--	212.0
Total New O&M Needs	270.7	138.0	408.7	--	--	761.5
Programmatic and Other	249.8	--	249.8	--	--	325.7
New Programs	1,295.8	844.7	2,140.5	159.1	95.0	2,384.6
Expanded/improved Programs	642.6	--	591.0	58.6	--	1,292.2
Other Special Needs	2,188.2	844.7	3,032.9	826.0	155.6	4,012.5
Total Programmatic and Other	2.4	4.2	2.7	2.0	3.7	2.5
Percentage of FY-82 Adjusted Budget Base	--	--	--	--	--	--
Less Normative Cost Adjustment	11,203.8	2,842.6	14,046.4	4,283.1	527.5	18,940.7
Net Incremental, O&M, Programmatic and Other Increases	12.4	14.0	12.7	10.3	12.6	12.0
Percentage of Increase Over FY-82 Adjusted Budget Base	776.9	153.4	930.3	378.2	50.9	1,359.4
Requested Special Salary "Catch-Up" Increase Funds	327.7	155.7	483.4	180.4	30.0	697.4
Faculty/Professional Staff Civil Service	1,104.6	309.1	1,413.7	558.6	80.9	2,056.8
Total Special Salary "Catch-Up" Increase Funds	12,308.4	3,151.7	15,460.1	4,841.7	608.4	20,997.5
Net Increases Requested	13.6	15.6	13.9	11.7	14.5	13.3
Percentage of Net Increase of FY-82 Adjusted Budget Base	102,913.3	23,397.6	126,310.9	46,351.4	4,792.2	178,504.8
Total FY-83 Operating Budget Request					1,050.3	

^aExcludes Retirement Contributions, IBA Rental Funds, and Adjustments for "Financial Guideline Programs"

^bCarbondale 19.5%; Edwardsville 15.1%; Medicine 18.4%

Carbondale 15.0%; Edwardsville 14.7%; Medicine 22.0%

Chancellor Shaw pointed out that the request had been reduced by \$1,433,500, or approximately eight-tenths of a percent since the Board approved the guidelines in July. He explained how those reductions came about:

- (1) Our requested salary increase money had been reduced by \$673,000 as the result of using 95 percent of base instead of 100 percent in determining our needs. This adjustment reflected the turnover of faculty and staff anticipated by the Universities, based on historical experience.
- (2) SIUE had reduced its request for operational funds for the Performing Arts Building by \$30,100.
- (3) SIUE had included a negative cost adjustment of \$740,800. You will recall that it was agreed with the IBHE that over a five-year period SIUE would reduce its base by approximately \$3,500,000. This reduction was similar to the amount by which the IBHE reduced our base last year. It is our belief that since that agreement had been struck it made better sense to us in our planning to have it reflected in our budget request rather than to wait for the IBHE to delete the amount.

Chancellor Shaw said that the bottom line, then, was that our request was 13.3 percent greater than last year. If one would take out the catch-up funds for Civil Service and faculty (2 percent for faculty and 3 percent for Civil Service) it would become, in fact, a 12 percent increase. He said that when compared with the other systems in the state, we find ourselves asking for less than what the Board of Governors and the Board of Regents have asked for and slightly more than what the University of Illinois had asked for.

One final note, he said, was that since the guidelines were approved, we had discovered that our utility situation for Fiscal Year 1982 would be radically altered as a result of deregulation. In the future, he said that we would need to look at other factors than utility projections in determining by what amount to increase our utility budget.

Mrs. Kimmel moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw gave a report on the Application for Appeal of Richard Hoffman, SIUC. He said that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the Application. His recommendation was that the Application for Appeal not be granted. He explained that for such cases, the Bylaws provided that unless a majority vote to overrule his recommendation was enacted at this meeting, the Application for Appeal shall be deemed to have been denied, and that the action which was the subject of the grievance shall stand. He said that no motion to concur in his recommendation was necessary, but if there was any Board member who desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there were such a motion. Hearing none, the Chair declared the Chancellor's decision would stand.

Under Reports and Announcements by the President, SIUE, President Lazerson introduced Dr. Herbert Butts, the new Dean of the School of Dental Medicine. He said that we would need his wisdom and contacts in the state as we proceed down the road of review in the next few months.

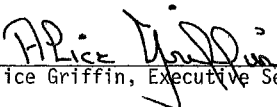
The Chair announced that a news conference had been scheduled in the International Room immediately following the open meeting, and that lunch would be served at 12:30 p.m. in the Mississippi-Illinois Room of the University Center.

September 10, 1981

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Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The time was 12:25 p.m.



Alice Griffin, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, October 8, 1981, at 10:30 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Patrick Calvin
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. Harris Rowe

The following members were absent:

Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Merit Board, State Universities Civil Service System, on September 23, 1981. On October 7, 1981, he reported he had attended a meeting of the Executive Committee, Southern Illinois University Foundation. He said that the SIU Foundation was considering hiring a Development Officer to work with President Somit in the area of external affairs and promotion. He reported that the Executive Committee would meet with the Finance Committee of the Foundation next month to explore some of the needs of the Foundation in regard

to the control of funding and particularly the relationships with regard to donations for the medical program.

Mr. Elliott also reported that he had attended a meeting of the University Civil Service Advisory Committee, which was a statutory employees' committee of the State Universities Civil Service System, in Edwardsville on October 7. He explained that the State Universities Civil Service System had one of the first constituency groups in Illinois to relate to its board. He said that this committee had been formed in 1950 by statute, and employees are elected from each campus to advise the Merit Board. He said that the committee has an Executive Committee that meets with the Merit Board frequently, and the group has its own meetings which involves all of its membership. He said that the Merit Board had established work-study committees in areas that were problems, and this advisory committee had been very helpful. He said that many of these people were the long-term people who had been on our campuses for years and years, the unsung heroes that keep things running smoothly.

Mr. Rowe commented that he had never felt he was well informed about the relationship of this Board of Trustees to our Foundations, and he wondered whether some means could be devised where the Board could be better informed.

The Chair commented that we had been particularly careful to keep our arm's length distance from the Foundations, and that the Board would continue to do so, but he thought that in the future it would be helpful to know more about the Foundations and how they perform and function. He asked if it would be possible to get more information in the future from the Presidents on the Foundations.

Mr. Elliott said that he had received the 1981 compliance audit of the Foundation because he was a member of the Executive Committee. He requested that Mr. Donald W. Wilson send a copy to each of the Board members. He

said he thought it would be helpful if the Board had the same information from the Edwardsville Foundation. He remarked that the Chairman might work with the Chancellor and the Foundation Presidents in order to work out the information.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on October 6, 1981. He said that the IBHE had passed the staff recommendations on New Operating and/or Degree-Granting Authority for Independent and Out-of-State Institutions. He said that Dr. Diego Redondo had recommended that the IBHE possibly seek legislation giving the IBHE more input as to what was required of new institutions that seek degree-granting authority within the state. Mr. Norwood pointed out that the IBHE had a tremendous amount to say about what programs and degrees can be awarded at existing public institutions but that the IBHE does not have the same control over independent and out-of-state institutions. He said there had been a discussion held on the FY 1983 Budget Issues and that the situation in Illinois looked tight. He commented that in FY 1970, the percent of the total budget for the University System from the Income Fund was 5.71 percent; in FY 1982, it was 11.72 percent. It was also pointed out that new programming money that had been budgeted by the institutions had been gleaned from internal reallocations.

Mr. Norwood reported that one of the topics discussed was An Analysis of FY 1980 Expenditures Related to Medical Education at Illinois Public Universities. He said that the percentage going to the health-related fields in 1970 was 10.5 percent, and in FY 1980, it was 19.6 percent. He pointed out that some of the greatest increases in the budget were for energy and in the medical or health fields. Another discussion was held on the responses to a Report on the Education for the Health Professions, and he said that the SIU System made a comment on this subject. He said that Chancellor Shaw had also made comments on the unit cost studies for medical education between the University of Illinois

and Southern Illinois University. He said that it was suggested to refine the matter and to look more closely at what was used to get to these costs and how they compared not only in the State of Illinois but within the United States and in the region as far as medical costs were considered.

Chancellor Shaw stated that it was very difficult to make the kinds of comparisons that the IBHE would like to make, and in his comments in addition to praising the IBHE committee and the IBHE staff for a good first effort, he had summarized some of the problems that the committee itself had raised that it was unable to deal with in this matter. He gave examples of areas that were untouched by these unit cost studies: 1) economy of scale; 2) hospital costs; and 3) construction and debt service. Chancellor Shaw commented that he had given the members of the Board a packet of material relating to the IBHE meeting that they could read at their leisure. He suggested that the first effort was a good one on the unit cost study, but that much work remained to be done. He said that the IBHE staff and the people working with the staff would continue to refine this study, and that he had suggested that consultants be hired to work with the committee.

Mr. Norwood said the next item discussed by the IBHE was the Design/Construction Deficiencies at the Illinois Community Colleges. He said that the total construction cost for the community colleges was somewhere around \$450 million for 12 million gross square feet; and of that 12 million gross square feet, 1.9 million had construction problems. About \$10 million had been appropriated up to the present time for repairs.

Mr. Norwood said another item discussed was the Illinois State Scholarship Longitudinal Study, 1967-68 to 1979-80 Research Findings, and this was a study that had been mandated to be accomplished every three years. He pointed out the following: the number of awards from the ISSC to women had increased from

45 percent to 60 percent; the commuter awards had increased; the undergraduate awards for students 25 years and older had increased from 4 percent to slightly over 20 percent; separated, divorced, and widowed applications had increased from 1 percent to 10 percent; minority non-Caucasian student awards had increased from 7 percent to about 40 percent; and actual parental contributions to student education had gone down during that period from about 60 percent to a little under 40 percent. He said that it was reported that from FY 1977 to FY 1980, there was an indication that 50,000 students with awards would not have been able to attend any college on a full-time basis, and about 9,500 would have attended a different college, so that indicated how much influence the awards, loans, and grants have made upon the access and choice of college-bound students.

Mr. Norwood reported that in the discussion of Institutional Buildings Grant Program - National Energy Conservation Policy Act, it was pointed out that it was doubtful if federal money would be available after FY 1982 for any kind of aid in this area.

The last item Mr. Norwood reported on was the appointment of special committees. He said that the creation of the Medical Education Committee was to study additional ways to improve the retention of medical school graduates for practice in Illinois and to make appropriate recommendations to the IBHE. He said that he had been appointed one of the members of that committee. On the Student Advisory Committee, he reported that Rick Hampton and Stan Irvin from Carbondale had been appointed as two of the five members. On the Faculty Advisory Committee, Paul Morrill from Carbondale and Gilbert Rutman from Edwardsville had been appointed.

Under Committee Reports, there was no report from the Executive Committee.

Mrs. Kimmel, member of the Architecture and Design Committee, said that the Committee had met in the Vermilion Room of the Student Center at 9:15 a.m. that morning. She gave the following report:

At the meeting, the Committee approved the minutes of the meeting of September 9, 1981, and reviewed the following item which appeared on the October agenda of the Board:

Item G - Project Approval and Selection of Architect: Repair of Brick Towers, University Center, SIUE

Several of the original buildings at SIUE have experienced problems with cracking and spalling of the brick towers. While many of the other buildings have been repaired with state funds, it is necessary to pay for the University Center repairs from other sources. Approval is requested for the use of \$225,000 of the funds deposited into the Southern Illinois University Income Fund from old "Student Welfare and Recreation Trust Funds." The Student Senate has approved the proposal. An additional \$10,000 will be used from the special Repair and Replacement Reserve account established by the appropriate Bond Resolution. Adequate funds had not accumulated in the Reserve account to fully fund the project.

The firm of V. Hanner and Associates of Wood River, Illinois, has been recommended for the project because of their past experience on the same problem in the other buildings. The Committee recommended approval of Item G in the Board's omnibus motion.

Information reports on various projects were shared with the Committee by the Presidents.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Vermilion Room of the Student Center at 8:00 a.m. that morning. He gave the following report:

Minutes of the September 10, 1981 meeting were approved. There was a review of proposed level of collateral required by various depositories, and the Committee had no objections to the list presented by the Treasurer. There was a review of letters from three financial advisor firms on the proposed SIUE Housing project. Further study will be made by the staff, and recommendations will be made at a future time. The Architecture and Design Committee approved one of the recommendations that these firms both made, and that was to get an engineering study made to give the Committee an idea about what type of money would be involved.

A status report on the Computer Policy Committee was presented by Mr. Thomas C. Britton, and there was a lengthy discussion on the process this committee had gone through.

There was a discussion of the current responsibilities of the Finance Committee and possible expansion of interest to include operating budget

concerns. As a result, the Committee approved a change in the Bylaws and recommended that the matter be presented to the Board today as a Notice, with action to be taken at the November meeting. The following was presented:

Bylaws, Article III, Section 3, Finance Committee

Section 3. Finance Committee.

A. The Finance Committee shall consist of the Chair and two members of the Board appointed by the Chair. The Chair shall serve as an ex-officio member with voting privileges. Members shall be appointed annually following the election of Board officers, at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Chair as they occur. The Committee shall be staffed through the Office of the Chancellor. The Chair of the Committee will call meetings as appropriate, with the Executive Secretary handling the scheduling and appropriate notices.

B. The Committee shall be concerned with investments; financial reports submitted to and issued by the Board; revenue bond planning; internal accounting controls; and internal and external audits; and the planning and development of major policies related to operating budgets. ~~It shall not be involved in the planning of or development of operational budgets.~~

C. Duties of the Committee will may include:

1. Approving general philosophies and strategies for investment practices.
2. Reviewing investment reports.
3. Suggesting improvements in System financial reporting to the Board.
4. Representing the Board in preliminary discussions of and planning for issuance of revenue bonds.
5. Reviewing and recommending to the Board Guidelines and Summaries of Operating RAMP documents, guidelines for salary administration, tuition increases, general student fees increases, and other major policy decisions related to operating budgets.

~~5-~~ 6. Reviewing external and internal audit reports.

D. To assist the Committee in its work, the Office of the Chancellor will provide quarterly summaries of internal audits and completed audit reports. Full audit reports will be provided to any member of the Committee upon request. Occurrences which are deemed by the Chancellor to constitute willful or grave violations of law, institutional policy or good accounting practice, shall be forthwith reported to each member of the Committee.

E. Any two members of the Finance Committee may request the Chancellor to institute special audits.

F. In exigent circumstances and with the written concurrence of at least two Committee members and at least two other Board members, the Committee

Chair may arrange a special audit directly with any person qualified to conduct such an audit, with the report of such audit to be forwarded directly to the Committee through its Chair.

A report was received on the problems of the Bursar's Office, SIUC, and the Committee requested for a follow-up audit to be made after the changes in the Bursar's policies have been implemented, and that the Committee receive a copy of the follow-up audit.

The Treasurer's Report to the Bondholders, Housing and Auxiliary Facilities System Revenue Bonds Series A through K for the Year July 1, 1980-June 30, 1981, was distributed.

Mr. Elliott said that the Treasurer's Report was not only on time but was very well done. He said he wanted to give favorable credit to the following people: Ms. Rita Peters, the new SIUC Director of General Accounting, and her staff; Mr. Gene O'Neal, SIUE; Mr. Warren Buffum, Vice-President for Financial Affairs, SIUC; Mr. Charles Bernardoni, Controller, SIUC; and Mr. Larue Blackwell, SIUC, the man who a few years ago was called back from sick leave with two broken arms to work on the Bondholders Report. Mr. Elliott said that this report had been recognized as one of the best reports made by any university in the state to its bondholders, and he certainly appreciated this level of work.

The Chair pointed out that Dr. Willie O. Pyke, President, SIUE Faculty Senate, was absent today as a result of a broken foot, and he wished her a speedy recovery. He also commented that Dr. Marvin Kleinau, President, SIUC Faculty Senate, was recovering from surgery, and that Dr. Patricia L. Carrell, Vice-President of the SIUC Faculty Senate, was his representative.

Chairman Norwood explained the procedure for the Board's omnibus motion. The Chair proposed, after discussion, that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, AUGUST, 1981, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of August, 1981, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, August, 1981, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; and the approval of Minutes of the meeting held September 10, 1981. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

The following matter was presented:

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPAIR OF BRICK TOWERS,
UNIVERSITY CENTER, SIUE

Summary

This matter seeks project approval and authorizes retention of the architect for capital improvements to repair the brick towers on the University Center, SIUE.

Funding for the project, in the total amount of \$235,000, is from two sources. An amount of \$225,000 is to be provided from the appropriation from the Southern Illinois University Income Fund to the Board of Trustees. These funds represent student fees once known as "Student Welfare and Recreation Trust Funds." The Student Welfare and Recreation Trust Funds were deposited into the Southern Illinois University Income Fund, and they were appropriated to the Board from the Income Fund in FY-82 as part of Senate Bill 345. An additional \$10,000 is to be provided from the University Center's share of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds Repair and Replacement Reserve account.

Rationale for Adoption

This project would repair the cracking and spalling on the brick towers of the University Center. Cracking and spalling of the brickwork has been caused by severe winter weather during the past years and by general deterioration over the life of the building. The condition of the brickwork has begun to cause a safety hazard. Failure to repair the brickwork will result in further deterioration and, as a result, an increased safety hazard.

Appropriated funds constitute the only practical funding source for this project. Another alternative, not favored by the Student Senate or the administration, would be the introduction of a one year fee increase of approximately \$7.55 per student per quarter in the University Center Fee to fund the project.

The architect proposed for the project, V. Hanner and Associates, Wood River, Illinois, was selected based on previous experience with similar University repair and renovation projects.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project was initiated by the Director of the University Center. Use of the old Student Welfare and Recreation Trust Funds to support the project has been approved by the Student Senate. This matter is recommended by the Director of Supporting Services, the Vice-President and Provost, and the President, SIUE. Approval of the use of the \$10,000 from the special reserve account has been made by the Board Treasurer in accordance with the Bond Resolution.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project for capital improvements to repair the brick towers on the University Center, SIUE, be and is hereby approved with an aggregate budget of \$235,000, funded with \$225,000 from the Southern Illinois University Income Fund appropriations to the Board of Trustees, and \$10,000 from the University Center's share of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds Repair and Replacement Reserve account.
- (2) Retention of the firm of V. Hanner and Associates, Wood River, Illinois, to provide architectural and engineering services in connection with this project be and is hereby approved, provided that fees so paid shall not exceed those provided for in the Fee Schedule approved by the Southern Illinois Chapter of the American Institute of Architects.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the execution of this resolution in accord with the established practices and procedures of The Southern Illinois University System.

Mr. Calvin requested the Chair to recognize Mr. John Mosser, President, SIUE Student Senate, who wanted to make a comment on this matter. The Chair recognized Mr. Mosser, who said that the repair work to the University Center was an issue that was near and dear to the hearts of SIUE Student Government. He said it was a great deal of student money to go to the repair of a facility

that services the faculty, staff, guests of the University, and outside groups in addition to the students of the Edwardsville campus. He commented that while this repair work was necessary, it seemed unfortunate that the dollars levied from students had emerged as the only primary source of revenue to repair the SIUE University Center. He remarked that it was times such as this that the students of SIUE were continually reminded that while this facility was not a student center, it was our building. He pointed out that he was not opposed to the use of this student money in lieu of burdening the students of SIUE with an additional fee of \$7.55, and the use of previously collected student fees was a much better alternative. He said that he hoped that on future issues that affected the entire University we may together look beyond the already dwindling pocketbooks of students as an easy out to these kind of complicated financial problems. He said that the students at SIUE were greatly in need of just a few small things such as office space for our student organizations, and that President Lazerson had committed himself to working with the Student Government to try and address these and other related issues. He wanted to thank President Lazerson for his patience in working with the students of SIUE, and hoped that in the future office space for the student organizations could be found in the students' building.

President Lazerson said it was not only his pleasure to be patient but also his responsibility to do so. He said that the Student Government had acted very responsibly in this matter, and he had indicated early on to Mr. Mosser that other concerns that Student Government have would be looked upon with regard to their merits just as this issue was.

President Lazerson said that in Mr. Mosser's transmittal of approval by the Student Government for the use of SWRF funds with regard to this particular repair effort indicated that it was "the feeling of Student Senate that the use of SWRF money would be clearly more advantageous for the students of SIUE than

the alternative of a one-time fee. I am pleased with the cooperation the administration has shown in working with the Student Senate on this matter and urge the Board's approval of this project." President Lazerson said he was very pleased with that response.

After further discussion, Mrs. Kimmel moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson reiterated his thanks to the Student Government relative to the issue that had just been addressed by the Board on the repairing of the brick towers of the University Center. He gave a brief report on registration, and he drew a distinction between the number of students that have been processed as opposed to those who have actually paid tuition and fees. He said that last year at this time, 10,200 students had been processed, and SIUE ended up with 9,800 students, which included Alton, East St. Louis, and Edwardsville campuses, who actually paid tuition and fees. This year at the analogous point in time, 10,700 students have been processed, and historically, we should end up with about 10,200 students who pay tuition and fees.

President Lazerson said that the Board was aware of the fact that the IBHE staff had presented a report on the health professions and one of the recommendations was that there be a review of Dental Education in the state with regard to issues of access, regionalization, the retention of dental graduates, and with some particular emphasis placed on looking at the School of Dental Medicine of Southern Illinois University with regard to educational and economic justification. He said that a committee to carry out the review had been

appointed at the September meeting of the IBHE, chaired by Dr. Diego Redondo, with other members being Messrs. Donnelley, Unland, Yontz, Stone, Harris, and Hart. He said that the schedule of meetings was to have an overview meeting in Bloomington following the IBHE meeting this month, to follow that up with a meeting that would take place at the SDM facilities both in Alton and in East St. Louis on October 20, with testimony being taken from the community, and that to be followed by a meeting following the IBHE meeting in November in Chicago at which point presumably those people in the Chicago area who are interested in this issue would have an opportunity to speak their piece publicly, then followed by a report to the IBHE in December. With regard to the overview meeting, he said that the Chancellor had presented a statement to the committee which summarized the development of the SIU System and in particular the development of the health components of the SIU System, and he had followed with his own statement which gave an overview in particular of SIUE and the School of Dental Medicine. He said that his remarks were directed to the IBHE mandate creating the School to produce dentists for Southern and Central Illinois. He had pointed out that 82 percent of all those students who had graduated from the School were currently practicing in the State of Illinois, which was a very impressive retention rate, and that two-thirds of those were practicing within a hundred miles of the location of SIUE's three campuses. He said that in the School's short existence, dentists have been placed in rural areas in 54 out of 102 counties in the State of Illinois. He commented that they were very proud of the record of their graduates in terms of the health care that they provide to the citizens of the state, and in particular to those regions that they were mandated to serve. He pointed out that with regard to licensure candidacies, they ranked number one in the state in terms of passing the State Board exam when compared with graduates of other dental

schools in the state. He commented that their clinics in addition to serving as the basic mode of back-up with regard to the art of dentistry and in terms of education provide real services in the cities of Alton and East St. Louis, that in those areas which had been very badly hurt by the escape of industry, by declines in population, that through those enterprises they were providing glue for the social fabric in addition to health services. He said that they looked forward to the committee's visit to Alton on October 20.

The following matter was presented:

SEPARATE FACULTY AND PROFESSIONAL STAFF PERSONNEL POLICIES
[AMENDMENT TO 2 POLICIES OF THE BOARD C-1-c]

Summary

Chapter 2, Policies of the Board, provides for three sets of personnel policies for each University: Student, Civil Service, and Faculty and Professional Staff. This resolution would amend the Policies of the Board to provide for an optional fourth set of policies for Professional Staff personnel.

Rationale for Adoption

SIUE has evolved, and desires that the Chancellor approve, a separate document as Professional Staff Personnel Policies. The Chancellor concurs with this request but believes that it is first necessary for the Board to approve the proposed amendment.

Considerations Against Adoption

This action would constitute a mild proliferation of the number of policies applicable to different employees, and could, thus, increase the possibilities for disparate employment benefits among colleagues.

Constituency Involvement

The constituency principally affected is proposing the document which necessitates this amendment.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 2 Policies of the Board C-1-c be amended to read as follows:

1. c. Faculty and Professional Staff. The general conditions of employment of faculty and professional staff are as set forth in the Faculty and Professional Staff Personnel Policies promulgated by the executive

officer to whom the employee reports and approved by the Chancellor. These policies may be promulgated in a single document or as two separate documents. The following distinctions shall be maintained between provisions for faculty and for professional staff:

- 1) Only faculty may become eligible for sabbatical leaves.
- 2) Only faculty may become eligible for tenured appointments.
- 3) The usual faculty contract shall be for the academic year, and shall carry with it the obligation to perform ancillary duties, such as syllabus development, grading, and student advisement, which may require actions just before or after the calendar dates of academic terms.
- 4) Faculty shall have the right and duty to participate in the formulation of academic policy affecting the performance of their duties, both by direct participation within their academic unit and through their elected representatives.

Chancellor Shaw explained that when the Board approved the Policies of the Board, the discussion of the conditions of employment indicated that personnel policies would be established for Civil Service employees, for student appointees, and for faculty and professional staff. He pointed out that a number of standards were created to which policies for faculty and professional staff must comply. He said that the amendment he proposed would simply allow the Universities the option to submit for his approval separate policies for faculty and for professional staff, rather than one single document covering both types of employees. He commented that it was not required that the campuses have separate policies, but it allows for it, keeping in mind that the actual personnel policies for Civil Service, for faculty, and for professional staff approved by the Presidents, were then approved by the Chancellor.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw commented briefly on the following actions taken by Governor Thompson since the last meeting of the Board:

1. Governor Thompson signed HB 1507, which provided a mandate for the operation of a Medical Services and Research Plan at the School of Medicine. The Bill received large majorities in both Houses and has certainly eliminated one point of difference between us and the Auditor General. It was upon his recommendation that we sought legislative and gubernatorial approval for MSRP. The passage of this legislation was an excellent example of cooperation within the System.
2. Governor Thompson signed HB 1019, which Bill originally contained severe restrictions on where state agencies and universities could deposit their funds. If it had not been amended, due, in part, to our efforts, it would have made life very difficult for our Treasurer and others responsible for depositing our funds. In the form signed by the Governor, the Bill excludes universities.
3. Governor Thompson approved changes in the Dram Shop Act which clarified the locations and the conditions under which universities could serve liquor. Mr. Gruny and Mr. Sanders drafted, if you will pardon the expression, the language which went into the changes in the law.
4. The new Open Meetings Act will take effect on January 1, 1982. A recent issue of the Board Newsletter carried the main provisions of that Act. The Board anticipated most of the Bill's provisions and will need to make very few changes in its operating procedures. These few changes will be presented by Mr. Gruny at the November meeting.
5. Governor Thompson signed an early retirement bill which would allow eligible persons to retire beginning at age 55 without penalty, if the University and the annuitant make a one-time cash contribution to the retirement fund. We are now determining what it will cost to implement this bill.
6. Governor Thompson vetoed a \$200,000 appropriation for Ethacoal Research which was to be conducted on the SIUC campus. There is a good chance that support for this project will be forthcoming from the \$1,000,000 of state funds which have been set aside for coal research. We are increasingly optimistic about the potential of ethacoal as a means of making high-sulphur Illinois coal more usable.
7. Appropriations in two Capital Development Board bills which contained just under \$2,000,000 in capital improvement funds for our System were vetoed. However, none of our money was involved.

Chancellor Shaw said that we were going into the veto session in which there were no major items which would affect the System, but we would be indirectly

affected by actions which were taken or not taken to resolve the CTA/RTA problem, so we would be watching that debate very carefully.

Chancellor Shaw commented that there had been much activity in Washington as of late with regard to student assistance programs. He said that in mid-September, a Senate Subcommittee on Appropriations had recommended cuts which amounted to \$562,000,000 in student assistance. If implemented, he pointed out that these recommendations would eliminate, nationwide, about 600,000 Pell grants, 2,700 supplemental grants, 143,000 direct student loans, and 500,000 student incentive grants. He said that we had been informed by Senators Dixon and Percy and Representatives Simon, Price, and Findley that, as best as we can determine, students attending our two Universities would receive about 2,500 fewer grants and loans, constituting a loss to them and to their families of about \$1,500,000. He reported that with the help of Representatives Simon, Price, and Findley, the House had passed a more generous student aid package yesterday; however, this package will undoubtedly be challenged in the Senate. He said he mentioned these events to alert the Board to the fact that there were probably going to be very substantial reductions in federal student assistance, and that these cuts could have serious implications for enrollment at both of our Universities as early as next fall.

The following matter was presented:

CLARIFY USE OF REPAIR, REPLACEMENT, AND MODERNIZATION
RESERVE FUND, STUDENT RECREATION FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-3-D]

Summary

This matter seeks to clarify the intent of the policy on use of the reserve funds set aside from a \$1.75 portion of the Student Recreation Fee, SIUC. The use of the reserve for campus-wide recreation facilities, not just the Student Recreation Center, would be permitted.

Rationale for Adoption

The reserve fund in question was established by action taken at the June 8, 1978 meeting of the Board of Trustees. Two concerns had led the administration to seek the establishment of this reserve fund: one related to the newly constructed Student Recreation Center, and the other to older recreation facilities in need of repair.

Construction of the Student Recreation Center was financed through accumulated student fees collected for that purpose. As such, there was no legal or fiscal requirement for a reserve fund. The administration, however, did recognize the need for protecting this investment made possible by past student bodies and for ensuring the continuing usefulness of the facility for future student generations.

During the same period of time that this new facility was being completed, the administration was also aware of pressing needs to repair other recreation facilities on campus--particularly tennis courts and Campus Beach facilities. No source of funding had been set aside for this purpose and the state was known to be reluctant to provide such funds. While the more pressing of those needs were met from such resources as mid-year reallocations, it was readily apparent that ad hoc funding would not be sufficient for the continuing needs into the future. Further, it was recognized that no one office of the University had specific responsibility for the management of these facilities. The latter problem was resolved by assigning that responsibility to the Office of Intramural and Recreational Sports--the same office responsible for management of the newly constructed Student Recreation Center.

The Board originally approved the establishment of a reserve account with a maximum of \$1.5 million. This amount represented ten percent of the initial capital investment in the building and the other recreational and intramural facilities.

At the time the reserve fund was established, it was the administration's intent that the reserve be in support of all recreation and intramural facilities on campus. Subsequently, the title of the Student Welfare and Recreation Trust Fund, which had previously funded construction of the new facility, was changed to the Student Recreation Fund. The existing and future funds were then "pledged in support of the recreational program."

Recently a question has been raised about the use of the reserve funds. The existing language is felt to limit the reserve funds to uses within the Student Recreation Center and its adjacent grounds. The purpose of this resolution is to clarify any ambiguity so that the use of these reserve funds may be as originally intended.

Considerations Against Adoption

None is known since this matter seeks only to clarify original intent.

Constituency Involvement

This matter has been shared with the current constituencies prior to the Board meeting. The Vice-President for Student Affairs, SIUC, who was largely instrumental in drafting the original matter presented to the Board in 1978, affirms that the present matter does represent the original intent.

The original matter was widely and thoroughly discussed with student leaders and their respective constituencies. At that time and to the present, they have been supportive of the concept of a repair, replacement, and modernization reserve fund for campus-wide recreation facilities.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-3-b be amended to read as follows:

3. b. Funds generated from a \$1.75 portion of this fee shall be used to establish a "Student Recreation, Repair, Replacement, and Modernization Reserve," which shall have a maximum level of \$1,500,000, representing approximately ten percent of the cost of the Student Recreation Center, its original equipment, and other campus recreation and intramural facilities. These reserve funds shall be deposited into a special plant fund account administered by the Assistant Treasurer, SIUC, for requests made by the Vice-President for Student Affairs, SIUC, for repair, maintenance, and expansion of capital facilities used for programs of recreation and intramural sports.

Mrs. Kimmel moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUC, President Somit announced that SIUC's ten-day enrollment figures were 23,991, an all-time record. He said that enrollment had continued since the ten-day period, and that SIUC was approaching 25,000 students for this year. He reported that the credentials of the incoming freshman class were slightly better than those of its predecessor class, so that size was not being accomplished at the cost of quality. He said that student composition had not yet been analyzed, but he would make a report to the Board at the next meeting.

President Somit announced that the SIUC and the School of Medicine had had a record-breaking quarter with regard to external funding--grants and contracts. He said that the quarter was so good that it had forced them to look into the reporting system and to undertake some modifications of it. He commented that the aggregation of awards and contracts by quarter in which awarded distorted the reporting system, and it was planned to shift to a system used by most universities to report expenditures by month and quarter.

President Somit reported that last fall the so-called Hays Study was launched which was a classification study of the Administrative and Professional Staff. He said that the objective was to create and introduce a classification system which would organize employees in terms of duties and responsibilities in a rational and defensible fashion. He remarked that the first step of the study had been to determine points for practically every AP position, which points were awarded on the basis of level of duties and responsibilities. He said that this task had now been completed, and point totals for every position were scheduled to be released on October 15. He said that after the release, there would ensue a thirty-day period whereby employees may question on substantive grounds their point totals, and, if questioned, the matter would be reviewed. He said that the next step would be the introduction of a classification system based on the points, and finally attached to the classification system would be a salary system. He said that he hoped all of these steps would be accomplished within the next three or four months.

President Somit announced that on October 24, which was Homecoming, three alumni would be granted awards for outstanding achievement: Dr. David Kenney, Dr. David Karraker, and Dr. Frank Adams.

President Somit said that within the last year \$430,000 of building modifications for disabled students and staff had been accomplished even though this was a small step in what has to be and should be done.

President Somit said a very touching event occurred at last Saturday's home football game, where Southern doubled the length of its winning streak. He said that when we scored our touchdown, the students spontaneously broke into a chant, "We'll pay the \$30--we'll pay the \$30." There were those who argued that this was a sufficient referendum, but he announced that they would go ahead with the referendum on the Athletic Fee on October 14 as scheduled. He pointed out that it was agreed that this was to be a non-binding referendum which would present the students not only with dollar choices but with programmatic choices, and he requested that Dr. Bruce R. Swinburne, Vice-President for Student Affairs, summarize the referendum and the programmatic implications of the fee possibilities identified therein.

The Chair recognized Vice-President Swinburne, who said that a year or so ago, it was agreed that there would be a referendum that would be carried out this year to determine whether the \$30 Athletic Fee would continue or whether it would be returned to \$20. The difference in money, he explained, would mean a loss of about \$400,000 if the fee returned to \$20. He commented that the wording on the referendum had been agreed to with student leaders, President Somit, Dr. John Baker, and himself. He then distributed to the members of the Board a copy of the proposed 1981 Athletics Fee Referendum, a copy of which has been placed on file in the Office of the Board of Trustees.

Vice-President Swinburne said that Intercollegiate Athletics had been assigned to him about five months ago, and there were still some challenges and issues that had not yet been resolved. He pointed out that the number of scholarships had been reduced: 220 to about 135 in Men's Intercollegiate Athletics; and 108 to 90 in Women's Intercollegiate Athletics. He said that the issue that was brought up in the King Report relative to 1A and 1AA status for football had been looked into and the number of scholarships had been reduced

below the 1AA status so that a major part of the cost of operating a 1A program had already been eliminated. The NCAA may very well take action in the next few months, he reported, on one of two types of action: 1) we may be relegated to 1AA status; or 2) something like a new super-classification for what would be the College Football Association schools which would set them aside in a totally different status. He remarked that major reductions in the cost of operating these programs had already been taken. He said that travel was in the process of being reduced, and will be reduced markedly this next year. He pointed out that fund raising efforts had been increased considerably. He said he believed that SIUC was probably as close to full compliance with Title IX as any major public institution in the country. He said that open hearings had been held to provide opportunities for people to give testimony about what would be an appropriate future for Intercollegiate Athletics at SIUC.

Vice-President Swinburne said that this institution was continually in the process of developing human resources through the academic programs, public service programs, and extracurricular types of programs, and that he hoped that we did not adopt a narrow perspective on what types of human resources it was appropriate for this institution to develop. He pointed out that if the \$20 fee is adopted it would certainly change athletics as we perceive them on this campus. He said that football would inevitably be affected. He said that by NCAA standards, we must have a faculty-dominated Intercollegiate Athletic Advisory Committee established. He concluded by saying that he wanted it known that faculty and student voices would be heard and that he was forming a Student Athlete Committee that would be meeting with him on a somewhat regular basis to express student concerns and feelings about the future direction of Intercollegiate Athletics at SIUC.

Mr. Irvin asked for clarification of the last sentence in the referendum which stated, "The consequences of such a cut in funding would be the elimination of a major men's sport such as football and a number of minor men's sports; such reduction in funding would eliminate a number of women's sports." He asked if football would or would not be eliminated.

Vice-President Swinburne said the \$20 fee would obviously have an impact on the football program. He requested President Somit to comment.

President Somit said that if we were to go to a \$20 fee, men's sports would lose \$200,000. He could not see any place in the men's program at this point where we could cut \$200,000 without in effect wiping out most of the men's intercollegiate program; therefore, unless there was some kind of an alternative, a \$20 fee would probably entail the elimination of football.

Mr. Irvin commended President Somit, Vice-President Swinburne, and the two Athletic Directors for the effort they had made to explain this referendum, even coming to the dormitories and talking to the students on the individual floors.

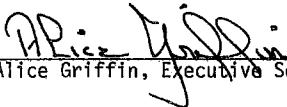
Mrs. Kimmel reported to the Board and the audience that it had been her pleasure to participate briefly in a conference of the 1981 National Health Symposium for Business and Industry in Chicago which was co-sponsored by SIUC's Student Health Program, the Harvard Medical School, the School of Allied Health Sciences at the University of Texas Medical Branch at Galveston, and the U.S. Jaycees. She said that the symposium emphasized the need for preventive health care, and our system at SIUC, which includes self-care and some unique programs that most universities do not have, made a great contribution at the conference and was well recognized. She also reported that the SIUC Alcohol Education Program, under the direction of Pat Eckert, was being used as a model

in Sweden for alcohol education. Mrs. Kimmel said she was very proud of both of these programs at SIUC.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room, and that lunch would be served in Ballroom "A" of the Student Center.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:50 a.m.



Alice Griffin, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 12, 1981, at 10:15 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Patrick Calvin
 Mr. Ivan A. Elliott, Jr.
 Mrs. Crete B. Harvey
 Mr. Stan Irvin
 Mrs. Carol Kimmel, Secretary
 Mr. William R. Norwood, Chairman
 Mr. Harris Rowe
 Mr. A. D. Van Meter, Jr., Vice-Chairman
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
 Dr. Kenneth A. Shaw, Chancellor of the SIU System
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Dr. Barbara DeLong, President-elect of the Faculty Senate, SIUE.

Under Trustee Reports, Mr. Elliott reported that he had attended a joint meeting of the Executive Committee and the Investment Committee of the Board of Directors, Southern Illinois University Foundation, on October 21, 1981. He said that the SIU Foundation was considering some major changes in its direction, in order to do a better job in fund raising for the University. He commented that the relationship of the medical school and the Foundation was being considered, and that a good look was being taken into the philosophy and the accounting that controls the Foundation.

Mr. Elliott reported that he had attended a meeting of the Board of Directors, Southern Illinois University Foundation, on October 24, 1981, and that the board was primarily interested in the results of the joint meeting of the Executive Committee and the Investment Committee which had been held three days before.

Mr. Elliott reported that he had attended a meeting of the Merit Board, State Universities Civil Service System, on October 30, 1981, and that nothing of any particular importance to this University had been discussed.

Mr. Norwood reported that he and Mrs. Norwood had attended the Homecoming celebration at SIUC on October 24, 1981, and he wanted to thank the SIUC campus for its fine hospitality. President Somit added that for the first time in the history of the University a black king and queen had been elected.

Mr. Norwood reported that he had attended a meeting of the Board of Trustees, State Universities Retirement System, held on October 30 and 31, 1981. He said that the two-day meeting had been held because on the first day, the board had interviewed its investment managers. He pointed out that the SURS now had four investment managers instead of one, and the board was planning to meet with two of the investment managers each time the board had a meeting. He said that a recommendation had been passed to have Ennis, Knupp, and Gold to be permanent consultants on investments on a continuing basis. He said that a report had been received from the Illinois Study Commission on Public Pension Investment Policies, and after open hearings on some of the suggested policy changes in December, recommendations to the Governor would be brought forth in March. He reported that several refunds had been requested from SURS, and Mr. Donald Hoffmeister, Executive Director, had concluded that a lot of people were getting more and more afraid of the retirement system and its vitality because of the unfunded liabilities that were being incurred.

Mr. Norwood said that the SURS would continue to push for full funding of the retirement system.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on November 3, 1981. He said that there was only one change in the recommended resolutions pertaining to the health education programs, and that was the deletion of a suggestion to give money to the universities for the residencies instead of having the residents paid by the hospitals. He said that presentations were made on the FY-83 budget, and that the Chancellor had made an excellent presentation for the SIU System. He said that presentations were made by the State Universities Retirement System and the Illinois State Scholarship Commission. He commented that the ISSC had recommended an increase in the maximum award from \$1,950 to \$2,400 even though the private universities had recommended \$2,450. He remarked that there had been a report on compensation in Illinois institutions of higher education, and that we were still slightly below in faculty pay with comparative universities. He commented that the IBHE had received reports on enrollment, and that enrollment for the SIU System had increased in head count and FTE. He reported that proposed changes in rules and regulations for the Health Service Education grants had been discussed, and Nursing had been stressed as well as minority participation in health education to a greater percentage relative to the population of minorities in the state.

Chancellor Shaw had distributed a copy of his comments on the FY-83 budget request before the IBHE to members of the Board prior to this meeting. He said that he had tried to cover three points: (1) to explain our needs; (2) to explain what we had to do by way of austerity measures this year to adjust to the fiscal conditions; and (3) to talk about some of the positive values of higher education which accrue to society.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Board Room of the University Center at 9:00 a.m. that morning. He gave the following report:

At the meeting, the Committee approved the minutes of the meeting of October 8, 1981, and several ongoing and future projects were discussed, including new procedures for selection of architects. Discussion was held on the following item which appeared on the November agenda of the Board:

Item N - Authorization to Replace Temporary Athletic Facility, SIUE

The Committee recommended approval of Item N in the Board's omnibus motion.

Mr. Van Meter added that he applauded the administration for having this matter placed on the Board's agenda even though the present rules on the dollar limitation did not require the matter to come before the Board. He said that the construction period would be approximately three months, and that use of the Bubble Gym for ongoing programs at the University as well as the community was a real possibility after the Multi-Purpose Facility was completed.

Chairman Norwood introduced Ms. Nathela Chatara, Mr. Bob Garland, and Mr. Floyd Skloot from the Capital Development Board who were visitors to the Board meeting and who would join the Board for lunch.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the International Room of the University Center at 8:00 a.m. that morning. He gave the following report:

Minutes of the October 8, 1981 meeting were approved, and the Committee reviewed the semi-annual report of investments, heard a status report on the Rutledge Manor which was a School of Medicine project, and discussed the following item which appeared on the November agenda of the Board:

Item L - Limitation on Early Retirement under Public Act 82-435.

The Committee recommended approval of Item L by the Board.

The Committee discussed the financial advisor situation for the proposed bond issue for the SIUE Student Housing Development Plan, which will be a Board matter to come up in the future. General directions were given in the selection of such a firm.

Evergreen Terrace was again discussed, and the Committee requested an outline from the Board's Treasurer so the matter could be further explored.

The quarterly audit reports were received and reviewed by the Committee. The external audit report has not yet been released by the Auditor General so discussion of that report will have to wait until a future time. The annual financial reports which were due on November 14 were received on November 4, and the Committee expressed its appreciation to those who worked very hard to meet the unrealistic deadline of November 15.

Item J - Notice of Authorization to Reduce Workweek, which was on the November Board's agenda, was discussed and it was pointed out that the Presidents and Chancellor could implement a 37-1/2 hour workweek if it was advisable to do so and if funds were available, and it would require a specific Board action. It was pointed out that the resolution was to enable them to make a further study and to have the authority to implement this workweek if it was advisable from both a personnel and financial standpoint. The Committee asked for additional information to be submitted to each Board member in order to be better informed before taking Board action in December.

Chairman Norwood said that he had forgotten to mention in his report of the SURS meeting that with regard to the early retirement option, because there had already been one attempt to distort a final salary rate downward, legislation was going to be proposed to amend the law to state that the highest annual full-time salary rate during the final four-year period be used to figure the amount that should be paid to the SURS, rather than figuring the amount on the last annual salary rate.

Chairman Norwood explained the procedure for the Board's omnibus motion. The Chair proposed, after discussion, that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, SEPTEMBER, 1981, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of September, 1981, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1982

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 11	SIU at Carbondale
March 11	SIU at Edwardsville
April 8	SIU at Carbondale
May 13	SIU at Edwardsville
June 10	SIU at Carbondale
July 8	SIU at Edwardsville
September 9	SIU at Carbondale
October 14	SIU at Edwardsville
November 11	SIU at Carbondale
December 9	SIU at Edwardsville

Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



November 12, 1981

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1982:

<u>Deadline Dates for 1982</u> <u>Receipt of Agenda Items</u> (Due by 5:00 p.m.)	<u>1982 Mailing Dates</u> <u>Agenda & Matters</u>	<u>1982 Meeting Dates</u> <u>Board of Trustees</u> (Thursday)
Monday, January 18	Friday, January 29	SIUC - February 11
Monday, February 15	Friday, February 26	SIUE - March 11
Monday, March 15	Friday, March 26	SIUC - April 8
Monday, April 19	Friday, April 30	SIUE - May 13
Monday, May 17	Friday, May 28	SIUC - June 10
Monday, June 14	Friday, June 25	SIUE - July 8
Monday, August 16	Friday, August 27	SIUC - September 9
Monday, September 20	Friday, October 1	SIUE - October 14
Monday, October 18	Friday, October 29	SIUC - November 11
*Friday, November 12	Wednesday, November 24	SIUE - December 9

*Due to Holidays

Meetings have not been scheduled for the months of January and August

Dr. Wilkins moved the reception of Reports of Purchase Orders and Contracts, September, 1981, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held October 8, 1981; and Schedule of Meetings of the Board of Trustees for 1982. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit requested to add a footnote to SIUC's Homecoming. He said that the twenty-second Alumni Great Teacher Award had been awarded to Professor Marcia Anderson from Business Education. He remarked that he found it gratifying that the students had voted in support of the \$30 Athletic Fee referendum, but that he found it more gratifying to know that almost 7,800 students had taken the opportunity to vote on an item of University importance. He wanted to express his appreciation to the two student organizations who had led the educational campaign and urged the students to get out and vote. He also expressed appreciation to the student newspaper and Vice-President Swinburne for their help. President Somit referred to the football game last Saturday with Drake University. He said that our football team will not be the Conference champions, but he wanted to pay tribute to the team and its coach for fighting until the last second of the game and for the display of courage that they had made in their efforts.

President Somit reported on an extraordinarily successful working conference that had been held at SIUC, entitled Conference for Exploring Government-Industry-Labor-Education Partnerships. He said that the basic

objective of this conference was to explore ways of developing the economy of Southern Illinois. He said that there were in excess of 500 people in attendance at the conference, including representatives from five countries. As a feature of the conference, he pointed out, there had been back-to-back speeches by Adlai Stevenson and Governor Thompson; one spoke on the deplorable absence of economic development in Southern Illinois, and the other spoke on the admirable program of economic development with which Illinois led the nation!

President Somit announced an all-time high of enrollment of somewhere around 25,050 or 25,100 for SIUC. He also announced that the formal dedication of the new School of Law had been set for September 18, 1982, at which time Justice Blackmun of the Supreme Court will be the featured speaker. He remarked that Drake University would be back that afternoon for another football game and he hoped to show them even warmer hospitality than we did this last time.

The following matter was presented:

MEETINGS OF THE BOARD: EXECUTIVE SESSIONS
[AMENDMENT TO I BYLAWS 3]

Summary

The General Assembly has amended the Open Meetings Act, effective January 1, 1982. This matter proposes action to bring existing Board policy into conformity with that statute. The June 12, 1980 policy anticipated nearly all the reforms recently enacted, but a few amendments are necessary. It is no longer permissible to schedule an executive session as such. There must be an open meeting, a motion to adjourn into executive session specifying the topic, and a roll call vote on that motion. Therefore, instead of a policy against routine executive sessions prior to regular meetings, the amendment to subsection B states a policy against routinely adjourning an open meeting into executive session before completion of the regular agenda. The same exceptions to the policy are retained. Second, since the Chair can no longer call an executive session apart from a regular meeting, the amendment to subsection C provides instead for the requisite motion, specification of exempt topic or topics, and roll call vote. Finally, since the applicable exception must be stated in the motion prior to the session, subsection E, which called for a subsequent report of the applicable exceptions, is deleted as superfluous.

Rationale for Adoption

The purpose of the amendments is to conform Board policy to positive law. It is noted that there were other changes in the law to which we must conform, but which call for no amendments to this policy. For instance, final action on land acquisition may no longer occur in closed session; the notice of a special rescheduled or reconvened meeting (with over 24 hours intervening) must include the agenda; emergency meetings may be held on shortened notice; probable or imminent litigation may be discussed as well as that already filed; and minimal minutes of closed sessions must be kept. Some of these matters will require adjustment of internal procedures and Board members will be kept advised as such alterations occur.

Considerations Against Adoption

None is recognized.

Constituency Involvement

This matter responds to a mandate of the General Assembly which no constituency may modify or reject; thus no constituency involvement seemed useful.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That I Bylaws 3 be amended to read as follows:

Section 3. Executive Sessions.

In the utilization of executive sessions the policy of the Board shall be one of strict compliance with both the letter and spirit of the law. To effect this policy, the proceedings of this Board shall be open to continuing scrutiny by the press and public in accordance with the following guidelines and procedures:

A. Executive sessions will be held when necessary but shall not be routinely scheduled.

B. ~~When scheduled, a regular meeting shall not ordinarily adjourn into executive sessions shall not ordinarily be held immediately before a regular meeting, before the Agenda has been substantially acted upon.~~ It is understood that there will be circumstances which can require an exception to be made including but not limited to executive sessions for discussion of matters upon which public action will be required in the ensuing remainder of the regular meeting, and executive sessions which cannot reasonably be scheduled for any other time because of the unavailability of invited participants.

C. A desire to discuss a matter in executive session shall be communicated by a Board member to the Chair or by an University executive officer to the Chancellor, along with an estimate of the time needed for such discussion and the topic or topics for discussion. The Chancellor and Chair shall jointly determine, after consultation with Board Legal Counsel, whether

the each topic is properly dealt with in executive session. The Chair or the Chancellor will communicate this determination to the person who proposed the each topic. If the determination supports consideration of the a topic or topics, the Chair will in-that-officer-s-discretion-call-up-the-topie at the proper time entertain a motion to adjourn for discussion of that topic or topics only at an executive session. A roll call vote will be recorded on each such motion.

D. If during the course of an executive session any member feels that the discussion has strayed from permissible topics, the member shall raise a point of order with the presiding officer, who will consult with counsel as may be felt necessary before deciding the question of order. Employees present are directed, and any other persons in attendance are requested, to suggest a similar point of order whenever one may arise. Any member may then move the point of order or the presiding officer may choose to act upon it on the Chair's own motion. If the Chair submits the question to the members present, the ruling is final, but an order of the Chair may be appealed under the usual parliamentary rules.

~~E--The-Chair-shall,-at-the-next-open-meeting-of-the-Board,-place in-the-record-of-that-meeting-a-report-of-the-particular-exceptions-to-the law-under-which-said-session-was-held-~~

The Chair pointed out that action would be requested at the December Board meeting, and this matter was the notice of intent.

Chancellor Shaw pointed out that the Board had adopted a set of procedures for executive sessions over a year and a half ago. He said that Board Legal Counsel Gruny stood ready to be more specific, but he wanted to highlight a couple of items. He said that the amendments provide that no executive session may be held separate from an open meeting. In the open meeting, he explained, there must be a parliamentary motion which specified the exemption or exemptions under which the closed session was permitted and a roll call vote was required on that motion. He commented that the exceptions which permitted closing a meeting had been slightly altered. He said that final action on land acquisition could no longer be taken in a closed meeting, and that judicially created exception for legal consultation had been written into the statute. The last item defined what a quorum consisted of, and he said that the definition of quorum was "as any gathering of a majority of a

quorum of the members of a public body held for the purpose of discussing public business." In the case of the Board of Trustees, he explained that the number of a majority of a quorum of the members of a public body held for the purpose of discussing public issues would be three. Chancellor Shaw said that the procedures would be altered once the Board had adopted this policy, and that the alterations would be relatively minor.

Hearing no questions or comments, the following matter was presented:

COMMITTEES OF THE BOARD: FINANCE COMMITTEE
[AMENDMENT TO III BYLAWS 3]

Summary

The Finance Committee of the Board of Trustees has had a period of time to operate and to evaluate its assigned areas of responsibilities. Based on this experience, it proposes expanding its charge to include the planning and development of major policies related to operating budgets. Notice of this change was made by the Committee and favorably received by the Board at its meeting on October 8, 1981. Notice having been given, this matter requests the Board's approval to make the appropriate changes to the Bylaws.

Rationale for Adoption

The Fiscal Year 1982 operating budget for The Southern Illinois University System is \$242,500,000. The size and complexity of the budget is such that adequate understanding cannot be achieved in the limited time permitted in the established formal meeting setting. The suggested change would permit members of the Committee to better understand the planning and policy development for the budget on behalf of the Board.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

The recommended changes were developed by the Chancellor's staff, and subsequently reviewed by the Chancellor and the Presidents. Subsequent review and changes by the Finance Committee took place prior to the Notice given at the October Board meeting.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That III Bylaws 3 be amended to read as follows:

Section 3. Finance Committee.

A. The Finance Committee shall consist of the Chair and two members of the Board appointed by the Chair. The Chair shall serve as an ex-officio member with voting privileges. Members shall be appointed annually following the election of Board officers, at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Chair as they occur. The Committee shall be staffed through the Office of the Chancellor. The Chair of the Committee will call meetings as appropriate, with the Executive Secretary handling the scheduling and appropriate notices.

B. The Committee shall be concerned with investments; financial reports submitted to and issued by the Board; revenue bond planning; internal accounting controls; internal and external audits; and the planning and development of major policies related to operating budgets.

C. Duties of the Committee may include:

1. Approving general philosophies and strategies for investment practices.
2. Reviewing investment reports.
3. Suggesting improvements in System financial reporting to the Board.
4. Representing the Board in preliminary discussions of and planning for issuance of revenue bonds.
5. Reviewing and recommending to the Board Guidelines and Summaries of Operating RAMP documents, guidelines for salary administration, tuition increases, general student fees increases, and other major policy decisions related to operating budgets.
6. Reviewing external and internal audit reports.

D. To assist the Committee in its work, the Office of the Chancellor will provide quarterly summaries of internal audits and completed audit reports. Full audit reports will be provided to any member of the Committee upon request. Occurrences which are deemed by the Chancellor to constitute willful or grave violations of law, institutional policy or good accounting practice, shall be forthwith reported to each member of the Committee.

E. Any two members of the Finance Committee may request the Chancellor to institute special audits.

F. In exigent circumstances and with the written concurrence of at least two Committee members and at least two other Board members, the Committee Chair may arrange a special audit directly with any person qualified to conduct such an audit, with the report of such audit to be forwarded directly to the Committee through its Chair.

Mr. Elliott, Chairman of the Finance Committee, stated that the changes in the Finance Committee's charge had been recommended by the Committee. He said that basically, the charge was to allow the Finance Committee to participate in the internal operating budget and in internal budgeting which was withheld from the charge in the beginning because it was felt that the Finance Committee had a big enough chore to start with. He said that it turned out that the Universities were doing such a good job in the area of finance that the Committee now feels it has the time to look into some of these internal operating areas as far as budgeting was concerned. He said that the Committee felt that it could be helpful to the Board and to the administration to give guidance and discussion of major policies that go into the development of operating budgets.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Van Meter said that the Schedule of Meetings of the Board of Trustees for 1982, which had been adopted under the Board's omnibus motion, did not show a scheduled Board meeting in Springfield. The chair responded by saying that it had been the past practice to have one of the SIUC's summer meetings held at the School of Medicine in Springfield. He also said that one of the SIUE's meetings had been scheduled in the past at the School of Dental Medicine in Alton and at the East St. Louis Center. He pointed out that the Presidents could explore these possibilities.

The following matter was presented:

NOTICE OF AUTHORIZATION TO REDUCE WORKWEEK
[AMENDMENT TO 2 POLICIES OF THE BOARD C]

Summary

The amendment to Board policy proposed by this matter would authorize the Presidents, at their option and subject to the approval of the Chancellor, to establish a standard workweek of not less than 37-1/2 hours for employees at the respective Universities. Implementation of a reduced workweek could occur on or after July 1, 1982, and would follow the approval by the Chancellor of an implementation plan. The Chancellor would report the approval of any such plan(s) to the Board of Trustees.

Rationale for Adoption

The length of the standard workweek has received increased attention at the Universities during the past several years, particularly as other governmental employers have moved from a traditional 40-hour week to shorter workweeks. The State Department of Personnel has defined the workweek for employees under its jurisdiction as 37-1/2 hours; and with the exception of the University of Illinois and SIU, the 37-1/2-hour workweek has been adopted by public universities in the state.

The most common reasons forwarded for the adoption of a reduced workweek are improved employee morale, a reduction in inequities in compensation that exist between University employees and those state employees under the jurisdiction of the State Department of Personnel, and an improved recruiting position for the Universities. For example, School of Medicine personnel in Springfield work in an area where all other state public employees work a 37-1/2-hour week.

Another reason for adoption relates to the overall financial condition of the state. Given the predictions of state officials that there will be limited growth in General Revenue during the next few years, the Universities' ability to provide increased non-cash benefits would be enhanced by the adoption of this policy.

Considerations Against Adoption

The principal disadvantages of a reduced workweek are the loss of productive work time, predicted difficulties in scheduling round-the-clock activities, and predicted increases in costs resulting from increased overtime.

Constituency Involvement

The proposal presented is the result of discussions over the past year between the Chancellor and the Presidents. During the past several months and years, several of the Universities' constituency groups have considered the question of a reduced workweek. The reactions of these groups have been mixed.

A reason for presenting this matter for information in November and deferring action on it until December is to provide the constituencies with the opportunity for additional comment.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 2 Policies of the Board C be amended by addition of the following:

5. Hours of Work. On or after July 1, 1982, the Presidents may, subject to the approval of the Chancellor, implement plans for reducing the standard employee workweek from 40 hours to no fewer than 37-1/2 hours per week. Each implementation plan submitted for Chancellor approval shall indicate the effective dates of implementation, the group of employees and appointees affected by the plan, and the estimated annualized cost of implementation with an indication of how such costs will be met. The Chancellor shall report the approval of each plan to the Board of Trustees for its information.

The Chair pointed out that action would be requested at the December Board meeting, and this matter was the notice of intent.

