

# 1 Understanding bicycling in cities using system dynamics modelling

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## 12 Abstract

13 **Background:** Increasing urban bicycling has established net benefits for human and environmental health.  
14 Questions remain about which policies are needed and in what order, to achieve an increase in cycling while  
15 avoiding negative consequences. Novel ways of considering cycling policy are needed, bringing together  
16 expertise across policy, community and research to develop a shared understanding of the dynamically  
17 complex cycling system. In this paper we use a collaborative learning process to develop a dynamic causal  
18 model of urban cycling to develop consensus about the nature and order of policies needed in different cycling  
19 contexts to optimise outcomes.

20 **Methods:** We used participatory system dynamics modelling to develop causal loop diagrams (CLDs) of cycling  
21 in three contrasting contexts: Auckland, London and Nijmegen. We combined qualitative interviews and  
22 workshops to develop the CLDs. We used the three CLDs to compare and contrast influences on cycling at  
23 different points on a “cycling trajectory” and drew out policy insights.

24 **Results:** The three CLDs consisted of feedback loops dynamically influencing cycling, with significant overlap  
25 between the three diagrams. Common reinforcing patterns emerged: growing numbers of people cycling lifts  
26 political will to improve the environment; cycling safety in numbers drives further growth; and more cycling  
27 can lead to normalisation across the population. By contrast, limits to growth varied as cycling increases. In  
28 Auckland and London, real and perceived danger was considered the main limit, with added barriers to  
29 normalisation in London. Cycling congestion and “market saturation” were important in the Netherlands.

30 **Conclusions:** A generalisable, dynamic causal theory for urban cycling enables a more ordered set of policy  
31 recommendations for different cities on a cycling trajectory. Participation meant the collective knowledge of  
32 cycling stakeholders was represented and triangulated with research evidence. Extending this research to  
33 further cities, especially in low-middle income countries, would enhance generalizability of the CLDs.

34

## 35 1. Introduction

36 Increasing urban bicycling as a transport mode in cities has established net benefits for human  
37 health across a range of social, physical and mental outcomes<sup>1-5</sup>. These include increasing physical  
38 activity, enhanced neighbourhood social connection and fairer, low-cost access to health promoting  
39 education, employment, goods and services. In addition, when bicycling replaces motor vehicle use  
40 for transport trips, there is significant potential to decrease transport's contribution to climate  
41 change, air pollution, and road traffic injury.

42 Previous research to understand cycling in cities represents a body of disparate evidence about  
43 influences and outcomes. Analysis of travel data has contributed to an understanding of individual  
44 factors that are associated with cycling, such as age, gender and socioeconomic status<sup>6-8</sup>. Survey  
45 research has concentrated on perceived barriers to cycling, including fear of injury, trip distance,  
46 weather and topography<sup>9-13</sup>. Significant weight in research has also been given to the role of  
47 behaviour change programmes in promoting cycling, in contrast to changing the cycling  
48 environment<sup>8</sup>. More recently, a body of research is emerging based on natural experiments to  
49 understand environmental factors that influence individuals cycling<sup>14-19</sup>. These studies have  
50 demonstrated modest increases in cycling from small-scale infrastructure interventions. Overall, it  
51 can be concluded from this body of evidence that high quality infrastructure may be a promising  
52 route to achieving mass cycling, while behavioural interventions alone are unlikely to achieve  
53 sustained cycling growth. Establishing robust epidemiological evidence about the effectiveness of  
54 interventions to improve and encourage cycling is limited by methodological difficulties and  
55 expense, reinforcing the importance of modelling for understanding future implications of cycling  
56 policies<sup>20, 21</sup>.

57 Perhaps as a result of these disparate sources of evidence, there is disagreement amongst transport  
58 decision-makers about how to change the shape of trends in cycling (e.g. from decline into growth)  
59 and achieve a sustained growth in cycling, whether the context is a car-dependent city with very low  
60 levels of cycling, or a city where bicycling is already a major mode of transport. For example, in the  
61 Australian National Cycling Strategy<sup>22</sup>, cycling promotion is the first priority, while in New Zealand  
62 the top priority is investment in urban cycling infrastructure to improve cycling safety<sup>23</sup>, despite  
63 these countries having similar cycling mode shares and urban environments. There is evidence of  
64 policy uncertainty about the relative importance of behaviour change interventions; targeting;  
65 investment in cycling-specific infrastructure; and the role of land use and urban design<sup>15, 24-26</sup>.  
66 Furthermore, the above examples demonstrate there is debate about the order of policy  
67 implementation to successfully achieve sustained growth in bicycling.

