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Title: Transport infrastructure: making more sustainable decisions for noise reduction

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Abstract: There is a global and growing sustainability agenda for surface transport. Noise reduction devices are a major part of the surface transport infrastructure yet currently there is no specific means of assessing the relative sustainability of these devices in order to support decision making regarding the type of device implemented. A tailor made tool for sustainability assessment of noise reduction devices was developed as part of the 'Quieting the Environment for a Sustainable Surface Transport' (QUIESST) project, co-funded by the European Community's Seventh Framework Programme. Regulatory standards for noise reduction devices and existing relevant sustainability assessment tools and procedures worldwide were reviewed in order to produce a set of criteria and indicators of the relative sustainability of devices, which were reviewed and edited during a stakeholder engagement process. The results of this unique 'top down-bottom up' research strategy show that the process of design, construction, maintenance, repairs and demolition/removal of noise reduction devices is not currently in line with sustainable aspirations for surface transport. The optimisation of whole life cycle cost, carbon footprint of projects, future proof designs or designs sympathetic to impacted communities are not currently well supported. A decision making process for assessing the relative sustainability of noise reduction devices was formulated. Two key stages were identified: (1) collection of data for criteria fulfilment evaluation and (2) multi-criteria analysis for assessing the sustainability of noise reduction devices. Appropriate tools and methods for achieving both objectives are recommended. In support of previous research, it is shown that the multi-criteria decision making tool used should be suitable to the end user. Particular emphasis is given in the paper to supporting the selection of methods that have the potential to be widely adopted. The decision making process presented will aid all stakeholders involved in the design, construction, maintenance/repair and demolition/removal of noise reduction devices to make better informed decisions that will result in more sustainable noise reduction devices.

Response to reviewers

With reference to the email received dated 26/02/12, the following has been actioned:

- Overall paper reformatted
- Minor amendments to the text
- The addition of references to papers published in the Journal of Cleaner Production to already cited lists of references to various points in the paper to strengthen it

We are more than happy to implement any further changes as requested by the editor or referees at a later date.

Key Highlights:

- Sustainability is not well supported in the transport noise reduction device industry
- No formalized sustainability assessment procedure exists for this industry
- A tailor made sustainability assessment tool has been developed
- Multi-criteria analysis tools are recommended based on end user needs
- A transparent, user friendly decision making process is presented

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Transport infrastructure: making more sustainable decisions for noise reduction

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Abstract

There is a global and growing sustainability agenda for surface transport. Noise reduction devices are a major part of the surface transport infrastructure yet currently there is no specific means of assessing the relative sustainability of these devices in order to support decision making regarding the type of device implemented. A tailor made tool for sustainability assessment of noise reduction devices was developed as part of the ‘Quietening the Environment for a Sustainable Surface Transport’ project, co-funded by the European Community's Seventh Framework Programme. Regulatory standards for noise reduction devices and existing relevant sustainability assessment tools and procedures worldwide were reviewed in order to produce a set of criteria and indicators of the relative sustainability of devices, which were reviewed and edited during a stakeholder engagement process. The results of this unique ‘top down-bottom up’ research strategy show that the process of design, construction, maintenance, repairs and demolition/removal of noise reduction devices is not currently in line with sustainable aspirations for surface transport. The optimisation of whole life cycle cost, carbon footprint of projects, future proof designs or designs sympathetic to impacted communities are not currently well supported. A decision making process for assessing the relative sustainability of noise reduction devices was formulated. Two key stages were identified: (1) collection of data for criteria fulfilment evaluation and (2) multi-criteria analysis for assessing the sustainability of noise reduction devices. Appropriate tools and methods for achieving both objectives are recommended. In support of previous research, it is shown that the multi-criteria decision making tool used should be suitable to the end user. Particular emphasis is given in the paper to supporting the selection of methods that have the potential to be widely adopted. The decision making process presented will aid all stakeholders involved in the design, construction, maintenance/repair and demolition/removal of noise reduction devices to make better informed decisions that will result in more sustainable noise reduction devices.

Keywords: Criteria; framework; indicators; multi-criteria analysis; practicality; sustainability; stakeholders; noise barriers.

1. Introduction

Whithin surface transport infrastructure there is an urgent need for greater sustainability in noise reduction devices (NRDs), which include noise barriers, absorptive claddings and covers, as there is a current worldwide lack of support for practitioners in this area. An assessment framework approach and unique research strategy used to define sustainability criteria and indicators for NRDs comprising primary and secondary research are described. The work described was carried out as part of the ‘Quietening the Environment for a Sustainable Surface Transport’ (QUIESST) project, co-funded by the European Community's Seventh Framework Programme (<http://www.quiesst.eu/>) and is a three year (2009-2012), multi-disciplinary project involving 13 EU partners from 8 countries. A decision making process (DMP) is presented which includes recommended multi-criteria decision making analysis tools and data generation tools for sustainability assessment. This DMP is relevant to the scale and context of the NRD; it

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4 supports existing decision making processes utilised by national authorities and practitioners and
5 was developed to meet the needs of the end user.
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10 **1.1 Noise reduction devices**

11 Close to 80 million people in the European Union (around 20% of its population) have been
12 estimated to suffer from the effects of noise at levels considered to be unacceptable, that is levels
13 where most people become annoyed, where sleep is disturbed and where adverse health effects
14 are to be feared (Nijland and van Wee, 2008). Traffic noise is a typical area of conflict between
15 individual mobility needs and legitimate societal aspirations for quieter lifestyles (European
16 Union Road Federation (ERF), 2004). The reduction of transport noise (from any source) in
17 Europe is a requirement of the European Parliament and the Council Directive 2002/49/EC
18 relating to the Assessment and Management of Environmental Noise (also referred to as the
19 ‘Environmental Noise Directive’ or ‘END’). Surface noise produced by road and rail traffic is
20 one of its main targets, with an expected reduction of 10 to 20 dB. Noise reduction can be made
21 at the point of emission, propagation and/or reception. A holistic approach, targeting the whole
22 process and optimizing the action taken is most effective, yet research to integrate the intrinsic
23 characteristics of NRDs, i.e. characteristics of their production (mainly absorption and airborne
24 sound insulation) and the extrinsic characteristics, i.e. performance *in situ* (final effectiveness)
25 has been limited (Clairbos et al., 2010).
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31 Many different types of NRDs are available throughout the world. The NRDs considered here
32 are designed to control the spread of noise from roads and railways and include such devices as
33 noise barriers, absorptive claddings and road covers. Some examples of NRDs are given in Table
34 1, as well as the added devices which are placed at the top of barriers in order to reduce sound
35 diffracted into the protected zone and thereby decrease overall noise levels. The list is not
36 exhaustive but represents the range of types of noise barrier currently in use.
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40 **Table 1: Some types of noise barrier currently in use**

<u>Main noise barrier</u>	<u>Added devices placed on top of main noise barrier</u>
Steel supporting structure + metal panels	T-shape
Steel supporting structure + concrete panels	Cylindrical
Steel supporting structure + timber panels	Multiple edge
Steel supporting structure + transparent modules	Y-shape
Steel supporting structure with plastic panels	Sound interference louvres
Self supporting concrete or brick system	
Tunnel-concrete structure	
Tunnel-steel structure	
Tunnel with transparent panels	
Green barrier	
Gabion with stones	
Earth barrier (earth berm)	
Photovoltaic noise barrier	

57 NRDs are a growing part of Europe’s transport infrastructure: a key objective of the Commission
58 of the European Communities’ White Paper on European transport policy (COM(2001)370) was
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4 to promote the sustainability of surface transport and its respective infrastructure, but as yet there
5 are no methods which allow for the specific assessment of the relative sustainability of NRDs.