Chancellor Shaw said that if this matter was approved by the Board in December, any actual implementation of a reduced workweek would take place after Chancellor approval of specific plans submitted by the Presidents, and this would be done no earlier than next July. He said that the plans, if the Presidents choose to submit them, would specify the effective date of implementation, the group of employees covered, and the estimated annualized cost of the plan. He pointed out that this proposal had been developed over a fairly long period of time in discussions with the Presidents. He said that earlier this year, he had requested the Presidents to respond to a number of questions regarding the reduced workweek, and those questions attempted to isolate a number of considerations both pro and con that we could anticipate if we proceeded. He commented that the principal reasons for making the reduced workweek an option available to the Universities were: (1) improve employee morale; (2) a reduction in inequities and compensation that existed between University employees and those state employees under the jurisdiction of the

State Department of Personnel; (3) an improved recruiting posture for the Universities; and (4) to provide the Universities with the ability of increasing non-cash benefits during a time when the growth in cash benefits may be in jeopardy. He said that the principal disadvantages of implementing a reduced workweek would be the loss of 2-1/2 hours per week in productive work time along with a corresponding reduction in the utilization of resources--space, equipment, etc. He said that these disadvantages would be looked at in depth, and he would be providing to the members of the Board in writing before the next meeting a write-up of some information that had been requested in the Finance Committee meeting. He said that some questions had arisen regarding the types of employees covered by a reduced workweek. He said that while, theoretically, all employees and appointees could be covered if the plans presented by the Presidents and approved by the Chancellor were written broadly enough to include them, he anticipated that the primary effects of a reduced workweek would be felt by employees for whom time records were kept. He said that faculty and professional staff could be affected to the extent that office hours could be modified--would not have to be, but could be--in response to a reduced workweek. He pointed out that reduced office hours for a faculty and professional staff that already put in more than the traditional 40 hours per week would be of little direct benefit to them. For example, he said that the most recent clock hour study for faculty in Illinois indicated that the average public university faculty member spent 55 hours per week on his or her duties. Chancellor Shaw said that he did not believe that this change would have any effect on that kind of work. He again emphasized that this matter granted the Chancellor and the Presidents the authority to consider the reduced workweek, and if the Board gave its approval to this matter in December, a reduced workweek of 37-1/2 hours would not automatically come into being.

Mr. Irvin said that if authorized to go to a 37-1/2 hour workweek and the Presidents made their decision, we thought that President Lazerson and President Somit should have a token from Tuesday's Doonesbury cartoon to go along with their decision making process. He remarked that the cartoon had been signed by all the members of the Board.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who said that in the Board matter one of the considerations against adoption was a predicted increase in cost, and she wanted to know what those predicted increases were and whether students would be expected to absorb these costs, particularly in the area of housing.

Mr. Elliott commented that that was one of the questions the Finance Committee had asked that morning, and it hoped to have the information for next month. Ms. Brown asked if the constituency heads might have access to that report, and the Presidents responded in the affirmative.

The following matter was presented:

LIMITATION ON EARLY RETIREMENT UNDER PUBLIC ACT 82-435

Summary

PA 82-435 provides for early retirement from age 55 to 59 without penalty if both employer and employee make a lump sum contribution to the State Universities Retirement System. The Act also permits the University to delay participation until June 1, 1982, and to limit participation to not less than 15 percent of those eligible from that date to June 30, 1987. This resolution will constitute the election of the Board of Trustees to forego participation in this early retirement procedure prior to June 1, 1982. A formal election is necessary to forestall the SURS from beginning to process early retirements and billing for the statutory employer's contribution. Further study is in process regarding the level of participation which will be feasible in future years, and recommendations for further action will be presented not later than the May 1982 Board meeting.

Rationale for Adoption

No allowance has been made in current operating budgets for the cost of paying lump sum contributions. These contributions are at a rate of 20 percent of a year's salary at age 59, 40 percent at age 58, and on up to a full year's salary for each retiree aged 55. In future years, the costs to

contribute for 15 percent of those eligible has not been projected. Not only is it as yet unknown how many people will be eligible, no prediction can be made as to who will choose to participate nor what those employees' ages and salaries will turn out to be. It seems prudent to forego participation until an evaluation of the potential liability can be made. The Board can amend this limit at any time.

Particularly deserving cases may arise where an early retirement before June 1, 1982 may become advisable. The resolution provides for the grant of a reasonable number of exceptions by the Chancellor in such cases.

Considerations Against Adoption

The necessity for promptly putting some sort of limits in place has precluded the development of detailed supporting data. However, much of the relevant data cannot be known at this time, and a failure to act would result in SURS becoming authorized to process an unlimited number of early retirement applications, thereby creating a drain on operating funds of an unknown magnitude.

Constituency Involvement

Because of the necessity of instituting a prompt election of limits on early retirement, it has not been possible to seek constituency involvement. However, constituency recommendations can be received at any time, and the resolution accordingly amended at any subsequent Board meeting. Constituency involvement will be sought in the course of the study of limitations for future years.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That pursuant to the provisions of Public Act 82-435, this Board does hereby determine to limit early retirement thereunder to none before June 1, 1982, provided, however, that in particular cases, upon recommendation of the chief executive officer to whom the applicant reports, and for good cause approved by the Chancellor, a reasonable number of exceptions may be granted. Each exception granted shall be reported to the members of the Executive Committee of this Board.

Chancellor Shaw commented that this was an item of discussion in the Finance Committee meeting this morning, and this Board policy would enable the Universities to insure that the retirement system was not in a position to process requests for early retirement before the Universities were ready to deal with them. He said that the law permits the System not to participate in the changes the Public Act 82-435 provides for until June 1, 1982, and this policy simply states that the Universities do not plan on implementing the early retirement option until that time but that exceptions could be made

as a result of presidential recommendations and Chancellor approval. He explained that by early spring, a suggested policy statement would be brought forward on how to deal with this matter after June 1, 1982.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw gave a brief report on the fiscal condition of the State of Illinois. He said that the present condition seemed to be a result of three factors: (1) the national recession; (2) a reduction in federal grants to the state; and (3) tax changes, both at the state and the federal level. He said that with the combination of these three things, it made it very difficult for the state to keep its budget balanced. He reported that the Executive Director of the American Federation of State, County, and Municipal Employees (AFSCME) had proposed that the State of Illinois consider boosting both individual income taxes and corporate taxes to provide essential services. He also reported that Budget Director Robert Mandeville had estimated that it would be necessary for the state to acquire approximately \$500 million in new revenue simply to meet present commitments, in retirement and other areas, which had been deferred during this fiscal year. Chancellor Shaw commented that if the revenue picture improved enough that there would be a \$500 million increase over projected revenues, it would be a break-even situation which would mean that the general revenues for the state would be the same for the next fiscal year as they had been for the past fiscal year. He said that this situation brought forth several policy issues which the System would need to address in the ensuing months, which included tuition and additional belt tightening. He commented that in short, the fiscal situation did not look good at this time.

Chancellor Shaw referred to the remarks he had made before the Subcommittee on Post-Secondary Education of the House Committee on Education and Labor on October 15, 1981, copies of which had been distributed to the members of the Board. He said that the last time he had testified that Mr. Van Meter had requested a copy of his remarks.

The following matter was presented:

AUTHORIZATION TO REPLACE TEMPORARY ATHLETIC FACILITY, SIUE

Summary

This matter proposes authorizing the administration of SIUE to proceed with plans to replace the temporary athletic facility on the SIUE campus, commonly referred to as the Bubble Gym, with another air-support structure.

Funding for the project, in the total amount of \$70,000, would be from Student Welfare and Recreation Trust Funds (\$40,000) and from funds appropriated to SIUE for FY-82 for Major Repairs (\$30,000). The Student Welfare and Recreation Trust Funds were appropriated to the Board from the Southern Illinois University Income Fund for FY-82 as part of Senate Bill 345.

Rationale for Adoption

On July 20, 1981, the Bubble Gym was destroyed during a storm. The SIUE administration immediately began an assessment of the impact of the loss of the facility on educational, intercollegiate athletic, intramural, and recreational programs and services. Alternatives for a replacement of the facility were reviewed, as well as potential funding sources for a replacement. The results of this evaluation were presented in a "Status Report on the Bubble Gym," which was discussed with the Architecture and Design Committee of the Board at its meeting of September 9.

University officers concluded that a replacement for the Bubble Gym was necessary to avoid serious damage to the programs and services that had been conducted in it. In early September, the President forwarded the status report and a recommendation that the Bubble Gym be replaced to the Student Senate for its review and consideration. Two replacement options were discussed: replacement with another air-support structure or with a permanent, prefabricated building. SWRF monies were proposed as the principal funding source for both options because of the need to secure the replacement as quickly as possible.

At the time of the initial proposal to the Student Senate, the total cost to replace the Bubble Gym with another air-support structure was estimated to be approximately \$100,000, and the total cost for a permanent building about \$540,000. Later communication with a manufacturer resulted in a reduction in the estimated cost of such a project to about \$70,000. University officers proposed that funding for a bubble replacement project be split: \$40,000 in

SWRF monies to purchase the replacement bubble, and \$30,000 in University funds to purchase a liner for the bubble and for costs of erection and completion of the bubble.

At its meeting of October 16, the Student Senate approved the use of \$40,000 in SWRF monies to fund the purchase of a replacement bubble. University officers propose to undertake immediately the project to replace the Bubble Gym with another air-support structure. It is estimated that the project can be completed in ten to twelve weeks at maximum.

Although the cost of the total project does not exceed \$100,000, the cost level that requires prior Board approval for capital projects, and expenditures for the project could be processed on a requisition basis, this matter is presented for Board consideration in order to provide the fullest opportunity for discussion. If the Board concurs in the recommendation to replace the Bubble Gym with another air-support structure, expenditures for the project will be processed on a requisition basis.

Considerations Against Adoption

University officers recognize that replacement with another air-support structure will require decisions concerning the facility when the bubble is no longer useful, and they are aware of the limitations on the use of such a structure. The need to provide a replacement structure quickly and the differences in cost of the two alternatives are felt to outweigh these factors.

Constituency Involvement

This proposal has been reviewed and approved by the Student Senate, SIUE. It is recommended for adoption by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the temporary athletic facility at Southern Illinois University at Edwardsville with an air-supported structure be and is hereby approved with an aggregate budget of \$70,000, funded with \$40,000 from the Southern Illinois University Income Fund appropriations to the Board of Trustees and contingent upon the release of these funds by the Governor, and \$30,000 from funds appropriated to Southern Illinois University at Edwardsville for Major Repairs.
- (2) Officers of Southern Illinois University at Edwardsville be and are hereby authorized to take all actions necessary to the execution of this resolution in accord with the established practices and procedures of The Southern Illinois University System.

Mr. Calvin said that the SIUE Student Senate had concurred in the recommendation to replace the athletic facility with a new bubble as opposed to any of the other proposals, but that there were three items he would like to bring up to the members of the Board and the SIUE constituents: (1) the enforcement of admission policies to the gym; (2) the need for student input as to the user policies for the new Multi-Purpose Facility; and (3) the need for a task force or a similar body to be implemented at this time or in the near future to study the future use of the Bubble Gym once the new gym was in operation.

Mr. Van Meter said that these comments were very good and he was sure that President Lazerson would look into the future uses of the gym. He moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that at the recent annual meeting of the American Society for Civil Engineering the student chapter at SIUE won first prize in the design contest for bridges, both with regard to aesthetics and structural capacity. He said that the competition had been open to all accredited engineering schools in the United States.

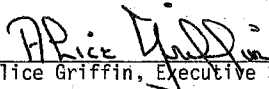
President Lazerson commented that at the past IBHE meeting in Chicago, there had been another meeting of the Dental Education Committee, and that representatives from the dental schools in the northern tier of the state had attended. It was his understanding that the committee intends to

make a firm recommendation on the dental school matter to the IBHE at its next meeting, and that the committee will be meeting on the evening of November 30 to make that decision.

The Chair announced that a news conference had been scheduled in the International Room immediately following the open meeting, and that lunch would be served at 11:30 a.m. in the Dogwood-Maple Room of the University Center.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The time was 11:10 a.m.



Alice Griffin, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 10, 1981, at 10:55 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Patrick Calvin
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on December 1, 1981. He said that there will be a two percent salary increase effective January 1, 1982, but that the staff of the IBHE is not included in the raise. He reported that under New Units of Instruction, Research and Public Service, SIUC had been approved for a B.S. in Paralegal Studies, and SIUE had been approved for a Master of Business Administration at Western Electric Corporation's Training Facility in Oakbrook Terrace, Illinois. He said that the program in Oakbrook Terrace had caused a lot of discussion about SIUE infringing upon the potential opportunities

of some of the public and private schools in the Chicago area, but the program had been approved for a 2-1/2 year term. He reported that the IBHE had received a status report of selected programs to increase minorities in the health professions. He said this report showed how well or how poorly some of the programs which had been given to the University of Illinois approximately three years ago had been doing, and the results were less than gratifying. He said that it was pointed out that the SIU School of Medicine in Springfield had the highest percentage of black and minority enrollment of any school in the state. He said that SIU was commended for the outstanding job that the MEDPREP program based at SIUC had been doing by getting minorities into the health profession fields, particularly medical schools. He reported that the DENTPREP program had been discontinued a few years ago, and there was now a movement to have the DENTPREP portion reestablished as part of the MEDPREP program at SIUC. He commented that a report on the FY 1981 Student Financial Aid survey of about 175 institutions had been received, and it showed where the student funds were going and what the trends were in this area. He said that the IBHE took action on the Joint Education Committee's recommendations on writing skills. He pointed out that Dr. Howard W. Webb of the Chancellor's staff was on that committee. He said that some of the recommendations were teacher preparation to improve writing skills, inservice training and professional development, curricular development, research, and dissemination of the research information, and also an assessment of how well each one of these steps has done as far as improving writing skills. He said that the IBHE was provided with FY 1983 budget issue discussion papers and several people spoke to the budget issues during that period, including one from the AAUP and one from the IFT. Some of their proposals were to increase taxes, to make sure there was gross payout in the SURS appropriation, and to lobby openly and assertively to obtain what we still see as our realistic

needs. He reported that on Monday evening, the Dental Education Committee had met, and on Tuesday morning, the committee recommended that the SIUE School of Dental Medicine be retained, but that the University should take timely steps to reduce state operating support and capital resource requirements for the School. He reported that the range of the universities above or below the average unit cost study for schools throughout Illinois had been discussed, and that both SIUE and SIUC were above the average by different amounts.

Mr. Rowe reported that he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs and that the Dean had reviewed some of the budgetary crunches that would be endured for 1983. He said that the three-agency building to be built in Springfield was on schedule, but that funds were apparently not going to be available for the Rutledge Manor acquisition. He said a discussion was held on the status of various departmental reviews and chairman searches which all seem to be on schedule and with favorable results. He said that there was considerable discussion about the study on the cost of medical education. He said that the University of Illinois was about to agree that SIU does not have its own teaching hospital and the U of I does, and it was to our joint benefit that we get these cost figures on an equal comparison. He commented that the Dean had discussed the need for the two hospitals and the medical school at least to lay some groundwork for possible Medicaid reimbursement cuts, and that there was consent that that was an ongoing problem which should be studied in light of the retrenchment going on nationwide. He said that there was a discussion about our twelve centers for continuing education and the fact that the IBHE does not want us to subsidize these centers any more, and he said he hoped that the hospitals and doctors could help us keep those continuing education centers as viable enterprises because they have been well recognized through Central and Southern Illinois as being extremely important.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Vermilion Room of the Student Center at 10:25 a.m. that morning. He gave the following report:

At the meeting, the Committee approved the minutes of the meeting of November 12, 1981, and reviewed the following items which appeared on the December agenda of the Board:

Item O - Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Conversion of Small Group Housing, Buildings #113 and #114, SIUC

The Committee recommended that Item O not be placed in the Board's omnibus motion.

Item P - Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Emission Control System, Phase II, SIUC

The Committee recommended that Item P be included in the Board's omnibus motion.

Mr. Elliott, Chairman of the Finance Committee, apologized for using up so much time earlier this morning. He said that the Committee recommended that the Current and Pending Matter entitled, "Retention of Fiscal Advisor and Bond Counsel: Student Housing III, SIUC," be considered by the Board. He reported that the Committee had discussed in great detail the acquisition of an IBM 4341 computer at SIUC, and after a very lengthy discussion and many questions, the Committee recommended that when the papers were ready to give the exact legal procedure for this acquisition that the Executive Committee of the Board go ahead with the purchase of that computer.

Chairman Norwood explained the procedure for the Board's omnibus motion. The Chair proposed, after discussion, that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, OCTOBER, 1981, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of October, 1981, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS
AND AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:
EMISSION CONTROL SYSTEM, PHASE II, SIUC

Project Background

Beginning with the FY-78 Capital Budget, the state has provided a total of \$5,088,800 to design and construct a mechanical system for the removal of particulate matter from the smoke stack emissions at the main campus power plant at SIUC. Because of a delay in securing copies of the bid abstracts and plans and specifications from the Capital Development Board, this Information Report was delayed.

On January 25, 1980, the Capital Development Board awarded a contract for the equipment portion of this project, or Phase I. That contract was awarded to Precipitair Pollution Control, Longview, Texas, to provide the electrostatic precipitators. The Board of Trustees received an Information Report on Phase I at its meeting of May 8, 1980.

The drawings and specifications for the general and electrical work (Phase II) were completed during spring, 1981, in preparation for a July 20, 1981 bid opening. On that occasion, it was determined that the low bidder of the general work had omitted certain significant items in the preparation of that bid. After careful deliberation, the Capital Development Board successfully rebid the general work on August 28, 1981, and has consequently awarded the general contract to the original low bidder. Construction began on October 15, 1981, with a scheduled completion date of November 1, 1982. The initial bids for the electrical work were acceptable and were retained during the rebidding of the general work. The estimated additional operating cost for this Emission Control System is \$400,000 for the first full year of operation. This cost includes additional personnel, maintenance, and electricity.

Plans and specifications have been reviewed by Mr. Charles Pulley, AIA, who recommends acceptance of the plans and approval of Phase II.

Action by the Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-020-020

Project Title: Emission Control System - Phase II

Date of Bid Opening: Friday, August 28, 1981, 1:30 p.m., Springfield

Engineer's Estimate: \$3,185,800

Identification of Low Bidders and Amount of Contract Awards:

General: Paragon Energy Corporation
Kansas City, Missouri

Base Bid	\$2,588,000
Alternate #1	42,000
Alternate #2	<u>52,000</u>
Total Contract Award	\$2,682,000

Electrical: Sullivan Electric, Inc.
Marion, Illinois

Base Bid	\$ 295,000
Alternate #1	900
Alternate #3	<u>16,000</u>
Total Contract Award	\$ 311,900

Project Budget Summary:

Total Contract Awards, Phase II	\$2,993,900
Total Contract Award, Phase I	1,193,005
Construction Contingency (5%)	209,345
Project Contingency	314,720
A & E Fees and Reimbursables	<u>377,830</u>
Total Project Budget	\$5,088,800

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, October, 1981, SIUC and SIUE; the reception of Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Emission Control System, Phase II, SIUC; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; and the approval of Minutes of the meeting held November 12, 1981. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson said that rather than a report or an announcement, he wanted to put before the Board and the public a statement of gratitude to the people of Central and Southern Illinois for the very vocal and eloquent support that they gave in defense of the SIUE School of Dental Medicine. He said that he thought it was an outpouring of genuine feelings and that the committee heard that feeling. He said that the committee did give a very fair and objective review and he was delighted with the results.

The following matter was presented:

MEETINGS OF THE BOARD: EXECUTIVE SESSIONS
[AMENDMENT TO I BYLAWS 3]

Summary

The General Assembly has amended the Open Meetings Act, effective January 1, 1982. This matter proposes action to bring existing Board policy into conformity with that statute. The June 12, 1980 policy anticipated nearly all the reforms recently enacted, but a few amendments are necessary. It is no longer permissible to schedule an executive session as such. There must be an open meeting, a motion to adjourn into executive session specifying the topic, and a roll call vote on that motion. Therefore, instead of a policy against routine executive sessions prior to regular meetings, the

amendment to subsection B states a policy against routinely adjourning an open meeting into executive session before completion of the regular agenda. The same exceptions to the policy are retained. Second, since the Chair can no longer call an executive session apart from a regular meeting, the amendment to subsection C provides instead for the requisite motion, specification of exempt topic or topics, and roll call vote. Finally, since the applicable exception must be stated in the motion prior to the session, subsection E, which called for a subsequent report of the applicable exceptions, is deleted as superfluous.

Rationale for Adoption

The purpose of the amendments is to conform Board policy to positive law. It is noted that there were other changes in the law to which we must conform, but which call for no amendments to this policy. For instance, final action on land acquisition may no longer occur in closed session; the notice of a special rescheduled or reconvened meeting (with over 24 hours intervening) must include the agenda; emergency meetings may be held on shortened notice; probable or imminent litigation may be discussed as well as that already filed; and minimal minutes of closed sessions must be kept. Some of these matters will require adjustment of internal procedures and Board members will be kept advised as such alterations occur.

Considerations Against Adoption

None is recognized.

Constituency Involvement

This matter responds to a mandate of the General Assembly which no constituency may modify or reject; thus no constituency involvement seemed useful.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That I Bylaws 3 be amended to read as follows:

Section 3. Executive Sessions.

In the utilization of executive sessions the policy of the Board shall be one of strict compliance with both the letter and spirit of the law. To effect this policy, the proceedings of this Board shall be open to continuing scrutiny by the press and public in accordance with the following guidelines and procedures:

A. Executive sessions will be held when necessary but shall not be routinely scheduled.

B. A regular meeting shall not ordinarily adjourn into executive session before the Agenda has been substantially acted upon. It is understood that there will be circumstances which can require an exception to be made including but not limited to executive sessions for discussion of

matters upon which public action will be required in the remainder of the regular meeting, and executive sessions which cannot reasonably be scheduled for any other time because of the unavailability of invited participants.

C. A desire to discuss a matter in executive session shall be communicated by a Board member to the Chair or by an executive officer to the Chancellor, along with an estimate of the time needed for such discussion and the topic or topics for discussion. The Chancellor and Chair shall jointly determine, after consultation with Board Legal Counsel, whether each topic is properly dealt with in executive session. The Chair or the Chancellor will communicate this determination to the person who proposed each topic. If the determination supports consideration of a topic or topics, the Chair will at the proper time entertain a motion to adjourn for discussion of that topic or topics only at an executive session. A roll call vote will be recorded on each such motion.

D. If during the course of an executive session any member feels that the discussion has strayed from permissible topics, the member shall raise a point of order with the presiding officer, who will consult with counsel as may be felt necessary before deciding the question of order. Employees present are directed, and any other persons in attendance are requested, to suggest a similar point of order whenever one may arise. Any member may then move the point of order or the presiding officer may choose to act upon it on the Chair's own motion. If the Chair submits the question to the members present, the ruling is final, but an order of the Chair may be appealed under the usual parliamentary rules.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. Mr. Norwood said that the Board's executive session rules or procedures would have to change very little in order to conform with the new law.

The Chair requested that Item I - Authorization to Reduce Workweek [Amendment to 2 Policies of the Board C] be withdrawn from the agenda. He said that in his opinion this item had not been discussed as fully or has as much information as the Board would like to have, and he suggested that this item be referred to the Finance Committee of the Board for further study.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw said that about two years ago the General Assembly passed legislation designed to shelter from taxes the

participating employee salary contributions to the State Universities Retirement System. He said that was two years ago, and once that legislation was passed and signed by the Governor, it then required an opinion from the Internal Revenue Service, and the campuses and the Systems, particularly the legal counsels, have been diligently working with those involved in making the decision to insure that a decision be made. Chancellor Shaw stated that informal modification had been received and that a decision has now come down. Ordinarily, he would not report an informal decision; however, this informal decision was read from a letter which has allegedly been sent to us. He said the letter was read to the Legal Counsel of the University of Illinois, and the U of I in turn developed a news release on this item which will be in the newspapers. He explained that the ruling was that SIU employees and other employees in higher education would receive substantial federal income tax benefits because the ruling indicated that federal income taxes on a university employee's annual contribution of 8 percent of salary to the State Universities Retirement System now would be postponed until the employee retires or withdraws it from the retirement account upon resigning. He pointed out that the effect of this ruling would be retroactive to January 1, 1981, which meant that university employees would be entitled to a refund when they file their 1981 federal income tax returns. He explained that the income tax refund would be the difference between the tax withheld during 1981 and what would have been withheld if the employee's salary had been 8 percent less. He said that from 1982 on, as soon as the necessary changes were made, the federal tax withholding would be on the lesser base so it would be built into the monthly payroll. He commented that a lot of people worked on this project--constituency heads, presidents, legal counsels, the Systems, and in the legislative area, representatives and senators at the federal level, and finally Governor Thompson, who paid a personal visit to

Secretary of the Treasury Regan to discuss the necessity for a timely decision. He remarked that this tax shelter was a nice Christmas bonus.

Chancellor Shaw made the following statement about tuition increases for FY 1983:

As has been our custom, the Presidents and I will not make specific tuition recommendations for the next year until certain factors are known. They include, among others, the IBHE recommendations regarding funding for the next fiscal year and an indication from the Governor as to the funding level which he might support. As I reported to you last month, the fiscal situation in the State of Illinois does not look good. At this time, however, I would like to share with you information about what the other public senior university systems are doing in the way of tuition increases and also our best thinking (that of the Presidents and me) at this point in time regarding tuition increases for next year within the SIU System. Probably in February, or at the latest March, we will bring you our specific recommendations for information, and ask your approval of those recommendations in March or April.

1. Other Systems

a. University of Illinois

As has been reported in the press, the University of Illinois has a number of tuition rates, and is seeking tuition increases that range from a low of 10% to a high of 39%. Lower division tuition (that for freshmen and sophomores) will increase by 10%. Upper division tuition (juniors and seniors) will be increased by 22-1/2%, and graduate level tuition by approximately 28%. The professional schools are facing tuition increases of 33% at the School of Law, 28% for the School of Medicine, 28% for the School of Dental Medicine, and 39% for the School of Veterinary Medicine.

b. Board of Regents

The Board of Regents, which includes Northern, Illinois State, and Sangamon State, has approved tuition increases of about 14.7% (or \$100) for undergraduates and 15.5% (or \$108) for graduate students.

c. Board of Governors

The Board of Governors, which includes Eastern, Western, Northeastern, Governors State, and Chicago State, has approved tuition increases of approximately 12.2% (or \$84) for lower division students; 19.1% (or \$132) for upper division students; and 21.77% (or \$162) for graduate students.

As one can see, there is a great deal of variability between the university systems and between the different tuitions within those systems. There is, however, some commonality. If one were to average the system recommendations, excluding the professional schools, it would appear that the average tuition increase at each will be approximately 15%.

2. SIU

Within our University System, we have been discussing tuition increases for next year. In order to allow for ample discussion, I will share with you what our current thinking is on tuition increases for Fiscal Year 1983.

We can expect the IBHE to recommend tuition increases at the graduate and undergraduate levels of at least 10%. This number approximates the rate of inflation during Fiscal Year 1981, and is consistent with the IBHE policy which calls for minimum tuition increases approximating the rate of inflation. Given the uncertain fiscal condition of the state, it is more than likely that we will need to increase that amount, as we did last year. My best guess at this point in time is that we will be recommending tuition increases for undergraduate and graduate students in the neighborhood of 15% or 16%--a figure which is similar to that which has been recommended at other public universities in the state.

The Presidents and I have discussed the possibility of differential tuition rates for upper division and lower division students, similar to that which the U of I adopted last year and which the Board of Governors will be implementing next year. We believe, however, that this approach is a significant departure from our past practice, and we would like sufficient time to review the pros and cons, both philosophically and pragmatically before reaching a firm conclusion. We would also want sufficient time for discussion with the constituency groups before moving in this new direction. We will not, therefore, be bringing to you this year recommendations for differentials in tuition between lower division and upper division undergraduate students.

In considering the development of tuition increase recommendations for the professional schools, a number of additional factors were considered. The consideration of these factors has led us to believe that the percentage increases for professional student tuition should be greater than for graduates and undergraduates. The factors considered include:

- a. Additional revenue from these programs is needed for a variety of important initiatives, and we do not expect state funds to be available for those purposes;
- b. The professional programs are relatively high-cost programs, and the tuition students pay versus the operating expenditures of these programs is quite small;

- c. While there is great societal benefit in having these programs, the personal benefits to students who graduate from the programs is considerable; and,
- d. It is believed that tuition in our professional schools should be in the same neighborhood--but not necessarily the same--as the tuition in professional schools at the University of Illinois.

None of these factors are overriding factors, but when put together they result in our belief that tuitions in the professional schools should be raised beyond the norm. At this point in time, our thinking is as follows:

- a. For the School of Dental Medicine, President Lazerson is considering a 25% increase in tuition. This would amount to an approximate \$315 per year increase.
- b. For the School of Medicine, President Somit is projecting a 33% increase in tuition which results in tuition increasing from about \$2,500 per year to nearly \$3,400 per year.
- c. For the School of Law, President Somit is projecting a tuition increase of approximately 43%, raising tuition from its current level of \$703 to \$1,008 per year. The current level of tuition paid by students in the School of Law is the same as that paid by graduate and undergraduate students at SIUC.

In none of the above cases regarding professional school tuition would tuition exceed that of the University of Illinois.

Again, my purpose today was to share with you our current thinking regarding tuition. There remains time to deliberate these issues, but I think it is only fair that I share with you and the constituency groups our thinking about these matters at this time. Again, we hope to finalize our tuition recommendations and to make a formal presentation to you on these matters in either February or March.

The Chair requested the Board to consider a Current and Pending Matter entitled, "Retention of Fiscal Advisor and Bond Counsel: Student Housing III, SIUE," which had not been submitted ten days in advance of the meeting.

Mr. Elliott moved that the Board consider the matter. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

RETENTION OF FISCAL ADVISOR AND BOND COUNSEL:
STUDENT HOUSING III, SIUE

Summary

The construction and operating cost estimates prepared by an architectural consultant for the proposed SIUE student housing project will soon be available for a Fiscal Advisor's use in the preparation of pro forma statements for the project. It is appropriate that the Board be asked to approve the retention of both a Fiscal Advisor and a Bond Counsel for the project at this time.

Rationale for Adoption

The selection of these firms is to be made without financial obligation should bonds not be sold for the project, and this action does not make a commitment to construct the project. The Board is only being asked to authorize the next logical step necessary to see if the proposed project is feasible.

The Fiscal Advisor will review projected construction and operating cost estimates, anticipated financing costs, and projected revenues to see whether the proposed project is feasible. These estimates and pro forma statements will be reviewed with the architectural consultant, the staff at SIUE, the Board Treasurer, and the Board Legal Counsel, and would be used and revised up to the time of any sale of bonds. The Fiscal Advisor would identify the other steps necessary for an eventual successful sale of bonds, working with the Board Treasurer and Board and Bond Counsels, and assist in seeing that the sale is properly executed.

The Bond Counsel would review the project from time to time and would be responsible for the bond sale meeting all legal requirements. This Counsel would also be responsible for drafting all legal documents and for the proper execution thereof.

Considerations Against Adoption

None is identified.

Constituency Involvement

The selection of the Fiscal Advisor results from a joint meeting between three investment banking firms and the President of SIUE and members of his staff and the Board Treasurer.

Recommendation for the Bond Counsel is made on the basis of the firm's previous work for the Board on existing bonds, and on the respect for the firm in the financial market.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of A. G. Becker Incorporated, Chicago, Illinois, be and is hereby approved as Fiscal Advisor for the financing of the proposed Student Housing III project at SIUE. Should the Board approve the sale of bonds for the project, the fee to be paid the Fiscal Advisor would be as follows:

\$5.00 per \$1,000 of bonds on first \$1,000,000;

\$2.50 per \$1,000 of bonds on next \$9,000,000;

\$1.00 per \$1,000 of bonds thereafter; and

a minimum fee for any transaction would be \$7,500.

- (2) The firm of Chapman and Cutler, Chicago, Illinois, be and is hereby retained as Bond Counsel for the aforesaid project with fees for such services to be in accord with standards of the profession.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

Mr. Elliott said that the Annual Report of the Board of Trustees, Southern Illinois University, 1980-81 had been distributed November 3, 1981. He remarked that this date was the earliest the report had ever been received in the last fourteen years, and he would like to offer congratulations to Mrs. Alice Griffin and Mr. Charles Butler for their efforts. He said that the fact that the Board members review and accept the Minutes of the meetings routinely as one of the omnibus motion matters shows the good work being accomplished in writing the Minutes, and to receive this report as early as the first of November after the June meeting was just fantastic.

Mr. Norwood commented that the Chancellor had failed to mention the help of the State Universities Retirement System on the tax-shelter item.

He said that the SURS had been pushing for at least a year and a half on this matter and he was happy for the employees of the retirement system.

The following four matters were presented:

NOTICE OF PROPOSED INCREASE: STUDENT MEDICAL BENEFIT FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2, B-9, AND B-1]

Summary

This matter seeks to increase the \$45.00 Student Medical Benefit Fee by the amount of \$15.00 per semester for each student, effective with the Summer Session, 1982. The \$30.00 fee assessed to students enrolled in the School of Medicine would be increased by \$10.00 per semester.

Rationale for Adoption

This fee was last increased effective with the Summer Session, 1978, resulting in four years of operation with no increase. During this time there has been a desirable decline in student usage of medical services. The resultant cost savings has permitted the internal reallocation of resources to meet inflationary increases and to provide modest support for new programs in the Student Wellness Resource Center. The increase in the programmatic emphasis on wellness over the past few years has been accompanied by a decrease in the utilization of medical services.

The proposed increase is being sought to offset the continuing inflationary increases. The revenue to be realized from an increase effective Summer Session, 1982, is needed to reduce a projected operating deficit in the current fiscal year. While the savings from reduced utilization have delayed the need for a fee increase, that benefit has now been absorbed by increased costs. Further, the program would be in an even more precarious position at the present fee if the utilization should increase in the next year or so to the previous "normal" levels.

The proposed \$15.00 increase after a four-year period represents an annual rate of 8.3 percent versus an inflation factor in excess of 12.5 percent in the health care field. The increase would assure the continued stability of the program at its current level. With continued favorable experience in the demand for services, future increases can be delayed.

Students enrolled in the School of Medicine are assessed a lower amount on the basis of partial duplicate coverage provided through the School of Medicine. The proposed increase for these students is proportionally the same as for the general student body.

Considerations Against Adoption

Increases in the cost of education are not desirable if they can be avoided. The only alternative here would be a sharp reduction in the program. However, such reduction has not been recommended during the consideration of this matter and, to the contrary, support has been expressed for continuation at the program's present level.

Constituency Involvement

Early in the spring of 1981, the Student Health Policy Board was asked to review the Student Health Program and to make recommendations to the student constituencies concerning the future of the program. After a comprehensive review and consideration of an array of alternatives, their recommendation was conveyed to the student constituencies in a twenty-seven page document which included financial data since 1975 and projected to 1984, a review of the program components, and comparative costs at other universities.

Following careful consideration and discussion of the report, the Student Senate endorsed the proposed \$15.00 increase on April 22, 1981, with one dissenting vote. On May 6, 1981, the Graduate Student Council voted unanimously to support the \$15.00 increase needed to maintain the services currently provided through the Student Health Program.

This matter has been shared again with all constituencies during November, 1981.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Summer Session, 1982, 4 Policies of the Board B-2 be amended to show the following schedule for the Student Medical Benefit Fee:

<u>Hours</u>	<u>SMB</u>
1	\$45.00 <u>\$60.00</u>
2	45.00 <u>60.00</u>
3	45.00 <u>60.00</u>
4	45.00 <u>60.00</u>
5	45.00 <u>60.00</u>
6	45.00 <u>60.00</u>
7	45.00 <u>60.00</u>
8	45.00 <u>60.00</u>
9	45.00 <u>60.00</u>
10	45.00 <u>60.00</u>
11	45.00 <u>60.00</u>
12 or more	45.00 <u>60.00</u>

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-11 be amended to read as follows:

11. Student Medical Benefit Fee. Commencing with the Summer Session, 1978 1982, a Student Medical Benefit Fee of ~~\$45.00~~ \$60.00 per semester shall be collected from each student. Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-9 be amended to read as follows:

9. SIUC School of Medicine:

a. Tuition. Effective Summer Session, 1981, tuition charged to in-state students enrolled in the School of Medicine is as follows:

1) In-state, \$847.50 per semester.

~~Effective Summer Session, 1981, tuition charged out-of-state students enrolled in the School of Medicine is~~

2) Out-of-state, \$2,542.50 per semester.

b. General Fees. Students enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-2) with the following exceptions:

1) Effective Summer Session, 1982, students attending the Carbondale campus shall pay a Student Medical Benefit Fee of \$40.00 per semester.

2) Effective Summer Session, 1982, students attending the Springfield Medical Facility shall pay a Student Medical Benefit Fee of \$40.00 per semester and shall be exempt from paying:

a) Student Recreation Fee

b) Student Center Fee

c) Athletic Fee

d) Revenue Bond Fee

NOTICE OF PROPOSED INCREASE: REVENUE BOND FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-13]

Summary

This matter proposes a continuance of the planned increase in the Revenue Bond Fee by the amount of \$6.60 per semester for each full-time student (prorated by the hour for part-time students). With this action, seven-ninths of the funds authorized by tuition retention to support the SIUC Student Center and University Housing operations will have been replaced by funds generated from this fee.

Rationale for Adoption

Tuition collected at the state universities in Illinois is deposited into the state treasury; however, by past action of the Legislature, SIU is authorized to retain a portion of its tuition collections in support of the Revenue Bond operations. This authorization was granted to attain favorable bond ratings and to support the operations, and is incorporated in the covenants of the Bond Resolution.

More recently, the Illinois Board of Higher Education has imposed budgetary constraints on the University to eliminate the use of these retained tuition funds. Initially, the IBHE effected the reallocation of one-third of the retained tuition with a plan to reallocate the remaining two-thirds over a six-year period. In response to this situation, the Board of Trustees took action at its March 8, 1979 meeting to establish the Bond Retirement Fee (subsequently renamed the Revenue Bond Fee) at \$26.40 for FY-80 to compensate for the loss of the use of retained tuition.

The initial fee generated funds equivalent to the amount lost through the elimination of retained tuition as of the first year of the six-year plan. It was stated at that time that continuation of the planned reallocation would require annual increases of \$6.60 in the fee for the next five years. Two of those increases have subsequently been approved, bringing the fee to \$39.60 for FY-82. This matter seeks approval of the next \$6.60 increase for FY-83.

The reduction in the amount of tuition funds retained for support of Revenue Bond operations results in a proportionate increase in the amount of the general operating budget funded from the Income Fund. This increase has been earmarked for the enhancement of academic programs, thus serving to benefit all students. The result is, in effect, the same as if a tuition increase, or some portion of it, had been identified as for the same purpose.

This fee has had a favorable effect upon the bond-supported operations as it is an addition to the amount of revenues pledged to the support of the Revenue Bond system. This increase in pledged revenues has resulted in increases in the level of debt service coverage. The increased debt service coverage is an inducement for investors to purchase and hold the existing and future bonds, and serves to maintain the high bond ratings assigned to the securities in the financial market.

Considerations Against Adoption

The administration continues to feel that the use of retained tuition should be restored to the funded debt operations as authorized by existing legislation. However, the University is constrained to operate under the budgetary authority of the IBHE and consequently must take action at times it would otherwise find undesirable.

Constituency Involvement

This matter has been shared with all University constituencies. The problem and the proposed solution are not new and have been open to wide discussion during the past three years.

The student constituencies, along with the administration, have opposed this method chosen by the IBHE to reallocate funds from auxiliary enterprises to academic programs. On October 28, 1981, the Graduate Student Council took action to reaffirm its opposition to this fee and urged that the proposed increase be replaced by the alternative of a \$3.00 Student Center Fee increase and a \$30.00 housing rate increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1982, 4 Policies of the Board B-2 be amended to show the following schedule for the Revenue Bond Fee:

<u>Hours</u>	<u>Revenue Bond Fee</u>	
1	\$ 3-30	\$ 3.85
2	6-60	<u>7.70</u>
3	9-90	11.55
4	13-20	<u>15.40</u>
5	16-50	<u>19.25</u>
6	19-80	<u>23.10</u>
7	23-10	<u>26.95</u>
8	26-40	<u>30.80</u>
9	29-70	<u>34.65</u>
10	33-00	<u>38.50</u>
11	36-30	<u>42.35</u>
12 or more	39-60	<u>46.20</u>

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-13 be amended to read as follows:

13. Revenue Bond Fee. Commencing with the Fall Semester, ~~1981~~ 1982, a Revenue Bond Fee of ~~\$39.60~~ \$46.20 per semester shall be collected from each full-time student. Monies collected from this fee shall be deposited with the University Treasurer to compensate for the partial loss of available retained tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds. Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.

NOTICE OF PROPOSED INCREASE: STUDENT CENTER FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-14]

Summary

This matter proposes increasing the \$24.00 Student Center Fee by the amount of \$5.00 per semester for each full-time student (prorated by the hour for part-time students), effective Fall Semester, 1982.

Rationale for Adoption

The present fee has been in effect since Fall Semester, 1979. Further, the net increase in the fee since FY-76 has been \$4.00, resulting in a 3 percent average annual rate of increase. During this time, the Student

Center has been subject to inflationary increases in utilities, salaries, and general price increases.

During this same six-year period, the amount of programming within the Student Center has grown from 3,467 events to 8,304 events. The number of participants has increased from 196,000 to 536,000. Revenue from operations has increased from \$1,640,000 to \$3,135,000. However, to understand the full impact of this growth, a distinction must be made between student and nonstudent programs, since student organizations are not subject to the same facility charges assessed to other groups. While nonstudent programs have grown from 1,820 in FY-76 to 2,161 in FY-81, a 19 percent increase, student programs have grown by 373 percent from 1,647 in FY-76 to 6,143 in FY-81. Thus, most of the programming growth has not been accompanied by increased revenue for facility usage.

The Student Center has sought and continues to seek ways of reducing costs. All utilities are now metered, thus providing an accurate accounting of energy usage. The result is a reduction in costs. Other savings are made where possible.

The proposed FY-82 budget assumes the FY-83 RAMP guidelines of a 9.5 percent increase in salaries, 19.9 percent increase in utilities, and 8.0 percent general price increases. If actual experience results in lower increases, then the amount used from reserves for special maintenance and repair projects will be reduced, leaving those reserve funds available for future needs.

Considerations Against Adoption

Increases in the cost of education are not desirable if they can be avoided. The alternatives here are to increase specific charges for services in the revenue-producing areas or to cut back nonrevenue-producing services.

Prices and charges are set at a level to recover all direct costs and to contribute toward recovery of other costs shared with the nonrevenue-producing areas. However, care must be exercised to remain competitive and not to price services out of the reach of the population being served.

To reduce nonrevenue-producing services would restrict services primarily to students and student organizations. Such action would be counter to the Student Center mission of serving as a major programming arm of the University and of the student body.

Constituency Involvement

The Student Center Board and its finance committee conducted studies in the spring and fall of 1981 to determine the need for a fee increase. Their recommendation was an \$8.00 increase to become effective with Summer Session, 1982. Their proposal has been reviewed by the Undergraduate Student Organization, Graduate Student Council, and the Inter-Greek Council.

On November 4, 1981, the Undergraduate Student Organization voted to support a \$5.00 increase. On November 11, 1981, the Graduate Student Council voted to support a \$4.00 increase and to request a review of the cost/benefit

of the Craft Shop. This matter has also been shared with the other constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1982, 4 Policies of the Board B-2 be amended to show the following schedule for the Student Center Fee:

<u>Hours</u>	<u>Student Center Fee</u>	
1	\$ 5.00	\$ 5.00
2	5.00	5.00
3	6.00	7.25
4	8.00	9.67
5	10.00	12.08
6	12.00	14.50
7	14.00	16.92
8	16.00	19.33
9	18.00	21.75
10	20.00	24.17
11	22.00	26.58
12 or more	24.00	29.00

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-14 be amended to read as follows:

14. Student Center Fee. Commencing with the Fall Semester, 1979 1982, a Student Center Fee of ~~\$24.00~~ \$29.00 per semester shall be collected from each full-time student. Monies collected from this fee shall be used in support of the budget for the Student Center.

NOTICE OF PROPOSED INCREASE:
RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes increases in residence hall rates and apartment rentals for all University housing areas, SIUC. The proposed increases would become effective Fall Semester, 1982, for residence halls, and on July 1, 1982, for apartment rentals.

Rationale for Adoption

The proposed increases are necessary to provide balanced budgets for FY-83 operations in the face of continuing inflation and the need for an adequate level of maintenance and repair. The proposed budgets assume continuation of the high levels of occupancy experienced in recent years.

Many of the housing facilities have reached an age where major repairs must be made. Such projects as roof replacements and repiping with copper plumbing in certain buildings, for example, have been scheduled over a period of several years to reduce the impact of these nonrecurring expenses in any one year. However, the reserve funds normally used for these projects are at a low level, resulting in the need to use operating funds for these capital projects to a greater extent.

Efforts continue to be made to reduce expense where possible. For example, the salary expense has risen at a lower rate than the average annual raises granted to University employees. Refurbishing projects have been delayed to provide funding for higher priority maintenance projects. The current fiscal year will see the full benefit of closing the East Campus facilities for the summer and the elimination of a summer food service through Housing. Summer school students are now housed in the newly air-conditioned Thompson Point Residence Halls and food service is provided through the Student Center.

The rate increases sought in recent years, as well as for this year, have been lower than the amounts which could be justified. They represent a deliberate attempt to hold housing costs to students as low as possible. Coupled with the increased use of operating funds for capital projects, this effort is resulting in a period of some austerity and reduced working cash for a few years until the major repair projects have been completed.

The proposed rates are based on projected increases of 9.5 percent for salaries, 19.9 percent in utility costs, 10 percent in food, and 8.0 percent in general price increases. These projections are in line with the FY-83 RAMP guidelines. If the actual increases should be lower, the savings would be used to reduce the amount taken from the repair and replacement reserves, making those funds available for capital projects in FY-84.

While single student housing rates at SIUC have been fourth highest among the state universities in recent years, it is anticipated that they will rise to second highest next year. Apartment rentals continue to compare favorably with costs for comparable housing available in the community. Single student rates will increase by 11.6 percent, family housing rents by 11.2 to 11.5 percent. Rents for Elizabeth Street and University Courts apartments will increase by 13.5 and 15.9 percent, respectively. These units are not part of the funded debt operations and must cover their own costs. Leases to Greek organizations for Small Group Housing buildings will be increased by 16.5 percent. For the first time, individual occupancy will be available in Small Group Housing for FY-83 in the units vacated by the Law School.

The Evergreen Terrace area is not included in the funded debt operations and stands as a separate financial entity. Progress was made in FY-81 toward reducing the deficit incurred several years ago. Continued progress toward reducing this deficit is budgeted for FY-82 and FY-83 and will be continued until the deficit has been eliminated. The proposed budget also assumes the FY-83 RAMP guidelines. If actual increases are lower, then the difference will be applied toward high priority maintenance projects. Reserve funds for this operation are also quite low. Any rent increase for Evergreen Terrace is

also subject to approval by the SIU Foundation and the Department of Housing and Urban Development. These approvals are being sought concurrently.

Considerations Against Adoption

Two considerations can be seen as arguing against the rates here proposed. One is that an increase in rates is a further barrier to student access to the University. The other is that rates should be set even higher in order to strengthen the financial position of the operations, to provide optimal maintenance of facilities, and to enhance the living environment for the residents. The administration believes that the budgets presented and the rates requested represent the best balance between these considerations.

Constituency Involvement

This matter has been distributed to all campus constituencies. Members of the Housing staff have met with each of the area councils to discuss the proposed increases and the budgets on which they are based.

The University Housing Liaison Committee has been involved in the preparation of the proposed budgets from the beginning. This group consists of representatives from each of the Housing areas. Full financial information has been shared with them, and they were consulted in setting priorities for the special projects of repair and maintenance.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-4 be and is hereby amended to read as follows:

4. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, ~~1981~~ 1982:

<u>Room and Board Rates</u> <u>(double occupancy)</u>	<u>Semester Rate</u>	
Brush Towers	\$996	\$1,112
Thompson Point	996	<u>1,112</u>
University Park	996	<u>1,112</u>
<u>Small Group Housing</u> <u>(individual contracts)</u>	455	<u>1,112</u>
<u>Room Rates</u>		
Small Group Housing:		
<u>Building Lease (annual rate)</u>		\$34,980
<u>Individual Contract (double</u> <u>occupancy, semester rate)</u>		659

financial resources. He remarked that the philosophy of student service areas should be changed. The current philosophy, he explained, was that services and opportunities for students should be maximized, but due to financial restraints, the University must now pursue a new philosophy and cut back on services to maximize efficiency even if it meant that those services that students use may have to be cut back, and the students themselves may have to either pay more for the services offered to them or we may simply have to cut back and reduce the services offered. He said that the USO would be working with the Vice-President for Student Affairs and the advisory board for these fee areas in order to find the best way to prevent future increases while maintaining as many services and as many opportunities for students as possible.

Dr. Bruce R. Swinburne, SIUC Vice-President for Student Affairs, explained that the budgets on the fees were cash-based budgets and showed how the balances were carried over from year to year.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who stated that the Council's position on the Revenue Bond Fee had not changed; the Council was still firmly committed to the belief that this fee would be more appropriately assessed by placing a \$3 increase in the Student Center Fee and assessing a \$30 per semester rate in University Housing.

Mr. Rowe commented that the Revenue Bond Fee still griped him but under the constraints that were given to us by the IBHE, he could still see no alternative.

The Chair again recognized Ms. Brown, who said that the graduate and professional students had several concerns about the Student Center Fee, both philosophical and practical in nature. She pointed out that under Considerations Against Adoption in the Board matter, the sentence "Increases in the cost of education are not desirable if they can be avoided." should read "Increases

in the cost of education are not desirable--period." She said that the suggestion in the matter that to reduce nonrevenue-producing services would restrict services primarily to students and student organizations and that such action would be counter to the Student Center mission of serving as a major programming arm of the University and of the student body was a classic example of the old either/or fallacy. She pointed out that if the mission of the Student Center was preventing fees from being kept at a minimum, then that mission needed to be reevaluated at this time. She reported that the Council voted to recommend that the craft shop be evaluated and further that other services like check cashing, the bowling and billiards operation, be closely scrutinized to see if there were additional ways of saving money and generating additional revenue. She said that those specific suggestions were not so important as the general request behind them, and that was to please come to them with choices about fees--which alternatives existed and what services could be reduced if a certain dollar amount were not generated for the next fiscal year, and then let them make intelligent decisions based on those choices with which they were presented. She pointed out that the reminder for an imminent need in reduction of costs even at the expense of reduction in services must come from the administration to the advisory boards to the student constituency groups; not the other way around. She said that the most valuable service any operation of this University could offer was to reduce costs in an effort to allow students to continue to pursue an education, and she understood that providing that education was the primary goal of SIU at Carbondale. She concluded by saying that she looked forward to a continued candid discussion about this matter with the administration, and she sincerely hoped that student leaders in the future were not placed in the position where they felt they would have to voice similar concerns to the Board.

Vice-President Swinburne said both student leaders had presented excellent statements. He said that even a cursory review of the Student Center budget would indicate that since the last time there was any increase we were generating now about \$800,000 more per year out of operating income and that was a fantastic record in a facility, the greater part of which was not revenue-producing. He said that since the last increase the utility costs by themselves would have exceeded the amount that would be generated by this particular increase.

Mr. Elliott stated that the statements that had been made had been very good and that we do need to constantly watch the costs to students of all types of education. He said that the Student Center has a board and he assumed it had student representation on that board, and he would point out to all concerned that the type of review of specific programs and specific elements of programs was the responsibility of all the people involved. He said that the Student Center Board should evaluate the specific programs of the Center and the various constituencies had the right to participate with the Student Center Board. He said that a process was set up like this in all elements of the University. He remarked that by the time the information comes to the Board of Trustees, there was not much that could be accomplished at that level because the matter had already been thought out by the various boards and committees. He pointed out that everyone that was concerned about student services and cost of education had to work at all levels in making this evaluation as it finally filters up to the action stage. He gave appreciation of the Board to these various boards and committees that try to control the cost of education. He wanted to say "yes" we do hear; and "yes" we do support, and hope that this would be given a great deal of thought and energy and initiative by others who could affect it at other levels.

The Chair recognized Mr. Rogers, who said that he appreciated the remarks that Mr. Elliott had made, and agreed that the philosophy should be reversed so that we know that those boards at that individual level along with everyone all the way up until it gets to the Board of Trustees must work on decreasing as many costs as possible in order to keep the costs down for higher education and to keep access up.

The Chair recognized Mr. Steve Alvin, a graduate student in history and Chairman of the SIUC Student Center Board, who stated that the Student Center Board had been working closely to keep fee increases as small as possible. He said that the Student Center Fee had been worked on by two different boards, starting last April, and it has been the feeling of the various committees and the board that students would rather have the services kept and perhaps pay a small additional increase. He said that initially a \$10 fee increase was recommended and it was changed down to \$8. He said that through the past history it had been very difficult to get fee increases year after year and the students who helped reach the decision felt it would be a more viable alternative than to keep coming back year after year with problems. The \$8 increase, he explained, would have kept the Student Center operating at more or less the same level that it was now through probably Fiscal Year 1984 or 1985. He commented that he would like to think that the Student Center Board and the administration of the Student Center had been doing all that could be done to keep costs down and at the same time keep the Center as one of the main places for students to come to on campus. He said that to start cutting services to any extent would damage the student population as a whole on this campus.

Mr. Norwood questioned the Debt Service Coverage of 120 percent. Vice-President Swinburne said that while the Debt Service Coverage was still in theory covered by retained tuition, it was a guarantee that remains to the

bondholders. He said that in reality, we know that we dare not use that money or the money could come directly out of academic programs.

The Chair recognized Mr. R. Dean Isbell, Board Treasurer, who stated that the statement was there to show the Board members the actual financial performance of that debt service operation. He said that we no longer could use certain portions of that tuition retention amount, and must therefore rely on the figures above the line for an actual realization of revenue to cover the debt service needs and the expenditures. He said that the members of the Board have promised the people that have purchased the bonds that you would maintain a 120 percent level, and that this was a signal to you as Board members of those times when you should look favorably toward an increase in fees for the operation.

Chancellor Shaw added that this information was something new that Mr. Isbell and the campuses had come up with in order for the Board to get a better understanding of the fiscal condition of the bond revenue projects.

As the Chair had mentioned earlier, these four matters would be presented for action at the February Board meeting.

The following matter was presented:

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY FOR
APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS:
CONVERSION OF SMALL GROUP HOUSING, BUILDINGS #113 AND #114, SIUC

Summary

This matter proposes project and budget approval for the remodeling of Small Group Housing, Buildings #113 (Wakeland Hall) and #114 (Kaplan Hall) to convert them into dormitories. It further requests that members of the Executive Committee of the Board be authorized to approve the plans and specifications upon recommendation of the Architecture and Design Committee, and to award contracts for the construction.

Funding for this project comes from state appropriations out of the Southern Illinois University Income Fund.

Permission is sought for the plans and specifications to be prepared by the Physical Plant Engineering Services in conjunction with Mr. K. R. Rogers, AIA, of K. R. Rogers and Associates, Belleville, Illinois.

Rationale for Adoption

Buildings #113 and #114 in Small Group Housing were first occupied in 1960, and served as dormitory facilities. At its meeting of April 13, 1973, the Board of Trustees authorized its Executive Committee to review bids and to award contracts for the conversion of these two buildings into instructional, library, and office facilities for the use of and occupancy by the School of Law.

The permanent facilities for the School of Law were recently opened in the Lesar Law Building, and Buildings #113 and #114 are to be returned to dormitory use. The schedule for this project calls for the work to be completed in time for student occupancy in the fall, 1982. Because the Board does not meet in January, authorization is requested so that members of the Executive Committee may approve the plans and specifications and award contracts.

The appropriation of \$300,000 has been approved by the Governor, and a request for release of these funds has been submitted by the University. Funds for this project were appropriated from the Southern Illinois University Income Fund.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project involves facilities not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to remodel Buildings #113 and #114 in Small Group Housing, SIUC, and to convert them into dormitory facilities for students of the School of Law or other students as space is available be and is hereby approved at an estimated total cost of \$300,000.
- (2) Funding for this project shall be from state appropriations to the Board of Trustees out of the Southern Illinois University Income Fund, and no obligation or expenditure of funds shall be made until the funds for this project are released by the Governor.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the architectural and engineering work to be performed by the Physical Plant Engineering Services in conjunction with Mr. K. R. Rogers, AIA, of K. R. Rogers and Associates, Belleville, Illinois.

- (4) After favorable recommendation by members of the Architecture and Design Committee, members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications and to award contracts in connection with the project herein approved.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter moved approval of the resolution as presented with an addition after the word students "of the School of Law or other students as space is available." (This addition has been incorporated in the matter above.) The motion was duly seconded.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who asked who would determine who should reside in this housing? She said that she was particularly concerned that other professional students and post-baccalaureate students were not discriminated against.

President Somit responded that the policy that was adopted by this group by this Board was that preference in housing in these two buildings would be given in the following order: First, law students; second, medical students; and then third, other students to the extent that those first two categories did not exhaust the housing capacity.

Ms. Brown expressed the concern then that the response of who should reside in these buildings had been graduate and professional students, and it had never been indicated to her that it would be limited to law students and that additional housing would then be conditional.

Mr. Rowe commented that he remembered distinctly on two or three occasions when this matter was discussed in committee sessions and that law students would have the first opportunity to be housed in this space.

The Chair recognized Mr. Todd Rogers, President, SIUC Undergraduate Student Organization, who said that the Small Group Housing area was also

where sororities and fraternities resided and it was their desire to expand into one of the dormitories for that purpose.

Mr. Van Meter explained that it was the intention here to enhance the future of the law school by providing first year law students housing by the School of Law. He said that if the buildings were not used by law students, then the administration should come back to the Board with the request that it could be used by the fraternities and sororities in the area.

Mr. Irvin commented that when he was in law school, he had the privilege of living in Warren Hall which at that time the law students had single rooms and graduate students were required to live in double rooms. He wondered if it would be possible to request President Somit to look into the feasibility of taking Warren Hall or some other dormitory and offer graduate students single room housing, if it would be economical, and in that situation if #113 and #114 were filled with law and medical students, there would still be the opportunity for graduate students to have single room housing.

President Somit said that the arithmetic, however, was inextricable; that if you took a room which could handle two undergraduates and converted to a room which could handle one graduate, there would be a consequence, and these were the things that would have to be balanced.

Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. Mr. Irvin voted in the affirmative with reservation, and formally requested President Somit to look into the situation. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit said that he had listened with great pride to the eloquence and lucidity with which our student representatives had presented their cases.

President Somit announced the death of a colleague of long standing, Professor Harold Grosowsky, and that memorial services would be held this coming Saturday. He said that Professor Grosowsky would be missed greatly.

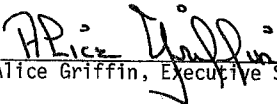
President Somit was pleased to announce that the basketball team had lost its unenviable position of holding a major losing streak, and the sports season was now settling down to what he thought to be a normal course of events.

President Somit said the increased cost of going to the University troubled everyone, and the latest figures showed that the number of Guaranteed Student Loans had increased by almost 30 percent from last year's level. He said that student loans tend to be the last resort of the student, that is, these were utilized only when other alternatives were exhausted, and it was a troubling sign for the future.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room, and that lunch would be served in Ballroom "A" of the Student Center.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:10 p.m.



