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Equitable location of facilities in a region with probabilistic barriers to travel

### Abstract

This paper studies a planar multi-facility location problem that considers the presence of a restricted region with probabilistic position. This problem seeks to locate facilities in an equitable manner by minimizing the maximum expected distance traveled from demand points to access a facility, as well as distances between locations of new facilities. We propose a heuristic to solve this problem that combines a bounding approach with a split-divide-and-conquer strategy. Computational study shows that this heuristic produces high-quality solutions in reasonable run-times. We report findings from a case-study involving locating police facilities in Kingston-Upon-Thames.

Keywords: facility location; fairness criterion; probabilistic line barrier; relaxation-based heuristic

### 1. Introduction

The problem of locating facilities to enable the efficient provision of services or products to individuals is a classical and long-studied problem. Facilities that serve a common or public good (such as an ambulance or a police station) and are to be located in an urban setting bring additional complexities to this location problem (Heizer and Render, 2011). In this context, achieving an appropriate response time (or distance) while considering fairness is a crucial factor for emergency service providers (Zhang et al., 2016). For example, a decision maker may face the challenges of siting a set of emergency service centers such that each person experience equitable distribution of response times. From a practical point of view, the effect of emergency facility location is dependent to its distance to the people utilizing it.

In many supply chain and logistics settings it is common to use an objective that seeks to minimize the sum of all distances traveled to/from facilities and individual demand sites. However, for locating emergency-related facilities (fire, ambulance, and police stations, etc.) such an objective is often inappropriate, as equity is often a consideration in such decisions. As such, an objective that rewards an equitable location of facilities with respect to individual demand sites is often used.

A variety of metrics for addressing equity, especially in the public sector, has been studied in the literature (Marsh and Schilling, 1994). We applied the maximum distance metric as an explicit consideration of fairness or equitability for the sake of computational tractability and managerial appropriateness. This measure is first used in Hakimi (1965). One such measure is to minimize not the sum of all distances but the maximum distance from a facility to an individual demand site. We use such an objective (sometimes called a minimax objective) in the research presented in this paper to address the equitable access to public emergency services (Marsh and Schilling, 1994). This objective has long been considered as a more equitable alternative comparing to the minimum problem which minimizes total travelled distance, since the minimax objective seeks to improve as much as possible providing services to those who are farthest from a service center, (Richard et al. 1990). More precisely, the minimax objective minimizes the maximum travelled distance from the nearset facilities to demand

points. Equity can be regarded from different perspectives and therefore particular definition and perception may be used for each perspective. For example, in emergency context, equity from patient's perspective is totally different from the emergency service provider. A complete range equity definitions and formulations are proposed in McLay and Mayorga, (2013) and Bélanger et al., (2019).

Locational decisions should also recognize geographical or physical restrictions to travel. Such contexts could be studied under the discrete location framework, by defining the appropriate location-routing problem (Laporte and Dejax, 1989), location-transportation problem (Klibi et al., 2010), urban freight transportation problem (Marcucci and Gatta, 2014), or service network design problem (Lium et al., 2009) depending on the type of freight, the decisional level and the stakeholders involved. However, in several real-life cases, the approximations and aggregations employed in these models to capture the essence of the problem have not considered realistic geographical or physical restrictions. In such situations, predetermined allocated areas to each facility may no longer be the optimal one. For instance, while reaching affected areas in the shortest possible distance (or time) is crucial, the presence of barriers (i.e., obstructions) in city areas can affect the relief services. In an urban area, barriers may have probabilistic nature, with random presence, random size, random shape, or random location. Thus, the existence of barriers and their stochastic nature, should be taken into account when modeling the location problem.

Turning to locating facilities in urban settings, many (if not most) location models assume movements between located facilities or a facility and an individual's site are unrestricted. However, in many settings such an assumption is not realistic; instead an organization must locate facilities in a region that contains restricted areas. Such restricted areas can be placed into one of three categories: (1) forbidden regions (Batta et al. 1989), (2) congested regions (Sarkar et al. 2007), and (3) barrier regions (Hamacher and Nickel 1998). A forbidden region is one where a facility cannot be located but moving through is permitted (e.g. college campus, downtowns in large urban areas, etc.). A congested region is like a forbidden region, in that a facility may not be located in such a region but moving through is permitted. However, a congested region is different in that movement through such a region comes at additional cost or difficulty (e.g. tropical and subtropical deserts, forests, lakes, etc.). Finally, a barrier region is one where a facility cannot be located and movement through is not permitted, except for at some pre-defined passages. The impact of the presence of barrier in urban service facility location problems, in both practice and theory, has been extensively studied in Zanjirani Farahani et al., (2019). Our results also emphasize the fact that considering barriers has significant impact on the location of facilities in urban areas and that ignoring them may mislead the urban planners and city logistic managers.

When locating facilities in areas that contain barrier regions, point-to-point distances are inaccurate, as the barrier can impact both transportation times and distances. Thus, methods that locate facilities based on point-to-point distance measurements are likely to yield sub-optimal locations. Instead, one should use a distance function that measures the distance from facilities to individual demand sites while recognizing the location and size of the barrier. Such functions are often based on the calculation of shortest paths between individual demand sites and facilities in the presence of a barrier. In problems where multiple facilities must be located and close proximity between them is also desired, such functions should also be used to measure the distance between pairs of facilities.

In this paper, we present a method for locating multiple facilities when barrier regions are present and, as

the facilities are located in an urban area wherein streets often form a grid, distance is measured on a rectilinear (Manhattan) basis. As we will see in the next section, the academic literature on location problems wherein barrier regions are present can be categorized by the nature of the barrier (e.g. polyhedral-shaped, arbitrarily-shaped, linear, etc.) as well as by whether the barrier has a fixed location that is known a priori. We propose a method for when the barrier is linear, and its presence and location are not known a priori and with certainty (i.e. a probabilistic line barrier).

At the heart of this method is a mixed integer nonlinear program that seeks to minimize the expected longest distance traveled, either from a facility to an individual demand site or between facilities. Considering the expected distance between facilities brings additional complexity to the problem we seek to solve. Many of the related problems that only consider distances from facilities to demand sites can be modeled as a convex optimization problem. Problems of this class are easier to solve, computationally-speaking, than general nonlinear programs, in part because they are known to have a globally optimal solution and there are tests for assessing whether a solution is optimal. The optimization problem we seek to solve, that consider both the distance between facilities and from facilities to individuals, has an objective and constraints that can not be guaranteed to be convex.

As such, we propose a heuristic algorithm that combines a bounding approach with a split-divide-and-conquer strategy that can produce high-quality solutions to real-sized instances of the optimization problem in reasonable run-times. The bounding approach is based on a new type of relaxation for this type of problem, one based on presuming the barrier is fixed at its expected position. We analytically show that assuming the barrier is fixed at its expected position that can be formulated as a mixed integer linear program. We computationally show that this relaxation is very tight, as solving it yields efficient lower bounds that are very close to the objective function value of known high-quality solutions.

While the model presented is relevant to many urban environments, in which accidents or construction (or reconstruction) projects, as inevitable events, may obstruct part of a road network and consequently cause interruption (detours and delays) in transportation distance or time (Sayarshad and Chow, 2017), and facility types (ambulances, fire stations, etc.), it has not yet been studied in the literature. Specifically, locating multiple facilities in the presence of a probabilistic barrier with the use of a minimax objective has not yet been addressed. Thus we believe that the model, as well as the computationally effective solution technique described in this paper, present two major contributions to the literature on facility location problems. As a final contribution, we illustrate the use of this method in practice with a case study based on locating police stations in Kingston Upon Thames. The method we propose is relevant to this specific problem as there is an overground rail line that runs through this area, which we model as a probabilistic line barrier. We analyze solutions produced by our method, which recognizes the barrier, as well as a method that does not, in order to assess how recognizing the barrier impacts the location of facilities and the expected longest distance travelled. We observe that recognizing the potential presence of this rail line can significantly reduce the expected longest distance travelled.

The reminder of the paper is organized as follows: The next section describes the academic literature relevant to this problem. Section 3 describes how the problem is modelled, whereas Section 4 presents our solution procedure. Section 5 then studies computationally the effectiveness of the solution procedure proposed

and provides for an illustrative case the insights from the solution produced. Finally, Section 6 brings the paper to a conclusion, highlighting the strengths and weaknesses of the research presented and suggesting future research topics.

### 2. Literature review

A recent survey of the emergency facility location literature can be found in Bélanger et al., (2019) in which, minimax objective function, as the most often used equity measures in the emergency facility location problems, have been exhaustively studied. Zanjirani Farahani et al., (2019) has also reviewed service facility location problems in urban area and highlighted the importance of utilizing the minimax objective function in the emergency context to achieve equitability. As such, we focus our literature review on papers relevant to the problem we study, which is an equitable facility location problem with a barrier region in the continuous space. We first consider those that optimize a minimum objective and then those that optimize a minimum objective. We finish the section with a discussion of the contributions of this paper.

This paragraph reviews papers that optimize a minisum objective location problem with a fixed barrier. For the first time, Larson and Sadiq (1983) followed by Batta et al. (1989) studied the discretization properties of the planar Weber problem with the rectilinear distance function in the presence of polyhedral shaped barriers and showed that this problem can be reformulated as a p-median problem. Applying the same approach, Aneja and Parlar (1994) studied an Euclidean Weber problem with barrier regions to construct a visibility graph and to evaluate the shortest path between any candidate point for new facility and demand points using the simulated annealing (SA) algorithm. Hamacher and Klamroth (2000) developed a similar discretization for a general class of distance functions. Klamroth (2001a) proposed a reduction methodology for the same problem, in which the non-convex barrier location problem reduced to a set of convex location problems. Then, they presented an exact and a heuristic algorithm to solve the location problem with barriers. Klamroth (2001b) considered Weber location problems in the presence of a line barrier with a finite number of passages and presented a solution algorithm with exponential time complexity with respect to the number of passages. Klamroth and Wiecek (2002) proposed an algorithm for multi-criteria location problems with a fixed position line barrier. Dearing and Segars (2002a,b) extended a rectilinear distances facility location problem to a more general class of location problems, developed a decomposition approach on which the objective function of a location problem with barriers is convex, and then optimized the problem using convex optimization methods. Pfeiffer and Klamroth (2005) worked on a p-norm distance Weber problem in the continuous space and some intermediate points that combines the continuous location models and network location models. Considering such barriers, Bischoff et al. (2009) presented the Euclidean multi-facility location-allocation problem and proposed two heuristics to solve the problem. Relevant literature studied the Weber location problem with minisum objective function and used a solution space discretization approach to solve the problem, while we keep the solution space continuous as in- the original problem when proposing the solution approach.

In the presence of finite-sized facilities and polyhedral/arbitrary shaped barriers, Savaş et al. (2002) first considered a single finite-sized facility location problem with rectilinear distance metric. Wang et al., (2002) formulated a mathematical programming model with minisum objective function where facilities are finite-sized or point and barriers are rectangular. Kelachankuttu et al. (2007) presented a single finite-sized

facility location problem applying a contour line. Klamroth (2004) divided the feasible region into some convex regions, in which the number of these convex regions is bounded by  $O(N^2)$  where N is the number of demand points. Bischoff and Klamroth (2007) solved that problem using the Weiszfeld technique and genetic algorithm (GA). These works considered the finite-size facility location problems in the presence of fixed position arbitrary shaped barriers. The related literature studied the Weber location problem in the presence of a fixed-position barrier. In this paper, we focus on a minimax location problem with a barrier which has a probabilistic position.