6 7 **1.2 The relative sustainability of noise reduction devices**

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9 A review of existing research and technical information about the sustainability of NRDs
10 (Oltean-Dumbrava, 2010; Oltean-Dumbrava et al., *subm.*) concluded that sustainability factors
11 such as carbon footprint, whole life costs and design for climate change are not being fully
12 considered across the whole life cycle of NRDs (i.e. during construction, maintenance, repairs
13 and demolition/removal). Furthermore, affected communities are rarely engaged in the decision
14 making process. These findings were confirmed by a survey of key players and stakeholders in
15 the NRD industry across Europe which found that only 2/3 of respondents believed climate
16 change would affect NRDs and over 90% did not calculate the carbon footprint of NRDs
17 throughout their whole life cycle and none of those surveyed considered the whole life cycle
18 costs of NRDs (*ibid.*).
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22 Typical NRD projects are of a large scale; they use as many resources and have as much of an
23 impact on the built environment as any other large built structure, hence the need for their
24 sustainability to be considered by policy makers, designers and industry professionals. For all
25 aspects of sustainability to be taken into account in decisions made at all stages within the NRD
26 life cycle, (design, construction, usage, maintenance and repair, demolition and removal)
27 accurate data and a sound methodology are required.
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31 There is general consensus amongst practitioners and academics that sustainability encompasses
32 three main components; social, economic and environment (e.g. Carew and Mitchel, 2008;
33 Spangenberg et al, 2010; Olewiler, 2008; British Standards Institute, 2010; Xing et al., 2009;
34 Belof et al., 2009; Tsai and Chang, 2010). For civil engineering / infrastructure projects a fourth
35 component, 'Technical' may take into consideration the performance and functional aspects of
36 engineering projects (Oltean-Dumbrava, 2010a, Oltean-Dumbrava (2010b) Ashley et al., 2004).
37 Figure 1 illustrates how sustainability factors should be incorporated throughout the lifecycle of
38 NRDs.
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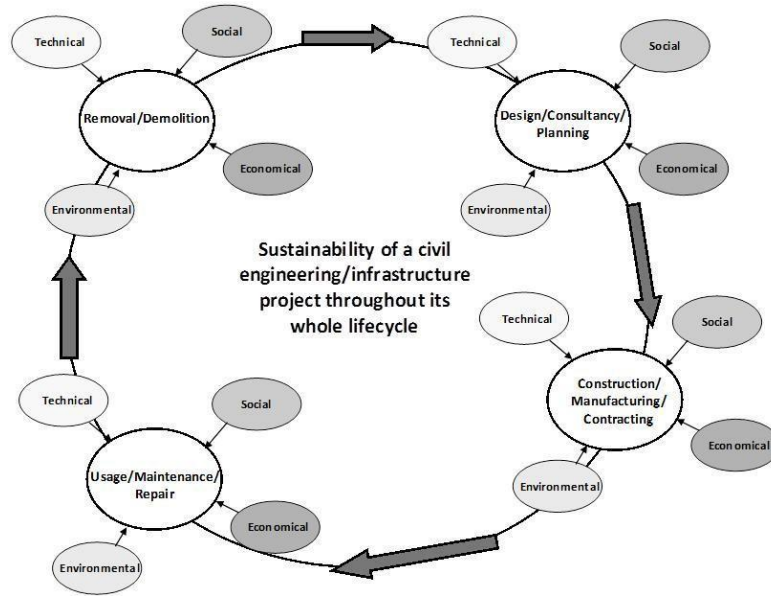


Figure 1: Sustainability factors to be considered throughout the whole lifecycle of NRDs

The term ‘sustainability’ is ubiquitous within the construction sector and has been adopted by most Governments worldwide (Rametsteiner et al., 2011; Augenbroe and Pearce, 1998; Brandon, 2005; Curwell et al., 1999; Halliday, 2008). However, despite being widely acknowledged in society and industry it is still an often misunderstood and misinterpreted concept (Hunt et al., 2008; Loucks, 1999; Cole et al. 2006). This may be because definitions of sustainability are numerous and the spatial and temporal scales in which it is considered are often not made explicit (Oltean-Dumbrava, 2010b).

According to Bell and Morse (2008) the most difficult, but equally important task is to define the time frame for the aim of achieving sustainability. Within the built sector *inter alia*, this can cause much confusion if one does not also identify the appropriate spatial scale one must work within (Joumard and Gudmundsson, 2010; Ashley et al., 2004; Gouda, 2004; Lélé, 1991; Loucks, 1999). From the spatial scales illustrated in Figure 2, NRDs clearly fit within the project/small scale civil engineering project level to product level and a sustainability assessment methodology is required to suit this context.

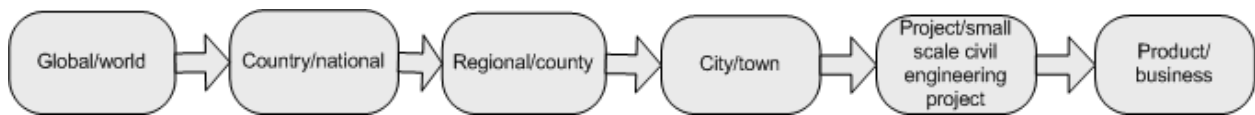


Figure 2: Spatial scales of sustainability assessment

The first ever, tailor made sustainability assessment tool for NRDs is presented. This will aid all stakeholders involved at all life cycle stages of NRDs to make better informed decisions that should result in more sustainable NRDs.

1.3 The NRD sustainability framework

The term ‘Sustainability framework’ has been defined as: *‘The structure used to select and organize criteria, indicators and benchmarks’* (Oltean-Dumbrava, 2010b). A practical definition for sustainability in relation to NRDs is given by Oltean-Dumbrava et al. (2010c): *‘The optimal consideration of technical, environmental, economic and social factors during the design, construction, maintenance and repair, and removal/demolition stages of NRDs projects’*

There are a number of sustainability frameworks for the assessment of environmental, economic and social factors in engineering and infrastructure projects but few address the technical elements separately (Foxon et al., 2002 and Ashley et al., 2004 are exceptions). Figure 3 shows the proposed sustainability framework for NRDs and its cascading structure of criteria and indicator sets.

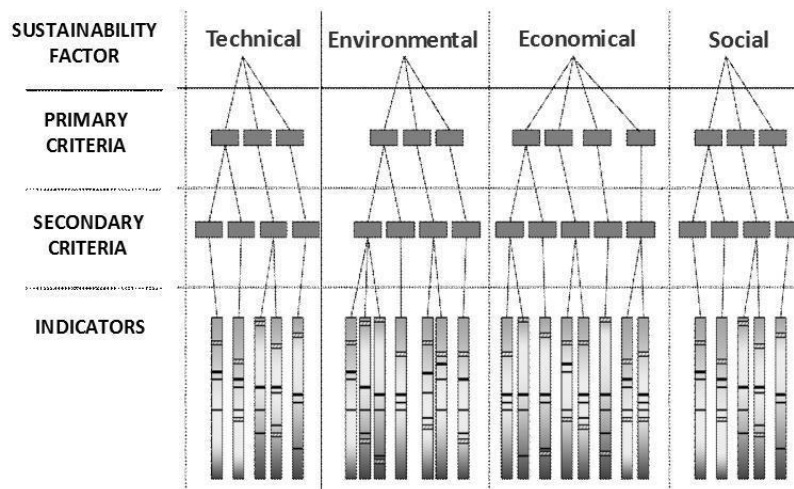


Figure 3: Sustainability Framework for noise reduction devices (adapted from Ashley et al., 2004)

Indicators of sustainability should be carefully selected in order to be able to measure the comparative level of sustainability with accuracy (Yigitcanlar and Dur, 2010). Indicators can lead to better decisions and more effective actions by simplifying, clarifying and making aggregated information available to policy makers and practitioners (UN, Agenda 21, 1992).