68 Procedural issues also make an effective transition to cycling growth more difficult, particularly in  
69 cities where policies that support motor vehicle use are dominant. Transport policy-making, on the  
70 whole, continues to be characterised by technocratic processes and strong interests vested in the  
71 status quo, with little meaningful collective input from wider stakeholders (including “would-be”  
72 cyclists) to understand the complex influences on transport patterns or debate pathways for  
73 reaching desired outcomes of policy<sup>27-30</sup>.

74 The complexity of cycling as a policy issue, uncertainty about policy effectiveness and procedural  
75 issues in transport policy all suggest that novel ways of considering cycling policy are needed. We  
76 suggest these should synthesise expertise from policy, community (including existing and “would-  
77 be” cyclists) and research stakeholders to develop a shared understanding of cycling, reflecting  
78 recommendations from research about decision-making in complex areas such as urban planning for  
79 health and sustainability<sup>5, 30-33</sup>. As has previously been argued, methods should also aim to  
80 incorporate the dynamic complexity of influences and outcomes that determine trends in cycling<sup>5</sup>. In  
81 this paper, we use participatory system dynamics (SD) modelling to address these evidential and  
82 procedural challenges. Participatory SD modelling involves a range of stakeholders in a collaborative  
83 learning process to develop a shared theory about the causes of trends over time in a complex  
84 system, and the policies that are likely to have a desired influence on observed trends<sup>31-33</sup>.

85 In high income countries of the global west, we postulate that four groups of cities or countries may  
86 be placed at different points on a theoretical trajectory towards cycling being a common mode of  
87 transport: a group where cycling is already a widely used mode, with a vision to further increase; a  
88 group where cycling has been growing and contributes between 5 and 10% of all trips, a group  
89 where cycling has seen a small amount of growth and is between 1 and 5% of trips, and a group  
90 where cycling is almost non-existent (around 1% of all trips) and has been that way for a significant  
91 period of time. It is likely that different influences take prominence at different places along this  
92 trajectory and therefore the most effective policies will vary.

93 A dynamic causal theory about cycling has previously been developed using participatory SD  
94 modelling in Auckland, New Zealand, a city with longstanding low levels of cycling and high levels of  
95 car use. This theory centralised cycling injury and perception of safety to explain the main influences  
96 on cycling over time. However, it is unclear whether the insights developed in this research can be  
97 generalised to other cities.

98 The aim of this research was therefore to use a collaborative learning process to build on the initial  
99 causal model for cycling developed in Auckland. We aimed to test the generalizability of the causal  
100 model for cities in the groups described above, and to enhance understanding of the system across

101 stakeholder groups. By building consensus across cities about the causal theory, we aimed to  
102 develop agreement about the effective policies for achieving a sustained increase in urban cycling  
103 for transport while simultaneously benefiting health and environmental outcomes.

## 104 2. Methods

### 105 2.1 Participatory system dynamics (SD) modelling

106 We used participatory SD modelling to elicit a qualitative causal model of the influences and  
107 outcomes of cycling. We based this research on the following SD modelling principles<sup>34-38</sup>.

- 108 1. Complex systems include many interacting variables that change over time
- 109 2. Interaction between variables is characterised by reinforcing (positive) and balancing  
110 (negative) feedback loops and non-linear relationships
- 111 3. Patterns of interaction within feedback loops explain system behaviour over time
- 112 4. Complex systems are also characterised by the accumulation of “stocks”: variables with a  
113 measurable value at any point in time, e.g. people, information, or material resources
- 114 5. Time is an important component of complex systems and relationships may change variables  
115 at different rates over time, creating tensions between short- and long-term policy effects

116 While many SD modelling endeavours are undertaken by groups of researchers or technicians,  
117 participatory SD modelling explicitly includes a wide range of stakeholders, and is often focused on  
118 public policy problems. It has been successfully used to improve decision making in a variety of  
119 relevant disciplines, including urban planning, transport policy, road safety and public health. The  
120 method has also been used to consider the outcomes of transport policies on air quality<sup>39</sup> and  
121 understand the costs and benefits of cycling policies<sup>5</sup>. As with many SD modelling efforts, these  
122 examples aimed to provide insights about future dynamic effects of policy alternatives by relating  
123 them to the system structure, as opposed to providing point predictions about outcomes at a future  
124 time. In the context of urban cycling, participatory SD provides an opportunity to bring together  
125 disparate sources of evidence with the understanding of policy makers, practitioners, and advocacy  
126 groups. It can also potentially support policy makers who typically face major challenges in  
127 implementing change by enabling them to communicate more confidently about desired and  
128 expected outcomes across a range of domains of interest.