Miyagawa (2010) provided an analytical study on the rectilinear deviation distance from preplanned distance to visit a facility on a continuous plane with random pattern. Miyagawa (2012, 2017) studied the presence of a square and rectangular barrier in the probabilistic rectilinear distance Weber location problem, respectively, and showed that how the location and the size of the barrier affect the barrier distance and consequently the new facility location. Canbolat and Wesolowsky (2010) formulated a rectilinear distance single facility Weber location problem in the presence of a barrier, which randomly affects the distance between pairs of existingnew facilities; as such, an expected barrier distance function is computed. Proposing an exact algorithm, they proved that the expected barrier distance in each subspace is a convex function and that the Weber problem with a probabilistic line barrier is a convex optimization problem knowing that sum of a number of convex functions is a convex function. Considering this property, Shiripour et al. (2012) extended a multi-Weber location problem with a probabilistic line barrier and formulated a mixed integer quadratic programming model in the convex solution space. Amiri-Aref et al. (2013a) developed an exact algorithm to solve a generic model with a polyhedral-shaped barrier. Javadian et al. (2014) proposed a mixed-integer nonlinear programming (MINLP) model for the minisum location relocation problem with barrier and solved the problem in various sizes by implementing two meta-heuristics, GA and imperialist competitive algorithm (ICA). Oğuz et al. (2016) formulated a general mathematical model for facility location problems with restricted regions and Oğuz (2018) proposed the Benders decomposition algorithm to solve the continuous location problem with restricted regions. While the existing research work mentioned above have shown the impact of randomness in the restricted location problem, the minimax objective function has not been studied in that context.

For the special case of *minimax* objective location problem, Nandikonda et al. (2003) considered the rectilinear distance location problem with arbitrary shaped barriers. Dearing et al. (2005) studied the minimax facility location problem with polyhedral barriers using the block norm distances and derived a finite dominating set for the problem. Then, Frieß et al. (2005) considered the minimax location problems in the presence of polyhedral barriers with the Euclidean distance. They proposed a solution approach based on propagation of circular wavefronts. Sarkar et al. (2007) extended that problem to a finite facility location problem with only new-exising interactions. These works considered the minimax location problems with fixed-position polyhedral barriers. Amiri-Aref et al. (2013b) took the advantage of the convexity of the expected barrier distance function in a multi-period planning horizon since the expected barrier distance was the summation of barrier distances over periods and as such, the summation function over period was convex. Considering that, they generated a convex multi-period rectilinear distance minimax location-dependent relocation problem that was sensitive to not only the demand but also the location of demand points during the planning horizon. Amiri-Aref et al. (2016) generalized the shape of barrier to polyhedral and proposed a threshold of the barrier size to be effective in the distance and a lower bound problem based on the forbidden region. We observe that all above-mentioned

works consider the single facility minimax location problem, while we study a multi-facility minimax location problem in which the maximum distance between demand sites and facilities, as well as between facilities, is minimized. We note that while travel between facilities is common, this distance is usually not modelled in objective functions proposed in the literature.

We also summarize each reviewed article in this paper according to the general facility location problem classification, introduced by Hamacher and Nickel (1998), in Table 1, in which the first column outlines the related research works in the literature review, the second column represents the problem classification scheme, and the third column indicates the solution approach proposed for solving the corresponding problem. Notation used for problem classification scheme and solution approaches are listed at the bottom of Table 1. The classification is based on a five-position code as Pos1/Pos2/Pos3/Pos4/Pos5. Pos1 indicates the number of new facilities that

Table 1: Literature review in facility location problems with barriers.

Reference	Problem classification scheme*	Solution approach**
minisum location problems w		T
Larson and Sadiq (1983)	$1/\Re^2/B = Ph/d_1^B/\sum$	Discretization heuristic
Batta et al. (1989)	$1/\Re^2/B = \operatorname{Ar}/d_2^B/\sum$	Discretization heuristic
Aneja and Parlar (1994)	$1/\Re^2/B = Ph/d_2^B/\sum$	DA and SA
Hamacher and Klamroth (2000)	$1/\Re^2/B = \operatorname{Ph}/d_p^B/\sum$	Discretization heuristic
Klamroth (2001a)	$1/\Re^2/B$ =Ph $/d_2^B/\sum$	Reduction heuristic
Klamroth (2001b)	$1/\Re^2/B$ =Lp/ $d_2^B/\sum$	Decomposition approach
Wang et al., (2002)	$1/\Re^2/B = \mathrm{Re,fs}/d_1^B/\sum$	Heuristic
Savaş et al. (2002)	$1/\Re^2/B = \mathrm{Ph,fs}/d_1^B/\sum$	Heuristic
Klamroth and Wiecek (2002)	$1/\Re^2/B$ =Lp/ $d_{L_B}^B/\sum$	Decomposition approach
Dearing and Segars (2002a)	$1/\Re^2/B = Ph/d_1^B/\sum$	Decomposition approach
Dearing and Segars (2002b)	$1/\Re^2/B = \text{Ph}/d_1^B/\sum$	Partitioning heuristic
McGarvey and Cavalier (2003)	$1/\Re^2/B = Ph/d_2^B/\sum$	BSSS
Klamroth (2004)	$1/\Re^2/B = C/d_2^B/\sum$	Heuristic
Pfeiffer and Klamroth (2005)	$N/\Re^2/B = \text{Lp}/d_{L_B}^B/\sum_{par}$	Discretization heuristic
Bischoff and Klamroth (2007)	$1/\Re^2/B = Ph/d_2^B/\sum$	Weiszfeld technique and GA
Kelachankuttu et al. (2007)	$1/\Re^2/B = \operatorname{Re,fs}/d_1^B/\sum$	Heuristic
Bischoff et al. (2009)	$N/\Re^2/B = \text{Ph}/d_2^B/\sum$	Hybrid heuristic
Miyagawa (2010)	$1/\Re^2/B = \operatorname{Re}/d_1^B/\sum_{prob} \vartheta_{\uparrow}$	Analytical approach
Canbolat and Wesolowsky (2010)	$1/\Re^2/B = L/d_1^B/\sum_{p  rob} \vartheta_{\uparrow}$	Exact algorithm
Shiripour et al. (2012)	$N/\Re^2/B = L/d_1^B/\sum_{p  ro  b}  \vartheta_{\uparrow}$	ICA and GA
Miyagawa (2012)	$1/\Re^2/B = S/d_1^B/\sum_{p  ro  b} \vartheta_{\uparrow}$	Analytical approach
Amiri-Aref et al. (2013a)	$1/\Re^2/B = \operatorname{Ph}/d_1^B/\sum_{prob} \vartheta_{\uparrow}$	Exact algorithm
Javadian et al. (2014)	$1/\Re^2/B = L/d_1^B/\sum_{prob} \vartheta_{\uparrow}$	ICA and GA
Oğuz et al. (2016)	$N/\Re^2/B = \operatorname{Ar}/d_p^B/\sum \vartheta_{\uparrow}$	CPLEX
Miyagawa (2017)	$1/\Re^2/B = \operatorname{Re}/d_1^B/\sum_{par} \vartheta_{\uparrow}$	Analytical approach
Oğuz et al. (2018)	$N/\Re^2/B = \operatorname{Ar}/d_p^B/\sum \vartheta_{\uparrow}$	BD
minimax location problems w	vith barrier	'
Nandikonda et al. (2003)	$1/\Re^2/B$ =Ar/ $d_1^B/$ max	Discretization heuristic
Dearing et al. (2005)	$1/\Re^2/B = Ph/d_2^B/\sum$ or max	Decomposition approach
Frieß et al. (2005)	$1/\Re^2/B = \text{Ph}/d_2^B/\text{max}$	Circular wave-front approach
Sarkar et al. (2007)	$1/\Re^2/B = \text{Ar,fs}/d_1^B/\text{max}$	Discretization heuristic
Amiri-Aref et al. (2013b)	$1/\Re^2/B$ =L, reloc/ $d_1^B/\max_{prob} \vartheta_{\uparrow}$	ICA and GA
Amiri-Aref et al. (2016)	$1/\Re^2/B = L/d_1^B/\max_{prob} \vartheta_{\uparrow}$	Decomposition approach
This paper	$N/\Re^2/B = L/d_1^B/\max_{p  ro  b}  \vartheta_{\uparrow}  \vartheta_{\downarrow}$	Split-divide-and-conquer algorithm

 $<sup>^*1:</sup>$  single facility, N: multi-facility,  $\Re^2:$  two-dimentional continuous space, B: barrier shape, C: circular, Ph: polyhedral, Re: rectangular, S: square, Ar: arbitrary, L: line, Lp; line with passages, fs: finite size facility, par: Pareto locations, prob: probabilistic,  $\vartheta_{\uparrow}$ : convex objective function  $\vartheta_{\downarrow}$ : concave objective function
\*\* BSSS: big square small square, DA: dijkstra's algorithm, GA: genetic algorithm, ICA: imperialist competitive

algorithm, SA: simulated annealing, BD: Benders decomposition,

should be located; Pos2 shows the solution space that can be on the plane, discrete or network. Pos3 refers to the special features of location problems (e.g.,  $restricted\ region$  or relocation). Pos4 displays the information about the interaction between the new facilities and the demand points such as distance or cost. Pos5 contains the objective function. The problem studied in this paper is represented by  $N/\Re^2/B=L/d_1^B/max_{prob}\ \vartheta_{\uparrow}\ \vartheta_{\downarrow}$  stating that a planar multi-facility Weber location problem in a two-dimensional continuous space, i.e.,  $\Re^2$ , is concerned. The special feature of this problem is the existence of a line-shaped barrier which has a probabilistic position on its route. The latter has been shown in Pos3 the problem classification scheme (B=L). The rectilinear (Manhattan) distance function in the presence of the probabilistic line barrier is used in the problem formulation, shown in Pos4 as  $d_1^B$ . The objective function is the minimization of the maximum expected barrier distance ( $d_1^B$ ) between any pairs of existing demand site and facilities as well as between the facility locations themselves, which is represented in the fifth position ( $max_{prob}$ ). The convexity of the objective function cannot be determined, therefore both signs  $\vartheta_{\uparrow}$  and  $\vartheta_{\downarrow}$  are used.

Overall, this paper makes the following contributions. First, this paper models a problem that is of particular relevance to the location of emergency service facilities serving urban areas, yet has not been studied in the literature. While much of the literature has addressed minisum location problems, as underlined in Table 1, this paper integrates the notion of fairness by modeling a minimax location problem. Secondly, this paper is the first attempt to model a planar multi-facility minimax location problem that recognizes the presence of a line barrier with probabilistic location. The resulting model is both non-linear and non-convex, which makes it harder to solve than the relevant problems studied in the literature (Table 1). As a result, the third contribution of this paper is a new solution method for the proposed model, which employs a split-divide-conquer resolution strategy. The main feature of this solution method is a new relaxation for the problem, that computational experiments indicate is often able to produce a strong lower bound. These contributions are supported by a case study involving the location of police facilities in Kingston upon Thames. This case study illustrates the value in the proposed model and managerial insights that can be gained from its solutions.

### 3. Problem modeling approach

In this section, we first describe some of the constructs we use to formulate the problem we study; a facility location problem wherein the presence of a recurrent (and sometimes irregular) line barrier must be recognized and locations are measured by a function that evaluates the longest distance from a facility to an individual demand site. After reviewing these constructs, we present the formulation itself.

