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# Compare and Contrast of Contemporary Technical Knowledge Sharing Technologies

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**Abstract**—Knowledge sharing is not a new topic in knowledge management research field. Many methodologies have been proposed, which aims to exploit the embodied knowledge in practice and transform them to a normal form so that other staffs and organizations can utilize it. In this paper, we propose to compare and contrast the contemporary technical knowledge sharing technologies. We categorize the existing technologies into the implemented and the experimental, and analyze them from multiple perspectives. Conclusion and future work are made in the final section.

## I. INTRODUCTION

Knowledge Sharing (KS) is not a new topic in knowledge management research field. It is well known that the most valuable knowledge within an organization is not limited to the formal documents in the databases and repositories, but also includes the undocumented ideas, insights and know-how of its members [4]. However, this informal and tacit knowledge is deeply rooted in the individual experience and the culture of work community. To solve these problems, many methodologies have been proposed, which aims to exploit the embodied knowledge in practice and transform them to a normal form, so that other staffs and organizations can utilize it. KS is one of these methods to solve the above problems.

In this paper, we propose to compare and contrast the contemporary technical KS technologies. The literature of KS concerning definitions and benefits are reviewed in Section 2. In Section 3 we analyze the implemented KS technologies and experimental KS technologies from multiple perspectives. The conclusion and future work are made in Section 4.

## II. KNOWLEDGE SHARING LITERATURE REVIEW

Recently many researchers start to recognize the importance defining KS and thus KS has been defined theoretically. In 2003, Cummings stated that KS involves ‘the process through which knowledge is channeled between a source and a recipient’ and its meaning within an organization is ‘an organization that obtains access to its own and other organization’s knowledge’ [10]. In the same year, Soekijad and Andriessen considered KS involves the processes of knowledge creation, knowledge transfer and knowledge distribution [16]. Ryu et al. defined KS as ‘the behavior of disseminating one’s acquired knowledge with other members

within one’s organization’ [17]. In 2006, Jones et al. defined KS as ‘the sharing of knowledge about business processes and the related knowledge required to make these processes work’ [8]. Here I present the definition of KS – the process of translating the personalized knowledge into the collective knowledge, which consists of the processes of knowledge discovery, knowledge extraction and knowledge transfer. Following that, the main activities of KS are described. Here Cummings summarized three types of main KS activities, including those focused on ‘accessing the form and embeddedness of the knowledge’, those focused on ‘establishing and managing an administrative structure through which differences and issues between the parties can be accommodated and reduced’ and those focused on ‘transferring knowledge’ [10].

Then why use KS? From UTS’s webpage (<http://linus.socs.uts.edu.au/>), we can identify the most common quoted advantages for KS. The first benefit is that KS can create ‘newer and better products and services’, which means ‘ways of combining information are evaluated to see if new products and services can be easily produced’. The second benefit is experience transfer, which the experiential knowledge is the ‘information stored as to how individual tasks were done in the past’. The following advantage is organizational learning, which whole organization is able to learn about the information that is kept about ‘how things were done in the past’. The final advantage is transactional knowledge that is about ‘where the knowledge is’. Without the capacity for sharing knowledge, no business organizations can utilize the specialized resources and capabilities of its members, nor can it co-produce new knowledge. Thus, KS is a critical factor in terms of its relative competitiveness.

## III. TECHNOLOGICAL METHODOLOGIES FOR KS

Current researches on KS technology can be divided into two aspects – technical and cultural. From technical perspective, researchers studied multiple methodologies implementing KS, such as virtual library [1], Internet listservers [3], multi-agent architecture [5], on-line question posing and peer-assessment [13] and knowledge portal [11]. We will analyze the implemented and experimental KS technologies respectively.

### A. Implemented KS technologies

As we mentioned above, KS is not a new topic in the research field. Currently many technologies are being implemented in the purpose of sharing knowledge. In this section, we will introduce and compare the characteristics of these implemented technologies.