129 Saaed<sup>40</sup> describes a useful generalisable method for an SDM process that uses repeated cycles,  
130 starting with desired outcomes, then moving through the following stages: understanding of  
131 problem trends related to these outcomes; qualitative representation of the system structure;  
132 development of a dynamic simulation model; scenario experimentation; and policy design. This

133 paper describes the first part of such a process, namely the development of an initial shared  
134 qualitative system understanding of urban cycling.

## 135 *2.2 Previous development of the Auckland causal loop diagram*

136 In this research we used a combination of primary (interview and workshop) and secondary  
137 (statistics and research) data to develop a qualitative set of feedback loops, known as a causal loop  
138 diagram (CLD), to describe a shared dynamic causal theory about what determines trends in urban  
139 cycling. The development of a CLD can be seen to correspond to the qualitative theoretical approach  
140 known as “constructivist grounded theory”<sup>41</sup>, where inductive analysis of qualitative data is  
141 undertaken to develop a theory about underlying sociocultural, physical and technological  
142 structures<sup>42</sup>. We used the CLD developed in Auckland as the starting point for qualitative work in  
143 London, UK and the Netherlands (Figure 1).

144 **Figure 1 about here.**

145 The participatory process used to develop the Auckland CLD has been previously described<sup>5</sup>. The  
146 Auckland CLD includes three feedback loops that were considered to be active and three “potential”  
147 loops that could be activated by an increase in cycling. These feedback loops incorporate both  
148 structural and behavioural aspects of cycling<sup>43</sup>. They are described below with supporting evidence  
149 from the literature:

150 *B1 injury is a deterrent.* This balancing loop was considered the most important feedback in  
151 Auckland. In the absence of safe environments, more cyclists leads to more injuries, which increases  
152 fear of injury, deterring people and dampening further growth in cycling. Fear of injury is reported as  
153 a strong deterrent to cycling<sup>9, 12, 44, 45</sup>. On its own, this loop would lead to a low oscillating trend in  
154 cycling over time.

155 *R1 safety by design.* More people cycling results in greater advocacy for improved conditions, which  
156 in turn can improve actual and perceived safety, attracting further growth in cycling.

157 *R2 normality in numbers.* More people cycling tends to mean a broader range of cycling by gender,  
158 ethnicity and age, and also tends to mean a wider range of bicycles and gear. Together, these factors  
159 lead to an improved perception of cycling as a socially acceptable, normal part of everyday life,  
160 encouraging more people to cycling in a self-reinforcing way<sup>26</sup>.

161 Three further loops were considered possible at higher levels of cycling:

162 *R3 safety in numbers.* A widely acknowledged (but poorly understood) phenomenon in the road  
163 safety literature is the reduction in risk that occurs with increasing mode share. More cyclists can

164 mean less risk of injury per cyclist, a consequent improvement in perception of safety and therefore  
165 a reinforcing pattern encouraging further cycling growth. There is some poor quality and cross-  
166 sectional evidence to support this<sup>46-48</sup>, although the strength of the effect seen in these studies likely  
167 combines direct effects of cyclist numbers on driver behaviours, and the effects of infrastructure on  
168 safety and therefore cyclist numbers (“numbers in safety”) effects<sup>49-51</sup>.

169 *R4 mode shift reduces collisions.* A significant shift away from car use to cycling would result in fewer  
170 vehicles and therefore lower risk of collision, as well as lower traffic volumes feeling safer for  
171 potential cyclists. As a consequence, further cycling would be encouraged<sup>52</sup>.

172 *B2 speed kills.* If a significant mode shift was achieved without reallocation of existing road space  
173 away from motor vehicles, there is some concern that less congestion would increase motor vehicle  
174 speeds, undermining improvements in actual and perceived safety and dampening growth in cycling.  
175 However, there is little evidence that this occurs on urban roads<sup>53</sup>.

176 In this study we aimed to strengthen the validity of our causal theory about cycling in cities and  
177 understand the generalisability of both the causal theory and policy recommendations by repeating  
178 the first three parts of the generalized heuristic in two further, contrasting cycling contexts.

### 179 *2.3 London*

180 In London, we used a purposive sampling strategy based on an *a priori* sampling frame to identify  
181 stakeholders with an interest in London cycling policy, aiming for a group of 20-30 representatives.  
182 The sampling frame included government (Transport for London and UK Department for Transport),  
183 research, community advocacy, health sector organisations and transport engineers and design  
184 consultants. We recruited participants by direct contact with pre-determined organisations in each  
185 of the groups in the sampling frame, as well as through the suggestions of participants.

186 We met individually to discuss the project with a subset of initial participants, with the aim of  
187 establishing whether the Auckland CLD could be used as the basis for participatory SD modelling in  
188 London. In addition, we presented the Auckland CLDs for discussion at an interactive workshop  
189 during the 2012 national Active Travel Conference in Leicester, UK<sup>54</sup>.