Alice Griffin, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FEBRUARY 10, 1982

A special meeting of the Board of Trustees of Southern Illinois University convened at 8:00 p.m., Wednesday, February 10, 1982, in the Wabash Room of the Student Center, Southern Illinois University at Carbondale. The regular Chairman being present, the meeting was called to order. In the absence of the regular Secretary, with consent of the Board, the Chair appointed Trustee Ivan A. Elliott, Jr., to serve as Secretary pro tem. The following members of the Board were present:

Mr. Patrick Calvin
Mr. Ivan A. Elliott, Jr., Secretary pro tem
Mr. William R. Norwood, Chairman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

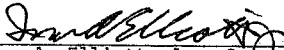
Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Rowe moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin;

nay, none. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 10:00 p.m.


Ivan A. Elliott, Jr., Secretary pro tem

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 11, 1982, at 10:30 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman being present, the meeting was called to order. In the absence of the regular Secretary, with consent of the Board, the Chair appointed Trustee Ivan A. Elliott, Jr., to serve as Secretary pro tem. The following members of the Board were present:

Mr. Patrick Calvin
Mr. Ivan A. Elliott, Jr., Secretary pro tem
Mr. Stan Irvin (arrived at 10:35 a.m.)
Mr. William R. Norwood, Chairman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Mrs. Crete B. Harvey
Mrs. Carol Kimmel, Secretary

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chairman. He explained that the annual election was mandated by the Bylaws of the Board.

The Chair recognized Mr. Rowe, who nominated William R. Norwood as Chairman of the Board of Trustees. No further nominations being heard,

Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Norwood was unanimously re-elected Chairman.

The Chair recognized Dr. Wilkins, who nominated A. D. Van Meter, Jr., as Vice-Chairman of the Board of Trustees. No further nominations being heard, Mr. Rowe moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Van Meter was unanimously re-elected Vice-Chairman.

The Chair recognized Mr. Van Meter, who nominated Carol Kimmel as Secretary of the Board of Trustees. No further nominations being heard, Mr. Rowe moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mrs. Kimmel was unanimously re-elected Secretary.

The Chair recognized Mr. Elliott, who nominated Carol Kimmel and George T. Wilkins, Jr., as members of the Executive Committee of the Board of Trustees. No further nominations being heard, Mr. Van Meter moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Carol Kimmel and George T. Wilkins, Jr., were unanimously re-elected by voice vote to serve with ex-officio member William R. Norwood as members of the Executive Committee.

The Chair recognized Mr. Rowe, who nominated William R. Norwood to the Board of Trustees of the State Universities Retirement System. There being no further nominations, Mr. Van Meter moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. Norwood was unanimously re-elected.

The Chair recognized Mr. Van Meter, who nominated Ivan A. Elliott, Jr., to the Merit Board of the State Universities Civil Service System. No further

nominations being heard, Mr. Rowe moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. Elliott was unanimously re-elected.

Without objection, the Chairman of the Board made the following appointments:

ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairman
Crete B. Harvey
Carol Kimmel
William R. Norwood, ex-officio

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairman
Harris Rowe
William R. Norwood, ex-officio

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

Ivan A. Elliott, Jr.
Alternate, Carol Kimmel

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION

George T. Wilkins, Jr.

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

Harris Rowe

ILLINOIS BOARD OF HIGHER EDUCATION

William R. Norwood
Alternate, Carol Kimmel

The Chair pointed out that there were no special committees of the Board at this time.

Under Trustee Reports, Mr. Elliott reported he had attended a meeting of the Administrative Advisory Committee, State Universities Civil Service System, on January 26, 1982, together with Vice-Chancellor Brown. He commented that he had nothing to report from the meeting for the attention of the Board. He remarked that this was a very important committee, even though small, because

it established policy for the Merit Board and discussed other matters of importance.

Mr. Elliott reported he had attended a meeting of the Merit Board, State Universities Civil Service System, on February 10, 1982. He said that he appreciated being reappointed to the Merit Board by the SIU Board because he had just been made Chairman again yesterday. He reported that the Merit Board held three hearings but none involved this System. He reported that there had been quite a bit of discussion about the impact of the financial problems of the state on the Civil Service employees and on the Merit Board's staff itself.

Mr. Norwood reported that he had attended two meetings of the Illinois Board of Higher Education on January 5 and February 2, 1982. In the first meeting of the IBHE, there had been a formal announcement of the employer pick-up of the eight percent retirement contributions made by employees in the State Universities Retirement System. He said that the Dental Education Committee had supported SIUE's School of Dental Medicine, and that the IBHE had voted to retain the School of Dental Medicine at SIUE. He reported there had been considerable discussion about the Fiscal Year 1983 budget requests and that some of the estimates given were probably rosy concerning our fiscal situation in the State of Illinois. He commented that there had been a report from the private institutions about concern over the ISSC awards. He said that there had been a report about the operating budget from a faculty representative who was concerned about the base being ninety percent instead of ninety-five percent on figuring raises, and that the proposed seven plus two percent did not catch up for inflation. Mr. Norwood reported that the State Universities Retirement System in the Fiscal Year 1983 budget would receive a recommended appropriation at the level of gross payout.

In the second meeting of the IBHE, Mr. Norwood reported that capital priorities for Fiscal Year 1983 had been discussed. He said that later a report had been received that there would be a freeze on capital expenditures at this particular time. He said that in the capital improvements list that the IBHE recommended, the SIU System had done quite well. He pointed out that with the freeze, he did not know how the System would fare, but he was happy with the consideration that had been given by the staff and by the IBHE. He said that the Clinical Support and Services Facility, SIU School of Medicine in Springfield, had been approved. Under noninstructional projects at SIUE, he reported that three projects had been approved: lighting modifications, parking lot, and University Drive road improvements.

Mr. Norwood reported the IBHE had had an action matter on the Illinois Financial Assistance Act for Nonpublic Institutions of Higher Learning. He said that about 73 percent of that money had been allocated for the year. He said that an information report had been received on the Status of Federal Higher Education Support Programs, and that we would be hearing more about this matter as it worked its way through the budgetary process, not only in the state but at the federal level as well.

Mr. Norwood said that the highlight of the meeting was that Governor Thompson met with the IBHE. Copies of his comments have been distributed to the Board, Constituency Heads, and the press, and a copy placed on file in the Office of the Board of Trustees. He said that the Governor normally shared with the IBHE his recommendations for higher education, but at this time he was not able to give his recommendations because things were not firm in the state. Mr. Norwood said that a couple of graphs had been shown which depicted financial resource increases through the last ten years in the State of Illinois, and from Fiscal Year 1978 General Revenue funds had grown from \$762 million to

\$1.17 billion in Fiscal Year 1982. The Governor said that he did appreciate the cooperation that he had received from the higher education community, the IBHE, and different agencies in education simply because we all have started to look at our priorities. The priority areas right now seem to be academic areas that need improvement; improve compensation and the competitive position of faculty and staff in Illinois with surrounding states and the nation; increase the funding of enrollment increases in community colleges for basic skills courses; and ISSC funding for tuition. The Governor also suggested that we in education could not have a business-as-usual attitude, and that at this particular time we had to talk about more productivity. He had talked about sales tax and income taxes. The Governor said that in the month of January alone, the shortfall from expected revenues in sales tax was \$25 million, and the income tax was \$10 million below projections, and if this was a trend, then this was a very serious problem. The Governor said he has requested his operating agencies to take \$30 million from their budgets, and there is a capital freeze on everything that had not been started except corrections, health and safety measures, and transportation. The Governor added that he has reduced the amount for bonds; rather than 25-year bonds at \$380 million it has been reduced to 10-year bonds at \$200 million. The Governor asked for our support on the equalization of alcoholic beverage tax. The Governor talked about eliminating the double school payment for elementary and secondary schools, and restructuring the Chrysler loan to make it bond revenue instead of General Revenue funds. He also pointed out some of the unknowns in the picture - what will the revenue inflow be for the state for the remainder of the fiscal year; what will happen to the proposed federal budget for Fiscal Year 1983 as it winds its way through the process on Capitol Hill. The Governor stated that he wanted the IBHE to know some of his

thinking and some of the reasons that he could not give any kind of figures at this particular time on his recommendations for higher education.

Mr. Norwood reported that no questions were asked when Governor Thompson completed his remarks. Mr. Norwood said that Senator Rock was introduced after the Governor departed, and the Senator had reiterated that plain and simply it was going to be tight, and that he and the Governor agreed that the most important thing for Illinois at this particular time was a balanced budget.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Wabash Room of the Student Center at 9:30 a.m. that morning. He said that the Committee had primarily been concerned with reports from both campuses as to ongoing projects. The Committee also had received a report of our capital budget recommendations. He said in that report were some very interesting comparative charts showing FY 1980, 1981, 1982, and our request for FY 1983 among the various systems, and he said that SIU had fared very well. He said that he would like to think that one of the reasons SIU had fared so well was that we had been doing our homework, and our staff work in making these requests had been realistic and were believable by both the IBHE and ultimately the Legislature. He said that while all of the capital requests were in the hold position during the freeze, he thought that the Committee had been well pleased with the suggestions that were contained in the capital budget recommendations.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Vermilion Room of the Student Center at 8:00 a.m. that morning. He said that the major item had been the beginning discussion of the Auditor

General's compliance audit report for Fiscal Year 1981. He said that several items had been discussed today and others would be discussed in future meetings. He commented that one of the items discussed was the request and recommendation to modify the function of the Chancellor in the internal audit area. Proposed guidelines had been discussed and suggestions for changes had been made. This matter will be brought back to the Finance Committee, and there will probably be a recommendation to the Board on this matter next month. He said that the Committee also had discussed an update on the computer functions of the University and relationships with the Foundations, and there will be a more complete discussion on each one of these matters in the next two months. He said there had been a report on the status of collections of student accounts receivable of the University. He said that the Committee had made comments on the audits that had been sent to it in the last month. He commented that the report that was made to the Board monthly was discussed, and changes that should be made in the report were suggested. He said that one change recommended by the Auditor General had been accepted and another one would not be implemented. He reported that the operating budget had been discussed, as well as tuition.

The Chair recognized Dr. Keith Leasure in the audience. Dr. Leasure was now retired, and he had been the Vice-President for Academic Affairs at SIUC.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, NOVEMBER AND DECEMBER, 1981, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of November and December, 1981, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, November and December, 1981, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; and the approval of Minutes of the meeting held December 10, 1981. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following three matters were presented:

NOTICE OF PROPOSED INCREASE: UNIVERSITY CENTER FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-2, C-4, AND C-5]

Summary

This matter proposes a \$3.50 increase in the University Center Fee at SIUE, to be effective Summer Quarter, 1982.

Rationale for Adoption

The University Center continues to be affected by increases in salaries and utilities, as well as by other inflationary increases in operating costs. In addition, the University Center will again be affected by the six-year phase-out in tuition revenues previously retained to support it. During FY-83, \$80,780 in retained tuition funds will be eliminated from the Center's operating budget.

A \$3.50 across-the-board increase in the quarterly fee is proposed. This amount provides \$2.39 to recover the loss of tuition retention support and \$1.11 to partially offset salary, utility, and inflationary cost increases.

The FY-83 budget plan for the Center includes a reduction in the operating fund balance to reduce the amount of the fee increase needed. Increased enrollment over original projections and improved revenue generation in the income producing areas will create a larger operating fund balance than predicted for FY-82 by about \$34,000. This amount plus operating funds generated in previous years (\$10,000) will be used to offset projected increased costs not funded by the fee increase (approximately \$44,000).

The projection of fee income for FY-83, including the proposed increase, is \$1,244,181, compared to a projected income of \$1,116,000 for the current fiscal year, an increase of \$128,181. The proposed fee increase accounts for \$118,181 of the increased income. Improvement in fee collections and maintaining enrollment levels account for the remainder.

The income projections including the increase will allow the Center to maintain a strong financial position with an operating fund balance to meet the 120 percent minimum requirement mandated by the bonding agreements.

Considerations Against Adoption

The proposed increase will add to the cost of attendance at SIUE, which could negatively affect enrollment. The University Center Board has recommended that the University attempt to find other sources of financial support for the University Center. While these efforts will be undertaken, University officers have determined that the fee increase is necessary to maintain the financial position of the Center.

Constituency Involvement

The fee increase proposal was initiated by the Director of the University Center. A joint committee of the University Center Board and the Student Senate has worked with the Director to review the proposal. The Director of Supporting Services and the President, SIUE, recommend adoption of the increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1982, 4 Policies of the Board C-2, C-4, and C-5 be and are hereby amended to read as follows:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	28.50 <u>32.00</u>	32.00 <u>35.50</u>	35.50 <u>39.00</u>
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.45

4. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$28.50 <u>32.00</u>	\$32.00 <u>35.50</u>	\$35.50 <u>39.00</u>
Resident Center Fee	14.00	25.50	36.00

5. Open University Program Fee

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$32.00 <u>35.50</u>	\$35.50 <u>39.00</u>
Textbook Rental Fee	N/A	7.00	10.00
Program Fee	N/A	19.50	28.00

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

NOTICE OF PROPOSED REDUCTION: STUDENT WELFARE AND ACTIVITY FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-2]

Summary

This matter proposes a reduction in the Student Welfare and Activity Fee, SIUE, to be effective Fall Quarter, 1982, resulting in a reduction of the student government subfee.

Rationale for Adoption

At its meeting of June 14, 1979, the Board authorized establishment of the Student Welfare and Activity Fee at SIUE. The fee includes seven subfees which fund specific entities or functions: student activities and organizations, student programming, student government, recreation programs, publications, student medical benefit, and student legal services.

The student government subfee funds the operations of the SIUE Student Senate. The Student Senate has determined that reductions should be made in its operating budget and that a corresponding reduction in the student government subfee should be made. At its meeting of January 15, 1982, the Student Senate approved a 20 percent reduction in the student government subfee.

The following table shows the subfees and their respective fee levels included in the Student Welfare and Activity Fee:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Student Activities and Organizations	\$.80	\$2.15	\$2.15
Student Programming	.85	2.30	2.30
Student Government	.75	2.00	2.00
Recreation Programs	2.10	5.75	5.75
Publications	1.00	2.00	2.00
Student Medical Benefit	5.00	5.00	5.00
Student Legal Services	1.25	1.25	1.25

The change proposed would reduce the student government subfee to \$.60, \$1.60, and \$1.60 in the respective hours categories. The total Student Welfare and Activity Fee would be reduced to \$11.60, \$20.05, and \$20.05 in the respective hours categories.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was initiated by the Student Senate, SIUE. It is recommended for adoption by the Vice-President and Provost and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Fall Quarter, 1982, 4 Policies of the Board C-2 be and is hereby amended to read as follows:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	28.50	32.00	35.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75 <u>11.60</u>	20.45 <u>20.05</u>	20.45 <u>20.05</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the execution of this resolution.

NOTICE OF PROPOSED INCREASE: UNIVERSITY HOUSING RATES, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-10]

Summary

This matter proposes increases in rental rates for University housing at SIUE. Increased rates would be effective September 1, 1982. Background material relating to this matter is attached for information.

Rationale for Adoption

This matter proposes varying increases in the rental rates for single students, ranging from a \$9.00 a month increase for a student housed in a three-bedroom unit with five other students up to a \$22.00 a month increase for a student housed in a two-bedroom unit with only one other student. Increases are scaled in relationship to the number of students housed in the unit. Increases are proposed for the family housing units, ranging from a \$30.00 a month increase for an unfurnished, two-bedroom apartment up to a \$49.00 a month increase for a furnished, three-bedroom apartment. Increases in family housing vary according to the space available and the furnishings provided.

The increases are necessary to offset the loss of previously retained tuition funds and to help offset cost increases in salaries, utilities, and other operating expenses. Tuition retention phase-out will reduce housing support by \$104,000 during FY-82 and FY-83. Utility cost increases over the

same period will be approximately \$100,000, and salary costs will have increased by approximately \$57,000. A portion of these costs has been offset by an increase in projected occupancy rates, by expanded summer conference business, and by reductions in projected operating expenditures.

The proposed rental rates will generate about \$182,000 in additional income during FY-83. The resulting total income will insure the continuation of the housing operation, will support maintenance programs and services to students, and will maintain a strong financial position for the entire operation, specifically by enabling the operation to generate cash balances meeting the 120 percent minimum requirement established by the bonding agreement.

Considerations Against Adoption

As with all fee and charge increases University officials are concerned with the possible impact of increased costs on enrollment and student access.

The Tower Lake Residents Association opposes the proposed increase. The Association has recommended that housing officials institute additional cost reduction efforts to negate the factors requiring the increase. No options have been identified that realistically reduce operating costs, increase revenues, or offset the impact of the tuition retention phase-out so that rent increases can be avoided.

Constituency Involvement

This action was initiated by the Director of Resident Life, SIUE. It has been reviewed by the Tower Lake Residents Association which represents the residents of University housing. It is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective September 1, 1982, 4 Policies of the Board C-10 be and is hereby amended to read as follows:

- 10. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville are as follows:

FAMILY HOUSING I

\$200	230	per month - two-bedroom, unfurnished apartment
\$230	265	per month - two-bedroom, furnished apartment
\$225	259	per month - three-bedroom, unfurnished apartment
\$260	299	per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

\$ 78	89	per month per student - two-bedroom, 4-student unit
\$156	178	per month per student - two-bedroom, 2-student unit
\$ 66	75	per month per student - three-bedroom, 6-student unit
\$429	149	per month per student - three-bedroom, 3-student unit
\$ 78	89	per month per student in double - two-bedroom, 3-student unit
\$118	134	per month per student in single - two-bedroom, 3-student unit

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

The Chair pointed out that these three matters were for Notice only, and that action would be proposed at the March Board meeting.

President Lazerson said the proposed increase in the University Center Fee at SIUE was \$3.50. He explained the following points in the Center's budget: a six percent increase in salaries for FY-83, together with the necessity for annualizing the one percent increase that came mid-year, would make a total of about \$70,000; a 15 percent increase in utilities for a total of about \$64,000; building maintenance and other current expenses on the order of about \$42,000. He said that the increase in funds required for the above expenditures would be about \$180,000. In addition, he pointed out that the Center will lose revenue in the amount of \$80,000 due to the tuition retention phase-out. He commented that the Center had taken steps to increase its sales of goods and services and it would realize about \$140,000 from that effort. He remarked that the increase in the fee would bring in about \$118,000 in additional revenue to balance the University Center's budget. He mentioned that over a period of time, Mr. Richard Madison, Director of the University Center, had tightened up the operation of the Center considerably. President Lazerson stated that there had been consultation with the University Center Governing Board Council which had made a recommendation that the fee increase be \$1, together with certain additional steps to be taken, and after administrative review, the most specific of those steps;

namely, the transfer of a parking lot and its associated revenues to the Center, was rejected as not an appropriate move at this time. He said that it has been indicated to the University Center Governing Board Council and to Student Government that with regard to the issue of level of services in the Center, that was being addressed by the Task Force on the University Center, which will bring forth its report late in the spring of this year, and at that time a decision would be made about the possibility of cutting back on levels of service. He said that he did not feel it to be appropriate to cut back on levels of service in a piecemeal fashion.

The Chair recognized Mr. John Mosser, President, SIUE Student Senate, who stated that the Student Senate and the University Center Board had been working together since early in October, trying to find alternative forms of support for the Center other than student fees. He said that \$1,100,000 of student funds had been used to renovate the University Center, and the primary use of these funds went to construct a new conference center that could attract additional income from outside users other than the University community itself. In reviewing the proposed \$3.50 increase, he said that both the Center Board and the Student Senate had forwarded statements on possible alternatives to be reviewed by President Lazerson. These alternatives, he explained, included the revenue and management of Parking Lot B being turned over to the University Center; bringing in a Faculty Club satellite; and cutting building services. Mr. Mosser said that the Student Senate and Center Board do not want free services - they want less services. He said that the Center on the Edwardsville campus was a University Center, an extracurricular facility that serves faculty and staff as well as students, and though this University resource serves the needs of each of the constituency groups, the students are the only constituency which directly supports this total campus resource. He said that earlier this year, when it was apparent that extensive repair would be necessary to the

exterior of the building, it was only the students who were asked to fund this repair work. He stated that both the Center Board and the Student Senate supported the concept of a University Center over a Student Center, and believed that the building should serve as a resource for the total campus community. He said that if this building was to be a total campus resource, then support should come from the total campus. He said that if support from the total campus was not possible, then we should look at re-prioritizing the space utilization in the building to reflect the fact that students were the predominant constituency group supporting the building. Mr. Mosser read the following petition signed by approximately 175 students of SIUE:

We, the undersigned, are opposed to the \$3.50 increase in the University Center Fee for the following reasons: While the entire University campus benefits from the services provided by the Center, only students pay a mandatory fee to fund those services. In addition to this quarterly fee, students have funded \$1.3 million worth of repairs and renovation in the University Center over the last three years. The need for an increase could be greatly reduced if Parking Lot B and the revenue it produces were transferred to the UC. We do not believe enough action regarding other revenue enhancement activities which would further reduce the need for a fee increase has been taken. We support reductions in building services over an increase in the mandatory fee.

Mr. Mosser stated that he felt a closer look still needed to be taken in this matter and adjustments made to this proposal.

Mr. Van Meter asked whether the student groups had other ideas which were realistic and ones that the University should respond to besides the decrease in the time of usage of the building. Mr. Mosser replied that there should be a review of the present staffing level which would also include student work positions.

Mr. Van Meter inquired as to the estimate of the savings that could be realized if the Center closed during the Sunday night hours. Mr. Mosser responded that the savings would be in the neighborhood of \$8,000 to \$10,000.

Mr. Van Meter commended Mr. Mosser for his presentation, and said it behooved both the Student Senate and the administration to examine all those possibilities. He said that he would be interested in seeing next month any specifics that the students would be willing to live with on a lesser degree of service.

President Lazerson requested Mr. Mosser to speak to the Student Welfare and Activity Fee reduction.

The Chair recognized Mr. John Mosser again, who stated that the Student Senate felt that in a climate of austerity it should not exclude itself from closely reviewing the financial support for its own operation that we ask students to pay, and for this reason the Student Government staff in conjunction with the legislative branch of Student Government had reviewed its subfee and felt that it could afford to reduce it. He explained that several things will have to be eliminated, such as participation in statewide activities and other areas, but in order to encourage other student-funded areas to make some tough decisions, Student Government should be willing to make this kind of sacrifice.

On the proposed increase in University Housing Rates, SIUE, President Lazerson explained the schedule of increases with regard to the Tower Lake Housing units.

The Chair again recognized Mr. Mosser, who stated that in addition to being President of the SIUE Student Senate, he was also President of the Tower Lake Residents Association. He said that both the Student Senate and the Residents Association understand and agree that due to loss to tuition retention monies, salary adjustments, and inflation that some adjustment was going to be required in the rental rates at Tower Lake Apartments. He said the differences on the matter appeared to be just how much increase was really needed to keep Tower Lake Housing a financially sound enterprise. He said

that the Tower Lake Residents Association and the Rent Review Committee of the Residents Association had formulated some additional alternatives which he presented: storm windows to be purchased out of the Student Welfare and Recreation funds; using plastic over the windows immediately until storm windows could be purchased; keeping the bond requirement to the minimum of 120 percent coverage instead of the 135 percent level; increasing the amount of damage deposits; requiring students to pay their first and last month's rent in advance when they moved in; review of the staffing level; elimination of the Assistant Program Director's position; beefing up the food service operation such as implementing meal plans for incoming freshman students and especially international students; and providing video machines in the Commons Building. Mr. Mosser said there was a concern about the equalization of the rental rates for Tower Lake Apartments as they currently existed and the type of housing which would be built in the future. He said that long-range planning needed to be done now and he would like to have residents and students involved with this process. He remarked that if the rent increase did go through and they did not get consideration of any of the possibilities, there was one other alternative he would like to propose. He said that the residents in Tower Lake currently pay a campus housing activity fee. He said that if the housing operation were willing to pick up the cost of the shuttle bus operation from Tower Lake Housing to the main campus, that the Tower Lake Residents Association would like the opportunity to possibly eliminate this activity fee. He pointed out that this would be one area of non-essentials that could definitely be eliminated to compensate for the increase in rent.

President Lazerson stated that the recommendations from the Tower Lake Residents Association would be looked at very seriously, but these recommendations had been received only yesterday.

The Chair said that action would be taken on these three matters at the March Board meeting.

The following matter was presented:

EXTENSION OF TEXTBOOK RENTAL SERVICE TO RESIDENT CENTER STUDENTS, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-4]

Summary

This matter would amend SIUE fee policies concerning resident centers to extend textbook rental service privileges to undergraduate students enrolled at the centers. The change proposed would be effective Summer Quarter, 1982.

Rationale for Adoption

Currently, all graduate and undergraduate students attending classes at resident centers are required to purchase their textbooks for courses taught at the centers. It is not unusual for students enrolled in two undergraduate classes at a resident center to have to pay as much as \$40 for their textbooks, while students enrolled in the same two classes held on-campus pay only the \$7.00 Textbook Rental Fee. Little opportunity exists for the resale of undergraduate textbooks purchased for resident center classes. This situation forces students to build libraries in fields of study that may be unrelated to their major field of study. The additional cost to resident center students deters undergraduate enrollment at the centers.

Extending textbook rental privileges to resident center students is sought to equalize costs of obtaining textbooks for SIUE students, and to reduce the real costs of attendance for undergraduate students at the centers.

The Scott Air Force Base Resident Center is the center principally affected by the action proposed. Virtually all students at the Cooperative Graduate Center in Greenville and the Litchfield Resident Center enroll in graduate level courses, but between 75 and 100 students enroll in undergraduate courses at the Scott center each quarter. By reducing costs of textbook acquisition, the University hopes to encourage undergraduate enrollments at the resident centers.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Students enrolled in undergraduate courses at resident centers and their instructors have expressed strong support for the proposed change. This matter is recommended for adoption by the Vice-President and Provost and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1982, 4 Policies of the Board C-4 be and is hereby amended to read as follows:

4. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$28.50	\$32.00	\$35.50
Resident Center Fee	14.00	25.50	36.00
Textbook Rental Fee	4.00	7.00	10.00

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the execution of this resolution.

The Chair recognized Mr. Mosser, who asked whether this fee would be increased if the textbook rental fee for on-campus users were increased. President Lazerson replied that this fee would be adjusted also.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that winter quarter enrollment was up by four percent over the previous year.

The following matter was presented:

NOTICE OF PROPOSED TUITION RATE INCREASES FOR FISCAL YEAR 1983

The Illinois Board of Higher Education, at its January 5, 1982 meeting, approved higher education operating budget recommendations for Fiscal Year 1983. The recommendations for public universities provide for an increase of \$69.5 million, of which about \$20.3 million is to be provided through tuition increases.

In accord with its established policies, the IBHE has formally recommended a 10 percent increase in tuition for FY-83. In making its actual budget recommendations, however, the IBHE included dollars to be generated by tuition increases in excess of that 10 percent level which have been enacted by the Board of Governors, the Board of Regents, and the Board of Trustees of the University of Illinois. On the basis of parallel treatment and the necessity faced by SIU of anticipating the least damaging possibilities for the future,

at the Chancellor's request the IBHE also included such additional dollars for the SIU System. Basically, this tuition level possibility was reviewed by the Chancellor in his comments on Tuition to this Board at its December meeting. Thus, the IBHE FY-83 recommendations for SIU reflect tuition increases of approximately 15 percent for undergraduate and graduate students, 25 percent for students in the School of Dental Medicine, 33 percent for students in the School of Medicine, and 37 percent for students in the School of Law. Most of the funds derived from increases above 10 percent have been assigned in the IBHE recommendations to meet needs in the "program and other" category.

The balance of this notice provides a display of tuition and required fees at SIU over the past eleven years, a presentation of current and projected FY-83 academic year tuition rates, and a comment on the characteristics of the tuition increase situation. Action by the Board of Trustees on tuition levels for FY-83 is necessary as soon as possible to support appropriation procedures in the forthcoming legislative session.

SIU System Tuition and Required Fees Since Fiscal Year 1972

Since Fiscal Year 1972, tuition and required fees in the SIU System have increased by 75 percent; this increase is considerably smaller than the 130 percent increase in the Consumer Price Index for the same period. Below is a listing of the academic-year tuition for a full-time resident undergraduate student for Fiscal Year 1972 through Fiscal Year 1982 (not included are the additional costs of housing, books and supplies, travel, incidental costs of living, etc.):

<u>SIUC</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429.00	\$145.50	\$ 574.50
1972-73	429.00	160.50	589.50
1973-74	429.00	151.50	580.50
1974-75	428.00	150.00	578.00
1975-76	428.00	171.50	599.50
1976-77	428.00	171.50	599.50
1977-78	524.00	218.50	742.50
1978-79	524.00	218.50	742.50
1979-80	574.00	283.80	857.80
1980-81	622.00	320.10	942.10
1981-82	703.20	346.80	1,050.00

<u>SIUE</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429.00	\$145.50	\$574.50
1972-73	429.00	157.00	586.00
1973-74	429.00	165.00	594.00
1974-75	429.00	165.00	594.00
1975-76	429.00	169.00	598.00
1976-77	429.00	171.00	600.00
1977-78	519.00	171.00	690.00
1978-79	519.00	171.00	690.00
1979-80	567.00	222.90	789.90
1980-81	615.00	250.35	865.35
1981-82	696.00	259.35	955.35

If the tuition and required fees had increased at the same rate as the Consumer Price Index over the years noted above, the total would be \$1,321 instead of the present \$1,050 at SIUC and \$955.35 at SIUE.

Fiscal Year 1982 Tuition Rates

The attached table provides a summary of current and projected FY-83 academic-year tuition rates at a general 10 percent increase level and at the IBHE budget recommendation level (generally 15 percent). The IBHE recommended level rates were determined by SIUC and SIUE to be those necessary to generate the tuition dollars called for by the IBHE recommended funding level in the SIU operating budget for FY-83.

Comment

Review of tuition increase possibilities for FY-83 leaves no really desirable alternatives. IBHE budget formulation policies mandate a tuition increase derived from cost-of-living indexes, and persistent inflation requires persistent tuition increases in the IBHE budget recommendations. Thus the 10 percent increase recommended by the IBHE is in practice a minimum acceptable increase on the basis of well-established state higher education policy. But that level of increase reflects only the impact of inflation; it does not recognize the budgetary problems brought about by other forms of resource scarcity caused by the limitations of diminished state revenues and an ailing economy.

Specifically, IBHE budgeting practices aimed at adjusting to the ailing economy and to the scarcity of state resources include such measures as the Productivity Improvements in Personnel Services (PIPS) adjustment, the negative-cost adjustments, the funding of salary increase on only 90 percent of the base, an inflation increase for increased costs of only 6 percent, and utility increases which fall far short of clearly predictable known needs. All of these devices are part of a legitimate effort by the IBHE to distribute funds equitably and fairly, and they are necessary because of diminished state resources for use by higher education institutions. These measures mean that higher education in general, and The Southern Illinois University System in particular, is in desperate need of additional resources merely to maintain an acceptable level of falling behind. When these considerations are combined with the unexpected behavior of enrollment patterns in the last two years, the problems do indeed become acute.

Needed are funds to support development in the economic health of the state; programs like engineering, computer training, agriculture, business are positive contributions to the area for which funding must be supplied. Equipment is a vital support and teaching factor in these and other programs and it must be up-dated, renewed, or acquired to keep pace with the striking technological developments of our time. Salaries are vital and must keep pace as closely as possible with inflation and competitive pressures. Utility funding from the state is acknowledgedly insufficient to meet the known need.

These considerations have led other systems to establish tuition increases above the IBHE formal recommendation level. And they require Southern Illinois University to confront the necessity of such additional tuition increases as a means of mitigating the austerities forced upon the system by

the scarcity of state general revenue resources. The alternatives theoretically include any level of tuition increase with the IBHE formal recommendation of 10 percent forming a kind of benchmark to measure from.

The consequences of making no tuition increase at all, or even an increase below the 10 percent level recommended by the IBHE, are straightforward and plain: such action would constitute a violation of a policy formulated by a state agency which is supposed to guide higher education budget making. In appropriation action the legislature would seriously question such a posture. In addition, the immediate practical effect of no tuition increase would be the loss of \$3.8 million in budgeted funding. A loss of funds of this magnitude is equivalent to all of the increases recommended for SIU by IBHE for inflation costs and utility increases, plus another million dollars. It is the equivalent of all SIU new program and other money, plus the increases for inflation costs. It is the equivalent of 3.6 percent in salary increases for the entire University System.

A 10 percent increase in tuition for the SIU System amounts to \$2.5 million. If the level of income funding included in the IBHE budget recommendations is not achieved (about 15 percent for undergraduate, with other adjustments principally for professional training), and if a 10 percent level is accepted, then the System faces the consequences of standing still in its efforts to meet its educational responsibilities while other systems move forward in aggressively dealing with their problems because more funding is available through their tuition increase action. For the SIU System, the additional Income Fund dollars included in the IBHE recommendation levels over and above the 10 percent level amount to about \$1.3 million, which is the amount recommended by the IBHE for new and improved programs in the SIU System, or 1.2 percent in System salary increases, or all the utility increases plus a quarter of a million dollars. Without these additional resources, progress on the major needs of the System cannot be made.

Specifically, however, the alternatives for tuition increases are quite limited. In the first place, there is no perfect solution: the dollars to be generated by any tuition increase will not provide a complete answer to the problem of scarce resources unless the increase were impossibly high (or perhaps not even then). In the second place, the increase level already adopted by the three other senior systems provides a significantly helpful level of additional resources and has the added political advantage of conforming to a statewide practice in increases and thus of not drawing special attention to an exception to the pattern of the majority of the systems. Its disadvantage, of course, is the additional cost to be met by the student; that disadvantage is an unhappy and difficult problem which marks any tuition increase in a time when some increase is absolutely necessary.

These considerations lead to the conclusion that the welfare of the System and the universities which make up the System will best be served by a tuition increase level which supplies desperately needed resources against an inevitably dwindling support from the state and does so in a manner which conforms to the practices marking similar institutions. Only by this means can The Southern Illinois University System derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Table 1
Southern Illinois University System
Current and Projected Academic Year Tuition Rates

	FY-82 Tuition Rate	10 Percent Increase		IBHE Budget Level		
		Increase	FY-83 Tuition Rate	Increase	FY-83 Tuition Rate	Percentage of Increase
Full-Time Resident Students ^(a)						
SIUC						
Undergraduate and Graduate	703.20	70.80	774.00	106.80	810.00	15.2
Law	703.20	70.80	774.00	256.80	960.00	36.5
Medicine ^(b)	2,542.50	255.00	2,797.50	838.50	3,381.00	33.0
SIUE						
Undergraduate	696.00	66.00	762.00	102.00	798.00	14.7
Graduate	747.00	75.00	822.00	111.00	858.00	14.9
Dental	1,260.00	126.00	1,386.00	315.00	1,575.00	25.0
Cost Recovery Program at SIUC						
Full-Time Student	703.20	70.80	774.00	70.80	774.00	10.1
Extension Tuition at SIUE						
Per Quarter Hour of Credit	12.00	1.20	13.20	2.00	14.00	16.7

(a) Non-resident students are charged three times the relevant resident rate.

(b) Current total tuition is 9 x \$847.50 or \$7,627.50; proposed tuition will be 9 x \$1,127 or \$10,143 which is a 33% increase. Students will attend for 11 terms and pay their tuition over 9 terms as they do at the University of Illinois under the change to a 4-year curriculum.

Chancellor Shaw made the following statement about the proposed tuition rate increases:

The proposal before you calls for a 15 percent increase for undergraduate and graduate students, 33 percent for the School of Medicine, and 25 percent for students in the School of Dental Medicine. Most of the funds derived from increases above 10 percent have been assigned in the IBHE recommendations to meet needs in the program and "other" category.

No action is required on this matter until next month. There are several points, however, which I would like to make. First, the obvious. None of us likes tuition increases, particularly of this magnitude. These increases, at a minimum, are necessary if we are to avoid an erosion of the level of instructional and research quality we expect. Access is, indeed, very important but as important is the quality of the offerings that students have. Even with these increases, students will be receiving a good buy for their money; the state is receiving a good buy for its money, also, I might add.

Secondly, I've outlined for you the consequences of the Universities not having these funds. For example, the consequences of having no tuition increase at all for next year, in addition to violating the spirit of IBHE policy, would result in a loss of \$3.8 million in budget funding for the System. A loss of funds of this magnitude is equivalent to:

1. All the increases recommended for SIU by IBHE for inflation costs and utility increases, plus another million dollars; or
2. All SIU's new program and "other" money, plus the increases for inflation costs; or
3. Salary increases totaling 3.5 percent for the entire University System.

If the increase were to be at the 10 percent level instead of at what is proposed, then we face the consequences of standing still in our efforts to meet educational responsibilities while other university systems move forward.

For the SIU System, the additional Income Fund dollars included in the IBHE recommendation levels over and above the 10 percent level amount to \$1.3 million. Not having these funds is equivalent to:

1. The amount recommended by the IBHE for new and improved programs in the SIU System; or
2. System salary increases totaling 1.2 percent; or
3. All the utility increases, plus a quarter of a million dollars.

Without these major additional resources, progress on meeting the major needs of the System cannot be made. Further, we can make no new initiatives in assisting the state in improving its economic health; programs like engineering, computer training, agriculture, and business are to receive additional funding under the IBHE budget plan. Our equipment must be updated, renewed, and in some cases new equipment acquired if we are to keep pace with the striking technological developments of our time.

Thirdly, I want to point out to you that the increases you see are no greater than what students will be paying in other public institutions of higher education in the state. I can say to you that if these levels are approved, SIU's tuition for next year will not be higher than the other institutions, and in the case of the professional schools, will be lower.

Fourthly, while I hate to say it, it is conceivable that we might need more than the money these increases will provide. Mr. Norwood mentioned Governor Thompson's comment that last year's forecast for January 1982 for sales tax and income tax revenue are about \$35 million below projections. The Governor mused that this frightening information might well be a trend. Until we know what the Governor will be able to recommend for 1983, we can't be sure that the amount recommended today will cover our needs.

Finally, you will need to know that even with these increases and even if there were to be no decreases from the General Revenue Fund recommendations that IBHE has made, Fiscal Year 1983 will be a very difficult year for the Universities. They will be pressed to make serious economies in personnel, utilities, and supplies and materials just to make this budget work.

And finally, if I could make a couple of comments about the hearing that was held here last week, sponsored by the Graduate Student Council, and I'm sure that it's possible that there will be other people that will want to comment other than what I say, but a couple of concerns were raised. One concern had to do with the differential, that is, why are professional students being asked to pay more? We attempted to deal with that question by suggesting that the cost of the programs, the benefits accruing to the students, were important factors of consideration. Also, that the tuition paid by the University of Illinois and the tuition paid in other law schools in the nation are factors that we need to look at. Another suggestion raised was that perhaps this tuition increase or a portion thereof might not be necessary if there were reduced costs, and I have mentioned earlier that it is my belief that if this budget were placed into effect just as it is, there would have to be serious austerity at the institutions. I do not believe that there is going to be that kind of flexibility. I would also point out that the other institutions in the State of Illinois are faced with the same difficulty, and unless there is something about their operation that makes it easier for them to have a 15 percent increase and not have these needs for cuts in costs, in other words, our situation being different, I would suspect that we

face the same dilemma that is faced nationally, and that dilemma is that we are attempting to provide quality education at the lowest possible price, and that is something we all agree to. What we don't agree to is the level of quality necessary, and what we don't agree to is the lowest possible price.

President Lazerson commented that the increases slated above the ten percent level would be used for equipment in the Science and Engineering area and for expansion of programs in Engineering, Nursing, and Public Administration.

President Somit said that he shared the Chancellor's comment that we recommend this increase with great reluctance. He said that in his viewpoint it was absolutely necessary, and as in the case at SIUE, the monies raised in this fashion would be going back almost totally into academic programs.

Mr. Calvin commented that he understood the concerns of the administration of the possible political implications if we deviated from the recommended IBHE levels, but he felt that we must consider the goals and the mission of SIU first, and that was to provide affordable higher education for the Southern Illinois region. He remarked that if we limited our tuition increases, enrollments would increase and, in effect, decrease our unit costs. He said that we had to keep public higher education available to the public.

The Chair recognized Mr. John Mosser, President, SIUE Student Senate, who stated that most students understood the political position that the SIU System was in, relative to keeping pace with the IBHE recommendations, but that there were several other environmental factors that students were going to have to deal with in the future. He said that under the new federalism, the costs of education would be shifted totally onto students, with graduate and professional student loans being eliminated. He said that the tuition increases themselves would not be opposed by the students if there was a feeling that the aid programs would compensate for the increases and that students would still have the opportunity to continue in public universities. After further remarks, Mr. Mosser

said that the administration, students, and the Board should together look for some of the nonconventional alternatives that would continue to make access to education in the SIU System a possibility.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who said that she objected to the comparison of tuition and fees in the Board matter with the Consumer Price Index. She quoted Congressman Paul Simon: "The Consumer Price Index contains serious flaws in its calculations and should be more accurately gauged." She said that also in the Board matter only one sentence had been devoted to the effects of the proposed tuition increases on Illinois students. She said that for years we have been told that even though students will have to pick up part of the cost of education, that burden will be relieved by federal and state financial aid available to them. She said that that aid was quickly being diminished, and the net effect would be pricing students, especially from Central and Southern Illinois, out of higher education. On behalf of the professional students, which the Graduate Student Council also represents, she added that she wanted to address the particular increases that will be absorbed by the law and medical students. She pointed out that part of the rationale used for these significant increases was that law and medical schools should charge tuition that roughly approximates the tuition charged by the University of Illinois. She said that this "keeping up with the Ikenberry's" attitude needed to be reversed. In the past, she commented, SIUC had certainly felt no obligation to act in ways similar to the University of Illinois; on the contrary, SIUC enjoyed a reputation for innovation, for its own tradition, and this individuality must be preserved. She said that her constituents were very concerned that this matter provided no information whatsoever about projected impact of these tuition increases on the students of Illinois. She quoted Delyte W. Morris, former President of SIU: "The purpose of an institution of

higher education is to provide the access of opportunity for as many people to go and achieve as much as they possibly can." She said that the bottom line was that the attitude which had infiltrated our society that education was not central to the welfare and productivity of this country must be changed. She said that for years, university administrators have championed the causes of higher education, but now that the political winds have shifted, it seems they were all too willing to accept even somewhat reluctantly, the restrictions and impositions that were being placed on higher education.

Ms. Brown concluded with the following statement:

We can no longer tolerate a Governor who congratulates our administrators for helping place the primary cost of education upon students. We can no longer tolerate a President who is more concerned about bullets than research, productivity, and the welfare of the people of this country. I would ask you that you not reduce my comments by confining them to criticism of a particular political party. The values that SIU has articulated and maintained and advanced through the years, the goals and values that higher education has come to represent throughout the history of this country transcend that context. It is time that we reaffirm our commitment to access to the students of Southern Illinois, to the students of this country, and pursue more aggressively those things which are important to us. We are not a special interest group. Higher education is a crucial part of the fabric of this nation, and that fabric is being torn apart. I ask you to work with us in changing the posture of the Illinois Board of Higher Education and the Legislature. In closing, I ask for your indulgence in recognizing two members of the Graduate Student Council, law students, who would like to present some concerns to you.

The Chair recognized Mr. Tom Dossett, who said that he was a third-year law student from Mt. Carmel, Illinois. He asked whether the increase was reflective of the inflationary trends of the nation, or reflective of a philosophy to have the students bear more and more of the costs of education? He said that he hoped the latter was not the case because he would hate to see a good public education system become a very poor private higher education system. He remarked that he had heard over the last few days that there had been studies which showed that there will be no impact on enrollment. He said that at a time when college costs were rising and the sources of revenue for college students were diminishing,

there had to be an impact on enrollment. He said that SIU had been a viable alternative to students from middle class families and those families were facing the same inflationary trends as this University. He commented that we hear that the University of Illinois is the model SIU should be compared to, and he said that we should challenge the University of Illinois to consider SIU as a model. He said that the U of I should make their classes as accessible to middle and lower income families as those at SIU. He said that he would like to see a restatement of what was the role of SIU in the region of Southern Illinois. He asked what good does this University do if the sons and daughters of coal miners and farmers and factory workers, many of whom are unemployed, do not have access to this University? He pointed out that many of the present students were first generation college students. He said his father had only received a third grade education, and his family was the first group where they all had graduated from high school. He is the only student from his family that was able to go on to higher education. He said that he hoped he had been able to break that cycle and that his children would be able to do better. He said that he felt the trends were against them and he hoped that the worst would not come to pass so that these people would not be given the opportunity to learn.

The Chair recognized Mr. David Waltrip, who said that he was a first-year law student from Jacksonville, Illinois. He said he had a hard time understanding the reasoning that the personal benefits that a professional degree would give you was sufficient to base the assumption that more money would be made when we completed our education, therefore, we should be able to pay a higher degree of the cost during the term of our undergraduate or professional education. He said that assumption was faulty because right now an attorney who walks out of law school can anticipate making about \$15,000 to \$18,000. He said that that was not much money when other post-baccalaureate degrees also would make an equivalent

amount of money or better. It does not help you as a student, he said, and the other fee increases make it relatively difficult for a student to survive. He pointed out that if we were going to go on par with the University of Illinois, then we would need to have some time to establish our name as a quality law school, since if you graduate from the University of Illinois, rather than SIUC, you might be hired at an extra \$5,000 a year. He said that when you looked at the cost of educating the law student you would find that that cost was far below that of educating someone in another degree area; for example, physics. He said that a trend was being set where a student would not pursue what he desires as far as education but could pursue only whatever he could afford.

Mr. Rowe said that he had heard tuition discussions before over the years and he very much appreciated hearing the students speak today. He said he did not agree with the statement made here today that public higher education was not such a bargain; in his opinion, it still was a bargain. He said that that obviously did not get away from the fact that increases were burdensome to students and burdensome to their parents. He commented that it did not serve this University for someone to say that they cannot tolerate a Governor and a President who had been elected by the people of this state and this country. He said it did not help SIU to try to be a renegade among the family of universities in this country. He said that we should not try to make SIU the same as any other institution but that we had to recognize that with the Illinois Board of Higher Education and the Bureau of the Budget and the Legislature closely scrutinizing our programs that we had to keep the quality in our programming. He said that he for one would have to insist that quality remain, and if it could be done for less dollars, fine, but so far no one had shown him how it could be done for less dollars.

Mr. Van Meter expressed agreement with Mr. Rowe, and said that a federal judge yesterday had told him that the quality of the students who had worked as his clerks had just been excellent. He said he did not like the attitude of comparing SIU with the University of Illinois. He said that SIU has to be compared dollar for dollar as to the money that we receive from the state, and he did not like to see this exercise developing that we were looking on ourselves as something lesser than we are. He said that we had done a tremendous job to achieve quality in a very short period of time in the law school and the medical school, and he hoped we could continue to do so with the least amount of dollars.

Mr. Elliott stated that several years ago, there was a Board Committee which had studied tuition and taken the philosophical position of opposing tuition of any sort, and philosophically he still subscribed to that position. He said that we had to be realistic though and look at the matter in terms of the times. He said that concerning parity with the University of Illinois, he thought that what was really intended was simply a statistical comparison of another state system, and other comparisons were also given for the Board of Regents and the Board of Governors. He said that we were not an island, that we were faced with some of the same realities that the other systems were faced with. He said that comparisons should also be made with the tuition that was paid at private institutions, and that Mr. Rowe's statement that public higher education was a bargain was really true. He pointed out that politics was mentioned a couple of times, and we have seen in the past what happens when we have refused to raise tuition or fees in some way, when we have later been told by the IBHE that since we didn't make the raise, it is assumed that you have money someplace, so we will take that amount out of your base budget. He said that we not only lose the money that we didn't get with a tuition raise, but we also lost other money. He said that type of politics had a very sobering effect and makes us

all think twice because we are literally fighting for the academic excellence of our institution, and that was to the students' real benefit. He said that we did not expect to have a law school as large as U of I, but we did intend to have students who graduated from SIU to be better educated students than the ones from U of I; we did not expect to have a medical school as large as U of I, but we did intend to have our doctors come out, hopefully general practitioners, who will be better doctors than graduates from other schools. He said that members of the Board were stewards of this institution for the people of the State of Illinois and for the students that attend here. He said it was intended by the students who come here to get a quality education, and this quality of education was what was at issue here, and the University is fighting to preserve its excellence for this generation of students and for future generations of students. He said that there were other ways to raise money to help students: the University Foundations receive money to be used primarily for the excellence of the University and many times for student help; the law and medical schools have funds in the Foundation to which donations can be made. He encouraged students to have their parents make donations in order to help those less fortunate. He said as students become alumni, they should do the same thing so you can help those who come in later, and encourage those in your community to help institutions of higher education. Mr. Elliott concluded by saying that even though he hated tuition, he felt that we had to bite the bullet and look at it for the good of this institution and for your education.

Mr. Irvin briefly explained places where he thought waste was existent in the SIU budget. He said that one of the assumptions given in the rationale as to why the tuition rates should be increased was that there was no waste presently within the budget. He said the second assumption was that we should follow along with the other systems. He commented that if we had followed along with the other

systems twenty or thirty years ago, SIU would not be what it is today. He remarked that it was the very infighting of former President Delyte W. Morris that gave us what we have today. He asked for the leadership of Chancellor Shaw to tell the other systems to show the Legislature why there was a need not to continue this trend of higher tuition rates. He reported that at the IBHE meeting in Chicago on February 2, he had been astounded as Governor Thompson looked to the IBHE members and stated that he would like to thank the members of the IBHE and the Presidents of the Illinois universities for following his suggestion of transferring the cost of higher education onto the backs of students, and added that he was sure that students in the State of Illinois were smart enough that if given a choice between higher tuition rates or lesser quality education, that they would choose the higher tuition rates. He explained that the Governor then had talked about the benefits to the economy of the State of Illinois of a healthy higher education. Mr. Irvin asked if that were the case, then why did not the rest of the state share in those costs of higher education? He asked why do they not consider an income tax increase? He said that President Reagan continued to cut back student loans and at the same time he proposed increases for defense. He said that we had yet to be addressed by anyone in higher education or at SIU of what the effects these cuts will have as far as society is concerned. He would like to request the Chancellor's Office to prepare a position paper as to what the effects on society will be if we continue to jack up professional costs. He said that it had amazed him continuously that leaders of higher education have gone to Washington to testify as to the effects of the cutbacks upon our students, yet no one has ever produced any study as to what the effects of tuition and fee hikes will be on our students, and he wanted to request that that matter also be looked into at this time. He requested students and parents to write the Chancellor's Office to say what the personal effect

would be upon them. Mr. Irvin challenged Chancellor Shaw, President Somit, and President Lazerson, to take his place in Neely Hall, eat at the Trueblood dining room, and talk with students during the next month on a one-to-one level, and perhaps you will begin to argue that in the entire State of Illinois there should be at least one place where a lower and middle income student can have access to a higher education.

The Chair recognized Mr. Todd Rogers, President, SIUC Undergraduate Student Organization, who stated that his planned formal statement did not seem appropriate now, but he said it was our responsibility to become aware of and active in the decisions that affect us, and whether we liked it or not, the only way in which we could affect those decisions was through political action, through votes, and through pressure, and he hoped that on the students' part that they could maintain or establish a voter registration drive which would provide some of those votes, but that the pressure needed would have to come from members of the Board of Trustees and from the administration. He said that it was only through their input and the students' that the philosophy that says that education may not be as important a priority to the state and the federal government could possibly be changed.

The Chair thanked everyone who had participated in the discussion on the tuition matter. He said that he wanted to close with a couple of comments. He remarked that in talking about quality, the SIU System was first-class and we want to maintain this quality. He suggested that the leadership roles through the years that the Board and Universities had helped in should be reviewed: (1) holding the tuition, or reversing a tuition increase about six years ago; (2) about four years ago when the IBHE talked about increasing tuition to one-third of instructional cost, the SIU Board and Universities had been in the forefront again leading the rest of the systems, and had had that taken out of the IBHE

recommendations; and (3) there is a mix here between the federal government, the state government, and the universities and the educational communities; we do live in a participatory democracy, so if you think we need taxes increased or changes made, ask for them and participate. The Chair announced that the tuition matter would again be on the agenda for the March meeting.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, the following report was presented to the Board for information:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS FOR FISCAL YEAR 1983

The Illinois Board of Higher Education at its January 5, 1982 meeting approved a Fiscal Year 1983 operating budget of \$1.328 billion for higher education. This budget contains increases of \$134.3 million for all components of higher education, an 11.3 percent increase from Fiscal Year 1982. Of this increase, \$69.5 million is recommended for universities, an 8.5 percent increase from Fiscal Year 1982 projected expenditures of \$821.3 million. Attached as Table I is a summary of increases for all components of higher education.

Major features of the recommendations for universities include:

ADJUSTMENTS TO THE FY-1982 APPROPRIATION BASE

Productivity Improvements in Personal Services

This recommendation would require a reduction in staffing at most universities. The fact is noted that some institutions have less flexibility than others to reduce staffing, and as a consequence differential productivity adjustments are recommended. Institutions with total unit costs per credit hour in Fiscal Year 1981 of less than 95 percent of the statewide average have received no productivity adjustment to the personal services base. Institutions with unit costs between 95 percent and 105 percent of the statewide average costs are assessed productivity improvements equal to one percent of the Fiscal Year 1982 personal services base (this requirement includes Carbondale). Public universities with unit costs exceeding 105 percent of the statewide average have received a recommended productivity adjustment equal to 1.5 percent of the personal services base (this requirement includes Edwardsville).

Comparative Cost Analysis

On the basis of an IBHE analysis of instructional costs, a negative adjustment to the budget base is recommended for each university that showed an overfunding exceeding 5 percent of that university's adjusted instructional cost base. The adjustment equals 25 percent of the overfunding amount indicated by the IBHE cost analysis. Of the four universities affected, SIUE received the largest budget base adjustment, a reduction of \$663,700.

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate university Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller.

Salary Annualization

This adjustment provides funds to annualize the cost of the 2 percent "catch-up" salary increase for faculty and staff granted as of January 1, 1982.

Other Adjustments

The major portion of these adjustments is designed to address unmet needs in health programs by means of reallocation of funds from existing public university medical and dental programs. The base adjustment of \$350,000 at the SIUC School of Medicine reflects the reduction of planned enrollment increases that were financed previously. The adjustment at the SIUE School of Dental Medicine reflects \$125,000 for planned enrollment decreases and \$75,000 to reduce costs. The adjustments at the University of Illinois Medical Center campus include \$250,000 for decreases in dental enrollments and the reduction of \$300,000 from the ambulatory care component of the Urban Health Program, which has not been implemented. Other technical adjustments are made to reflect nonrecurring expenditures such as lease costs for vacated space, and shifts of funds among Board of Governors Universities to reflect changes in the degree to which each utilizes the system's Cooperative Computer Center.

RECOMMENDED INCREASES

Salary Increases

Recommended is an average increase of 7 percent, plus an additional 2 percent to be granted on January 1, 1983 for faculty and staff below the classification of executive level administrator. Funding for these salary increases is being computed on only 90 percent of the current personal services base.

General Cost

The increase being recommended for this portion of university budgets is only 6 percent.

Utility Cost

The cost increases recommended for specific campuses have been based upon projected increases of 16 percent for electricity, 15 percent for natural

gas, 14 percent for propane gas and steam, and 10 percent for fuel oil, coal, and other utility expenditures. The general utility rate increases recommended range from 13.8 percent to 15.6 percent, depending upon the mix of fuels used at each campus.

Physical Plant Maintenance for New Buildings

A total of \$1,814,100 is recommended for the operation and maintenance of new buildings which will be opened during Fiscal Year 1983. Funds are provided at the rate of \$1.86 per gross square foot for operating costs of these buildings, excluding utilities. Additional funds are provided for utilities based upon an analysis of projected utility costs for each building.

Program and Other Support

A total of \$6.3 million is being recommended for high cost, high enrollment growth disciplines such as engineering, computer science, agriculture, and business. In addition, \$5.3 million is being recommended for other items; most of this amount (\$4.7 million) is for scientific and technical equipment. Seventy percent of the recommendations for program and other support, or a total of \$8,169,400, is financed by tuition revenues proposed by governing boards in excess of the 10 percent increase recommended by the Illinois Board of Higher Education staff, and also through reductions of tuition retained for auxiliary enterprises. An additional 5 percent, or a total of \$561,300, is financed through the Agriculture Premium Fund, the Fire Prevention Fund, and the Real Estate Research and Education Fund. The remaining 25 percent, or a total of \$2,948,700 is recommended from the General Revenue Fund.

The attached Table II summarizes the IBHE FY-83 operating budget recommendations for each governing system, while Table III summarizes these recommendations for SIUC, SIUE, and the Office of the Chancellor. From these tables several comparisons can be made. Probably the most important one is that while the SIU System percentage of recommended increases is very similar to that for other university systems, our recommended percent of net change is 6.8 percent when all universities are being recommended for an average net change of 8.5 percent. The following reviews the reasons for this difference (amounting to 1.7 percent):

1. The comparative cost adjustment for Edwardsville accounts for .3 percent of the difference.
2. The financial guidelines adjustments cause the SIU recommendation to be .8 percent below average. This adjustment does not represent a reduction in funding available. It only reduces the SIU appropriation level to an amount that more correctly matches the actual realization of revenue from these programs. In this sense, this is only a "paper" adjustment.
3. The reductions associated with funding for the medical and dental schools account for .3 percent of the difference.

The rest of the difference (.3 percent) is accounted for by the differing percentages used for productivity improvement adjustments and by the application of formula increases to specific parts of the budget, such as salaries, general cost items and utility cost items, when each university may have a different percentage of its budget in these various categories.

In addition to the \$167.2 million being recommended for SIU as shown on Table III, the IBHE recommendations for retirement contributions and IBA rental payments include \$9.5 million and \$1.2 million, respectively, for SIU. The IBHE recommendation for retirement is based on expected gross payout benefits. The recommendation for IBA rental payments is based on projected payments to be made in FY-83.

At the time of preparation of this item, the Governor's recommended funding level for the Fiscal Year 1983 higher education operating budget has not been made public. On February 2, 1982, the Governor is expected to present that recommendation to the IBHE and another assessment of the budget situation will probably then be in order.