## 3.1. Background

We let  $\mathcal{I} = \{P_i \in \Re^2 : i = 1, \ldots, I\}$  be a finite set of demand points where I is the number of demand points and  $\mathcal{J} = \{X_j \in \Re^2 : j = 1, \ldots, J\}$  be the finite set of new facilities that should be located (J is the number of new facilities). We let  $P_i = (a_i, b_i)$  denote the coordinates of the demand point i and  $X_j = (x_j, y_j)$  denote the coordinates of the new facility j. Both are defined in a feasible region of the plane. Let B be a set of nonempty barrier regions in  $\Re^2$ . As such, facilities may only be located and travel may only occur in  $\mathcal{F} = \Re^2 \setminus \int (B)$ , where  $\int (B)$  is the interior region of the barrier. We let  $D_p(X,Y)$  denote the p-norm distance between  $X,Y \in \mathcal{F}$ , which is calculated as  $D_p(X,Y) = \sqrt[p]{\sum [|X-Y|^p]}$ . We let  $D_p^B(P_i,X_j)$  denote the p-norm barrier distance from  $P_i$  to  $X_j$  in the presence of barriers and call this the p-norm barrier distance.



Figure 1: A line barrier.

We next use these distance functions to classify pairs of points based on the impact of the barrier on the distance between them. For points  $X,Y \in \mathcal{F}$ , we calculate  $D_p^B(X,Y) = \inf\{l(\mathbf{P}_{X-Y}): \mathbf{P}_{X-Y} \text{ is feasible } X\text{-}Y \text{ path}\}$ , where  $l(\mathbf{P}_{X-Y})$  is the length of the feasible X-Y path. We say the points X and  $Y \in \mathcal{F}$  are p-visible if  $D_p^B(X,Y) = D_p(X,Y)$ , i.e. the barrier **does not** impact the p-norm distance between them. For  $X \in \mathcal{F}$  we define the set of visible points as  $visible_p(X) = \{Y \in \mathcal{F}: D_p^B(X,Y) = D_p(X,Y)\}$ . On the other hand, we say the points  $X,Y \in \mathcal{F}$  are p-shadow if  $D_p^B(X,Y) > D_p(X,Y)$ , i.e. the barrier **does** affect the p-norm distance between them. For  $X \in \mathcal{F}$  we define the set of shadow points as  $Shadow_p(X) = \{Y \in \mathcal{F}: D_p^B(X,Y) > D_p(X,Y)\}$ . While we define these concepts generally, in this paper we focus on rectilinear distance metric (i.e., p=1).

We illustrate these concepts in Figure 1. There we illustrate a horizontal line barrier,  $(\cdot, \beta) \in \mathbb{R}^2$ , with starting point  $X_s$  and ending point  $X_e$  (when the line barrier has a known length l, the ending point of the line barrier can be calculated as  $X_s+l$ ). The dashed lines between pairs of points  $((X_j, R_i), (X_j, Q_i), (X_j, P_i))$  represent feasible paths when the line barrier is not present. We see in Figure 1 that when the line barrier is fixed in this position it does not affect the distance between either  $X_j$  and  $Q_i$  or  $X_j$  and  $R_i$ ; hence, the points are 1-visible to each other and have regular rectilinear distances (indicated by blue dashed-lines). However, in this position the line barrier does affect the distance between points  $X_j$  and  $P_i$  (indicated by a red dashed-line). So those are shadow points. In this case the barrier distance,  $D_p^B(X_j, P_i) > D_p(X_j, P_i)$ , should be used, wherein  $D_p^B(X_j, P_i)$  measures the length of the grey solid line. A more detailed description and discussion of line barriers can be found in Klamroth (2002).

In the problem we consider, we do not assume that the position of the line barrier is fixed and known a priori. As a result, we use a probabilistic model of the starting point of the line barrier (and in turn the location of the end point is also random). Canbolat and Wesolowsky (2010) consider a similar situation, which they model with a continuous uniform distribution for the starting point of the line barrier,  $X_s \sim U(L_1, L_2)$  with density function  $f(X_s) = \frac{1}{L_2 - L_1}$ ,  $L_1 \leq X_s \leq L_2$ . As the length of the line is known, the end point of the line will also follow a continuous uniform distribution. We let r represent the difference between upper and lower limits of  $X_s$ , i.e.  $r = L_2 - L_1$ . The expected barrier distance between points  $x, a_i$  can be calculated as follows (Canbolat and Wesolowsky 2010):

$$E\left[D_{1}^{B}(x, a_{i})\right] = \begin{cases} \frac{(l-|x-a_{i}|)^{2}}{2r} + |x-a_{i}|; & |x-a_{i}| < l\\ |x-a_{i}|; & |x-a_{i}| \ge l \end{cases} \quad \forall i$$
 (1)

### 3.2. Formulation

To formulate the model we assume I predetermined demand points located at  $(a_i, b_i) \in \Re^2$ , i = 1, ..., I and J new facilities whose location we represent with  $(x_j, y_j) \in \Re^2$ , j = 1, ..., J. We assume a line barrier with length l and a starting point that is randomly distributed on the horizontal route  $(\cdot, \beta) \in \Re^2$ ,  $\cdot \in [L_1, L_2]$ . We weight the distances between facilities and demand points with the scalar  $w_{ij}$ . This weight can represent the

number of customers or volume of demand in location i that can be served by facility j. Similarly, our problem setting also involves travel between facilities and thus we assume a weight parameter,  $v_{jk}$  for that distance as well.

We first describe the objective of the model. We focus on the location of emergency service facilities. In this context, equitable accessibility is an important criteria. One measure of equitability is the furthest distance an individual would have to travel to reach the facility. In our model we choose to minimize this furthest distance using what is often referred to as a *minimax* objective.

Given the notation just described, the maximum weighted rectilinear barrier distance between new facility j and demand point i is calculated as:

$$f_1((x_1, y_1), \dots, (x_J, y_J)) = \max_{1 \le i \le I, 1 \le j \le J} \{w_{ij}.D_1^B(P_i, X_j)\}, \qquad (2)$$

where  $D_1^B(P_i, X_j)$  is the rectilinear barrier distance between new facility j and demand point i. Similarly, the maximum weighted rectilinear barrier distance function between new facilities j and k is:

$$f_2((x_1, y_1), \dots, (x_J, y_J)) = \max_{1 \le j \le k \le J} \{v_{jk}.D_1^B(X_j, X_k)\},$$
(3)

In summary, the maximum rectilinear barrier distance among all demand points and new facilities is as follows:

$$f((x_1, y_1), \dots, (x_J, y_J)) = \max \left\{ \max_{1 \le i \le I, 1 \le j \le J} \left\{ w_{ij}.D_1^B(P_i, X_j) \right\}, \max_{1 \le j < k \le J} \left\{ v_{jk}.D_1^B(X_j, X_k) \right\} \right\}$$
(4)

Because the location of the barrier is random we will optimize the expected barrier distance between any pairs of points based on the following calculation:

$$E\left[f\left(\left(x_{1}, y_{1}\right), \dots, \left(x_{J}, y_{J}\right)\right)\right] = \max \left\{ \max_{1 \leq i \leq I, 1 \leq j \leq J} \left\{w_{ij}.E\left[D_{1}^{B}(P_{i}, X_{j})\right]\right\}, \max_{1 \leq j < k \leq J} \left\{v_{jk}.E\left[D_{1}^{B}(X_{j}, X_{k})\right]\right\} \right\}$$
(5)

As the barrier moves along a horizontal route it does not impact the distance traveled along the y-axis. As such, our optimization problem seeks to

$$\min_{(x_{j}, y_{j}) \in \Re^{2}, j \in \mathcal{J}} \{ E \left[ f \left( (x_{1}, y_{1}), \dots, (x_{J}, y_{J}) \right) \right] = \max \{ \max_{1 \leq i \leq I, 1 \leq j \leq J} \left\{ w_{ij}. \left( E \left[ D_{1}^{B}(a_{i}, x_{j}) \right] + |b_{i} - y_{j}| \right) \right\}, \max_{1 \leq j < k \leq J} \left\{ v_{jk}. \left( E \left[ D_{1}^{B}(x_{j}, x_{k}) \right] + |y_{j} - y_{k}| \right) \right\} \right\} \}$$
(6)

For the model to determine whether or not the barrier distance should be used to measure the distance between a demand point and a facility or between two facilities we define variables and constraints associated with each dimension in the plane ( $\Re^2$ ). Recalling that  $P_i = (a_i, b_i)$  denote the coordinates of the demand point i and  $X_j = (x_j, y_j)$  denote the coordinates of the facility j we next describe these two sets of variables and constraints.

# 3.2.1. Visibility constraints

These variables and constraints examine the x-coordinate of the demand point (or facility) and a facility to determine whether the barrier may be in effect. Specifically, these constraints are based on the observation that when demand point i and new facility j are such that  $|x_j - a_i| < l$ , the barrier may affect the distance between the two points  $P_i$  and  $X_j$  (and thus  $D_1^B(P_i, X_j)$  should be used). Because this set of constraints deals with the

visible points properties described earlier, we hereafter called them "visibility constraints". To model this we define the variables  $p_{ij} \in \{0, 1\}$ , which should satisfy constraints (7).

$$p_{ij} = \left\{ \begin{array}{l} 1; & |x_j - a_i| < l \\ 0; & |x_j - a_i| \ge l \end{array} \right\}, \quad 1 \le i \le I, 1 \le j \le J$$
 (7)

Similarly, we define the variable  $t_{jk}$  to represent when a barrier may impact the distance between the facilities j and k; these variables should satisfy constraints (8).

$$t_{jk} = \left\{ \begin{array}{l} 1; & |x_j - x_k| < l \\ 0; & |x_j - x_k| \ge l \end{array} \right\}, \quad 1 \le j < k \le J$$
 (8)

## 3.2.2. No-flattening constraints

The next set of variables and constraints examines the y-coordinates of a demand point and facility (or two facilities) to determine whether the barrier may be in effect. Given that the y-coordinate of the barrier is known, we divide the plane into two half-planes: 1) the half-plane under the barrier route and 2) the half-plane above the barrier route. When two arbitrary points are located in opposite half-planes, then the barrier may be in effect (see  $X_j$  and  $P_i$  in Figure 1), which is called "no-flattening condition". On the other hand, when two arbitrary points are in the same half-plane, the barrier does not affect the distance between them (see  $X_j$  and  $R_i$  in Figure 1). To model this, for each pair of demand point i and facility location j, we define the variables  $q_{ij} \in \{0,1\}$  which should satisfy constraints (9).

$$q_{ij} = \left\{ \begin{array}{cc} 1; & (b_i > \beta \land y_j > \beta) \lor (b_i \leq \beta \land y_j \leq \beta) \\ 0; & otherwise \end{array} \right\}, 1 \leq i \leq I, 1 \leq j \leq J$$
 (9)

As with the x-dimension, we also define the variable  $u_{jk} \in \{0,1\}$  for the pair of facility locations j and k. This variable should satisfy constraints (10).

$$u_{jk} = \left\{ \begin{array}{ccc} 1; & (y_j > \beta \ \land \ y_k > \beta) \ \lor \ (y_j \le \beta \ \land \ y_k \le \beta) \\ & 0; & otherwise \end{array} \right\}, \quad 1 \le j < k \le J, \tag{10}$$

## 3.2.3. Barrier constraints

The previous variables, appropriately defined and constrained, enable us to model when the barrier distance must be used to measure the distance between two points. To that effect, we define the binary variables  $c_{ij}$  and  $c'_{jk}$  to represent when the barrier distance function should be used to measure the distance between demand point i and facility j or facilities j and k. We relate these new variables to the dimension-specific variables with constraints (11) and (12).