190 These discussions revealed enough similarities between stakeholder understandings in London and  
191 Auckland to give us confidence in the Auckland CLD as the basis for workshop discussions in London  
192 rather than starting again at the interview stage. However, the discussions also indicated that more  
193 nuanced feedbacks were considered to be occurring in London relating to cycling normality, safety in  
194 numbers and advocacy for investment because of the recent growth in cycling uptake in London. In  
195 particular, an improved understanding of safety in numbers for cycling was seen as a priority. We

196 therefore convened a specific workshop with a specific set of stakeholders covering research, policy  
197 and advocacy interests in safety in numbers. This involved a presentation of the research evidence  
198 about safety in numbers, followed by discussion about a proposed causal theory for safety in  
199 numbers based on the literature.

200 Using the Auckland CLD, as well as detailed feedback from the meetings, we developed a refined set  
201 of feedback loops summarising the shared causal theory about cycling in London, across a number of  
202 sub-system sector CLDs. This group of sector CLDs was discussed and refined at a further 3-hour  
203 stakeholder workshop, involving stakeholders with a broader interest in cycling. The workshop  
204 began with presentations to provide a background to the project; data about trends, hopes and  
205 concerns for cycling and cycling safety in London; and an introduction to the principles and language  
206 of system dynamics modelling. Participants were then allocated to small groups mixing  
207 organisational roles. These groups rotated through facilitated discussions about each of the CLDs.  
208 Following a description of the feedback loops by the facilitator, each group was asked to discuss  
209 whether there were feedbacks that they disagreed with or that resonated with their understanding;  
210 any loops or connections that were missing; and whether there were loops that might be acting  
211 more strongly than others currently in London to explain the trends over time in cycling. Finally,  
212 groups were asked to identify any useful sources of data about relationships. Each group was  
213 encouraged to write and draw on the diagram and facilitators took notes of the discussions. Each  
214 group had the opportunity to review and discuss every CLD.

215 Following the workshop, we used the facilitators' notes, verbal comments and the edited diagrams  
216 to refine the set of CLDs. Refinements were made to the preliminary feedbacks reflecting the  
217 comments and debate in the workshop, as well as triangulating the data from the workshops and  
218 discussions with the multidisciplinary literatures about cycling. Unresolved areas of debate and  
219 conflicting theories of causality are shown in these refined loops. We circulated a shared "working  
220 version" of the CLDs with a narrative description for further feedback, as well as for their use in  
221 discussing future policy options.

## 222 *2.4 Netherlands*

223 Working closely with system dynamics colleagues at Radboud University in Nijmegen, we used the  
224 same sampling frame to invite cycling policy stakeholders from across cities in the Netherlands to a  
225 single half-day workshop in Nijmegen. System dynamics postgraduate students acted both as  
226 participants and group facilitators, since they had both community stakeholder experiences of  
227 cycling, as well as SD skills. Cycling already has a high mode share of transport trips across the  
228 Netherlands and we were able to include stakeholders at a national level from across the country.

229 However, we were less confident that the CLDs already developed in low cycling contexts would be  
230 transferrable to urban cycling in the Netherlands, so we designed the workshop to develop a new  
231 set of CLDs based entirely on the perceptions of the participants.

232 The afternoon included five large and small group exercises to: identify the main trends over time of  
233 importance for cycling in the Netherlands, including future hopes and concerns; understand  
234 influences on cycling and outcomes to help develop feedback loops; small group work to develop  
235 feedback loops; bringing the feedback loops together into a shared CLD with opportunities for  
236 disagreement and debate; identify policy insights for the Netherlands. Finally, we aimed to discuss  
237 similarities and important differences between the CLDs from Auckland, London and the  
238 Netherlands; and discuss whether policy priorities could be identified for different points on a  
239 possible generalisable “trajectory” of urban cycling.

240 Following the workshop, notes, workshop diagrams and facilitator comments were used to refine an  
241 electronic CLD for urban cycling in the Netherlands. This CLD, a descriptive narrative and policy  
242 insights were combined into a report for the participants to use in their cycling policy roles.

### 243 3. Results

#### 244 3.1 London

245 Initial discussions with London stakeholders indicated that potentially nuanced feedbacks were  
246 occurring in London relating to cycling normality and advocacy for investment. Fifteen participants  
247 attended a workshop was to specifically discuss cycling safety in numbers (6 March 2013). Following  
248 the development of preliminary feedback loops for London, 32 people attended the review  
249 workshop in May 2013 (20 men and 12 women): 12 people who identified themselves as cycling  
250 advocates; 4 policy makers across health and transport; 10 academics working in public health,  
251 transport and policy studies; 5 transport engineers and planners working as consultants; and 1 NHS  
252 manager.