Table I

SUMMARY OF IBHE FY1983
OPERATING BUDGET RECOMMENDATIONS
FOR HIGHER EDUCATION

(in thousands of dollars)	FY1982			FY1983	
	Resource Requirements	Projected Expenditures	Recommendations	Recommendations	Recommended Increases
			Dollar	Percentage	
Universities	\$ 821,341.0	\$ 890,790.9	\$ 69,449.9	8.5%	
Community Colleges	150,570.6	163,115.1	12,544.5	8.3	
Illinois State Scholarship Commission	117,921.0	143,874.2	25,953.2	22.0	
Financial Assistance to Private Institutions	11,205.0	12,000.0	795.0	7.1	
Health Education Grants	17,229.0	17,615.7	386.7	2.2	
Higher Education Cooperation Act	1,165.6	1,288.7	123.1	10.6	
Board of Higher Education	2,377.5	1,671.7	(705.8)	(29.7)	
Retirement	44,493.5	77,208.1	32,714.6	73.5	
IBA Rentals	27,466.9	20,523.1	(6,943.8)	(25.3)	
Total	<u>\$1,193,770.1</u>	<u>\$1,328,087.5</u>	<u>\$134,317.4</u>	<u>11.3%</u>	
<u>Source of Appropriated Funds</u>					
General Revenue Fund	\$1,018,075.3	\$1,117,327.8	\$ 99,252.5	9.7%	
Universities Income Fund	136,442.0	158,927.5	22,485.5	16.5	
Other	39,252.8	51,832.2	12,579.4	32.0	

Table II

SUMMARY OF IBHE FY1983 OPERATING BUDGET
RECOMMENDATIONS BY UNIVERSITY SYSTEM

(in thousands of dollars)	Board of Governors	Board of Regents	Southern Illinois University	University of Illinois	Total
FY-82 Budget	\$136,646.0	\$146,265.3	\$156,544.9	\$381,884.8	\$821,341.0
Adjustments to FY-82 Budget:					
Productivity Improvement/ Personal Services	(750.4)	(1,171.2)	(1,363.1)	(2,993.0)	(6,277.7)
Comparative Cost Analysis	(248.1)	(120.5)	(663.7)		(1,032.3)
Implementation of Financial Guidelines	814.7	(165.3)	(1,632.2)	244.7	(1,552.8)
Salary Annualization	(26.0)	900.2	962.5	2,483.2	5,160.6
Other*		(7.8)	(570.6)	(550.0)	(1,154.4)
Total Adjustments	(209.8)	(564.6)	(3,267.1)	(815.1)	(4,856.6)
Percent of Recommended Adjustments	(.2)	(.4)	(2.1)	(.2)	(.6)
Recommended Increases:					
Salary	7,493.3	8,037.7	8,500.2	21,499.8	45,531.0
General Cost	1,328.8	1,466.5	1,740.1	3,026.8	7,562.2
Utility Cost	1,210.1	1,231.6	1,137.4	4,140.7	7,719.8
Program Support	1,379.2	900.0	1,307.3	2,743.2	6,329.7
O&M New Buildings	44.2	64.8	284.8	1,420.3	1,814.1
Other	932.4	830.4	975.1	2,611.8	5,349.7
Total Increases	12,388.0	12,531.0	13,944.9	35,442.6	74,306.5
Percent of Recommended Increases	9.1	8.6	8.9	9.3	9.0
Net Change from FY-82	12,178.2	11,966.4	10,677.8	34,627.5	69,449.9
Percent of Net Change	8.9	8.2	6.8	9.1	8.5
FY-83 Appropriation Recommendation	\$148,824.2	\$158,231.7	\$167,222.7	\$416,512.3	\$890,790.9
*Other (Detail)					
Non-Recurring Item	(26.0)				(26.0)
Vacated Space			(20.6)		(28.4)
Reduction of Planned Medical Enrollments		(7.8)	(350.0)		(350.0)
Cost Reduction - Dental Enrollments			(200.0)		(450.0)
Urban Health Program				(250.0)	(300.0)

Table III
 SUMMARY OF IBHE FY1983 OPERATING BUDGET
 RECOMMENDATIONS OF SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-82 Budget	\$110,185.0	\$45,396.9	\$ 963.0	\$156,544.9
Adjustments to FY-82 Budget:				
Productivity Improvement/ Personal Services	(824.4)	(532.2)	(6.5)	(1,363.1)
Comparative Cost Analysis		(663.7)		(663.7)
Implementation of Financial Guidelines	(1,206.1)	(426.1)		(1,632.2)
Salary Annualization	665.9	296.6		962.5
Vacated Space	(20.6)			(20.6)
Cost Reduction - Dental Enrollment		(200.0)		(200.0)
Reduction of Planned Medical Enrollment	(350.0)			(350.0)
Total Adjustments	<u>(1,735.2)</u>	<u>(1,525.4)</u>	<u>(6.5)</u>	<u>(3,267.1)</u>
Percent of Recommended Adjustments	(1.6)	(3.4)	(.7)	(2.1)
Recommended Increases:				
Salary	5,911.1	2,546.7	42.4	8,500.2
General Cost	1,279.6	441.7	18.8	1,740.1
Utility Cost	783.3	354.1		1,137.4
Program Support	1,145.5	161.8		1,307.3
O&M New Buildings	144.0	140.8		284.8
Other	664.9	310.2		975.1
Total Increases	<u>9,928.4</u>	<u>3,955.3</u>	<u>61.2</u>	<u>13,944.9</u>
Percent of Recommended Increases	9.0	8.7	6.4	8.9
Net Change from FY-82	8,193.2	2,429.9	54.7	10,677.8
Percent of Net Change	7.4	5.4	5.7	6.8
FY-83 Appropriation Recommendation	<u>\$118,378.2</u>	<u>\$47,826.8</u>	<u>\$1,017.7</u>	<u>\$167,222.7</u>
General Revenue	\$ 90,924.4	\$38,142.7	\$1,017.7	\$130,084.8
Income Fund	27,453.8	9,684.1	-0-	37,137.9

The following matter was presented:

INCREASE IN STUDENT MEDICAL BENEFIT FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2, B-9, AND B-11]

Summary

This matter seeks to increase the \$45.00 Student Medical Benefit Fee by the amount of \$15.00 per semester for each student, effective with the Summer Session, 1982. The \$30.00 fee assessed to students enrolled in the School of Medicine would be increased by \$10.00 per semester.

Rationale for Adoption

This fee was last increased effective with the Summer Session, 1978, resulting in four years of operation with no increase. During this time there has been a desirable decline in student usage of medical services. The resultant cost savings has permitted the internal reallocation of resources to meet inflationary increases and to provide modest support for new programs in the Student Wellness Resource Center. The increase in the programmatic emphasis on wellness over the past few years has been accompanied by a decrease in the utilization of medical services.

The proposed increase is being sought to offset the continuing inflationary increases. The revenue to be realized from an increase effective Summer Session, 1982, is needed to reduce a projected operating deficit in the current fiscal year. While the savings from reduced utilization have delayed the need for a fee increase, that benefit has now been absorbed by increased costs. Further, the program would be in an even more precarious position at the present fee if the utilization should increase in the next year or so to the previous "normal" levels.

The proposed \$15.00 increase after a four-year period represents an annual rate of 8.3 percent versus an inflation factor in excess of 12.5 percent in the health care field. The increase would assure the continued stability of the program at its current level. With continued favorable experience in the demand for services, future increases can be delayed.

Students enrolled in the School of Medicine are assessed a lower amount on the basis of partial duplicate coverage provided through the School of Medicine. The proposed increase for these students is proportionally the same as for the general student body.

Considerations Against Adoption

Increases in the cost of education are not desirable if they can be avoided. The only alternative here would be a sharp reduction in the program. However, such reduction has not been recommended during the consideration of this matter and, to the contrary, support has been expressed for continuation at the program's present level.

Constituency Involvement

Early in the spring of 1981, the Student Health Policy Board was asked to review the Student Health Program and to make recommendations to the student constituencies concerning the future of the program. After a comprehensive review and consideration of an array of alternatives, their recommendation was conveyed to the student constituencies in a twenty-seven page document which included financial data since 1975 and projected to 1984, a review of the program components, and comparative costs at other universities.

Following careful consideration and discussion of the report, the Student Senate endorsed the proposed \$15.00 increase on April 22, 1981, with one dissenting vote. On May 6, 1981, the Graduate Student Council voted unanimously to support the \$15.00 increase needed to maintain the services currently provided through the Student Health Program.

This matter has been shared again with all constituencies during November, 1981.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Summer Session, 1982, 4 Policies of the Board B-2 be amended to show the following schedule for the Student Medical Benefit Fee:

<u>Hours</u>	<u>SMB</u>
1	\$60.00
2	60.00
3	60.00
4	60.00
5	60.00
6	60.00
7	60.00
8	60.00
9	60.00
10	60.00
11	60.00
12 or more	60.00

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-11 be amended to read as follows:

11. Student Medical Benefit Fee. Commencing with the Summer Session, 1982, a Student Medical Benefit Fee of \$60.00 per semester shall be collected from each student. Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-9 be amended to read as follows:

9. SIUC School of Medicine:

- a. Tuition. Effective Summer Session, 1981, tuition charged to students enrolled in the School of Medicine is as follows:
 - 1) In-state, \$847.50 per semester.
 - 2) Out-of-state, \$2,542.50 per semester.
- b. General Fees. Students enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-2) with the following exceptions:
 - 1) Effective Summer Session, 1982, students attending the Carbondale campus shall pay a Student Medical Benefit Fee of \$40.00 per semester.
 - 2) Effective Summer Session, 1982, students attending the Springfield Medical Facility shall pay a Student Medical Benefit Fee of \$40.00 per semester and shall be exempt from paying:
 - a) Student Recreation Fee
 - b) Student Center Fee
 - c) Athletic Fee
 - d) Revenue Bond Fee

Mr. Van Meter moved the approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN REVENUE BOND FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-13]

Summary

This matter proposes a continuance of the planned increase in the Revenue Bond Fee by the amount of \$6.60 per semester for each full-time student (prorated by the hour for part-time students). With this action, seven-ninths of the funds authorized by tuition retention to support the SIUC Student Center and University Housing operations will have been replaced by funds generated from this fee.

Rationale for Adoption

Tuition collected at the state universities in Illinois is deposited into the state treasury; however, by past action of the Legislature, SIU is authorized to retain a portion of its tuition collections in support of the Revenue Bond operations. This authorization was granted to attain favorable bond ratings and to support the operations, and is incorporated in the covenants of the Bond Resolution.

More recently, the Illinois Board of Higher Education has imposed budgetary constraints on the University to eliminate the use of these retained tuition funds. Initially, the IBHE effected the reallocation of one-third of the retained tuition with a plan to reallocate the remaining two-thirds over a six-year period. In response to this situation, the Board of Trustees took action at its March 8, 1979 meeting to establish the Bond Retirement Fee (subsequently renamed the Revenue Bond Fee) at \$26.40 for FY-80 to compensate for the loss of the use of retained tuition.

The initial fee generated funds equivalent to the amount lost through the elimination of retained tuition as of the first year of the six-year plan. It was stated at that time that continuation of the planned reallocation would require annual increases of \$6.60 in the fee for the next five years. Two of those increases have subsequently been approved, bringing the fee to \$39.60 for FY-82. This matter seeks approval of the next \$6.60 increase for FY-83.

The reduction in the amount of tuition funds retained for support of Revenue Bond operations results in a proportionate increase in the amount of the general operating budget funded from the Income Fund. This increase has been earmarked for the enhancement of academic programs, thus serving to benefit all students. The result is, in effect, the same as if a tuition increase, or some portion of it, had been identified as for the same purpose.

This fee has had a favorable effect upon the bond-supported operations as it is an addition to the amount of revenues pledged to the support of the Revenue Bond system. This increase in pledged revenues has resulted in increases in the level of debt service coverage. The increased debt service coverage is an inducement for investors to purchase and hold the existing and future bonds, and serves to maintain the high bond ratings assigned to the securities in the financial market.

Considerations Against Adoption

The administration continues to feel that the use of retained tuition should be restored to the funded debt operations as authorized by existing legislation. However, the University is constrained to operate under the budgetary authority of the IBHE and consequently must take action at times it would otherwise find undesirable.

Constituency Involvement

This matter has been shared with all University constituencies. The problem and the proposed solution are not new and have been open to wide discussion during the past three years.

The student constituencies, along with the administration, have opposed this method chosen by the IBHE to reallocate funds from auxiliary enterprises to academic programs. On October 28, 1981, the Graduate Student Council took action to reaffirm its opposition to this fee and urged that the proposed increase be replaced by the alternative of a \$3.00 Student Center Fee increase and a \$30.00 housing rate increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1982, 4 Policies of the Board B-2 be amended to show the following schedule for the Revenue Bond Fee:

<u>Hours</u>	<u>Revenue Bond Fee</u>
1	\$ 3.85
2	7.70
3	11.55
4	15.40
5	19.25
6	23.10
7	26.95
8	30.80
9	34.65
10	38.50
11	42.35
12 or more	46.20

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-13 be amended to read as follows:

13. Revenue Bond Fee. Commencing with the Fall Semester, 1982, a Revenue Bond Fee of \$46.20 per semester shall be collected from each full-time student. Monies collected from this fee shall be deposited with the University Treasurer to compensate for the partial loss of available retained tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds. Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN STUDENT CENTER FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-14]

Summary

This matter proposes increasing the \$24.00 Student Center Fee by the amount of \$5.00 per semester for each full-time student (prorated by the hour for part-time students), effective Fall Semester, 1982.

Rationale for Adoption

The present fee has been in effect since Fall Semester, 1979. Further, the net increase in the fee since FY-76 has been \$4.00, resulting in a 3 percent average annual rate of increase. During this time, the Student Center has been subject to inflationary increases in utilities, salaries, and general price increases.

During this same six-year period, the amount of programming within the Student Center has grown from 3,467 events to 8,304 events. The number of participants has increased from 196,000 to 536,000. Revenue from operations has increased from \$1,640,000 to \$3,135,000. However, to understand the full impact of this growth, a distinction must be made between student and nonstudent programs, since student organizations are not subject to the same facility charges assessed to other groups. While nonstudent programs have grown from 1,820 in FY-76 to 2,161 in FY-81, a 19 percent increase, student programs have grown by 373 percent from 1,647 in FY-76 to 6,143 in FY-81. Thus, most of the programming growth has not been accompanied by increased revenue for facility usage.

The Student Center has sought and continues to seek ways of reducing costs. All utilities are now metered, thus providing an accurate accounting of energy usage. The result is a reduction in costs. Other savings are made where possible.

The proposed FY-82 budget assumes the FY-83 RAMP guidelines of a 9.5 percent increase in salaries, 19.9 percent increase in utilities, and 8.0 percent general price increases. If actual experience results in lower increases, then the amount used from reserves for special maintenance and repair projects will be reduced, leaving those reserve funds available for future needs.

Considerations Against Adoption

Increases in the cost of education are not desirable if they can be avoided. The alternatives here are to increase specific charges for services in the revenue-producing areas or to cut back nonrevenue-producing services.

Prices and charges are set at a level to recover all direct costs and to contribute toward recovery of other costs shared with the nonrevenue-producing areas. However, care must be exercised to remain competitive and not to price services out of the reach of the population being served.

To reduce nonrevenue-producing services would restrict services primarily to students and student organizations. Such action would be counter

to the Student Center mission of serving as a major programming arm of the University and of the student body.

Constituency Involvement

The Student Center Board and its finance committee conducted studies in the spring and fall of 1981 to determine the need for a fee increase. Their recommendation was an \$8.00 increase to become effective with Summer Session, 1982. Their proposal has been reviewed by the Undergraduate Student Organization, Graduate Student Council, and the Inter-Greek Council.

On November 4, 1981, the Undergraduate Student Organization voted to support a \$5.00 increase. On November 11, 1981, the Graduate Student Council voted to support a \$4.00 increase and to request a review of the cost/benefit of the Craft Shop. This matter has also been shared with the other constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1982, 4 Policies of the Board B-2 be amended to show the following schedule for the Student Center Fee:

<u>Hours</u>	<u>Student Center Fee</u>
1	\$ 5.00
2	5.00
3	7.25
4	9.67
5	12.08
6	14.50
7	16.92
8	19.33
9	21.75
10	24.17
11	26.58
12 or more	29.00

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-14 be amended to read as follows:

14. Student Center Fee. Commencing with the Fall Semester, 1982, a Student Center Fee of \$29.00 per semester shall be collected from each full-time student. Monies collected from this fee shall be used in support of the budget for the Student Center.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. Irvin voted against the motion.

The following matter was presented:

INCREASE IN RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes increases in residence hall rates and apartment rentals for all University housing areas, SIUC. The proposed increases would become effective Fall Semester, 1982, for residence halls, and on July 1, 1982, for apartment rentals.

Rationale for Adoption

The proposed increases are necessary to provide balanced budgets for FY-83 operations in the face of continuing inflation and the need for an adequate level of maintenance and repair. The proposed budgets assume continuation of the high levels of occupancy experienced in recent years.

Many of the housing facilities have reached an age where major repairs must be made. Such projects as roof replacements and repiping with copper plumbing in certain buildings, for example, have been scheduled over a period of several years to reduce the impact of these nonrecurring expenses in any one year. However, the reserve funds normally used for these projects are at a low level, resulting in the need to use operating funds for these capital projects to a greater extent.

Efforts continue to be made to reduce expense where possible. For example, the salary expense has risen at a lower rate than the average annual raises granted to University employees. Refurbishing projects have been delayed to provide funding for higher priority maintenance projects. The current fiscal year will see the full benefit of closing the East Campus facilities for the summer and the elimination of a summer food service through Housing. Summer school students are now housed in the newly air-conditioned Thompson Point Residence Halls and food service is provided through the Student Center.

The rate increases sought in recent years, as well as for this year, have been lower than the amounts which could be justified. They represent a deliberate attempt to hold housing costs to students as low as possible. Coupled with the increased use of operating funds for capital projects, this effort is resulting in a period of some austerity and reduced working cash for a few years until the major repair projects have been completed.

The proposed rates are based on projected increases of 9.5 percent for salaries, 19.9 percent in utility costs, 10 percent in food, and 8.0 percent in general price increases. These projections are in line with the FY-83 RAMP guidelines. If the actual increases should be lower, the savings would be used to reduce the amount taken from the repair and replacement reserves, making those funds available for capital projects in FY-84.

While single student housing rates at SIUC have been fourth highest among the state universities in recent years, it is anticipated that they will rise to second highest next year. Apartment rentals continue to compare favorably with costs for comparable housing available in the community. Single student rates will increase by 11.6 percent, family housing rents by 11.2 to 11.5 percent. Rents for Elizabeth Street and University Courts apartments will increase by 13.5 and 15.9 percent, respectively. These units are not part of the funded debt operations and must cover their own costs. Leases to Greek organizations for Small Group Housing buildings will be increased by 16.5 percent. For the first time, individual occupancy will be available in Small Group Housing for FY-83 in the units vacated by the Law School.

The Evergreen Terrace area is not included in the funded debt operations and stands as a separate financial entity. Progress was made in FY-81 toward reducing the deficit incurred several years ago. Continued progress toward reducing this deficit is budgeted for FY-82 and FY-83 and will be continued until the deficit has been eliminated. The proposed budget also assumes the FY-83 RAMP guidelines. If actual increases are lower, then the difference will be applied toward high priority maintenance projects. Reserve funds for this operation are also quite low. Any rent increase for Evergreen Terrace is also subject to approval by the SIU Foundation and the Department of Housing and Urban Development. These approvals are being sought concurrently.

Considerations Against Adoption

Two considerations can be seen as arguing against the rates here proposed. One is that an increase in rates is a further barrier to student access to the University. The other is that rates should be set even higher in order to strengthen the financial position of the operations, to provide optimal maintenance of facilities, and to enhance the living environment for the residents. The administration believes that the budgets presented and the rates requested represent the best balance between these considerations.

Constituency Involvement

This matter has been distributed to all campus constituencies. Members of the Housing staff have met with each of the area councils to discuss the proposed increases and the budgets on which they are based.

The University Housing Liaison Committee has been involved in the preparation of the proposed budgets from the beginning. This group consists of representatives from each of the Housing areas. Full financial information has been shared with them, and they were consulted in setting priorities for the special projects of repair and maintenance.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-4 be and is hereby amended to read as follows:

4. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, 1982:

<u>Room and Board Rates</u> (double occupancy)	<u>Semester Rate</u>
Brush Towers	\$1,112
Thompson Point	1,112
University Park	1,112
Small Group Housing (individual contracts)	1,112

Room Rates

Small Group Housing:	
Building Lease (annual rate)	\$34,980
Individual Contract (double occupancy, semester rate)	659

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$300
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- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective July 1, 1982:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$195
One-Bedroom - Furnished	215
Two-Bedroom - Unfurnished	224
Two-Bedroom - Furnished	232
Evergreen Terrace Apartments*	
Two-Bedroom - Unfurnished	\$246
Three-Bedroom - Unfurnished	268
Elizabeth Apartments	\$227
University Courts	\$255

*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded.

Mr. Irvin said that his concern was the lack of control over the heat in the dormitories and he thought this was a possible area to decrease housing rates.

Dr. Bruce R. Swinburne, Vice-President for Student Affairs, SIUC, responded that this matter had been under discussion. He stated that virtually every building on the campus had not really been built with the idea of it being very energy efficient.

After a voice vote, the Chair declared the motion to have passed. Mr. Calvin and Mr. Irvin opposed approval of the resolution.

Under Reports and Announcements by the President, SIUC, President Somit said that the expositions by the students testified to the quality of the young men and women that SIUC attracts here, and the educators would like to take some credit for what they have done. He commented that the real irony was that in many respects the administration, and probably many of the Board of Trustees members really agreed with the students, but that they find themselves faced by circumstances in which action here at the individual institution may have very little impact.


The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room, and that lunch would be served in Ballroom "A" of the Student Center.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who requested the Board's indulgence in hearing from a community member, Mr. Charles McCaughan.

The Chair stated that tuition had already been discussed and that the issue of tuition had been exhausted at this particular meeting. He said that tuition would be discussed again at the March meeting.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:45 p.m.


Alice Griffin, Executive Secretary

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March 11, 1982

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
MARCH 10, 1982

A special meeting of the Board of Trustees of Southern Illinois University convened at 8:00 p.m., Wednesday, March 10, 1982, in the Board Room of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Patrick Calvin
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Harris Rowe

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

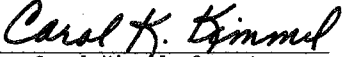
Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, and a pending, probable or imminent court proceeding and advance consultation with its attorney, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as

follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 10:04 p.m.


Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 11, 1982, at 10:10 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Patrick Calvin
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Harris Rowe

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Executive Committee of the Board of Directors, Southern Illinois University Foundation, on February 11, 1982. He said that the committee was in the process of trying to find some solutions with the accounting and auditing problems that had to do with state reports.

Mr. Norwood reported that he had attended a meeting of the Board of Trustees, State Universities Retirement System, held on February 17, 1982. He said that there was a hearing on petition of Mr. Theodore A. Petkus, who had appealed a question regarding the salary rate upon which his disability benefits

should be based. He reported that a part-time physician had been employed to serve as a Medical Director, and that two clerical employees and office space to support these employees should not cost over \$65,000 per year. Mr. Norwood commented that reports from one of the new actuaries had been presented, but that the board had decided to meet again on March 12 to further discuss these reports. He reported that the current prescribed rate of interest was six percent and that the Actuary was recommending eight percent, but that this matter would also be discussed on March 12. He said that there had been a report on the retirement funds from A. G. Becker, and that there had also been interviews with two of the four managers, American Fletcher National Bank on fixed investments and Alliance Capital Management Company on the equity side.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Board Room of the University Center at 9:00 a.m. that morning. He said that the Committee recommended approval of Item 0 - Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1983 RAMP) in the Board's omnibus motion. He reported that the Committee had discussed ongoing projects.

The Finance Committee of the Board did not meet this month.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, JANUARY, 1982, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of January, 1982, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

COMMITTEES OF THE BOARD
[AMENDMENT TO III BYLAWS 2 AND 3 A]

Summary

At present the Bylaws state that both the Architecture and Design Committee and the Finance Committee are to be comprised of the Chair and two other members appointed by the Chair. This proposal presents amendments to the Bylaws to permit each Committee to be enlarged in the discretion of the Chair.

Rationale for Adoption

The purpose of the proposal is to provide greater flexibility in appointing Board Committees and opportunities for more members to serve on Board Committees.

Considerations Against Adoption

There is a possibility that a committee can have so many members that its efficient functioning will be impaired. That effect is not anticipated in this instance.

Constituency Involvement

As this matter concerns only internal Board organization, the constituencies have not been consulted.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That III Bylaws 2 be amended to read as follows:

Section 2. Architecture and Design Committee.

The Architecture and Design Committee shall consist of the Chair and two or more members of the Board appointed by the Chair. The Chair shall serve as an ex-officio member with voting privileges. Members shall be appointed annually at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Chair as they occur. The Committee shall be staffed through the Office of the Chancellor.

* * *

BE IT FURTHER RESOLVED, That III Bylaws 3 A be amended to read as follows:

Section 3. Finance Committee.

A. The Finance Committee shall consist of the Chair and two or more members of the Board appointed by the Chair. The Chair shall serve as an ex-officio member with voting privileges. Members shall be appointed annually following the election of Board officers, at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Chair as they

occur. The Committee shall be staffed through the Office of the Chancellor. The Chair of the Committee will call meetings as appropriate, with the Executive Secretary handling the scheduling and appropriate notices.

ALCOHOLIC BEVERAGES POLICY
[AMENDMENT TO 6 POLICIES OF THE BOARD C-3-c]

Summary

This matter amends the Board of Trustees policy on alcoholic beverages to bring it into conformance with state law governing alcoholic beverages on university property.

Rationale for Adoption

Public Act 82-557, which became effective January 1, 1982, amended the state statute governing alcoholic beverages on university property. Previously, the statute permitted the sale, delivery, possession, and consumption of alcoholic beverages on university property for conference and convention type activities in facilities typically used for such activities. The Act amended the statute to permit service of alcoholic beverages to "participants in cultural, political, or educational activities held in" conference or convention type facilities. The Act also made a clear statement of legislative intent that university personnel be involved in conference or convention type activities at which alcoholic beverages are served. The statute now requires that, for alcoholic beverages to be served at a conference or convention type activity, faculty or staff of the institution or members of an organization of students, alumni, faculty, or staff of the university be "active participants in the conference or convention."

The present Board policy authorizes the development of regulations to permit service of alcoholic beverages only at conference and convention type activities. Therefore, the universities cannot expand their practice to utilize the additional categories of educational, cultural, and political activities provided in the statute until the Board's policy is amended.

University officials, particularly at Edwardsville, have requested the proposed change in Board policy to permit service of alcoholic beverages at educational, cultural, and political activities. With this change in Board policy, institutional regulations could be amended to conform to the new statutory provisions. Such a change would support University efforts to expand the number of conferences, conventions, and programs held at the University. Revenues derived from such activities help support the operation of the student centers.

Since initiation of the Board's policy on alcoholic beverages, no problems have been encountered with respect to public or business community reaction. No such problems are anticipated from the change proposed.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

This matter has been developed by the Office of the Chancellor in conjunction with the Presidents and legal counsels at the respective Universities.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 6 Policies of the Board C-3-c be and is hereby amended to read as follows:

3. Alcoholic Beverages Policy

- c. Such regulations shall prescribe the scrupulous adherence to all applicable laws and regulations, shall promote the decorum and academic atmosphere of the campus and discourage overindulgence in liquor, shall provide for the protection and supervision of underage students to the extent feasible but shall disavow any express or implied assumption of liability for failure to do so, and shall provide that a conference or convention, or an educational, cultural, or political activity, for the purposes of such regulations means and includes (1) gatherings organized and developed principally for persons other than students and employees under the jurisdiction of the President who promulgates the regulations, or (2) inter-organizational conferences or activities of two or more internal or University-related organizations.

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS
(TABLE 10.0, FISCAL YEAR 1983 RAMP)

Summary

The Illinois Board of Higher Education is required by its enabling Act to approve university plans for noninstructional capital improvements. Such improvements are capital projects funded from nonappropriated funds. The IBHE's responsibility is to determine whether any project submitted for approval is consistent with the master plan for higher education and with instructional buildings provided therein. Such plans are submitted to the IBHE twice a year through use of Table 10.0 in the RAMP document.

The IBHE requires assurance from each governing board that it has reviewed and approved university plans for noninstructional capital improvements, including particularly a review and approval of financing for the project.

This matter requests the Board's review and approval of SIUC and SIUE plans for noninstructional capital improvements, including a specific review and approval of the financing procedure. A listing of proposed projects is attached in the format required for submission to the IBHE; it includes all projects identified at this time. Projects are submitted in October and March each year.

Rationale for Adoption

Noninstructional capital improvements projects for SIUC and SIUE are derived from an ongoing and essential program for remodeling, rehabilitating, equipping, and in some instances planning for various facilities used for functions auxiliary to and supportive of the Universities' primary roles. Such facilities include University housing, student centers, parking lots, athletic and special purpose facilities, and auxiliary enterprise and service operation facilities. Funds to finance these projects come for the most part from operating revenues of the facilities and from student fees. Good business and management practice requires that an ongoing plan be maintained to keep the facilities functional and efficient.

The proposed sources of funds as outlined in the attached tables have been reviewed by the Universities and the Chancellor's staff; they are consistent with accepted interpretations of the Legislative Audit Commission Guidelines. The interpretations of the guidelines are changing as decisions are made by special committees and as the respective Universities define their accounting "entities," and the resolution provides for verification of funding propriety as individual projects are initiated.

Approval of projects at this time does not affect other Board approval requirements and some projects included in these plans may not materialize because of cash flow limitations or other reasons.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

Plans for noninstructional capital improvements are developed as part of the Fiscal Year 1983 RAMP process. Representatives of each University can respond to specific questions about the proposed projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the plans for noninstructional capital improvements for Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville, as attached, including the anticipated source of funding, be approved for transmittal to the Illinois Board of Higher Education with a request for its approval; and

BE IT FURTHER RESOLVED, That each University will verify propriety of funding as established by the current interpretations of the Legislative Audit Commission Guidelines at the initiation of each individual noninstructional capital improvements project.

Table 10.0

Plans for Noninstructional Capital Improvements

System	<u>Southern Illinois University</u>	Institution	<u>Southern Illinois University at Carbondale</u>
Campus	<u>Carbondale</u>	Period	<u>May 1, 1982 through October 31, 1982</u>
	<u>Project Name/Category</u>	<u>Anticipated Source of Funds</u>	<u>Total Project Cost</u>

Category 5 - Remodeling and Rehabilitation

Wheeler Hall - renovate for School of Medicine administrative offices moved from Lindegren Hall to first floor of Wheeler Hall

Repair and repaint interior walls; remove 25 feet of interior partitions; construct 40 feet of interior partitions; carpet first floor; replace old and inoperative window air conditioning units; install thermostatic control valves on steam radiators; and replace outside set of main entrance doors

Local funds (patient revenues) \$60,000

Table 10.0
Plans for Noninstructional Capital Improvements

System Southern Illinois University Institution Southern Illinois University at Edwardsville
 Campus Edwardsville Period May 1, 1982 through October 31, 1982

Project Name/Category	Anticipated Source of Funds	Total Project Cost
Category 6 - Site Improvements		
Replace light fixtures along Circle Drive and install lights for walks across oval to lots #1, #2, and #3	Revenue from sale of parking decals and collection of parking penalties	\$80,000
Install overlay on surface of parking lot for East St. Louis Center	Revenue from sale of parking decals and collection of parking penalties	\$22,000

RECOMMENDATION FOR HONORARY DEGREE, SIUESummary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Humane Letters to Mr. John D. Randall at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

John D. Randall was born May 22, 1919, in Chicago, Illinois. Educated in the public schools of Wilmette and Winnetka, Illinois, Mr. Randall received a Bachelor of Science degree in Architecture from the Illinois Institute of Technology in 1943. Mr. Randall's work in architecture, and in particular architectural preservation and the appreciation of architectural landmarks in the United States, is the basis of this recommendation to confer upon him an honorary degree.

Mr. Randall's activities in the field of architecture have spanned five decades. From 1955 to 1961, Mr. Randall worked with various Chicago architectural firms and in private practice in Chicago. From 1961 through 1969, Mr. Randall served first as Assistant and then Associate University Architect at SIUE. During that time, he administered the planning and construction staff which oversaw development of the Edwardsville campus. After leaving the University, Mr. Randall served for several years as the manager of the Office of Facilities Planning for the State of Illinois.

In 1972, Mr. Randall left his position with the State of Illinois to undertake a year-long campaign to save the Wainwright Building in St. Louis from destruction. Mr. Randall undertook this campaign, without compensation, because of his interest and concern with preserving the works of Louis Sullivan. It is largely through Mr. Randall's efforts that SIUE has been able to acquire much of its collection of Sullivan architectural ornamentation. Through his efforts, the Wainwright Building was saved from destruction and restored.

Mr. Randall's interests in preserving Louis Sullivan works continued and he focused upon architectural landmarks in Buffalo, New York. The Prudential Building, located in Buffalo and considered to be one of Sullivan's greatest projects, had been slated for demolition. Mr. Randall undertook the leadership of a public campaign to save the Prudential Building and to restore and preserve it. Because of his efforts, the restoration of the Prudential Building is in process. In addition to saving the building, Mr. Randall was able to obtain a permanent commitment of space from the owners for location of an architectural museum in the building. Since 1979, Mr. Randall has served as Director and Curator of that facility, the Architectural Museum and Resource Center.

Mr. Randall has also been instrumental in the preservation of American architectural landmarks designed by Frank Lloyd Wright, Henry Hobson Richardson, Daniel Burnham, and Richard Upjohn. Not limiting himself to buildings alone, Mr. Randall has worked to preserve public park systems

designed by Frederick Law Olmstead. In recent years much of his activity has centered on the Buffalo and Erie County, New York, area.

The efforts of John Randall have contributed greatly to the American movement for architectural preservation and appreciation, and to understanding the contribution of architecture to the cultural and historical development of the United States. Mr. Randall has written extensively, lectured, and produced surveys, films, and exhibits on architectural preservation, landmarks, and the cultural, artistic, and historic significance of architecture. Currently, Mr. Randall is in the process of chartering the first National Museum of Architecture which would chronicle and promote this aspect of our culture.

It is for John Randall's unstinting and unparalleled efforts in the field of architectural preservation, for his furtherance of architecture as a part of our heritage and culture, and for his contributions in support of Southern Illinois University at Edwardsville that this recommendation for an honorary degree is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. John D. Randall.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Humane Letters be awarded to Mr. John D. Randall at the June 11, 1982 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. Carl H. Basler at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Carl H. Basler was born September 17, 1910, in Pierron, Illinois, and was educated at the Immaculate Conception School in Pierron. In 1927, Mr.

Basler moved to Highland, Illinois, and began work in his father's garage doing household and industrial wiring and motor repairs.

From that beginning, Carl Basler embarked on a very successful manufacturing career that spans more than forty years. Initially, Mr. Basler's manufacturing experience was in producing machine parts for the United States government during World War II. At the end of World War II, Mr. Basler decided to concentrate on electrical manufacturing and, in 1947, he incorporated the Basler Electric Company. Mr. Basler continues to serve as President and Chairman of the Board of Basler Electric Company, Incorporated. Carl Basler's foresight and recognition of the need to progress as technology improves caused him to diversify and expand his business and manufacturing endeavors over the years. Although Highland continues to be his base of operations, Mr. Basler has expanded his company to include facilities in Indianapolis; Chicago; St. Louis; Corning and Caraway, Arkansas; Huntingdon, Tennessee; and Taylor, Texas.

Throughout his career, Carl Basler has given leadership and support to a wide array of civic groups, endeavors, and activities in both his community and the region. Mr. Basler has been active in the activities of the Highland Optimists, has supported local development of Khoury League athletic events, and has sponsored other local athletic and civic programs. The Boy Scouts of America have honored him for his contributions to their activities.

Mr. Basler was one of the original leaders in promoting and developing the SIUE Industrial Advisory Board which assists the Schools of Science and Engineering, Business, and Social Sciences. He helped initiate and develop the University's Professional Experience Program and has assisted with similar programs at other educational institutions. For the past six years, Mr. Basler has served as a Director of the Southern Illinois University at Edwardsville Foundation, and recently was named to the Executive Committee of the Board of Directors of the Foundation.

Carl Basler's support of education is well known in the region and especially at SIUE. He has sponsored many awards for SIUE students in the fields of science and technology, and has provided special awards to students in electrical engineering. He has aided the University's School of Science and Engineering by making Basler Electric engineers available to lecture and advise students and faculty on the needs of industry. He has opened his facilities to provide plant tours and discussions between SIUE students and Basler Electric Company management personnel.

SIUE is not the only educational institution which has benefited from Carl Basler's support of education. For example, he donated a computer to the Highland High School so that the school's students could learn more about data processing and computer applications.

Carl H. Basler has touched Southern Illinois University at Edwardsville and its students through his many forms of support for the institution and the SIUE Foundation. His efforts are witness to the fact that a successful business career and extensive civic service need not be exclusive of one another. It is for these reasons that the University proposes to present Mr. Basler with a Distinguished Service Award.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Carl H. Basler.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Mr. Carl H. Basler at the June 11, 1982 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. Jack A. Simon at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Jack A. Simon was born June 17, 1919, in Champaign, Illinois, and attended public schools in Urbana, Illinois. He began the study of geology in 1937. In 1941, he received a Bachelor of Arts degree in Geology from the University of Illinois, followed, in 1946, by a Master of Science in Geology from the same institution. From 1947 to 1949, Mr. Simon pursued additional graduate work in geology at Northwestern University.

Jack Simon is recognized as one of the outstanding coal geology scholars in the United States. He has devoted much of his career to the study of coal geology through his work for the Illinois State Geological Survey, which is the largest state geological survey in the United States. From 1937 to 1942, while a student, he worked part-time for the survey as a technical and research assistant. During World War II, he served in the United States Army and the Army Air Force and then returned to his work at the survey in 1945. Over the years, Mr. Simon was promoted to a number of positions in the survey and in 1975 was named Chief of the survey. Presently he holds the position of Chief Emeritus of the survey.

Since 1967, Mr. Simon has also held faculty positions at the University of Illinois, first in the Department of Metallurgy and Mining Engineering and now in the Department of Geology.

Throughout his decades of work for the Illinois State Geological Survey, Mr. Simon has been an ardent proponent of Illinois coal and oil shale deposits as major national energy sources. He has been a forceful advocate for the development of methods to utilize Illinois' energy resources in clean, pollution-free ways. He has been a long time supporter of University activities, both at Edwardsville and Carbondale, directed toward the development and use of the state's energy resources.

Because of the mutual goals of the University and the geological survey in the development of coal resources, the University has received a number of grants for work in this area and has enjoyed Mr. Simon's support and encouragement. In addition, a considerable number of SIUE students and staff have obtained invaluable experience through working with the survey on a part- or full-time basis.

Coal is, perhaps, Illinois' greatest natural extractable resource. Jack Simon's efforts on behalf of developing and improving Illinois' coal industry has benefited the entire state, but southern Illinois in particular. Through his efforts for coal development, Mr. Simon has been indirectly responsible for stimulating the economic base and vitality of many southern Illinois communities.

In recognition of Mr. Jack A. Simon's lifetime of service to the State of Illinois through its geological survey, his support of the development of the Illinois coal industry, and his support of the University's endeavors related to energy resource development, this recommendation that a Distinguished Service Award be presented to him is submitted.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Jack A. Simon.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Mr. Jack A. Simon at the June 11, 1982 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, January, 1982, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meetings held

February 10 and 11, 1982; Committees of the Board [Amendment to III Bylaws 2 and 3 A]; Alcoholic Beverages Policy [Amendment to 6 Policies of the Board C-3-c]; Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1983 RAMP); Recommendation for Honorary Degree, SIUE (John D. Randall); Recommendation for Distinguished Service Award, SIUE (Carl H. Basler); and Recommendation for Distinguished Service Award, SIUE (Jack A. Simon). The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair requested Chancellor Shaw to give a report on the Governor's budget message for Fiscal Year 1983. Chancellor Shaw gave the following report:

The Governor gave his annual budget message for Fiscal Year 1983 last week, and he recommended a total increase in General Revenue appropriations of only \$120 million for the entire state budget, and almost all of that recommendation goes to welfare programs which have to be beefed up as a result of the unemployment situation. For higher education, the Governor's budget calls for a decrease in General Revenue funding for operation and grants of \$27.6 million under the level approved for Fiscal Year 1982. This recommendation is 2.8 percent less than that appropriated for Fiscal Year 1982 and \$94 million less than the Illinois Board of Higher Education had recommended for Fiscal Year 1983.

No matter how one adds the dollars, the bottom line is that we are facing the possibility of operating the Universities next year with about 3 percent less in General Revenue funding than we have this year. At this time it appears that our only increase in income will come from the University Income Fund, whose primary source is tuition.

While I was disappointed with the thrust of the Governor's budget message, I cannot say that I was surprised. We have known for some time that the state's economic condition was poor. And when we view specific revenue losses resulting from sales tax relief against a background of general economic downturn, it's easy to see that the state treasury simply is not in a position to absorb additional expenditures. Obviously, we all hope that this condition improves.

The Governor in making his recommendations assumed that there would be no federal revenue losses for the state. At this time we can only hope that his assumption is correct. But we can also hope that in the future the state will receive a more equitable distribution of federal dollars than it has received in the past. In 1980, about 77 percent of the dollars contributed by the State of Illinois to the federal government via taxes and other charges returned to the state through federal outlays of all sorts. In a recent issue of the magazine Illinois Issues it was indicated that the national average of such return of dollars was 114 percent, and the average for states in the North Central Region was 89 percent. If Illinois were to receive simply the regional average--89 percent--we could count on billions of additional dollars coming to our state.

In any event, the immediate future holds any number of financial problems for us. At its April meeting, the Illinois Board of Higher Education will recommend the allocation of the Governor's budget. The Governor, in a letter to the Chairman of the IBHE has indicated that highest priority should be given to minimizing the impact of the funding level on student financial aid, to further efforts to fund economic development programs, and to increasing retirement system funding so that 70 percent of full pay-out level is achieved during FY 1983. But until the IBHE makes its revised budget recommendations, we cannot say with any certainty how the SIU System and its Universities will be affected. What I would like to do briefly this morning is describe some observations that I have with regard to the funding.

The original IBHE budget approved in January called for belt-tightening through productivity improvements, through negative cost adjustments, and other measures which resulted in \$2.5 million worth of internal reallocations for our University System. Thus, even without the bad news from the Governor's Office, we faced a very difficult challenge in the next fiscal year. And, if the Governor's budget prevails, we face additional fiscal difficulties not previously anticipated.

At this time, the clearest assessment we can make of our fiscal situation for FY 1983 suggests that at best we could receive for SIUC about the same level of funding that we had in FY 1982. For SIUE, even at best, the situation is much bleaker because negative cost adjustments reflected in the original IBHE recommendations are not alleviated by the additional constraints required by the new budget posture.

At worst, the necessities of state resource limitations could leave us to operate the Universities with considerably less in total funds for both institutions than we had last year. The worst case possibility is one that we should all hope to avoid.

Universities are, at this time, planning in only general terms because the effects of the Governor's budget cannot be precisely determined. Once the IBHE has announced its recommendations, we will be in a position to come back to you with descriptions of how both Universities will be affected. If for some reason we are unable to do this by April, we will certainly have that information for you prior to or at the May Board meeting.

The only silver lining in all these dark clouds is the Governor's indication that, should the General Assembly approve his proposed liquor tax and insurance tax during the coming legislative session, education and mental health would receive the highest priority in the allocation of any revenue generated. I expect that leadership in higher education will be presenting to the Legislature an advocacy budget showing how we would expend these additional dollars if the two taxes were enacted. This move is something which will have the support of System Heads and the Executive Director of the IBHE.

I would be pleased to answer any questions that you might have, but I thought that this summary might be helpful to you as we face the next few months.

The following matter was presented:

ABOLITION OF MAJOR: COMMERCIAL GRAPHICS-PRODUCTION,
SCHOOL OF TECHNICAL CAREERS, SIUC

Summary

This resolution proposes the abolition of the Commercial Graphics-Production major within the School of Technical Careers, SIUC.

Rationale for Adoption

The Commercial Graphics-Production major is no longer a viable program within the School of Technical Careers. It has neither staff, assigned space, equipment, nor students enrolled. The coordinator of the program retired and the single remaining faculty member has been reassigned to the program in Photographic Production Technology. The present student demand does not warrant that the program be either revitalized or maintained on the inventory of programs.

The proposal to abolish the Commercial Graphics-Production major reflects the priorities of the School of Technical Careers as it endeavors to meet the educational needs of students in the Division of Graphic Communications.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the School of Technical Careers and has been endorsed by the faculty of the Division of Graphic Communications and the Dean of the School of Technical Careers. The Vice-President for Academic Affairs and Research and the President, SIUC, recommend approval.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Commercial Graphics-Production major, School of Technical Careers, SIUC, be and is hereby abolished.

Chancellor Shaw wanted to comment on this item as well as the Abolition of Major: Economics, Bachelor of Science Degree, College of Education, SIUC, and Item N on the agenda entitled "Response to the Illinois Board of Higher Education Report of Public University Program Reviews (July 7, 1982)." He said that both Universities have had in place for some time now program review procedures under which all academic programs are examined in-depth every five or six years. He commented that since 1978, we had provided in the RAMP Planning Documents we submit to the IBHE brief reports on the results of reviews completed during the preceding year. He said that the IBHE staff analyzes this information, asks us questions about some of it, and prepares a report to its board. That report may request that we conduct further reviews on a program, sometimes on the basis of a recommendation that a program does not appear to be educationally or economically justified. He said that last March, as a result of these dual-level reviews, we proposed the abolition of five programs, all at SIUE, and provided reports on eight others. This year, he said that we were proposing the abolition of four programs and one degree, all at SIUC, and would provide reports on four others. He pointed out that the proposals to abolish the Commercial Graphics-Production major and the major in Economics were solely the result of University-level program reviews. He said that the proposals in Item N to abolish the Bachelor of Music Education degree, College of Education; the Bachelor of Science, major in Engineering Biophysics, College of Science; and the Master of Arts, major in Theater, College of Communications and Fine Arts, were the result of University-level program review recommendations with which the IBHE concurred. He said that the report on the Division of Human Development, College of Human Resources, set forth final actions taken as the result of University-level program review recommendations made several years ago.

Chancellor Shaw turned to the three SIUE matters listed under Item N. He reported that last March, the Board received a report on steps proposed to improve the graduate program in Geography, and that the University and program officers and faculty had worked diligently, and this year's report indicated that their efforts had paid off. He said that this year we were also responding to an IBHE concern that the SIUE graduate program in Philosophy may not be economically justified; no question had been raised about its quality. He commented that in the case of Geography, the University had proposed, and he agreed, that Philosophy be given a period of time to improve its situation, and during this period the program would be monitored against a set of specific indicators and two years from this month, we would come back to the Board with a final report. He said that the Doctor of Education, major in the Instructional Process, had received a thorough University-level review in 1979-80 and had been re-examined in the light of the concerns raised by the IBHE. He said that University officers and faculty had concluded that it "was a program which met the needs of its students in an academically and economically sound fashion" and he agreed. He said that he had taken this time because he wanted to remind the Board that program review was a matter that we take very seriously, both of our own program review and that suggested by the IBHE.

Mr. Van Meter moved that the resolution be approved as presented on the Abolition of Major: Commercial Graphics-Production, School of Technical Careers, SIUC. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

ABOLITION OF MAJOR: ECONOMICS, BACHELOR OF SCIENCE DEGREE,
COLLEGE OF EDUCATION, SIUC

Summary

The major in Economics, Bachelor of Science degree in the College of Education, SIUC, was reviewed by the Illinois State Board of Education Certification and Approval Section during the normal certification review process conducted in March 1979. At that time, the board staff expressed concern over the need to continue preparation of Economics teachers for public schools in Illinois. This concern sprang from a 1977 state survey of public school course offerings and staffing patterns. The data from this survey indicated that few, if any, teachers were being hired to teach full time in Economics at public schools throughout the state.

Rationale for Adoption

The College of Education prepares teachers for programs being taught at public schools in the State of Illinois which exhibit future demand for instructors. It is the policy of the College to modify or eliminate teacher preparation programs for which there is no current or future demand for instructors within the school systems of the state. Since the future demand for Economics instructors in the state is forecast to be nonexistent, the College of Education proposes, based on the recommendation of the external review by the State Board of Education Certification and Approval team, that the major in Economics, Bachelor of Science degree, College of Education, SIUC, be abolished.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the College of Education and has been endorsed by the Colleges of Education and Liberal Arts, faculty of the Departments of Curriculum, Instruction and Media and Economics and the Deans of each College. The Vice-President for Academic Affairs and Research and the President, SIUC, recommend approval.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the major in Economics, Bachelor of Science degree, College of Education, SIUC, be and is hereby abolished.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUC, President Somit introduced today's representative from the Council of Deans, Dean Samuel Goldman. He said he was sorry to report that this meeting would be the last one for Professor Marvin Kleinau as the President of the SIUC Faculty Senate. He commented that he wanted to thank Professor Kleinau for his services as presiding officer of the Faculty Senate for the past years and that he had been extraordinarily valuable and an almost indispensable individual.

The Chair welcomed Dean Goldman, and he thanked Professor Kleinau for all of his efforts that he had contributed to the Board.

The following matter was presented:

INTERNAL AUDIT FUNCTION
[AMENDMENT TO III BYLAWS 3]

Summary

This matter authorizes the creation of the position System Internal Auditor and proposes revisions to the charge of the Board of Trustees' Finance Committee which recognize the position and which clarify existing language.

Assuming the Board's approval, the Chancellor would promulgate guidelines which further define the relationships between the Chancellor, the System Internal Auditor, the Presidents, and the existing University audit departments. Briefly stated, the guidelines establish a more active and direct involvement in the internal audit function at the Chancellor level. The System Internal Auditor will report directly to the Chancellor and serve as that officer's principal advisor on matters of internal audit and serve as the principal liaison for the University System with external auditors. The Directors of Internal Audit at the Universities will continue to report directly to the Presidents, but they will work closely with the System Internal Auditor in the execution of a System Internal Audit Plan approved by the Chancellor. Additionally, the Chancellor will approve the employment and discharge of each Director of Internal Audit, as well as changes in salary for those officers.

The suggested amendments to the Bylaws are proposed to provide, as appropriate, direct access to the System Internal Auditor by the Board.

Rationale for Adoption

The administrative reorganization of the University System in 1979 which resulted in the designation of the Chancellor as the chief executive officer of The Southern Illinois University System caused the Auditor General in the 1981 compliance audit to find that:

The Carbondale and Edwardsville Directors of Internal Audit do not report directly to the chief executive officer of the

Agency (the Chancellor) as required by Illinois Revised Statutes (Chapter 127, paragraph 136) but report to the respective Presidents of the campuses. The Chancellor position was established in 1979 but the reporting lines were not revised.

The Auditor General recommended that:

There should be one internal audit department for the University with its Director reporting directly to the Chancellor. This should permit efficiencies through a reduction of overhead in the internal audit function (e.g., one Director of Internal Audit for both campuses) as well as improve the independence of the function (1981).

The creation of the position of System Internal Auditor reporting directly to the Chancellor, the modification of the Finance Committee charge, and the promulgation of new guidelines for the internal audit function are undertaken largely in response to the Auditor General's finding and recommendation. These changes address the concern expressed by the Auditor General that the Director of Internal Audit should report to the Chancellor as the "chief executive officer of the Agency" and should result in no similar findings in the future.

The changes contemplated by the action requested of the Board and the promulgation of modified guidelines by the Chancellor will have the effect of strengthening involvement in the audit function at the Chancellor level. This will be accomplished without significantly altering the use of the internal audit function as a management tool by the Presidents. The structure for audit created by these changes is one that emphasizes involvement and communication at a number of levels. Communication between the individual University audit departments, the System Internal Auditor, the Presidents, the Chancellor, and the Board through its Finance Committee regarding matters of audit concern will be enhanced by the proposed changes. The changes strike a delicate balance between the need for central control and direction and the need for the audit function as a management tool by the constituent Universities.

Considerations Against Adoption

Shortly after the 1979 reorganization, the Board and the Chancellor took actions which addressed reporting responsibility for the audit function. The Board approved a policy which states "the Chancellor . . . as the chief executive officer . . . is responsible for the development and implementation of a program of internal audit. The Chancellor will promulgate guidelines which give direction to the overall internal audit function of the University (V Policies of the Board E)." This policy was adopted by the Board largely in an effort to meet the requirements of state law. The audit finding subsequent to the Board's adoption of this policy indicates the Auditor General's belief that the policy does not meet those requirements. The present plan, however, has proved to be workable, and there is a natural reluctance to make changes in what has become an effective program.

While it is believed that this proposal meets the legal requirements, it is not precisely the plan recommended by the Auditor General. The Auditor

General's recommendation includes the centralization of the audit function, that is, the combination of the Universities' existing internal audit departments into one single department. This difference with the Auditor General's recommendation is a difference in management style, rather than a difference resulting from the interpretation of state law. To adopt the Auditor General's recommendation completely would require the dismantling of the Universities' departments of internal audit and the reorganization of those functions within a single systemwide unit. Such an approach is inconsistent with the general management philosophy of the Chancellor and the Presidents which is guided by the belief that, to the extent practical, operational functions should be decentralized and assigned to the Universities, rather than centralized in the Office of the Chancellor.

Constituency Involvement

This proposal was initiated by the Chancellor and reviewed by the Presidents. Since it was initiated in response to a question of compliance with existing state law, the constituency groups have not been involved.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That pursuant to 2 Policies of the Board B-2:

1. The position of System Internal Auditor is created.
2. The System Internal Auditor reports directly to the Chancellor of The Southern Illinois University System.
3. The duties and responsibilities of the System Internal Auditor are:
 - a. Review all audit reports and responses and advise the Chancellor of the need for further attention. Maintain a file of all audit reports and responses.
 - b. Determine that all pending audits and responses are current. Advise the Chancellor of any material delays.
 - c. Prepare an annual report to the Chancellor indicating any probable areas of weakness in internal control.
 - d. Serve as the primary contact and liaison for all external audits.
 - e. Assume responsibility for coordinating responses to external audit reports.
 - f. Assume responsibility for follow-up on all external audit recommendations.
 - g. Suggest areas of audit concentration.
 - h. Recommend the initiation of special audits.

4. The minimum qualifications for the position System Internal Auditor are the same as those required by the State Auditing Act (Chapter 127 Illinois Revised Statutes section 136.2).
5. The salary range for the position in FY 1982 is \$40,000-\$45,000 per fiscal year.

BE IT FURTHER RESOLVED, That the charge of the Finance Committee (III Bylaws 3) be amended to read as follows:

- D. To assist the Committee in its work, the Chancellor will provide members of the Committee with quarterly summaries of internal audits and completed audit reports. Full audit reports will be provided to any member of the Committee upon request. Occurrences which are deemed by the Chancellor to constitute possible material violations of law, institutional policy or generally accepted accounting practice shall be forthwith reported to each member of the Committee.
- E. Any two members of the Finance Committee may request the Chancellor to institute special audits. Special audits may also be undertaken at the direction of either the Chancellor or a President.
- F. In exigent circumstances and with the written concurrence of at least two Committee members and at least two other Board members, the Committee Chair may arrange a special audit directly with the System Internal Auditor or any other person qualified to conduct such an audit, with the report of such audit to be forwarded directly to the Committee through its Chair. The System Internal Auditor may, as circumstances require, consult directly with the Chair of the Board of Trustees.

GUIDELINES FOR THE INTERNAL AUDIT FUNCTION
The Southern Illinois University System

The following guidelines, promulgated by the Chancellor pursuant to 5 Policies of the Board E-2, govern the internal audit function of The Southern Illinois University System:

- A. **Organization.** The internal audit function of The Southern Illinois University System will be carried out by the System Internal Auditor who reports directly to the Chancellor as the chief executive officer of the University System and by the Universities' audit departments each of which is under the supervision of a Director of Internal Audit who reports to the President as the chief executive officer of the respective University. The employment and discharge of each Director of Internal Audit, as well as annual or other changes in salary, shall be approved by the Chancellor after reviewing the recommendations of the appropriate President.
- B. **Internal Audit Program.** The scheduled program of internal audits will be specified annually in a System Internal Audit Plan approved by the Chancellor. The Director of Internal Audit at each University will develop a proposed schedule of internal audits to be completed during the following fiscal year, and, in May, the proposed schedule will be

transmitted to the appropriate President. Following Presidential approval, the schedules will be forwarded to the System Internal Auditor and the Chancellor for review. These schedules will be combined and, after necessary consultation with the Presidents, be approved by the System Internal Auditor and the Chancellor for presentation to members of the Board of Trustees' Finance Committee for reactions. Once such reactions have been received, the Chancellor will finalize and approve the System Internal Audit Plan for the following fiscal year. A copy of that plan will be transmitted by the Chancellor to all members of the Board of Trustees. During the course of the year, amendments to the plan may, after appropriate consultation with the Presidents, be approved by the Chancellor who will inform the Finance Committee of significant changes.

Special audits, not included in the plan, may be initiated by the Finance Committee, as specified in III Bylaws 3, by the Chancellor, or by a President.

- C. Contracted Audits and Audits by Other Agencies. The President of each University will be responsible for advising the Chancellor of any audits, other than the routine annual external audit, being conducted at his or her University by any external agency. In addition, the Presidents will be responsible for advising the Chancellor of any requests for contracted audit services and will be responsible for forwarding a copy of such requests to the System Internal Auditor for the purpose of forwarding them to the Office of the Auditor General.
- D. Internal Audit Reports. The Director of Internal Audit at each University will be responsible for reporting in writing on audit findings. Upon completion of the audit review a preliminary report will be prepared and reviewed with the audited department in an exit conference. The purpose of this review will be to resolve any questions of fact and to assure clarity of interpretation.
- E. Internal Audit Report Distribution.
 - 1. Preliminary Report. Following the preliminary audit review with the audited department, the Director of Internal Audit will forward a copy of the preliminary report along with a letter confirming the review with the audited department to the System Internal Auditor and the President. The letter confirming the review will indicate the attendance at the exit conference and will detail all changes to be incorporated in the final report. No further distribution of the preliminary report will be made.
 - 2. Final Report. At the earliest possible date, a final audit report for each audited function will be prepared. A copy of the final report will be distributed to the head of the audited department, his or her supervisors, and departments affected by the recommendations. On the basis of the final audit report, each Director of Internal Audit will request a response to the audit report from the appropriate Vice-President or Director and will include in the request a proposed date for completion. Each Director of Internal Audit will provide a copy of his or her response request to the -

System Internal Auditor and the President. Notice of any alterations in the proposed date for response will be given to the System Internal Auditor and the President. Upon receipt of the response, the Director of Internal Audit will forward a copy of the final report and a copy of the response to the Chancellor, the appropriate President, and the System Internal Auditor. Each Director of Internal Audit will comment as to the adequacy of the response and will indicate an appropriate period of time for follow-up on the response. The follow-up will be to determine if the necessary action as indicated by the response has been taken on the audit recommendations. Each Director of Internal Audit will report in writing the results of these follow-up activities to the Chancellor, the appropriate President, and the System Internal Auditor.

- F. Quarterly Audit Progress Reports. Each Director of Internal Audit will prepare a quarterly report reflecting the progress made toward accomplishment of each University's portion of the System Internal Audit Plan. The report shall include a summary for each internal audit report and the affected units' responses; in addition, it shall include data on final audit reports for which there has been no response. Copies of the quarterly report will be transmitted to the Chancellor, the Presidents, and the System Internal Auditor. The Chancellor will transmit these to members of the Finance Committee.
- G. Distribution of Contract Audits and Audits by Other Agencies. The President of each University will be responsible for forwarding a copy of all audit reports resulting from contracted audits by other agencies to the Chancellor.
- H. Finance Committee involvement. Finance Committee involvement in the internal audit function is specified in III Bylaws 3.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott said that in view of the adoption of the Internal Audit Function item, he would like to present a Current and Pending Matter to appoint the System Internal Auditor that had been created by this action. He moved that the Board consider the Current and Pending Matter. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following Current and Pending Matter was presented:

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - OFFICE OF THE CHANCELLOR

I. The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor.

A. Continuing Appointment

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Jack E. Simmons	System Internal Auditor*	Office of the Chancellor	4/1/82	\$3419/month \$41,028/FY

*Also serves as Director of Internal Audit, SIUC.