Virtual library is an innovative technology to store electronic resource online, which can be utilized as an efficient methodology to share knowledge [1]. Fujiu introduces the implementation of virtual library in the field of pharmaceutical research. The resources stored in the library are the patents and the references from e-journals and databases. By means of the library, the researchers may share such information in a knowledge platform. In addition, the virtual library has the function of automatically detecting duplication of such information, which may simplify the volume of resources.

Gene Ontology (GO) is used to describe the profiles of gene products. Canon et al. introduced the Gene Ontology Annotation (GOA) database, which supports the up-to-date annotations to UniProt knowledge base, which is the largest protein sequence annotation database in the world. GOA usually utilizes the manual way and electronic way to convert the UniProt entries to the GO. In addition, by building the dynamic references to multiple databases, GOA tries to keep the latest biological information [2].

Internet listservers (IL), which are programs that automatically send e-mails to a list of subscribers, could be used as an efficient KS tool to promote the corporation in different fields. Guerin introduces the usage of IL in the field of environmental monitoring in soil contamination and remediation, which contains the listservers for bioremediation discussion, Phytonet, Phytoremediation, groundwater and environmental forensics. They discover the moderators, which manage the mail list, are essential to control the participation and quality [3].

Nardon and Moura introduce an ontology-based KS system combined with the deductive database technology utilized in the field of healthcare. By means of RDF (Resource Description Framework) standard, which is a W3C coding standard, the UMLS (Unified Medical Language System) ontology is represented. In which, is the most comprehensive medical ontology in the world. In addition, the ontology uses the TRI-DEDALO (TRIPles, DEduction, DATA and LOGic) system, which is a deductive database to query the data from the knowledge base. Finally, by a case of Brazilian National Health Card, the authors explain the function of UMLS ontology and the deductive database [6].

A network organization is a group of people who organize themselves for the common purpose. Considering that the network organization usually consists of people who are geographically dispersed and with different background, KS becomes problematic when they attempt to solve the complex problems. Santoro et al. introduces and analyses a collaborative environment – GAIN (Goal Action Information Network),

which comprises a website, a document management system and KS mechanisms to solve the above issues. By means of a case study, the authors analyze the contribution of GAIN to KS in network organizations [7].

Knowledge portal is “the means of access to the corporate information and application”. Baalen, Bloemhof and Heck address the role of knowledge portal in emerging network of practice. A ‘network of practice’ is to set up a virtual place (e.g. knowledge portal) to meet each other, share information and knowledge. These deal with governmental and policy issues, and seeks financial resources. The central question is “how a knowledge portal facilitates the diffusion of knowledge among rather loosely coupled and often disconnected innovation projects”. Here the authors reviewed the literatures about KS, emerging network of practice and formulate the conceptual model of knowledge portal. By a case study in agro-logistic innovation project, the result indicates the role of knowledge portal in a network of practice [11].

Rafaeli et al. introduce an online KS system for education resources – QSIA (Question Sharing and Interactive Assignment). In this system, by means of test and assignment, QSIA enables online-learning, which is the major method of KS. In addition, QSIA also involves question, answer and recommendation sharing. The conceptual model of QSIA is shown in Fig.1 [12].

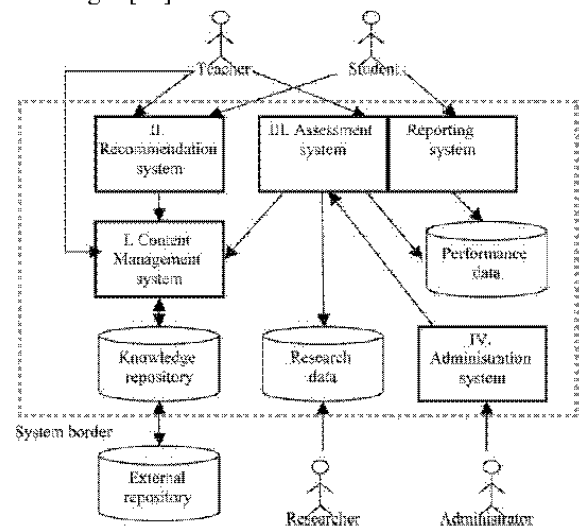


Fig.1 QSIA online system internal structure

Barak and Rafaeli introduce an integrated technology combining QSIA (Question Sharing and Interactive Assignment) system and QPA (Question-Posing Assignment) system for online learning, which is a major style for KS. In the integrated system, students are asked to contribute questions about their study and rank peers’ questions. By a case study in e-business course in MBA, the outcome of the system is evaluated [13].