Much literature has been produced regarding development of criteria and indicators for sustainability (e.g.: Joumard and Gudmundsson, 2010; Fernández-Sánchez and Rodríguez-Lopez, 2010; Hunt et al., 2008; Hurley et al., 2008; Hillyer and Purohit, 2007; Ugwu and Haupt, 2007; Atkisson et al., 2004; Sahely et al., 2004; Foxon et al., 2002; Häkkinen et al., 2002;

Huovila et al., 2002; Segnestam et al., 2000; Bossel, 1999). The British Standards Institute (BSI, 2010) framework BS ISO 21929-1 summarizes the process and the European Environment Agency ‘DPSIR framework’ for reporting on environmental issues (driver, pressure, state, impacts, responses) enables categorization of indicators and modelling of cause-effect relationships (Table 2).

Table 2: Sustainability indicator development requirements (adapted from BSI, 2010)

Main types of indicators	Criteria and indicators should be:	Information about an indicator should contain at least:
- Driving force indicators	- Informative and significant	- A title
- Pressure indicators	- Clearly related to one or several dimensions of sustainability	- A description/definition
- State indicators	- Transferrable	- A unit of measurement (where applicable)
- Response indicators	- Interpretable and understandable	- Data availability and sources
	- Based on data that are available and easy to obtain	- Organizations involved in the development
	- Flexible to allow for future development	- References and further resources
	- Agreed upon by stakeholders	

1.4 Sustainability assessment tools

The relative sustainability of different solutions for a given project is tested by assessing fulfillment of a set of criteria that represent the goal of the most sustainable option. The solution which ranks first among the other alternatives in fulfilling the requirements of the criteria will be considered the most sustainable.

At present there exists no comprehensive, fully holistic sustainability assessment tool for NRD projects. ‘Tools’ here are considered as being: assessment guides; decision making systems; agendas; rating systems; sustainability methods; evaluation tools; appraisals, or any system that can measure the performance of a ‘preferred solution’. The paradigm of measuring sustainability through the use of tools and indicators is not new. In 2003, the construction and city related sustainability indicators (CRISP) internet database contained more than 500 indicators gathered in 39 systems (Hunt et al., 2008; CRISP, 2001). In 2005 Walton et al. reported more than 675 tools applicable to the assessment of sustainability in urban developments. For civil engineering projects, Fernández-Sánchez and Rodríguez-Lopez (2010) found 70 tools for assessing the sustainability of building projects.

Therivel (2004) found that there is no such thing as a ‘good tool’, but only a good match between a tool and the purpose for which it was intended. Thus, it could not be assumed that any existing tools were directly applicable to noise barrier projects without modification, but a review of already developed primary and secondary criteria and indicators was carried out; Fernández-Sánchez and Rodríguez-Lopez (2010) believe this is particularly useful in identifying transferrable/adaptable criteria because of the feedback already received about tools in use.

The selection of methods and tools for assessing the overall sustainability of NRDs is a Multi Criteria Analysis (MCA) problem and involves the development of three key elements:

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- 4 1. The decision making process (DMP) for assessing the sustainability of NRDs and where
- 5 the implementation of various sustainability tools should be applied;
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- 7 2. Selection of a Multi Criteria Decision Making (MCDM) tools(s) to carry out the Multi
- 8 Criteria Analysis (MCA) to assess the sustainability of NRDs; and
- 9 3. Selection of analytical/data generation tools which could be used to provide data for the
- 10 MCA.
- 11
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13 Decision making is widely researched e.g. Foxon et al., 2002; AtKisson et al., 2004; Fernández-
14 Sánchez and Rodríguez-Lopez, 2010; Bossel, 1999; Sahely et al., 2004; Segnestam et al., 2000;
15 Häkkinen et al., 2002; Joumard and Gudmundsson, 2010; Ugwu et al., 2006; Fenner and Ryce,
16 2008; Hunt et al., 2008; Huovila et al., 2002; Hillyer and Purohit, 2007, and many MCDM
17 methods and tools are recommended for approaching multiple criteria problems. Selection of a
18 suitable MCDM tool for MCA, and of the tools for generating criteria (attribute) data, is
19 important as this can determine whether or not the sustainability procedural tool/framework is
20 widely utilized.

21 1.5 Research aims and objectives

22 The main aim of this research was to develop a decision making tool to enable assessment of the
23 relative sustainability of different NRDs. It is intended that various stakeholders involved in the
24 NRDs industry will utilize this tool in order to make better decisions that result in more
25 sustainable NRDs. It was essential therefore that feedback was sought during tool development
26 from potential end users.

27 The objectives were to:

- 28 • compile a sustainability criteria and indicators database for the selection of the most
- 29 relevant/adaptable criteria for the sustainability assessment of noise barrier projects;
- 30 • create a ‘sustainability framework’ for structuring relevant criteria and indicators to use
- 31 in assessing the sustainability of noise barrier projects;
- 32 • define a decision making process for assessing the sustainability of NRDs;
- 33 • comprehensively evaluate and recommend the best MCDM tool(s) to assess the
- 34 sustainability of NRD projects; and to
- 35 • identify and compile a list of sustainability ‘tools’ which can be practically used for
- 36 assessing the overall sustainability of NRD projects.
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50 2. Methods

51 2.1 Defining criteria and indicators

52 Existing research strategies for defining potential criteria and indicators are not suitable for NRD
53 projects without modification. This led to the development of a unique research strategy for
54 NRD projects, whereby, a ‘Top-Down-Bottom-Up’ approach was taken to create and validate the
55 set of environmental, social economic criteria and technical criteria that characterise the
56 sustainability of NRDs throughout the whole life cycle.

The ‘Top Down’ approach comprised secondary research in the form of a literature review of the regulatory framework and standards relating to NRDs and information regarding sustainability. Sustainability factors, criteria, indicators, frameworks and tools were collated, along with existing indicator sets such as the UK Government Quality of Life Counts indicators and the CRISP (Construction and City Related Sustainability Indicators), and analysis was made of how they represent the relative sustainability of NRDs throughout the whole life cycle. From this an initial set of criteria and indicators was produced for review and amendment during a stakeholder engagement process. Table 3 lists the standards and Table 4 lists the assessment tools that were reviewed.

Table 3: International Standards Organization Standards in relation sustainable aspects of buildings and their indicators (Source: BSI, 2010; Fernández-Sánchez and Rodríguez-Lopez, 2010)

Standard	Standard Title	Year
ISO 21929-1	Sustainability in building construction- Sustainability indicators- Part 1: Framework for development of indicators and a core set of indicators for buildings	2006
ISO 21930	Sustainability in building construction-environmental declaration of building products	2007
ISO 21931-1	Sustainability in building construction-framework for methods of assessment for environmental performance of construction works. Part 1: buildings	2008
ISO 21932	Sustainability in building construction- terminology	2005
ISO 15392	Sustainability in building construction-general principles	2008
CEN EN 15643-1	Sustainability of construction works- integrated assessment of building performance. Part 1: general framework	Draft
CEN EN 15643-2	Sustainability of construction works-integrated assessment of building performance. Part 2: framework for the assessment of environmental performance	Draft
CEN EN 15643-3	Sustainability of construction works-integrated assessment of building performance. Part 3: framework for the assessment of social performance	Draft
CEN EN 15643-4	Sustainability of construction works-integrated assessment of building performance. Part 4: framework for the assessment of economic performance	Draft
ISO 14001	Environmental management systems -Specification with guidance for use	1996
ISO 14004	Environmental management systems -General guidelines on principles, systems and supporting techniques.	1996
ISO 14010	Guidelines for environmental auditing - General principles	1996
ISO 14011	Guidelines for environmental auditing - Audit procedures- Auditing of environmental management systems	1996
ISO 14031	Environmental management- Environmental performance evaluation - Guidelines	1999
ISO/TR 14032-1	Environmental management- examples of environmental performance evaluation (EPE).	1999