Mr. Elliott moved approval of Jack E. Simmons as System Internal Auditor with the terms as set forth in the above Current and Pending Matter. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair introduced Mr. Jack E. Simmons to the audience.

The following matter was presented:

TUITION RATE INCREASES FOR FISCAL YEAR 1983
AMENDMENT TO 4 POLICIES OF THE BOARD B AND C

Summary

This matter proposes tuition rate increases for Fiscal Year 1983 for The Southern Illinois University System institutions as specified in Table 1, attached.

Rationale for Adoption

The Illinois Board of Higher Education, at its January 5, 1982 meeting, approved higher education operating budget recommendations for Fiscal Year 1983. The recommendations for public universities provide for an increase of \$69.5 million, of which about \$20.3 million is to be provided through tuition increases.

In accord with its established policies, the IBHE has formally recommended a 10 percent increase in tuition for FY-83. In making its actual budget recommendations, however, the IBHE included dollars to be generated by tuition increases in excess of that 10 percent level which have been enacted by the Board of Governors, the Board of Regents, and the Board of Trustees of the University of Illinois. On the basis of parallel treatment and the necessity faced by SIU of anticipating the least damaging possibilities for the future, at the Chancellor's request the IBHE also included such additional dollars for the SIU System calling for SIU tuition increases of approximately 15 percent for undergraduate and graduate students, 25 percent for students in the School of Dental Medicine, 33 percent for students in the School of Medicine, and 37 percent for students in the School of Law. Basically, this tuition level possibility was reviewed by the Chancellor in his comments on Tuition to this Board at its December meeting, and notice of the proposed tuition rate increases for Fiscal Year 1983 was presented to this Board at its meeting on February 11, 1982.

The fiscal context for the FY-83 budget being recommended by the IBHE leaves no really desirable alternative to the tuition increases included in that budget. If tuition is reduced from the recommended level the universities budget will decrease, conversely if it increases by a larger amount the adverse effect on students is proportionately increased. The IBHE recommended budget already requires many "self-help" measures on the part of universities. Specifically, the IBHE budgeting practices aimed at adjusting to the ailing economy and to the scarcity of state resources include such measures as the Productivity Improvements in Personnel Services (PIPS) adjustment, the negative-cost adjustments, the funding of salary increase on only 90 percent of the base, an inflation increase for increased costs of only 6 percent, and utility increases which fall far short of clearly predictable known needs. All of these devices are part of a legitimate effort by the IBHE to distribute funds equitably and fairly, and they are necessary because of diminished state resources for use by higher education institutions. These measures mean that higher education in general, and The Southern Illinois University System in particular, is in desperate need of additional resources merely to maintain an acceptable level of falling behind. When these considerations are combined with the unexpected behavior of enrollment patterns in the last two years, the problems do indeed become acute.

Needed are funds to support development in the economic health of the state; programs like engineering, computer training, agriculture, business are positive contributions to the area for which funding must be supplied. Equipment is a vital support and teaching factor in these and other programs and it must be up-dated, renewed, or acquired to keep pace with the striking technological developments of our time. Salaries are vital and must keep pace as closely as possible with inflation and competitive pressures. Utility funding from the state is acknowledgedly insufficient to meet the known need.

The consequences of making no tuition increase at all are straightforward and plain: such action would constitute a violation of a policy formulated by a state agency which is supposed to guide higher education budget making. In appropriation action the Legislature would seriously question such a posture. In addition, the immediate practical effect of no tuition increase would be the loss of \$3.8 million in budgeted funding. A loss of funds of this magnitude is equivalent to all of the increases recommended for SIU by the IBHE for inflation costs and utility increases, plus another million dollars. It is the equivalent of all SIU new program and other money, plus the increases for inflation costs. It is the equivalent of 3.6 percent in salary increases for the entire University System.

Specifically, however, the alternatives to tuition increases are quite limited. In the first place, there is no perfect solution: the dollars to be generated by any tuition increase will not provide a complete answer to the problem of scarce resources unless the increase were impossibly high (or perhaps not even then). In the second place, the increase level already adopted by the three other senior systems provides a significantly helpful level of additional resources and has the added political advantage of conforming to a statewide practice in increases and thus of not drawing special attention to an exception to the pattern of the majority of the systems. Its disadvantage, of course, is the additional cost to be met by the student; that disadvantage

is an unhappy and difficult problem which marks any tuition increase in a time when some increase is absolutely necessary.

These considerations lead to the conclusion that the welfare of the System and the Universities which make up the System will best be served by a tuition increase level which supplies desperately needed resources against an inevitably dwindling support from the state and does so in a manner which conforms to the practices marking similar institutions. Only by this means can The Southern Illinois University System derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Considerations Against Adoption

The SIU Board has over the past several years been the leading advocate in Illinois for low tuition, and it can share in much of the credit for keeping tuition rates low. Access to higher education, long a major goal of the state, surely is increasingly limited by repeated tuition increases. The IBHE proposal to make available to the ISSC additional funds to offset the impact of proposed tuition increases will not benefit all of our students. Another major reason against adoption is the recognition that other cost increases are already being absorbed by students; room and board rates, fees, book costs, and supplies costs have all increased over the last several years.

Constituency Involvement

Although constituency groups have not been systematically asked for their recommendations, the Board's procedure of receiving a tuition or fee increase for notice one month and action in subsequent months has presented an opportunity for constituency review of this matter. Constituency representatives may wish to make comments at the Board meeting.

Resolution:

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That tuition is increased to the IBHE budget level shown in Table 1 of this matter for specified classifications of students and that the appropriate change be reflected in 4 Policies of the Board B-1 and B-9 for SIUC, effective with the collection of tuition for Summer Session, 1982, and 4 Policies of the Board C-1 and C-3 for SIUE, effective with the collection of tuition for the Fall Quarter, 1982; and

BE IT FURTHER RESOLVED, That the Chancellor will direct that appropriate amendments to 4 Policies of the Board B-1, B-9, C-1, and C-3 be incorporated in the Policies of the Board without further action by this Board.

Table 1
Southern Illinois University System
Current and Projected Academic Year Tuition Rates

	FY-82 Tuition Rate	IBHE Budget Level		
		Increase	FY-83 Tuition Rate	Percentage of Increase
Full-Time Resident Students ^(a)				
SIUC				
Undergraduate and Graduate	\$ 703.20	\$106.80	\$ 810.00	15.2
Law	703.20	256.80	960.00	36.5
Medicine ^(b)	2,542.50	838.50	3,381.00	33.0
SIUE				
Undergraduate	696.00	102.00	798.00	14.7
Graduate	747.00	111.00	858.00	14.9
Dental	1,260.00	315.00	1,575.00	25.0
Cost Recovery Program at SIUC				
Full-Time Student	703.20	70.80	774.00	10.1
Extension Tuition at SIUE				
Per Quarter Hour of Credit	12.00	2.00	14.00	16.7

(a) Non-resident students are charged three times the relevant resident rate.

(b) Current total tuition is 9 x \$847.50 or \$7,627.50; proposed tuition will be 9 x \$1,127 or \$10,143 which is a 33% increase. Students will attend for 11 terms and pay their tuition over 9 terms as they do at the University of Illinois under the change to a 4-year curriculum.

Chancellor Shaw commented that he had spoken of the proposed tuition increases last month in the context of the IBHE recommendations of January. This month, he said he must address the tuition matter in the new context of the Governor's proposed budget. He said that the reasons given last month for increasing tuition for Fiscal Year 1983 were still with us and the press for these additional tuition revenues was even more significant in light of the Governor's budget message. He remarked that from several comments made at the last meeting and from comments he had seen and heard at various hearings, he sensed that many persons view the tuition increase as a political problem; that is, if the right people were persuaded, that a tuition increase would not be necessary. He said that in his opinion the tuition increase was neither a political problem nor a matter of persuasion; we were dealing with a situation that was a matter of cold, hard, unpleasant economic reality. He said that higher education in Illinois faced an historic first in that the General Revenue committed to higher education during the next year would actually decrease if the Governor's budget was approved.

Chancellor Shaw turned to three of Mr. Irvin's questions from last month. He said that, as he remembered, one of Mr. Irvin's questions was why do we find ourselves in this situation. The Chancellor replied that mentioning the Governor's proposed budget might be enough to answer that question, but another reason would be that there was not enough flexibility within the current internal operating budget to continue offering quality teaching, research, and service programs without more resources than the state could provide. He said that last month he had described for the Board some of the internal reallocations that would have to be made in order to meet the IBHE recommendations; that the Governor's budget would likely force even greater internal reallocation, and there was not enough flexibility to offset the additional \$3.8 million that loss of this tuition increase would represent. He said that a second reason had to do with

the willingness of taxpayers to support various state programs, including higher education, because state revenue was decreasing. He pointed out that while the polls suggested that the public was favorably inclined toward higher education, taxpayers had not indicated a willingness to increase their tax burden for this or any other state spending purposes. He commented that our state could expect to continue losing General Revenue funds because of several tax changes which were initiated in the late 1970's. He remarked that the Governor had spoken publicly of possible increases in tax on liquor and insurance premiums, but that neither of these proposals had generated much enthusiasm. He said that we must continue to convince our various publics that higher education was important to the long-run best interests of our state and nation. He said that the citizenry and its elected officials had not seen fit to impose additional taxes to support higher education or other beneficial programs.

He referred to another question that Mr. Irvin had asked, which was what would be the effect of the proposed cutbacks in student financial aid at the federal level. He commented that he would like to broaden his response to include the effect of cutbacks at the state level as a result of the state funding situation. He said that in the most recent Board Newsletter, an attempt had been made to summarize the likely effects of the federal cutbacks on federal student financial aid, and the prospects were not good. He reported that at the funding level requested by the administration for the next fiscal year, SIU students receiving PELL grants might decrease from 9,000 to about 5,000; student participation in college work-study could decrease by about 200 to around 1,400; 1,500 students would not receive supplemental grants; only a few hundred students would participate in the National Direct Student Loan program; and graduate students would no longer be eligible for the Guaranteed Student Loan program. He said that in addition, tougher standards would be imposed in the Guaranteed

Student Loan program for undergraduate students, and social security benefits received by about 2,000 of our students would be reduced by one-third.

Chancellor Shaw continued that on the state front, the Illinois State Scholarship Commission must deal with the same Governor's budget that we do. He reported that in a proposal approved last Monday, the ISSC had endorsed a budget for FY 1983 that was approximately the same as that for FY 1982. He said that under this budget, the proportion of funds going to public universities in FY 1983 would remain the same as that for FY 1982; however, the private four-year institutions would be receiving a smaller proportion of funding, with the community colleges receiving slightly increased funding. He said that the status quo funding for our students from the ISSC while costs increased would likely impose additional financial hardship on some students.

Chancellor Shaw stated that we could not estimate with any precision the likely effects of these cuts in federal and state financial aid; but most experts speculated that the private sector would be hurt far greater than the public sector. He commented that several had claimed that students may change their choice of school, based on economic considerations, but that students would continue to attend. He reported that a recent study conducted by the ISSC and the IBHE indicated that "over the past few years, parents have, on the average, provided about 40 percent of what the needs analysis indicate they could provide. If enrollments are to be maintained and students are to avoid excessive borrowing, parents are going to have to make a greater contribution to help meet the rapidly rising costs." He said that he mentioned this, not to accuse parents of shirking their responsibility, but instead to indicate that we had no way of knowing whether some of the decreases in financial aid can or will be met by increased parental contributions to their sons' and daughters' higher education.

Chancellor Shaw said that given the likely reductions in federal and state student financial aid, we needed to do everything we could to communicate to proper authorities the likely effects on higher education and specifically the effects on our students, and we were in the process of doing this through both letter writing and personal contacts. He commented that this process was one area where interested citizens might find that their involvement might have an effect on the level of funding which the Congress and the President must ultimately agree to. He said that he had given testimony before congressional committees that our overall financial aid effort represented a healthy partnership between students, their parents, private enterprise, institutions of higher education, the states, and the federal government, and the central question was whether the federal partner should substantially withdraw from the partnership; this question was even more important given the inability of the other partners to fully absorb the costs of the federal partner withdrawing. He commented that what we did know was that the changes in student financial aid would affect all universities, not just SIU, but we did not know yet with any certainty the scope or magnitude of these efforts.

Chancellor Shaw said the third question posed by Mr. Irvin had to do with the effect of higher tuition on society. He remarked that our nation and our society had benefited by the public's commitment to higher education, particularly since World War II, and that we had seen the opportunity for post-secondary education increase dramatically. He stated that the phenomenal growth of this University was a symbol of that increased opportunity, that providing opportunity to learn and supporting people's desire to take advantage of that opportunity had been major factors in SIU's growth, and a major part of the opportunity provided had been to keep costs low.

Chancellor Shaw stated that to the extent that increased tuition hampered access, he thought that society was the loser. Measuring the effects of tuition increases on access was another question, however, and he said that if one were to look simply at tuition as an indicator of access, it might be assumed that enrollments would increase when tuition was stable or decreasing, and that enrollments would decrease as tuition increased. For example, he said that tuition between FY 1972 and 1977 at SIU was stable, yet enrollments during that period systemwide decreased by nearly 10 percent; tuition had increased in each of the last four fiscal years, however, enrollments during the same period had increased. He commented that access and enrollments were determined by a multitude of factors--quality of programs, the state of the economy, costs, student and parental willingness to finance an education, and admission standards, among others, and he could not fairly determine that portion of the overall formula that was attributable to student costs. He said that in making recommendations regarding tuition increases, one must balance the possible negative consequences on access against the possible negative consequences on institutional quality, which was another factor influencing enrollments. He said that in making these recommendations he had concluded that the risks of impairing institutional quality by not providing additional resources through tuition were simply too great. He concluded by saying that all of us here were aware of the benefits that higher education would bring, and that we all supported the principle of continued access to post-secondary education by the public we served.

The Chair recognized Mr. Todd Rogers, President, SIU Undergraduate Student Organization, who said that he was impressed by Chancellor Shaw's speech, but he still thought that it was a political question in part because in these economic hard times priorities had to be set and the first priority did not

seem to be higher education. He pointed out that it really boiled down to the fact that in light of the economic hard times the state was going to give us less money and that the students would have to pay more. He said that if tuition was not increased, it may be a sign to the IBHE that we really did not need more money from the state and that they might in fact give us lower subsidies if we do not say that we need these tuition increases. On the question of quality, he asked at what point do we sacrifice quality for access, and how could that be determined in any meaningful way. Mr. Rogers said that the enrollment figures alone did not determine access because again there was a multitude of factors which go into that formula. He remarked that when young people cannot find a job many do come to school which is one reason why we have increased enrollments in these years. Another factor, he explained, was the increase of non-traditional students. He said that we could not necessarily separate the two issues of tuition and how it affects access and the federal student aid cut and how it affects access, but the financial aid cuts at the federal level would impair access the most. He said that we had not yet seen the full impact of the tuition increases, the difficult economic times, and the federal aid cuts on student enrollments; it would not happen this year but will happen next year and the following year. He said that students do realize that these tuition increases will hurt them and make it harder for them to return to school next year. In keeping with that, he said that the USO organized an "Education for Everyone" campaign. He stated that educational leaders, and especially the Board, needed to realize that educational policy-making in this state could be influenced by strong voices and not just agree with the economic realities of the times but also propose solutions. He stated that the students would like to set up a blue ribbon commission or a task force to examine the effects of tuition increases and decreasing federal aid for students upon the access to higher

education. He said this group should not be out of the USO's Office nor the Chancellor's Office but should be independent. He proposed setting up one institution within the state so that all students who met the requirements to attend an institution of higher learning, regardless of their economic background, would have one place within the state that they could afford a college education, and he suggested that this institution be SIU. He said that if we all worked together and acted rather than reacted we could make sure that educational opportunity and access to higher education was still paramount in the minds of the people of this state and also those powers that be in Springfield.

Mr. Elliott said that they had just heard two excellent statements about the tuition problem. He said that the problem was really extremely complex because it was not only the possibility that people would be squeezed from the privates into the four-year publics, but also that students may be squeezed from the four-year publics to the community colleges and some may be squeezed out of the public institutions to no college at all. He said that this was a national problem as well as a state problem, and he did not believe that SIU could research this problem adequately. He said that it was possible that our enrollment could go up at the expense of other institutions, and if it did, we needed to know why because it may be that it went up for the wrong reasons and from statewide policy. He said that we needed to give some leadership to the state in trying to get some of these things analyzed, and he hoped that Mr. Norwood as the Board's representative to the Illinois Board of Higher Education and Chancellor Shaw working with the System Heads would try to see what the Illinois Board of Higher Education might do about analyzing these facts on a statewide level so that we could find out what the impact of increasing tuition and all of these other decreases in state and federal funding were doing to the institutions; such data would not only influence what we would do next year but what would be done by the Legislature,

the Governor, the Bureau of the Budget, the Congress, and the President. Mr. Elliott stated that we should look at these problems as an opportunity to do some things better than we have done in the past. He said that he hated to think that in the United States of America that qualified students who want an education would not be able to get it. He stated that the opportunity was there to try to do a better job with our state and federal money. From an institutional standpoint, he said that the Chancellor and the Presidents and their staffs and faculty groups had a real challenge to maintain the quality of the University. He said that the quality had to be maintained or we did not deserve to have students here and students would not come here. He commented that he hoped that the Chairman and the Chancellor had heard his plea to take this matter to the Illinois Board of Higher Education and to the other institutions so that we could take a look at this matter from the public need in the state and that we could try to do a job that we would be proud of for our institution and that we would continue to be responsible and receptive to the needs of our students.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who reported that Mr. Irvin and she had talked with seniors at three different high schools in Southern Illinois, and that many of the students were hopeful to attend SIU in the future. She told of their concerns. She said that the proposed federal cutbacks in student aid and the proposed tuition increases were not separate issues. She said that her constituents felt that the Board by approving these increases today would be discarding SIU's great tradition of access, and that this issue would not be dropped by students after the meeting adjourned today. She said that SIU students believed that the people of Illinois were willing to pay for access; that the Illinois General Assembly would be receptive to the students' position, and that the students would take this matter to the floor of the State House.

Mr. Calvin made the following statement:

First of all, I would like to say that I totally agree with everything that has been said so far, and no one has said anything that I think anyone doesn't already know. Mr. Rogers' and Ms. Brown's points were real good. I especially liked some of the information that Mr. Elliott brought up. I spent many hours in reviewing the proposed tuition rate increase that is being considered now, and as a Student Trustee, I kind of found myself in a real unique position. I have a responsibility of representing the students of the University, and at the same time of making decisions that will maintain the quality of education and the stability of the SIU System as a whole, and that is a pretty big job.

In making a decision, I have reviewed both the pros and the cons of the increase. What would the results be of no increase at all? It would be reduced funding for operations by almost \$4 million. It is a violation of the present IBHE policies, and it would probably result in a decrease in future state funding levels based on the FY-83 budget level which would require some external funding from somewhere. What will result in a 15 percent increase? Inflationary factors would be met, and portions of the base budget reductions would be made up. In either case, though, it is unknown at this time what the impact would be on enrollment. This is probably the most difficult decision I have had to make during my college career, and after much deliberation and based on the financial condition of the state, specifically the tax situation and the problems that the University is going to be facing financially in the near future, I have made the decision that the best way that we can help ourselves as students is by supporting the administration's proposal at this time. I know it is probably unpopular, but this decision is one that has been very hard to make.

I think that we should work together as a University and not just as independent constituency groups. After all, we all have the same common goal, and as educated people I feel that we must be realistic when we look at this. I do not see any other alternatives. Contrary to what some may say, the administrators I have worked with, and especially the Board members, they are greatly concerned with students and their welfare. I really find it a shame to read some things I read sometimes in the media because I have learned differently. I dislike tuition increases as much as anyone else, but I want the University to be here so that others in the area can at least have some choice. After all, other schools around here are not really any cheaper.

I would like to make a couple of recommendations though that should seriously be considered. As students, the time to worry about next year's tuition is right now. That is the problem that I face. You should look at it right at this point, right now. Don't wait another two months. It will be too late then, and as a University, I believe we should begin looking at ways to trim the budget. Let us have everyone share the burden of the increased costs. We should look at the distribution of our scarce resources.

I would like to make a specific recommendation that is very similar to the one that Mr. Elliott has made to you, Chancellor Shaw. I believe that an independent, external study should be conducted to assess the impact on enrollment that tuition increases, federal aid cuts, and all the other factors that have been brought up. What impact will they have? Because the only way we are going to be able to make these decisions intelligently is to have the information, and I cannot base an argument one way or the other on enrollment. In this way, we will have more information to make the best decisions in the future.

The Chair recognized Mr. John Mosser, President, SIUE Student Senate, who complimented the student leaders at SIUC for their outstanding efforts in the "Education for Everyone" campaign. He said that his position as a constituency head was extremely difficult. On one hand, he was obligated to let the Board know how this tuition increase would hurt the students on our campus, and on the other hand, he said that the financial position of this institution would still be in doubt even if it received 100 percent benefit of this tuition increase. He stated that many items, such as utility increases, salary increases, general price adjustments, and monies for the opening of the new gym appeared now to be somewhat uncertain, and that we were facing a potential crisis. For these reasons, he said that as spokesman for the students, he supported this tuition increase. He said that he hoped that the Board would view the students' support of the increase in tuition as the mark of a beginning of an era of cooperation that would be among all levels of the University, the Board, the Chancellor's Office, the administrations, and the members of each constituency groups on all of the various campuses. He said that if we were able to work together as a unit to face what appeared to be ahead that we would be able to come out on top.

The Chair recognized Mr. Charles McCaughan, citizen, State of Illinois, who said that as a representative of the Illinois taxpayers and students of Southern Illinois University, he requested that the proposed tuition increase be denied at this time. He said that this request was not made to cause problems with the University but was based on inequities in financial control

of appropriated monies. He said that the money that comes from the state goes into administrative salaries and it does not go into new programs and it all goes into the instructional costs that raises tuition. He said that he did not have any solution to any of the University's problems but that the Board should start by making a decision to see if a tuition increase was actually necessary at this time. He said that he had read an audit report on SIU practices and he made several references to that report. He said that the first place to look was in the administration; find out where all of the inequities were; get administrators that would lead instead of push; and make sure that the money was doing what it was supposed to be doing. He concluded by saying that he would be ashamed to come before the Board to ask for a tuition increase with an audit report such as the one he referred to in the beginning.

Mr. Irvin said he appreciated the response from Chancellor Shaw, but he disagreed with the statement that the problem we faced was not a political problem. He stated that it disturbed him when education, even though it has been stated that it was a number one priority, has been cut back as a budgetary tactic and told that if they helped increase the liquor and insurance taxes they will get their money back. He said that we needed to build a coalition of support in higher education that included students, faculty, administrators, Civil Service, parents, and taxpayers. He said that one thing that could be implemented immediately would be not to have spring break during the week of the primaries in the future and for people to stay at home and participate in democracy. He said that a cap control over salaries should be investigated; we need to economize and to cut down as much as possible where we could save dollars. He agreed that a study should be conducted but we also need it to be accomplished as fast as possible. He said he would encourage the research to include all elements of the University from the very beginning, not to bias

the questions, but to give it more credibility. He told about his experiences of visiting three high schools in Southern Illinois and the reaction of students who will not be able to afford to go to college. He said that he could not vote for the tuition increases and that he would continue to fight for access to a higher education.

The Chair recognized Mr. Maurice Kilpatrick, SIUE Student Senator, who said that he did not support any tuition increase, and he felt that a dangerous trend was occurring in this nation. He said that President Reagan ran on a platform to cut out waste, and then one of the programs he cut was in student support. He asked if we were going to look harder to try to cut out waste or were we going to cut out students. He pointed out that a whole layer of students, a good part of the lower middle class and lower class students, would be eliminated if this tuition increase was passed. He concluded by saying that the figures on the surface supported a tuition increase but we should look below the surface and look for waste to see if a tuition increase was really necessary.

President Lazerson commended President Mosser and Trustee Calvin for their considered statements. He pointed out one aspect of the situation that the Chancellor had alluded to earlier in his remarks had to do with the issue of providing appropriate resources within the state to support higher education, and one way that the System was addressing that problem was to promote as much as possible the whole issue of economic development with the region that we serve. He said that if resources were made available through that vehicle, there would be additional resources for higher education.

President Somit said that there had been a great deal of concern about access, and he thought that the point should be made that we were rapidly approaching the level of funding where if something was not done we might

seriously have to consider limiting enrollment, and limiting enrollment was an unfortunate way of looking at limiting access with the net effect just as unpleasant in terms of those who had been denied an opportunity. He said that given the circumstances, we really had no alternative at this time but to request this tuition increase.

The question was called on approval of tuition rate increases for Fiscal Year 1983. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin; nay, Stan Irvin. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair said that the suggestion made by Mr. Elliott was a good one, and when he attended the IBHE meeting on April 6, he planned to ask the board through the staff to sponsor a study which would determine the effects of increased tuition on enrollments and to analyze those effects in light of the available federal and state student financial aid. He said that we needed some kind of scientific facts about the overall access to post-secondary education: community colleges, public senior institutions, private colleges and universities, or no higher education at all.

The following matter was presented:

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT
OF PUBLIC UNIVERSITY PROGRAM REVIEWS (JULY 7, 1981):
ABOLITION OF THE BACHELOR OF MUSIC EDUCATION DEGREE,
COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes the abolition of the degree Bachelor of Music Education (B.M.Ed.). The curriculum leading to this degree would continue to be offered as a Bachelor of Science degree program in the College of Education. The Bachelor of Music and the Bachelor of Arts with a major in Music in the College of Communications and Fine Arts would continue in their current form.

Rationale for Adoption

This modification to the current academic program was recommended by an external review team of the National Association of Schools of Music.

Existing degree titles in the Colleges of Communications and Fine Arts and Education adequately provide for student academic needs and therefore it is appropriate and prudent to abolish the Bachelor of Music Education degree.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Colleges of Education and Communications and Fine Arts and has been endorsed by the faculties and Dean of each College and the Director of the School of Music. The Vice-President for Academic Affairs and Research and the President, SIUC, recommend approval.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Music Education degree, College of Education, SIUC, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT
OF PUBLIC UNIVERSITY PROGRAM REVIEWS (JULY 7, 1981):
ABOLITION OF THE BACHELOR OF SCIENCE,
MAJOR IN ENGINEERING BIOPHYSICS,
COLLEGE OF SCIENCE, SIUC

Summary

At its March 12, 1981 meeting, the Board of Trustees approved a resolution authorizing SIUC to report to the staff of the Illinois Board of Higher Education indicating the progress that had been made in restructuring the master's-level program in Engineering Biophysics and the plans for that program and the bachelor's-level program in the same field. That report was submitted on March 13, 1981.

The July 7, 1981 IBHE Report of Public University Program Reviews contains the following statements:

The University intends to abolish the B.S. in Engineering Biophysics program and to restructure the M.S. in Engineering Biophysics program. The latter program will be assigned to the College of Engineering and Technology for purposes of administration and budget control.

This matter proposes abolition of the undergraduate degree program. Information or action on the master's program will be presented to the Board at a later time.

Rationale for Adoption

The decision to abolish the undergraduate program resulted from recommendations in the report by the program review teams. These recommendations were based on 1) historically low enrollment in the program, 2) the absence of a job market for graduates from the program, and 3) lack of faculty interest in the program. Finally, abolition of the undergraduate program will have no effect on the restructured graduate program, which will be proposed at a later date.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed resolution has been endorsed by a committee of deans representing the affected collegiate units and is recommended for approval by the Vice-President for Academic Affairs and Research and the President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree program, major in Engineering Biophysics, College of Science, SIUC, be and is hereby abolished, in accord with institutional priorities; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT
OF PUBLIC UNIVERSITY PROGRAM REVIEWS (JULY 7, 1981):
ABOLITION OF THE MASTER OF ARTS, MAJOR IN THEATER,
COLLEGE OF COMMUNICATIONS AND FINE ARTS, SIUC

Summary

This matter proposes the abolition of the M.A. degree program, major in Theater, Department of Theater, College of Communications and Fine Arts, SIUC.

Rationale for Adoption

The program review conducted during the 1978-79 academic year indicated that changing institutional priorities and declining enrollments in the M.A. degree program with a major in Theater make appropriate the abolition of this degree program. Enrollment has been curtailed since the Fall Semester of 1979 and all currently enrolled students are scheduled to complete the program by the end of Spring Semester, 1982. Offering of the Master of Fine Arts with a major in Theater will not be affected by this action.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal, in response to program review recommendations, was initiated by the faculty of the Department of Theater, College of Communications and Fine Arts, and has been endorsed by the Dean of the College of Communications and Fine Arts and the Dean of the Graduate School. It is recommended for approval by the Vice-President for Academic Affairs and Research and the President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Arts degree program, major in Theater, Department of Theater, College of Communications and Fine Arts, SIUC, be abolished, effective May 15, 1982; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT OF PUBLIC UNIVERSITY PROGRAM REVIEWS (JULY 7, 1981): DIVISION OF HUMAN DEVELOPMENT, COLLEGE OF HUMAN RESOURCES, SIUC

Summary

The Illinois Board of Higher Education Report of Public University Program Reviews (July 7, 1981) contains the following statement:

Although the program review has been completed, the recommendations have not yet been finalized and implemented because of leadership changes in the College of Human Resources and the Division of Human Development, within which these programs are administered. In light of these circumstances, the concerns raised by the program review still need to be addressed. These concerns relate to revising the curricula and to raising the level and quality of instruction, scholarly productivity, and public service by the faculty.

The Report also requests the governing board to inform the IBHE by April 1, 1982, of how these concerns were being addressed.

This matter sets forth the steps that have been taken and requests the Board to approve the transmission of this information to the IBHE.

Rationale for Adoption

The Dean of the College of Human Resources and the Acting Director and faculty of the Division of Human Development have taken the following steps to address the concerns identified in the original program review:

1. They have developed a document outlining the goals and objectives of the Division for the next five years. Included are plans to improve the undergraduate and graduate curricula of the degree programs of the

Division, a plan for professional development of the faculty, and an assessment of faculty resources and physical facilities for improving the quality of the programs and increasing the research and service productivity within the Division.

2. They have developed an operating paper which sets forth general policies, and a governance structure and procedures have been approved. The operating paper also addresses the standards which the faculty must meet to share in the reward system, including the awarding of tenure and the granting of promotion and of salary increases.
3. The curricula at the undergraduate and graduate levels are currently being reviewed in light of student demand and the needs of various agencies which employ graduates of the program. A staffing pattern which analyzes the percentage assignment of faculty to teaching and research has been completed as part of the curriculum revision.

These steps adequately respond to the concerns identified in the original program review. It is, therefore, appropriate to transmit this information to the IBHE.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Dean of the College, the Acting Dean of the Graduate School, and the Acting Director and faculty within the Division have recommended approving the proposed response. The Vice-President for Academic Affairs and Research and the President, SIUC, recommend approval.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the information contained in this matter be transmitted to the Illinois Board of Higher Education, in accord with its request of July 7, 1981.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT
OF PUBLIC UNIVERSITY PROGRAM REVIEWS (JULY 7, 1981):
MASTER OF ARTS AND MASTER OF SCIENCE, MAJOR IN GEOGRAPHY,
SCHOOL OF SOCIAL SCIENCES, SIUC

Summary

On July 8, 1980, the IBHE approved a "Report of Public University Program Reviews Conducted in FY-79." That Report advised the SIU Board of Trustees that the M.A. and M.S. degrees with a major in Geography did not appear to be educationally and economically justified.

After a year of study and review by the administration and appropriate faculty of Southern Illinois University at Edwardsville, the Board of Trustees

on March 12, 1981, passed a resolution stating that the programs would continue to be monitored during 1981-82 and a final proposal for action would be submitted to the Board of Trustees no later than March 1982, and would be, subsequently, presented to the IBHE.

On July 7, 1981, the IBHE approved a report containing a "Follow-up on Programs Reviewed During 1978-79," which stated, with respect to the M.A. and M.S. in Geography, SIUE:

Over the past year, enrollments in these programs have increased, the curricula have been revised, and student-faculty contact and advisement have improved. These facts suggest to the University that the programs are justified, although the University will continue to monitor the situation for another year before submitting its final report.

After another year of monitoring these programs and examining and analyzing the progress made by the Department and the Graduate School with respect to them, University officers are convinced of the continuing need for them. This matter, therefore, conveys to the Illinois Board of Higher Education the intention of the Board of Trustees of Southern Illinois University to maintain the M.A. and M.S., major in Geography, SIUE.

Rationale for Adoption

The Graduate School, SIUE, has considered enrollments, graduates, off-campus offerings, scheduling and curriculum, and faculty scholarly and public service activities and on the basis of the appended report has recommended retention of the programs. Since steps began in 1980 to evaluate and monitor the enrollment and completion rate of graduate majors in Geography, there has been an increase in the number of graduates and enrollment has been stable. Curriculum revisions have been made appropriate to degree goals of both full-time and part-time students. Advisement and contact between faculty and students in the programs have significantly increased. During 1982, it is expected that there will be even further increases in enrollment and completion based on the revisions and efforts of the Department. One activity being initiated is the provision of a limited number of off-campus course offerings for employees of the Defense Mapping Agency/Aerospace Center (DMAAC) in St. Louis which employs approximately 3,600 persons, most of whom are working in cartography or related areas. This should be a strong inducement for persons to enter the SIUE graduate programs and should make it easier for current graduate students who work at DMAAC to finish their degree. In addition to the enrollment stabilization and opportunities for improved recruitment, this activity offers faculty an opportunity for professional growth, thereby strengthening the programs and service to its students.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Graduate School, responsible for the initial review in 1980, has continued to monitor the graduate programs in Geography. It recommends that

the degrees be retained at SIUE. This recommendation is concurred in by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Arts and Master of Science programs, major in Geography, School of Social Sciences, SIUE, meet the needs of their students in an academically and economically sound fashion; and

BE IT FURTHER RESOLVED, That the Board of Trustees of Southern Illinois University wishes to retain these programs at SIUE and to convey that decision, together with the appended report, to the Illinois Board of Higher Education.

REPORT TO THE BOARD OF TRUSTEES, SOUTHERN ILLINOIS UNIVERSITY, ON THE MASTER OF ARTS AND THE MASTER OF SCIENCE DEGREES, MAJOR IN GEOGRAPHY, SIUE

Enrollment in the graduate programs in Geography, while not large, has been stable. Official enrollment figures for fall 1980 were 15, and for fall 1981 are 13. In addition to the thirteen enrolled, three students have completed all course requirements and are working with their committees to prepare their final research paper or thesis.

A total of seven students completed the graduate program during the 1981 calendar year: in Spring Quarter, 1981, four persons graduated; one student finished during the Summer; and two finished during the Fall Quarter. This higher rate of completion, responsive to the concerns of the IBHE staff, reflects in particular three specific actions taken by the Department. One was to provide a flexible advisement schedule for working students; a second was to increase the frequency of conferences with students and to place greater emphasis on this contact as a mechanism to encourage degree completion; a third was to clarify to students the nature of the expected major research paper. Student concerns about this element of the curriculum had been identified as significant in program attrition.

Four more students are expected to complete the program during the Winter Quarter, 1982. These are persons who entered the program in the fall of 1980.

Off-campus enrollment in graduate degree-oriented courses has been initiated by the Department. The Defense Mapping Agency/Aerospace Center (DMAAC) is a primary market for Geography instruction. DMAAC employs about 3,600 persons, most of whom are working in cartography or related areas. A sizeable portion of SIUE's Geography majors have been and continue to be employed there. DMAAC continues to recruit and expects to hire about 80 professionals during the next few months.

The agency pays the expenses of those employees who pursue their education in approved programs and who earn advanced degrees. The Geography program and the Employment and Career Development Office at DMAAC have reached agreement whereby a limited number of departmental graduate-level courses will be taught for graduate credit at the DMAAC site for employees who wish to

pursue a master's degree. Five courses have been identified as particularly appropriate. The opportunity to earn up to 20 of the 48 required hours for a master's degree is expected to act as a strong inducement for persons to complete the program at SIUE. The first course is being offered during the Winter Quarter, 1982. The maximum number of students who could be accommodated are enrolled in this cost recovery activity.

The catalog description for the Geography degree has been modified, clarifying the requirements for the nonthesis track, which requires two research papers. The new description states that the research papers may result from work begun in seminars or courses or on an internship.

Two new courses are being considered to strengthen the cartography portion of the graduate program. Photogrammetry, a highly technical area involving "ground truth" aerial imagery, is in great demand by practicing cartographers. Map Production, the other field under consideration, focuses on the steps and processes involved in that activity.

The Office of Area Development, a public service unit of the University, has long been an important support facility for the graduate programs and over the past year this support has increased. Many of the activities of this unit involve applied geography, and it has been a valuable resource and training facility for graduate and undergraduate students in Geography. Many of the graduate assistants in Geography work in this unit, and as a result of their experience and the responsibilities given them there, they are attractive candidates for appropriate professional positions upon graduation.

Graduate level seminars and courses have traditionally been taught at night to accommodate part-time students. In both the Winter and Spring 1982 Quarters, an additional course will be offered for this student clientele.

The favorable results of the activities of the Geography faculty have been sustained over a two-year period and new initiatives promise further strengthening of the programs. As a result, it is the recommendation of the administration of Southern Illinois University at Edwardsville that the programs be judged educationally and economically justifiable and be retained.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT
OF PUBLIC UNIVERSITY PROGRAM REVIEWS (JULY 7, 1981):
MASTER OF ARTS, MAJOR IN PHILOSOPHY,
SCHOOL OF HUMANITIES, SIUE

Summary

On July 7, 1981, the Illinois Board of Higher Education approved a Report on Public University Program Reviews. That Report indicated that the Master of Arts degree, major in Philosophy, School of Humanities, SIUE, should receive additional examination in 1981-82 and that a report of that review should be transmitted to the IBHE by April 1, 1982.

The IBHE report was based on the following analysis:

Over the past five years, the M.A. in Philosophy has had an average of eight majors and fewer than three graduates per year.

Moreover, between FY 1978 and FY 1980, course enrollment at the 500-level has gone from 181 to 92, a decrease of almost fifty percent, while at the same time the course enrollment at the 400-level has declined forty percent. These facts would suggest that besides the decrease in program majors, the support function of the master's program is declining.

In FY 1980, the cost of the program was \$221.49 per credit hour, which makes it the fourth most expensive program at the University. The more expensive programs are in engineering and the physical sciences, which are consistently more expensive than humanities programs. The costs of the four other graduate-I level philosophy programs offered by Illinois public universities range from \$114.69 to \$145.84 with an average of \$130.50 per credit hour. While there still may be a need to offer advanced service courses in philosophy, it appears that the decrease in credit hours and increase in costs per credit hour would suggest that the degree program may not be economically justified.

At the time the report to the IBHE was approved, considerable development and discussion had occurred regarding a new graduate specialization in Philosophy. This specialization, Women's Studies, had been approved by the School of Humanities and was undergoing review by the Graduate Council. The specialization was approved in late July, making any substantial publication of its availability impossible for fall 1981 applicants. The specialization is an unusual one and is expected to attract students interested in this non-traditional area. As Philosophy majors, they would also take the courses which are offered for that degree.

In addition, efforts are underway to redirect the curriculum so as to make available to other graduate majors courses applicable to their field. Among those under development are a course in Philosophy for Children (a growing interest among the common schools and an area of public service activity in the department.)

Costs, while above state averages, declined between FY-80 and FY-81, and enrollments grew from eight in the fall of 1979 to nine in 1980 and ten in 1981. Inquiries and preliminary commitment of students are higher now than they have been for several years.

That the program is of high quality has never been questioned. The institution recognizes the importance of enrollment, majors, and costs, however, and as a result intends to focus on these aspects of graduate Philosophy, to assess progress in one and two years, and to make a recommendation regarding retention of the program at the end of the second year.

The Vice-President and Provost, the Dean of the Graduate School, the Dean of the School of Humanities, and the Chairman of the Department of Philosophy have developed a set of indicators which will guide the reassessment. They have agreed that the number of majors will exceed ten in each of the years, that graduations will be appropriate to the number of majors and the nature of the educational program of the students, that credit hours will at least equal

those of the past year, and that specific activities will be undertaken regarding the expansion of placement opportunities, the improvement of recruitment practices (including an extension of the student market area), and curricular modification intended to increase the applicability of graduate Philosophy courses to students in other disciplines. Successful completion of these activities should result in lowered costs and improved enrollments.

Attention will be paid to the maintenance of a quality curriculum, and a report, including a recommendation regarding program retention, will be made to the Board of Trustees at its March 1984 meeting.

Rationale for Adoption

Efforts are underway to improve enrollments and reduce costs of graduate education in Philosophy. The curricular revision and the recruitment projects are designed to focus on new areas of interest such as Women's Studies and the teaching of philosophy to children. Costs have declined over the past year.

The approval of the new specialization in Women's Studies occurred too late for it to have any substantial impact on fall recruitment activities. Recognition of the value of such a program, and of new areas of philosophy support for other majors, takes some time. An opportunity for these developmental activities to be tested should be given.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Graduate School, responsible for the initial program review, also undertook the reevaluation of the program over the past year. On the basis of the appended report, the Dean of the Graduate School recommended program continuation. The Vice-President and Provost and the President, SIUE, recommend approval of the resolution.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Edwardsville reexamine the Master of Arts degree, major in Philosophy, School of Humanities, during 1982-83 and 1983-84; and

BE IT FURTHER RESOLVED, That Southern Illinois University at Edwardsville submit to this Board a report of that evaluation and a recommendation regarding program retention at the Board's meeting in March, 1984; and

BE IT FURTHER RESOLVED, That the Board of Trustees of Southern Illinois University convey this decision, together with the appended report, to the Illinois Board of Higher Education.

REPORT TO THE BOARD OF TRUSTEES, SOUTHERN ILLINOIS UNIVERSITY,
ON THE MASTER OF ARTS DEGREE, MAJOR IN PHILOSOPHY, SIUE

On July 7, 1981, the Illinois Board of Higher Education received a staff report on public university program reviews. Among the programs which the IBHE indicated should be given additional examination in 1981-82 was the Master of Arts degree with a major in Philosophy. The IBHE concerns were the comparative cost of the program and the decline in enrollments.

In late July, 1981, the initiation of a graduate specialization in Women's Studies was approved. This specialization had been long in planning and was under review in the School and the Graduate Council considerably before the IBHE expressed its concern. The timing of the approval did not permit the program to be publicized prior to the beginning of the Fall Quarter, 1981. The Women's Studies courses are attracting substantial interest and five of the graduate majors enrolled in fall 1981 have declared that specialization. Two faculty members are nationally renowned in the field and their reputation and the character and the quality of this program component are expected to attract additional students.

In the fall of 1979 (the year in which the initial review was conducted), there were eight majors in the graduate Philosophy program. In the fall of 1980, there were nine and this year there are ten. Though there were no graduates in the spring, four students will have completed the degree program by the end of Winter Quarter, 1982.

The number of graduate credit hours increased from 234 in FY-80 to 367 in FY-81. The rate of growth is substantial, though the numbers are not large.

Given the relatively small figures, overall program cost comparisons and their interpretation must be made with caution. Small changes have a major impact on averages. On the other hand, cost differentials, when multiplied by the numbers involved, result in only modest total dollars. Also because state program unit costs are not yet available for FY-81, conclusions must be tentative.

	FY-80		FY-81	
	SIUE	State	SIUE	State
Program Unit Cost per Semester Hour- ¹ Departmental Level	211.49	130.50	158.11	NA
Discipline Unit Cost per Quarter Hour- ² Total School Level	178.75	80.56	136.01	85.70

¹Costs per credit hour of the courses taken by majors in the graduate Philosophy program. Semester hour equivalencies are developed for purposes of statewide comparisons.

²Costs per credit hour of graduate courses taught in Philosophy. Quarter hour figures are displayed here for both SIUE and the statewide average.

Costs in the program declined by 25 percent when, at the discipline level, they were increasing in the state. Interest by majors in the new specialization, coupled with increased enrollment in graduate Philosophy courses by non-majors as well, suggest a continuation of the reduced per-credit costs.

At no time was the quality of the program or of its faculty in question. The University believes that the School of Humanities and the Department of Philosophy are taking appropriate steps to further develop the graduate program.

A number of activities involving relationships with other departments have begun and will be expanded, and recruitment specifically related to the Women's Studies program will be undertaken. Curricular modification relevant to the growing interest, locally and nationally, in the teaching of philosophy to children is also underway.

An opportunity to assess the impact of these activities should be given. Southern Illinois University at Edwardsville therefore wishes to retain the program while continuing to review its activities, costs, and enrollment. A report of the evaluation, and a recommendation regarding program continuation, will be made to the Southern Illinois University Board of Trustees at its March 1984 meeting.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT
OF PUBLIC UNIVERSITY PROGRAM REVIEWS (JULY 7, 1981):
DOCTOR OF EDUCATION, MAJOR IN THE INSTRUCTIONAL PROCESS,
SCHOOL OF EDUCATION, SIUE

Summary

On July 7, 1981, the IBHE approved a "Report of Public University Program Reviews." That Report, based on the following analysis, requested that the governing board review and identify the future directions of the doctoral program in the Instructional Process during 1981-82 and inform the Illinois Board of Higher Education no later than April 1, 1982, of the resulting action:

The program has a low retention rate: thirty-four percent of those who were admitted to the program have either resigned or become inactive. The program also has a low graduation rate. In the new program request that was filed with the Board of Higher Education in 1974, it was projected that by 1980 the total number of graduates from the program would be forty-one; the actual number of graduates is three. The program also does not seem to be sharply focused: the program spans what are generally recognized as three separate areas of specialization (curriculum development, administration, and educational psychology) and combines these in a research-oriented program specifically designed for in-service students. This emphasis seems unsuitable and inappropriate, given the nature of the clientele to be served. This consideration, coupled with the current low graduation rates, calls into question the long-term viability of the program. Although the program is not expensive relative to doctoral

programs in education offered by other public universities, it is one of the more expensive programs offered by Southern Illinois University at Edwardsville.

This matter presents SIUE's conclusions after a careful review of the program and conveys to the Illinois Board of Higher Education the intention of the Board of Trustees of Southern Illinois University to maintain the Doctor of Education program, SIUE.

Rationale for Adoption

SIUE believes that retention of the Ed.D. is academically and economically sound.

The program is a distinctive one, designed to meet the needs of practitioners. Each practitioner/student completes the common Instructional Process Core and a program of study tailored to his or her areas of interest. The unifying link is the overall objective of developing competence in making applications to educational practice. This educational purpose is no less valid today than it was when the Commission of Scholars recommended its approval on October 12, 1974.

The practitioner/student is generally a part-time student. As of January 1, 1982, seven students have received their degrees. Three more have completed all requirements and an additional three are expected to graduate this year. For the typical practitioner/part-time student, course work generally takes four years. The internship takes another year to complete, and the completion of the dissertation may require an additional two to three years. Of the 124 students admitted to the program since its inception in 1975, ninety are still actively pursuing the degree or have graduated.

Comparisons with the cost of doctoral programs at other institutions suggest that SIUE has not been excessive in its support for this program. Comparisons with other SIUE programs are not meaningful since the University has no other doctoral program.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Graduate School, responsible for the initial review in 1980, again conducted an evaluation of the doctoral program. On the basis of the appended report, the Dean of the Graduate School recommended that this degree program be continued. This recommendation is concurred in by the Vice-President and Provost and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Doctor of Education with a major in the Instructional Process, School of Education, SIUE, is a program which meets the needs of its students in an academically and economically sound fashion; and

BE IT FURTHER RESOLVED, That the Board of Trustees, Southern Illinois University, wishes to retain this program at SIUE and to convey that decision, together with the appended report, to the Illinois Board of Higher Education.

REPORT TO THE BOARD OF TRUSTEES, SOUTHERN ILLINOIS UNIVERSITY, ON THE DOCTOR OF EDUCATION, MAJOR IN THE INSTRUCTIONAL PROCESS, SIUE

At its July 1981 meeting, the Illinois Board of Higher Education accepted a staff report indicating that the Ed.D. in the Instructional Process, SIUE, reviewed in 1979-80, should receive additional examination in 1981-82. As a result, meetings were held with the IBHE staff and system officers and with students, faculty, and administrators in the program.

In its rationale, the Illinois Board of Higher Education staff raised questions about the retention rate of students in the program, about the number of graduates of the program, and about the curricular focus. In its comments, the board staff noted that the program is not expensive relative to doctoral programs in education offered by other public universities, but is one of the more expensive programs in this institution.

Based on the reevaluation of the program, and for reasons enumerated below, the administration of Southern Illinois University at Edwardsville recommends to the Board of Trustees that this program be retained.

Historical Background

A proposal for a Ph.D. in the Instructional Process was approved by the SIU Board of Trustees in November of 1970. At that time, the IBHE staff was engaged in the development of long-range higher education guidelines and the Commission of Scholars was not convened. The doctoral proposal was thus introduced under a new phase of the state plan (Master Plan--Phase III) which became effective in 1972.

Two criteria were emphasized during this period: need and "uniqueness." The program in the Instructional Process was distinctive in terms of its intellectual premise and the range of clientele for whom it was designed. This program was essentially a practitioner program, rather than one designed to prepare professors of education. In 1974, the IBHE agreed to distinguish between academic (Ph.D.) degrees and professional degrees, such as the Ed.D. As a result, the School of Education and the administration of SIUE petitioned the Board of Trustees to redesignate the proposed program as an Ed.D. The Trustees approved that request in February of 1974.

When the IBHE reconstituted the Commission of Scholars in 1974, the SIUE doctoral program was placed on the Commission agenda. After receiving clarification and subsequent to campus visits of Commission members, the Commission recommended approval on October 12, 1974. The Illinois Board of Higher Education ratified that recommendation at its November meeting.

It was the distinctive purposes and curriculum, designed to prepare students in a variety of roles in contemporary education, to which the Commission and the IBHE responded most favorably.

From its inception, the SIUE Doctor of Education program has operated consistently within the original concept. All students complete the common Instructional Process Core, and their additional programs are planned so that they can master appropriate knowledge and skills within their own areas of interest, but with the end of making applications to educational practice.

Enrollment Information

Since its inception in 1975, 124 students have been admitted. Ninety are still actively pursuing the degree or have graduated. Checks with other doctoral programs in education suggest a similar percentage of active students.

As of January 1, 1982, seven students have received their degrees. An additional three have completed all requirements and another three are expected to graduate during this year. Given that the program is designed for the part-time student, this record seems not inappropriate. Course work completion is typically taking four years. The internship takes another year to complete and a dissertation from proposal to completion may add an additional two to three years.

Summary of Students and Applicants

<u>Year Admitted</u>	<u>Fall 1975</u>	<u>Fall 1976</u>	<u>Fall 1977</u>	<u>Fall 1978</u>	<u>Fall 1979</u>	<u>Fall 1980</u>	<u>Fall 1981</u>	<u>Total</u>
Applied	63	53	33	72	38	45	56	360
Admitted	22	16	15	15	16	19	21	124
Dropped	12	6	6	3	3	3	1	34
Active	6	7	9	12	13	16	20	83
(Prior to Candidacy)*	(1)	(2)	(2)	(5)	(7)	(16)	(20)	(53)
(Candidacy)*	(5)	(4)	(5)	(7)	(6)	(0)	(0)	(27)
(All Requirements Complete)*	(0)	(1)	(2)	(0)	(0)	(0)	(0)	(3)
Graduated	4	3	0	0	0	0	0	7

*These tabs give additional information about Active students. Those shown in the (All Requirements Complete) tab will graduate at the next commencement exercises.

Costs

Doctoral programs, by their nature, are more expensive than are other instructional levels. Southern Illinois University at Edwardsville recognizes this fact and budgets the Ed.D. accordingly. That it is not expensive

relative to other doctoral programs in the state is evidence that such support has not been excessive.

Curriculum

The structure of the curriculum has remained essentially the same as that originally proposed and approved. A meeting of students, under the auspices of the Dean of the Graduate School, elicited strong support for the content and the applicability of this curriculum. It is indeed not a traditional single-focus program--it was never intended to be so.

Conclusions

The Ed.D. in the Instructional Process was established to fill the need for practitioner-oriented doctoral training. The minor modifications in curriculum which have taken place since the program began have been undertaken to strengthen that orientation. Retention of the essentially part-time students in the program is not atypical, and graduations are appropriate to the number of students and the nature of the program.

For these reasons Southern Illinois University at Edwardsville requests that the Board of Trustees approve continuation of this program and that it convey that approval to the Illinois Board of Higher Education.

Dr. Wilkins moved that the seven resolutions as presented in this matter be approved since Chancellor Shaw had already explained them. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott commented that he had appreciated the work that had been done in making a response on the Doctor of Education, Major in the Instructional Process, School of Education, SIUE. He said that with Edwardsville being to some extent a commuter institution serving many part-time students, he would like to see us do everything possible to maintain this program.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw said that he had no reports.

The following matter was presented:

INCREASE IN UNIVERSITY CENTER FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-2, C-4, AND C-5]

Summary

This matter proposes a \$3.50 increase in the University Center fee at SIUE, to be effective Summer Quarter, 1982.

Rationale for Adoption

The University Center continues to be affected by increases in salaries and utilities, as well as by other inflationary increases in operating costs. In addition, the University Center will again be affected by the six-year phase-out in tuition revenues previously retained to support it. During FY-83, \$80,780 in retained tuition funds will be eliminated from the Center's operating budget.

A \$3.50 across-the-board increase in the quarterly fee is proposed. This amount provides \$2.39 to recover the loss of tuition retention support and \$1.11 to partially offset salary, utility, and inflationary cost increases.

The FY-83 budget plan for the Center includes a reduction in the operating fund balance to reduce the amount of the fee increase needed. Increased enrollment over original projections and improved revenue generation in the income producing areas will create a larger operating fund balance than predicted for FY-82 by about \$34,000. This amount plus operating funds generated in previous years (\$10,000) will be used to offset projected increased costs not funded by the fee increase (approximately \$44,000).

The projection of fee income for FY-83, including the proposed increase, is \$1,244,181, compared to a projected income of \$1,116,000 for the current fiscal year, an increase of \$128,181. The proposed fee increase accounts for \$118,181 of the increased income. Improvement in fee collections and maintaining enrollment levels account for the remainder.

The income projections including the increase will allow the Center to maintain a strong financial position with an operating fund balance to meet the 120 percent minimum requirement mandated by the bonding agreements.

Considerations Against Adoption

The proposed increase will add to the cost of attendance at SIUE, which could negatively affect enrollment. The University Center Board has recommended that the University attempt to find other sources of financial support for the University Center. While these efforts will be undertaken, University officers have determined that the fee increase is necessary to maintain the financial position of the Center.

Constituency Involvement

The fee increase proposal was initiated by the Director of the University Center. A joint committee of the University Center Board and the

Student Senate has worked with the Director to review the proposal. The Director of Supporting Services and the President, SIUE, recommend adoption of the increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1982, 4 Policies of the Board C-2, C-4, and C-5 be and are hereby amended to read as follows:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	32.00	35.50	39.00
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.45

4. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$32.00	\$35.50	\$39.00
Resident Center Fee	14.00	25.50	36.00

5. Open University Program Fee

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$35.50	\$39.00
Textbook Rental Fee	N/A	7.00	10.00
Program Fee	N/A	19.50	28.00

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE
UNIVERSITY CENTER

OPERATIONAL STATEMENT COMPARISONS
FY-81, FY-82 & FY-83

	ACTUAL FY-81	BUDGET FY-82 REVISED 10/31/81	PROPOSED FY-83
INCOME:			
Sale of Purchased Goods Net	\$1,734,199	\$1,817,144	\$1,906,144
Cost of Purchased Goods	<u>895,348</u>	<u>946,543</u>	<u>1,008,843</u>
Gross Profit Sale of Purchased Goods	\$ 838,851	\$ 870,601	\$ 897,301
Sales of Service	328,129	351,880	376,980
	<u>\$1,166,980</u>	<u>\$1,222,481</u>	<u>\$1,274,281</u>
Univ. Center Fees	987,971	1,116,000	1,126,000 ⁽¹⁾
OPERATIONAL INCOME	<u>\$2,154,951</u>	<u>\$2,338,481</u>	<u>\$2,400,281</u>
EXPENSES:			
Salaries	\$ 851,906	\$ 923,343	\$ 994,352
Student Wages	382,913	401,855	401,855
Total Personal Services	<u>\$1,234,819</u>	<u>\$1,325,198</u>	<u>\$1,396,207</u>
Utilities	399,820	458,000	522,924
Bldg. & Equipment Maintenance	268,057	298,369	316,801
Other Current Expenses	<u>311,185</u>	<u>301,914</u>	<u>326,116</u>
OPERATIONAL EXPENSES	<u>\$2,213,881</u>	<u>\$2,383,481</u>	<u>\$2,562,048</u>
OPERATIONAL NET INCOME (DEFICIT)	\$ (58,930)	\$ (45,000)	\$ (161,767)
OTHER RESOURCES:			
Interest Income	\$ 26,001	\$ 28,354	\$ 30,026
Retained Tuition	<u>328,115</u>	<u>242,340</u>	<u>161,560</u>
TOTAL RESOURCES	\$ 295,186	\$ 225,694	\$ 29,819
DEBT SERVICE - NET	191,643	191,694	192,000
WORKING CAPITAL (DECREASE)			(162,181)
PROPOSED FEE INCREASE			<u>118,181</u>
WORKING CAPITAL (DECREASE)	<u>\$ 103,543</u>	<u>\$ 34,000</u>	<u>\$ (44,000)</u>

(1) Estimated on Current Fee at Projected Enrollment

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE
UNIVERSITY CENTER
Debt Service Coverage Calculation
(Cash Basis)

	Actual FY-81	Budgeted FY-82	W/O Increase Proposed FY-83	Proposed FY-83
REVENUE:				
Operations	\$2,118,030	\$2,174,169	\$2,281,885	\$2,281,885
Interest Income:				
Operational Funds	22,255	28,354	30,026	30,026
Trust Accounts - R&R	6,913	7,000	7,000	7,000
Trust Account - B&I	20,367	20,500	20,500	20,500
Tuition Fees Retained	328,115	242,340	161,560	161,560
University Center Fees	<u>1,013,841</u>	<u>1,116,000</u>	<u>1,126,000</u>	<u>1,244,181</u>
	\$3,509,521	\$3,588,363	\$3,626,971	\$3,745,152
Beginning Cash	<u>153,543</u>	<u>278,922</u>	<u>319,000</u>	<u>319,000</u>
Available Funds	<u>\$3,663,064</u>	<u>\$3,867,285</u>	<u>\$3,945,971</u>	<u>\$4,064,152</u>
EXPENDITURES:				
Operation & Maintenance	\$3,165,218	\$3,330,024	\$3,570,891	\$3,570,891
Deposits Gross - R&R	<u>22,380</u>	<u>19,842</u>	<u>19,842</u>	<u>19,842</u>
Total Expenditures	<u>\$3,187,598</u>	<u>\$3,349,866</u>	<u>\$3,590,733</u>	<u>\$3,590,733</u>
Available for Debt Service	<u>\$ 475,466</u>	<u>\$ 517,419</u>	<u>\$ 355,238</u>	<u>\$ 473,419</u>
Debt Service:				
Interest & Principal	\$ 267,608	\$ 269,483	\$ 269,483	\$ 269,483
Less: Interest Special Account	(60,290)	(60,290)	(60,290)	(60,290)
Federal Grant	<u>(10,774)</u>	<u>(10,774)</u>	<u>(10,774)</u>	<u>(10,774)</u>
Debt Service - Net	<u>\$ 196,544</u>	<u>\$ 198,419</u>	<u>\$ 198,419</u>	<u>\$ 198,419</u>
Debt Service Coverage (120% Required)	242%	261%	179%	239%
Ending Cash	\$ 278,922	\$ 319,000	\$ 156,819	\$ 275,000
Less Unearned Income Collected	(67,379)	(74,117)	(81,899)	(81,899)
Ending Cash Adjusted	<u>\$ 211,543</u>	<u>\$ 244,883</u>	<u>\$ 74,920</u>	<u>\$ 193,101</u>
Suggested Ending Cash Adjusted (1/12 of Operation & Maintenance)	<u>\$ 263,768</u>	<u>\$ 277,502</u>	<u>\$ 297,754</u>	<u>\$ 297,574</u>

1/7/82

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded.