In the following sections, we compare and contrast the implemented knowledge sharing technologies in the respects of domain, based technology, approved in practice, problems, and

solutions, advantages and limitations. The results are shown in Table 1 and Table 2.

TABLE 1  
COMPARE AND CONTRAST OF THE IMPLEMENTED KNOWLEDGE SHARING TECHNOLOGIES (PART 1)

	Virtual Library	GOA	Internet Listserver	Ontology & Deductive Database
<b>Domain</b>	Pharmaceutical research	Bioinformatics	Environmental monitoring	Healthcare
<b>Based technology</b>	Endnote software and computer network	Gene ontology & UniProt knowledgebase	Listserver	RDF, UMLS & TRI-DEDALO database
<b>Approved in practice</b>	Yes	Yes	Yes	Yes
<b>Problems (if possible)</b>	None	None	If listserver are not managed properly, they may generate junk mails.	None
<b>Solutions (if possible)</b>	None	None	Properly managing and selecting listserver as users' needs.	None
<b>Advantages</b>	Convenient for users; improving the efficiency of academic research	Containing most comprehensive and up-to-date information in the gene field; friendly user interface for querying information	Improving multidisciplinary KS; convenient for users' access – just needing a online computer	The database can automatically extract information from the explicit stored data to respond to users' queries, which simplifies the process of knowledge collection
<b>Limitations</b>	Only being used in pharmaceutical research; lack of the terms hierarchy which may lead to interdisciplinary misunderstanding	Only being used in the gene field;	Lack of the terms hierarchy may leads to the interdisciplinary misunderstanding	only being used in the experimental stage without practice; limited in healthcare organizations

TABLE 2  
COMPARE AND CONTRAST OF THE IMPLEMENTED KNOWLEDGE SHARING TECHNOLOGIES (PART 2)

	Collaborative Environment - GAIN	Knowledge Portal	QSLA	QSLA & QPA
<b>Domain</b>	Network organisation	Agricultural industry	Education field	Education field
<b>Based technology</b>	Website design, document management system & KS mechanism	Knowledge portal	My SQL, JSP & open source application server	My SQL, JSP & open source application server
<b>Approved in practice</b>	Yes	Yes	Yes	Yes
<b>Problems (if possible)</b>	None	No direct effort to tacit KS; no direct effort to the reciprocity of knowledge exchange among projects	Issue of user identification in exams; isolating some students; users' confusion to the system; security and privacy problems; insufficient facilities support; time consuming; technical failure	Students are less active to assess peers' questions; most students cannot use QSLA as a teamwork tool.
<b>Solutions (if possible)</b>	None	Research propositions need to be tested.	None	Properly using peer assessment.
<b>Advantages</b>	Improving KS in network organisations	Stimulating consciousness of KS among project staff; building the communication channels between project teams	Improving knowledge learning, sharing and assessing.	Most students enjoy QSLA as their assessment tool; improving online learning.
<b>Limitations</b>	The lack of multidisciplinary knowledge learning could lead to the misunderstanding between users who are from different background; not suit to other styles of organisational structure	The test result is not able to prove the direct effect of knowledge portal on KS.	QSLA uses matching mechanism which matches recommenders and enquirers, which is not suitable for aimless visitors; limited in the field of education.	Limited in the field of education; QSLA cannot improve peer cooperation.

According to the compare and contrast of above technologies in Table 1 and Table 2, we can see the implementation of KS technologies has spread over multiple domains, which reveals the huge commercial potential in this field. The technologies, which these KS methodologies base are various, including network techniques, databases, ontologies, Java and so on. Most technologies are proven in practice, by means of actual implementation or tests in case studies. Most technologies do not find any problems in the process of implementation. Although some issues are found in some technologies, the related remediation is given. Every technology basically realizes their functions in their own domain. The common disadvantage of these technologies is that they all lack the multidisciplinary knowledge hierarchies, which determines that they are not able to be utilized in other fields. Thus, we can conclude that these technologies are well-functioned, domain-specific KS approaches.