10
11 **Table 4: Sustainability assessment tools tailor-made for civil engineering projects**

Acronym	Brief description
LA21	Local Agenda 21: not a tool but an agenda for change created by the United Nations; provides rationale for many tools and policies worldwide
SWARD	Sustainable Water industry Asset Resource Decisions: developed in conjunction with UK water industry professionals (Ashley et al., 2004); the only tool to directly acknowledge the ‘technical factor’ in assessing sustainability
BREEAM	Building Research Establishment’s Environmental Assessment Method: developed in the United Kingdom in 1990, becoming known internationally as the measure for best practice in environmental design and management.
SPeAR	Sustainable Project Appraisal Routine: developed by Arup, informs decision making at all stages of design and development.
LEED	Leadership in Energy and Environmental Design: developed in the U.S. in 1998 as a consensus-based building rating system based on the use of existing building technology
CEEQUAL	Civil Engineering Environmental Quality Assessment and Audit Scheme: UK assessment & awards scheme for improving sustainability in civil engineering and public realm projects
HK-BEAM	Hong Kong, Building Environmental Assessment Method: established in 1996 with two assessment methods for new and existing office buildings. Also three categories for global, local and indoor impacts, respectively (BRE, 2006).
CASBEE	Comprehensive Assessment System for Building Environmental Efficiency: developed in Japan in 2001, it is a method for assessing the environmental performance of buildings
GREEN STAR	An Australian national, voluntary environmental rating system that evaluates the environmental design and construction of buildings with tailored tools to suit a range of building types (based on BREEAM & LEED)
SUSAIP	Sustainability Appraisal in Infrastructure Projects: analytical decision model and a structured methodology for sustainability appraisal; the only one of those considered to evaluate infrastructure projects.
HQE	Haute Qualité Environnementale (High Quality Environmental Method): a French method for sustainable buildings, based on the principles of sustainable development
SBA	Sustainable Building Alliance Method: a pan-European sustainable assessment method, based on the different national approaches and developed at the initiative of the United Kingdom's Building Research Establishment (BRE) and the French CSTB (Centre Scientifique et Technique du Bâtiment)

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4 'Bottom Up' primary research was used to validate the proposed set of sustainability criteria, to
5 determine whether any criteria should be added or removed from the set, and to rank/rate each
6 criterion by means of:

- 7 • a survey of key stakeholders involved in the NRD industry across Europe,
- 8 • group workshops of key stakeholders involved throughout the whole life of NRDs, and
- 9 • interviews with key stakeholders and experts.

10
11 The stakeholders involved comprised QUIESST partners and key government and industry
12 figures involved in the development of NRDs. A wide range of organizations were represented
13 that include national road and rail authorities, planning authorities, contractors, manufacturers,
14 consultants, designers, and acoustic engineers across Europe. Quantitative and qualitative
15 insights were derived into how relevant generic sustainability criteria and indicators should be
16 defined.
17

18 19 20 **2.2 Selection of Multi Criteria Decision Making tools for Multi Criteria Assessment**

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22 A shortlist of MCA tools for detailed consideration in executing the MCA for assessing the
23 sustainability of NRDs was compiled from a review of those available (listed in Table 7).
24

25
26 For each method shortlisted, desk studies of implementation were undertaken, within which the
27 perspective of potential stakeholders was assumed and the likelihood of the method being
28 adopted was assessed. The most important factors for selection of a tool were considered to be:
29 the complexity of the mathematical calculations; the cognitive strain of following the procedures,
30 and the time taken overall to implement the MCDM tool.
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32 33 **2.3 Data tools**

34 The benefits of adopting analytical/data generating tools are twofold: (1) they provide criteria
35 values required for assessment, and (2) they can generate data for more than one criterion or
36 analyze key aspects of sustainability giving a greater insight into identifying and understanding
37 the issues. In many cases, analytical/data generating tools can be used individually to provide
38 decision support. A review was carried out to identify analytical and data generation tools which
39 could be used assess the sustainability of NRDs and provide criteria data for a performance
40 matrix.
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46 **3. Results**

47 48 **3.1 Existing sustainability assessment tools**

49 Even though the evidence suggests that sustainability principles are considered in the design of
50 road and rail traffic NRDs, overall these considerations lack the depth to evaluate sustainability
51 throughout the whole life cycle of NRDs.
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55 Furthermore, it is clear from analysis of design guides from around the world, that different
56 priorities exist, dependent on geographical location. For example, even though all countries
57 consider general technical design and acoustic performance as the main priority, in the USA the
58 focus is on technical design and cost; in the UK it is on visual design and cost; in Australia social
59 aspects are the focus and in China a brief overview approach is taken to all sustainability factors.
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Table 5 shows the current most common factors identified for sustainability evaluation throughout the whole life cycle of noise barriers from a review of the European (EN) standards and design manuals used throughout the world. Table 6 illustrates how each sustainability factor is addressed based on the hypothetical amalgamation of all identified sustainability factors from the EN standards and design manuals.

Table 5: Current sustainability factors for noise reduction devices identified from EN standards and design manuals

Whole Life Cycle stage	Sustainability factors			
	Technical	Economic	Social	Environmental
Design / Consultancy / Planning	-Material selection -Acoustic performance -Service life -Minimal maintenance -Service life of structural elements -Full compliance to EN standard -Ease of construction	-Construction cost -Compensation cost	-Safety and security -Health and comfort -Severance -Socio-economic wellbeing -Community engagement -Architecturally in context with local surroundings	
Construction / Manufacturing / Contracting	-Ease of construction	-Construction cost per m or m ² -Cost of noise barrier being built as part of a large construction project (cheaper) -Cost of noise barrier being built as a sole construction project (more expensive) -Transportation of material, equipment and work force -Influence on cost due to: Quantity of barriers, material availability, weather, traffic protection and detours, limitation of construction hours, labor costs	-Access -Land property issues -Disruption of everyday life	-Pollution control
Usage / Maintenance / Repair	-Access for maintenance	-Maintenance cost per m or m ²	-Access -Traffic protection -Aesthetics of barrier and site	-Physical or chemical impacts under natural conditions over time -Physical or chemical impacts under fire conditions

		-Fauna movements
		-Drainage requirements
Demolition / Removal	-Community engagement strategy for noise barrier removal or replacement	-End of life re-use / recycling

Table 6: Sustainability rating for design guides and EN standards

Whole Life Cycle stage	Sustainability factors			
	Technical	Economic	Social	Environmental
Design / consultancy	STRONG	STRONG	STRONG	WEAK
Construction / manufacturing	STRONG	STRONG	WEAK	AVERAGE
Usage, maintenance and repair	AVERAGE	WEAK	AVERAGE	WEAK
Demolition / removal	VERY WEAK	VERY WEAK	VERY WEAK	VERY WEAK

The review of legal frameworks and design guides highlighted the need for updating or for a new, specialist design guide focused on developing standards for more sustainable NRDs. This gap in the guidance hinders the implementation of effective and efficient NRDs that meet new and potential assessments such as carbon footprint, water footprint and adaptability to climate change.

Over one thousand primary, secondary and tertiary criteria and sustainability indicators were compiled; not all were applicable for NRD projects, and many were variations of similar methods. No methodology exists within the standards for creating and selecting appropriate criteria and indicators to suit the project in context. There is clear bias toward the assessment of buildings rather than for civil engineering projects evidenced by the use of indicators such as ‘indoor air quality’. Nonetheless, Fernández-Sánchez and Rodríguez-Lopez (2010) believe that step changes are being made in the industry to move away from this focus.