President Lazerson requested Mr. Richard D. Madison, Director, University Center, to come forward to answer questions.

Mr. Calvin said that on January 15, the University Center Board Governing Council had submitted some recommendations to President Lazerson concerning this fee increase. He said that several important points were presented; for example, (1) transfer the management, operations and maintenance of Parking Lot B to the University Center administration; and (2) close the first two floors of the University Center on Sundays. He pointed out that the University Center Board Governing Council was the officially recognized advisory group on the building and its advice should be considered. He reported that a task force was presently reviewing the University Center operations but recommendations would not be available until June. Mr. Calvin understood that a minimum level of 120 percent was required for debt service coverage for an institution to be considered financially stable, and he asked why was the level being proposed at 239 percent, which was \$235,103 more than was required. In his last comment, he said that these fees could be increased at any time if the need arose, but that it was unrealistic to believe that a fee would ever be decreased once it had been increased, and for that reason he opposed this proposal.

The Chair recognized Mr. Madison, who said that Mr. Calvin's points were well taken. He said that of the \$3.50 increase, \$2.39 would simply be a recovery of the lost tuition retention phase-out, and the balance of \$1.11 would not cover the utility cost increases anticipated. He commented that they were attempting to find ways other than to raise fees to support the operation of the University Center. He reported that in the past year, strides had been made in the Food Service operation to improve its fiscal operation. He remarked that

with improved operations and action that might be taken as a result of the task force recommendations that the need for a higher increase in the future might not be necessary. Mr. Madison explained that the unearned income represented the summer fee income that was collected prior to June 30 at which time you simply take a picture of your cash position in your operation. He said that that income was not available for current operations.

Mr. Calvin pointed out that if you removed the unearned income collected, that would amount to \$81,000 and did not explain the extra \$238,000.

The Chair recognized Mr. R. Dean Isbell, Board Treasurer, who said that in any financial operation, there were certain standards that were established. He said that we had certain minimum standards established by our revenue bond indenture which did require on a cash basis that we have 120 percent coverage but that this was a minimum coverage, which was not necessarily a healthy or most desirable level. He commented that with his knowledge and working with the debt service coverage aspects of the bond resolution, he would observe here an operation that had had some very good management, and he believed that the people at the University Center should be complimented.

Mr. Norwood asked what was a good targeted debt coverage figure to have at the University Center since it was different from the SIUC's Student Center.

Mr. Isbell explained that the SIUE University Center had had many problems in the operation over the very recent years, and he had seen within the last two years an almost complete turnaround in the operation under Mr. Madison's direction. He said perhaps they had done too well, but he did support, from the standpoint of the interest of those bondholders that he represented through his position as Treasurer and representing the members of the Board, that this was a very healthy situation.

The Chair recognized Mr. John Mosser, President, SIUE Student Senate, who said that unlike major issues such as tuition, increases in their own fees were something that they at this institution do have control over, and that they were not subject to tremendous outside forces that would dictate how the University Center was to be operated and at what level the students must subsidize its operation. He said that the discussion that had transpired here in regard to the debt service coverage did not answer his questions in any way. He asked that if legally by the bonding requirement we were only required to meet this coverage at a level of 120 percent, why were we meeting it at 239 percent. He thought that with the financial position that our students would be facing that this excessive coverage was certainly out of the question. He reported that the Student Senate was well aware that this issue would be coming up, and a joint committee to meet with members of the University Center Board Governing Council had been formed to come up with several alternatives in the increase, such as, the concept to bring a Faculty Club satellite into the building; financial support from the University for bowling classes; offer the business community an opportunity to become involved with our Center and to possibly make a tax deductible contribution and have some of the various different rooms in the building named after their firms instead of after trees. He said that the students in recent history had given a million dollars to the renovation of the conference center in the building to generate additional outside income, and that SWRF monies had been used to repair the brick towers on the building. He said that the students were aware of the impact of the loss of tuition retention money and inflation, but that sacrifices were going to have to be made. He said that reductions in service and cut back on unnecessary waste would have to take place. He recommended that the Board postpone action on this increase until substantive information in regard to why we need 239 percent coverage for the debt service coverage had been provided.

President Lazerson said he appreciated the comments that had been made by both President Mosser and Mr. Calvin. He wanted to put into evidence four points: (1) the increase being requested would cover only part of the additional costs and that even with the increase the necessity to cut service levels was apparent; (2) with regard to the Governor's-level budget, we must begin to move state appropriations out of auxiliary service areas, and this was going to hasten the process of removing state appropriations that currently existed within the University Center operation; (3) in terms of cutting the levels of service, we must proceed, in justice to our students, in an orderly fashion; and (4) the suggestions that will be presented by the task force in June could have a material impact on levels of service for FY-83. He said that the question of service levels within the building would continue to be implemented and monitored, but that from a management point of view it was extremely important that those steps be taken in an orderly fashion.

Mr. Van Meter said he would reluctantly vote for this increase but with the caveat that the administration pay very close attention to the comments that were intelligently made here today by the students. He said that he was not satisfied with the answer in regard to the debt service question.

Mr. Mosser said that if students presenting an argument to the Board required a logical, rational, fact-based argument as to why fees should not be increased, then he thought that same courtesy should be extended to the students in providing them with logical, rational, fact-based reasons why fees had to be increased. He said that the reason students were being asked to bite the bullet on this increase was because we were faced with a situation where we simply cannot mobilize the staffing of this Center to answer some of the questions in regard to how can we streamline and have a more efficient operation.

The question was called on the motion to increase the University Center Fee, SIUE. After a voice vote, the Chair declared the motion to have passed even though Trustees Calvin and Irvin opposed approval of the motion.

Chancellor Shaw commented that part of the reason why there was a more stimulating discussion on this issue was that this year in an attempt to give the Board members and the constituencies an opportunity to see as much of the budget as can be presented, we had asked that there be a common form including an operational statement and a cash basis statement so that they could see figures that heretofore were not available. He said that he would take the responsibility of providing the Board with a more detailed explanation of the debt service situation, and he hoped to have that developed and in writing before the next Board meeting.

Mr. Norwood commented that he thought it was important that the administration and the students at this particular time look at all fees, what services are involved, and begin to decide which ones they wanted, which ones they do not want, and maybe even the fees could be reduced. He pointed out that we were now in an area where we had to start looking at alternatives and making choices.

The following matter was presented:

REDUCTION IN STUDENT WELFARE AND ACTIVITY FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-2]

Summary

This matter proposes a reduction in the Student Welfare and Activity Fee, SIUE, to be effective Fall Quarter, 1982, resulting in a reduction of the student government subfee.

Rationale for Adoption

At its meeting of June 14, 1979, the Board authorized establishment of the Student Welfare and Activity Fee at SIUE. The fee includes seven subfees which fund specific entities or functions: student activities and organizations, student programming, student government, recreation programs, publications, student medical benefit, and student legal services.

The student government subfee funds the operations of the SIUE Student Senate. The Student Senate has determined that reductions should be made in its operating budget and that a corresponding reduction in the student

government subfee should be made. At its meeting of January 15, 1982, the Student Senate approved a 20 percent reduction in the student government subfee.

The following table shows the subfees and their respective fee levels included in the Student Welfare and Activity Fee:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Student Activities and Organizations	\$.80	\$2.15	\$2.15
Student Programming	.85	2.30	2.30
Student Government	.75	2.00	2.00
Recreation Programs	2.10	5.75	5.75
Publications	1.00	2.00	2.00
Student Medical Benefit	5.00	5.00	5.00
Student Legal Services	1.25	1.25	1.25

The change proposed would reduce the student government subfee to \$.60, \$1.60, and \$1.60 in the respective hours categories. The total Student Welfare and Activity Fee would be reduced to \$11.60, \$20.05, and \$20.05 in the respective hours categories.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was initiated by the Student Senate, SIUE. It is recommended for adoption by the Vice-President and Provost and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Fall Quarter, 1982, 4 Policies of the Board C-2 be and is hereby amended to read as follows:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	28.50	32.00	35.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.60	20.05	20.05

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the execution of this resolution.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN UNIVERSITY HOUSING RATES, SIUE
AMENDMENT TO 4 POLICIES OF THE BOARD C-10

Summary

This matter proposes increases in rental rates for University Housing at SIUE. Increased rates would be effective September 1, 1982. Background material relating to this matter is attached for information.

Rationale for Adoption

This matter proposes varying increases in the rental rates for single students, ranging from a \$9.00 a month increase for a student housed in a three-bedroom unit with five other students up to a \$22.00 a month increase for a student housed in a two-bedroom unit with only one other student. Increases are scaled in relationship to the number of students housed in the unit. Increases are proposed for the family housing units, ranging from a \$30.00 a month increase for an unfurnished, two-bedroom apartment up to a \$49.00 a month increase for a furnished, three-bedroom apartment. Increases in family housing vary according to the space available and the furnishings provided.

The increases are necessary to offset the loss of previously retained tuition funds and to help offset cost increases in salaries, utilities, and other operating expenses. Tuition retention phase-out will reduce housing support by \$104,000 during FY-82 and FY-83. Utility cost increases over the same period will be approximately \$100,000, and salary costs will have increased by approximately \$57,000. A portion of these costs has been offset by an increase in projected occupancy rates, by expanded summer conference business, and by reductions in projected operating expenditures.

The proposed rental rates will generate about \$182,000 in additional income during FY-83. The resulting total income will insure the continuation of the housing operation, will support maintenance programs and services to students, and will maintain a strong financial position for the entire operation, specifically by enabling the operation to generate cash balances meeting the 120 percent minimum requirement established by the bonding agreement.

Considerations Against Adoption

As with all fee and charge increases University officials are concerned with the possible impact of increased costs on enrollment and student access.

The Tower Lake Residents Association opposes the proposed increase. The Association has recommended that housing officials institute additional cost reduction efforts to negate the factors requiring the increase. No options have been identified that realistically reduce operating costs, increase revenues, or offset the impact of the tuition retention phase-out so that rent increases can be avoided.

Constituency Involvement

This action was initiated by the Director of Resident Life, SIUE. It has been reviewed by the Tower Lake Residents Association which represents the residents of University Housing. It is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective September 1, 1982, 4 Policies of the Board C-10 be and is hereby amended to read as follows:

10. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville are as follows:

FAMILY HOUSING I

\$230 per month - two-bedroom, unfurnished apartment
 \$265 per month - two-bedroom, furnished apartment
 \$259 per month - three-bedroom, unfurnished apartment
 \$299 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

\$ 89 per month per student - two-bedroom, 4-student unit
 \$178 per month per student - two-bedroom, 2-student unit
 \$ 75 per month per student - three-bedroom, 6-student unit
 \$149 per month per student - three-bedroom, 3-student unit
 \$ 89 per month per student in double - two-bedroom, 3-student unit
 \$134 per month per student in single - two-bedroom, 3-student unit

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

March 11, 1982

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SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE
TOWER LAKE HOUSING

OPERATIONAL STATEMENT COMPARISONS
FY 81, FY 82 & FY 83

	ACTUAL FY 81	BUDGET FY 82 REVISED 10/31/81	PROPOSED FY 83
INCOME:			
Operations - Rent	\$1,446,656	\$1,445,000	\$1,457,512
Other Operation Income	49,424	43,000	43,000
Lodging	<u>18,637</u>	<u>20,000</u>	<u>29,000</u>
OPERATION INCOME	<u>1,514,717</u>	<u>1,508,000</u>	<u>1,529,512</u>
EXPENSES:			
Salaries	299,381	328,877	356,578
Wages	120,779	142,523	142,523
Maintenance	<u>32,639</u>	<u>28,800</u>	<u>33,120</u>
Total Personal Services	452,799	500,200	532,221
Utilities	361,500	400,000	462,500
Maintenance Routine	218,890	221,600	229,580
Maintenance Special	99,027	58,900	64,550
Other Current Expenses	<u>92,180</u>	<u>70,300</u>	<u>70,300</u>
OPERATION EXPENSE	<u>1,224,396</u>	<u>1,251,000</u>	<u>1,359,151</u>
OPERATION NET INCOME	290,321	257,000	170,361
OTHER RESOURCES:			
Interest on Investments	30,721	30,000	22,000
Retained Tuition	<u>210,485</u>	<u>161,560</u>	<u>107,660</u>
TOTAL RESOURCES	531,527	448,560	300,021
DEBT SERVICE	<u>481,699</u>	<u>482,000</u>	<u>482,000</u>
CHANGE IN SURPLUS (DEFICIT) WITHOUT INCREASE			(181,979)
PROPOSED RENT INCREASE			<u>181,979</u>
CHANGE IN OPERATING CAPITAL (DEFICIT)	<u>\$ 49,828</u>	<u>\$ (33,440)</u>	<u>\$ -0-</u>

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE
TOWER LAKE HOUSING
Debt Service Coverage Calculation
(Cash Basis)

	Actual FY-81	Budgeted FY-82	W/O Increase Proposed FY-83	Proposed FY-83
REVENUE:				
Operational Collections	\$1,587,846	\$1,579,129	\$1,591,414	\$1,773,393
Less Security Deposits Received	<u>(77,227)</u>	<u>(75,227)</u>	<u>(75,000)</u>	<u>(75,000)</u>
Operational Receipts	\$1,510,619	\$1,503,902	\$1,516,414	\$1,698,393
Interest Income:				
Operational Funds	32,047	30,000	22,000	22,000
Trust Account - R&R	17,378	24,000	30,000	30,000
Trust Account - B&I	51,207	53,063	54,434	54,434
Tuition Fees Retained	<u>210,485</u>	<u>161,560</u>	<u>107,660</u>	<u>107,660</u>
	\$1,821,736	\$1,772,525	\$1,730,508	\$1,912,487
Beginning Cash less Security Deposits	<u>117,350</u>	<u>174,621</u>	<u>157,810</u>	<u>157,810</u>
Available Funds	<u>\$1,939,086</u>	<u>\$1,947,146</u>	<u>\$1,888,318</u>	<u>\$2,070,297</u>
EXPENDITURES:				
Operational Disbursements	\$1,285,628	\$1,315,590	\$1,423,935	\$1,423,935
Less Security Deposits Refunds	<u>(71,448)</u>	<u>(74,806)</u>	<u>(75,000)</u>	<u>(75,000)</u>
Operation & Maintenance	1,214,180	1,240,784	1,348,935	1,348,935
Deposits Gross - R&R	<u>56,253</u>	<u>49,823</u>	<u>49,823</u>	<u>49,823</u>
Total Expenditures	<u>\$1,270,433</u>	<u>\$1,290,607</u>	<u>\$1,398,758</u>	<u>\$1,398,758</u>
Available for Debt Service	<u>\$ 668,653</u>	<u>\$ 656,539</u>	<u>\$ 489,560</u>	<u>\$ 671,539</u>
Debt Service:				
Interest & Principal	\$ 672,654	\$ 677,351	\$ 677,351	\$ 677,351
Less Int. Special Account	<u>(151,540)</u>	<u>(151,540)</u>	<u>(151,540)</u>	<u>(151,540)</u>
Federal Grant	<u>(27,082)</u>	<u>(27,082)</u>	<u>(27,082)</u>	<u>(27,082)</u>
Debt Service - Net	<u>\$ 494,032</u>	<u>\$ 498,729</u>	<u>\$ 498,729</u>	<u>\$ 498,729</u>
Debt Service Coverage (120% Required)	135%	132%	98%	135%
Ending Cash	\$ 274,979	\$ 252,810	\$ 85,831	\$ 267,810
Less Security Deposits	<u>(100,358)</u>	<u>(95,000)</u>	<u>(95,000)</u>	<u>(95,000)</u>
Ending Cash less Security Deposits	\$ 174,621	\$ 157,810	\$ (9,169)	\$ 172,810
Less Unearned Income	<u>(58,762)</u>	<u>(59,000)</u>	<u>(59,000)</u>	<u>(70,000)</u>
Ending Cash Adjusted	<u>\$ 115,859</u>	<u>\$ 98,810</u>	<u>\$ 68,169</u>	<u>\$ 102,810</u>
Suggested Ending Cash Adjusted (1/12 of Operation & Maintenance)	<u>\$ 101,182</u>	<u>\$ 103,399</u>	<u>\$ 112,411</u>	<u>\$ 112,411</u>

1/7/82

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded.

Mr. Calvin said that the members of the Board had received a copy of a memo from Mr. John Mosser to President Lazerson, dated February 16, 1982, regarding additional rent increase alternatives, a copy of which has been placed on file in the Office of the Board of Trustees. He said that the Tower Lake Residents Association Council made recommendations on the following points: debt service coverage, housing staff adjustments, energy conservation measures, damage deposit increase, advance rent payment, Tower Lake Food Service operation, and other revenue generating activity. He said that he agreed that an increase was required, but that the increase proposed was too expensive.

The Chair recognized Mr. Richard D. Madison, who was also in charge of University Housing. Mr. Madison said the situation was similar to the University Center operation. He pointed out that a rent increase had not been proposed this year, so there were two years of cost increases rather than one to be concerned about. He commented that over the two-year period \$104,000 in tuition support would be lost and the utility cost increases and salary increases would amount to approximately \$157,000; those two figures alone were in excess of the rent increase proposed.

Mr. Elliott said it was very difficult to look at the details of this proposal with any real expertise, but he felt that the students had raised some good points and hoped that before another increase was proposed that those points would be considered.

Mr. Madison explained that they were working with the School of Engineering to develop an energy audit of the housing units and hoped by the end of the summer to have recommendations on how to reduce energy consumption.

The Chair recognized Mr. John Mosser, President, SIUE Student Senate, who said that from the very beginning there had never been any disagreement that some type of rent adjustment would be needed; the problem was simply the level to which the rent should be adjusted. Mr. Mosser clarified each point of his memo to President Lazerson.

President Lazerson also referred to the memo addressed to him and said that he had gone over each of the points in detail with Mr. Madison and Dr. Statler, Director of Supporting Services. It was his firm conviction that the proposal that came forward for this rent increase was justified. He commented that he was not prepared to submit such an increase last year because he did not feel that the arguments were there; he has no such qualms this year.

Mr. Elliott suggested that the Board go ahead and vote for the rent increase, but he requested President Lazerson to provide a report that would answer some of the questions that the students had raised. He said that if the answers or suggestions determined that the rent increase could be lowered, he would expect that a matter would be brought back with that sort of recommendation. President Lazerson responded that he would be happy to come forward with such a report at the April meeting.

Mr. Van Meter agreed with Mr. Elliott, and said that the students questions had not been adequately answered.

The Chair recognized Mr. Gordon Hayman, Chairperson of the Tower Lake Rent Review Committee, who said that under the energy conservation measures, they had estimated that \$35,000 per winter season could be saved with storm windows. He commented that since preparing his proposal he had been in contact with two firms concerning an energy audit of Tower Lake Apartments along with the SIUE School of Engineering. He reported that the two firms, Flagg and Associates and the Madison County Economic Opportunity Commission's Weatherization

Department, both felt that considering the glass area at the apartment complex that his estimate of \$35,000 was rather conservative. He said that in the committee's proposal, there had been a recommendation to have plastic purchased for the windows, and according to the two companies he had spoken to and also the SIUE Physics Department, the plastic would be just as effective in cutting down the energy costs as the storm windows would be even though not as durable. He said that he was currently working on a proposal for allocation of SWRF funding for storm windows for the apartment complex which he hoped to have finished within the next sixty days. On the advance rent payment situation, he pointed out that the University would get two months rent in advance and the interest revenue alone would amount to approximately \$15,000. He said that by implementing the recommendation of the committee, the rent increase could be held to \$5.50 per student unit rather than the \$11.00 level requested by the University. He said that he thought that the Board should accept the proposal which they had worked very hard on and had some concrete facts presented to the Board, and if at a later date it was not viable, the housing staff would be more than welcome to approach the Board in a month or two to ask for the additional \$5.00 or \$6.00. He asked that for a change on this one the Board give them the benefit of the doubt rather than the University.

Mr. Norwood commented that the housing director should get together within the next three or four days with the Tower Lake Residents Association Council to get to the heart of the debate and the disagreements we have right now.

The question was called on the motion to increase the University Housing rates, SIUE. After a voice vote, the Chair declared the motion to have passed. Trustees Calvin and Irvin opposed approval of the motion.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: TEXTBOOK RENTAL FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-2, C-4, C-5, AND C-7]

Summary

This matter proposes an increase in the Textbook Rental Fee at SIUE, to be effective Summer Quarter, 1982.

Rationale for Adoption

The purpose of Textbook Service is to provide textbooks to undergraduate students at costs significantly less than could be achieved by a normal book store operation.

The rental fee provides the funds to purchase rental books and pay operating costs of the service. The present fee schedule has been in effect since Winter Quarter, 1976. The increase in 1976 was the first since 1965.

From FY-78 to FY-82, the cost of books purchased increased 43.7 percent. Salaries and wages increased 23.3 percent. The aggregate increase for the period was 40.7 percent.

The proposed fee increase will provide necessary operating funds to balance estimated expenses during FY-83.

Considerations Against Adoption

Increases in the cost of attendance may result in a negative impact on enrollment. The proposed increase is, however, necessary to maintain the textbook rental system at SIUE.

Constituency Involvement

The proposed increase was initiated by the Acting Director of Auxiliary Services. The Student Senate has reviewed the proposal. It is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1982, 4 Policies of the Board C-2, C-4, C-5, and C-7 be and are hereby amended to read as follows:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	4.00 <u>7.00</u>	7.00 <u>13.00</u>	10.00 <u>18.00</u>
University Center Fee	28.50	32.00	35.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.45

4. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$28.50	\$32.00	\$35.50
Resident Center Fee	14.00	25.50	36.00
Textbook Rental Fee	4.00 <u>7.00</u>	7.00 <u>13.00</u>	10.00 <u>18.00</u>

5. Open University Program Fee:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$32.00	\$35.50
Textbook Rental Fee	N/A	7.00 <u>13.00</u>	10.00 <u>18.00</u>
Program Fee	N/A	19.50	28.00

7. Textbook rental fees shall be assessed as follows:

<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
\$ 4.00 <u>7.00</u>	\$ 7.00 <u>13.00</u>	\$ 10.00 <u>18.00</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

The Chair pointed out that this matter was for Notice only, and that action would be taken at the April Board meeting.

Mr. Calvin said that this matter was supposed to have been brought before the Board last month and President Lazerson had set it back one month. He believed that this was a good example of the administration and the students working together. Mr. Calvin said he totally supported this increase.

The Chair recognized Mr. John Mosser, President, SIUE Student Senate, who commented that the students had been able to work with President Lazerson and the central administration very closely. He said that initially the students were opposed to having this fee increased, and they presented their concerns to President Lazerson. He said that the President had responded to them and had had his staff revise the figures. He said that this proposal had been adopted by the SIUE Student Senate, and even with this level of increase in the Textbook Rental Fee, the students still were getting a pretty good deal.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: ATHLETIC FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-2]

Summary

This matter proposes an increase in the Athletic Fee at SIUE, to be effective the Fall Quarter, 1982.

Rationale for Adoption

The Athletic Fee is the major income source for the intercollegiate athletic program of the University. Of the total FY-82 intercollegiate athletic budget of \$765,362, \$507,751 is projected Athletic Fee income. The Athletic Fee is presently assessed as follows:

<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
\$7.00	\$13.00	\$19.00

The Athletic Fee was last increased by \$1.00 in each of the three fee categories during Fiscal Year 1980. It is now recommended that the fee be increased by \$3.00 in each category.

The proposed increase will generate approximately \$100,000. The income generated from the increase would be used to maintain FY-82 salary increases, to provide salary and general price increases for FY-83, and to provide additional support to the men's intercollegiate basketball program. Attached is a statement showing income and expenditure detail for the period FY 1980 through FY 1983.

The men's basketball program offers a significant possibility of generating external resources to support the intercollegiate athletic program and reduce dependence of the program on student fee support.

University officers believe that the intercollegiate athletic program is operating in a cost efficient manner in comparison to other athletic programs in the state, and that the program cannot be maintained without an increase in the Athletic Fee. Measures that have been taken to improve the cost efficiency of the program are not sufficient to offset costs for salary and inflationary price increases or to permit expansion of the basketball program.

Considerations Against Adoption

The Intercollegiate Athletic and Campus Recreation Task Force recommended that a student fee increase be the last option considered in increasing the funding for intercollegiate athletics. The fee increase proposed is a primary component of the resource base necessary to maintain existing athletic programs, and permit expansion intended to generate additional support that will offset future fee increases.

Because this increase would add to the cost of attendance, University officers are concerned about the potential impact of the increase on student access and enrollment.

Constituency Involvement

The fee increase proposal is directly related to many of the recommendations of the Intercollegiate Athletic and Campus Recreation Task Force which included students, alumni, staff, and faculty representatives. The Intercollegiate Athletic Committee has reviewed the proposal. This matter is recommended for adoption by the Director of Development and Public Affairs and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Fall Quarter, 1982, 4 Policies of the Board C-2 be and is hereby amended to read as follows:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00 <u>10.00</u>	\$13.00 <u>16.00</u>	\$19.00 <u>22.00</u>
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	28.50	32.00	35.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.45

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the execution of this resolution.

Once again, the Chair pointed out that this matter was for Notice only, and that action would be taken at the April Board meeting.

Mr. Calvin said that Ms. Marcie Bunch, a Student Senator and a member of the Council for Intercollegiate Athletics, was supposed to make a presentation on this matter, but she had to attend class. She did have three major points that she wanted to point out: (1) the students were being asked to pay salary increases even though salary increases had not yet been provided at the state level and an increase may not be required at this time; (2) the students were being asked to enhance the basketball program when students may not be able to even pay their tuition next year; and (3) the students already

pay the third highest Athletic Fee in the state to support the least number of sports.

The Chair recognized Mr. John Mosser, President, SIUE Student Senate, who said that unlike the Carbondale constituents, this was an item that the students were not involved with from its inception. He said that one of the recommendations of the Task Force on Intercollegiate Athletics and Campus Recreation had stated that increases in student fees should be the last option considered in response to constantly increasing financial needs. He read the following rationale:

Student educational costs on all fronts continue to escalate. Fee increases are difficult to justify for any purpose. This statement is especially relevant for Intercollegiate Athletics because most students are not directly involved in Intercollegiate Athletics as athletes or spectators. Most benefits derived from Intercollegiate Athletics are gained indirectly through the program's contribution to the overall prestige, status, and ability to maintain and increase enrollment levels of the University. Thus, student fee support for Intercollegiate Athletics is justified to the extent to which Intercollegiate Athletics contributes to the overall mission of the University.

Mr. Mosser said that this increase was not in the best interests of the student body. He said that there were several very tangible alternatives which he did not think the University had really explored to the fullest extent possible. He said that a not-for-profit corporation like the University of Illinois' Athletic Association which generates revenue to support their Intercollegiate Athletics program on their campus should be investigated. He said another option would be a booster club of outside groups, alumni, the business community, and just interested people in the area to help generate monies to support the program. He said that in all actuality we would probably have to look at eliminating some of our sporting teams in the near future, and here we were asking for monies to expand the basketball program when around the corner sports may have to be cut out entirely. He said it was somewhat questionable to provide for salary increases for the staffing of our Intercollegiate Athletics

program when we could not guarantee salary increases to our tenured faculty on campus. He pointed out that Title IX restrictions called for enhancing sports at an equal level, and he did not see that the women's programs would also benefit from this increase to the same extent that the men's programs would. He said that it was sheer speculation that when the new gym was open that people would want to come to see it and that the basketball team would be able to win in the new facility. He said that we had better set our priorities straight and get the building open first and to see what kind of a response we would get and then the fee would have to be increased if no other options could be developed.

President Lazerson pointed out that the ICAC Committee had voted six to one in favor of the increase proposal. He said with regard to the booster club, we already have one that was created within the Foundation for the express purpose of supporting athletics on this campus. In regard to Title IX, he said that we had made very large shifts in terms of not simply bringing men's and women's athletics into parity relative to Title IX formally, but in terms of the spirit of that title. He commented that conversations on all of these matters had been carried out with student groups from the inception. He had requested Student Government in May of 1981 that discussions begin with regard to all of the fee areas where potential increases might occur. He had extended an invitation that they provide representatives to work with the administration in each of the fee areas. In August of 1981, he said he had reiterated that overture. He commented that it was the first week of December that he finally received some names from Student Government in terms of representation to work with some of the various fee areas, not all. He said that there had been consistent interchanges with regard to questions that had arisen in these areas since the inception of the fee process and that went back to May of 1981.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that by the time the Board meeting was over the bubble gym would be open for business.

The Chair recognized Representative Wyvetter Younge, District 57, who wished to speak to the Board. The Chair asked Representative Younge whether she was speaking for herself, or was she authorized to represent any persons or group of persons who had asked her to speak for them. He said that the item she wishes to speak to this morning was an item that would possibly come before this Board in a grievance form. She replied that she was speaking on behalf of herself; she had the authorization to speak for Senator Kenneth Hall of the 57th Legislative District; she was authorized to speak on behalf of the Black Caucus of the General Assembly of the State of Illinois representing some 21 black legislators in Springfield; she was speaking on behalf of the Citizens' Advisory Committee which had been a part of the negotiations that led to the agreement that led to the assurances made to this Board in reference to the handling of the phase out of the Experiment in Higher Education program; and she said that she was speaking on behalf of all of those persons. The Chair asked if she was speaking on behalf of the persons at EHE, and she replied that she was speaking on behalf of the total community. The Chair questioned whether she was speaking for any particular individual or group of individuals per se, and she responded that she was speaking on behalf of all the individuals that she had just named.

The Chair made the following statement:

We are advised that most or all of the people on whose behalf you wish to speak have filed grievances under SIUE's procedures. Any decision under these procedures may be appealed to this Board, and we advise you and those grievants that are under the Board of Trustees policy and the law no decision can be made on the basis of your representation today nor will the Board debate any issue today which might arise in a grievance appeal at a later date. Whenever such an appeal is submitted, each grievant will be privileged to decide whether your views will be adopted by him

or her and attached to the record which the grievant wishes the Board to consider as part of the appeal.

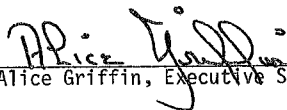
Representative Younge objected strongly to the handling by the administration in reference to the phasing out of the EHE program at the East St. Louis Center. She requested that a special committee of the Board of Trustees be convened to investigate fully the handling of this matter. She said that she wanted the investigation to run for 30 days, and by April 15 she expected to receive the results of this investigation. In her presentation she elaborated on the negotiations, agreements, and assurances that led to the decision to phase out the EHE program.

The Chair thanked Representative Younge for sharing her thoughts and concerns, and said that the members of the Board would carefully consider them in the resolution of any grievance that the EHE matter would bring up as far as individuals and any collective group were concerned.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Maple-Dogwood Rooms.

Mr. Elliott moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 1:17 p.m.



Alice Griffin, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 8, 1982, at 10:07 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Patrick Calvin
 Mr. Ivan A. Elliott, Jr.
 Mrs. Crete B. Harvey
 Mr. Stan Irvin
 Mrs. Carol Kimmel, Secretary
 Mr. William R. Norwood, Chairman
 Mr. Harris Rowe
 Mr. A. D. Van Meter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
 Dr. Kenneth A. Shaw, Chancellor of the SIU System
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, the Chair recognized Mr. Elliott to make the third Lindell W. Sturgis Memorial Public Service Award presentation.

Mr. Elliott made the following statement:

The Board has received the committee's recommendation for the third award of this honor memorializing Lindell W. Sturgis and the signal service he gave to this institution. Mr. Sturgis served with distinction on the governing boards of Southern Illinois University for nearly 30 years; 20 of those years on the Board of Trustees of SIU in its present organization. He further accepted responsibilities by serving as Chairman for two years and as Vice-Chairman for several years preceding. The dedication of Lindell Sturgis and his commitment to Southern Illinois University still stands as a model for all of us to emulate. It is fitting that he should have an award in his honor of this type.

Lindell Sturgis not only was very active in the affairs of this University, in state affairs, particularly as they related to the support of Southern Illinois University, but also active in everything in his home community of Metropolis, Illinois. He was named "Man of the Year," and I remember seeing a full page in the Metropolis newspaper about the activities of Lindell Sturgis in his community. He gave without any reserve of his own time and energies for the people of Southern Illinois in particular.

His family has established an award named the Lindell W. Sturgis Memorial Public Service Award with the stipulation that the endowment be used to recognize an employee of Southern Illinois University at Carbondale for non job-related contributions in the community, area, state, or national service. So this is an award for doing things for which an individual is not paid; something he does because of his public spirited nature. The first two awards have been very well chosen. It is indeed a pleasure to be part of awarding the third award.

I am pleased at this time to move that the Board of Trustees present the third Lindell W. Sturgis Memorial Public Service award to Professor David E. Christensen. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott further stated:

Professor David E. Christensen was born in Ashland, Wisconsin. He has a wife and four children - two sons and two daughters. He attended Mankato State University in Minnesota, and received a master's and a doctor's degree from the University of Chicago. He spent his military career in the U.S. Army Air Transport Command as a Captain. He began his teaching career in 1948 at Florida State University. In 1962, he came to SIUC as an Associate Professor in the Department of Geography. He served as Acting Chairman of the Department of Geography and as Assistant Dean of the old College of Liberal Arts and Sciences. He has been a Visiting Lecturer in Geography at the University of Manitoba in Winnipeg and also at the University of Liverpool. His research interests are regional and world economic development, land use and land-use planning, and cartography. He is a member of the Association of American Geographers, the National Council for Geographic Education, the American Association of University Professors, and the Institute of British Geographers. These, of course, are his business relationships, but his nomination for this award is because of his involvement in community affairs in Carbondale, particularly his service on the Carbondale Planning Commission.

He has been a member of the Carbondale Planning Commission for 15 years, including three years as chairman. He has been involved with issues affecting Carbondale's development during most of that time. Matters of particular note include: planning for the Route 51 Bypass; downtown redevelopment; the goals for Carbondale project; the city's

new zoning ordinance; planning and construction of the Cedar Lake reservoir; and floodplain legislation. He is also credited with helping establish and overseeing a series of student internships in the Carbondale City Planning Department which helped both students and the City by allowing them to apply their learning to practical problems.

He is well known for his willingness to speak his mind on public issues, and is respected for his thoughtfulness, patience, attention to detail and willingness to work long hours for the public interest. It is indeed a pleasure to ask him to come forward.

It is my pleasure, Dr. Christensen, to present you this plaque. "Lindell W. Sturgis Memorial Public Service Award presented to David E. Christensen for contributions of service to community, area, state, and nation, 1982, Board of Trustees of Southern Illinois University," and also a check expressing the gratitude of the Board of Trustees made possible by the family of Lindell W. Sturgis for \$500.

It is the sort of work that Dr. Christensen has done that has given Southern Illinois University the reputation that it has in Southern Illinois, and we deeply appreciate not only the work that you have done, Dr. Christensen, but the symbolism which you give us for the work which is done by many great people of this University. Although this award relates to the University at Carbondale, according to the stipulations, it ought to be noted that we have people of this same quality at Edwardsville, and we are proud of every one of them.

At this time, Mr. Elliott introduced the following. Mrs. Viola Sturgis, widow of Mr. Lindell W. Sturgis; Mr. and Mrs. John Easley (Jean is a daughter of the Sturgis'); Mr. and Mrs. Milton Wetherington (Sue is a daughter of the Sturgis'). He said that Lindell Sturgis would have been proud of what the family has done in his memory and would have also been proud of the fact that the family had taken the time to come here today for this presentation. Mr. Elliott also recognized Mr. J. C. Garavalia, Director of Development and Services, who supervises the administration of the award, and Mr. Rex Karnes, Director of Area Services and the Chairman of the Lindell W. Sturgis Memorial Public Service Award Committee.

Dr. Christensen thanked the Sturgis family and the Board for presenting him with this award, but he felt that he accepted in a way as a representative of all the faculty on this campus and Edwardsville who were working in many ways in their communities to improve them.

The Chair introduced Dr. David Arey, who was representing the SIUC Faculty Senate today.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on April 6, 1982. He reported that the highlight of the meeting was the allocation of the Governor's proposed budget for higher education. He said that there had been a long and spirited discussion about this matter. He said that some suggestions were followed as far as amending the language but basically the Governor's budget figure was allocated to the universities. To get an understanding of the magnitude of the problem, he explained that for every one percent increase in faculty and staff salaries on a base of 95 percent, it would take \$8.7 million; for every \$50 increase in ISSC awards, it would take \$1.2 million. He said that the IBHE members all pledged that individually they would support any way to get additional revenue into higher education; namely, taxes. He said that if these taxes were forthcoming, the highest priority would be salaries for faculty and staff followed by ISSC awards. Another matter not to be forgotten is funding for the State Universities Retirement System, and he said that with each shortfall of gross funding, the System gets weaker and weaker, and when the situation existed where there were fewer and fewer dollars that rather than a salary increase, consideration might be given to put that increase into the Retirement System. In the capital area, he reported that most of the budget would go to prisons, but that SIUE would receive funds for equipment for the Multi-Purpose Facility.

He reported that under noninstructional capital projects, SIUE had received approval for lighting modifications and parking lot improvements.

He commented that after the vote on the higher education allocation of the Governor's budget had taken place, the IBHE had discussed a sponsored study of the effects of student tuition and financial aid on access. He

read the following statement which was suggested to the IBHE and which the IBHE had adopted:

Last month, the SIU Board of Trustees approved tuition increases averaging about 15 percent for undergraduate and graduate students. Our Board approved these increases in spite of considerable concern expressed regarding their effects on student access to post-secondary education. The effects of increased tuitions, combined with the proposed reduction in federal financial aid and the limited resources of our State Scholarship Commission, are ones that, I believe, we should attempt to measure.

Public university governing boards' approval of tuition increases are predicated, at least in part, on the Illinois Board of Higher Education's policy on tuition. I believe it would be beneficial to the higher education community if the Illinois Board of Higher Education would sponsor a study which determines the effects of increased tuition on enrollments and analyzes those effects in light of the available federal and state student financial aid. Central to the study should be an analysis of the effects that increased tuition and decreased financial aid have on overall access to post-secondary education and the relative effects that these factors have on enrollments and access at community colleges, public senior institutions, and private colleges and universities.

I propose that the Illinois Board of Higher Education authorize its staff to undertake such a study and that Dr. Wagner be asked to report the results of that study to the Illinois Board of Higher Education at the earliest possible date.

Mr. Norwood commented that the IBHE expected to have some numbers to put with the assumptions about the impact of the increase in tuition and the decrease in financial aid upon students in the State of Illinois.

President Lazerson added that President Ben Alexander of Chicago State University would be leaving for a new position as President of the University of the District of Columbia.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Wabash Room of the Student Center at 9:15 a.m. that morning. He gave the following report:

At the meeting, the Committee approved the minutes of the meeting of March 11, 1982, and reviewed the following items which appeared on the April agenda of the Board:

- Item I - Agreement Between the Illinois Department of Law Enforcement and Southern Illinois University at Edwardsville: State Police Radio Tower, SIUE
- Item J - Easements to the City of Edwardsville: Southwest Interceptor Sewer, SIUE

The Committee recommended that both of these items be placed in the Board's omnibus motion.

There was also a discussion and approval of a Current and Pending Matter to be presented to the Board entitled "Project Approval and Selection of Architect: Construction of a Fuel Alcohol Production Facility, SIUC."

The Chair pointed out that the Current and Pending Matter would be considered with the SIU at Carbondale Matters.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Vermilion Room of the Student Center at 8:00 a.m. that morning. He said that the Committee had considered a report from SIUE concerning proposed fee increases for the following: University Center Fee, University Housing Rates, Athletic Fee, and Textbook Rental Fee. After the last Board meeting when concern was expressed about the University Center Fee and the University Housing Rates, he said a report had been mailed to the Committee which showed that the administration and students had met and worked hard in reviewing the various proposals that were made by the students for consideration. He said that each one of these had been given a detailed consideration, some of which could be acted on immediately and others which would require additional consideration in the future. He pointed out that in the Athletic Fee area, much consideration was given by the administration and the students which resulted in a recommendation to reduce the fee from \$3.00 to \$1.35. He said that the Textbook Rental Fee had been approved by the students.

Mr. Elliott stated that the Board does not have much choice in determining the exact amount of a fee and he did not feel that the Board should be involved in

the details of fee-fixing to that extent, but that the Board was vitally concerned with the reasonableness of fees. He said that the Board had had a stance for years of trying to have student charges as low as possible. He said that the real way to work on the fee situation was to work at an administrative/student level long before it comes to the Board for consideration. He said that there was discussion in the Committee meeting this morning on how proud the members of the Board were on the job the students have done this year in a very careful, mature analysis of the fee problem. He said that now was the time to start working on the fee problem for next year--both the need and the requirement to pay. He stated that the Finance Committee stood ready to participate in fee discussions at an earlier date than has been practiced in the past. He pointed out that the Board does not administer; the Board sets policy.

Mr. Elliott said that the Committee had heard a report on the IBHE allocation of the Governor's level budget. Next month, the Committee will consider the Legislative Audit Commission Guidelines. He also reported that a report had been received on the reorganization of the handling of funds in the SIUC Bursar's Office.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, FEBRUARY, 1982, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of February, 1982, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report lists all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the last report on September 10, 1981.

1. Further information on the September 10, 1981 report.

a. Reasonable and Moderate Extensions:

Addition of a Specialization in Women's Studies to the M.A. program in Philosophy, SIUE.

Addition of a Specialization in Business Data Processing to the B.S. program in Business Administration, SIUE.

Change in Title from School of Science and Technology to School of Science and Engineering, SIUE.

All three have been accepted by the IBHE staff as reasonable and moderate extensions.

b. Requests for Off-Campus Program Locations:

B.S., Major in Technical Careers, at the College of Lake County, Grayslake, Illinois, SIUC.

Master of Business Administration for the Western Electric Corporation, in Chicago, Illinois, SIUE.

The first has been withdrawn, pending completion of a program review. The second was approved by the IBHE at its December 1981 meeting.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since September 10, 1981:

Abolition of the Specialization in Urban Planning and Addition of a Specialization in Country Town Design within the B.S. program in Design, SIUC.

Change in Title of the M.S. program in Management Systems to Management Information Systems, SIUE.

Merger of the Office of Area Services, the Center for Research and Service, and the Office of Service and Research to join the Office of Regional Research and Service, SIUC.

All three have been accepted by the IBHE staff as reasonable and moderate extensions.

3. Requests for Off-Campus Program Locations Approved by the Chancellor Since September 10, 1981:

B.S., Major in Industrial Technology, in Elgin, Illinois, SIUC.

B.A. or B.S., Major in University Studies, at Centralia Correctional Center, Centralia, Illinois, and at Graham Correctional Center, Hillsboro, Illinois, SIUC.

The first has been withdrawn so that the request can be revised. The second is currently being considered by the IBHE staff.

AGREEMENT BETWEEN THE ILLINOIS DEPARTMENT OF LAW ENFORCEMENT
AND SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE:
STATE POLICE RADIO TOWER, SIUE

Summary

This matter proposes approval of an agreement between the Illinois Department of Law Enforcement and the University under which University property would be leased to the Department for the erection and operation of a radio transmitting tower to serve District 11 of the State Police. This agreement is submitted for Board approval in accordance with 6 Policies of the Board B-1-c, which provides that projects for fixed improvements on University property that are initiated by other governmental agencies shall be submitted for Board approval.

Rationale for Adoption

In April 1981, the Department of Law Enforcement contacted the University requesting that the University provide the Department with sufficient land on which to place a remote radio communications tower to serve District 11 of the Illinois State Police. The current radio tower is located near the district offices in Maryville. The tower is being affected by mine subsidence and the Department must find another site for it.

Several possible campus sites for the tower were reviewed. Some sites were rejected because of the undesirable visual effect that a tower would create. Others were rejected because they did not meet technical requirements for the purpose. The site eventually proposed includes approximately 9.3 acres located in the northwest section of the campus near the waste treatment plant.

The proposed agreement leases the site to the Department for a period of ten years with options for subsequent five-year renewal periods. The agreement could be terminated by either party upon 180 days written notice to the other. As part of the radio transmitting facilities, an emergency electrical generator would be installed by the Department. The agreement permits the University to install on the tower the transmitting antenna that supports campus security communications. Placement of the University's antenna on the tower would improve University police communications capabilities and would also provide emergency power back-up through the operation of the Department's emergency generating equipment.

Of the approximately 9.3 acres included in the site area, only a plot of about 30 feet square immediately surrounding the tower would be enclosed by fence. The remainder of the site area is required for installing the guy line supports for the tower.

The agreement proposed does not require the commitment of University resources. This proposal has been previously discussed with the Architecture and Design Committee of the Board.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was initiated by the Director of Supporting Services. Site selection for the tower's placement was reviewed with the Physical Facilities Committee of the University Planning and Budget Council. The committee has approved the proposed site. This matter is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The lease agreement between the Illinois Department of Law Enforcement and Southern Illinois University at Edwardsville for location of the radio communications tower supporting District 11, Illinois State Police, be and is hereby approved as presented to the Board this date.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

EASEMENTS TO THE CITY OF EDWARDSVILLE: SOUTHWEST INTERCEPTOR SEWER, SIUESummary

This matter proposes that the Board of Trustees grant a road easement and two utility easements to the City of Edwardsville. The easements are required to install and make operable the southwest interceptor sewer line being developed by the City.

Rationale for Adoption

These easements are necessary for the City of Edwardsville to install what is called the southwest interceptor sewer line. The area to be served by the sewer line includes the Country Club Estates, Country Club View Condominiums, and other potential development property lying southeast of the campus in the vicinity of the Sunset Hills Country Club. The Country Club View Condominiums development is currently under construction but cannot be completed until the sewer line is installed. University officials support installation of the sewer line as a step promoting economic development in the community.

The easements proposed include: a road easement for ingress-egress to install and maintain the sewer line, a utility easement for location of the sewer line, and a utility easement to provide power to lift station #19 which will be constructed as part of the overall project. University officers have been advised that the utility easement to provide lift station power will be assigned to the Illinois Power Company when discussions between the City and the Company are complete. The lift station will not be constructed on University property.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated at the request of the City of Edwardsville and the Illinois Power Company. It has been reviewed and approved by the Director of Supporting Services and is supported by the Physical Facilities Committee of the University Planning and Budget Council. It is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) A road easement, as described in the attached Exhibit A, be granted to the City of Edwardsville, Illinois.
- (2) A utility easement, as described in the attached Exhibit B, be granted to the City of Edwardsville, Illinois.
- (3) A utility easement, as described in the attached Exhibit C, be granted to the City of Edwardsville, Illinois.
- (4) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

EXHIBIT A

GRANT OF EASEMENT

This Easement Grant is made between the Board of Trustees of Southern Illinois University, a body politic and corporate of the State of Illinois, governing Southern Illinois University at Edwardsville, hereinafter referred to as the "Grantor", and the City of Edwardsville, a Municipal Corporation, County of Madison, and State of Illinois, hereinafter referred to as the "Grantee", WITNESSETH:

The Grantor, in consideration of One Dollar (\$1.00) and other good and valuable consideration, the receipt of which is hereby acknowledged, and in consideration of the mutual covenants herein contained and the public benefit accruing hereby, grants to Grantee upon the terms hereinafter specified, a 20-foot wide ingress-egress and public utility easement grant over, under and across the following described real estate, situated in the County of Madison, State of Illinois, to-wit:

A twenty foot wide ingress-egress and public utility easement located in the Northeast Quarter of Section 21, Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois, being more particularly described as follows:

Commencing at the Southwest corner of a tract of land as described in Book 2246, Page 474 of the records of the Recorder's Office of Madison County, Illinois, thence South 89 Degrees 40 Minutes 46 Seconds East a distance of 255.96 feet along the South line of said tract to the point of beginning of the herein described 20 foot ingress-egress easement. Said point also being on the North line of a tract of land as described in Book 3183, Page 39 of the records of said Recorder's Office, thence from said point of beginning continuing on a bearing of South 89 Degrees 40 Minutes 46 Seconds East along said South line a distance of 25.60 feet, thence North 38 Degrees 57 Minutes 19 Seconds East a distance of 276.76 feet to the beginning of a 292.76 foot radius non-tangent curve to the right whose center bears North 35 Degrees 31 Minutes 04 Seconds East, said point being on the South line of a Roadway thence Northwesterly along said curve and South line of said Roadway through a central angle of 3 Degrees 54 Minutes 59 Seconds a distance of 20.01 feet, thence South 38 Degrees 57 Minutes 19 Seconds West a distance of 292.23 feet to the point of beginning of said 20 foot ingress-egress easement. Said easement contains 0.131 Acres, more or less.

The above described easement is shown on a Plat of Survey as recorded in Book 51, Page 111 of said Recorder's Office.

With the right to survey, excavate, construct and thereafter use, inspect, maintain, and repair an access road and public utility.

The parties further covenant and agree as follows:

1. Grantee shall complete the construction of said access road and public utility as soon as practical after commencing construction thereof and shall pay all expenses of construction and maintenance of said access road and public utility.

2. Grantee shall repair any damage to property of Grantor or pay for any damages which may be caused to the property of Grantor resulting from Grantee's use or possession of the easement. Grantee further agrees, by acceptance hereof and as a condition of this grant, to remove all brush and debris resulting from construction, to keep the property subject to this easement in good repair, and to not remove or disturb trees or shrubs without prior approval of Grantor.

3. Grantor reserves the reversion of all rights granted herein upon Grantee's failure to construct an access road on the property subject to this easement within two years, and after construction, upon Grantee's ceasing to use the easement for transportation for a period of three years.

4. Grantor hereby reserves the right to use the property subject to the easement for ingress to and egress from Grantor's other property and the right to make other uses of the land subject to the easement; provided, that, such other uses shall not interfere with the access road. Except as herein provided, Grantor shall not erect permanent structures on the property subject to said easement.

5. This agreement shall in no way affect the use or possession of Grantor's property not subject to this agreement.

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6. The use by the Grantee of the property subject to the easement for the purpose of a public utility is limited to the extent that the public utility shall be underground.

The benefits of this easement shall accrue to, and the burdens of this easement shall be binding upon, the heirs, executors, administrators, successors, and assigns of the Grantor and the Grantee.

IN WITNESS WHEREOF, THE Grantor and the Grantee herein have hereunto set their hands and seals this ____ day of _____, 1982.

GRANTOR:

BOARD OF TRUSTEES OF SOUTHERN
ILLINOIS UNIVERSITY

BY: _____

ATTEST:

Secretary, Board of Trustees
of Southern Illinois University

GRANTEE:

THE CITY OF EDWARDSVILLE, a Municipal
Corporation, Madison County, Illinois

BY: _____
Mayor of the City of Edwardsville,
Madison County, Illinois

ATTEST:

City Clerk of the City of
Edwardsville, Madison County,
Illinois

EXHIBIT B

SANITARY SEWER LINE EASEMENT GRANT

This Easement Grant is made between the Board of Trustees of Southern Illinois University, a body politic and corporate of the State of Illinois, governing Southern Illinois University at Edwardsville, hereinafter referred to as the "Grantor", and the City of Edwardsville, a Municipal Corporation, County of Madison, and State of Illinois, hereinafter referred to as the "Grantee," WITNESSETH,

Grantor, in consideration of One Dollar (\$1.00) and other good and valuable consideration, the receipt of which is hereby acknowledged, and in consideration of the mutual covenants herein contained and the public benefit accruing hereby, grants to Grantee upon the terms hereinafter specified, a permanent sanitary sewer line easement over, under and across the Grantor's following described real estate, situated in the County of Madison, in the State of Illinois, to-wit:

A twenty foot wide public utility easement located in the Northeast Quarter of Section 21, Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois, the centerline of which is more particularly described as follows:

Commencing at the Northwest corner of a tract of land as recorded in Book 3002 on Page 1356 in the records of the Recorder's Office of Madison County, Illinois, thence South 89 Degrees 40 Minutes 45 Seconds East a distance of 816.01 feet along the North line of said tract to the point of beginning of the herein described centerline, said North line also being the South line of tract of land as recorded in Book 2246. Page 474 of said Recorder's Office, thence North 25 Degrees 11 Minutes 33 Seconds East a distance of 125.46 feet, thence North 5 Degrees 35 Minutes 53 Seconds West a distance of 105.74 feet, thence North 32 Degrees 25 Minutes 00 Seconds East a distance of 180.94 feet, thence South 68 Degrees 14 Minutes 31 Seconds East a distance of 280.81 feet, thence South 45 Degrees 07 Minutes 24 Seconds East a distance of 107.08 feet to the ending point of said centerline, being on the South line of said tract of land recorded in Book 2246, Page 474 of said Recorder's Office. Said point also being 207.21 feet Westerly from the Northeast corner of said tract of land recorded in Book 3002, Page 1356 of said Recorder's Office.

Together with a temporary easement for construction purposes over a strip of land 10 foot in width, adjacent to the Northerly line of the above described utility easement.

The above described centerline is shown on a Plat of Survey recorded in Book 51, Page 111 of said Recorder's Office.

with the right to survey, excavate, construct, install and lay, and thereafter use, operate, inspect, maintain, repair, replace, relocate and remove sanitary sewer pipe lines and appurtenances.

The parties covenant and agree as follows:

1. Grantee agrees that the sanitary sewer line may be utilized for improvements constructed or maintained on Grantor's property upon payment of fees and costs in effect from time to time therefore under the ordinances of the City of Edwardsville; provided, however, there will be no charge for the first connection by Grantor to Grantee's sewer system.

2. Grantee shall complete the construction of said sewer line or system as soon as practicable after commencing construction thereof and shall pay all expenses of construction and operation of said sewer line or system.

3. Grantee shall repair any damage to property of Grantor or pay for any damages which may be caused to the property of Grantor resulting from Grantee's use and possession of the easement. Grantee further agrees, by acceptance hereof and as a condition of this grant, to remove all brush and debris resulting from construction, to keep the property subject to this easement in good repair, and to replace all earth, grass, or paving removed or disturbed by Grantee and not to remove or disturb trees or shrubs without prior approval of Grantor.

4. Grantor reserves the reversion of all rights granted herein upon Grantee's failure to construct a sanitary sewer line or system pursuant to the easement within two years, and after construction, upon Grantee's ceasing to use the easement for transportation of sanitary sewage for a period of three years.

5. The temporary easement of construction set forth in the foregoing legal description will terminate upon final acceptance of construction of the sewer line or system by the City of Edwardsville, Illinois.

6. Grantor hereby reserves the right to make any use of the property subject to the easement provided that such use shall not interfere with the rights herein granted or create a hazardous condition. Except as herein provided, Grantor shall not erect permanent structures on the property subject to said easement.

7. This agreement shall in no way affect the use or possession of Grantor's property not subject to this agreement.

The benefits of this easement shall accrue to, and the burdens of this easement shall be binding upon, the heirs, executors, administrators, successors, and assigns of the Grantor and the Grantee herein.

IN WITNESS WHEREOF, the Grantor and the Grantee herein have hereunto set their hands and seals this ____ day of _____, 1982.

GRANTOR:

BOARD OF TRUSTEES OF THE
SOUTHERN ILLINOIS UNIVERSITY

BY: _____

ATTEST:

Secretary for the Board of Trustees
of Southern Illinois University

GRANTEE:

THE CITY OF EDWARDSVILLE, a MUNICIPAL
CORPORATION, MADISON COUNTY, ILLINOIS

BY: _____
Mayor of the City of Edwardsville,
Madison County, Illinois

ATTEST:

City Clerk of the City of Edwardsville,
Madison County, Illinois

EXHIBIT C

EASEMENT

The undersigned Grantor, the Board of Trustees of Southern Illinois University, a body politic and corporate of the State of Illinois, governing Southern Illinois University at Edwardsville, hereinafter referred to as the "Grantor", and the City of Edwardsville, a Municipal Corporation, County of Madison, State of Illinois, and its successors, assigns, agents and Lessees, hereinafter referred to as the "Grantee", hereby enter into the following agreement:

WITNESSETH:

The Grantor in consideration of One Dollar (\$1.00) and other good and valuable consideration, the receipt of which is hereby acknowledged and in consideration of the mutual covenants herein contained and the public benefit accruing hereby, grants to Grantee upon the terms hereinafter specified, the perpetual right and easement to construct, operate, repair, maintain, control, inspect, relocate, reconstruct and remove overhead electric transmission, distribution and communication lines and systems, including, blank poles, cross-arms insulators, overhead conductors, and other equipment appurtenant thereto in, on, under, over, across and through the following described real estate of Grantor, situated in the County of Madison, in the State of Illinois, to-wit:

A thirty foot wide public utility easement located in the Northeast Quarter of Section 21, Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois being more particularly described as follows:

The West 30 feet of said Northeast Quarter of Section 21 bound on the North by the Southerly Right-of-way line of the Illinois Terminal Railroad and bound on the South by the North line of a tract of land as recorded in Book 3183, Page 39 of the records of the Recorder's Office of Madison County, Illinois.

The above described easement is shown on a Plat of Survey as recorded in Book 51, Page 111 of said Recorder's Office.

The parties further covenant and agree as follows:

1. Grantee shall complete the construction of said utility line or system as soon as practicable after commencing construction thereof and shall pay all expenses of construction and operation of its use and possession of the easement as aforesaid.

2. Grantee shall repair any damage to property of Grantor or pay for any damages which may be caused to the property of the Grantor resulting from Grantee's use and possession of the easement. Grantee further agrees, by acceptance hereof and as a condition of this grant, to remove all brush and debris resulting from construction, to keep the property subject to the easement in good repair and to replace all earth or grass removed or disturbed by the Grantee and not to remove or disturb trees or shrubs without prior approval of the Grantor.

3. Grantor reserves the reversion of all rights granted herein upon Grantee's failure to construct a utility line or system pursuant to this easement within two years, and after construction, upon Grantee's ceasing to use the easement for a period of three years.