$$c_{ij} = \left\{ \begin{array}{l} 1; \quad p_{ij} + q_{ij} = 2\\ 0; \quad p_{ij} + q_{ij} \in \{0, 1\} \end{array} \right\}, \ 1 \le i \le I, 1 \le j \le J$$
 (11)

$$c'_{jk} = \left\{ \begin{array}{l} 1; \quad t_{jk} + u_{jk} = 2\\ 0; \quad t_{jk} + u_{jk} \in \{0, 1\} \end{array} \right\}, \quad 1 \le j < k \le J, \tag{12}$$

According to Canbolat and Wesolowsky (2010), the barrier conditions are only dependent on the x-coordinate and y-coordinate constraints aforementioned; however, Amiri-Aref et al. (2016) showed that

the barrier condition is also sensitive to the length of the barrier and proposed a threshold of the length of barrier that may impact the barrier constraints. If the length of the barrier is long enough and the x-coordinate and y-coordinate constraints are met, the barrier distance will be greater than the regular distance, otherwise the regular rectilinear distance should be computed. Suppose x and x' be the solution of the problem with barrier and without barrier, respectively. When the x-coordinate and y-coordinate conditions are true and the length of the barrier is long enough, the threshold of the length of barrier  $l_T$  is defined as follows (for more information refer to Amiri-Aref et al. (2016)):

$$l_T = \min_{i} \left\{ \sqrt{2r \left( |x' - x_i| - |x - x_i| \right)} + |x - x_i| \right\}$$
 (13)

## 3.2.4. Expected barrier distance computation

Our model builds on the work presented in Canbolat and Wesolowsky (2010) wherein the expected value of the barrier distance is minimized when there is only one new facility. In particular, we expand their calculation to cases where there is more than one new facility. Constraints (14) state the conditions, given the starting point of the barrier  $X_s$ , when it impacts the distance between a facility j and a demand point i that are in different half-planes defined by the barrier route. We let  $\varphi$  represent the value for  $X_s$  that satisfy these conditions and  $\rho(x_j)$  the probability that

$$\rho(x_j) = Pr(\max\{x_j - l, a_i - l\} \le X_s \le \min\{x_j, a_i\}), \qquad 1 \le i \le I, 1 \le j \le J$$
(14)

Considering the x-coordinates of facility j and demand points i (again we presume they are in different half-planes defined by barrier route), there are two possible cases, (1)  $x_j > a_i$  and (2)  $x_j \le a_i$ . For the first case, the barrier distance should be used when  $X_s \in (x_j - l, (x_j + a_i - l)/2]$  and  $X_s \in [(x_j + a_i - l)/2, a_i)$ . In the second, the barrier should be used when  $X_s \in (a_i - l, (x_j + a_i - l)/2]$  and  $X_s \in [(x_j + a_i - l)/2, x_j)$ . As such, the expected barrier distance, conditioned on  $X_s \in \varphi$  is given in equation (15).

$$E[D_1^B(x_j, a_i) | X_s \in \varphi] = \frac{l + |x_j - a_i|}{2}, \qquad 1 \le i \le I, 1 \le j \le J$$
 (15)

The other factor should be taken into account in the possibility of being in-effect of barrier occurrence on its route is its speed  $\delta$ . In fact the more speed the barrier has on its route, the less likely the barrier happens (i.e.,  $\rho(x_j) \propto \frac{1}{\delta}$ ). Therefore, the expected value of the distance between  $x_j$  and  $a_i$ , when the barrier is in effect, is calculated in equation (16).

$$E\left[D_1^B(x_j, a_i)\right] = \frac{l + |x_j - a_i|}{2} \rho(x_j) + |x_j - a_i| (1 - \rho(x_j))$$

$$= \frac{(l - |x_j - a_i|)^2}{2r} + |x_j - a_i|, \ i \in I, \ j \in J$$
(16)

The general expected barrier distance between  $x_j$  and  $a_i$  is presented in equation (17).

$$E\left[D_{1}^{B}\left(x_{j}, a_{i}\right)\right] = \left\{\begin{array}{ll} \frac{\left(l - \left|x_{j} - a_{i}\right|\right)^{2}}{2r\delta} + \left|x_{j} - a_{i}\right|; & \left|x_{j} - a_{i}\right| < l\\ \left|x_{j} - a_{i}\right|; & \left|x_{j} - a_{i}\right| \ge l \end{array}\right\}, \quad 1 \le i \le I, 1 \le j \le J$$

$$(17)$$

Similarly, the expected barrier distance between pairs of the new facilities, i.e.,  $E\left[D_1^B\left(x_j,x_k\right)\right]$ , can be computed in equation (18).

$$E\left[D_{1}^{B}(x_{j}, x_{k})\right] = \left\{\begin{array}{ll} \frac{(l-|x_{j}-x_{k}|)^{2}}{2r\delta} + |x_{j}-x_{k}|; & |x_{j}-x_{k}| < l\\ |x_{j}-x_{k}|; & |x_{j}-x_{k}| \ge l \end{array}\right\}, \quad 1 \le j < k \le J$$
(18)

To sum up, the minimization of the objective function (6) is reformulated to objective function (19) using the above mentioned equations:

$$\min_{(x_1, y_1), \dots, (x_J, y_J)} \left\{ \max \left\{ E \left[ D_1^B (x_j, a_i) \right], E \left[ D_1^B (x_j, x_k) \right] \right\} \right\}$$
(19)

where:

$$E\left[D_{1}^{B}(x_{j}, a_{i})\right] = \max_{\substack{1 \leq i \leq I\\1 \leq j \leq J}} \left\{ w_{ij} \cdot \left( \frac{\left(l - |x_{j} - a_{i}|\right)^{2}}{2r\delta} . c_{ij} + |x_{j} - a_{i}| + |y_{j} - b_{i}| \right) \right\}$$
(20)

$$E\left[D_{1}^{B}(x_{j}, x_{k})\right] = \max_{1 \leq j < k \leq J} \left\{ v_{jk} \cdot \left( \frac{\left(l - |x_{j} - x_{k}|\right)^{2}}{2r\delta} \cdot c'_{jk} + |x_{j} - x_{k}| + |y_{j} - y_{k}| \right) \right\}$$
(21)

subject to constraints (7)-(12).

We let  $z_B$  represents the objective function (19). We then write the proposed problem as below:

$$\min_{(x_1, y_1), \dots, (x_J, y_J)} z_B \tag{22}$$

where

$$w_{ij}$$
.  $\left(\frac{(l-|x_j-a_i|)^2}{2r\delta}.c_{ij}+|x_j-a_i|+|y_j-b_i|\right) \le z_B, \qquad i \in I, \ j \in J$  (23)

$$v_{jk}.\left(\frac{(l-|x_{j}-x_{k}|)^{2}}{2r\delta}.c_{jk}^{'}+|x_{j}-x_{k}|+|y_{j}-y_{k}|\right) \leq z_{B}, \qquad 1 \leq j < k \leq J$$
(24)

subject to constraints (7)-(12).

## 4. Solution approach

As mentioned, this location problem with barrier is formulated as a nonlinear program, which can be difficult to solve, computationally-speaking. To overcome the computational challenge associated with solving this problem, we employ a solution method that first solves a relaxation of the problem wherein the barrier region is instead treated as forbidden. While a relaxation of the problem we seek to solve can be formed by simply ignoring the barrier region, a solution to this relaxation may locate a facility in such a region and thus be infeasible for the original problem. Instead, we formulate an optimization model wherein the barrier region is modeled as a forbidden region. As facilities are not allowed in forbidden regions, doing so implies that solutions to this model are feasible for the original problem. However, recall that traversing a forbidden region is allowed, while traversing a barrier region is not. Thus, distances in this model are underestimates of those incurred in the original problem. As a result, this model is a relaxation of the original problem. A formal proof that this model is a relaxation can be found in Klamroth (2002). After solving this relaxation the algorithm then evaluates the actual, expected, distances traveled from the locations it suggests when the probabilistic barrier is in place. If, in fact, the barrier does not impact these expected distances then the locations are optimal and the algorithm terminates. Conversely, if the barrier does impact the expected distances, the algorithm then

proceeds to divide the multi-facility location problem into a series of single-facility location with a probabilistic barrier problems, where the solution space of each single-facility location problem is splitted into two subspaces. Finally, it conquers the best solutions from the subproblems. Figure 2 illustrates the algorithm.

In this section we first describe the steps taken by the algorithm in detail. We finish with a discussion of an alternate optimization problem we solve in order to benchmark the performance of the algorithm.

## 4.1. Pre-processing step

As stated before, establishing a facility in a forbidden region is prohibited but passing through is permitted. Accordingly, we present a relaxation of the multi-facility minimax location problem with a probabilistic line barrier based on considering a forbidden region along the barrier route. Klamroth (2002) first introduced this restricted location problem involving a forbidden region. Empirically-speaking, this has been known to yield a strong lower bound on the original problem. We present this lower bound problem below:

$$z_R = \min_{(x_1, y_1), \dots, (x_J, y_J)} z \tag{25}$$

Subject to:

$$w_{ij}.(|x_j - a_i| + |y_j - b_i|) \le z,$$
  $i \in I, j \in J$  (26)

$$v_{jk}.(|x_j - x_k| + |y_j - y_k|) \le z,$$
  $j, k \in J, j < k$  (27)

$$x_j, y_j, z \ge 0, \ y_j \ne \beta, \qquad j \in J$$
 (28)

As the barrier region is a line the likelihood of an optimal solution requiring a facility to be located in the barrier region is extremely low. As such, we treat the constraint  $y_j \neq \beta$  heuristically by first solving the forbidden region problem without that constraint and then slightly perturbing the location of the facility if in fact it is located in the barrier region.

As the location problem with forbidden region is a relaxation, it under-estimates the barrier distances associated with the locations it prescribes. Thus, after solving the lower bound problem to get the location coordinates  $X_R^* = \{(x_j^*, y_j^*), j = 1, \ldots, J\}$ , we solve the optimization problem given by the objective function (22) and constraints (7)-(12) and (23) and (24) with the location coordinate variables fixed to the coordinates indicated by  $X_R^*$  (e.g. we fix  $x_j = x_j^*, y_j = y_j^* \ \forall j \in J$ ). We label the objective function value of this problem  $z_B(X_R^*)$ . This latter objective function value represents the original problem evaluation with a non-optimal solution  $X_R^*$ , which can be considered as an upper bound value for the original problem.

As the forbidden region problem is a relaxation, when  $z_B(X_R^*) = z_R$ , we can conclude that the solution  $X_R^*$  is in fact optimal for the problem with a probabilistic barrier and the algorithm can terminate. When instead  $z_B(X_R^*) > z_R$  the algorithm proceeds by decomposing the multiple-facility location problem into a series of single-facility location problems, as represented in Figure 2.