For NRDs all appropriate technical standards must be taken into account to ensure optimization of technical and acoustic performance and any assessment method must integrate existing standards.

Key observations regarding existing tools include:

1. None of the reviewed tools were effective sustainability tools or directly applicable to NRD projects with the exception of SWARD (Ashley et al., 2004). Methods were not true sustainability tools in terms of being inclusive, holistic, multi-dimensional and capable of simultaneously addressing the social, economic and environmental principles of sustainability together with other factors such as political, technical or legal constraints. Means to address key technical issues such as primary technical/functional requirements and mitigation against the impacts of climate change were lacking. These findings support those of Therivel (2004).
2. Social issues were poorly covered; the majority of tools reviewed had little to no coverage of the social dimension of sustainability.
3. There was a heavy focus on the environmental aspect of sustainability, whilst neglecting the social and economic dimensions. This observation supports the findings of others such as BRE (2006) and Therivel (2004).
4. Rating tools are restrictive and promote points chasing; users are forced to conform to practice in a certain way to gain points rather than examining projects holistically for opportunities to maximise sustainability.

3.2 Primary research

Following the review of NRD sustainability literature; analysis of the compiled potential criteria and indicators database; and the stakeholder engagement process; 22 primary criteria for assessing the sustainability of noise barrier projects were selected and are shown in order of ranked importance in Table 7. Within these primary criteria are more detailed secondary and tertiary criteria. The primary criteria highlight all the major issues to consider and assess for each sustainability factor (i.e. the technical, economic, environmental and social aspects of noise barrier projects).

There was general consensus among stakeholders in support of the initial set of criteria. However, the final presented list of 22 primary criteria - and the numerous secondary and tertiary criteria related to it - is not definitive; it is presented as a modifiable set of criteria. If required, users can develop and add further criteria as appropriate based on the ‘Top-Down-Bottom-Up’ strategy for identifying pertinent sustainability criteria and indicators for NRDs.

Table 7: Primary criteria for assessing the sustainability of noise barrier projects

Sustainability factor	Primary criteria
Technical	-Material selection -Ease of building/construction -Flexibility and adaptability
Economic	-Life cycle cost -Green value -Financial sources -Compensation cost -Effect on local residential/commercial property prices -Contractual and procurement type
Social	-Safety and security -Health and wellbeing

	-Severance/separation
	-Social acceptance
	-Architectural design and local context
	-Community engagement
	-Local employment and engagement with local business
Environmental	-Energy
	-Land use
	-Air quality and climate change
	-Flora and fauna
	-Water

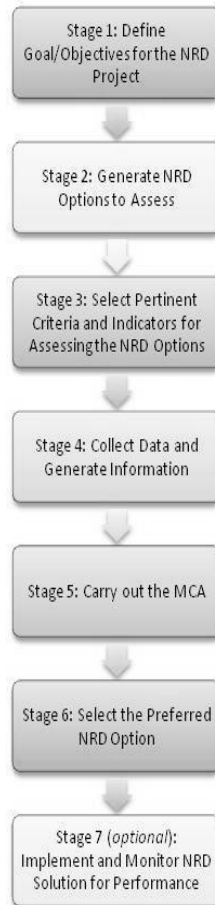
3.3 Multi Criteria Decision Making tool selection

All MCDM tools claim to solve MCA problems, yet it is recognized that selection of an appropriate MCDM tool is a decision making problem in itself. Figure 4 summarizes the MCDM tool selection requirements for assessing the sustainability of NRDs.



Figure 4. MCDM tool selection requirements for assessing the sustainability of NRDs (Adapted from DETR, 2000 and Stewart, 1991)

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4 A review of decision making processes found a common order of procedures summarised as:
5 define the goal – select criteria and indicators – collect data required – carry out MCA. Figure 5
6 illustrates a process applicable to assessment of the sustainability of NRDs.
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40 **Figure 5. Decision Making Process (DMP) for assessing the sustainability of NRDs projects**
41 **(Adapted from: DETR, 2000; and Ashley et al, 2004)**
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45 The correct selection of a viable MCDM tool affects how likely it is that the sustainability
46 assessment process is adopted by industry, even if it is well founded in robust research. Those
47 methods that do not require specialist software and/or an expert to carry out the MCA are most
48 judiciously adopted.
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51 The pros and cons of MCDM tools vary significantly (Table 8). The MCDM tools evaluated
52 have large variances in terms of the complexity of the computations, the cognitive strain of
53 following the procedures and the time required to carry out the analysis. It is possible to use a
54 hybrid of MCDM tools, to optimise the MCA e.g. Mahoodzadeh et al. (2007) advise combining
55 AHP with TOPSIS as the best method to select industrial projects. Bell et al. (2001) use a hybrid
56 Swing/AHP method based on the rationale of combining AHP's ease of use with Swing
57 weightings more precise notion of attribute importance as the best method for evaluating policies
58 for preventing global warming. Babic and Plazibat (1998) use a hybrid integration of Analytical
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Hierarchy Process (AHP) and PROMETHEE as the method to rank enterprises according to the achieved level of business efficiency. Within the sphere of engineering for sustainable development, Ugwu and Haupt (2007) use a hybrid of WSM and the AHP in order to determine an index value which denotes the relative sustainability of the alternative considered.

Table 8: Evaluation of MCDM tools for conducting the MCA for assessing the sustainability of NRDs

Evaluation of MCDM Methods		
MCDM Tool/Technique for Carrying out the MCA	Pros	Cons
SAW/WSM (Simple Additive Weighting/ Weighted Sum Method)	<ul style="list-style-type: none"> -Easy to follow -No complicated calculations -Results are easy to understand -Audit trail easy to follow -Internal consistency and logical soundness -Non expert friendly -Realistic time and manpower resource requirements for the analysis process -Can be easily set up in MS Excel -High likelihood of being adopted by industry 	<ul style="list-style-type: none"> -Limited scope to modeling criteria -Criteria must be independent of each other to avoid double counting
AHP (The Analytical Hierarchy Process)-	<ul style="list-style-type: none"> -Simple model to build -Logical process -Efficiently handles qualitative and quantitative attribute values -Results are easy to understand 	<ul style="list-style-type: none"> -Doubts have been raised over its theoretical foundation. There is a strong view that the underlying axioms on which AHP is based are not sufficiently clear as to be empirically tested.
SMART/SMARTS/SMARTER (Simple Multiple Attribute Rating Technique)	<ul style="list-style-type: none"> -True tree structure independent of alternatives -Results not affected by the introduction of new alternatives -Software not required 	<ul style="list-style-type: none"> -Similar cons to SAW
TOPSIS (Technique for Order Preference by Similarity to Ideal Solution)	<ul style="list-style-type: none"> -Internal consistency and logical soundness -Easy to follow -Intuitively appealing -No complicated calculations -Can be easily set up in MS Excel -Results are easy to understand -Simple index value given -Results can be easily shown graphically 	<ul style="list-style-type: none"> -Large number of procedures -Large number of computations -Provides an overall result
Dominance Method	<ul style="list-style-type: none"> -Little to no mathematical calculations required -Low time and manpower resources requirements for the analysis process -Easy to follow -No need for software -Results can be shown graphically 	<ul style="list-style-type: none"> -Criteria are not weighted -Audit trail may be difficult to follow -Unlikely that any option will dominate all others
ELECTRE	<ul style="list-style-type: none"> -Proponents argue that its outranking 	<ul style="list-style-type: none"> -High cognitive strain

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4	(Elimination et Choice	concept is more relevant to practical	-Not transparent
5	Translating Reality)	situations than the restrictive dominance	-Most likely will require an MCA
6		concept	expert to aid/carry out the analysis
7		- can be used to choose, rank, and sort	
8		alternatives	
9			
10	PROMETHEE	- Encourages more interaction between the	-High cognitive strain
11	(Preference Ranking	decision maker and the model in seeking	
12	Organisation Method for	out good options	
13	Enrichment Evaluations)	-Proponents argue that its outranking	
14		concept is more relevant to practical	
15		situations than the restrictive dominance	
16		concept	
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20 There are many ways to combine different MCDM methods in order to utilise their best features.
21 All of the above MCDM methods solve multi attribute decision making problems; however
22 researchers such as Zanakis et al. (1998) point out that different techniques may yield different
23 results when applied to the same problem; such inconsistencies would have major implications
24 for DMs if only one method is utilised. Therefore it is often recommended that more than one
25 method, typically three, is used to triangulate the validity of the results.