4. Grantor reserves the right to make any use of the property subject to the easement provided that such use shall not interfere with the rights herein granted or create a hazardous condition.

5. This agreement shall in no way affect the use or possession of Grantor's property not subject to this agreement.

The benefits of this easement shall accrue to, and the burdens of this easement shall be binding upon, the heirs, executors, administrators, successors, assigns, agents and independent contractor's of the Grantor and the Grantee herein.

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IN WITNESS WHEREOF, THE Grantor and the Grantee herein have hereunto set their hands and seals this ____ day of _____, 1982.

GRANTOR:

BOARD OF TRUSTEES OF SOUTHERN
ILLINOIS UNIVERSITY

BY: _____

ATTEST:

Secretary, Board of Trustees of
Southern Illinois University

GRANTEE:

THE CITY OF EDWARDSVILLE, a Municipal
Corporation, Madison County, Illinois

BY: _____
Mayor of the City of Edwardsville,
Madison County, Illinois

ATTEST:

City Clerk of the City of
Edwardsville, Madison County,
Illinois

USE OF UNIVERSITY PROPERTY FOR WORSHIP
[AMENDMENT TO 6 POLICIES OF THE BOARD C-1-a]

Summary

At present 6 Policies of the Board C-1-a forbids the regular use of University premises primarily for purposes of religious worship. This matter proposes to delete that prohibition.

Rationale for Adoption

The United States Supreme Court has recently declared that once a university opens its premises to use by organized student groups it may not discriminate against religious groups on the basis of the content of their speech, i.e., that some of what is said during a meeting of the group constitutes religious worship. The defendant in the case (Widmar v. Vincent, 70 L.Ed2d 440) argued separation of church and state, which is the precise grounding of 6 Policies of the Board C-1-a, but the Court ruled that the First Amendment should prevail and any advancement of religion was only incidental. Accordingly, the present Board policy cannot be enforced and should be deleted.

Considerations Against Adoption

Perhaps the present policy should be amended in some manner, rather than completely deleted. However, amendment would so nearly consume the rule that nothing productive would be left. Religious groups will continue to be bound by the time, manner, and place regulations applicable to all groups, and that type of regulation is all that can survive the Supreme Court ruling.

Constituency Involvement

Since the matter does not involve judgment about whether to act or how to act, it was not felt that the constituencies could be helpful on this subject.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 6 Policies of the Board C-1-a be and is hereby amended as follows:

C. Use of University Property

1. Policies Governing the Use of University Property for Scheduled Events and Meetings
 - a. Use of University premises is restricted to events and meetings sponsored by the following:
 - 1) Colleges, Schools, Departments, and functional units of the University, and any of these units in conjunction with professionally recognized educational organizations or bona fide non-University organizations;

- 2) University recognized student organizations;
- 3) University allied or affiliated organizations such as the Southern Illinois University Foundation and the Southern Illinois University Alumni Association;
- 4) Non-student on-campus groups that require facilities unique to the University;
- 5) Non-University groups and organizations, with approval of the appropriate University Scheduling Officer, when the event or meeting is of educational, cultural, or social significance and constitutes a desirable contribution to general community welfare;
- 6) In keeping with the traditional neutrality of state universities in political matters, Southern Illinois University provides the free use of certain physical facilities for purposes primarily political for any political party listed on the present state ballot. The free use of these facilities is allowed on each campus of the University for not more than one meeting for each division of the party (National, State, County) during any election campaign (primary or general). All meetings of this nature must be cleared through the elected county chairman or other appointed party official. Meetings which are scheduled and paid for, such as a dinner meeting held at the University Center, are not included in the number of meetings allowed each political party.
- 7) The use of University premises and facilities shall be subject to every applicable Federal and State law.

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The Chancellor, on the recommendation of the Honorary Degrees Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree, Doctor of Fine Arts, to Mr. Eddie Albert, to be awarded at the August 7, 1982 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

A world citizen, humanitarian, and performing artist, Eddie Albert is best known for his forty years of outstanding achievements in the entertainment field.

Mr. Albert has appeared in over sixty motion pictures, eleven stage productions, and numerous television productions. He also has several record albums to his credit, and has made many nightclub and concert appearances. A

few years ago he received his second Academy Award nomination for his role as the father in "The Heartbreak Kid," a role which also won him the National Film Critics Best Supporting Actor Award. It was as the photographer in "Roman Holiday" that he received his first Academy Award nomination. Other roles which have won him acclaim were in the films "Attack!," "The Teahouse of the August Moon," "I'll Cry Tomorrow," and "Captain Newman, M.D." Recent movies in which he has appeared include "How to Beat the Cost of Living," "The Border," "Hustle," and "Escape to Witch Mountain."

Mr. Albert had the starring roles in the TV series "Switch" and the highly popular "Green Acres," which ran from 1965 to 1971.

As an actor, comedian, and singer, Mr. Albert has significantly contributed to entertainment in American society. He has also displayed a concern for quality of life extending to environmental issues which affect the lives of millions of people. He has devoted considerable time and resources in fighting world hunger, fighting pollution of the natural environment, and promoting soil conservation. He regularly lectures on and makes TV appearances concerning these topics, and many of his speeches have been published by professional associations and educational institutions.

Mr. Albert's advice and support are sought by many government officials, and he has served as a member of such boards and conferences as Consumers Advisory Council, U.S. Department of Energy, and the World Food Conference (Rome). For his service to mankind, Mr. Albert has been the recipient of the Conservational Educational Award, U.S. Department of the Interior; The Humanitarian Award, National Conference of Christians and Jews; Honorary Tree Farmer, the American Forest Institute; Order of the Long Leaf Pine, State of North Carolina; The Brotherhood Award, B'nai B'rith; Recognition of Merit Award, the California Federation of Women's Clubs; and Honorary Citizenship, State of Maryland.

In keeping with Mr. Albert's commitment to ecology, the Eddie Albert Fund was established at the Southern Illinois University Foundation in May 1978, and an environmental conference with a guest lecture by Mr. Albert was hosted at SIUC in March 1979. The missions of the fund are: (1) conserving natural resources; (2) increasing world food production; (3) strengthening the family farm; (4) improving nutritional content in food; (5) searching for energy alternatives among renewable resources, and (6) applying and disseminating supportive technology. To promote the wise use of the world's renewable resources, the fund now supports an executive awards program, the annual "Eddie Albert Humanitarian Award." The "Eddie Albert Humanitarian Award" is given in conjunction with the National Business Hall of Fame to honor American entrepreneurs who have made significant contributions to conservation of natural resources, to nutrition knowledge, or to pollution control. Recipients have been the late William Mullins, founder of Southwestern Illinois Coal Corporation, and William C. Norris, founder of Control Data Corporation.

It is for Mr. Albert's extensive contributions to the quality of life, both in entertainment and the environment, that Southern Illinois University at Carbondale finds it fitting to bestow the honorary Doctor of Fine Arts degree on Mr. Eddie Albert.

Considerations Against Adoption

None is known.

Constituency Involvement

The Honorary Degrees Committee of Southern Illinois University at Carbondale has recommended to the President this honorary degree for Mr. Eddie Albert.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Fine Arts, be awarded to Mr. Eddie Albert at the August 7, 1982 commencement of Southern Illinois University at Carbondale.

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The Chancellor, on the recommendation of the Honorary Degrees Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree, Doctor of Letters, to Kay Boyle, to be awarded at the May 15, 1982 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

Kay Boyle is a distinguished writer of fiction, poetry, and social comment. The recipient of Guggenheim fellowships in 1934 and 1961, she also won the O. Henry Memorial Prize for short stories in 1936 and 1941.

A major contributor to the expatriate literary movement in the twenties and thirties, Miss Boyle's poems and short stories were frequently published in the review This Quarter, and later, transition magazine. Through her work with transition, Miss Boyle became associated with the "revolution of the Word" movement and authors such as James Joyce, Archibald MacLeish, and Gertrude Stein. Miss Boyle also began a long association with the New Yorker in 1930 as a short story writer, and published her first two books, Short Stories (1929) and Wedding Day and Other Stories (1930). In one of the more unusual publishing adventures of the thirties, 365 Days, a collection of page-length stories for each day of the year, 97 of Miss Boyle's stories were selected.

By the time Miss Boyle returned to America in 1941, her stories had won two first place O. Henry awards, as well as three additional appearances in the O. Henry anthologies. Forty of her stories made Edward O'Brien's honor rolls in his Best American Short Stories annuals.

But Miss Boyle is widely recognized as a novelist as well as a poet and short story writer for magazines. Representative of her work written overseas are such novels as Plagued by the Nightingale (1931), Gentlemen, I Address You Privately (1933), and My Next Bride (1934).

Following the onset of World War II Miss Boyle wrote several novels which demonstrated the strength of the Europeans fighting Hitler, including Death of a Man (1936).

Much of Miss Boyle's writing is semi-autobiographical and exemplifies her commitment to human liberty. These characteristics have made her contributions valuable as social comment as well as literature.

"Black Boy" (New Yorker, 1932) is a prize-winning and often anthologized short story that demonstrates prejudice is learned. Breaking the Silence: Why a Mother Tells Her Son about the Nazi Era (1962) for the American Jewish Committee's Institute of Human Relations Press has been translated into several languages and distributed widely in North and South America. Of course, during World War II Miss Boyle did much to encourage resistance to Nazism, as well.

In 1963 Miss Boyle was appointed to the creative writing faculty of San Francisco State College, but her commitment to social responsibility has continued to be evident. Examples include The Long Walk at San Francisco State and Testament for My Students (both 1970), her work as editor of the anthology Enough of Dying: Voices for Peace (1972), and her introduction to "While there is a Soul in Prison" in 1979 for the War Resisters League. As an active member of Amnesty International, Miss Boyle served as chairman of the Committee for Artistic Freedom in Iran in the middle 1970's, and demonstrated her commitment with the poem "Open Letter to Vida Hadjebi Tabrizi" who was a political prisoner in Iran at that time. Miss Boyle has championed the rights of many minority groups and causes, and was instrumental in seeing that several of her Asian-American students were published in an anthology of Asian-American writing.

Now Professor Emerita at San Francisco State, Miss Boyle is currently working on a book about Irish women and recently completed a semester as Artist in Residence at Eastern Washington University.

Southern Illinois University at Carbondale has particularly benefited from Miss Boyle's writings and her generosity. Her private manuscripts and correspondence, as well as original copies and first editions of her publications, form a significant portion of the strong American literary and expatriate holdings in Special Collections, Morris Library. Miss Boyle has donated many of her personal papers to the library, and has played a crucial role in the acquisition of documents of other expatriate writers. (The SIU Press has published two of Miss Boyle's early novels in its American fiction series, and has contracted to publish a descriptive bibliography of her work.)

For Miss Boyle's many literary and social contributions, and for her generosity in sharing her work with SIUC, the University finds it appropriate and fitting to bestow the honorary Doctor of Letters degree on Miss Boyle.

Considerations Against Adoption

None is known.

Constituency Involvement

The Honorary Degrees Committee of Southern Illinois University at Carbondale has recommended to the President this honorary degree for Miss Kay Boyle.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Letters, be awarded to Miss Kay Boyle at the May 15, 1982 commencement of Southern Illinois University at Carbondale.

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The Chancellor, on the recommendation of the Honorary Degrees Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree, Doctor of Letters, to Professor Paul A. Schilpp, to be awarded at the May 15, 1982 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

As founder of The Library of Living Philosophers, a non-profit organization since 1938, Dr. Paul Schilpp is held in international esteem for his development of one of the great publishing ventures in philosophy. He has edited sixteen volumes in the library's series, in which contemporary philosophers such as John Dewey, George Santayana, Albert Einstein, and Jean-Paul Sartre have responded to their ablest critics.

The University deeply appreciates Dr. Schilpp's generous decision to make Morris Library the recipient of his archives from The Library of Living Philosophers, and is proud of the University's relationship with the library's continuing operations.

An outstanding teacher, Dr. Schilpp has been particularly committed to his lectures in the introductory "Moral Decisions" classes, where he has challenged thousands of students over the years to examine the moral, social, political, and religious problems of their time. He began his teaching career fifty years ago, and came to Southern Illinois University at Carbondale in 1965 as Distinguished Research Professor of Philosophy. Dr. Schilpp became Professor Emeritus in 1980, but taught as Visiting Professor here in 1980 and 1981.

His superb teaching has been enhanced by his scholarship and an urgent desire to apply his social philosophy to issues met in every day situations. Dr. Schilpp is best known for his books and articles on ethics, social, and political philosophy, and the thought of Immanuel Kant. His classic volume on Kant's Pre-Critical Ethics recently has been reissued.

Dr. Schilpp's works also include The Quest for Religious Realism; Some Paradoxes of Religion, and The Crisis in Science and Education. His address on the "Abdication of Philosophy" as President in 1958-59 of the Western Division of the American Philosophical Association provoked re-evaluation and discussion of the scope and goals of the discipline. His many contributions were honored by a Festschrift in 1976, where Warren E. Streinkraus comments in his essay "Schilpp and the Relevance of Philosophy," that Dr. Schilpp "has taken the position that any philosophy to be worth doing must eventually justify itself by being able to say something of value to living human beings and must be able to provide some general guidance for problems confronting mankind."

Indeed, Dr. Schilpp's philosophy is characterized by its relevance to human problems. He has lectured widely to public and church audiences, presenting philosophy as a tool for clarifying and solving contemporary issues. He has served on the Board of Directors for both the American Civil Liberties Union and the United World Federalists. He also was a member of the national board of the Citizens Organization for a Sane World (SANE); and he has been active in the American Association of University Professors, the Fellowship of Reconciliation, and the Philosophy of Education Society. An official representative of the U.S. Department of State at the Pakistan Philosophical Congress in 1956, Dr. Schilpp has participated in numerous other international philosophical congresses also.

Dr. Schilpp has been widely recognized for his role in modern philosophy. He is a 1974 recipient of the Distinguished Service Medal from the Phi Beta Kappa Association of Chicago, a 1980 winner of the Bertrand Russell Society Award, as well as former president of the Western Division of the American Philosophical Association. His alma mater, Baldwin-Wallace College, Springfield College, and Kent State University have bestowed honorary degrees on Dr. Schilpp.

Clearly, his international contributions to his discipline and his unselfish service to SIUC make it fitting that the University bestow its honorary Doctor of Letters degree on Dr. Paul A. Schilpp.

Considerations Against Adoption

None is known.

Constituency Involvement

The Honorary Degrees Committee of Southern Illinois University at Carbondale has recommended to the President this honorary degree for Dr. Paul Schilpp.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Letters, be awarded to Dr. Paul A. Schilpp at the May 15, 1982 commencement of Southern Illinois University at Carbondale.

NEW PROGRAM REQUEST: MASTER OF ARTS, MAJOR IN ENGLISH,
WITH A CONCENTRATION IN COMPOSITION, SIUC

Summary

The Department of English presently offers a master's level program which concentrates on literature. It wishes to retain that concentration and to add another in Composition, which would also require 12 semester hours in literature. The new concentration would prepare students for teaching and research in the rapidly expanding area of teaching composition.

Rationale for Adoption

This new program request has been developed as a consequence of faculty interest and expertise and in response to student demand and favorable employment conditions for graduates with multiple teaching areas. The faculty and all but three of the courses are already in place. Because no new resources are needed, and because the Department of English is prepared to begin offering the concentration in Fall 1982, the request is being put forward now rather than in July, the normal time for Board action on new program requests. The IBHE staff has been advised of this intent and is agreeable.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed concentration was initiated by the faculty in the Department of English and has been endorsed by the Graduate Council and the Deans of the College of Liberal Arts and the Graduate School. The Vice-President for Academic Affairs and Research and the President, SIUC, recommend approval.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That a concentration in Composition within the Master of Arts degree program with a major in English be and is hereby approved; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of this request with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

PROGRAM SUMMARY

MASTER OF ARTS, MAJOR IN ENGLISH, WITH A CONCENTRATION IN COMPOSITION

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE

As a concentration within the present M.A. degree program, major in English, the proposed concentration in Composition is to integrate de facto existing courses into a programmatic unit in Composition so that graduates who

may become prospective high school and college teachers are not only prepared to teach literature, but also command composition skills which are highly in demand today.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, February, 1982, SIUC and SIUE; the reception of Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; and the approval of Minutes of the meetings held March 10 and 11, 1982; Agreement Between the Illinois Department of Law Enforcement and Southern Illinois University at Edwardsville: State Police Radio Tower, SIUE; Easements to the City of Edwardsville: Southwest Interceptor Sewer, SIUE; Use of University Property for Worship [Amendment to 6 Policies of the Board C-1-a]; Recommendation for Honorary Degree, SIUC (Eddie Albert); Recommendation for Honorary Degree, SIUC (Kay Boyle); Recommendation for Honorary Degree, SIUC (Paul A. Schilpp); and New Program Request: Master of Arts, Major in English, with a Concentration in Composition, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

INCREASE IN TEXTBOOK RENTAL FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-2, C-4, C-5, AND C-7]

Summary

This matter proposes an increase in the Textbook Rental Fee at SIUE, to be effective Summer Quarter, 1982.

Rationale for Adoption

The purpose of Textbook Service is to provide textbooks to undergraduate students at costs significantly less than could be achieved by a normal book store operation.

The rental fee provides the funds to purchase rental books and pay operating costs of the service. The present fee schedule has been in effect since Winter Quarter, 1976. The increase in 1976 was the first since 1965.

From FY-78 to FY-82, the cost of books purchased increased 43.7 percent. Salaries and wages increased 23.3 percent. The aggregate increase for the period was 40.7 percent.

The proposed fee increase will provide necessary operating funds to balance estimated expenses during FY-83.

Considerations Against Adoption

Increases in the cost of attendance may result in a negative impact on enrollment. The proposed increase is, however, necessary to maintain the textbook rental system at SIUE.

Constituency Involvement

The proposed increase was initiated by the Acting Director of Auxiliary Services. The Student Senate has reviewed the proposal. It is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1982, 4 Policies of the Board C-2, C-4, C-5, and C-7 be and are hereby amended to read as follows:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	7.00	13.00	18.00
University Center Fee	28.50	32.00	35.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.50

4. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$28.50	\$32.00	\$35.50
Resident Center Fee	14.00	25.50	36.00
Textbook Rental Fee	7.00	13.00	18.00

5. Open University Program Fee:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$32.00	\$35.50
Textbook Rental Fee	N/A	13.00	18.00
Program Fee	N/A	19.50	28.00

7. Textbook rental fees shall be assessed as follows:

<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
\$7.00	\$13.00	\$18.00

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

Textbook Service
Statement of Income and Expense (Cash Basis)
For Year Ended June 30, 1981
Pro Forma FY82 and FY83

	<u>FY81</u>	<u>ProForma FY82</u>	<u>ProForma FY83</u>
Receipts from Operations:			
Rental Fee Income	\$232,890	\$242,299	\$430,485 ⁽¹⁾
Book Sales	178,450	208,405	210,489
Other Income	<u>17,033</u>	<u>22,067</u>	<u>22,311</u>
Total Income	\$428,373	\$472,771	\$663,285
Operations Expense:			
Books Purchased	\$439,756	\$479,043	\$526,947
Sales Tax Deposits	17,121	17,899	20,024
General Administrative Expense	26,325	24,644	26,122
Salaries	38,693	36,833	39,043
Wages	42,230	41,647	44,146
Other Current Expenses	7,609	6,799	7,003
Permanent Improvements	<u>-0-</u>	<u>9,896</u>	<u>-0-</u>
	<u>571,734</u>	<u>616,761</u>	<u>663,285</u>
Excess Income over Expense	\$(143,361)	\$(143,990)	\$ -0-
Cash from Prior Fiscal Years	143,361	75,079	-0-
Funds Provided from Internal Reallocation	<u>-0-</u>	<u>68,911</u>	<u>-0-</u>
Balance	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ -0-</u>

(1) Income anticipated from fee increase.

President Lazerson said that this proposed increase was necessary to meet necessary operating expenses. He said that the matter had been reviewed and approved by the Student Government.

Mrs. Harvey moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN ATHLETIC FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-2]

Summary

This matter proposes an increase in the Athletic Fee at SIUE, to be effective the Fall Quarter, 1982.

Rationale for Adoption

The Athletic Fee is the major income source for the intercollegiate athletic program of the University. Of the total FY-82 intercollegiate athletic budget of \$765,362, \$507,751 is projected Athletic Fee income. The Athletic Fee is presently assessed as follows:

<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
\$7.00	\$13.00	\$19.00

The Athletic Fee was last increased by \$1.00 in each of the three fee categories during Fiscal Year 1980. It was originally recommended, at the March 11 Board of Trustees meeting, that the Athletic Fee be increased by \$3.00 in each category. It is now recommended that the Athletic Fee be increased by \$1.35 in each category. As a result, the fee increase no longer provides for salary increases or general price increase revenue for FY-83, and reduces the original requested increase for the men's intercollegiate basketball program by 59 percent.

The proposed increase will generate approximately \$45,000. The income generated from the increase would be used to maintain FY-82 salary increases, to provide funds to offset the University's increase in tuition, fees, and housing, and to provide additional support to the men's intercollegiate basketball program. Attached is a statement showing income and expenditure detail for the period FY 1980 through FY 1983.

The men's basketball program offers a significant possibility of generating external resources to support the intercollegiate athletic program and reduce dependence of the program on student fee support.

University officers believe that the intercollegiate athletic program is operating in a cost efficient manner in comparison to other athletic programs in the state, and that the program cannot be maintained without an increase in the Athletic Fee. Measures that have been taken to improve the cost efficiency of the program are not sufficient to offset costs for salary and inflationary price increases or to permit expansion of the basketball program.

Considerations Against Adoption

The Intercollegiate Athletic and Campus Recreation Task Force recommended that a student fee increase be the last option considered in increasing the funding for intercollegiate athletics. The fee increase proposed is a primary component of the resource base necessary to maintain existing athletic programs, and permit expansion intended to generate additional support that will offset future fee increases.

Because this increase would add to the cost of attendance, University officers are concerned about the potential impact of the increase on student access and enrollment.

Constituency Involvement

The fee increase proposal is directly related to many of the recommendations of the Intercollegiate Athletic and Campus Recreation Task Force which included students, alumni, staff, and faculty representatives. The Intercollegiate Athletic Committee supported the original \$3.00 fee increase proposal, and would presumably support this proposal. This proposal has been reviewed by the constituency heads and is recommended for adoption by the Director of Development and Public Affairs and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Fall Quarter, 1982, 4 Policies of the Board C-2 be and is hereby amended to read as follows:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 8.35	\$14.35	\$20.35
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	28.50	32.00	35.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.45

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the execution of this resolution.

February 16, 1982
REVISED 3/30/82ENTITY SUMMARY
BUDGET REQUEST FY 83ENTITY TITLE: Intercollegiate Athletics

	<u>FY 1980</u> <u>Actual</u>	<u>FY 1981</u> <u>Actual</u>	<u>FY 1982</u> <u>Current</u>	<u>FY 1983</u> <u>Proposed</u>
Cash Balance Carryover:	\$ 16,085	\$ 7,467	\$ 34,463	\$ 5,787
Operating Income By Source:				
State Appropriations	141,769	115,152	111,848	99,848
Student Fees	437,862	459,850	507,751	552,751
Institutional Waivers	70,875	76,875	69,300	79,700
Gate Receipts	25,125	14,076	12,000	19,000
Sport Guarantees	18,150	27,252	17,000	21,500
Entry Fees & Programs	6,137	12,352	2,500	3,000
NCAA Guarantees	14,051	12,796	-----	-----
Radio & TV Rights	-----	-----	1,500	-----
Rentals	595	3,830	1,000	1,000
Benefits & Contributions & Ads	4,236	6,885	8,000	16,000
Total Funds Available	\$ 734,885	\$ 736,535	\$ 765,362	\$ 798,586
Expenditures:				
Salaries	\$ 245,408	\$ 280,562	\$ 323,457	\$ 331,767
Wages	25,062	16,163	16,693	15,193
Travel	126,719	100,013	100,706	100,106
Equipment	5,867	14,199	3,510	3,010
Commodities	59,016	35,418	46,690	45,690
Operation of Auto	21,938	23,439	29,149	29,549
Contractual Service	73,848	70,385	63,750	63,001
Institutional Waivers	70,875	76,875	69,300	79,700
Funded Scholarships	89,264	74,349	89,389	113,992
Telecommunication	9,421	10,669	16,931	16,250
Total Expenditures	\$ 727,418	\$ 702,072	\$ 759,575	\$ 798,258
Cash Balance Year End	\$ 7,467	\$ 34,463	\$ 5,787	\$ 328

President Lazerson pointed out that the proposed increase had been revised downward to \$1.35 from the initial figure of \$3.00. He said that the matter had been reviewed and approved by the Student Government.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded.

The Chair recognized Mr. John Mosser, President, SIUE Student Senate, who wanted to thank the central administration at SIUE for being sensitive to a lot of the comments that students had in regard to this fee matter. He wanted to publicly thank the Faculty Senate President, Barbara DeLong, and the University Staff Senate Chairman, Christa Oxford, for the amount of time and effort that they had devoted to this subject in helping students address this issue.

Mr. Calvin said he wanted to specifically thank Dr. James R. Buck, Director, Development and Public Affairs, for looking at this matter not only from his point of view but also from the point of view of the students. He thanked Dr. Buck for all of his help in this matter.

The Chair commented that he would like to reiterate what Mr. Elliott had said earlier, that it was gratifying to see how well students had participated in the process. He said that the student participation had improved each year that he had been on the Board and he hoped it would continue in the future.

After a voice vote on the Increase in Athletic Fee, SIUE, the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUE, President Lazerson commented that almost a year ago to the day Edwardsville had suffered a tornado, and again high winds in the area had damaged the entranceway to the new Multi-Purpose Facility. He said that he did not believe it would hamper the construction schedule, but he would have firmer cost figures and its effect on that schedule next week. He said he was thankful that the Bubble Gym suffered absolutely no damage this time around.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw stated that in December of 1980, he had presented for Board approval Chapter 2 of the revised Policies of the Board; that chapter dealt with personnel policies. He had indicated in his comments that month that during the next 12 to 18 months he would appoint and charge a systemwide task force with the job of reviewing the substance of Chapter 2 and with making recommendations regarding what was perceived to be needed changes. Additionally, he had indicated that there would be considerable constituency involvement in the task force's effort. He continued that he had consulted with both President Lazerson and President Somit regarding the creation of such a task force, and it was his feeling that the creation of such a task force at this time would not be of significant benefit. He said that the Presidents agreed with that conclusion, and with the Board's concurrence, he would postpone indefinitely the creation of a systemwide task force for reviewing personnel policies.

It was the consensus of the Board to postpone the creation of a systemwide task force for reviewing personnel policies.

Mr. Irvin requested that the Chair recognize Ms. Debbie Brown, President, SIUC Graduate Student Council.

The Chair recognized Ms. Brown, who said that she had distributed copies of a matter which the GSC and the USO had initiated, a copy of which has been placed on file in the Office of the Board of Trustees. The matter called for the establishment by the Board of a systemwide task force to compile and evaluate data regarding access to Southern Illinois University. She said that the students applauded Chairman Norwood's efforts and the Illinois Board of Higher Education in this regard. She commented that the Student Advisory Committee meeting of the IBHE had passed unanimously a resolution which had

been initiated by the student government leaders at SIU calling for a statewide study on access. However, she said that the student leaders at SIU felt that an additional step was needed. As has often been noted, she said that SIU had a particular mission; that it is devoted to serving the needs of this region. Their particular concern, she said, was that with the escalation of tuition and fees, housing, inflation, as well as the decreasing aid in federal loans to students, that minority students, lower income students, lower middle class students would be denied an education at Southern Illinois University at Carbondale and Edwardsville. She said that before tuition rates for the next academic year were presented to the Board that a study of this nature should be completed. She said that to preserve the credibility with the students that the Board itself should initiate and regulate it.

The Chair recognized Mr. Todd Rogers, President, SIUC Undergraduate Student Organization, who said that the USO also gave its full support to the proposal to create a task force on access. He said that high enrollment did not necessarily equate with access. He said that in light of the cutbacks proposed in student aid combined with significant tuition increases and the losses in state funding, who will those students be attending this University. He asked if it were the mission of SIU to only maintain enrollments or was it to serve the Southern Illinois region and open its doors to all students, both rich and poor, who meet our academic standards of quality. He said that the task force on access to this particular institution was needed and well worth the time, the effort, and the cooperation necessary to make it work.

Mr. Irvin commented that the students at both Carbondale and Edwardsville had pursued this matter because they were very concerned about the problem of access, and they did wish to cooperate with the administration at SIU and with the IBHE. He said that he would like to make a motion at this time for the Board

to consider the Current and Pending Matter calling for the establishment by the Board of a systemwide task force to compile and evaluate data regarding access to SIU. Mr. Calvin seconded the motion.

Mr. Irvin elaborated that if the Board did not consider the item at this meeting, he requested that the matter be placed on the Board's agenda for the next meeting.

The Chair pointed out that in order for the Current and Pending Matter to be considered by the Board that it would take unanimous consent by the members of the Board.

Mr. Elliott remarked that he joined the students with the concern over the area of access and that we needed to have this information. He said that last month it was pointed out that the issue was broader than just for SIU. At the same time, he said that he was hesitant to decide today that a systemwide task force was the way to get the information needed. He said that he would prefer that the Chancellor make a recommendation to the Board in the near future as to how was the best way to get the information needed. Therefore, he would be constrained to vote that this item not be considered as a Current and Pending Matter. He said that he was not antagonistic to accomplishing the job, but that he wanted to see it accomplished in a way not to spin wheels or duplicate efforts.

Mr. Rowe concurred with Mr. Elliott's statement. He said this information could not be provided in 60 or even 90 days. He said that the study had to be done in concert with the Illinois Board of Higher Education to really determine this matter if access was in fact really being hurt. He said he would join Mr. Elliott in not being able to give unanimous consent on this matter.

Mr. Irvin stated that he would be willing to compromise by withdrawing the matter if at the next Board meeting the Board could give consideration after the staff had the time to make recommendations.

Mrs. Kimmel commented that we would really not have very accurate information about access until we see the shifting that takes place in enrollments next fall, and that she felt that it would be premature to bind the Board to accept this resolution next month.

The Chair recognized Ms. Debbie Brown, who stated that this matter had been submitted for placement on the agenda today and that Chancellor Shaw had not been supportive of the matter and had suggested that this approach might be a possible way to have the members of the Board discuss the matter fully and openly.

Chancellor Shaw said that Ms. Brown had mentioned that he had not chosen to put the matter on the agenda and that was quite true. However, he had wanted to be sure that her viewpoint had an opportunity to be presented. He said that the reason he did not put the matter on the agenda was that he could not disagree more with the proposal in terms of what we were trying to accomplish. He said that if there was to be a study, let us have a study. He said that he had heard the comment "grassroots involvement," and that grassroots involvement was important when you were making a participative decision but you do not make decisions about data. To analyze data, you hire a professional researcher. He pointed out that task forces were designed to participate in making decisions but that studies were designed to obtain information and to make generalizations about human behavior.

Mr. Irvin agreed with Chancellor Shaw about his concerns regarding the study and that it might best be achieved by an outside consultant. He thought another purpose of the task force would be to formulate arguments and it would be a very beneficial time for the citizens of Southern Illinois to participate with SIU, to go before the IBHE and the Legislature, to give them a chance to tell the leaders in education and the Legislature what sort of university they would like to see at SIU.

The question was called on the Current and Pending Matter entitled "Creation of Task Force to Study the Combined Effects of Tuition Increases, Fee and Housing Increases, Limited Federal Aid to Students upon Access to Southern Illinois University." The Chair pointed out that the first negative vote eliminated consideration of the matter. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion was defeated by the following recorded vote: Nay, Ivan A. Elliott, Jr.

The Chair said that the matter would not be considered.

Chancellor Shaw asked the Chair for guidance as to whether or not this item would be placed on the agenda at a future time.

The Chair responded that he would not like to propose a time simply because we had asked explicitly at the Illinois Board of Higher Education that its staff undertake this task. He said he did not wish to preempt the IBHE, and he believed that the study would be made in a very timely and professional fashion. He pointed out that if the study was not as prompt as it should be, the question would again be brought up at IBHE. He said that he would not like to see us preempt what was already in process, and for that reason he would not like to see it brought to the Board in the near future because a lot of what has been discussed was supposition. He pointed out that we had to wait and see what in fact happens and do it in a very methodological process. He asked for and received consensus of the Board to handle the matter in this way. He specifically asked Mr. Irvin if he objected.

Mr. Irvin replied that he still thought that the matter was worthwhile to consider. He said that he respected the members viewpoints, but that he thought it was very important that even the minority viewpoint should be expressed.

The Chair said that the Board always will allow for the minority viewpoint, but that the majority had accepted the decision of the Chair, and if he saw some problem with the IBHE study forthcoming, then he would bring the matter back to the Board for consideration.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: FLIGHT TRAINING FEES, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6]

Summary

This matter proposes increases in the fees for flight training courses offered by the School of Technical Careers, SIUC, effective July 1, 1982, and amendments to the Policies of the Board to reflect the proposed increases.

Rationale for Adoption

According to the Legislative Audit Commission Guidelines recognized by the Board of Trustees, the operation, maintenance, and replacement of aircraft by the Air Institute and Service must function on a cost recovery basis. Since the Board last approved increases in fees for flight training in June of 1980, costs have risen significantly. These costs include: fuel costs, building rent, wages, lease payments on some aircraft, and replacement costs on University-owned aircraft.

Increased fees for flight training are necessary to meet increased costs of operation, maintenance, and replacement of the present fleet of twenty-one training aircraft; to provide a balanced budget for Fiscal Year 1983 operations; and to fund reserves for the repair and replacement of equipment. An operating statement for Fiscal Years 1981 through 1983 is attached.

At the levels proposed, the fees charged by SIUC will be comparable to or less than those charged by other, similar programs. A summary of fees charged at other institutions is attached.

Considerations Against Adoption

The major consideration against adoption is the increased cost to students.

Constituency Involvement

Because this proposed action is primarily concerned with recovering the operational costs of an auxiliary enterprise, the constituency groups have not been involved. The proposed increases are recommended by the Director of the Air Institute and Service and the Vice-President for Campus Services. The Dean of the School of Technical Careers and the Vice-President for Academic Affairs and Research concur with the recommended increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following proposed new rates for the courses offered in the flight training program at Southern Illinois University at Carbondale are approved, effective July 1, 1982:

<u>Course</u>	<u>Credit Hours</u>	<u>Present Rate</u>	<u>Recommended Increase</u>	<u>Proposed New Rate</u>	<u>Percent Increase</u>
STC 201-Primary	2	\$1,685.00	\$314.00	\$1,999.00	18.6%
STC 203-Basic	1	1,507.50	314.25	1,821.75	20.8%
STC 204-Intermediate	1	1,507.50	314.25	1,821.75	20.8%
STC 206-Instrument & Advanced	2	2,032.50	458.50	2,491.00	22.5%
STC 207-Multi-Engine	1	995.00	255.00	1,250.00	25.6%
STC 300-Flight Instructor	2	1,025.00	252.50	1,277.50	24.6%
STC 301-Flight Instructor/ Multi-Engine	1	522.50	137.50	660.00	26.3%
STC 302-Flight Instructor/ Instrument	1	525.00	132.50	657.50	25.2%
Instrument Only*	n/a	1,506.25	348.75	1,855.00	23.1%

*Not a STC course

BE IT FURTHER RESOLVED, That the Chancellor will direct that appropriate amendments to 4 Policies of the Board B-6 be incorporated without further action by this Board.

President Somit said that he wanted to modify very slightly the language under Constituency Involvement. He said that they had tried wherever possible in dealing with cases of fee increases to notify the student constituency, and that the student constituency had received advance notification.

The Chair recognized Mr. Ronald D. Kelly, Director, Airport Operations, who introduced Mr. James M. Harlan, a Graduate Assistant and a MBA student on the staff. He said that Mr. Harlan had been very helpful in putting this program together. Mr. Kelly explained that it had been two years since an increase had been requested in the flight training rates. He said that last year, they

had tried to do whatever possible to reduce costs to keep ahead of inflation and to maintain the rates presently in force. He said that because of costs in fuel, real estate hangar rents, salary increases, and utility increases, an additional increase in the flight training rates would have to be made in order to fund the program.

Mr. Rowe said that it was difficult to compare our program with the University of Illinois because the nomenclature of the planes were different. He asked how the proposed rates would compare with the U of I. Mr. Kelly responded that the proposed rates would still keep us nearly \$2,000 below the U of I. He pointed out that the rates presented were the proposed rates for SIUC and the current rate for the U of I, but that the U of I would probably also increase its rates in the fall.

Mr. Van Meter asked if the projected fuel costs were based on an increase or a decrease. He said that people who drive cars had found fuel to cost a little less recently. Mr. Harlan responded that there had been an increase since the last increase in the flight training rates. He said that for 80 octane fuel there had been an increase of 14 percent; for 100 octane fuel there had been an increase of 16 percent. He commented that the estimate for fuel had been based on a similar increase in the next year or two.

Mr. Van Meter stated that in putting budgets together that a realistic look should be taken at what was now happening, and that he thought it was a disservice to the total budgeting process if the inflation factor for the last two or three years was just automatically built into the budgets. He said that the figures presented should be as close to your best judgment as to what was going to happen or what we saw at the present.

The Chair pointed out that this matter would come back to the Board at the next meeting for action. He requested a break-out next month on the

increase in fuel; what would be the cost for the increase in hours; what inflation rates were being figured; and what the trend of fuel costs for aviation fuel has been for the last six months.

Mr. Elliott asked if there was enough equipment and enough people to do the job. Mr. Kelly answered in the affirmative.

Mr. Irvin asked if it would be possible to request a listing of lower priority items so that if cuts had to be made in the future, we could get an idea of what possible suggestions would be and what the savings would be.

The Chair said that a lot of the flight training is performed by part-time instructors who are student instructors. If they work, they generate income; if a student instructor flies five hours, he gets paid for five hours. He pointed out that this was an area where they could not really cut costs and it was fortunate that they do use student instructors because they did not have to pay a full-time flight instructor for not flying.

The Chair requested the Board to consider a Current and Pending Matter entitled "Project Approval and Selection of Architect: Construction of a Fuel Alcohol Production Facility, SIUC." Mr. Van Meter moved that the matter be considered. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair presented the following Current and Pending Matter:

PROJECT APPROVAL AND SELECTION OF ARCHITECT: CONSTRUCTION
OF A FUEL ALCOHOL PRODUCTION FACILITY, SIUC

Summary

This matter seeks project and budget approval to construct a facility for the production of fuel alcohol at the Cartersville Campus, SIUC. This facility is to be used for training, demonstration, and research purposes.

The estimated cost of this project is \$202,500, and construction is funded by a grant from the Federal Government through the Economic Development Administration (EDA). State appropriations will not be used for this project.

This matter also seeks approval for the plans and specifications to be prepared in-house by the Physical Plant Engineering Services.

Rationale for Adoption

The production of fuel alcohol (ethanol) as an alternative source of energy is one more step in our nation's search for energy independence. The University has an opportunity to be an active participant in this quest as the recipient of a \$202,500 grant from the EDA.

This grant was originally obtained by Southern Illinois Incorporated (SII), but the responsibility for the design, construction, and operation of the facility is to be transferred to the University.

The capital portion of the University's contribution to the project consists of an eight-year commitment, or a "non-alienation agreement," that the project facilities will remain devoted to the public purpose for which the grant was intended. The project facilities will consist of: (1) the existing building #2825, or the old steam plant; (2) a new pre-engineered metal building containing approximately 2,100 square feet; (3) two existing 20,000 gallon fuel storage tanks, and (4) two new catch basins to serve as a cooling pond and a settling pond for liquid waste. One of the coal-fired boilers in the old steam plant is to be reactivated as the source of heat for the production equipment. The production equipment will be contained in the new building to be constructed nearby on an inactive parking lot. The new catch basins are to be constructed on unused land across the road and south of the buildings, and adjacent to the two existing fuel storage tanks.

While the primary purpose of this project is to demonstrate research findings related to the various phases of alcohol production as an engine fuel, there are other areas of academic interest which will benefit from the existence of this facility. The study of the fermentation process includes the use of alternative sugar sources such as cellulose from corn stalks, forestry wastes and municipal wastes, which in turn requires the development of more active strains of enzymes and yeasts. The utilization of the residual waste stream provides potential work in hydroponic farming, fish culture, and irrigation.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Deans of the College of Engineering and Technology, School of Technical Careers, the School of Agriculture, and the College of Science; the Vice-President for Academic Affairs and Research; the Vice-President for Campus Services; the Director of the Physical Plant; and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to construct a facility for the production of fuel alcohol at the Carterville (STC) Campus, SIUC,

be and is hereby approved at an estimated total cost of \$202,500.

- (2) Funding for this project shall be from a federal grant through the Economic Development Administration.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the architectural and engineering work to be performed by the Physical Plant Engineering Services.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter said that the Architecture and Design Committee had approved this matter and he moved that the Board approve the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit announced that three faculty members had received the Amoco Outstanding Teacher Awards: David Bateman of Administrative Sciences; Roger Beyler of Chemistry and Biochemistry; and Vernold Feiste of Electrical Sciences and Systems Engineering. He announced that for the first time SIUC had awarded an Administrative-Professional Outstanding Service Recognition Citation, and he was happy to report that Billie Jacobini, Chief Academic Advisor of General Studies, was the recipient. He said that he was delighted both by that selection and by the fact that there was now a means of recognizing outstanding service in that particular area. President Somit announced that the University had received a number of grants in such areas as in-training for parole counselors; research on problems of child neglect; wildlife reclamation; and medical research. He announced that several members

of the track and swimming teams had received All-American status, and the captain of our cheerleading team had been appointed a member of the Honey Bears of the Chicago Bears, which was a first for this University.

President Somit said he was delighted to inform the Board that we had a large number of distinguished colleagues from 23 Korean universities currently observing today's Board meeting. He said that these professors were participating in a semester-long exchange with our own SIUC staff through a World Bank grant and they were seeking a greater understanding of curriculum and teaching methods used at this so-called typical American university and of our higher education structure. He pointed out that they had come to the meeting today to see how a lay governing body such as the Board of Trustees functioned and to get some sense of how our universities govern themselves. He said that Professor Keene was accompanying the group and he asked that they rise to be welcomed.

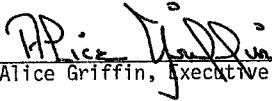
The Chair said that the State of Illinois Committee for the International Year of Disabled Persons had recognized SIUC as the outstanding university in Illinois for its services to disabled students. He said that SIUC previously had been recognized by the Washington, D.C.-based Academy for Educational Development as one of 12 universities (from among more than 300 nominated) with "exemplary" programs for disabled students.

The Chair also announced that the Board was pleased with its chief executive officers at this time and that they had been doing an outstanding job so that it was no reflection on them that the Board wished to look at its search procedures for executive officers. He said that information had been received from the Chancellor's Office which the members would be looking at individually, and the item would probably be taken up in May or June with the concurrence of the Board.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room, and that lunch would be served in Ballroom "A" of the Student Center.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:30 a.m.



Alice Griffin, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
MAY 12, 1982

A special meeting of the Board of Trustees of Southern Illinois University convened at 8:00 p.m., Wednesday, May 12, 1982, in the International Room of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Mr. Patrick Calvin
Mrs. Crete B. Harvey

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

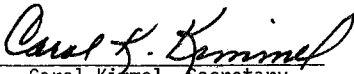
Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Rowe moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.,

George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 10:27 p.m.


Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 13, 1982, at 10:30 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Patrick Calvin
Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported that he had attended the Awards and Retirement Banquet, SIUE, on April 28, 1982, and Mr. William B. Browder, Chairman of the Illinois Board of Higher Education, had addressed the group. Mr. Elliott said the speech was well thought out and he quoted the following from Mr. Browder's remarks: "I think it is education's job, not just higher education, not just secondary education, not just primary education, but also parental education, to keep the minds of children, youth, and adults fresh and productive, to keep their minds tingling with ideas and insights, so that they will not be numbed by a mass culture of any nature." "Education in America is in tension between training for personal advancement and schooling for the common good."

Mr. Elliott reported that he had attended a meeting of the Merit Board, State Universities Civil Service System, on May 5, 1982, and that nothing of any particular importance to this University had been discussed except that the Appellate Court of the Fifth District had affirmed the decision of the Merit Board and reversed the Circuit Court of Madison County, thus upholding the dismissal of Gary R. Jenkins.

Mr. Elliott thanked the University community for the support which they gave to the Presbytery of Southeastern Illinois when they met at the Student Center at SIUC on May 6, 1982. He commented that a number of people had attended, spread from north of Danville to Cairo, Illinois, and that some of these people had never seen the University campus before. He said that they were so pleased with the facilities and the reception that was given to the Presbytery that several of them asked informally if he would present dates for next year to the General Council in June so that they could consider coming back to SIUC next year. He said that he appreciated the work that the Student Center had performed and the help of Vice-President Dougherty, and he also appreciated having Chancellor Shaw and President Somit address the group.

Mrs. Kimmel reported that she had attended a meeting of the Illinois Board of Higher Education on May 4, 1982, because Mr. Norwood had to fly that day and she said that flying was probably more exciting than the meeting. She said that there was a great deal more discussion than action. She reported that Dr. Richard D. Wagner, Executive Director of the IBHE, reported on the financial situation. She commented that contrary to many people's predictions, enrollment may be at a record high. She also commented that among the concerns of financing was the funding of the State Universities Retirement System. She explained that all of these things had to be put in the context of the fact that the state itself simply was not anticipating enough additional revenue to fund programs

further than they were currently being funded. She remarked that there had been a report on the funding of non-public schools, and that there had been a great deal of discussion on some policy dealing with the new operating and degree-granting approval authority of the IBHE for independent and out-of-state institutions. She explained that in reality the IBHE had almost no control over programs that come into the state as degree-granting programs. She announced that the IBHE would not meet in June, and the next meeting will be held in July.

Chancellor Shaw added that the issue had come up as a result of a realization that the programs approved did not take into consideration need or demand for the program because those criteria were not written into the enabling legislation, and the feeling was that there existed a double standard. As he had facetiously said before, the way to get an off-campus program approved was to first develop an out-of-state base and then apply for approval. He said that it was an anomaly of which the IBHE staff and board were both aware, and it may require legislation to correct the situation.

Mr. Rowe reported that he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on April 21, 1982. He said that Dean Moy had been pleased to announce that a member of the staff of the School of Medicine, Dr. Robert Johnson, had recently been elected President-elect of the Illinois State Medical Society. He said that the Committee commiserated considerably about the reduction in the budget of approximately \$1 million for the School of Medicine, but fortunately planning strategies had been in motion which would enable it to meet this challenge. He said that there had been considerable discussion about health care costs and government cutbacks, and the IBHE figures on the cost of medical education. He pointed out that the Dean and his staff felt that we may be getting a little closer to arriving at a means of making an honest comparison of our per capita cost versus that of

the University of Illinois, but it had been a long and tedious process and the problem had not yet been solved. He commented that there had been a discussion of the reorganization of the University of Illinois medical school. He said that Dean Moy had reported on additional departmental reviews and chairman searches.

Mr. Norwood commented that the differential between the costs at the medical schools at the University of Illinois and Southern Illinois University were very important. He said that these figures had been thrown around as if they were fact in a meeting of the subcommittee on Medical Education, and the first step in the process must be to have accurate comparisons.

Mrs. Kimmel added that at the IBHE meeting, it had been announced that Mr. Stan Irvin had been elected to the Illinois Board of Higher Education by members of the IBHE's Student Advisory Council. His term will be from July 1, 1982 through June 30, 1983.

Mr. Norwood reported that he and Mr. Elliott had attended a memorial service for Dr. Delyte W. Morris in Carbondale on April 12, 1982. Mr. Elliott read the following resolution:

MEMORIAL RESOLUTION

DELYTE W. MORRIS

The Board of Trustees of Southern Illinois University by this memorial resolution marks the death of Delyte W. Morris, former President and then President Emeritus of the University, on April 10, 1982. President Morris was both inspiration and guiding hand for the commitment of a small and isolated academic institution to the social and economic welfare of the southern Illinois region and for the almost miraculous growth of that institution into a major university. His vision boldly created opportunity and betterment for the citizens of southern Illinois out of native resources which no one else had given thought to or had confidence in. His imagination converted the procedures of learning and teaching into a source of hope and a faith in the future for thousands upon thousands of citizens, at first in southern Illinois alone and then, as his labors bore fruit, for people across the nation and across the oceans. His mission was truly educational, to help people better become what they could be, and to remove those burdens from them that smother the mind, deaden the spirit, and dull the heart. He was innovative in his use of learning to advance an entire social structure and creative in his pragmatic management of politics to support the cause of his beloved University and its educational

and social mission. The state and the region have been blessed with a resource of great value through his efforts in developing the University; and the University itself stands as a living and ever-blooming monument to his determination and constant effort over a period spanning two decades. The Board of Trustees herewith records its own profound and permanent recognition of the determination and genius of Delyte Morris in his contributions to the University.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott commented that the memorial service had been one of the nicest memorial services he had ever attended. He said that Dr. Paul Morrill had made comments on the life of Dr. Morris, Reverend Don Carlton had made comments concerning his religious dedication, and Mary Ann Webb was the organist. He said that it was a very fitting service for Dr. Morris. Mr. Norwood added that Chancellor Shaw and President Somit and President Lazerson had also attended the service.

The Chair said that Robert Dean Isbell, who had served us so dedicatedly and in such a great fashion for many years, passed away recently.

Mr. Rowe read the following resolution:

MEMORIAL RESOLUTION

ROBERT DEAN ISBELL

The Board of Trustees of Southern Illinois University by this memorial resolution marks the death of Robert Dean Isbell, Treasurer for this Board and Capital Affairs Officer for The Southern Illinois University System, on April 15, 1982. Dean Isbell worked with the University he loved and was loyal to for over twenty years; his enthusiasm, his native curiosity, and the warmth and confidence he engendered in people made him a trusted storehouse of information about the institution, all of which he either applied to his responsibility when wisdom dictated or savored as signs of life and energy in a complex institution. He was advisor and comforter for those who sought help and he appreciated every quirk and contradiction generated in the bureaucracy he lived with. His ingenuity and energy worked always to the benefit of the University, and singlehandedly he developed new solutions to what were at times old problems, always financially benefiting the University and this Board, whose funded debt obligations he tended with solicitude, care, and complete integrity. He served as Coordinator, Systems and Procedures; Director, Administrative Services at the Breckenridge Center; Assistant Treasurer; and

Treasurer and System Capital Affairs Officer, and served with distinction in each responsibility. This Board by this resolution records its deep felt sorrow for the loss of Dean Isbell and expresses its profound appreciation for his contributions to the welfare of the University.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Committee Reports, Mrs. Kimmel submitted the following Minutes of Special Meeting, Executive Committee of the Board of Trustees, April 16, 1982, for information:

MINUTES OF SPECIAL MEETING
EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
APRIL 16, 1982

A special and emergency meeting of the Executive Committee of the Board of Trustees of Southern Illinois University was called to order by Chairman William R. Norwood at 1:00 p.m., Friday, April 16, 1982, at the Chicago DuPage County Airport. The following members of the Executive Committee were present:

Mrs. Carol Kimmel
Mr. William R. Norwood, Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Also present was Chancellor Kenneth A. Shaw and Board Legal Counsel C. Richard Gruny.

The Chair announced that the purpose of the meeting was to appoint an interim Board Treasurer to act in the stead of Robert Dean Isbell, recently deceased. Because of the necessity to have an authorized signature on paychecks from local funds and checks to vendors on local funds, as well as to maintain continuity in other functions of the Board Treasurer, the Chair ruled that an emergency existed within the meaning of III Bylaws 1, upon which an immediate decision was necessary for the present welfare of the University.

The Chair further stated that a bona fide emergency existed within the meaning of the recently revised Open Meetings Act; and pursuant thereto as much notice as practicable had been given to news media who had filed a request for notice under Section 42.02(b) of that Act of meetings of the

Board, and that notice had included the agenda for this meeting as required by the Act.

The Chair then recognized Mr. Gruny, who suggested the following:

Resolution

BE IT RESOLVED, By the Executive Committee of the Board of Trustees of Southern Illinois University in special and emergency meeting assembled, That Kenneth A. Shaw be and is hereby appointed Board Treasurer on an interim basis and for an indefinite term, to serve in that position as well as the position of Chancellor and without additional compensation; and

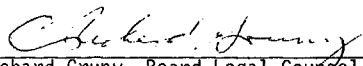
BE IT FURTHER RESOLVED, That James M. Brown be and is hereby appointed Board Treasurer contingent on the absence or inability of Kenneth A. Shaw so to act, such absence or inability of Kenneth A. Shaw to be determined in the sole discretion of the Chairman of the Board of Trustees, and James M. Brown shall upon the occurrence of such contingency serve in the position on an interim basis and for an indefinite term and in addition to the position of Vice-Chancellor and without additional compensation.

Mrs. Kimmel moved the adoption of the resolution as presented, and the motion was duly seconded. After opportunity for discussion, the question was called and the Chair declared the motion to have passed unanimously.

The Chair expressed the sympathy of the Board with the bereaved family of Robert Dean Isbell and its collective gratitude for the exemplary service which Mr. Isbell had rendered to the University.

There being no further business to come before the Executive Committee, by common consent the Chair declared the meeting adjourned.

The time was 1:15 p.m.



C. Richard Gruny, Board Legal Counsel

Mrs. Kimmel moved that the Minutes of Special Meeting of the Executive Committee of the Board of Trustees be received and ratified. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Board Room of the University Center at 9:30 a.m. that morning. He gave the following report:

At the meeting, the Committee approved the minutes of the meeting of April 8, 1982, and reviewed the following items which appeared on the May agenda of the Board:

- Item H - Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Various Parking Lots, SIUC
- Item I - Project Approval and Selection of Architect: Repair and Rehabilitation of Campus Drives, SIUC
- Item J - Project Approval and Selection of Architect: Thompson Point Residence Halls Roof Replacements, SIUC
- Item K - Project Approval and Selection of Architect: University Park Residence Halls Roof Replacements, SIUC
- Item L - Exchange of Land, SIUC
- Item R - Project Approval, Approval of Plans and Specifications, and Authority to Award Contracts: Rendleman Building Roof Replacement, SIUC
- Item S - Approval of Plans and Specifications and Authority to Award Contracts: Repair of Brick Towers, University Center, SIUC

The Committee recommended that these items be placed in the Board's omnibus motion with the understanding that Item I, Project Approval and Selection of Architect: Repair and Rehabilitation of Campus Drives, SIUC, be funded through the Parking Facilities account this one time only, and that any further use of funds from this account would be brought specifically to the attention of the Board.

The Committee heard a status report on the Multi-Purpose Facility, SIUC.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the International Room of the University Center at 8:00 a.m. that

morning. He said that the Committee had received and discussed the semi-annual reports on Cash and Investments, and also discussed the Legislative Audit Commission Guidelines for Foundations and the response which will be made by the University to those guidelines.

The Chair recognized Dr. Willie O. Pyke, President, SIUE Faculty Senate, and Mrs. Christa Oxford, Chairman, SIUE University Staff Senate, and said that this meeting would be the last one for these constituency heads. He publicly thanked them for their contributions to the meetings. He commented that student elections were being held at SIUE now and that he did not want to get into the political arena with Mr. John Mosser, President, SIUE Student Senate.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, MARCH, 1982, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of March, 1982, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY FOR APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: REPAIR AND REHABILITATION OF VARIOUS PARKING LOTS, SIUC

Summary

This matter proposes project and budget approval for resurfacing, striping, and other improvements to nine existing parking lots, SIUC. It further requests that members of the Executive Committee of the Board be authorized to approve the plans and specifications upon recommendation of the Architecture and Design Committee, and to award the contract for the construction.

Because portions of this project fall within the guidelines adopted by the Legislative Audit Commission for identification as a "noninstructional capital improvement," this matter further requests the Board's specific review and approval of the financing procedure for this project prior to submission to the Illinois Board of Higher Education.

The estimated total cost is \$247,100. Funding for this project will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be required.

This matter also proposes approval for the plans and specifications to be prepared in-house by the Physical Plant Engineering Services.

Rationale for Adoption

The nine existing parking lots that comprise this project have been selected for major repairs and rehabilitation because of significant deterioration of the asphalt surface on three of the lots and because high usage on six of the lots now surfaced with gravel calls for upgrading to asphalt surface.

The nine parking lots are:

Lot #3	North of Pulliam Hall	\$ 16,900
Lot #6	North of Morris Library	28,700
Lot #7	North of Pulliam Hall	10,400
Lot #19	East of Personnel Office	53,150
Lot #21	University Courts	23,150
Lot #43	Southeast of Laundry	24,200
Lot #53	Southwest of Service Shop	65,000
Lot #77	Forest Street	13,500
Lot #90	Forest Street	12,100

\$247,100

The desirability of making these improvements during a time of relatively low student traffic and the seasonal nature of this work lead to the request that members of the Executive Committee be authorized to approve the plans and specifications and to award the contract.

At its regular meeting of September 10, 1981, the Board of Trustees approved several projects as noninstructional capital improvements to be included on Table 10.0 of the respective FY-83 RAMP capital requests. At that time, the Board was informed that additional projects may be received for similar approval during the year. This project falls within the guidelines of noninstructional capital improvements, and specific approval by the Board as such an item is requested at this time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to repair and rehabilitate nine existing parking lots on the Carbondale campus, SIUC, be and is hereby approved at an estimated total cost of \$247,100.
- (2) Funding for this project shall be from traffic and parking revenues through the Parking Facilities account.
- (3) This project and its anticipated source of funding have been specifically reviewed and approved as a non-instructional capital improvement.
- (4) A supplemental Table 10.0, Plans for Noninstructional Capital Improvements, containing this project be transmitted to the Illinois Board of Higher Education and that its approval be respectfully requested thereon.
- (5) Upon recommendation of the Architecture and Design Committee authorization is granted for the architectural and engineering work to be performed by the Physical Plant Engineering Services.
- (6) After favorable recommendation by members of the Architecture and Design Committee, members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications and to award a contract in connection with the project herein approved.
- (7) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPAIR
AND REHABILITATION OF CAMPUS DRIVES, SIUC

Summary

This matter proposes project and budget approval for resurfacing, striping and other major repairs to five segments of the main campus drives.

The estimated total cost of this project is \$275,000. Funding will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be required.

This matter also proposes approval for the plans and specifications to be prepared in-house by the Physical Plant Engineering Services.

Rationale for Adoption

The campus Traffic and Parking Committee has reviewed the conditions of all the main traffic arteries and has determined that the portions contained in this project have undergone serious deterioration due to age, weather, and heavy usage and should be repaired. The base bid will consist of these three parts: (1) Small Group Housing drive, \$162,000; (2) the Oakland Avenue extension, \$49,000; and (3) Lincoln Drive south and southeast of the Neckers Building, \$38,000. Alternate bids will also be taken on (1) Lincoln Drive southwest of the Agriculture Building, \$38,000; and (2) Lincoln Drive southeast of the Baptist Student Center, \$38,000.