### 4.2. Split-divide-and-conquer strategy

We next discuss the split-divide-and-conquer portion of the algorithm. The proposed heuristic algorithm, which is based on a split-divide-and-conquer strategy, works in principle recursively and not iteratively, by breaking down the feasible set of the problem to optimize into several sub-problems of the main problem. It evaluates each subproblem to obtain efficient bounds on the subproblem objective value. The split-divide-and-conquer

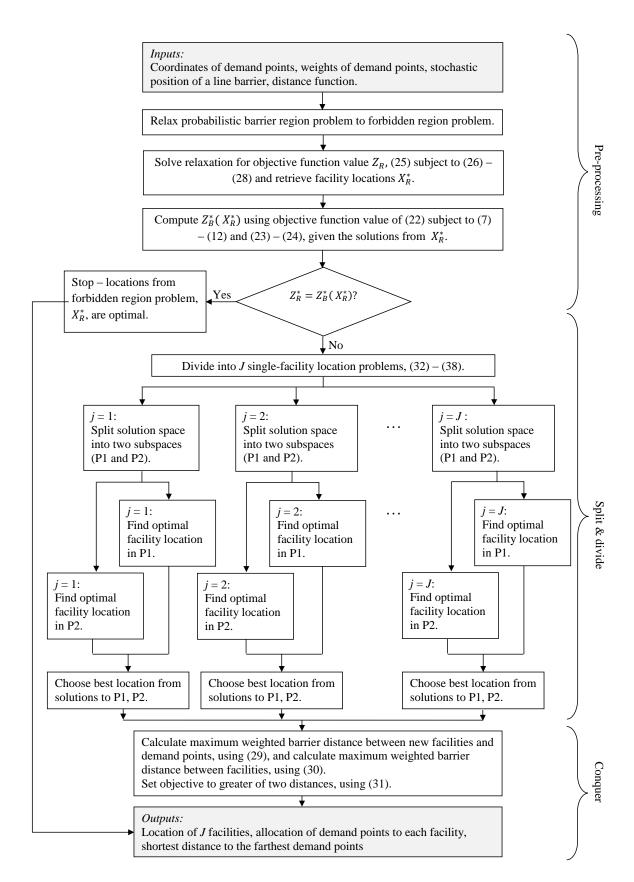


Figure 2: Flow chart of algorithm

strategy with an implicit enumeration principle is a powerful tool for solving complex problems. For the considered *minimax* multi-facility location problem in the presence of a probablistic line barrier, this strategy first splits the whole solution space by the barrier route into two subspaces and then divides the original problem into a finite number of single-facility location sub-problems. The reason for which we adopted this heuristic algorithm is that the existing solution algorithms for solving the *minimax* multi-facility location problem with barrier are mostly based on the discretization approaches by applying continuous relaxation to discrete location problems. In contrast, the solution algorithm proposed in this paper maintains the continuity of the original problem and optimaly solves each sub-problem. This enables us to solve real-life sized problems.

The objective function (6) of the problem is composed of two terms: (1) the maximum expected barrier distance between facility locations and demand points, and, (2) the maximum expected barrier distance between facility locations. As such, for a given set of locations, one can calculate these two terms independently, with the objective function taking on the greater of the two.

In that spirit, when dividing the multi-facility location problem into a series of single-facility location problems, our algorithm solves a series of convex optimization problems that only consider the first term in the objective function (the expected barrier distance between the facility location and demand points). Then, after the location of all facilities has been determined, the maximum barrier distance between facilities is calculated. We define  $z^1$  below to represent the maximum expected barrier distance between facilities and demand points,  $z^2$  to represent the maximum expected barrier distance between facilities, and  $z_B$  the greater of the two.

$$z^{1} = \min_{(x_{j}, y_{j})} \left\{ \max_{i, j} \left\{ w_{ij} \cdot E\left[D_{1}^{B}(P_{i}, X_{j})\right] \right\} \right\}, \text{ subject to } (7), (9), (11), \text{ and } (17).$$
 (29)

$$z^{2} = \min_{(x_{j}, y_{j})} \left\{ \max_{1 \leq j < k \leq J} \left\{ v_{jk} \cdot E\left[D_{1}^{B}(X_{j}, X_{k})\right] \right\} \right\}$$
(30)

$$z_B = \min\left\{z^1, z^2\right\} \tag{31}$$

In this step, we divide the main optimization problem given by (32) into J single-facility minimax location in the presence of a probabilistic line barrier problems. Specifically, we can formulate these single-facility location problems as (Further details regarding this reformulation can be found in A.1 in Appendix):

$$z^{1} = \max_{j} \left\{ z_{j}^{1} \right\} \quad where \quad z_{j}^{1} = \min_{(x_{i}, y_{j})} \left\{ \max_{i} \left\{ w_{ij} . E\left[D_{1}^{B}(P_{i}, X_{j})\right] \right\} \right\}, \quad j \in J$$
 (32)

However, even solving this single-facility location problem may be computationally challenging due to the presence of a probabilistic line barrier. As such, we decompose this problem further, splitting the solution space into two subspaces; one is where the facility is located in the half-plane below the barrier region given by (33) - (35) (labeled P1 in the flow chart) and one is where the facility is located in the half-plane above the barrier region given by (36) - (38) (labeled P2 in the flow chart).

This strategy is based on the observation that the barrier will only impact the distance between a facility and the demand points in the opposite half-plane from where the facility is located. To make this discussion more precise, let  $P_{i_L} = (a_{i_L}, b_{i_L})$ ,  $i_L = 1, \ldots, I_L$  be the coordinates of demand points in the lower half-plane and  $P_{i_U} = (a_{i_U}, b_{i_U})$ ,  $i_U = 1, \ldots, I_U$  be the coordinates of demand points in the upper half-plane. Let

 $I_L = \left\{ P_{i_L} \in \Re^2 | b_{i_L} < \beta : i_L = 1, \dots, I_L \right\}$  be a finite set of demand points in the lower half-plane and let  $I_U = \left\{ P_{i_U} \in \Re^2 | b_{i_U} > \beta : i_U = 1, \dots, I_U \right\}$  be a finite set of demand points in the upper half-plane.

To motivate splitting the solution space of this single-facility location problem into two subspaces, let  $X_j^* = (x_j^*, y_j^*)$  be the optimal location of j-th new facility. There are two possibilities for  $X_j^*$ , i.e., either  $y_j^* < \beta$  (it is in the half-plane below the barrier) or  $y_j^* > \beta$  (it is in the half-plane above the barrier). We next examine these two cases.

Case 1: when  $y_j^* < \beta$ , the actual distance between  $X_j^*$  and  $P_{i_L}$  is the regular rectilinear distance and the actual distance between  $X_j^*$  and  $P_{i_U}$  is the barrier distance. To model this case, we define problem P1 (for more details see A.2 in Appendix):

$$\underline{z}_{j}^{1} = \max_{i_{L}, i_{U}} \left\{ \underline{z}_{ji_{U}}^{1}, \underline{z}_{ji_{L}}^{1} \right\}, \quad j \in J | y_{j}^{*} < \beta$$
(33)

where

$$\underline{z}_{ji_U}^1 = \min_{(x_i, y_i)} \left\{ \max_{i_L} \left\{ w_{i_L j} \cdot (|a_{i_L} - x_j| + |b_{i_L} - y_j|) \right\} \right\}, \ j \in J, i_L \in I_L$$
 (34)

$$\underline{z}_{ji_L}^1 = \min_{(x_i, y_j)} \left\{ \max_{i_U} \left\{ w_{i_U j}. \left( E \left[ D_1^B(a_{i_U}, x_j) \right] + |b_{i_U} - y_j| \right) \right\} \right\}, \ j \in J, i_U \in I_U$$
(35)

Case 2: Conversely, when  $y_j^* > \beta$ , the actual distance between  $X_j^*$  and  $P_{i_U}$  is the regular rectilinear distance and the actual distance between  $X_j^*$  and  $P_{i_L}$  is the barrier distance. To model this case, we define problem P2 (for more details see A.3 in Appendix):

$$\bar{z}_{j}^{1} = \max_{i_{L}, i_{U}} \left\{ \bar{z}_{ji_{L}}^{1}, \bar{z}_{ji_{U}}^{1} \right\}, \quad j \in J | y_{j}^{*} > \beta$$
 (36)

where

$$\overline{z}_{ji_L}^1 = \min_{(x_i, y_j)} \left\{ \max_{i_U} \left\{ w_{i_U j}. \left( |a_{i_U} - x_j| + |b_{i_U} - y_j| \right) \right\} \right\}$$
(37)

$$\overline{z}_{ji_{U}}^{1} = \min_{(x_{i_{J}}, y_{j})} \left\{ \max_{i_{L}} \left\{ w_{i_{L}j} \cdot \left( E\left[D_{1}^{B}(a_{i_{L}}, x_{j})\right] + |b_{i_{L}} - y_{j}| \right) \right\} \right\}$$
(38)

We then calculate the location of facility  $j \in J$  with  $X_j^* = \operatorname{argmin} \left\{ \mathbf{z}_j^1 \right\}$  Finally, the expected barrier distances between these facilities can be evaluated with the following:

$$Z^{2} = \min \left\{ \max_{1 \le j \le k \le J} \left\{ v_{jk} \cdot E\left[D_{1}^{B}(X_{j}^{*}, X_{k}^{*})\right] \right\} \right\}$$
 (39)

We present a formal description of the algorithm below.

## Algorithm

### Inputs:

Coordinates of demand points and a probabilistic line-shaped barrier with known parameters

- 1. Find  $z_R^*$  and determine  $X_R^* = \operatorname{argmin} \{z_R^*\}$
- 2. Evaluate  $z_B(X_R^*)$
- 3. If  $z_R^* = z_B(X_R^*)$  then

$$X^* = X_R^*$$

Go to End

Else

For 
$$j = 1$$
 to  $J$ 

$$\begin{split} \underline{z}_{j}^{1} &= \max \left\{ \underline{z}_{jiL}^{1} \underline{z}_{jiU}^{1} \right\} \\ \overline{z}_{j}^{1} &= \max \left\{ \overline{z}_{jiL}^{1}, \overline{z}_{jiU}^{1} \right\} \\ z_{j}^{1} &= \min \left\{ \underline{z}_{j}^{1}, \overline{z}_{j}^{1} \right\} \\ X_{j}^{*} &= \operatorname{argmin} \left\{ \mathbf{z}_{j}^{1} \right\} \\ X_{j}^{*} &= \operatorname{argmin} \left\{ \mathbf{z}_$$

# Outputs:

Location of J new facilities that minimize the maximum expected travel distance in the presence of a probabilistic line barrier.

The most time-consuming steps in the proposed algorithm are steps 4 and 5. Assume that runtime of each sub-problem in the algorithm is almost the same and equal T. Step 4 of the algorithm has time complexity of O(4JT), because four sub-problems should be solved to find  $\underline{z}_{ji_L}^1, \underline{z}_{ji_L}^1, \overline{z}_{ji_L}^1$  and  $\overline{z}_{ji_U}^1$  for each j. In step 5,  $z_{jk}^2$  should be evaluated  $\frac{J(J-1)}{2}$  times; therefore, the time complexity of step 5 will be  $O(\frac{J(J-1)}{2}T)$ . To sum up, the time complexity of the algorithm in the worst case is  $O(J^2T)$  where T is the computational time for solving each sub-problem.

## 4.3. Benchmark problem

One of the challenges associated with solving the problem we study is the probabilistic nature of the location of the barrier. As such, to benchmark the computational performance of the proposed algorithm, we also compare it to the performance of solving a problem that removes this uncertainty by assuming the barrier is always located at its expected position. This is analogous to replacing a representation of the variability of a probability distribution with a point estimate that is its expected value. By assuming the line barrier is fixed at its expected position reduces the main problem to an optimization problem that is computationally easier to solve. To formulate this optimization problem we rely on the following two lemmas:

**Lemma 1.** The expected value of start point of the line barrier is as follows:

$$\overline{x}_s = \frac{L_2 + L_1 - l}{2} \tag{40}$$

PROOF. See the Appendix.  $\Box$ 

**Lemma 2.** Consider a line barrier at its expected position. When both visibility and no-flattening conditions are satisfied, the shortest path through two ends of the fixed line barrier computes the barrier distance.