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28 Jannic and Reggiani (2002) utilised the SAW, TOPSIS and the AHP method discretely for the
29 selection of a new Hub Airport, and found the results produced were the same from each method
30 when procedures used to assign weights to criteria were identical. This implies the results are
31 dependent on the criteria weights and not the MCDM method adopted (e.g. Venek and Albright,
32 2008; Jannic and Reggiani, 2002). This is a logical conclusion as the total alternative value is
33 determined by the multiplication of the weight assigned to criteria by the criteria score. The
34 SWARD case study (Ashley et al., 2004) used more than one MCDM method to triangulate
35 results. In this case, the MCDM tools used were: SMART, ELECTRE and PROMETHEE and
36 again, the results produced were similar.

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39 In practice the use of three different MCDM tools is not practical as each method may require
40 different input and DMs may not have time to conduct three analyses. Sensitivity analysis may
41 be sufficient to test the robustness and reliability of the results obtained from a selected MCDM
42 tool. If the obtained solutions are not sensitive to the parameter values, the analyst has obtained
43 a good set of results (Vincke, 1999).
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49 If the choice of MCDM tool(s) has little effect on the final decision reached, priority should be
50 given to the needs of the end user and the likelihood of the tool being adopted by the industry for
51 the benefit of building more sustainable NRDs. As proposed by Stewart (1991) the most
52 simplistic and intuitive, yet reliable approach to selecting a MCDM method and tool that is easy
53 to use and understand should be taken and feedback should be sought from stakeholders. Table 9
54 gives the recommended MCDM tools for assessing the sustainability of NRDs.
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Table 9: MCDM tools recommended for assessing the sustainability of NRDs

MCDM Tool	Comment
SAW/WSM	-Simple intuitive approach and not time consuming
SMART (also SMARTS and SMARTER)	-Simple approach and not time consuming
AHP	-Simple approach and slightly more difficult and time consuming than SMART and SAW/WSM
TOPSIS	-Slightly more difficult and time consuming than SMART and SAW/WSM

SAW/WSM, SMART, and AHP have been selected because of their prevalence in the literature and being the most widely used in industry. AHP has the benefit of quickly performing a cost-benefit analysis (CBA), which may be useful to stakeholders. Each of the selected methods is an ‘additive utility model’, which involves intuitive scoring and has an easy to follow method. Each also can provide an easy to follow audit trail which is important in justifying decisions with stakeholders. More importantly, the results are transparent and understandable with the provision of an index value and rank of the alternatives. Sophisticated software is not required and each MCDM tool can be set up in a spreadsheet, though the time and manpower resource requirements vary per MCDM tool. TOPSIS can provide a more sophisticated analysis which has an intuitive appeal and novel approach. It is possible to use a hybrid of these methods for a more robust and reliable approach.

Outranking methods were not included because of the difficulties which may be experienced by the end user in quickly understanding and interpreting the calculations and their results. Kangas et al. (2001) believe that it is more important to understand the method and to apply it correctly, rather than pondering over the choice of the MCDM tool. Should it be necessary to triangulate the results it is advisable to select contrasting MCDM tools ranging from simple to complex as shown in Table 10. PROMETHEE or ELECTRE methods can be used here to confirm that the results for the stakeholders do not change in a major way irrespective of the MCDM tool selected.

Table 10: MCDM tools to triangulate results for assessing the sustainability of NRDs

Simple	Medium	Complex
SAW/WSM	AHP	PROMETHEE
SMART/SMARTS/SMARTER	TOPSIS	ELECTRE

3.4 Data tools

The tools shown in Table 10 can be used to generate data for sustainability assessment. The selection of suitable tools depends on the criteria selected, and the principal decision objectives defined for assessing the sustainability of NRDs.

Each tool has varying levels of data requirements and different strengths and weaknesses. Analytical tools in combination or in isolation are not likely to provide information for all criteria, particularly for unique sustainability criteria related to NRDs such as the accommodation of water flow through a NRD barrier, the obstruction of fauna movements by the

NRD, the ability of the barrier to reduce roadside pollution, or the flexibility to adapt to changes (such as an increase in height). However, many discrete and combined uses of the recommended tools shown in Table 10 can be found in the literature on a wide range of project types to inform decisions and sustainability analysis' (see for instances Utne, 2008; Cheng and Chang, 2011; Bolin and Smith, 2011).

A data collection methodology should be developed to combine the most suitable tools, along with the other data collection methods, to efficiently collect data and information for the performance matrix.

Table 10: Initial Recommendations of Analytical/Data Generating Tools for Assessing the Sustainability Aspects of NRD Projects

Environmental	Economic	Social	Technical
E-LCA (Environmental Life Cycle Analysis)	LCC (Life Cycle Cost)	S-LCA (Social Life Cycle Assessment)	Relevant NRDs, EN Standards
EIA (Environmental Impact Assessment)	CBA (Cost Benefit Analysis)	SIA (Social Impact Assessment)	-

4. Discussion/Conclusion

Despite the large number of sustainability assessment tools available, and the construction sector being in agreement that action must be taken to support sustainability, there is little evidence to show any real influence in policies or on current practices (IIED, 2007; Hunt et al., 2008). This is likely to be due to overcomplicated, overarching decision making systems and a lack of understanding of the fundamentals of sustainability criteria and indicators.

Public authorities are the most likely key DMs to assess the whole life sustainability of NRDs as they have majority control (approx 90%) of the NRD market. As a result, other stakeholder groups directly and indirectly affected by decisions taken by public authorities (e.g. consultants,

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4 contractors, manufacturers and affected communities) must be taken into account in the interest
5 of satisfying the sustainability agenda throughout the whole life cycle of NRDs. In order to
6 promote sustainable behaviour and for key businesses to remain competitive and adapt to new
7 market conditions, the development of sustainability key performance indicators (KPIs) is crucial
8 for all stakeholders and lifecycle stages in order for all key players to understand their role in
9 achieving sustainable NRDs.

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13 The DMP presented here is the result of a robust review of regulatory standards for NRDs and
14 existing relevant sustainability assessment tools and procedures worldwide. The stakeholder
15 engagement process has provided validation of the process and of the 22 primary criteria that
16 categorise the assessment framework and its constituent subordinate criteria and indicators. It has
17 also demonstrated the unique top down and bottom up research strategy ensured transparency in
18 criteria selection. Careful consideration of the end user in the recommendation of data gathering
19 tools and MCDM tools should ensure a DMP that is transparent and useable. Forthcoming trials
20 of the DMP will provide a valuable critique of this first tailor made tool for sustainability
21 assessment of NRDs.