### B. Experimental KS technologies

Apart from the used technologies, some new KS methodologies are invented and in the experimental phase. In this section, we will introduce some innovative KS methodologies and compare them.

Abu Yaman and Kerckhoffs propose a multi-agent system for sharing experimental data about wastewater treatment plant, which is based on the CLIPS (C Language Integrated Production System) that supports a complete environment for rules and object based expert system. By means of this system, users may access to the internet to share the data files from the CLIPS system [5].

Li et al. propose an agent-based buddy finding technology, which is utilized for online KS among people with similar interests. By means of the agents, people can find the available buddies based on their own portfolios. The authors use the fuzzy-set theory to access the buddy membership. They empirically evaluate the buddy-finding system by a music selection scenario. The test result shows that the agents can work as well as human subjects in finding music buddies [9].

Roda et al. present an agent-based system designed to support the adoption of KS practices within communities. The system is based on a conceptual framework, by modeling the adoption of knowledge management practices as a change process. It is identified that pedagogical strategies are best suited to support users through the various stages of the adoption process. The resulting community-based system provides each member of the community with an artificial personal change-management agent capable of guiding users in the acquisition and adoption of new KS practices by activating personalized and contextualized intervention [15].

Sumi and Mase attempt to build a communityware system by presenting a project of providing digital assistants to support participants in an academic conference. Participants were provided with a personal assistant system with mobile and ubiquitous computing technologies that facilitated communication among the participants in the conference. They

also made online services available via the Web to encourage the participants to continue their relationships even after the conference. They show the system provided for the project and report the results [14].

According to the compare and contrast of above technologies in Table 3, we can see the experimental KS technologies trend to promote KS in broader scope, which seems to be more practical. Most inventions adopt the latest technologies, such as PDA and agent technology. Owing to the reason that these technologies are barely proposed, most of them are still in the experimental phase and out of practice. The common advantages of these inventions are that they are closer to our real life and have nice commercial potential. In addition, researchers increasingly focused on utilizing KS technologies on multiple fields. However, these technologies need to be validated in practice.

Compared with the existing technologies, the new technologies tend to be more practical to the public, multidisciplinary and with huge commercial potential, which is a positive change in the KS field.

TABLE 3  
COMPARE AND CONTRAST THE EXPERIMENTAL KNOWLEDGE SHARING TECHNOLOGIES

	Multi-agent System	Buddy-finding System	Agent-based System	Conference Assistant System
Domain	Wastewater treatment CLIPS, C language, agent technology	Casual	Communities	Academic conferences
Based technology		Agent technology, fuzzy reasoning mechanism	K-InCA (Knowledge-Intelligent Conversational Agents)	Web server, LAN, Java, Perl, PDA and C++
Approved in practice	No	No	No	Yes
Advantages	Convenient for users' access - only need a computer online	Close to real life and has nice commercial future	Improving users' KS awareness	PDA brings the convenience and flexibility of communication.
Limitations	Not been tested in practice; domain-specific	Not been tested in practice	Not been tested in practice	No result shows the direct effect to KS.

#### IV. CONCLUSION AND FUTURE WORKS

In this paper, we review the contemporary primary research outcomes in the field of KS. We divide the researches into the implemented KS methodologies and the experimental KS methodologies from the perspective of application. By comparing and contrasting the domain, based technologies, approved in practices, problems, solutions, advantages and disadvantages of eight implemented technologies and four newly created technologies. We found that the former functions are well in their own domain but lacks the cross-field KS cooperation and the latter tends to be more multidisciplinary but also lacks persuasive validation process. The general trend of technological KS methodology research is more close to our real life and has higher commercial potential.

In general, these literatures represent the situation of the current KS researches. By critically analysing the papers, it is

observed that the positive changes are occurring in KS researches, which tends to be multidisciplinary, cross-field, more universal and closer to our life, with highest research potential and commercial values. Thus, we believe that the future KS researches can recognize the issues stated in our paper and self-improvement according to the general trend we present.

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