

ROBUST ENGINEERING IN MAINTAINABILITY OF BUILDING

NEZA ISMAIL

UNIVERSITI TEKNOLOGI MALAYSIA

ROBUST ENGINEERING IN MAINTAINABILITY OF BUILDING

NEZA ISMAIL

A thesis submitted in fulfilment of the
requirements for the award of the degree of
Doctor of Philosophy (Civil Engineering)

Faculty of Civil Engineering
Universiti Teknologi Malaysia

JUNE 2018

Alhamdulillah,

Mak dan Ayah, for their endless prayers. “Ya Allah, ampunilah arwah Mak dan ampunilah Ayahku”.

Raja Roslinda Raja Ishak, for being there in keeping me going, enduring the ups and downs during the completion of this thesis.

My children, Luqman Hafiz, Luqman Haqim, Nurul Asyiqin and Nurul Izzah.

ACKNOWLEDGEMENT

I wish to express my deepest appreciation to all those who helped me, in one way or another, to complete this thesis. Alhamdulillah, I thank God almighty who provided me with strength, direction and showered me with blessings throughout. My sincerest gratitude to my supervisor, *Associate Professor Dr. Mohamad Ibrahim bin Mohamad* for his continuous guidance and support. With his guidance and knowledge sharing, I was able to overcome obstacles that I encountered during this journey.

ABSTRACT

The process of designing a building is dependent on many requirements. Maintainability is an important design aspect that will affect the cost for management and the maintenance of a building within its expected life cycle. As an effect, there is now a need for a multidimensional diagnosis system that integrates maintainability that in accounting user's environment and other design elements. However, in Malaysia, building maintainability is getting less attention and neglected as more focus is given on constructability and compliance with current regulations and law. Meeting up with this challenges, this study establishes a model that integrates maintainability as an important principle during the designing process using Robust Engineering (RE) principles that captures the interaction between the design elements with the user environment. The study then seeks 1) to evaluate current limitation of the design process in capturing the maintenance requirements; 2) to evaluate the potential of using Robust Engineering principles to capture maintainability consideration in building design; 3) to examine structural relationship between maintainability consideration and high maintainability building for a robust design outcome, and 4) to develop Robust Maintainability Integrated Design (R-MInD) guideline that evaluate maintainability incorporation at the design stage. Concentrating on a single function building usage (i.e. educational institution buildings), the study had utilised Partial Least Square Structural Equation Modelling technique to identify the influencing factors to improve the maintainability incorporation in the designing process. A total of eleven (n=11) experts ranging from designer, project manager, company director and facility managers from the government and private sectors were interviewed, while one-hundred and eleven (n=111) respondents were accounted in a survey to evaluate the current practice to propose improvement in building design practice. From the study, it has been established that there is a positive correlation between conformance and compliance with regulations and standards, integration of systems, space planning and materials and equipment selection for robust maintainability building design. Furthermore, the study had also found that RE principle is suitable to be incorporated during the designing process to improve building's maintainability. The study further suggests a new process model and guidelines that can be adopted by the building designer that may improve the maintainability of a building. In conclusion, the findings of this research revealed that a realistic maintainability evaluation during the designing process depends on a complex system and subsystem consisting of many materials and equipments.

ABSTRAK

Proses rekebentuk bangunan bergantung kepada banyak keperluan. Kebolehsenggaraan adalah aspek rekabentuk yang akan memberi kesan kepada pengurusan dan penyelenggaraan bangunan berdasarkan kepada jangka hayat yang ditetapkan. Terdapat keperluan untuk mengintegrasikan kebolehsenggaraan menggunakan sistem diagnosis pelbagai dimensi yang mengambilkira persekitaran pengguna dan elemen rekabentuk. Di Malaysia, kebolehsenggaraan bangunan kurang diberi penekanan dan diabaikan kerana fokus lebih diberikan kepada kebolehbinaan dan pematuhan kepada peraturan dan undang-undang. Untuk memenuhi cabaran ini, kajian ini merangka model yang mengintegrasikan kebolehsenggaraan sebagai pertimbangan penting semasa rekabentuk menggunakan prinsip Kejuruteraan Teguh (KT) yang mengambil kira interaksi antara elemen rekabentuk dan persekitaran pengguna. Kajian ini bermatlamat 1) menilai limitasi semasa proses rekabentuk dalam mengambilkira keperluan penyelenggaraan; 2) menilai potensi penggunaan prinsip KT dalam mengambilkira kebolehsenggaraan bangunan yang direkabentuk; 3) menguji hubungan struktur antara pertimbangan kebolehsenggaraan dengan bangunan yang mempunyai kebolehsenggaraan tinggi sebagai rekabentuk yang teguh, dan 4) merangka garis panduan yang boleh menilai pertimbangan kebolehsenggaraan di fasa rekabentuk yang dipanggil “Robust Maintainability Integrated Design (R-MInD)”. Dengan menumpukan kepada bangunan satu fungsi seperti bangunan institusi pendidikan, kajian ini menggunakan teknik Pemodelan Struktur Kuasa Dua Terkecil Separa untuk mengenalpasti faktor yang mempengaruhi peningkatan kebolehsenggaraan semasa rekabentuk. Seramai sebelas (n=11) pakar merangkumi perekabentuk, pengurus projek, pengarah syarikat dan pengurus fasiliti dari sektor awam dan swasta telah ditemubual, manakala seratus sebelas (n=111) responden terlibat dalam kajiselidik yang menilai dan mencadangkan penambahbaikan pelaksanaan rekabentuk bangunan. Dapatan kajian ini menunjukkan terdapat hubungan korelasi yang positif antara pematuhan kepada peraturan dan piawai, integrasi sistem, perancangan ruang dan pemilihan bahan dan peralatan untuk rekabentuk kebolehsenggaraan yang teguh. Dapatan kajian ini juga mendapati prinsip KT sesuai digunakan semasa rekabentuk untuk meningkatkan kebolehsenggaraan bangunan. Kajian ini seterusnya mencadangkan model dan garis panduan yang boleh digunapakai oleh perekabentuk bangunan bagi meningkatkan kebolehsenggaraan bangunan. Kesimpulan kajian ini menunjukkan penilaian kebolehsenggaraan yang realistik semasa proses rekabentuk bergantung kepada sistem dan sub sistem yang mempunyai kepelbagaian bahan dan peralatan.

TABLE OF CONTENTS

CHAPTER	TITLE	PAGE
	DECLARATION	ii
	DEDICATION	iii
	ACKNOWLEDGEMENT	iv
	ABSTRACT	v
	ABSTRAK	vi
	TABLE OF CONTENTS	vii
	LIST OF TABLES	xiii
	LIST OF FIGURES	xvii
	LIST OF ABBREVIATIONS	xx
	LIST OF APPENDICES	xxii
1	INTRODUCTION	1
	1.1 Introduction	1
	1.2 Background of the Research	2
	1.3 Problem Statement	6
	1.4 Aim and Objectives	10
	1.5 Scope of the Research	11
	1.6 Significant of the Research	12

1.7	Brief Research Methodology	14
1.8	Thesis Structure and Organization	15
1.9	Summary	17
2	MAINTAINABILITY CONSIDERATION ON BUILDING MAINTENANCE	18
2.1	Introduction	18
2.2	Building Design Process	19
2.2.1	Definition of Building Design Process	26
2.2.2	Sequence in Building Design	27
2.2.3	Main Characteristic of Building Design Process	29
2.2.4	Focus of Building Design Process Research	31
2.2.5	Expected Building Design Outcome	39
2.2.6	Quality Evaluation in Building Design	43
2.2.7	Performance Measure to Improve Design Outcome	50
2.2.8	Way Forward for Design Process Improvement	52
2.2.9	Main Design Consideration	54
2.3	Building Maintainability	57
2.3.1	Definition of Maintainability	57
2.3.2	Maintainability Principles	59
2.3.3	Previous Study on Building Maintainability	61
2.4	Interaction Between Building Design Process and Building Maintainability	70
2.5	Maintainability and Design Consideration	74
2.6	Maintainability and Material and Equipment Selection	80

2.7	Maintenance Integrated Design (MInD) for Building	81
2.8	Summary	84
3	ROBUST ENGINEERING AND APPLICATION IN BUILDING DESIGN	86
3.1	Tools for Engineering Design	86
3.2	Robust Engineering Defined	89
3.3	History of Robust Engineering Development	91
3.4	Robust Engineering Principles	94
3.5	Quality Engineering and Robust Engineering	97
3.6	Application of Robust Engineering as a Product Development Strategy in Building Design	99
3.7	Impact and Benefit of Robust Engineering Principles in Building Design	103
3.8	Uncontrolled Factors in Building Design	105
3.9	Robust Engineering Model for Maintainability Integrated Building Design (R-MInD)	110
3.10	Robust Maintainability Considerations in Building Design	113
3.11	Interaction Between Design Space and Customer Design Space	117
3.12	Summary	118
4	RESEARCH METHODOLOGY	120
4.1	Introduction	120
4.2	Research Paradigm	121
4.3	Research Methodology Selection	122