22 23 24 25 26 **Acknowledgements**

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List of Figures:

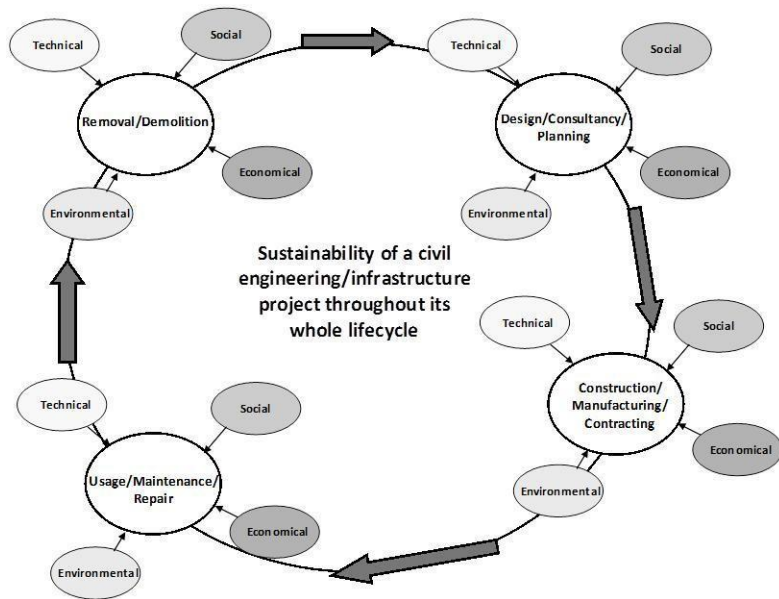


Figure 1: Sustainability factors to be considered throughout the whole lifecycle of NRDs

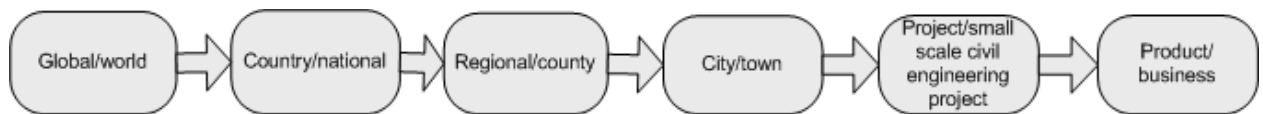


Figure 2: Spatial scales of sustainability assessment

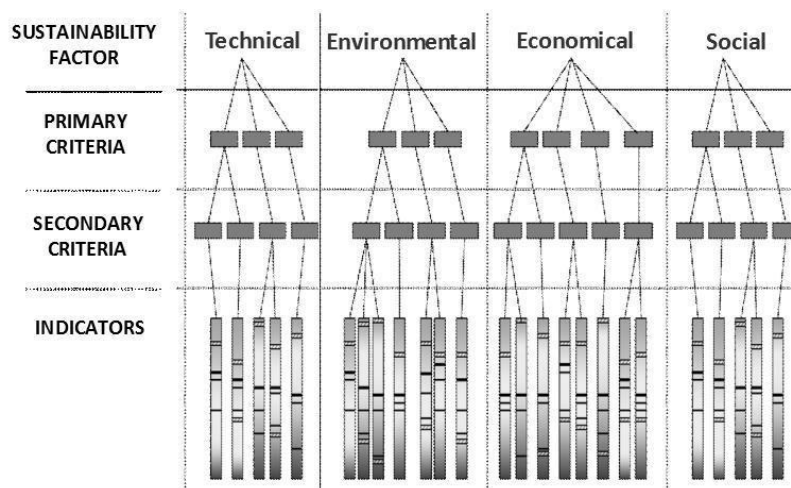


Figure 3: Sustainability Framework for noise reduction devices (adapted from Ashley et al., 2004)



Figure 4. MCDM tool selection requirements for assessing the sustainability of NRDs (Adapted from DETR, 2000 and Stewart, 1991)

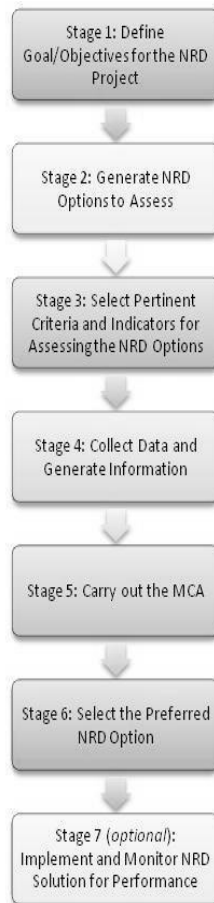


Figure 5. MCDM tool selection requirements for assessing the sustainability of NRDs (Adapted from: DETR, 2000 and Stewart, 1991)

List of Tables:**Table 1: Some types of noise barrier currently in use**

Main noise barrier	Added devices placed on top of main noise barrier
Steel supporting structure + metal panels	T-shape
Steel supporting structure + concrete panels	Cylindrical
Steel supporting structure + timber panels	Multiple edge
Steel supporting structure + transparent modules	Y-shape
Steel supporting structure with plastic panels	Sound interference louvres
Self supporting concrete or brick system	
Tunnel-concrete structure	
Tunnel-steel structure	
Tunnel with transparent panels	
Green barrier	
Gabion with stones	
Earth barrier (earth berm)	
Photovoltaic noise barrier	

Table 2: Sustainability indicator development requirements (adapted from BSI, 2010)

Main types of indicators	Criteria and indicators should be:	Information about an indicator should contain at least:
- Driving force indicators	- Informative and significant	- A title
- Pressure indicators	- Clearly related to one or several dimensions of sustainability	- A description/definition
- State indicators	- Transferrable	- A unit of measurement (where applicable)
- Response indicators	- Interpretable and understandable	- Data availability and sources
	- Based on data that are available and easy to obtain	- Organizations involved in the development
	- Flexible to allow for future development	- References and further resources
	- Agreed upon by stakeholders	

Table 3: International Standards Organization Standards in relation sustainable aspects of buildings and their indicators (Source: BSI, 2010; Fernández-Sánchez and Rodríguez-Lopez, 2010)

Standard	Standard Title	Year
ISO 21929-1	Sustainability in building construction- Sustainability indicators- Part 1: Framework for development of indicators and a core set of indicators for buildings	2006
ISO 21930	Sustainability in building construction-environmental declaration of building products	2007
ISO 21931-1	Sustainability in building construction-framework for methods of assessment for environmental performance of construction works. Part 1: buildings	2008
ISO 21932	Sustainability in building construction- terminology	2005
ISO 15392	Sustainability in building construction-general principles	2008
CEN EN 15643-1	Sustainability of construction works- integrated assessment of building performance. Part 1: general framework	Draft
CEN EN 15643-2	Sustainability of construction works-integrated assessment of building performance. Part 2: framework for the assessment of environmental performance	Draft
CEN EN 15643-3	Sustainability of construction works-integrated assessment of building performance. Part 3: framework for the assessment of social performance	Draft
CEN EN 15643-4	Sustainability of construction works-integrated assessment of building performance. Part 4: framework for the assessment of economic performance	Draft
ISO 14001	Environmental management systems -Specification with guidance for use	1996
ISO 14004	Environmental management systems -General guidelines on principles, systems and supporting techniques.	1996
ISO 14010	Guidelines for environmental auditing - General principles	1996
ISO 14011	Guidelines for environmental auditing - Audit procedures- Auditing of environmental management systems	1996
ISO 14031	Environmental management- Environmental performance evaluation - Guidelines	1999
ISO/TR 14032-1	Environmental management- examples of environmental performance evaluation (EPE).	1999
ISO 14040	Environmental management- Life cycle assessment- Principles and framework.	1997

Table 4: Sustainability assessment tools tailor-made for civil engineering projects