Proof. See the Appendix.□

With these lemmas and shortest paths in hand, we have the following optimization problem:

$$z_{RP} = \min z' \tag{41}$$

Subject to:

$$w_{ij}.d'_{ij} \le z' \tag{42}$$

$$v_{jk}.d_{jk}^{'} \le z^{'} \tag{43}$$

$$d'_{ij} = \begin{cases} SP_{ij} & \bar{x}_s \le x_j \le \bar{x}_e \text{ and } \bar{x}_s \le a_i \le \bar{x}_e \\ |a_i - x_j| + |b_i - y_j| & \text{otherwise} \end{cases}$$
  $i \in I, j \in J$  (44)

$$d'_{ij} = \begin{cases} SP_{ij} & \bar{x}_s \le x_j \le \bar{x}_e \text{ and } \bar{x}_s \le a_i \le \bar{x}_e \\ |a_i - x_j| + |b_i - y_j| & \text{otherwise} \end{cases} \qquad i \in I, \ j \in J$$

$$d''_{jk} = \begin{cases} SP_{jk} & \bar{x}_s \le x_j \le \bar{x}_e \text{ and } \bar{x}_s \le x_k \le \bar{x}_e \\ |x_j - x_k| + |y_j - y_k| & \text{otherwise} \end{cases} \qquad j, k \in J, \ j < k$$

$$(44)$$

where  $\bar{x}_e$ ,  $SP_{ij}$  and  $SP_{jk}$  are formulated in equations (A.4), (A.5) and (A.6) in the Appendix, respectively. We further reformulate this nonlinear programming model to a mixed integer linear programming (MILP) model by linearization of the absolute value functions, multiplying binary variables, and multiplying binary to nonnegative variables. We note that this optimization problem, with the barrier fixed at its expected location, is also a reduction of the original problem wherein the location of the barrier is not known. This reduction consists of computing the distances  $SP_{ij}$  and  $SP_{jk}$  based on the expected location of barrier instead of the expected distance function.

# 5. Computational results

This section outlines the results of the computational performance of the algorithm. We study two dimensions of algorithm performance: (1) solution quality, and, (2) the time needed to produce a solution of that quality. We benchmark the algorithm on these metrics against three alternative methods: (1) solving the original problem with a non-linear solver (LINGO 14.0), (2) solving the MILP presented in Section 4.3 wherein the barrier is fixed at its expected location, and, (3) solving the relaxation problem wherein the barrier region is modeled as a forbidden region. The results consistently show that the algorithm proposed above is able to produce high-quality solutions in run-times that are comparable to what is necessary to solve the relaxation problems. We first discuss the setting and design for our experiments and then discuss the results.

## 5.1. Experimental design and setting

All models and algorithms were implemented on a computer with 2 GB RAM and 2.00 GHz processor running on Microsoft Windows 7. All non-linear programs (NLP) were solved with LINGO 14.0. Preliminary experiments indicated that the SLP (successive linear programming) directions strategy of LINGO was the best-performing and thus was used when solving NLP in this computational study. When solving NLPs the solver was given a time limit of three hours (10,800 seconds). If the optimal solution is not found at the end of the termination criterion, the software reports the best solutions found within the limit or the problem is considered non-solvable. The MILP presented in Section 4.3 was solved by CPLEX.

We randomly generated instances that have one of 5, 10, 20, 50, 100, 200, 500 demand points for the computational study. For instances with no more than 20 demand points, we considered values from 2 to 5 facilities to open. For instances with at least 50 demand points, we tested values of 2, 4, 6 and 8 facilities to open. We also assume that starting point of the line barrier falls within a uniform distribution U(0,12) and the y-coordinate of the line barrier is fixed at a horizontal barrier route,  $\beta=8$ . We also assume that the length of the line barrier is equal to 4. In total, 26 sample problems were generated. All runtimes reported are in seconds.

## 5.2. Results

We present detailed results of our experiments, by instance, in Table 2. The table reports for each instance the objective function value (OFV) of the solution along with the time required to produce that solution. The column labeled by "I" indicates the number of demand points in the instance and the column labeled by "J" indicates the number of facilities to locate. We let  $z_B$  and  $t_B$  denote the objective function value and LINGO solver runtime, respectively, associated with the solution produced by solving the original problem with LINGO;  $z_B^{Alg}$  and  $t_B^{Alg}$  denote the objective function value and algorithm runtime, respectively, associated with the solution produced by the proposed algorithm;  $z_R$  and  $t_R$  denote the objective function value and solver runtime, respectively, associated with the solution produced by solving the relaxation that treats the barrier region as forbidden; and  $z_{RP}$  and  $z_{RP}$  denote the objective function value and CPLEX solver runtime, respectively, associated with the solution produced by solving the relaxation that treats the barrier as fixed at its expected position. For both the original problem and the relaxation that treats the barrier fixed at its expected position, LINGO may terminate with a solution that is only provably locally optimal. Columns  $Z_R^*$ and  $Z_{B}\left(X_{R}^{*}\right)$  indicate the objective function value of the optimal solution to the lower bound problem and the objective function value of the solution to the lower bound problem when evaluated by the real problem, respectively. Equality (or inequality) of these columns proves the globally (or locally) optimal solution of the results obtained from the lower bound problem. As such, in the column "G/L" we indicate whether the algorithm is able to prove that the solution produced by solving the the problem with forbidden is globally optimal (indicated by "G") or locally optimal (indicated by "L"). It is observed that for 14 of the 26 instances the algorithm was able to immediately converge to the optimal solution by solving the relaxation where the barrier region is treated as forbidden, before decomposing the problem into a series of single-facility location problems. For example, if we take the instance with I=50 and J=2, the equality of the objective function shows the globally optimal solution, although the location of new facilities obtained from each model is different. Regarding the solution produced by the proposed algorithm, column  $z^1$  maximum barrier distance between new facilities and demand points and column  $z^2$  represents the maximum barrier distance between facilities. To benchmark the performance of the algorithms we calculate three gaps:

- 1. Gap-exact:  $\frac{z_B-z_B^{Alg}}{z_B}$  which measures the relative gap between the solution produced solving the original with LINGO and solution produced by the proposed algorithm. Note that LINGO can terminate at a locally optimal solution that is not globally optimal. As such, the proposed algorithm can (and in fact often does) produce a better solution.
- 2. Gap-fixed-barrier:  $\frac{z_B-z_{RP}}{z_B}$  which measures the relative gap between the best solution produced by solving the original and solving the relaxation where the barrier is fixed at its expected position.

3. Gap-forbidden:  $\frac{z_B-z_R}{z_B}$  which measures the relative gap between the solution produced by solving the original and solving the relaxation where the barrier region is modeled as a forbidden region.

Note that instances whose the relative gap is 0%, indicating globally optimal solution, are represented in bold face.

Table 2: The obtained OFV and computational time of numerical experiments.

		With probabilistic	abilistic	With barrier at its	r at its											
		barrier		expected position	sition	Witl	With forbidden region	n regio	п	ŗ ŗ	Proposed algorithm	rthm		Kelative gaps	gaps	
I	J	$z_B$	$t_B$	$z_{RP}$	$t_{RP}$	$z^*_R$	$z_{B}\left( Xst ight)$	$t_B$	G/T	$z^1$	$z^2$	$z^B_{\ Alg}$	$t^B{}_{Alg}$	exact	fxed barrier	forbidden
ಬ	2	3.8042	2	3.7842	0	3.7842	3.8903	0	T	3.8042	1.3935	3.8042	2	0.00%	0.53%	0.53%
	3	3.8042	6	3.7842	1	3.7842	5.7467	0	T	3.8042	2.7819	3.8042	3	0.00%	0.53%	0.53%
10	2	3.8465	13	3.8031	0	3.7842	4.0956	0	T	3.8465	0.7352	3.8465	2	0.00%	1.13%	1.62%
	3	3.8906	20	3.8431	2	3.7842	5.0105	0	T	3.8555	0.8641	3.8555	4	0.90%	1.22%	2.75%
•	4	3.8848	49	3.8431	9	3.7842	4.4114	1	$\Gamma$	3.8605	0.8641	3.8605	9	0.63%	1.08%	2.61%
	2	3.8861	129	3.8467	2	3.7842	4.6564	2	T	3.8469	1.6647	3.8469	7	1.01%	1.02%	2.64%
20	2	5.6687	29	5.6687	1	5.6687	5.6687	1	G	5.6685	1.4471	5.6685	ਲ	0.00%	0.00%	0.00%
, ,	3	5.6979	22	5.6687	3	5.6687	5.7575	1	T	5.6859	1.5700	5.6859	œ	0.21%	0.51%	0.51%
1	4	5.6687	135	5.6687	ಬ	5.6687	5.6687	-	G	5.6687	1.5700	5.6687	39	0.00%	0.00%	0.00%
•	2	5.8011	425	5.6687	11	5.6687	6.0104	2	T	5.7805	3.4332	5.7805	55	0.36%	2.29%	2.29%
50	2	5.7071	38	5.7071	1	5.7071	5.7071	1	G	5.7071	1.5273	5.7071	26	0.00%	0.00%	0.00%
	4	5.7109	1005	5.7089	32	5.7071	5.7195	2	T	5.7103	2.2271	5.7103	62	0.01%	0.03%	0.07%
' '	9	5.7371	1020	5.7202	43	5.7071	6.0493	2	T	5.7311	3.3085	5.7311	96	0.10%	0.29%	0.52%
	∞	5.7455	1172	5.7269	102	5.7071	6.0662	2	T	5.7380	3.3085	5.7380	133	0.13%	0.32%	0.67%
100	2	6.0783	299	6.0783	14	6.0783	6.0783	2	$\mathcal{G}$	6.0783	1.2438	6.0783	50	0.00%	0.00%	0.00%
, ,	4	6.0783	1257	6.0783	53	6.0783	6.0783	3	G	6.0783	1.9027	6.0783	114	0.00%	0.00%	0.00%
'	9	6.6549	2770	6.5729	641	6.5726	6.7459	8	T	6.5746	2.4243	6.5746	198	1.21%	1.24%	1.24%
	∞	6.6617	4960	6.5738	2620	6.5726	6.7479	30	T	6.6192	2.4243	6.6192	308	0.64%	1.33%	1.34%
200	2	6.5585	1325	6.5585	16	6.5585	6.5585	12	G	6.5585	0.4317	6.5585	143	0.00%	0.00%	0.00%
, ,	4	6.6508	5360	6.6508	64	6.6508	6.6509	24	G	6.6508	0.5085	6.6508	457	0.00%	0.00%	0.00%
	9	$6.8619^{a,b}$	10800	6.8577	256	6.8577	7.0624	56	T	6.8619	1.1519	6.8619	756	0.00%	0.06%	0.06%
	8	$6.8947^{a,b}$	10800	6.8577	2741	6.8577	7.0624	85	T	6.8619	1.1519	6.8619	928	0.48%	0.54%	0.54%
500	2	6.9099	9716	6.9085	156	6.9085	6.9102	39	T	6.9093	0.4631	6.9093	2175	0.01%	0.02%	0.02%
1	4	$7.2906^{a,c}$	10800	7.2906	773	7.2906	7.2906	139	$\mathcal{G}$	7.2906	1.1917	7.2906	3858	0.00%	0.00%	0.00%
	9	$7.2906^{a,c}$	10800	7.2906	1286	7.2906	7.2906	265	G	7.2906	1.1917	7.2906	6320	0.00%	0.00%	0.00%
	∞	$7.2906^{a,c}$	10800	$7.2906^a$	10800	7.2906	7.2906	451	Ŋ	7.2906	1.3696	7.2906	7830	0.00%	0.00%	0.00%
Average	age.		3221.35		755.19		4	43.54					907.12	0.22%	0.47%	0.69%

<sup>a</sup> Obtained solution is not proven to be optimal.

 $^{b}$  The best OFV obtained after 10800 seconds CPU runtime limitation.