4.4	Expert Interview	124
4.4.1	Rational for Expert Interviews	125
4.4.2	Expert Interview Instrument	127
4.4.3	Expert Interview Participant	127
4.4.4	Expert Interview Procedures	128
4.5	Structural Model for Factors to Improve Building Maintainability Incorporation	129
4.6	Structural Model for Robust Maintenance Integrated Design (R-MInD)	134
4.7	Questionnaire Survey	139
4.7.1	Questionnaire Development and Design	139
4.7.2	Sampling and Unit of Analysis	141
4.8	Analysis method	144
4.8.1	Expert Interview Analysis	144
4.8.2	Factor Analysis	148
4.8.3	Introduction to Structure Equation Modelling (SEM)	150
4.8.4	Partial Least Square (PLS)	154
4.9	Expert Validation of Model	164
5	DATA ANALYSIS	166
5.1	Introduction	166
5.2	Expert Interview	166
5.2.1	Maintainability Consideration at Design Stage	168
5.2.2	Factors That Improve Maintainability Incorporation	172
5.2.3	Current Building Design Process	173

5.3	Questionnaire Survey Finding	176
5.3.1	Factors to Improve Building Maintainability Analysis	181
5.3.2	Model Testing Interaction for R-MInD	192
6	MODEL AND VALIDATION	202
6.1	Introduction	202
6.2	Finding of the First Objective	202
6.3	Finding of the Second Objective	206
6.4	Finding of the Third Objective	209
6.5	Finding of the Fourth objective	211
6.6	Robust Maintainability Integrated Design (RMInD) elements for building design	212
6.7	Application of Robust Engineering in Building Design Process	217
6.8	Applying R-MInD as Decision Making tools	223
6.8.1	Proposed MMG Components	224
6.8.2	Evaluating using R-MInD Guideline	227
6.9	Expert Validation	230
7	CONCLUSION AND RECCOMENDATION	233
7.1	Introduction	233
7.2	Objective 1: To evaluate current limitation of the design process in capturing the maintainability requirements	233
7.3	Objective 2: To evaluate the potential of using RE principles to capture maintainability consideration in building design	235

7.4 Objective 3: To examine structural relationship between maintainability considerations and high maintainability building for a robust design outcome.	236
7.5 Objective 4: To develop Robust Maintainability Integrated Design (R-MInD) guideline that evaluate the maintainability incorporation at the design stage.	237
7.6 Contribution of the Research Finding	237
7.7 Contribution to knowledge	238
7.8 Contribution to Industry	239
7.9 Recommendation Future Research	240
7.9.1 Selection Criteria of Robust Building Material	240
7.9.2 Selection criteria of Maintainable Building Material for Large Scale Infrastructure Project	240
7.10 Limitation of Research	241
REFERENCES	242
Appendices A-E	259-304

LIST OF TABLES

TABLE NO.	TITLE	PAGE
2.1	Different between (C&A) and (M&E) system	21
2.2	Whole building design considerations	38
2.3	Comparison between conventional and current design approach	39
2.4	Tools, focus, goals, aim and output of building design	42
2.5	Indicators, elements and user perspectives	47
2.6	The main PROBE elements	48
2.7	Focus of designer that contributed to quality incorporation in building design	55
2.8	Important building quality indicators	56
2.9	Historical development and area of concern of previous research of building maintainability	66
2.10	Measures, variable and impact to building maintainability	71
2.11	Building element interaction and the rate of change	75
2.12	Shearing layer of change main elements definition	77
2.13	Consideration for adaptability of space configuration in building	77
2.14	Functional and regulatory requirements	78
2.15	Utilities components in building operation	78

2.16	Important principles design for maintainability of a building	79
2.17	Summary of robust maintainability design consideration	79
3.1	Summary of information based design tools in engineering	87
3.2	Summary of procedure based tools in engineering	88
3.3	Robust Engineering key principles	94
3.4	Relationship of MDS and building design element	96
3.5	Product optimisation vs product improvement	100
3.6	RE principles for maintainability integrated in building design	101
3.7	Uncontrolled factor in building operation	106
3.8	Robust maintainability consideration – space planning	114
3.9	Robust maintainability consideration – building services integration	115
3.10	Principle of maintainability for robustness	116
4.1	Summaries of research paradigms	121
4.2	Research strategies applicable to design	123
4.3	Relationship between previous study variable and current study	130
4.4	Operationalisation of independent latent variables(LVs) for factors influencing building maintainability	133
4.5	Current building maintainability needs incorporation approach.	135
4.6	Operationalisation of independent latent variables (LVs) for R-MInD	138
4.7	Minimum sample size requirements based on power analysis	143
4.8	Summary of the criteria selecting between CB-SEM and PLS-SEM	153
4.9	Summaries of validity guidelines for assessing reflective measurement	161

4.10	Summaries of validity guidelines for assessing reflective structural model	164
5.1	Demography of interviewee	167
5.2	Tabulation of global, organising and basic theme for current maintenance incorporation consideration	169
5.3	Tabulation of global, organising and basic theme for maintainability main factors consideration	171
5.4	Tabulation of global, organising and basic theme for maintenance issues during operation	171
5.5	Tabulation of global, organising and basic theme of factors for improving building maintainability incorporation	173
5.6	Demographic information of questionnaire survey respondent	177
5.7	Descriptive statistics for factors influencing building maintainability incorporation indicators	178
5.8	Descriptive statistics for R-MInD indicators	179
5.9	KMO and Bartlett test for improving building maintainability	180
5.10	KMO and Bartlett test for robust maintainability integrated design	180
5.11	View of current building design process	181
5.12	Result of reliability test for factors improving building maintainability	183
5.13	Result of the measurement model for factors improving building maintainability	186
5.14	Discriminant validity of constructs of factors improving building maintainability incorporation	187
5.15	Result of structural model of factors for improving building maintainability incorporation	191
5.16	Result of the measurement model for R-MInD	194

5.17	Loadings and cross loadings for R-MInD	195
5.18	Discriminate validity of construct for R-MInD	197
5.19	Result of structural model for R-MInD	199
5.20	Result of f^2 effect size analysis for R-MInD	201
6.1	Summary of RE for building maintainability	215
6.2	Key issues in maintenance of luminaires component in building	221
6.3	Summary of test results combination	223
6.4	RMInD Main matrix elements	226
6.5	Step for R-MInD evaluation using the matrix measurement guideline	227
6.6	Profile of the experts	230

LIST OF FIGURES

FIGURE NO.	TITLE	PAGE
1.1	Research flow	15
2.1	Feedback channel of construction lesson learn	20
2.2	Element of building	22
2.3	Building design quality consideration	23
2.4	Design consideration for quality building	25
2.5	Conventional view of building design process	28
2.6	The flow of building design process	28
2.7	The analysis / synthesis (A/S) model diagram of integrated design process	33
2.8	Consolidated IBPM showing relationships of information elements to process model	35
2.9	Building design process model for high-performance projects	36
2.10	Level II BDPMHP energy optimisation process	37
2.11	Current design focus and improvement needed	43
2.12	The KANO model	44
2.13	Main variable for The Bishop Method	45
2.14	Main research area in asset management study	63
2.15	Example of checklist of design for maintainability	65

2.16	Summary of maintainability improvement study of previous research	69
2.17	Factors to improve building maintainability at design stage	72
2.18	Shearing layer of change	75
3.1	The primary focus, expected output and the aim of RE application in manufacturing	90
3.2	Advancement of RE from 1950 until 2010	93
3.3	Multidimensional diagnosis system (MDS)	95
3.4	Quality evolution in various design domain	99
3.5	The building design process model for maintainability integration	104
3.6	Main benefit in applying RE in construction	105
3.7	Interaction model between design elements and usage condition	108
4.1	Research methodology main activities	120
4.2	Steps in executing semi-structured interview	125
4.3	Factors to improved building maintainability consideration in building design process	132
4.4	Factors that are considered by designers in building design	137
4.5	Flow of questionnaire survey	139
4.6	Structure of thematic network linking the Global Theme, Organising Theme and Basic Theme	146
4.7	Steps in analysis employing thematic analysis	147
4.8	Framework of applying PLS SEM	162
5.1	Factors that are important during building day-to-day operation	175
5.2	High maintainability building main elements consideration at design stage	176

5.3	Result of structural model of the factors to improve building maintainability in the design stage	185
5.4	Result of bootstrapping procedure using SmartPLS M2 software for improving building maintainability incorporation	191
5.5	Measurement model of R-MInD	192
5.6	Structural model testing R-MInD	200
6.1	Limitation of current design process and factors to improve building maintainability	204
6.2	Concepts of R-MInD	209
6.3	Interaction model of control and uncontrolled factors in building design	216
6.4	Current design process for luminaries requirement	219
6.5	Spreadsheet for computation	221
6.6	P-Diagram for luminaries requirement design	222
6.7	Control, Noise, Signal Factors and Level	222

LIST OF ABBREVIATIONS

AVE	-	Average Variance Extracted
BDPMHP	-	Building Design Process Model for High – Performance Projects
BIM	-	Building Information Modelling
BSI	-	British Standard Institute
CIBSE	-	Chartered Institution of Building Services Engineers
CFA	-	Confirmatory Factor Analysis
CA	-	Cronbach’s Alpha
CR	-	Composite Reliability
CB SEM	-	Co-variance-based Structure Equation Modelling
DQI	-	Design Quality Indicator
DQM	-	Design Quality Matrices
DPM	-	Design Performance Measure
D&B	-	Design and Build
EFA	-	Exploratory Factor Analysis
FAST	-	Functional Analysis System Technique
HQI	-	Housing Quality Indicator
IBPM	-	Integrated Building Design Process
IBS	-	Industrial Building System
LCC	-	Life-cycle cost