253 Past trends in cycling in London, as well as the collective desired and feared trends over time in  
254 cycling are shown in Figure 2. Stakeholders considered two trends important. Figure 2a  
255 demonstrates trends over time in the mode share of cycling in London (percentage of all trips).  
256 London has seen an increase in cycling in recent times, with cycling having doubled in the past 10  
257 years. The 2013 Mayor’s vision for cycling set targets for a further increase to a 5% modal share by  
258 2026, with the GLA Transport Committee calling for a more ambitious target of 10%. However,  
259 growth in London cycling has been spatially and demographically uneven. Much of the increase has  
260 been seen in inner London, particularly in commuting from inner to central London. The people who  
261 have newly taken up cycling in London are more likely to be male, younger to middle aged and



262 white<sup>6</sup>. Although cross-sectional studies suggest there is a strong association between higher cycling  
263 rates and more gender and age equitable cycling in areas where cycling has increased, the gender  
264 ratio in London has not improved significantly and the age ratio has worsened<sup>55</sup>. For the future,  
265 there is concern that the increase in cycling is being dampened by concerns about safety, with  
266 perception of safety being the major barrier to new and increased cycling<sup>56</sup>. Figure 2b therefore  
267 explores past and future trends in overall road traffic injuries and those specific to cycling, combining  
268 numbers killed and seriously injured (KSI). In recent times, growth in cycling has been accompanied  
269 by a growth in serious injuries<sup>57, 58</sup>. Furthermore, at that time it appeared that the absolute risk for  
270 cyclists of serious injuries had not fallen since 2004, while cyclists make up an increasing proportion  
271 of road traffic deaths and injuries (KSI)<sup>59</sup>. There was concern that in the future increasing cycling may  
272 therefore make it more difficult to meet the overall road traffic injury target of a 40% reduction in  
273 KSI by 2040<sup>59</sup>. On the other hand, the desired future is for KSI amongst cyclists to stabilise and for  
274 total KSI to fall.

275 An overview of the CLDs resulting from the London workshops is shown in Figure 3. Although it is in  
276 many ways similar to the Auckland CLD, the London diagram has some important points of  
277 difference and provides further insight into some of the underlying mechanisms for the same loops.  
278 In addition, the London stakeholders were able to discuss the cycling CLD in more depth, developing  
279 more detailed, nuanced CLDs for each of the feedback loops summarised by the overview. This  
280 reflected both the specific focus on cycling and the experience of increasing cycling in London that  
281 has not yet been observed in Auckland. These more detailed diagrams were helpful for opening up  
282 discussion and debate where we began with the CLD from Auckland, reflected the recent growth in  
283 cycling that has been seen in London, as well as reflecting the complex nature of that growth across  
284 the city and by particular parts of the population. The demographics of people cycling was  
285 considered to be playing an important role in cycling normalisation, stigmatisation and advocacy. In  
286 the London CLD, actual injuries and perception of cycling safety are separate. Six feedback loops  
287 summarise cycling in London, although only four were considered to be currently active. All six are  
288 described below and the more detailed CLDs are available **in the supplemental material**.

289 *B1 cycling experience unpleasant/dangerous*. This is very similar to the main balancing loop in the  
290 Auckland CLD, with the added insight that not only do experienced injuries and near misses dampen  
291 growth, but also the impact of increased injuries is mediated through media reporting<sup>60</sup>. In addition,  
292 there were other unpleasant experiences of cycling that were thought to be putting people off,  
293 including acts of aggression by drivers and close calls, or “almost” injuries, where cyclists experience  
294 near misses with motor vehicles<sup>61</sup>. Although this loop was considered to be very important in  
295 London, some helpful reinforcing loops were considered also to be active.

296 R1 *advocacy and effective intervention*. This loop is very similar to the R1 loop in the Auckland CLD,  
297 with an overall reinforcing pattern of behaviour resulting from more cyclists across the population  
298 advocating for better conditions. However, stakeholders considered there to be conflicting  
299 mechanisms at play in London. Early increases in cycling have been dominated by a reasonably  
300 privileged group of white men<sup>6</sup>. This group may dominate because they are more tolerant of adverse  
301 cycling conditions, cycle at higher speeds and therefore experience less danger<sup>61</sup>, are in a privileged  
302 position (and therefore tolerant to stigma) and take journeys for which cycling is most advantageous  
303 (commuting towards central London due to congestion on roads, overcrowded public transport, and  
304 lack of car parking). For these reasons, they may be less likely to advocate for infrastructure and  
305 conditions that will make cycling safer and more attractive across the population. Conversely, this  
306 group also includes social leaders (such as London's Mayor at that time and prominent journalists)  
307 who are in a strong position to influence change when they do choose to advocate. On balance, this  
308 helpful reinforcing effect across the population was considered to dominate.