 $^{\circ}$  Objective bound obtained after 10800 seconds CPU runtime limitation.

The last line of the Table 2 demonstrates the performance of the algorithms studied in this paper in terms of the algorithm/solver runtime and relative gaps, on average. We see that the proposed algorithm is able to produce, on average, higher quality solutions than those that can be achieved by solving the original with LINGO, and in far less time. Let us recall that the results for the gaps of the proposed algorithm are to be found under the label "Gap-Exact". Similarly, the gaps with the relaxations (Gap-forbidden, Gap-barrier-fixed) indicate that the proposed algorithm is producing solutions that are near-optimal. We next illustrate in Figures 3 and 4 these two metrics by instance size, measured in terms of number of demand points (I) and number of facilities to locate (J). What is clear from the Gaps chart is that the performance of the proposed algorithm is fairly robust with respect to instance size; the relative gap never exceeds 1.21%. And of course there is no reason to believe that the bound yielded by solving the relaxation problem equals the objective function value of the optimal solution. We also see that the bound produced by solving the relaxation that assumes the barrier is fixed at its expected position is typically stronger than the problem with forbidden region, suggesting that it could be a better procedure for producing a lower bound for the location problem with barrier region than was proposed in Klamroth (2001b). We also see from Figure 4 that the time required to solve the original problem with LINGO grows quickly with respect to instance size; for nearly all instances with 200 or more demand points the full 10,800 seconds is required. While the time required by the proposed algorithm also grows, it does so at a much slower rate.

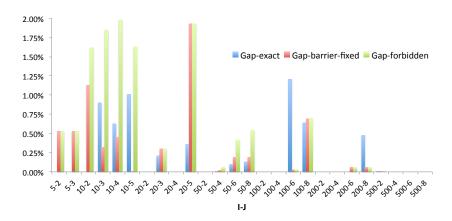


Figure 3: Gaps by instance size

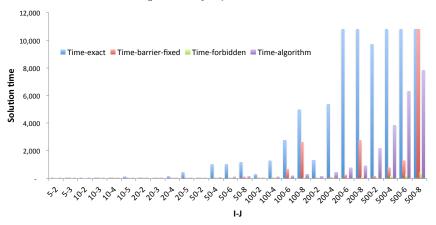


Figure 4: Solution time by instance size

### 5.3. Case study

We next illustrate the impact of considering a line barrier when locating facilities with a case study in an urban setting. We choose such a setting as it is one where rectilinear distances on a continuous plane have been shown to provide a suitable approximation for travel distances (Love et al., 1988). We consider the location of seven police departments (as new facilities) in Kingston Upon Thames, England, whose purpose is to respond to calls regarding potential criminal activities in the region. That there are seven departments to be located is based upon the premise that they have different departments for (seven) different types of activities. Kingston contains 16 local areas (Figure 5) that are referred to as wards; in terms of our model, we model these wards as demand points.

That said, as the data regarding reported offences is at the ward level, we model the location of each demand point based on a tansformation of latitude and longitude data regarding postal codes to Cartesian coordinates. We report the resulting cartesian coordinates for each demand point in Table A.1. Specifically, we report *Easting*, which refers to the horizontal-measured distance (toward the east), and *Northing*, which refers to the vertical-measured distance (toward the north), We generated "demand" for each location based on the number of reported offences over a 12 month period ending in February, 2013, which we report in Table A.2. We generated demand regarding the interactions between pairs of facilities based on the number of common offences investigated (Branches of the Metropolitan Police Service 2013), which we report in Table A.3.

There is also an overground rail line that runs through Kingston (between Surrbiton and Beverley), and is illustrated by the dashed line in Figure 5a. We model the movement of this train across a road, which blocks traffic, as a probabilistic line barrier. Specifically, the uncertainty regarding the location of this train is modeled with two random variables, with the first representing the location of either the front or back of the train, depending on the direction in which the train is traveling. We presume this random variable (the location of the start of the barrier) is uniformly distributed over the length of the track. We believe that the Uniform probability distribution function can be a reasonable approximation of the randomness of barrier position on its track, as the train departure time over a course of day is approximately uniformly distributed and the speed of the train in the route is almost constant. The second random variable represents the end of the barrier (which can also be either the front or back of the train), and is a function of the length of the train, which we presume is known. We also presume there are no disconnections in the track and that the train repeatedly travels from one end to the next, passing through all stations on the line.

We consider two scenarios in this setting. In the first, the seven departments are located without recognizing the train line. These locations are determined using the classical planar multi-facility location model of Love et al., (1988). In the second, the departments are located with the model proposed in this paper that recognizes the train line. We present in Table 3 information regarding these two solutions. First, we present the ward each department is located in, as well as its Cartesian coordinate. Second, we report the objective function value of each set of locations when evaluated with the proposed model, and thus the probabilistic barrier is recognized. We observe that ignoring the presence of the train increases the expected maximum weighted distance by over 20%.

Finally, we assessed the equitability of the (police department location) solutions obtained by implementing the proposed methods for the considered scenarios to understand how the location decisions and traveled

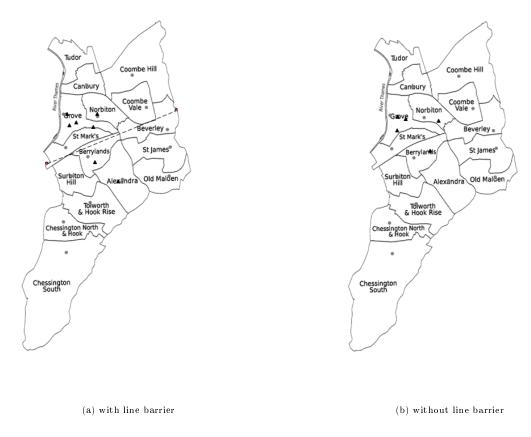


Figure 5: Graphical representation of police departments. Original source of the map: wikimedia

distances would be impacted when responding to an emergency call. Considering the two sets of department locations, we observe that the seven departments are located in different wards in the two solutions. Results suggest that the model that does not recognize the train line locates departments in only three wards (five in Grove and one in Norbiton in the upper side of the train line and only one in Berrylands in the lower side of the train line), whereas the model that does recognize the train line locates departments in five wards (three in Grove, one in St. Marks, and one in Norbiton in the upper side of the train line and one in Berrylands and one in Alexandra in the lower side of the train line). It should be noted that department locations include overlapping. These results are depicted in Figure 5.

We underline that when the model ignores the presence of the train line the maximum expected weighted distance, when locating departments in only three wards, is 267,184 which is nearly 10.2% less than when the model recognizes the presence of train line and locates them in five wards (297,470). This result may mislead practitioners while offering apparently more interesting solution. However, when the solution produced by the model without barrier (i.e., the scenario in which departments are located in only three wards) is evaluated with our multi-facility model considering the presence of the barrier, we observe that the maximum expected weighted distance is equal to 390,244, resulting in 23.77% saving in the weighted travelled distance. This reveals that considering the presence of line barrier in strategic facility location decisions contributes to a remarkable saving in travelled distance, especially in providing equitable services. Finally, we observe that the model that does recognize the train line locates two departments south of the train line whereas the model that does not only locates one. We conclude from this study that explicitly recognizing the line barrier leads to a more

Table 3: Location of new police departments.

	Problem	with	barrier	Problem	without	barrier
Police departments	Easting	Northing	Based in	Easting	Northing	Based in
Specialist and economic crime	519,811	166,346	Norbiton	518,297	168,824	Berrylands
Child abuse investigation	518,228	$168,\!454$	$\operatorname{Grove}$	519,347	$167,\!539$	$\operatorname{Grove}$
Drugs directorate	519,130	168,884	Alexandra	518,297	168,824	$\operatorname{Grove}$
Directorate of forensic services	518,147	168,876	$\operatorname{Grove}$	518,279	168,310	$\operatorname{Grove}$
Homicide and serious crime	$518,\!450$	$168,\!560$	$\operatorname{Grove}$	519,619	168,664	Norbiton
Serious and organized crime	519,048	167,072	$\operatorname{Berrylands}$	518,544	168,736	$\operatorname{Grove}$
Specialist crime & operations	519,004	168,381	ST Marks	518,297	168,824	$\operatorname{Grove}$
Expected maximum weighted			297,470			267,184
distance with barrier						

robust set of locations for the police departments, which in turn leads to a significant decrease in the maximum expected travel distance.

### 6. Conclusion and further research

This paper studied a multi-facility location problem with an equitability consideration where minimizes the longest distance traveled to demand points (a minimax objective function). We formulated a mixed integer quadratic-constrained programming model of a multiple facility location problem in the presence of a lineshaped barrier and observed that convexity of this model cannot be determined. We then proposed a heuristic that relies on relaxation and split-divide-and-conquer strategy. We computationally studied the performance of the proposed heuristic with an extensive computational study and realized that it produces high-quality solutions in reasonable run-times across all instance sizes. We also presented an efficient lower bound to the current literature. Results reveal that the presence of a barrier has significant impact on the traveled distance to demand points. On the other hand, ignoring the presence of barriers when modeling for strategic facility location may mislead decision-makers to inappropriate solutions. The proposed distance-based model, whose practical application has been discussed in Heizer and Render, (2011), Zanjirani Farahani et al., (2019), and Bélanger et al., (2019), is suitable at the national and regional scope, as it considers some critical factors such as attractiveness of region (e.g. tax incentives and grants related to land cost), ecological regulations (e.g. natural and environmental law), geographical and constructional obstacles (e.g. rivers, parks, utilities, and buildings), and transportation infrastructures, influencing location of several service and emergency facilities (ex: ambulances, fire stations, medical services ...). Deciding upon the location of other facilities that provide emergency services, such as fire stations or hospitals, could also be assisted with this model. Such facilities are often found in urban environments where physical barriers exist.

This paper focused on a rectilinear distance (p=1), which is applicable for urban planning. However, for other settings, such as oceans or deserts, the euclidian measure of distance (p=2) is more applicable. Similarly, in material handling situations, a Tchebychev distance  $(p=\infty)$  may be more applicable. This problem can also be extended in the innovative urban context such as electric vehicles (EV) transportation Liu and Wang (2017)

and seaport yard management for moving the empty and laden container (Park and Seo, 2010). Unlike the problem studied in this paper, in those cases both the x and y-coordinates can impact the distance between two points. Similarly, this paper only considered one line barrier. Many settings may involve more than one line barrier and those barriers may have arbitrary shape. In addition, the problem studied in this paper assumed no cuts or disconnections along the barrier route. Clearly, considering a larger geographical area would likely lead to a non-straight, and likely curved, barrier with a properly defined distribution of the line barrier. In this paper, we applied the distance-based location modeling approach for the service and emergency facilities as we focus on a strategic decision-making problem at the regional geographical scope under the existence of barriers. Our model use travel distance as a proxy for travel time. However, fluctuations in travel time (say due to traffic) can impact the service an emergency facility provides. As such, one further extension is to extend the model to also recognize travel times, and that there is uncertainty in those travel times.