LV	-	Latent variables
MDS	-	Multidimensional Diagnosis System
MMG	-	Matrix Measurement Guideline
POE	-	Post Occupancy Evaluation
PM	-	Performance measurement
PROBE	-	Post-Occupancy Review of Buildings and their Engineering
PLS SEM	-	Partial Least Square Structural Equation Modelling
RE	-	Robust Engineering
R-MInD	-	Robust Maintainability Integrated Design
R ²	-	Coefficient of determination
SEM	-	Structural Equation Modelling
S/N	-	Signal-to-Noise ratios
WBDG	-	Whole Building Design Guide

LIST OF APPENDICES

APPENDIX	TITLE	PAGE
A	Semi-Structured Interview Questions	259
B	Questionnaire Survey Questions	270
C	Summary of Expert Responses	279
D	Summary of Expert Interview	280
E	Matrix Measurement Guideline	291

CHAPTER 1

INTRODUCTION

1.1 Introduction

Building performance often been criticize as not meeting user expectation for maintainability need consideration during operation and maintenance phase. Maintainability is an important design consideration for making maintenance and management of building easier while operating with expected life cycle cost. It is commonly encountered by building owner that huge amount of expenses needed for maintenance of new buildings because of inefficient design related to maintainability consideration, which could be incorporated at the design stage. Among main maintainability consideration are maintenance work area, material and equipment selection. At design phase, it translates into space planning, selection of material and ease of materials procurement with respect to availability and time to obtain the required parts.

As for Malaysian's construction industry, the importance and proper approach to address the incorporation of building maintainability consideration is far lacking. The issue of maintainability is considered critical as it largely influencing the usage condition of building facilities. Maintainability is a wide scope that not only addresses reparability and durability, but also ensuring the ease of maintenance to its original function in the design stage. The objectives of this research were to provide an

understanding of interaction between design elements (control factors) and user environment (uncontrolled factors) in building design, developing a model of maintainability-integrated design by providing a conceptual framework. The control factors related to compliance to regulation and integration of all building services element. The uncontrolled factors focus on elements, which will eventually change over the design life, such as the space utilization and the material and equipment due to fair, wear and tear or advancement of technology.

The focus of this research is to identify the maintainability consideration in building design for a robust building design outcome. It explores the key maintainability consideration and the main concern of the user for designer to capture at the design stage. These improvements aimed at improving the needed characteristics and simultaneously reducing the number of deficiencies by studying the key maintainability considerations controlling building design to yield the best results. It also explores to develop an interaction model and guidelines to be utilised by the building designers in capturing the building maintainability considerations at design stage. This will influence the design outcome enabling ease of maintenance for the building operators during the use stage.

1.2 Background of the Research

In the Ninth Malaysian Plan (2006-2010), the development plan allocation for repair and maintenance works has increased to RM1,079 million compared to only RM296 million during the Eighth Malaysian Plan (Ali *et al.*, 2010; Sheelah, 2014). However, in the Tenth Malaysian Plan (2011-2015), the allocation was decreased to 500 million. The decrease of the budget allocation for building maintenance activities forces practitioners to develop solutions to reduce building maintenance costs

(Au Yong *et al.*, 2012). Since maintenance cost increases as the building aging, it is crucial that maintainability requirement is applied in the design stage.

Maintenance are crucial to ensure the performance of a building. Operation and maintenance phases are the longest portion of building life cycle with approximately, up to 80% of the total ownership cost (Christian and Pandeya, 1997). In view of value engineering, developer can save up to 10% of their investment cost and 30% of their operating cost if facilities management services are incorporated into design phase of a project (Sheelah, 2014). Consideration of maintenance requirements at design stage able to lowering the operation and maintenance cost of facility (Helen and Soibelum, 2003). Therefore, a high maintainability building can be achieved if there is a direct contribution from the maintenance and design activities at the design stage.

Building design outcome aims to ensure compliance to regulation for safety of occupants and cost agreed by the owner. The design must satisfy the basic needs of building to perform and function as intended in the term of references. Commonly accepted fact that complying with stated client's need usually seen as producing good design. This is in contrast to actual situations where it is argued that building design that satisfy all the stated client's need may not be the optimum design outcome in term of building performance in use. The stated client's need must consider building maintainability to improve building performance. Evidence shows that indicators such as building maintainability is influenced by design decision, and promoted to be used (Egan, 2010) as measures of optimum design outcome. The importance of ensuring the incorporation of maintainability also been stressed by many researches such as Arditi and Nawakorawit (1999a); Nur Haniza *et al.* (2007); Das *et al.* (2010); Wood (2012); and Nicolella (2014).

Building interact with user through time (Stewart, 1994). While most design solution seen as frozen in time, building interact with the user and live through time.

The interaction will influence the day to day operation and lasting use of the building. The higher conflict occurs between building and user, the more maintenance needed and less time the building will last. The conflicts may come from inherit deficiencies or low maintainability consideration throughout its design life. As a result, the building needed high cost of maintenance to enable for future use. It is argued that this is due to trade off made during the selection of design option at the design stage (Ahmad *et al.*, 2006; Nur Haniza *et al.*, 2007). To remedy the deficiencies, rectifying works needed after the handover is costly.

Renovating and rectifying a building after the handover due to design deficiency is much costlier and resulting losses not just to the user but society as a whole. In modern product development processes, it is viewed as a quality loss function (Taguchi *et al.*, 2000, 2005; Cudney *et al.*, 2007). The losses influenced the actual user and reducing the optimisation of resources in the long term. To avoid losses design must be able to withstand the test of time. Current design tools seen as not efficient as it focuses more to evaluation of proposed design toward needs. Efficient method must consider the interaction between control (design elements) and uncontrolled (user environment) factors. Uncontrolled factors in building use stage are space planning and material and equipment selection. These uncontrolled factors also known as time laden consideration.

Time laden considerations are associated with condition of design after a certain period of time. Lacking of time laden consideration such as ageing of material, variability of material use in building part and user use of the design part will reduced the maintainability of building. Time laden consideration in building design such as space use, material and equipment selection associated with preserving the building for long-lasting use of building services (Dunston and Williamson, 1999; Gambatese and Dunston, 2003; Chew *et al.*, 2004c) able to improve and ensure a robust building design outcome. In terms of day to day housekeeping tasks the material and equipment

election is important to ensure smooth and lasting supply of part and repair of building part.

Building design with good time laden consideration can be seen until today. Through the history of mankind, some historical building still in use until today. They survive the test of time while a few even fail once after completion or over a short period of design life. Question that we may asked is why do some building fail and some building have longer design life? What are the attributes that interact with user that make the building last longer? Can we identify these common attribute? It is argued that among the main similarities of these buildings is the ease of maintenance throughout its design life. The consideration can be seen as enabling the use and function of building stand the test of time. As suggested by Stewart (1994), the better the maintainability consideration with respect to time laden consideration, the longer the building will last.

The aim of design tasks is to fulfil as much as possible the needs stipulated by the owner. Once the design need met, it stops for decision by the owner to accept or reject the design option. Accepting design choice also involved two important factors known as sufficiency and necessity (Feld, 1968). Sufficiency is to ensure safety to the user, and avoiding undue decay specifies by current rules and code of practices. Necessity is a cost consideration because construction project has a limit on cost. The total cost is drawn from all the building services and subsystem of the building base on the needed performance and function. However, evidence shows that design carried out within the mentioned needs not necessarily met the maintenance-related needs. Many trades off made in deriving selection and decision of which design to be accepted. Most of the time, maintainability consideration being traded off to reduce cost.

1.3 Problem Statement

Building design is not just building a structure, but a commitment to the long-term use of resources. Resources relates to energy thinking for a sustainable and long lasting of the built assets. At the operation stage it is translated in term of building maintenance throughout its design life consuming much of available resources. The maintenance of building being influence greatly by the maintainability consideration at the design phase. Maintenance affecting the building performance and maintainability incorporation at design stage influenced building performance. Building maintenance needs large amount of allocation for every organisation with built asset. Maintenance also known as a necessary evil for all organisations with built asset. The frequency and cost of building maintenance depend on building maintainability considerations inherit in the design and installation.

Maintainability addresses the ease of restoring an item to its design state. Good building maintainability consideration will be translated into ease of maintenance tasks, lowest life cycle cost, low downtime of equipment and part when subjected to maintenance intervention. It also can be translated in term of good interaction between the design element and user usage condition. Good interaction of building maintainability controls the extend of maintenance tasks in term of ease of maintenance works with respect to replacing and repair and acceptable cost. Building maintainability is important to lessen maintenance problems because of design shortage or trade off, thus making the building last longer.