309 R2 *normalisation of cycling*. This is the same reinforcing loop as seen in Auckland, although it was  
310 considered to be more active in London and consequently more nuanced, with stigmatisation also a  
311 playing an important role because of the dominance of cycling by a particular sector of the  
312 population.

313 B2 *cycling by the hardy*. As described above, an early increase in cycling has largely been dominated  
314 by relatively risk-tolerant men cycling into central London. Despite their helpful advocacy impact  
315 (R1), it was thought that their continued dominance undermines the perception of safety of cycling  
316 more generally and therefore acts to dampen a further increase in cycling across the population.

317 R3 *cycling by everyone feels safe*. If cycling across demographic groups increases sufficiently in the  
318 future, it could counteract the B2 loop above. This would turn B2 into a helpful reinforcing loop by  
319 improving the population's perception of cycling safety.

320 R4 *safety in numbers*. This loop is the same as seen in the Auckland CLD. Stakeholders provided  
321 detailed insight into the complex mechanisms underpinning this overall reinforcing loop,  
322 emphasising that early increases in cycling may aggravate existing tensions between people cycling  
323 and people driving (see B1) before more helpful reinforcing mechanisms take over.

324

### 325 *3.2 Netherlands*

326 The single cycling system dynamics workshop was held in October 2013 at Radboud University with  
327 24 participants, including 12 Dutch cycling stakeholders, two group model building SD experts and  
328 12 students of the European Masters in SD. The group included seven women, all of whom were  
329 Masters students. The cycling stakeholders included six transport consultants from around the

330 country, three local and national cycling advocates, a city councillor, one cycle courier and one  
331 spatial planning academic with a special interest in cycling. All the cycling stakeholders were men,  
332 while seven of the system dynamics modelling participants were women. The students were  
333 significantly younger and represented a wide range of nationalities. Most of them had come to  
334 Nijmegen to study from their home countries and had therefore lived in the Netherlands for a  
335 relatively short period of time.

336 The combination of SDM and cycling expertise allowed the participants to rapidly combine content  
337 and methodological knowledge to come up with an initial qualitative model.

338 Participants undertook seven main tasks followed by reflection and evaluation:

- 339 1. Individual expression of specific policy priorities for the Netherlands
- 340 2. Group development of influences and outcomes list related to cycling in Dutch cities
- 341 3. Small group development of feedback loops
- 342 4. Assimilation of all feedback loops into a single CLD
- 343 5. Comparison of CLDs across the three case studies and discussion about the role of the media
- 344 6. Insights about policies over a trajectory towards more cycling
- 345 7. Policy insights for the Netherlands

346 The stakeholders collectively told a story of decline in cycling after the 1950s, with the advent of  
347 cheap cars and fuel. This trend was reversed in the 1980s, with a concerted effort to revitalise  
348 cycling in Dutch cities. However, more recently it was considered that cycling's mode share has  
349 stopped growing. There was a shared desire for cycling's mode share to continue to increase to  
350 levels seen in the 1950s. There was also a desire to see the use of electric bikes grow to support the  
351 overall growth in the face of lengthening trip distances. On the other hand, stakeholders were  
352 concerned that the mode share of cycling would not grow, or even perhaps decline again. The  
353 discussions about this were particularly focused on children's safety, parental concerns and cycling  
354 to school and participants were concerned that this decline would continue as more parents take  
355 their children to school in the car. However, this perception of decline has not yet been seen in  
356 aggregate Dutch data, which suggests that cycling is continuing to increase across age groups<sup>62</sup>.

357 The stakeholders' understanding of how feedback loops create trends in cycling in the Netherlands  
358 was both more detailed and more focused on the comparative attractiveness of different modes,  
359 particularly comparing cycling with car use or travel by bus. These feedbacks are shown in Figure 4  
360 and described below. Of note, the initial balancing loop relating to bicycling injuries identified in  
361 both Auckland and London, was not a feature of the Dutch CLD.

362 Firstly, a number of helpful reinforcing loops were identified:

363 *R1 political will to invest.* This is very similar to the *R1* loops identified in Auckland and London. More  
364 people using bicycling as their main mode of travel creates political pressure to invest in better  
365 conditions. This improves actual and perceived safety and the comparative attractiveness of cycling.

366 *R2 growing convenience.* Increasing congestion on existing cycling facilities with growing numbers of  
367 cyclists also keeps the political pressure on to improve conditions, with a focus on convenience and  
368 reducing bicycle trip travel times as well as safety, also adding to the relative attractiveness of  
369 cycling.