Acronym	Brief description
LA21	Local Agenda 21: not a tool but an agenda for change created by the United Nations; provides rationale for many tools and policies worldwide
SWARD	Sustainable Water industry Asset Resource Decisions: developed in conjunction with UK water industry professionals (Ashley et al., 2004); the only tool to directly acknowledge the 'technical factor' in assessing sustainability
BREEAM	Building Research Establishment's Environmental Assessment Method: developed in the United Kingdom in 1990, becoming known internationally as the measure for best practice in environmental design and management.
SPeAR	Sustainable Project Appraisal Routine: developed by Arup, informs decision making at all stages of design and development.
LEED	Leadership in Energy and Environmental Design: developed in the U.S. in 1998 as a consensus-based building rating system based on the use of existing building technology
CEEQUAL	Civil Engineering Environmental Quality Assessment and Audit Scheme: UK assessment & awards scheme for improving sustainability in civil engineering and public realm projects
HK-BEAM	Hong Kong, Building Environmental Assessment Method: established in 1996 with two assessment methods for new and existing office buildings. Also three categories for global, local and indoor impacts, respectively (BRE, 2006).
CASBEE	Comprehensive Assessment System for Building Environmental Efficiency: developed in Japan in 2001, it is a method for assessing the environmental performance of buildings
GREEN STAR	An Australian national, voluntary environmental rating system that evaluates the environmental design and construction of buildings with tailored tools to suit a range of building types (based on BREEAM & LEED)
SUSAIP	Sustainability Appraisal in Infrastructure Projects: analytical decision model and a structured methodology for sustainability appraisal; the only one of those considered to evaluate infrastructure projects.
HQE	Haute Qualité Environnementale (High Quality Environmental Method): a French method for sustainable buildings, based on the principles of sustainable development
SBA	Sustainable Building Alliance Method: a pan-European sustainable assessment method, based on the different national approaches and developed at the initiative of the United Kingdom's Building Research Establishment (BRE) and the French CSTB (Centre Scientifique et Technique du Bâtiment)

Table 5: Current sustainability factors for noise reduction devices identified from EN standards and design manuals

Whole Life Cycle stage	Sustainability factors			
	Technical	Economic	Social	Environmental
Design / Consultancy / Planning	-Material selection -Acoustic performance -Service life -Minimal maintenance -Service life of structural elements -Full compliance to EN standard -Ease of construction	-Construction cost -Compensation cost	-Safety and security -Health and comfort -Severance -Socio-economic wellbeing -Community engagement -Architecturally in context with local surroundings	
Construction / Manufacturing / Contracting	-Ease of construction	-Construction cost per m or m ² -Cost of noise barrier being built as part of a large construction project (cheaper) -Cost of noise barrier being built as a sole construction project (more expensive) -Transportation of material, equipment and work force -Influence on cost due to: Quantity of barriers, material availability, weather, traffic protection and detours, limitation of construction hours, labor costs	-Access -Land property issues -Disruption of everyday life	-Pollution control
Usage / Maintenance / Repair	-Access for maintenance	-Maintenance cost per m or m ²	-Access -Traffic protection -Aesthetics of barrier and site	-Physical or chemical impacts under natural conditions over time -Physical or chemical impacts under fire conditions -Fauna movements -Drainage requirements
Demolition / Removal			-Community engagement strategy for noise barrier removal or replacement	-End of life re-use / recycling

Table 6: Sustainability rating for design guides and EN standards

Whole Life Cycle stage	Sustainability factors			
	Technical	Economic	Social	Environmental
Design / consultancy	STRONG	STRONG	STRONG	WEAK
Construction / manufacturing	STRONG	STRONG	WEAK	AVERAGE
Usage, maintenance and repair	AVERAGE	WEAK	AVERAGE	WEAK
Demolition / removal	VERY WEAK	VERY WEAK	VERY WEAK	VERY WEAK

Table 7: Primary criteria for assessing the sustainability of noise barrier projects

Sustainability factor	Primary criteria
Technical	<ul style="list-style-type: none"> -Material selection -Ease of building/construction -Flexibility and adaptability
Economic	<ul style="list-style-type: none"> -Life cycle cost -Green value -Financial sources -Compensation cost -Effect on local residential/commercial property prices -Contractual and procurement type
Social	<ul style="list-style-type: none"> -Safety and security -Health and wellbeing -Severance/separation -Social acceptance -Architectural design and local context -Community engagement -Local employment and engagement with local business
Environmental	<ul style="list-style-type: none"> -Energy -Land use -Air quality and climate change -Flora and fauna -Water

Table 8: Evaluation of MCDM tools for conducting the MCA for assessing the sustainability of NRDs

MCDM Tool/Technique for Carrying out the MCA	Evaluation of MCDM Methods	
	Pros	Cons
SAW/WSM (Simple Additive Weighting/ Weighted Sum Method)	<ul style="list-style-type: none"> -Easy to follow -No complicated calculations -Results are easy to understand -Audit trail easy to follow -Internal consistency and logical soundness -Non expert friendly -Realistic time and manpower resource requirements for the analysis process -Can be easily set up in MS Excel -High likelihood of being adopted by industry 	<ul style="list-style-type: none"> -Limited scope to modeling criteria -Criteria must be independent of each other to avoid double counting
AHP (The Analytical Hierarchy Process)-	<ul style="list-style-type: none"> -Simple model to build -Logical process -Efficiently handles qualitative and quantitative attribute values -Results are easy to understand 	<ul style="list-style-type: none"> -Doubts have been raised over its theoretical foundation. There is a strong view that the underlying axioms on which AHP is based are not sufficiently clear as to be empirically tested.
SMART/SMARTS/SMARTER (Simple Multiple Attribute Rating Technique)	<ul style="list-style-type: none"> -True tree structure independent of alternatives -Results not affected by the introduction of new alternatives -Software not required 	<ul style="list-style-type: none"> -Similar cons to SAW
TOPSIS (Technique for Order Preference by Similarity to Ideal Solution)	<ul style="list-style-type: none"> -Internal consistency and logical soundness -Easy to follow -Intuitively appealing -No complicated calculations -Can be easily set up in MS Excel -Results are easy to understand -Simple index value given -Results can be easily shown graphically 	<ul style="list-style-type: none"> -Large number of procedures -Large number of computations -Provides an overall result
Dominance Method	<ul style="list-style-type: none"> -Little to no mathematical calculations required -Low time and manpower resources requirements for the analysis process -Easy to follow -No need for software -Results can be shown graphically 	<ul style="list-style-type: none"> -Criteria are not weighted -Audit trail may be difficult to follow -Unlikely that any option will dominate all others
ELECTRE (Elimination et Choice Translating Reality)	<ul style="list-style-type: none"> -Proponents argue that its outranking concept is more relevant to practical situations than the restrictive dominance concept - can be used to choose, rank, and sort alternatives 	<ul style="list-style-type: none"> -High cognitive strain -Not transparent -Most likely will require an MCA expert to aid/carry out the analysis
PROMETHEE (Preference Ranking Organisation Method for Enrichment Evaluations)	<ul style="list-style-type: none"> - Encourages more interaction between the decision maker and the model in seeking out good options -Proponents argue that its outranking 	<ul style="list-style-type: none"> -High cognitive strain

concept is more relevant to practical situations than the restrictive dominance concept

Table 9: MCDM tools recommended for assessing the sustainability of NRDs

MCDM Tool	Comment
SAW/WSM	-Simple intuitive approach and not time consuming
SMART (also SMARTS and SMARTER)	-Simple approach and not time consuming
AHP	-Simple approach and slightly more difficult and time consuming than SMART and SAW/WSM
TOPSIS	-Slightly more difficult and time consuming than SMART and SAW/WSM

Table 10: MCDM tools to triangulate results for assessing the sustainability of NRDs

Simple	Medium	Complex
SAW/WSM	AHP	PROMETHEE
SMART/SMARTS/SMARTER	TOPSIS	ELECTRE