Maintainability was established to address maintenance problems earlier on in the design stage of a building (Feldman, 1975). Maintainability provide way to assist maintenance, but designing for a maintenance free building is currently technologically and economically impractical due to the huge uncertainty of design element and components. Thus, there is a need to study the planning and design of a

building to improve building performance at usage stage, while enhancing the efficiency and reducing the cost of maintenance. Building maintainability is becoming increasingly significant because of the alarming high maintenance cost of buildings (Silva and Ranasinghe, 2010; Silva *et al.*, 2012; Al-Hammad *et al.*, 1997; Chew and Tan, 2004). Maintenance cost breakdown analysis for building less than 25 years old showed that 56% of the cost was due to fair wear and tear, 20% of the cost was due to design specification errors, 12.5% was due to repair caused by defective materials and 11.5% was due to other causes (Al-Hammad *et al.*, 1997). The cost of rehabilitating a building could also be as high as newly constructed building (Al-Khajat and Fattuni, 1990). Maintainability incorporation will subsequently enhance building maintainability and this will lead to various benefits such as maximizing the investment value of a property (Ramly, 2002; Yahya and Ibrahim, 2012), reduction of maintenance cost (Chew and Tan, 2004; Silva and Ranasinghe, 2010), and minimizing global environmental and health hazard to users (Chew *et al.*, 2005; Chew and Tan, 2004; Colen and Brito, 2010).

The current design approach that we used in building design does not address maintainability explicitly. The focus is much for constructability and complying with current regulations and law. The problem dealing with building maintainability left to be solved by owner and building manager. Even the current maintenance philosophies employed during day-to-day operation do not deal with maintainability but rather focusing on the logistic information, usually in terms of algorithms or equations consisting of important parameters such as cost to supply, installation and time-related parameters. Most of the studies on maintainability over the years have produced algorithms that support the building services part of building design with less emphasis on the built environment parameters. There is no set of criteria to use in the maintainability analysis using built environment parameters except persuasive reasoning based on lessons learned and experience to incorporate for good maintainability of the design.

Although there are numerous studies on maintainability, the particular aspect of interaction between design features with user usage condition is not studied thoroughly. Most studies focus on integration part of design element assuming that the code of practice taken into account the maintainability of a building. Therefore, a knowledge gap exists, in understanding and finding actual maintainability consideration required to produce a robust design outcome. Current design approach evaluates the interaction between design feature or control factors with control factors. There is a minimum evaluation done on the interaction between design elements with user environment also known as uncontrolled factors during the design. The user of the building in this study is the owner of the building, which executed the maintenance tasks throughout the building life cycle. Incorporating these interactions, it usually depends on the experience of the designer.

There are some limitations concerning information based design in terms of lesson learned application and acquisition in building design. These limitations include an overemphasis on previous project lesson learned with low empirical knowledge gained by experimental research, a narrow focus that excludes design knowledge generated outside of building design fields, and a lack of interest in empirical evaluation gained by qualitative studies. The information based design raises a multitude of deep problems, including the conceptualization of needs and their expression as formal requirements, the development design option was based on previous project which may inherit defect may create a problem at operation stage. In order to overcome these limitations, it must acknowledge that design knowledge relevant to building design can be found in disciplines unrelated to building design and one of design approach to overcome these limitations is applying design approach by other industry such as Robust Engineering (RE). It gives an insight of a design to apply and gain empirical evidence to design and ensuring less variation at the usage stage.

The current design code focus on meeting safety and institutional need. Meeting need does not address the building maintainability. Building maintainability can be address through evaluation of interaction between user environment and design elements. The interaction will improve building maintainability as the design becomes robust or less sensitive to user environment. We need an assessment model that can hasten and justify the interaction between the user environment and design elements involving multidimensional diagnosis system for robust maintainability integrated design. The model must identify the main maintainability needs that governs the design outcome. The proposed model must be eloquent with the issues of maintainability. It must aid the building design team to focus on problems associated with maintenance of the critical features of the building. The assessment of building design must be conducted on several maintainability considerations. The main focus is to interact the design features with the user environment of design outcomes on maintainability, the ease of maintenance and ability to make an informed decision. The primary data collection method in this research is an expert interview and a questionnaire survey. Partial Least Square Structure Equation Modelling (PLS-SEM) method used for the survey data. Respondents of the interview are professional building designers and facility managers having experience in building design and operation.

The process of designing a building is dependent on many requirements. Maintainability is an important design aspect that will affect the cost for management and the maintenance of a building within its expected life cycle. As an effect, there is now a need for a multidimensional diagnosis system that integrates maintainability that account user's environment and other design elements. However, in Malaysia, building maintainability is getting less attention and neglected as more focus is given on constructability and compliance with current regulations and law. To overcome this challenge, there is now a requirement to establish a model that identify comprises maintainability as an important principle during the designing process. As building

maintainability involving the use stage of building, several questions needed answering in this research as follows:

Research Question 1 – What are the maintainability consideration at usage stage?

Research Question 2 – What principle to assimilate the idea of building design to lesser the conflict between design element and user environment for a robust design?

Research Question 3 – Is there a significant relationship between the design element and user environment interaction of high maintainability building?

1.4 Aim and Objectives

The aim of this research is to develop a Robust Maintainability Integrated Design (R-MInD) framework for building design by adapting RE principles. This framework seeks to improve the building design outcome by focusing on interaction of the user and the building during use while complying with owner's need and current regulations and law. Interaction aims to improve building maintainability by producing a robust design that is less sensitive to the user environment. To achieve this, the following objectives have been identified:

Objective one. To evaluate current limitation of the design process in capturing the maintainability requirements.

Objective two. To evaluate the potential of using Robust Engineering (RE) principles to capture maintainability consideration in building design.

Objective three. To examine structural relationship between maintainability considerations and high maintainability building for a robust design outcome.

Objective four. To develop Robust Maintainability Integrated Design (R-MInD) guideline that evaluate the maintainability incorporation at the design stage.

1.5 Scope of the Research

This study covers the practices of the design process in Malaysia. The factors and attributes identified are hence unique to Malaysian practices, which may or may not be the same for other countries. Aspects that were excluded from this research are as follows:

- The respondents of this research mainly the engineering design and maintenance professionals working with guideline and regulation as in Malaysia. Therefore, this research covers the majority of the design team and maintenance operative perspective of building design. The actual result of operational perspective is not being evaluated because the massive data required. The long term result of the operational perspective is not being evaluated because the massive data required.
- This study focus on the design stage of a building. It focuses directly to designers of the building in their method of incorporating

maintainability considerations. The user in this study is the building owner that execute the day to day maintenance of a building.

- Building performance evaluation may be conducted to different stages for different aspects such as functional, technical and indoor environment. This study focus on the interaction of design element with user condition at the design stage as the interaction can lessen the variation during day to day operation. Other aspects are excluded from the scope of this study.
- This research focus to single function building usage, such as an educational institution building. The function of a building meaning the ability to fulfil the function envisaged. The quality refers primarily to a building's efficiency, practical usability or utility value. Functional quality requires a building to have good accessibility, provide sufficient space and sufficiently flexible that will ensure safe, healthy and good environment.

1.6 Significant of the Research

This study contributes to the growing body of knowledge in maintainability theories. This study has investigated the main maintainability criteria interacting with the user. It has also identified the main maintainability consideration to be applied during the design stage to incorporate maintainability. The current research has bridged the gap by analysing the influence of these considerations to improve building maintainability. In terms of methodology, this research used Structural Equation Modelling (SEM) to examine the hypothesised relationship. In addition, SEM takes into account the measurement error variances; thus, the relationship between the factors in the hypothesis model were more accurate. Further, it contributes to

quantitative and qualitative methodology approach in the field of construction management. In the educational aspect, this study has sought to obtain useful knowledge and information as well as obtain in depth understanding of integration with the asset management and design process. This study also enhances the research potential of the investigator to explore all other issues related to the subject area in the future

In terms of the design process for maintainability incorporation the significant in this study are as follows:

- Adapted from manufacturing a process that evaluate interaction between design element and user environment to reduce variation at operational stage. This will produce design that less sensitive to variation.
- Application of the evaluation to improve the design with an R - MInD matrix measurement guideline that incorporated maintainability consideration at design stage.
- Improve current design process by having a guideline for evaluating design for robust outcome.

This study shifts the focus from integrating construction processes to enhancing the interaction of the design element and the user. The shift is assisted by a key metric of four main components measuring a robust outcome. In terms of practical contributions, the research model provides an understanding of the influence of variable to produce high maintainability building. By adopting the above focus, this study allows:

- The basis of building design from the perspective of those involve in maintaining the facilities. It focuses on strategy for a building design

around the user experience. User in this study is the building owner that execute daily maintenance of the building.

- Design with the user day to day operation needs and maintenance activities during building in used in mind which increased the ownership of the design rather than producing a building design.
- The outcome of the design is about value of long term used of building with minimum variation and not the cost.

1.7 **Brief Research Methodology**

This brief research methodology provides a general plan and necessary steps to execute the research in a scientific manner. It is a logical model for collecting the information, analysing the data and interpreting the findings of the research. Figure 1.1 provides a chronological overview of the research programme. It illustrates the activities, key findings, decisions and outputs during the course of the research. This illustrates the research progression focusing on how findings and decisions resulting from activities were used to influence subsequent investigations as well as highlighting when objectives were realised and programme deliverables produced.