370 *R3 safety in numbers.* Similar to London and Auckland, participants identified that in Dutch cities, the  
371 more people who cycled, the safer it is through a “safety in numbers” mechanism.

372 *R4 cycling normality.* This is again very similar to the reinforcing social normality loops identified  
373 previously.

374 *R5 mode shift improves conditions.* This is the same loop identified in Auckland (*R4 mode shift*  
375 *reduces collisions*). A significant shift from car use to bicycling can reduce traffic volumes, thereby  
376 improving actual and perceived safety and encouraging further mode shift.

377 *R6 comparative price.* Stakeholders considered that in the Netherlands, as more people cycled, the  
378 resulting fewer public transport passengers and reduced light vehicle numbers may mean that  
379 government revenues from these modes have declined, increasing the cost of these modes and  
380 making bicycling even more attractive as a low-cost alternative.

381 *R7 cycling improves spatial quality.* Finally, participants identified the importance of bicycling in  
382 “place-making”. When there are fewer cars and more people cycling, people can feel safer on the  
383 street, and public spaces become more attractive. This, in turn, makes cycling in those spaces more  
384 attractive.

385 There were also a number of important balancing loops identified for Dutch cities:

386 *B1 cycling traffic jams.* Increasing cycle congestion on many urban routes reduces the attractiveness  
387 of cycling via two mechanisms: firstly, by increasing travel times and making cycling seem less  
388 convenient; and secondly, by making cycling feel less safe, especially for parents allowing their  
389 children to cycle.

390 *B2 meeting safety targets.* As government cycling safety targets are met through improved  
391 infrastructure, reduced speed and lower traffic volumes, political pressure to continue improving  
392 cycling is reduced. A lack of focus on continued improvement can mean that actual and perceived

393 safety worsens again, indeed there is some evidence that serious injuries have been increasing more  
394 recently in the Netherlands<sup>63</sup>.

395 *B3 meeting air quality targets.* Similarly, as traffic volumes reduce, government targets to improve  
396 urban air quality are met and there is less political pressure to continue to encourage a mode shift  
397 away from car use in cities by improving cycling conditions.

398 *B4 limit to growth.* There was some discussion among participants about whether Dutch cities were  
399 starting to reach “peak cycling”, and that further mode shift would be pushing into longer trips and  
400 older age groups, requiring new thinking about bicycles and facilities. There was a perception among  
401 participants that commute distances in the Netherlands were increasing, limiting the number of  
402 people who could cycle as their main commute mode. This perception is supported by evidence  
403 about commute distances<sup>64</sup> and their impact on commuter cycling in the Netherlands<sup>65</sup>.

#### 404 4. Discussion

##### 405 4.1 Policy insights for different points on a “trajectory” of cycling

406 Building on previous work, we have used participatory system dynamics modelling to understand  
407 urban cycling as a complex system, including the determinants of trends in cycling in high-income  
408 cities. We have compared dynamic causal theories about cycling in three different cities, at different  
409 points on what could be considered a trajectory of cycling, from the extremely low oscillating levels  
410 seen in Auckland, to growing cycling (from a very low base) in London, to a recent history of  
411 exponential growth in cycling with now perhaps some flattening off seen in cities of the Netherlands.

412 The similarities in the causal loop diagrams are useful for understanding the generalizability of a  
413 causal theory about cycling across cities, at least in high-income Western cities. The three diagrams  
414 have some surprising common elements, although the words that were used by stakeholders varied.  
415 The reinforcing nature of growing numbers of people cycling for transport lifts the political will to  
416 take action to improve infrastructure, with prevention of cycling injuries and deaths being the main  
417 focus for political intervention. The reinforcing loop describing cycling safety in numbers was also a  
418 concept considered important in all three cities, as was the reinforcing pattern of cycling normality:  
419 as cycling becomes more common across age groups, genders and ethnicities, it moves out of the  
420 realm of the unusual and becomes a part of everyday life. However, in cities with more cycling, a  
421 more nuanced understanding of how this normality loop function can be elicited.

422 By contrast, the limits to growth due to balancing loops change along a trajectory of cycling growth.  
423 In both Auckland and London (cities at and near the start of the trajectory), the limit to growth is  
424 primarily considered to be due to the experienced and reported danger and unpleasantness when

425 people start cycling, as well as the media reporting of deaths, as cycling increases in the absence of  
426 very significant improvements in safety.

427 Some further complex limits were also described in London that begin to unpick cycling normality,  
428 in particular the view that cycling is predominantly taken up by high income young and middle-aged  
429 men in the centre of the city and that without well-designed policy interventions, unhelpful  
430 balancing loops can worsen before wide participation and safety in numbers can be initiated. On the  
431 other hand, in the Netherlands, stakeholders described the limits to growth as those of cycling  
432 congestion (causing reduced sense of safety and convenience), along with the prospect of “market  
433 saturation” being reached, a place in the near future where most trips are already being cycled that  
434 can be cycled using dominant bicycle types.