The Committee has further recommended that all phases of work contained in this project be funded from traffic and parking revenue. The use of these funds for repairs to drives and streets has not been previously recommended because adequate funding had been available from state appropriations. However, the state's present financial condition causes the continuation of this practice to be considered highly improbable, and the Committee has recommended the alternate source of funding.

Specific Board approval of such funding will require an interpretation of Board policy under V Bylaws 7. 6 Policies of the Board C-5 requires campus motor vehicle policies to stipulate that fees collected "will be devoted to defraying the costs of vehicle registration, enforcement of regulations, and parking facilities." SIUC regulations declare that such income is to be used for "construction, renovation, maintenance and operations, connected with the parking and traffic control of motor vehicles and bicycles . . ." The interpretation requested is that Board policy permits the use of fees collected for registration, enforcement and parking, for any traffic-related function, such as drives and bicycle paths, when such use is specifically approved by the Board. When that policy interpretation has been approved, then an amendment to SIUC regulations will be submitted to the Chancellor to make it explicit that maintenance of drives is intended to be included as a function connected with traffic control.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project and its source of funding have the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to repair and rehabilitate five portions of the main campus drives on the Carbondale campus, SIUC, be and is hereby approved at an estimated cost of \$275,000.
- (2) 6 Policies of the Board C-5, as interpreted by the Board pursuant to V Bylaws 7, does not restrict the use of fee income solely to those items specified in the policy when such fee income is sufficient to defray the cost of those items and when any remaining fee income is approved by the Board for a traffic-related project or use.
- (3) Upon approval by the Chancellor of the proposed revisions in Section 8-101 of the Motor Vehicle and Bicycle Regulations, funding for this project shall be from traffic and parking revenue through the Parking Facilities account.
- (4) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications to be prepared by the Physical Plant Engineering Services.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: THOMPSON POINT RESIDENCE HALLS ROOF REPLACEMENTS, SIUC

Summary

This matter proposes project and budget approval for the replacement of the roofs on seven buildings in the Thompson Point Residence Halls housing area.

The estimated total cost is \$189,000. The source of funding is housing revenue through the Thompson Point-Business account. State appropriations will not be used.

This matter also proposes approval for the plans and specifications to be prepared in-house by the Physical Plant Engineering Services.

Rationale for Adoption

At its meeting of June 11, 1981, the Board of Trustees recognized the problem of deteriorating roofs on the Thompson Point buildings, and it gave project approval to replace the roofs on four of the eleven dormitory buildings.

The roofs on the remaining seven buildings have deteriorated to their present condition, and replacement of these roofs is now necessary. The seven buildings in this project are: Brown Hall, Felts Hall, Kellogg Hall, Warren Hall, Smith Hall, Abbott Hall, and Baldwin Hall. The project will be funded from the operating account, Thompson Point-Business.

This project does not require approval of the Illinois Board of Higher Education because it is a maintenance and repair project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is a matter of building maintenance in an area not supported by state appropriations, the constituency heads were not involved. This project has the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofs on Brown Hall, Felts Hall, Kellogg Hall, Warren Hall, Smith Hall, Abbott Hall, and Baldwin Hall in the Thompson Point Residence Halls housing area be and is hereby approved at an estimated total cost of \$189,000.
- (2) Funding for this project shall be from housing revenue through the Thompson Point-Business account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications to be prepared by the Physical Plant Engineering Services.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: UNIVERSITY PARK
RESIDENCE HALLS ROOF REPLACEMENTS, SIUC

Summary

This matter proposes project and budget approval for the replacement of the roofs on three buildings in the University Park Residence Halls housing area.

The estimated total cost is \$168,000. The source of funding is housing revenue through the East Campus-Business account. State appropriations will not be used.

This matter also proposes approval for the plans and specifications to be prepared in-house by the Physical Plant Engineering Services.

Rationale for Adoption

The University Park housing area was first occupied in 1965. Since that time, roof repairs on the buildings have become increasingly frequent. At its meeting of September 14, 1978, the Board of Trustees gave its approval to replace the roof on Trueblood Hall, the dining hall in University Park.

This project provides roof replacement on the three "Triads" dormitories in University Park: Allen Hall, Boomer Hall, and Wright Hall. The roofs on these buildings have deteriorated significantly within the last few years, and should be replaced. The project will be funded from the operating account, East Campus-Business.

This project does not require approval of the Illinois Board of Higher Education because it is a maintenance and repair project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is a matter of building maintenance in an area not supported by state appropriations, the constituency heads were not involved. This project has the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofs on Allen Hall, Boomer Hall, and Wright Hall in the University Park Residence Halls housing area be and is hereby approved at an estimated total cost of \$168,000.

- (2) Funding for this project shall be from housing revenue through the East Campus-Business account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications to be prepared by the Physical Plant Engineering Services.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

EXCHANGE OF LAND, SIUC

Summary

This matter proposes approval for the University to transfer one tract of land it presently owns to a private individual in exchange for a more desirable tract of land presently owned by the same person.

Funds will not be required for this exchange.

Rationale for Adoption

On August 23, 1968, the University obtained a tract of land containing .11 acres located between South Illinois Avenue and the Illinois Central Gulf Railroad tracks. The tract is identified in University land records as Tract 95-K. This land was purchased as a first step toward the eventual extension of the campus drive under the railroad, and was consequently identified as part of the planned "Mill Street Underpass."

The planned underpass is no longer feasible. However, the land offers no other significant benefits to the University. Conversely, another tract of land located on the south side of West Chautauqua Street and north of the Lesar Law Building has been offered to the University and is to be identified as Tract 29-20. This tract can be obtained from its present owner as an exchange for Tract 95-K. Because the land on West Chautauqua Street is much more desirable to the University, this request for an exchange of the two aforementioned tracts is made at this time.

The tract on West Chautauqua Street is somewhat smaller in size than the tract on South Illinois Avenue. However, a local independent appraisal has cited an element known as "value in use." Because the University presently owns tracts of land on the south and east of the West Chautauqua Street property, the potential value on the smaller tract has in effect placed the two tracts at equal value.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request for the title to Tract 95-K to be transferred to a private individual in exchange for the title to Tract 29-20 to be received from the same private individual be and is hereby approved.
- (2) Funding will not be required for this exchange.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

WAIVER OF ANNUAL MEETING AND ELECTION OF DIRECTORS, IECSummary

The Board of Trustees has been asked by the Illinois Educational Consortium to approve a resolution for waiver of annual meeting and election of IEC Directors. Similar action was approved by the Board at its April 9, 1981 meeting.

Each year the IEC requests a waiver of notice of the IEC annual meeting and the holding of such a meeting for the purpose of election of Directors for the ensuing year. Under the cumulative voting provision of IEC Bylaws, each System can cast eight votes for each of its own nominees and assure their election. Such a meeting would therefore be perfunctory only. The Board may grant the waivers at this time, but it cannot consent to unanimous election of Directors since the slate is not yet known. The Board is therefore asked to select two nominees from this System and delegate to the chairman the power to file written unanimous consent to their election, and the election of the nominees of the other three Systems, at such time as the identities of the latter become known.

Rationale for Adoption

To accomplish necessary business of the IEC.

Considerations Against Adoption

None is known.

Constituency Involvement

After consultation with the Presidents, the Chancellor recommends this item.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Both notice and the holding of the annual meeting of members of the Illinois Educational Consortium be and are hereby waived;

Kenneth A. Shaw and Earl E. Lazerson be and are hereby selected to serve as Directors of said Consortium representing this Board; and

Kenneth A. Shaw be and is hereby authorized to consent and agree to the election of the above-named Directors together with two Directors named by each other member of the said Consortium as the act of and on behalf of this Board, and to do so in writing and in lieu of election at a meeting of members.

RECOMMENDATION FOR HONORARY DEGREE, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Humane Letters to Dr. John I. Goodlad at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

John I. Goodlad was born August 19, 1920 in North Vancouver, British Columbia. Educated in the Vancouver Normal School, Dr. Goodlad went on to receive a Bachelor of Arts degree from the University of British Columbia in 1945. He received his Master of Arts degree in 1946 and his doctoral degree in 1949, both from the University of Chicago. It is Dr. Goodlad's work in education, in particular in the development and improvement of teacher education programs, that is the basis of this recommendation to confer upon him an honorary degree.

Dr. Goodlad's work in education spans more than 40 years. He began his work as a teacher in the Surrey Schools, British Columbia in 1939. He served as principal of Surrey Schools in 1941-42. From 1942 to 1946, he served as the Director of Education of the Provincial School for Boys, British Columbia. In 1947, Dr. Goodlad moved to the Atlanta, Georgia area and began work with the Atlanta Area Teacher Education Service. In 1949, he was appointed an associate professor at Emory University in Atlanta and served from 1950 to 1956 as the Director of the division of teacher education at Agnes Scott

College and Emory University. In 1956, Dr. Goodlad accepted the directorship of the University of Chicago Center for Teacher Education. In 1960, Dr. Goodlad began his affiliation with the University of California at Los Angeles, serving as the Director of the University Elementary School. In 1967, Dr. Goodlad was appointed Dean of the Graduate School of Education, UCLA, where he continues to serve. Since 1966, he has also acted as Director of the Research Division, Institute for the Development of Educational Activities, Inc.

Dr. Goodlad's professional activities have focused on improving education through affiliations both national and international in scope. He is a charter member of the National Academy of Education, is a past president of the American Educational Research Association, and is Director of the National Society for the Study of Education. From 1968 to 1975, he served as a member of the governing board of the UNESCO Institute for Education in Hamburg, Germany. In 1973, he was a member of the Panel on Innovation of the International Bureau of Education in Geneva.

In addition to these activities, John Goodlad has been a prolific writer on matters affecting our educational system and methods. The bibliography of his works includes more than 150 journal articles and a score of books dealing with various aspects of education and its improvement.

Dr. Goodlad has been recognized and honored a number of times for his contributions to education and its improvement. In 1967, the National College of Education, and in 1968 the University of Louisville, conferred upon him honorary degrees in recognition of his many works.

It is for John I. Goodlad's continuing devotion and contribution to educational improvement, and for his furtherance of educational research and innovation, that this recommendation for an honorary degree is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Dr. John I. Goodlad.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Humane Letters be awarded to Dr. John I. Goodlad at the June 11, 1982 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

PROJECT APPROVAL, APPROVAL OF PLANS AND SPECIFICATIONS, AND AUTHORITY
TO AWARD CONTRACTS: RENDLEMAN BUILDING ROOF REPLACEMENT, SIUE

Summary

This matter proposes project approval for the capital project, Rendleman Building Roof Replacement, SIUE. Further, it proposes approval of plans and specifications for the project and authorizes the members of the Executive Committee of the Board to award contracts in connection with the project. Funding for the project, in the total amount of \$130,000, will be from funds appropriated to the Board as part of the Fiscal Year 1982 operating budget.

Rationale for Adoption

Although University officers believe that replacement of roofs on state constructed buildings should be funded by the state, they recognize that current fiscal conditions at present preclude state funding of such projects. Accordingly, a plan is being developed for phased, University-funded replacement of roofs on several campus buildings. The plan will include roof replacement for the Supporting Services Building, Classroom Buildings II and III, and buildings at the Wagner Complex, as well as the Rendleman Building. The project to reroof the Rendleman Building was previously approved by the Board as part of the Fiscal Year 1983 SIU capital budget request. These projects would be undertaken as funding permits.

Of the core buildings in need of roof replacement, Plant Operations personnel have determined that the Rendleman Building roof is in the worst state of repair. Deterioration of the roof over the life of the building and severe winter weather during recent years have caused large splits in the existing roof. Plant Operations personnel have determined that the roof will soon deteriorate to the point that repairing it will be a constant problem and cause excessive repair expenses.

The proposed project would replace the existing roof on the Rendleman Building with the same type of membrane roof system that has been installed on other Edwardsville campus core buildings during the past several years. The proposed project is identical in nature to several roof replacement projects performed by the Capital Development Board during recent years on University buildings. As a result, architectural and engineering services are not required from an outside firm. Plans and bidding specifications for the project have been developed by Plant Operations personnel based on experience with the earlier roof replacement projects. The plans and specifications for the project have been filed with the Office of the Board of Trustees and the project has been submitted to the Architecture and Design Committee.

Authority for members of the Executive Committee of the Board to award contracts is sought so that contract awards could be expedited to permit use of FY 1982 funds for the project. An early award of contracts would also permit initiation and completion of the project during favorable summer weather.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was initiated by the Director of Supporting Services. The matter has been reviewed by the University Planning and Budget Council. The proposal is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project for capital improvements to replace the roof on the John S. Rendleman Building, SIUE, be and is hereby approved with an aggregate budget of \$130,000.
- (2) Plans and specifications for the capital project herein approved be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with approved plans and specifications.
- (3) Members of the Executive Committee of the Board be and are hereby empowered to award contracts in connection with the capital project, Rendleman Building Roof Replacement, SIUE.
- (4) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the execution of this resolution in accord with the established practices and procedures of The Southern Illinois University System.

APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY TO AWARD CONTRACTS:
REPAIR OF BRICK TOWERS, UNIVERSITY CENTER, SIUE

Summary

This matter proposes approval of the plans and specifications for the capital project, Repair of Brick Towers, University Center, SIUE. Further, it proposes authorization for the members of the Executive Committee of the Board to award contracts in connection with the project.

Funding for the project, in the total amount of \$235,000, is from two sources. An amount of \$225,000 is to be provided from the appropriation from the Southern Illinois University Income Fund to the Board of Trustees. These funds represent student fees once known as the "Student Welfare and Recreation Trust Fund." The Student Welfare and Recreation Trust Fund was deposited into the Southern Illinois University Income Fund, and it was appropriated to the Board from the Income Fund in FY-82 as part of Senate Bill 345. An additional

\$10,000 is to be provided from the University Center's share of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bond Repair and Replacement Reserve account.

Rationale for Adoption

At its meeting of October 8, 1981, the Board granted approval for this project and authorized retention of the firm of V. Hanner and Associates, Wood River, Illinois, as the architectural and engineering firm for the project. The project will repair the cracking and spalling on the brick towers of the University Center. Damage from cracking and spalling has been caused by severe winter weather during past years and by general deterioration over the life of the building.

The architectural firm has completed plans and specifications for the project and approval is now in order. The plans and specifications have been filed with the Office of the Board of Trustees. This matter has been presented to the Architecture and Design Committee of the Board.

Authority for members of the Executive Committee of the Board to award contracts in connection with the project is sought in order to expedite completion of the project. University officers desire to begin the project during the summer because of weather conditions and to avoid, as much as possible, disruption of University Center activities and services during the beginning of Fall Quarter.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Plans and specifications for the capital project, Repair of Brick Towers, University Center, SIUE, be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with plans and specifications hereby approved.
- (2) Members of the Executive Committee of the Board be and are hereby empowered to award contracts in connection with the capital project, Repair of Brick Towers, University Center, SIUE.

- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the execution of this resolution in accord with the established practices and procedures of The Southern Illinois University System.

Mr. Elliott moved the reception of Reports of Purchase Orders and Contracts, March, 1982, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held April 8, 1982; Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Various Parking Lots, SIUC; Project Approval and Selection of Architect: Repair and Rehabilitation of Campus Drives, SIUC; Project Approval and Selection of Architect: Thompson Point Residence Halls Roof Replacements, SIUC; Project Approval and Selection of Architect: University Park Residence Halls Roof Replacements, SIUC; Exchange of Land, SIUC; Waiver of Annual Meeting and Election of Directors, IEC; Recommendation for Honorary Degree, SIUE (John I. Goodlad); Project Approval, Approval of Plans and Specifications, and Authority to Award Contracts: Rendleman Building Roof Replacement, SIUE; and Approval of Plans and Specifications and Authority to Award Contracts: Repair of Brick Towers, University Center, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN FLIGHT TRAINING FEES, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6]

Summary

This matter proposes increases in the fees for flight training courses offered by the School of Technical Careers, SIUC, effective July 1, 1982, and amendments to the Policies of the Board to reflect the proposed increases.

Rationale for Adoption

According to the Legislative Audit Commission Guidelines recognized by the Board of Trustees, the operation, maintenance, and replacement of aircraft by the Air Institute and Service must function on a cost recovery basis. Since the Board last approved increases in fees for flight training in June of 1980, costs have risen significantly. These costs include: fuel costs, building rent, wages, lease payments on some aircraft, and replacement costs on University-owned aircraft.

Increased fees for flight training are necessary to meet increased costs of operation, maintenance, and replacement of the present fleet of twenty-one training aircraft; to provide a balanced budget for Fiscal Year 1983 operations; and to fund reserves for the repair and replacement of equipment. An operating statement for Fiscal Years 1981 through 1983 is attached.

At the levels proposed, the fees charged by SIUC will be comparable to or less than those charged by other, similar programs. A summary of fees charged at other institutions is attached.

Considerations Against Adoption

The major consideration against adoption is the increased cost to students.

Constituency Involvement

Because this proposed action is primarily concerned with recovering the operational costs of an auxiliary enterprise, the constituency groups have not been involved. The proposed increases are recommended by the Director of the Air Institute and Service and the Vice-President for Campus Services. The Dean of the School of Technical Careers and the Vice-President for Academic Affairs and Research concur with the recommended increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following proposed new rates for the courses offered in the flight training program at Southern Illinois University at Carbondale are approved, effective July 1, 1982:

<u>Course</u>	<u>Credit Hours</u>	<u>Present Rate</u>	<u>Recommended Increase</u>	<u>Proposed New Rate</u>	<u>Percent Increase</u>
STC 201-Primary	2	\$1,685.00	\$314.00	\$1,999.00	18.6%
STC 203-Basic	1	1,507.50	314.25	1,821.75	20.8%
STC 204-Intermediate	1	1,507.50	314.25	1,821.75	20.8%
STC 206-Instrument & Advanced	2	2,032.50	458.50	2,491.00	22.5%
STC 207-Multi-Engine	1	995.00	255.00	1,250.00	25.6%
STC 300-Flight Instructor	2	1,025.00	252.50	1,277.50	24.6%
STC 301-Flight Instructor/ Multi-Engine	1	522.50	137.50	660.00	26.3%
STC 302-Flight Instructor/ Instrument	1	525.00	132.50	657.50	25.2%
Instrument Only*	n/a	1,506.25	348.75	1,855.00	23.1%

*Not a STC course

BE IT FURTHER RESOLVED, That the Chancellor will direct that appropriate amendments to 4 Policies of the Board B-6 be incorporated without further action by this Board.

OPERATING STATEMENT
AIRPORT OPERATIONS - FLIGHT TRAINING

	FY 80-81 <u>13649 Hrs.</u>	FY 81-82* <u>13,500 Hrs.</u>	FY 82-83* <u>14,000 Hrs.</u>
REVENUE:			
Flight Instruction	\$ 546,239	\$ 520,000	\$ 620,227
Aircraft Rental	18,829	15,000	15,000
University Allocation for instruction	<u>74,334</u>	<u>73,184</u>	<u>73,000</u>
TOTAL REVENUE	\$ 639,402	\$ 608,184	\$ 708,227
EXPENSES:			
Salaries & Wages	\$ 194,036	\$ 210,800	\$ 200,000
Travel Expense	1,090	1,340	1,500
Equipment-Lease/Purchase	45,568	47,300	38,000
Office & Misc. Supplies	5,552	3,940	6,550
General Administrative	4,550	4,850	5,000
Utilities	4,250	4,450	4,500
Telephone	602	750	800
Equipment Maintenance	1,598	1,500	1,500
Aircraft Maintenance	129,364	135,534	153,257
Aircraft Fuel & Oil	146,974	153,984	174,120
Insurance	25,720	31,330	35,000
Building Maintenance	6,075	7,000	7,000
Real Estate Rent	10,260	10,400	11,000
General O.H. Expense	<u>45,735</u>	<u>55,000</u>	<u>55,000</u>
TOTAL EXPENSES	\$ 621,374	\$ 668,178	\$ 693,227
Over/Under Recovery	\$ 18,028	\$ (59,994)	\$ 15,000

*Estimated

President Somit explained that this matter had been presented at the last meeting and a request had been made for clarification as to the manner in which the fees had been calculated; particularly, there had been a query as to the projection of increased costs for gasoline fees in light of what seemed to be a downward trend for that commodity. He commented that a detailed letter of explanation had been sent to the members of the Board which explained that the type of gasoline used for airplanes had not been moving downward and that the projection is that it would move upward.

Mr. Van Meter said that since he was the one who had brought up the question, he wished to respond that the information received had been adequately presented, and that he had been satisfied with the information.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. Calvin and Mr. Irvin voted against approval of the resolution.

Under Reports and Announcements by the President, SIUC, President Somit announced that the Flying Salukis had taken first place last week at the National Intercollegiate Flying Association competition. He said that in the last six years, the Flying Salukis have taken first place five times. He added that Ms. Kelli Hughes had accumulated more points than any individual there and was the first woman in fifty years of competition to accomplish this feat. He said that he had understood, unofficially, that members of the team had been invited to visit the Falkland Islands by both sides.

President Somit announced that commencement would be held on May 15, and approximately 5,300 students would be graduating. He continued that Dr. Richard D. Wagner, Executive Director of the IBHE, would be the guest speaker in the morning, and that an honorary degree would be presented to author Kay Boyle. In the afternoon session, he said that Professor Paul Schilpp would receive an honorary doctorate.

President Somit announced that at the recent blood drive, students had contributed approximately 2,300 pints of blood.

Mr. Norwood said that the flying competition separated male and female, and that Kelli Hughes was officially awarded the top female pilot; however, the events that the male and the female participants have were exactly the same, and she outscored everybody in those events at that meet.

By common consent, the Chair postponed the discussion on Executive Officer Searches to the last item on the agenda.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw said that there had been some recent activities by the Illinois Legislature that he would like to call to the Board's attention. He reported the following:

1. Our appropriations bill (SB 1354) was reported unanimously out of the Senate Appropriations II Committee early this week. Thanks to some hard work by some of our good legislative friends, the Senate Appropriations Committee, both sides of the aisle, deemed it possible for the bill to include a 4 percent pay raise for faculty and staff in January of 1983. They also were able to determine a fund source which would provide some funds to increase the ISSC award by \$50 over what the Governor's suggested budget had been, and also the plan is to appropriate additional monies for the public school program and for the community colleges. Now, before we get too optimistic about this, I should hasten to add that the dollars are coming from the Retirement System - from the funds earned on the Retirement System. I should also hasten to add that this will not affect those who are retired at this point or are contemplating retirement. They will continue to receive 100 percent of payout. But what they basically did was for Fiscal Year 1983 they approved reducing the Retirement System funding from 70 percent to 62.5 percent of payout. As Chairman Buzbee indicated, we are in extraordinary times, and this is a very unusual year, and for those reasons he submitted that proposal. Again, both sides of the aisle were very supportive. Senator Jack Schaffer, the Republican spokesperson, said that we should not get our hopes too high because of the recessionary economy and the absence of any sure knowledge as to the impact of federal budget-cutting on state revenues, but nevertheless that bill is now before the full Senate, and we feel very good about the Senate Appropriations Committee's willingness to listen to our case about the need to be competitive salary-wise with other states.
2. With regard to the liquor tax, you will recall that Governor Thompson had indicated that if such a tax were passed, that education and higher education would be the prime beneficiaries. We registered yesterday

for that bill, and I am saddened to report to you that by a narrow margin of 8 to 1 the bill did not get out of the Senate Revenue Committee, so the person who is sponsoring the bill indicated that he might try at another time, but at the present time, if we were to bet Coca-Colas on it, it does not appear that those Coca-Colas will be taxed next year any more than they are being taxed at the present time.

3. Legislation (HB 1345), which would allow collective bargaining within the state colleges and universities in Illinois, recently passed the House of Representatives and is now in the Senate Rules Committee. No decision has been indicated by Senate leadership regarding the fate of this legislation, and one of the questions that they will need to address is whether or not this is substantive legislation because this is the year where substantive legislation is not to occur, but rather to be in what would be even or odd years.
4. With much support from our friends in the farming community, an effort is now underway to place on the Governor's desk all twelve of the Food Production and Research projects (formerly known as Food for Century III projects) recommended this year by the IBHE. Funds for only one of those projects--equipping the new Agricultural Engineering Sciences Building at the University of Illinois--are in the Governor's budget now. Three of the remaining eleven projects, amounting to about \$1,400,000, would be of great benefit to the Livestock Teaching and Research Program at SIUC, and accordingly we have decided to participate in an effort to secure additional funding through the Food Production and Research Program. This is being driven very assertively by the farm interests, and we are pleased that they have shown this kind of interest.

Chancellor Shaw announced that several of his staff members, with Mr. Britton riding herd, and a number of people from the campuses had worked with us in the development of a System Fact Book which will be sent to you in the near future. He said that everything you ever wanted to know about SIU was in this book.

Chancellor Shaw gave a report on the Application for Appeal of Terry M. Mason, SIUC, and on the Application for Appeal of Harold W. McGee, SIUC. He said that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the two Applications. His recommendation was that the Applications for Appeal not be granted. He explained that for such cases, the Bylaws provided that unless a majority vote to overrule his recommendation was enacted at this meeting, the Applications for Appeal shall be deemed to have been denied, and that the action which was the subject of the

grievance shall stand. He said that no motion to concur in his recommendation was necessary, but if there were any Board members who desired to grant either appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there were such a motion. Hearing none, the Chair declared the Chancellor's decision would stand.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that the smallest accredited journalism department in the nation, the Department of Journalism at SIUE, had been ranked as one of the country's five best for the third consecutive year. He said that in a competition with 89 other accredited journalism programs throughout the U.S., the Hearst Foundation named SIUE as having the fifth best program in the country. He said that it was a remarkable tribute to the faculty and students in that program.

President Lazerson said that in addition to commending Dr. Pyke and Mrs. Oxford for their services as constituency heads this year, he was sure that the Board would join with him in commending the services of Mr. John Mosser who does depart as President of the SIUE Student Senate as of this meeting.

Mr. Norwood commented that he had thought Mr. Mosser would be attending for another meeting. He thanked Mr. Mosser for his input which had been very constructive for our meetings.

The following was presented:

DISCUSSION: EXECUTIVE OFFICER SEARCHES

In 1981, Chairman Norwood asked that the Chancellor undertake a staff review of Chancellor and Presidential searches. The timing for such review was thought to be ideal since no such searches were contemplated in the near future. As a result of Chairman Norwood's request, two papers were prepared and transmitted to members of the Board for their information in late February of this year.

The first paper, "Considerations Regarding Searches for a Chancellor or a President," provides an overview of executive officer searches in general,

reviews Southern Illinois University's policies and practices, and summarizes recent search practices at six other multi-campus universities. The second paper, "Models for Chancellor and Presidential Searches," sets forth five models for each type of search. The primary variable in all of the models is Board and Board member involvement in searches. The primary variable identified in the Chancellor search models is the sharing of the Board's responsibility for selecting a Chancellor, and in the case of the Presidential search models, the sharing of the Chancellor's responsibility for selecting a President.

The Board plans to discuss executive officer searches at both its May and June meetings and to provide opportunities for comment by the University community.

The Chair said that whenever searches were mentioned, people started to get uneasy. He commented that searches could be discussed at this time because the Board was happy with the chief executive officers. He remarked that last year at the suggestion of several Board members, he had asked the Chancellor and his staff to undertake for the Board a review of Chancellor and Presidential searches. His reasoning was that a good time to review and update search procedures would be during a period when no new searches were anticipated, and now was such a time. He explained that in late February, the two papers before you were completed. (A copy has been placed on file in the Office of the Board of Trustees.) The first paper provides general background information regarding executive officer searches, reviews SIU's policies and recent practices regarding searches, and reviews recent practices at other multi-campus universities. He said that the second paper set out five models for each type of search, either for a Chancellor or President. He commented that the models are ordered by the levels of Board involvement. He said that all of the models, for both Chancellor and President, assumed the Board's ultimate responsibility for appointing these executive officers. He pointed out that the models also assumed the continuation of the current governing administrative structure of the University, including the Board's primary responsibility for selecting a Chancellor and the Chancellor's primary responsibility for selecting the Presidents.

The Chair emphasized that there was no ideal model for selecting either a Chancellor or a President. He noted that the models before the Board presented a number of possibilities, but the actual number could be changed and could grow quite easily.

In proceeding with discussion, he suggested that Board members discuss the matter among themselves today; that any comments that the Chancellor, Presidents, constituency heads, or any other member of the University community wished to make regarding the documents or the discussions should be mailed directly to him in care of the Office of the Board of Trustees in Carbondale; and that the Board again discuss this topic at its June meeting in Springfield.

The Chair invited any comments at that time from Board members or from constituencies.

Mr. Rowe commented that he really had not formulated an opinion of his own, but that he had learned a considerable amount from the last Presidential search and from our only Chancellor search. He remarked that there had to be a good deal more campus involvement in a Presidential search than in a Chancellor search. He said that he was not suggesting that campus involvement be eliminated completely from the Chancellor search, but that you could differentiate clearly between the two offices. Mr. Rowe also commented that while the Chancellor search group was certainly a dedicated and hard-working group, when you have as large a group as was used, it gets to be a horrendously expensive proposition and he did not think that we could really afford that elaborate a Chancellor search structure in such days that we were in now. He stated that fortunately we were not looking for a Chancellor and he hoped we would not for a number of years, but he would not want either to rule out the use of a consultant as we go about the business of looking for a Chancellor, or to commit to either model. He said that he really had not formulated a positive opinion yet and these were just general comments.

Mrs. Kimmel said that she agreed with Mr. Rowe's comments, and she had found it to be a very long and tedious process. She stated that it was very difficult when four or five of the people from all over the country were expected to come to campus and cover all the campuses and be interviewed in this process. She commented that the procedure should not be quite so involved and should be one which would involve fewer people.

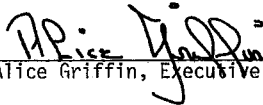
Mr. Elliott said that every search was different and that it seemed that every search had to be tailored to fit the circumstances of the position in the University at the time. He said that one thing that he had learned in the searches was that it was essential that an individual be named as a full-time chairman in order to move the search along. He said that that person should have the respect of all of the constituencies concerned and the ability to work in this area; that the individual should be taken off of other responsibilities so that full time can be devoted to the search; that the individual be given staff support, and be responsible solely to the Board of Trustees. He stated that otherwise the search would not move as fast as it should; whether the search was conducted by a consultant, a search committee, or the Board itself, the Board still needs this individual to be solely responsible to the Board to move things along. He explained that there was a lot of mechanical work to be done in obtaining applicants in one way or another, advertising and contacting people to find out if they have suggestions for people who could be asked to apply, and making arrangements; and when you have a Chancellor search where the Chancellor cannot be involved, this deprives the Board of staff support to some extent. Mr. Elliott stated that he would like to have it written into the guidelines that in whichever model the Board picks full-time staff supported Board assistance will be provided at the highest level in order to move the searches along.

The Chair announced that this matter would again be discussed at the June meeting and at later meetings if necessary. He said that the Board would like to finalize its procedures.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Maple-Dogwood Rooms.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:20 a.m.



Alice Griffin, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 10, 1982, at 10:45 a.m., in the Auditorium of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Patrick Calvin
Mr. Ivan A. Elliott, Jr.
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following members were absent:

Mrs. Crete B. Harvey
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Mr. Todd Rodenberg, the new Student Trustee from SIU at Edwardsville, who will take office July 1, 1982. His major is Economics and Industrial Relations.

The Chair recognized President Lazerson, who introduced the new SIUE Constituency Heads: Ms. Sarah Bradbury, Chairman, University Staff Senate; Dr. Barbara DeLong, President, Faculty Senate; and Ms. Deb Buer, President, Student Senate. President Lazerson commented that Mr. Rodenberg has gone through the baccalaureate curriculum with a 5-point average and will be graduating in June.

The Chair welcomed back Dr. Herbert Donow, President, SIUC Faculty Senate, and Mr. Paul Matalonis, President, SIUC Graduate Student Council, who had served as Constituency Heads previously. He also welcomed Mr. Jerry Cook, President, SIUC Undergraduate Student Organization.

Under Trustee Reports, Mr. Calvin reported that he had attended the SIUE School of Dental Medicine commencement on June 5, 1982. He said that Chancellor Shaw and President Lazerson had attended as well as Senator Sam Vadalabene and Representative Sam Wolf. He commented that Dr. Diego Redondo, Vice-Chairman of the Illinois Board of Higher Education, had been the guest speaker. He stated that Dr. Redondo had also served on the IBHE Dental Education Review Committee. Mr. Calvin said that this was the first four year class to be graduated under the revised curriculum that had started in 1978. He commented that he was honored to have represented the Board at these commencement exercises.

Mr. Elliott reported that he had attended a meeting of the Executive Committee of the Board of Directors, Southern Illinois University Foundation, on June 2, 1982. He said that a number of items discussed would be reported at the annual Board of Directors meeting to be held on June 11, 1982.

Mr. Elliott said that he had omitted an item last month in his report of a meeting of the Merit Board, State Universities Civil Service System, which had been held on May 5, 1982. He said that the Merit Board had spent considerable time discussing the problems created by budget deficits that will be faced by the various institutions of higher education. He wanted to share with the Board of Trustees in a public manner the concerns the Merit Board has had for some time regarding the difficulties that may be faced in the future in the Civil Service area. He reported that the following recommendations had been submitted by the State Universities Civil Service Advisory Committee to the Merit Board for review and further action:

1. In order to help meet predicted budget deficits and to lessen the negative impact on nonacademic status employees, it is recommended that the following procedures be implemented by all institutions under the State Universities Civil Service System:
 - a. That all non-status appointments be terminated before laying off status employees.
 - b. That a continuing review of all vacant positions be maintained by the President/Chancellor. Positions could be filled only when approved by the President/Chancellor.
 - c. That the President/Chancellor provide a stringent review of all personnel actions such as reclassification, reallocation, and reassignment to prevent abuse of the Civil Service rules and lay-off procedures.
 - d. No vacancy would be filled with a new employee at any institution under the System if there was a qualified employee from another institution who was on lay-off status and who would be willing to relocate.

Mr. Elliott pointed out that there were established procedures to be followed in the Civil Service area and hoped that concern would be given to following these procedures in the protection of the Civil Service employees to the extent possible.

Mr. Norwood reported that he had attended the SIUC commencement held on May 15, 1982. He said that there were two ceremonies: at the first one, the commencement address was given by Dr. Richard Wagner, Executive Director, Illinois Board of Higher Education; and at the second one, the commencement address was given by Professor Paul Schilpp, Philosophy, who also received an honorary doctorate degree. He said that both addresses touched on the concept of just surviving the next few years in our present state of dread of nuclear arms.

President Somit commented that Professor Schilpp was in his mid-eighties and retained a vigor and a teaching capacity that those much younger really did envy.

Under Committee Reports, Mrs. Kimmel submitted the following Executive Committee Report for information:

EXECUTIVE COMMITTEE REPORT

By action at the December 10, 1981 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to approve plans and specifications and award of contracts for Conversion of Small Group Housing, Buildings #113 and #114, SIUC. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS: CONVERSION OF SMALL GROUP HOUSING, BUILDINGS #113 AND #114, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contracts for the remodeling of Small Group Housing, Buildings #113 (Wakeland Hall) and #114 (Kaplan Hall) to convert them into dormitories with a \$300,000 total budget to come from the Southern Illinois University Income Fund following a release of these funds by the Governor. The Governor released the \$300,000 on January 18, 1982.

Rationale for Adoption

Buildings #113 and #114 in Small Group Housing were first occupied in 1960, and served as dormitory facilities. At its meeting of April 13, 1973, the Board of Trustees authorized its Executive Committee to review bids and to award contracts for the conversion of these two buildings into instructional, library, and office facilities for the use of and occupancy by the School of Law.

The permanent facilities for the School of Law were recently opened in the Lesar Law Building, and Buildings #113 and #114 are to be returned to dormitory use. The schedule for this project calls for the work to be completed in time for student occupancy in the fall, 1982.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications for the project and recommends approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project involves facilities not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) Final plans and specifications for the conversion of Small Group Housing, Buildings #113 and #114, SIUC, are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9.
- (2) A contract in the amount of \$133,032 be awarded to Daily Construction Co., Carbondale, Illinois, for the general work on the project.
- (3) A contract in the amount of \$8,300 be awarded to H & H Plumbing, Heating and Electric Company, Carbondale, Illinois, for the plumbing work on the project.
- (4) A contract in the amount of \$4,042 be awarded to Quality Sheet Metals, Inc., Carbondale, Illinois, for the ventilation work on the project.
- (5) A contract in the amount of \$69,985 be awarded to Brown Electric Co., Goreville, Illinois, for the electrical work on the project.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter asked whether the conversion of these buildings in Small Group Housing was on schedule, and Mr. Clarence G. Dougherty, Vice-President for Campus Services, SIUC, replied that these buildings should be ready for occupancy by the beginning of classes in the fall.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Third Floor Conference Room at 9:30 a.m. that morning. He gave the following report:

At the meeting, the Committee approved the minutes of the meeting of May 13, 1982. The major portion of the meeting was taken up in the discussion of the initial draft of the Capital Budget Request for Fiscal Year 1984. The Committee also reviewed a Current and Pending Matter entitled "Various Capital Projects for Fiscal Year 1983: Release of Funds, SIUE." This matter requests permission to be granted to request a release of Capital Development Bond funds contained in the regular appropriation bill for Fiscal Year 1983 for the projects Multi-Purpose Building Movable Equipment and Multi-Purpose Building Site Development, SIUE. The Committee recommended that this item be included in the Board's omnibus motion.

Mr. Van Meter moved that the above Current and Pending Matter be considered by the Board. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. The Chair stated that the matter would be submitted in the Board's omnibus motion.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Lincoln Conference Room at 8:30 a.m. that morning. He gave the following report:

From the Committee's standpoint, the first year's experience in the audit function had been very satisfactory, but a review needed to be made of the audit program. There had been a number of questions raised about the general philosophy of what was an audit and what was not an audit; what the Committee should be doing in regard to the audit function; and what was the Chancellor's position in the audit function.

The Operating Budget Request for Fiscal Year 1984 was discussed. This matter will come before the Board formally at the July meeting. The Committee felt that the budget request was reasonable from the standpoint of need, and was concerned about sources of the money requested.

The Committee received an updated report on computing activities. The Committee was concerned about the present and the future for the Universities' computing activities and their need to meet the computer and financial needs for the future. This subject will be considered at the next meeting of the Finance Committee.

Mr. Van Meter asked whether non-committee members might be able to attend the next meeting of the Finance Committee, and would a report be available prior to the meeting on computing. Mr. Elliott said that six questions had been raised by the Committee to be discussed at the next meeting, and he said that some written reaction to those questions ahead of time would facilitate discussion of those points. He requested Mr. Britton to prepare in draft form information to be shared by the Finance Committee and the rest of the Board members before the meeting next month. Mr. Elliott also requested Mr. Wilson to prepare and send to the Board members the minutes of the Finance Committee as soon as possible.

Mrs. Kimmel suggested to the Chairman of the Architecture and Design Committee that the Committee hold its meeting on Wednesday afternoon before the Finance Committee meets on Thursday morning in order for the Finance Committee to have more time. It was agreed that the Architecture and Design Committee will meet at 5:00 p.m., Wednesday, July 7, 1982.

The Chair suggested that if any Board member had a question concerning computers, to send it directly to Mr. Britton, with a copy to Mr. Elliott, in order to save time.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, APRIL, 1982, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of April, 1982, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

VARIOUS CAPITAL PROJECTS FOR FISCAL YEAR 1983: RELEASE OF FUNDS, SIUESummary

The time of final action of the General Assembly and of the Governor on appropriation bills containing capital projects for Fiscal Year 1983 is unknown. The Capital Development Board staff advised SIUE officers on June 9 that the CDB is expected to act on requests for release of funds at its July meeting. In past years this action was considered at the September CDB meeting.

The date of the July CDB meeting will not be set until its June meeting on the 10th. It is likely that the July meeting date will be set as July 8, the same day of the regular July Board of Trustees meeting.

The Capital Development Board and this Board do not meet in the month of August, and it is desirable to make provisions for interim action on capital projects prior to the July CDB meeting.

Authorization by this Board to request the release of funds will expedite the projects.

Rationale for Adoption

Favorable action is expected on two SIUE FY-83 capital projects funded through the Capital Development Board: Multi-Purpose Building Movable Equipment (\$786,900), and Multi-Purpose Building Site Development (\$88,000). Initiation of the two projects as soon as possible is desirable to avoid further inflationary increases in equipment prices, to permit sufficient time for deliveries, and to permit site work to proceed when appropriate to achieve completion of the project.

Adoption of this matter will permit proper procedural handling of the request for release of funds and allow an early submittal of the request to the Governor.

Each project involved has been previously approved by this Board in the budget approval process.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That permission is granted to request a release of Capital Development Bond funds contained in the regular appropriation bill for Fiscal Year 1983 for the projects Multi-Purpose Building Movable Equipment, and Multi-Purpose Building Site Development, SIUE.

TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1983

As of this meeting date, the SIU Appropriation Bill for Fiscal Year 1983 has not been enacted into law. Since it is essential to maintain the operation of the University, to effect salary and wage commitments, and to provide a basis for tentative financial forecasts required by the Illinois Board of Higher Education, the following resolution is hereby recommended for adoption:

Resolution

WHEREAS, Annual pay adjustments have historically been made as of July 1, the beginning of the state and University fiscal year, subject to availability of funds; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1983;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the President of Southern Illinois University at Carbondale, the President of Southern Illinois University at Edwardsville, and the Chancellor of The Southern Illinois University System are authorized to implement pay adjustments for Fiscal Year 1983 for employees in their respective units; and

BE IT FURTHER RESOLVED, That authorization for expenditures for operations shall be extended unchanged or at reduced levels, as necessary and when specified by the Presidents or the Chancellor until such date as a complete Internal Budget for Operations for Fiscal Year 1983, which is based substantially upon the Appropriation Bill ultimately enacted into law, is approved by the Board of Trustees of Southern Illinois University.

PROPOSAL TO NAME PHYSICAL COMPONENT:
HARRY T. MOORE LECTURE HALL, SIUC

Summary

This matter proposes that Room 1326 in Faner Hall on the Southern Illinois University at Carbondale campus be named in commemoration of Dr. Harry T. Moore.

Rationale for Adoption

Dr. Harry T. Moore was born in Oakland, California, on August 2, 1908. He received a bachelor's degree from the University of Chicago in 1934, a master's degree from Northwestern University in 1942, and a Ph.D. from Boston University in 1951. He taught at the Illinois Institute of Technology, Northwestern University, Babson Institute, University of Colorado, Columbia University, and New York University. He came to SIUC in 1957, and received the title of Research Professor in 1960 to recognize his outstanding international achievements as a distinguished scholar of modern American and English literature. He retired from the University in 1976, and died on April 11, 1981.

He was the first SIUC professor to receive a Guggenheim Fellowship, and was a Fellow of the Royal Society of Literature of the United Kingdom. He became known as a leading and perhaps the foremost authority on the life and works of British author D. H. Lawrence. As a writer of great productivity, he was the author or editor of 23 books. As general editor of the SIUC Crosscurrent Series, he contributed to 100 articles in that series. He was the author of 32 articles in learned journals and 88 book reviews. He also contributed many articles and reviews in the Saturday Review, the New York Times, the Chicago Tribune, the St. Louis Globe-Democrat, and the St. Louis Post-Dispatch.

It is fitting and proper that Room 1326 in Faner Hall, a lecture hall and auditorium in the building housing the Department of English, be named in lasting commemoration to Harry T. Moore in honor of the recognition he brought to the Department of English and the University, through his accomplishments as a scholar, writer, editor, critic, and teacher.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This recommendation is the result of nominations received by the President's Advisory Committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the advisory committee, this recommendation has the support of the groups which use the facility to be named.

Resolution

WHEREAS, The Board of Trustees has adopted a policy on the naming of physical components of the University; and

WHEREAS, The President, SIUC, recommends to the Chancellor the naming of this physical component;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Room 1326 in Faner Hall, SIUC, be named the Harry T. Moore Lecture Hall in commemoration of the scholarly recognition Professor Moore brought to the Department of English and to the University.
- (2) The President, SIUC, obtain concurrence from the living person or next of kin in naming of the physical component on the Carbondale campus mentioned above.
- (3) After concurrence is obtained, the President, SIUC, so inform the Chancellor and give public notice.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROPOSAL TO NAME PHYSICAL COMPONENT:
HENRY J. REHN HALL, SIUC

Summary

This matter proposes that the facility commonly known as the General Classrooms Building on the Southern Illinois University at Carbondale campus be named in commemoration of Dr. Henry J. Rehn.

Rationale for Adoption

Henry Joseph Rehn was born in Russia on November 2, 1900. After becoming a naturalized citizen of the United States in 1917, he received a bachelor's degree at Oregon State, an M.B.A. at the University of Oregon in 1925, and a Ph.D. from the University of Chicago in 1930. He taught at Washington State College, the University of Chicago, the University of Texas, Temple University, and the University of Chiao-Tung in Shanghai, China. He came to Southern Illinois University in 1945, and was a Professor of Business Administration until his retirement in 1969. He also served as the Dean of the College of Vocations and Professions from 1945 to 1957, and Dean of the School of Business from 1957 to 1965.

Under his leadership, the College of Vocations and Professions gave birth to four other academic colleges: the College of Communications and Fine Arts, the School of Agriculture, the School of Home Economics, and the College of Business and Administration.

His contributions to his students, his profession, and to the University are legendary. His efforts paved the way for the creation of the M.B.A. program in the College of Business and Administration. The Henry J. Rehn Student Award is presented annually to the outstanding student member of the Society for the Advancement of Management. He served as a consultant in Administrative Management for the United States Bureau of the Budget and a Fellow of the American Association for the Advancement of Science. During his retirement, he has remained active in a leading role with the Annuitants Association. The Board of Trustees recognized Dr. Rehn's contributions to the University at its meeting of June 12, 1980 by honoring him with the Distinguished Service Award.

It is fitting and proper that Dr. Rehn be recognized in perpetual commemoration of his service and his contributions to the University by using his name to identify the building presently housing the units of the College of Business and Administration.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This recommendation is the result of nominations received by the President's Advisory Committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the advisory committee, this recommendation has the support of the groups which use the facility to be named.

Resolution

WHEREAS, The Board of Trustees has adopted a policy on the naming of physical components of the University; and

WHEREAS, The President, SIUC, recommends to the Chancellor the naming of this physical component;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The General Classrooms Building on the Carbondale campus, SIUC, be named the Henry J. Rehn Hall in commemoration of Dr. Rehn's exemplary leadership and devotion to the University, his students, and his profession.
- (2) The President, SIUC, obtain concurrence from the living person or next of kin in naming of the physical component on the Carbondale campus mentioned above.
- (3) After concurrence is obtained, the President, SIUC, so inform the Chancellor and give public notice.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, April, 1982, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, Changes in Faculty-Administrative Payroll - Edwardsville, and Changes in Faculty-Administrative Payroll - Office of the Board of Trustees, with unanimous consent for its consideration; the approval of Minutes of the meetings held May 12 and 13, 1982; Various Capital Projects for Fiscal Year 1983: Release of Funds, SIUE; Temporary Financial Arrangements for Fiscal Year 1983; Proposal to Name Physical Component: Harry T. Moore Lecture Hall, SIUC; and Proposal to Name Physical Component: Henry J. Rehn Hall, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Patrick Calvin, Stan Irvin; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The Chair introduced Mrs. Sharon Holmes, who will become the Executive Secretary of the Board upon the retirement of Mrs. Alice Griffin, effective September 1, 1982. Mr. Norwood said that he had served on a committee with Mr. Elliott, Chancellor Shaw, and Vice-Chancellor Brown to interview candidates for the job. Mr. Elliott stated that the committee had had some excellent candidates, that all four of the committee members were very enthusiastic about the selection of Mrs. Holmes for the position, and that all four members had agreed that they had picked the best of the excellent candidates.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that at the SIUE commencement, which would take place tomorrow evening, three faculty members would be honored in the matter of instructional excellence: Professor Lyman Holden in the Mathematics Department and Dr. Shirley Carlson in the Historical Studies Department would receive Teaching Excellence Awards, and Dr. Betty Osiek in the Foreign Languages and Literature Department would receive the Alumni Great Teacher Award. He said that each of these faculty members would receive a plaque and a check in the amount of \$1,000.

President Lazerson said that he was pleased to announce that in May, 1982, the Commission on Dental Accreditation of the American Dental Association had informed the University that the SIUE School of Dental Medicine was to be given for all of its instructional programs full accreditation, no strings or contingencies attached. He said that the period of time for that accreditation was a ten-year period; therefore, the next site visit would be in 1992. He reported that an interim report would be submitted in 1987.

President Lazerson announced that Dr. Joseph Gore had been selected as the Dean of the SIUE School of Education, contingent upon ratification by the Board. He said that Dr. Gore had served as Acting Dean of that School for the past year.

His final announcement had to do with the glorious season in athletics at SIUE: the Women's Softball Team had won their regional title and went on to place second nationally in the AIAW tournament; the Women's Tennis Team, NCAA Division II, finished fifth; and the Men's Tennis Team, for the fifth straight year, took the NCAA Division II championship in both singles and doubles, and the coach was named Coach of the Year.

The following was presented:

DISCUSSION: EXECUTIVE OFFICER SEARCHES

In 1981, Chairman Norwood had asked that the Chancellor undertake a staff review of Chancellor and Presidential searches. The timing for such review was thought to be ideal since no such searches were contemplated in the near future. As a result of Chairman Norwood's request, two papers were prepared and transmitted to members of the Board for their information in late February of this year.

The first paper, "Considerations Regarding Searches for a Chancellor or a President," provides an overview of executive officer searches in general, reviews Southern Illinois University's policies and practices, and summarizes recent search practices at six other multi-campus universities. The second paper, "Models for Chancellor and Presidential Searches," sets forth five models for each type of search. The primary variable in all of the models is Board and Board member involvement in searches. The primary variable identified in the Chancellor search models is the sharing of the Board's responsibility for selecting a Chancellor, and in the case of the Presidential search models, the sharing of the Chancellor's responsibility for selecting a President.

The Board plans to discuss executive officer searches at both its May and June meetings and to provide opportunities for comment by the University community.

The Chair pointed out that this item had been discussed last month, and he again asked anyone who had any suggestions for the Board to send them to him at the Office of the Board of Trustees. He said that one letter had been received from Professor Hardenbergh, SIUC, requesting the Board not to take action until the campuses were back in full session. Mr. Rowe asked whether action would be proposed for the July meeting or should it wait until September. He said that he did not have any objection to waiting until September if it would be of any help to the faculty. Mrs. Kimmel and

Mr. Van Meter agreed with Mr. Rowe. The Chair stated that the next scheduled discussion would be in September and, hopefully, action could be taken in October. Mr. Rowe made the point that the Board was trying to have an established procedure in light of the Board's extensive experience in searches, but that the procedure would not be binding on future Boards if a future Board wanted to change it. Mr. Elliott asked for clarification of the procedure to be followed. The Chair suggested that as the discussion progressed, each Board member would come up with a model to be submitted to the Chair, and he would try to compile them and come up with a suggested procedure. At that point, he said that the procedure would be discussed and modified. Mr. Elliott inquired whether the Chair wanted actually to develop a draft of a resolution to establish a certain type of model so that it would be available on a standby basis, but that each time the Board would draft a resolution which would set out exactly how the search would proceed, and the details would be fleshed out. The Chair suggested that the members of the Board write to him with a suggested model before or after the discussion in September.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw gave the following legislative report:

1. Our appropriations bill (SB 1354) has advanced from the Senate to the House containing a \$2.3 million increase beyond the amount recommended in the Governor's budget. What you really have here is a change within the total amount allocated by the Governor for higher education. It had been reconfigured inside the budget by dropping the retirement payout to 62-1/2 percent, recouping those dollars which would make it possible then to give an average pay raise of 4 percent in January, 1983, and the net amount of money expended for higher education would not be increased. The bill passed the Appropriations Committee and the Senate; it will appear before the House Appropriations Committee on June 16, 1982. We have had contacts with the majority and minority leadership in the House and on the House Appropriations Committee and from what we gather there does not seem to be strong opposition to this approach.
2. HB 2246, a bill which would add two members representing private colleges and universities to the Illinois Board of Higher Education, will be heard

this morning by the Senate Higher Education Committee. Although the bill passed the House by a large margin, we have reason to believe that it will fare less well in the Senate. We had planned all along to register opposition to this bill, and the disposition of the bill by the Committee was in effect to indicate that it would not be brought up for the remainder of this legislative year. I would also add that before the bill was placed on hold, an amendment was placed on the bill which would eliminate the public members of the IBHE, but the short of that was that in the hearing this morning it was decided to not consider this subject for Fiscal Year 1983.

3. HB 1345, which would give state approval to collective bargaining by educational employees, passed the House and is now in the Senate Rules Committee. The bill sits in the Senate Rules Committee, and it would be my guess that the matter would be deferred until next year or they might release it as they have some other bills.
4. SB 1400, the administration's capital development bill, will be heard next week by the House Appropriations Committee. On that occasion, some colleagues of ours and the University of Illinois, specifically the Illinois Farm Bureau and the Illinois Livestock Association, have indicated their support to add three SIUC Food Production and Research projects, totaling \$1,439,000 to the Governor's capital development budget. These folks are very interested in these projects, and this is something that they are doing on their own, and it remains to be seen what happens. Obviously, we would be very pleased if this would all materialize, but it is not something that we are pushing for. Our priorities are those items in the Governor's Capital Budget and those items in the Operating Budget.

There were no questions about the legislative report.

Chancellor Shaw gave a report on the Application for Appeal of Harvey S. Ideus, SIUC. He said that this was the first scheduled Board meeting more than ten days after the Board's receipt of his report on the Application for Appeal of Harvey S. Ideus. His recommendation was that the Application for Appeal not be granted. He explained that for such cases, VI Bylaws 2-F provided that unless a majority vote to overrule his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but if there were any Board members who desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion. Hearing none, the Chair declared that the Chancellor's decision would stand.

Chancellor Shaw also gave a report on the Application for Appeal of Kuppanna Krishnan, SIUE. He said that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the Application for Appeal of Kuppanna Krishnan. His recommendation was that the Application for Appeal not be granted, although he reserved one issue therein pending additional information. He said that a separate recommendation on that issue would be forthcoming. He said that for such cases VI Bylaws 2-F provided that unless a majority vote to overrule his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion must be made.

The Chair asked if there was such a motion. Hearing none, the Chair declared that the Chancellor's decision would stand.

Mr. Elliott commented that the Board had been using its new appeal procedure for some time now, and he thought that it had worked very well. He said that for those who were not familiar with the reports that the Chancellor had just made, the Board does get the reports on these appeals and also summary reports. He said that he had found the Chancellor's summaries to be well done and in a fair manner. The members of the Board were entitled to the entire record if any Trustee wants to look at the entire record, and the Trustees have the chance to take a look at the merits of any appeal so if any individual's rights were not being properly protected, the Trustees had the ability to review the matter in detail. The granting of a right to appeal, he explained, was

not the same as saying it would reverse the President or not reverse the President; it was merely stating that the Board thought the matter should be reviewed, and that it would review it without any preconceived notion as to what it would decide on appeal. At the same time, he said that the Trustees had been spending too much time on items that were really unnecessary to bring up in Board meetings. He said that this Board has always done its homework and these matters were reviewed by the Board in the manner that it sees fit. He said that he was personally pleased with this type of procedure.

Mr. Van Meter requested the Chancellor to comment on the receipt of the Order of Lincoln for Dr. Delyte W. Morris and his wife's excellent acceptance at the Lincoln Academy. Chancellor Shaw said that Dr. Morris had been given the statewide recognition long deserved, and even though he had forgotten the exact phraseology, something of the miracle of Southern Illinois had been the theme of it. He commented that Mrs. Morris then had received the award on behalf of the deceased Dr. Morris and had done an excellent job of responding. Mr. Van Meter added that four awards had been given, and Mrs. Morris in her comments and in her graciousness in receiving the award was just outstanding and really had done a great service to the University.

Under Reports and Announcements by the President, SIUC, President Somit announced that Professor Akira Takayama, currently at Texas A & M University, had been named to the Vandevener Chair of Economics at SIUC. He said that Dr. Takayama was an economist of truly international stature who had taught not only at a number of major schools in the United States, but also in England, Australia, and Japan. He reported that Dr. Takayama would teach at Kyoto University this coming year and then will join the SIUC faculty. He said that this appointment was the first of what he hoped would be a series of major appointments at SIUC.

President Somit announced that Mr. Lew Hartzog had been named National Outdoor Track Coach of the Year by his peers last week, and that Lew had been named District 5 Coach of the Year five times and now he had gone national.

President Somit mentioned the SIU School of Medicine commencement held in Springfield. He said that the guest speaker had commented, among other things, on the amount of national income going to medical care, and it had been an interesting juxtaposition to an announcement made earlier by Dean Moy that the average graduate from our medical school would accumulate \$20,000 worth of debts during completion of his or her medical education, and that this amount was below the national average of graduating medical students who generally emerged with a doctorate and \$30,000 worth of indebtedness. He pointed out that if that was the case, we could not look forward to any lowering of medical costs in the immediate future.

The Chair remarked that sometimes we glossed over victories lightly because we were to the point that we expected Kent DeMars to win the tennis tournaments and since Lew Hartzog's track teams had won every indoor and outdoor conference championships for the past five years, we also expected his team to win again.

The Chair commented that the new SIUE Student Trustee had been introduced, and unfortunately we would have to say farewell to Student Trustee Patrick Calvin. He said that the Board had appreciated his contributions and that it had been a pleasurable year to work with him. The Chair presented Mr. Calvin with a certificate for his service on the Board of Trustees from July 1, 1981 to June 30, 1982.

Mr. Calvin made the following statement:

It has been very interesting and kind of an exciting year for me, and above all, it has been probably one of the biggest learning

experiences that I have ever had. I have attempted to try to represent students as best as I possibly could, and I think that I have done that whether people agree or disagree; I have done my best, the way I feel.

I would like to thank President Lazerson and President Somit and their staffs for all of the help that they have given me when I have needed it; Chancellor Shaw and all of his staff; and the members of the Board. I know that there have been times when I have not agreed and there have been times when I did agree, but I believe for the most part everyone at least listened to me and considered what I had to say. The Board staff, I think, did a lot to help me--especially Mrs. Griffin. Without her, I would have never made it through this year. I would also like to thank Stan Irvin for his support and he has been a good cohort. He has put up with a lot of things, and I expect to hear that he is a big lawyer in the near future. Most of all, I would like to thank all of the students who gave me this opportunity. I hope I have done what they wanted me to do. It has all been very interesting.

Lastly, I would like to thank Dean Moy for his fine hospitality and for the good presentation last night. I was very impressed, and editorially speaking, I enjoyed coming to Springfield very much.

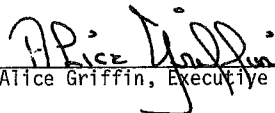
I would like to say that Todd Rodenberg who will be taking my place is probably the most qualified student at SIUE to have this position. He is intelligent and able to make decisions rationally. I know that you are going to be able to work with him very well.

The Chair said that the Board appreciated all of the help that Mr. Calvin was giving Mr. Rodenberg in this transition.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Lincoln Conference Room, and that lunch would be served in the Pearson Museum.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:40 a.m.



Alice Griffin, Executive Secretary

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