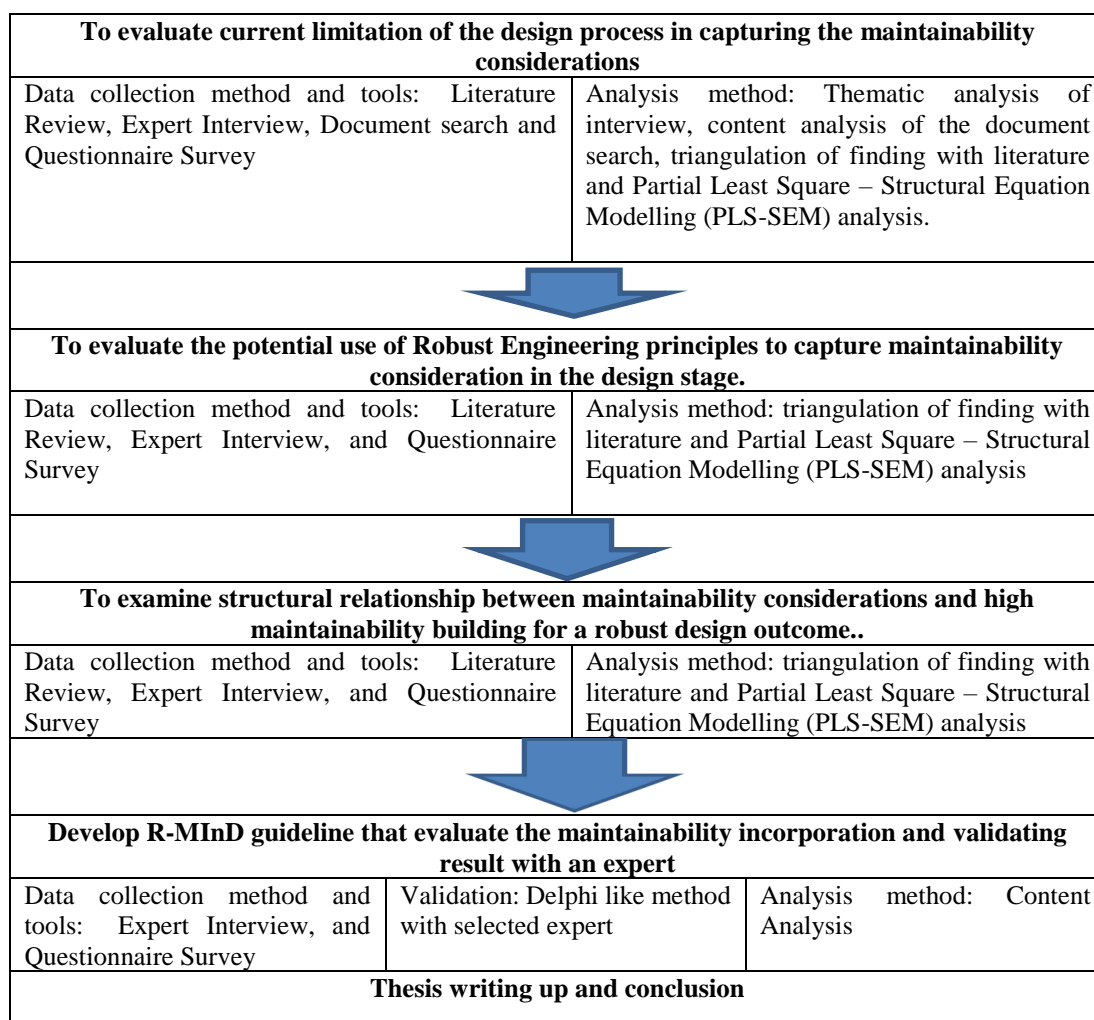


Figure 1.1 : Research flow

1.8 Thesis Structure and Organization

This thesis consists of seven chapters: Introduction (Chapter 1), Maintainability Consideration on Building Maintenance (Chapter 2), Robust Engineering and Application in Building Design (Chapter 3), Research Methodology (Chapter 4), Data Analysis (Chapter 5), Model and Validation (Chapter 6), and

Conclusion and Recommendations (Chapter 7). At the end of each chapter, concluding remarks are provided to briefly discuss and summarised the content of the chapter.

Chapter 1 introduces the research by describing the background of the problem associated with limits the current design approach in incorporating maintenance consideration. The impact of the maintenance and the need to improve design approaches to meet user expectation at building usage stage discussed. The Aim and Objectives of the research also presented with important definition. The significant impact of this research toward enhancing building design outcome will be stated. Review of literature is presented in Chapter 2 and 3. As the research covers several area the discussion and linkages of each area is made separately. Chapter 2 discusses the literature of building design limit, maintainability definition, method of maintainability incorporation, characteristic and focus which needed to improve to produce better design outcome. Chapter 3 gives an outline of Robust Engineering application and benefit in term of facilitating product development process. It also suggests the most relevant principle that can influence the building design outcome.

Chapter 4 discussed the Research Methodology adopted in this study. The discussion provides description, comparison, ideas and principle publish in the literature about the research. Data Analysis in this research are explained in Chapter 5. Other than a discussion on the data collection method, this chapter describe the design and implementation of the expert panel interview and the questionnaire survey adopted in this research. The research findings are discussed separately in Chapter 6. This chapter also includes the validation of the proposed interaction model with several experts in the design management field. This chapter also discusses the findings of the research and proposed a guideline and measurement matrix in using the R-MInD framework of design team. The final chapter of the thesis (Chapter 7) covers summary of the thesis and conclusion drawn from the present study as well as the recommendation for further research.

1.9 Summary

Maintenance works are costly and consuming much of available resources for organisation with built assets. The issue of maintainability has to be considered from the conception stage to design as it will implicate the usage stage. Design outcome must be with the intention of maximizing the performance at minimal operating cost. This can be achieved by focusing on the interaction between the design element with the user environment. Design intentions must then be carefully realised by having a good workmanship during the construction stage. To effectively integrate maintainability in design it is important that the development of competencies in all related fields with regards to building maintenance. It is through this synergistic effort from all participant involved the delivery process that will give the maximum impact with acceptable operation cost.

REFERENCES

- Abdulmohsen Al-Hammad, Sadi Assaf, and Al-Shihah, M. (1997). The Effect of Faulty Design on Building Maintenance. *Journal of Quality in Maintenance*, 3, 29–39.
- Adewunmi, Y., Omirin, M., and Famuyiwa, F. (2011). Post-Occupancy Evaluation of Postgraduate Hostel Facilities. *Facilities*, 29, 149–168.
- Ahmad, R., Azfahani, A., and Ishak, N.H. (2006). The Effects of Design on the Maintenance of Public Housing Building in Malaysia. *Building Design*, 34–36.
- Akadiri, P.O. (2011). Development of a Multi Criteria Approach for the Selection of Sustainable Materials for Building Project. PhD Thesis, University of Wolverhampton
- Akadiri P.O. and Olomolaiye (2012). Development of Sustainable Assessment Criteria for Building Materials Selection. *Engineering, Construction and Architectural Management*, 19, 666–687.
- Akadiri, P.O., Olomolaiye and Chinyio, E. (2013). Multi-Criteria Evaluation Model for the Selection of Sustainable Materials for Building Project. *Automation in Construction*, 30, 113–125.
- Alexander, C. (1964). *Note on the Synthesis of Form*. Harvard University Press, Cambridge, Mass.
- Ali, A.S. (2008). Involvement of Key Design Participants in Refurbishment Design Process. *Facilities*, 26, 389–400.
- Ali, A.S. (2009). Cost Decision Making in Building Maintenance Practice in Malaysia. *Journal of Facilities Management*, 7, 298–306.
- Al-Khajat, H. and Fattuhi, N. (1990). Evaluating Building Material Used in Kuwait.

Construction and Building Material, 4(1).

- Arditi, D. and Nawakorawit, M. (1998). Facilities Management and Maintenance. *Proceeding of the International Symposium on Management, Maintenance & Modernisation of Building Facilities 18th - 20th November 1998, Singapore*. McGraw-Hill Book CO, Singapore, 125-132.
- Arditi, D. and Nawakorawit, M. (1999a). Designing Building for Maintenance: Designer's Perspective. *Journal of Architectural Engineering*, 5, 107–116.
- Arditi, D. and Nawakorawit, M. (1999b) Issues in Building Maintenance: Property Managers's Perspective. *Journal of Architectural Engineering*, 5, 117–132.
- Ashworth, A. (1989). Life Cycle Cost: A Practice Tool. *Construction Engineering*, 3, 8–11.
- Atkin, B., Borgbrant, J., and Josephson, P. (2003). *Construction Process Improvement*. Blackwell Science Ltd, Oxford, UK.
- Au Yong, C., Ali, A.S., and Ahmad, F. (2012). Characteristic of Scheduled Maintenance Toward Cost Performance in Office Building. *Archives des Sciences*, 65, 80–88.
- Austin, S., Baldwin, A., and Newton, A. (1996). A Data Flow Model to Plan and Manage the Building Design Process. *Journal of Engineering Design*, 7, 3–25.
- Austin, S., Baldwin, A., Li, B., and Waskett, P. (1999). Analytical Design Planning Technique: A model of the detailed building design process. *Design Studies*, 20, 279–296.
- Baker, M. (2003). Data Collection - Questionnaire Design. *Marketing Review*, 3, 343–370.
- Beatham, S. (2003). *Development of an Integrated Business Improvement System for Construction*. PhD Thesis. Loughborough University, Loughborough.
- Benedetto, C. (1999). Identifying the Key Success Factors in New Product Launch. *Journal of Product Innovation Management*, 16, 530–544.