435 The causal loop diagram for the Netherlands also demonstrates that as the predominant safety  
436 balancing loops are weakened by improved infrastructure and “safety in numbers”, the relative  
437 convenience, cost and attractiveness of different transport modes becomes important. The scope of  
438 the causal theory then necessarily needs to widen to account for feedback interplay between  
439 cycling, public transport and light vehicle use.

440 By identifying a more generalizable causal loop diagram for transport cycling between cities and  
441 considering a cycling growth trajectory, we can begin to draw out a more ordered set of policy  
442 recommendations for cities at different points on the trajectory. Moving cities from very low levels  
443 of cycling to sustained growth requires weakening the safety balancing loops and strengthening the  
444 helpful reinforcing links between cyclist numbers and investment in infrastructure. This can be  
445 achieved by upfront investment in improving cycling safety through infrastructure and speed  
446 management, with less emphasis on encouragement to cycle. In the early to middle portion of the  
447 growth trajectory, continued strengthening of reinforcing loops is needed, by continuing to build  
448 good infrastructure that focuses on both safety and convenience, making cycling competitive by  
449 reducing the convenience of other modes, particularly car use, building on the normality loops and  
450 broadening appeal across genders, ethnicities and age groups. Avoiding a flattening off at the top of  
451 the trajectory then requires further thinking about the late balancing loops of cycling congestion,  
452 relative attractiveness of other modes, reducing trip distances, and “market saturation”. Policies  
453 here could include maintaining political pressure for progressive reallocation of urban road space  
454 away from motorised modes to cycling and extending the “market” through good integration of  
455 cycling with public transport, as well as through bicycle technologies such as electric bikes.

#### 456 4.2 Strengths, limitations and future directions

457 Participatory SD modelling allowed us to order and represent the collective values and knowledge of  
458 a wide group of cycling stakeholders, triangulating this understanding with the causal theory evident  
459 in the research literature. These collective values and shared knowledge underpin the real process of  
460 policy-making. The participatory workshops were powerful in that they enabled a *transdisciplinary*  
461 (community, policy, academic) conversation about cycling to occur, as well as group learning and  
462 insights about potentially effective policy levers. One particularly powerful insight for cities at the  
463 low end of the trajectory is a transport policy paradox: when there are very low levels of cycling,  
464 investment in very high quality infrastructure is even more important, but low cycling is also  
465 accompanied by low levels of political will to invest. Investing in high quality infrastructure that is  
466 likely to meet the transport needs of large numbers of people may help insure against unused  
467 infrastructure that undermines political will for further investment. Planning support systems such  
468 as quality of service tools and the Propensity to Cycle Tool<sup>66</sup> can assist with guiding how and where  
469 to prioritise investment, though issues of equity by income and ethnicity are missing from these  
470 tools. This is particularly unhelpful in a transport policy context where investment is responsive to  
471 changes in demand and demand forecasting based on historical trends, rather than future transport  
472 visioning and back-casting what would be needed to reach that vision<sup>67, 68</sup>.

473 Testing the causal theory across different urban contexts adds to the robustness of the originally  
474 proposed theory, while building on its ability to be generalised across cities. Although  
475 generalizability is helpful for cost- and time-effectiveness, group learning occurred during the  
476 process of developing the context-specific diagrams. A balance is therefore needed between time-  
477 consuming, context-dependent repetitions of the process and the sharing of generally applicable  
478 lessons.

479 There are several weaknesses to this research. We have only examined three of the four “groups” of  
480 cities postulated earlier. Extending the work to a city in the second group (e.g. Germany or Norway)  
481 would improve the robustness of our insights and enable the development of a single causal diagram  
482 for urban cycling that is at least relevant for high income European and car-dependent Western  
483 cities. Extending the research to a wider range of cities would also greatly enhance the  
484 generalizability of our causal theory, including low-middle income cities and cities in China and  
485 South-East Asia, with contrasting cycling cultures. However, emerging research about cycling in  
486 Chinese cities with high levels of cycling suggests that similar causal influences may be occurring<sup>69, 70</sup>.

487 The policy insights that can be drawn from a qualitative causal theory are limited in two ways: the  
488 feedback loops may be refutable by drawing on routinely collected data and best available evidence;  
489 and the simulation of complex systems such as this often reveal patterns of behaviour and policy

490 insights that could not have been predicted by qualitative analysis. The Auckland causal diagram has  
491 previously been developed into a simulation model using the best available data. Further simulation  
492 in the cities studied would assist with refining the causal theory and drawing out policy insights.

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