# A. Appendix

# $A.1.\ Proofs\ and\ mathematical\ details$

Details of equation (32):

$$z^{1} = \min_{(x_{j}, y_{j})} \left\{ \max_{i, j} \left\{ w_{ij} . E\left[D_{1}^{B}(P_{i}, X_{j})\right] \right\} \right\}$$

$$= \min_{(x_{j}, y_{j})} \left\{ \max_{j} \left\{ \max_{i} \left\{ w_{ij} . E\left[D_{1}^{B}(P_{i}, X_{j})\right] \right\} \right\} \right\}$$

$$= \max_{j} \left\{ \min_{(x_{j}, y_{j})} \left\{ \max_{i} \left\{ w_{ij} . E\left[D_{1}^{B}(P_{i}, X_{j})\right] \right\} \right\} \right\} = \max_{j} \left\{ z_{j}^{1} \right\}$$
(A.1)

Details of equation (33):

$$\underline{z_j} = \min_{(x_j,y_j)} \left\{ \max \left\{ \max_{i_L} \left\{ w_{i_Lj}.E\left[D_1^B(P_{i_L},X_j)\right] \right\}, \max_{i_U} \left\{ w_{i_Uj}.E\left[D_1^B(P_{i_U},X_j)\right] \right\} \right\} \right\}$$

$$= \min_{(x_j, y_j)} \left\{ \max \left\{ \min_{i_L} \left\{ \max_{(L_j) \cdot \left( \left| a_{i_L} - x_j \right| + \left| b_{i_L} - y_j \right| \right) \right\}, \ \max_{i_U} \left\{ w_{i_U j} \cdot \left( E \left[ D_1^B (a_{i_U}, x_j) \right] + \left| b_{i_U} - y_j \right| \right) \right\} \right\} \right\}$$

$$= \min_{(x_j, y_j)} \left\{ \max_{i_L} \left\{ \min_{i_L} \left\{ w_{i_L j \cdot (\lfloor a_{i_L} - x_j \rfloor + \lfloor b_{i_L} - y_j \rfloor) f, \ \min_{i_U} \left\{ w_{i_U j \cdot (L} \lfloor D_1 (a_{i_U}, x_j) \rfloor + \lfloor b_{i_U} - y_j \rfloor) \right\} \right\} \right\}$$

$$= \max_{(x_j, y_j)} \left\{ \min_{i_L} \left\{ w_{i_L j \cdot (\lfloor a_{i_L} - x_j \rfloor + \lfloor b_{i_L} - y_j \rfloor) \right\} \right\}, \min_{i_L} \left\{ \max_{i_L j \cdot (E \lfloor D_1^B (a_{i_U}, x_j) \rfloor + \lfloor b_{i_U} - y_j \rfloor) \right\} \right\} \right\}$$

 $= \max_{i_L, i_U} \left\{ \underline{z}_{ji_L}^1, \underline{z}_{ji_U}^1 \right\}, \ j \in J | y_j^* < \beta$ 

(A.2)

Details of equation (36):

$$\begin{split} & \overline{z}_{j}^{1} = \min \left\{ \max \left\{ \max_{i_{L}} \left\{ w_{i_{L}j.E} \left[ D_{1}^{B}(P_{i_{L}}, X_{j}) \right] \right\}, \max_{i_{U}} \left\{ w_{i_{U}j.E} \left[ D_{1}^{B}(P_{i_{U}}, X_{j}) \right] \right\} \right\} \right\} \\ & = \min \left\{ \max_{\left(x_{j}, y_{j}\right)} \left\{ \max_{\left(x_{U}j.\right). \left( \left| a_{i_{U}} - x_{j} \right| + \left| b_{i_{U}} - y_{j} \right| \right) \right\}, \max_{i_{L}} \left\{ w_{i_{L}j.} \left( E \left[ D_{1}^{B}(a_{i_{L}}, x_{j}) \right] + \left| b_{i_{L}} - y_{j} \right| \right) \right\} \right\} \right\} \\ & = \max \left\{ \min_{\left(x_{j}, y_{j}\right)} \left\{ \max_{\left(x_{j}, y_{j}\right)} \left\{ w_{i_{U}j.} \left( \left| a_{i_{U}} - x_{j} \right| + \left| b_{i_{U}} - y_{j} \right| \right) \right\} \right\}, \min_{\left(x_{L}j.\right)} \left\{ \min_{\left(x_{L}j.\right).} \left( E \left[ D_{1}^{B}(a_{i_{L}}, x_{j}) \right] + \left| b_{i_{L}} - y_{j} \right| \right) \right\} \right\} \right\} \\ & = \max_{\left(x_{j}, y_{j}\right)} \left\{ \min_{\left(x_{j}, y_{j}\right).} \left\{ \min_{\left(x_{L}j.\right).} \left\{ \sum_{\left(x_{L}j.\right).} \left( E \left[ D_{1}^{B}(a_{i_{L}}, x_{j}) \right] + \left| b_{i_{L}} - y_{j} \right| \right) \right\} \right\} \right\} \end{aligned}$$

## Proof of lemma 1.

When we fix the line barrier at its expected position, first we should compute the  $E[X_s] = \frac{L_2 + L_1}{2}$  that is the middle point of interval  $(L_1, L_2)$ . Since the barrier has length of l, the expected value of the start point of the barrier should be  $\bar{x}_s = \frac{L_2 + L_1}{2} - \frac{l}{2}$  (see Figure A.1). Therefore, the start point happens at  $\bar{X}_s = (\bar{x}_s, \beta)$  and the end point of the line barrier with the length of l occurs at  $\bar{X}_e = (\bar{x}_e, \beta)$  where  $\bar{x}_e = \bar{x}_s + l = \frac{L_2 + L_1 + l}{2}$ .

$$\overline{x}_e = \overline{x}_s + l = \frac{L_2 + L_1 + l}{2} \tag{A.4}$$

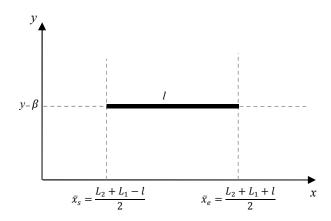


Figure A.1: A line barrier at its expected position.

## Proof of lemma 2

Let us consider the shortest path between  $P_i$  and  $X_j$ . When  $P_i$  and  $X_j$  are located in different half-planes and  $\bar{x}_s \leq x_j \leq \bar{x}_e$  and  $\bar{x}_s \leq a_i \leq \bar{x}_e$ , then the distance between  $P_i$  and  $X_j$  becomes the barrier distance and therefore the barrier is in effect. In this case travelling is possible through two ends of the line barrier when barrier conditions are met. The shortest path between  $P_i$  and  $X_j$ , called  $SP_{ij}$ , includes one of end points of line barrier either  $\bar{X}_s$  or  $\bar{X}_e$ , equation (A.5). Note that when the barrier conditions are not met, the barrier distance becomes regular rectilinear distance between  $P_i$  and  $X_j$ .

$$SP_{ij} = \min \left\{ d_1 \left( X_i, \bar{X}_s \right) + d_1 \left( \bar{X}_s, X_j \right), d_1 \left( X_i, \bar{X}_e \right) + d_1 \left( \bar{X}_e, X_j \right) \right\}$$

$$= \min \left\{ |a_i - \bar{x}_s| + |b_i - \beta| + |\bar{x}_s - x_j| + |\beta - y_j|, |a_i - \bar{x}_e| + |b_i - \beta| + |\bar{x}_e - x_j| + |\beta - y_j| \right\}$$

$$= \min \left\{ a_i + x_j - 2\bar{x}_s, 2\bar{x}_e - a_i - x_j \right\} + |b_i - \beta| + |\beta - y_j|, \quad i \in I, j \in J$$
(A.5)

Similarly, the shortest path between  $X_j$  and  $X_k$  should be mentioned. If the barrier conditions mentioned above are met, then the barrier is in effect and the barrier distance between  $X_j$  and  $X_k$  is the shortest path between  $X_j$  and  $X_k$  through two ends of the line barrier, equation (A.6). On the other hand, the barrier distance becomes regular rectilinear distance between new facilities when the barrier conditions are dissatisfied. On the other hand, the barrier distance becomes regular rectilinear distance between new facilities when the barrier conditions are dissatisfied.

$$SP_{jk} = \min \left\{ d_1 \left( X_j, \bar{X}_s \right) + d_1 \left( \bar{X}_s, X_k \right), d_1 \left( X_j, \bar{X}_e \right) + d_1 \left( \bar{X}_e, X_k \right) \right\}$$

$$= \min \left\{ |x_j - \bar{x}_s| + |y_j - \beta| + |\bar{x}_s - x_k| + |\beta - y_k|, |x_j - \bar{x}_e| + |y_j - \beta| + |\bar{x}_e - x_k| + |\beta - y_k| \right\}$$

$$= \min \left\{ x_j + x_k - 2\overline{x}_s, 2\overline{x}_e - x_j - x_k \right\} + \left| y_j - \beta \right| + \left| \beta - y_k \right|, \qquad j, k \in J, \ j < k$$
(A.6)

# A.2. Case study input data

Table A.1: Data for location of wards in Kingston Upon Thames.

Wards (demand points)	Cartesian	coordinates
	Easting	Northing
1 Alexandra	519,944	166,409
2 Berrylands	518,818	167,270
3 Beverley	$521,\!405$	168,286
4 Canbury	518,777	$169,\!950.5$
5 Chessington North & Hook	518,033	164,812
6 Chessington South	518,118	163,673
7 Coombe Hill	520,268	170,346
8 Coombe Vale	$520,\!728.5$	169,131
9 Grove	$518,\!036.5$	168,857.5
10 Norbiton	519,141	168,788
11 Old Malden	$521,\!455$	166,539
12 St. James	$521,\!497$	167,628
13 St. Mark's	518,104	167,608
14 Surbiton Hill	518,293	166,553
15 Tolworth and Hook Rise	518,897	165,540
16 Tudor	518,155	1709,69.5
Start point of the barrier route	517,500	167,000
End point of the barrier route	521,700	169,000

Table A.2: The interactions between the demand points and new police departments in Kingston Upon Thames.

		nents	e departr	Police			
D7	D6	D5	D4	D3	D2	D1	
							Wards (demand
							points)
26.8	39.5	7.4	18.6	24.7	1.2	26.8	Tudor
35	46.9	11.5	23.2	31.5	1.5	35	Coombe Hill
34.3	50.8	10.2	22.8	31.7	1.1	34.3	Canbury
20.4	34.6	5.7	15.9	18.9	0.6	20.4	Coombe Vale
50.6	71.2	21.8	35.4	48.1	2.4	50.6	Norbiton
36.69	40.5	8.61	11.19	35.48	0.98	36.7	Grove
53	73.9	15.2	32.1	49.8	1.9	53	Beverley
24.9	39.3	9.3	21.3	23	0.8	24.9	St James
44.4	55.1	11.9	20.6	41.8	1.3	44.4	St Marks
20.7	30	8.2	15.3	19.3	1.3	20.7	Berrylands
22.6	33.7	7.7	15.9	21.1	1.3	22.6	Surbiton Hill
30.5	43.9	8.4	18.7	28	1.1	30.5	Alexandra
24.4	37.2	10.3	20.3	22.5	1.4	24.4	Old Malden
34.9	54.9	13.3	28.8	32	1.8	34.9	Tolworth and Hook Rise
27.3	47.6	9.2	21.2	25.9	0.9	27.3	Chessington North and Hook
31	42.8	12.4	21.8	28.4	1.1	31	Chessington South
	47.6	9.2	21.2	25.9	0.9	27.3	Chessington North and Hook

Table A.3: The interactions between any pair of the new departments in Kingston Upon Thames.

				P	Police departments	rtments		
		D1	D2	D3	D4	D5	9Q	D2
Wards (demand								
points)								
Specialist and economic crime	D1	0	0	801	248	248	801	847
Child abuse investigation	D2	0	0	0	18	0	12	0
Drugs directorate	D3	801	0	0	248	248	801	801
Directorate of forensic services	D4	248	18	248	0	248	429	248
Homicide and serious crime	D5	248	0	248	248	0	248	248
Serious and organised crime	D6	801	12	801	429	248	0	801
Specialist crime & operations	D7	847	0	801	248	248	801	0

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