- Bessant, J. and Francis, D. (1997). Implementing the New Product Development Process. *Journal of Technovation*, 17, 189–197.
- Blanchard, B., Verma, D., and Peterson, E. (1995). *Maintainability: A Key to Effective Serviceability and Maintenance Management*. Wiley, New York.
- Blanchard, B. and Lowery, E.E. (1969). *Maintainability: principals and practices*. McGraw-Hill Inc, New York, 94-125.
- Bongarra, J.P., VanCott, H., Pain, R., Peterson, L., and Wallace, R. (1985). *Human Factors Design Guidelines for Maintainability of Department of Energy Nuclear Facilities*. Unpublished note, BioTechnology, Inc.
- Bon, R. (1989). *Building as an Economic Process*. Prentice Hall, Englenwood Cliffs, New Jersey, USA.
- Brenner, M., Brown, J., and Canter, D. (1985). *The Research Interview: Uses and Approaches*. Academic Press, London.
- British Standard Institute (1993) *BS 3811. Glossary of Terms used in terotechnology*. British Standards Institution.
- Broadbent, G. (1973). *Design in Architecture: Architecture and the Human Sciences*. John Wiley & Sons, Inc, London.
- Bruce, M. and Bessant, J. (2002). *Design in Business: Strategic Innovation Through Design*. Financial Times Management, London.
- Braun, V. and Clarke, V. (2006). Using Thematic Analysis in Psychology. *Qualitative Research in Psychology*, 3, 77–101.
- Bryman, A. and Bell, E. (2007). *Business Research Method*. (2nd edition) Oxford University Press Inc, New York.
- Building and Construction Authorities Singapore (2016),
https://www.bca.gov.sg/PerformanceBased/others/DM_Checklist_2016.pdf
- Chandrasekaran, B. (1990). Design Problem Solving: A Task Analysis. *American Association of Artificial Intelligent*, 57–71.

- Chanter, B., Swallow, P., and Michael, F. (2007). *Building Maintenance Management*. (2nd edition) Blackwell Publishing Ltd, UK.
- Chartered Institution of Building Services Engineers. (2016) .
<<http://www.cibse.org/>>.
- Che-Ani A.I., Chohan, A. H., Goh, N.A., Tahir, M.M., Surat, M., Usman, I.M.S. (2009). Sustainable Design Formulation in Achieving Best Practice of Building Maintenance. *World Academy of Science, Engineering and Technology*, 3, 1021–1025.
- Chew, M.Y.L. and Das, S. (2008). Building Grading Systems: A Review of the State-of-the-Art. *Architectural Science Review*, 51, 3–13.
- Chew, M.Y.L. and Tan, S.S. (2004). A Multivariate Approach to Maintenance Prediction of Wet Areas. *Construction Management and Economics*, 22, 395–407.
- Chew, M.Y.L., De Silva, N., and Tan, S.S. (2004a). A Neural Network Approach to Assessing Building Façade Maintainability in the Tropics. *Construction Management and Economics*, 22(6), 581–594.
- Chew, M.Y.L., De Silva, N., and Tan, S.S. (2004b). Artificial Neural Network Approach for Grading of Maintainability in Wet Areas of High-Rise Buildings. *Architectural Science Review*, 47, 27–42.
- Chew, M.Y.L., Tan, S.S., and Kang, K.H. (2004c). Building Maintainability—Review of State of the Art. *Journal of Architectural Engineering*, 10(3), 80–87.
- Chew, M.Y.L., Tan, S.S., and Kang, K.H. (2005). Contribution Analysis of Maintainability Factors for Cladding Facades. *Architectural Science Review*, 48(3).
- Chin, W.W. (1998). The Partial Least Squares Approach to Structural Equation Modeling. In Marcoulides G.A (ed.) *Modern Methods for Business Research* (pp. 295-358). Mahwah: Lawrence Erlbaum Associates.

- Chin, W.W. (2010). How to Write up and Report PLS Analyses. In Esposito Vinzi, V; Chin, W.W; Henseler, J.; Wang, H. (Eds). *Handbook of Partial Least Squares: Concepts, Methods and Applications* (pp. 645- 689). Germany. Springer.
- Chin, W.W. and Newsted, P. (1999). Structural Equation Modelling Analysis with Small Samples Using Partial Least Squares. In R.H. Hoyle (Ed) : *Statistical Strategies for Small Sample Research*. (pp.307–341). SAGE Publication Inc, Thousand Oaks, California.
- Chin, W.W. and Saunders, C. (2009). A Critical Look at Partial Least Square. 33, 171–175.
- Christian, J. and Pandeya, A. (1997). Cost Prediction of Facilities. *Journal of Management in Engineering*, 13(1), 52–61.
- Chong, W. and Low, S. (2006). Latent Building Defects: Causes and Design Strategies to Prevent them. *Journal of Performance of Constructed Facilities*, 20(3), 213–221.
- Colen, I.F. and Brito, J.D. (2010). A Systematic Approach for Maintenance Budgeting of Buildings Facades Based on Predictive and Preventive Strategies. *Construction and Building Materials*, 24(9), 1718–1729.
- Cook, M. (2007) *The Design Quality Manual: improving building performance*. Blackwell Publishing Ltd, UK.
- Cooper, R. (1994) Third-generation New Product Processes. *Journal of Product Innovation Management*, 13, 71–85.
- Cooper, R., Aouad, G., Lee, A., Wu, S., Fleming, A., and Kagioglou, M. (2005). *Process Management in Design and Construction*. Blackwell Publishing Ltd, UK.
- Creswell, J.W. (2002). *Qualitative, Quantitative, and Mixed Methods Approaches*. (2nd ed). SAGE Publication Inc, Thousand Oaks, California.
- Creswell, J.W. (2003). *Research Design: Qualitative, Quantitative, and Mixed*

- Methods Approaches*. (2nded). SAGE Publication Inc, Thousand Oaks, California.
- Creswell, J.W. (2012). *Educational Research: Planning, conducting and evaluating quantitative and qualitative research*. (4th ed). Pearson.
- Cudney, E., Hong, J., Jugulum, R., Paryani, K., Ragsdell, K.M., Taguchi, G., and Rolla, M., (2007). An Evaluation of Mahalanobis-Taguchi System and Neural Network for Multivariate Pattern Recognition. *Journal of Industrial and Systems Engineering*, 1, 139–150.
- Das, S., Chew, M.Y.L., and Poh, K.M. (2010). Multi-criteria Decision Analysis in Building Maintainability Using Analytical Hierarchy Process. *Construction Management and Economics*, 28, 1043–1056.
- Das, S. and Chew, M.Y.L. (2011). Generic Method of Grading Building Defects Using FMECA to Improve Maintainability Decision. *Journal of Performance of Constructed Facilities*, 25(6), 522–533.
- Department of Defence of USA. (1981). *Definition of Terms for Reliability and Maintainability MILSTD-721C*. Washington, D.C.
- Dehnad, K. (1989). *Quality Control, Robust Design and the Taguchi Method*. The Wadsworth & Brooks/Cole Statistics/Probability Series, 77-95 pp.
- Dhillon, B.S. (1999). *Engineering Maintainability: How to Design for Reliability and Easy Maintenance*. Gulf Pub Co, Houston, 250 pp.
- Dunston, P.S. and Williamson, C.E. (1999). Incorporating Maintainability in Constructability Review Process. *Journal of Management in Engineering*, 15, 56–60.
- E. Zavadskas, E. Bejder, and A.Kaklauskas (1998). Raising the Efficiency of the Building Lifetime with Special Emphasis on Maintenance. *Facilities*, 16, 334–340.
- Edlin, N. (1991). Management of Engineering/Design Phase. *Journal of Construction Engineering and Management*, 117, 163–175.

- Edmond W.M., Lam, A.P.C. and D.W.M.C. (2010). Benchmarking Success of Building Maintenance Projects. *Facilities*, 28, 290–305.
- Edwin, B.F. (1988). *Building Design for Maintainability*. McGraw-Hill Inc., New York.
- Egan, J. (1998). *Rethinking Construction : The Report of the Construction Task Force on the Scope for Improving Quality and Efficiency in UK Construction*. HMSO, London, 37 pp.
- Egan, J. (2010). *Accelerating Change. A Report by the Strategic Forum for Construction*. HMSO, London, 42 pp.
- Ehrich, Andrew, B. and Haymaker, J.R. (2009) *An Integrated Conceptual Design Process for Modeling Interactions and Maximizing Value*.
- Eizzatul, A.S., Hishamuddin, M., and Suwaibatul Islamiah, A.S. (2012). A Review of the Effect of Building Design on Maintenance Management. In : Paper presented in 3rd *International Conference on Business and Economic Research, 12-13 March*. Golden Flower Hotel, Bandung, Indonesia, 648-662.
- El. Reifi, M. and Emmitt, S. (2013). Perceptions of Lean Design Management. *Architectural Engineering and Design Management*, **9**, 195–208.
- Fairclough, J. (2002). *Rethinking Construction Innovation and Research. A review of government R&D policies and practices*. HMSO, London
- Feld, J. (1968). *Construction Failure*. John Wiley & Sons, Inc, New York.
- Feldman, E.B. (1975). *Building Design for Maintenance*. New York: McGraw-Hill Book Company.
- Feltham, G.A., and Xie., J. (1994). Performance Measure Congruity and Diversity in Multi-task Principal-agent Relations. *The Accounting Review*, 69, 429–453.
- Foxon, T.J., Mcilkenney, G., Gilmour, D., Oltean-Dumbrave, C., Souter, N., Ashley, R., Butler, D., Pearson, P., and Moir, J. (2002). Sustainable Criteria for Decision Support in the UK Water Industry. *Journal of Environmental Planning*

and Management, 45(2), 285–301.

- G. Edward Gibson, J., Irons, K.T., and Ray, M.P. (2006). Front End Planning For Buildings. In: *Proceedings of the 2006 Architectural Engineering National Conference*. ASCE Conf. Proc. doi:10.1061/40798(190)41.
- Gambatese, J.J.A. and Dunston, P.P.S. (2003). Designer Consideration of Project Lifecycle Performance. In: *Construction Research Congress*. Honolulu, Hawaii, USA.(pp 1-8)
- Gann, D. and Whyte, J. (2003). Design Quality, its Measurement and Management in the Built Environment. *Building Research & Information*, 31, 314–317.
- Gardner, S.C. and Sheldon, D.F. (1995). Maintainability as an Issue for Design? *Journal of Engineering Design*, 6, 75–89.
- Gass, S. (1983). Decision-Aiding Models: Validation, assessment, and related issues for policy analysis. *Operational Research*, 31, 603–631.
- Gefen, D., Straub, D.W., and Boudreau, M.C. (2000). Structural Equation Modeling and Regression: Guidelines for research practice. *Communication of AIS*.
- Genichi Taguchi, Subir Chowdhury, Y.W. (2005). *Taguchi's Quality Engineering Handbook*.
- Gray, C. and Hughes, W. (2001). *Building Design Management*. Butterworth Heinemann, Oxford.
- Green, S.B. (1991). How many Subjects does it take to do a Regression Analysis? *Multivariate Behavioral Research*, 26, 499–510.
- Griffin, Page, A., and A.L. (1996). PDMA Success Measurement Project: Recommended Measures for Product Development Success and Failure. *Journal of Product Innovation Management*, 13, 478–496.
- Guba, E.G. and Lincoln, Y.S. (1994). Competing paradigm in quantitative research. In : *Handbook of Quantitative Research*(Denzin and Lincoln, editors). SAGE Publication Inc., Thousand Oaks, CA. (pp 105-117).

- Gunasekaran, U., Premalatha, E., and Aruna Malini, T.P. (2010). Facades of Tall Buildings-State of the Art. *Modern Applied Science*, 4(12), 116–125.
- Gunavathy Kanniyapan. (2016). Selection Criteria of Building Material for Optimising Maintainability. PhD Thesis, Universiti Teknologi Malaysia, Skudai.
- Gunavathy Kanniyapan, Mohammad, I., Nesan, L.J., Mohammed, A.H., and Ganisen, S. (2015a). Facade Material Selection Criteria for Optimising Building Maintainability. *Jurnal Teknologi (Sciences and Engineering)*, 75:10, 17–25.
- Gunavathy Kanniyapan, Mohammed, I., Nesan, L.J., Mohammed, A.H., Mohd Asmoni, M.N., and Ganisen, S. (2015b). Implementing Maintainability in Building Material Selection: A Preliminary Survey. *Jurnal Teknologi (Sciences and Engineering)*, 77:30, 145–154.
- Government of Malaysia. (2010). *Tenth Malaysian Plan 2010-2015*. Economic Planning Unit Prime Minister's Department.
- Hair, J.F., William, C., Babin, B.J., and Anderson, R.E. (2014). *on Multivariate Data Analysis (7th Ed)*. Pearson Pretice Hall.
- Halim, T., Muthusamy, K., Chia, Sie, Y., and Lam, Shao, W. (2011). A systems approach in the evaluation and comparison of engineering services applied in facilities management. *Facilities*, 29, 114–132.
- Heath, T., Scott, D., and Boyland, M. (1994). A prototype computer based design management tool. *Construction Management and Economics*, 12, 543–549.
- Helen, S. and Soibelman, L. (2003). Knowledge discovery in maintenance databases: Enhancing the maintainability in higher education facilities. *Constrcution Research Congress*.1–9
- Her, B. and Russell, J.S. (2002). Maintainability implemented by third party contractor for public owner. *Journal of Management in Engineering*, 18(2), 95–

102.

- Hillier, B., Musgrave, J., and O'Sullivan, P. (1972). *Knowledge and Design. Environmental Design: Research and Practice*. University of California, Los Angeles.
- Housing Quality Indicators. (2016) . <<https://www.gov.uk/guidance/housing-quality-indicators>>.
- Hultink, Robben, E.J., and S.J.,H. (1995). Measuring New Product Success: the Difference that Time Perspective Makes. *Journal of Product Innovation Management*, 12, 392–405.
- Ikpo, I.J. (2009). Maintainability Indices for Public Building Design. *Journal of Building Appraisal*, 4(4), 321–327.
- Ishak, N.H., Chohan, A.H., and Ramly, A. (2007). Implications of design deficiency on building maintenance at post-occupational stage. *Journal of Building Appraisal*, 3, 115–124.
- Jacob, J. and Varghese, K. (2011). Integration of BIM and DSM to improve design process in building construction projects. *Data Management*, 363–376.
- Jeniffer, A.-S. (2001). Thematic Networks: an analytic tool for qualitative research. Pp. 385–405 in: *Qualitative Research*. SAGE Publication Inc, Thousand Oaks, California, London.
- John M. Kamara, Anumba, C.J., and Evbuomwan, N.F.O. (2001). Assessing the Suitability of Current Briefing Practices in Construction within a Concurrent Engineering Framework. *International Journal of Project Management*, **19**, 337–351.
- Kamara, J.M., Anumba, C.J., and Anne-Francoise, C.-D. (2007). *Concurrent Engineering in Construction Projects*. Taylor & Francis Group, 1-11
- Kano, N., Seraku, N., Takahashi, F., and Tsjui, S. (1984). Attractive Quality and Must-be Quality. *The Journal of the Japanese Society for Quality Control*, 14, 39–48.

- Kartam, N.A. (1996). Making Effective Use of Construction Lessons Learned in Project Life Cycle. *Journal of Construction Engineering and Management*, **122**, 14–21.
- Kelly, G., Schmitt, R., Dianty, A., and Story, V. (2011). Improving the Design of Adaptable Buildings Through Effective Feedback in use. In *Proceedings 27th Annual ARCOM Conference*, 43–52.
- Keys, K. (1991). Programs/Projects Management and Integrated Product/Process Development in High Technology Electronic Products Industries. *IEEE Transactions on Components, Hybrids, and Manufacturing Technology*, 14, 602–612.
- Koskela, L., Huovila, P., and Leinonen, J. (2002). Design Management in Building Construction: from theory to practice. *Journal of Construction Research*, 3, 1.
- Kwakye, A.A. (1997). *Construction Management in Practice*. Longman, Harlow Essex.
- Latham, M. (1994). *Constructing The Team. Final report of joint review of procurement and contractual arrangements in the United Kingdom construction industry*. London, UK.
- Lau, W.K. and Ho, D.C.W. (2012). Facilities Management for Building Maintainability: A Research Framework. In: *CIB W070 International Conference in Facilities Management*. , University of Cape Town, South Africa. (pp. 655-6700)
- Lawson, B. (1997). *How designers think: the design process demystified*. 3rd edition. Architectural Press, Oxford.
- Lee, H.Y. and Scott, D. (2008). Development of a Conceptual Framework for the Study of Building Maintenance Operation Processes in the Context of Facility Management. *Surveying and Built Environment*, 19, 81–101.
- Lewis, B.R., Templeton, G.F., and Byrd, T.A. (2005). A Methodology for Construct Development in MIS research. *European Journal of Information Systems*, 14,

388–400.

- Loch, C.H., Staffan, U.A., and Tapper. (2001). Implementing a Strategy-driven Performance Measurement System for an Applied Research Group. *Journal of Product Innovation Management*, 19, 185–198.
- Lohnert, G., Dalkowski, A., and Sutter, W. (2003). Integrated Design Process: a guideline for sustainable and solar optimised building design. IEA International Energy Agency, Berlin.
- Magent, C.S., Riley, D.R., and Horman, M.J. (2005). High Performance Building Design Process Model. In: *Construction Research Congress 2005: Broadening Perspectives - Proceedings of the Congress*. (pp. 817–826)
- Ministry of Manpower and Ministry of National Development. (1999). *Construction 21*. Singapore.
- Mohammed, M.A. and Hassanain, M. (2010). Towards Improvement in Facilities Operation and Maintenance through Feedback to the Design Team. *The Built & Human Environment Review*, 3, 72–87.
- Mooney, C. and Duval, R. (1993). *Bootstrapping, A Nonparametric Approach to Statistical Inference*. Sage University Paper series on Quantitative Application in the Social Sciences, Newbury Park, CA.
- Morris, P. (1972). A Study of Selected Building Project in Context of Theories of Organization. UMIST, Manchester.
- Newton, A.J. (1995). The Improved Planning and Management of Multi-Disiplinary Building Design. Loughborough, University.
- Neza, I. and Mohamad, M.I. (2013). The Potential Application of Robust Engineering Principle to Capture Building Maintainability Requirements at Design Stage. In: *International Conference on Robust Quality Engineering, April 24-25*. University Teknologi Malaysia, Kuala Lumpur. (pp. 84–87)
- Nicolella, M. (2014). A Methodology for Evaluating Maintainability as a Tool for Durable and Sustainable Buildings. In: *13th International Conference on*

Durability of Building Material and Component, 2 - 5 Sept 2014, Sao Paulo, Brazil. Sao Paulo, Brazil. (pp. 1–8)

Nor Haniza Ishak, Afaq Hyder Chohan, Ramly, A., Ishak, N.H., Chohan, A.H., and Ramly, A. (2007). Implications of Design Deficiency on Building Maintenance at Post-occupational Stage. *Journal of Building Appraisal*, 3, 115–124.

Norman, G.R. and Streiner, D.L. (2003). *PDQ Statistics*. 3rd edition. B C Decker Inc.

Nunnally, J. and Bernstein, I. (1994). *Psychometric theory*. McGraw Hill, New York.

Oberlander, G. (2000). *Project Management for Engineering and Construction*. (2nd ed). McGraw-Hill international Editions.

Omigbodun, A. (2001). Value Engineering and Optimal Building Projects. *Journal of Architectural Engineering*, 7, 40–43.

Oppenheim, A.N.N. (1992). *Questionnaire Design, Interviewing and Attitude Measurement*. In: *Evaluation and Program Planning*. Continuum.

Peace, Glen, S. (1993). *Taguchi Method: A Hands-On Approach*. Addison-Wesley Publishing Company, Inc, Massachusetts.

Pektaş, Ş.T. and Pultar, M. (2006). Modelling detailed information flows in building design with the parameter-based design structure matrix. *Design Studies*, 27, 99–122.

Phadke, M. (1989). *Quality Engineering Using Robust Design*. PTP Prentice Hall, New Jersey.

Ranjit, K, R. (1990). *A Primer on the Taguchi Method*. Society of Manufacturing Engineers, Dearborn, Michigan.

Ranjit, K, R. (2001). *Design of Experiments Using the Taguchi Approach*. John Wiley & Sons, Inc.

Reinartz, W., Haenlein, M., and Henseler, J. (2009) An Empirical Comparison of the Efficacy of Covariance-based and Variance-based SEM. *International Journal of Research in Marketing*, 26(4), 332–344.

- Richard, B., Graham, C., Robert, D., and David, M. (1997). *Understanding Engineering Design : context, theory, and practice*. Prentice Hall Europe.
- Richard, F. and Anita, L. (2008). *Research Method for Construction*. (3rd ed.) Blackwell Publishing Ltd, UK.
- Ringle, Wende, C.M., Sven, W., and Alexander. (2004). SmartPLS 2.0M3. <<http://www.smartpls.de>>.
- Rodrigo, R. (2010). Design as Interpretation : Exploring Threshold Concepts in First Year Design Education. *Connected 2010 – 2nd International Conference on Design Education*, 1–5.
- Rounce, G. (1998). Quality, Waste and Cost Considerations in Architectural Building Design Management. *International Journal of Project Management*, 16, 123–127.
- Samuel, P. (2010). Psychological Inertia and the Role of Idea Generation Techniques in the Early Stages of Engineering Design. *Mid-Atlantic ASEE Conference, October 15-16, 2010*. Villanova University.
- Sanvido, V.E. (1992). Linking Levels of Abstraction of a Building Design. *Building and Environment*, 27, 195–208.
- Sanvido, V.E., Kevin J. Norton, (1994). Integrated Design-Process Model. *Journal of Management in Engineering*, 10, 55–62.
- Sargentis, G., Bartsioka, K., Symeonidis, N., and Hadjibiros, K. (2007). Evaluation Method Regarding the Effect of Building Design in the Context of Sustainable Development. *Analysis*, 9, 7.
- Savolainen, J., Kähkönen, K., Niemi, O., Poutanen, J., and Varis, E. (2015). Stirring the Construction Project Management with Co-creation and Continuous Improvement. *Procedia Economics and Finance*, 21, 64–71.
- Schmidt III, R., Eguchi, T., Austin, S., and Gibb, A. (2010). What Is the Meaning of Adaptability in the Building Industry? *Open and Sustainable Building*, 233–242

- Sekaran, U. and Bougie, R. (2010). *Research methods for business: a skill building approach*. Wiley, UK.
- Sheelah Sivanathan. (2014). *Maintainability Design Criteria and Ease of Building Maintenance*. PhD Thesis, Universiti Teknologi Malaysia, Skudai.
- Silva, N. and Ranasinghe, M. (2010). Maintainability Risks of Condominiums in Sri Lanka. *Journal of Financial Management of Property and Construction*, 15(3), 41–60.
- Silva, N., Ranasinghe, M., and Silva, C.R.D. (2012). Risk Factors Affecting Building Maintenance Under Tropic Conditions. *Journal of Financial Management of Property and Construction*, 17(3), 235–252.
- Silva, N., Dulaimi, M.F., Ling, F.Y.Y., Ofori, G., (2004). Improving the Maintainability of Buildings in Singapore. *Building and Environment*, 39, 1243–1251.
- Snodgrass, A. and Coyne, R. (2006). *Interpretation in Architecture: Design as a Way of Thinking*. Routledge, London.
- Stewart, B. (1994). *How Buildings Learn: What happens after they're built*. Penguin Books, New York, USA.
- Stoyell, J., Kane, G., Norman, P., and Ritchey, I. (2001). Analyzing Design Activities Which Affect the Life-cycle Environmental Performance of Large Made-to-order Products. *Design Studies*, 22, 67–86.
- Straub, D., Boudreau, M.C., and Gefen, D. (2004). Validation Guideline for IS Positivist Research. *Communication of the Association for Information Systems*, 13, 380–427.
- Straub, D. (1989). Validating Instruments in MIS research. *MIS Quarterly*, 147–169.
- Stuart D. Anderson and Tucker, R.L. (1994). Improving Project Management of Design. *Journal of Management in Engineering*, 10, 35-44.
- Suratkon, A. and Jusoh, S. (2015). Indicators to Measure Design Quality of Buildings. *International Conference on Science, Engineering & Environment*.

- Taguchi, G. and Jugulum, R. (2002). *The Mahalanobis-Taguchi Strategy: A Pattern Technology System*. P. in: *Technology*. John Wiley & Sons, Inc.
- Taguchi, G., Chowdhury, S., and Taguchi, S. (2000). *Robust Engineering*. McGraw-Hill, New York.
- Taguchi, G., Chowdhury, S., Yuin, W., and Yuin, N. (2005). *Taguchi's Quality Engineering Handbook. Quality Engineering*. John Wiley & Sons, Inc, New Jersey, New Jersey.
- Tang, Y. and Austin, S. (2005). Customer-Oriented Analysis in the Building Design Process. In *7th International Design Structure Matrix Conference Seattle Washington USA*.
- Then, D.S.S. (1996). A Conceptual Framework for Describing Built Asset Maintenance Standard. *Facilities*, 14, 12–15.
- Tjiparuro, Z. and Thompson, G. (2004). Review of Maintainability Design Principles and their Application to Conceptual Design. *Proceedings of the Institution of Mechanical Engineers, Part E: Journal of Process Mechanical Engineering*, 218, 103–113.
- Trebilcock, M. (2009). Integrated Design Process: From analysis/synthesis to conjecture/analysis. Quebec City, Canada. *PLEA2009 - 26th Conference on Passive and Low Energy Architecture, Quebec City, Canada, 22-24 June 2009*.
- Vaus, D. (2002). *Surveys in Social Research*. (5th ed). Routledge, London.
- Walker, A. (1996). *Project Management in Construction*. (3rd ed). Blackwell Science, Oxford, Oxford.
- Whelton, M. and Glenn Ballard. (2002). Project Definition and Wicked Problem. *Proceeding of the 10th Annual Lean Construction Conference. Guarujá, Brazil*.
- Whole Building Design Guide. (2016) . *Sciences, National Institute Building*. <<https://www.wbdg.org/>> (15 September 2016).
- Whyte, J., Gann, D., Salter, A., (2003). Design Quality Indicator as a Tool for

- Thinking. *Building Research & Information*, 31, 318–333.
- Williamson, A., Williams, C., and Gameson, R. (2010). The Consideration of Maintenance Issues During the Design Process in the UK Public Sector. In : *Procs 26th Annual ARCOM Conference, 6-8 September 2010*. Leeds, UK. (pp. 1091–1100)
- Wold, H. (1982). System Under Indirect Observation Using PLS. (Ed Fornell) In: *A Second Generation of Multivariate Analysis, Vol 1: Methods*. Praeger, New York. (pp. 325–347)
- Wood, B. (2012). Maintenance Integrated Design and Manufacture of Buildings: Toward a Sustainable Model. *Journal of Architectural Engineering*, 18, 192–197.
- Yahya, M.. and Ibrahim, M.. (2012). Building Maintenance Achievement in High Rise Commercial Building: A study in Klang Valley, Malaysia. *OIDA Internasional Journal of Sustainable Development*, 4, 39–46.
- Yin, R.K. (2009). *Case Study Research: Design and Methods. Essential Guide to Qualitative Methods in Organizational Research*. 219 pp.
- Zavadskas, E.K., Kaklauskas, A., and Gulbinas, A. (2004) Multiple Criteria Decision Support Web-based System for Building Refurbishment. *Journal of Civil Engineering and Management*, **10**, 77–85.