

# THE UNIVERSITY of EDINBURGH

## Edinburgh Research Explorer

### Vulnerability of the European air transport network to major airport closures from the perspective of passenger delays

#### Citation for published version:

Voltes-Dorta, A, Rodríguez-Déniz, H & Suau-Sanchez, P 2017, 'Vulnerability of the European air transport network to major airport closures from the perspective of passenger delays: Ranking the most critical airports' Transportation Research Part A: Policy and Practice, vol. 96, pp. 119-145. DOI: 10.1016/j.tra.2016.12.009

#### **Digital Object Identifier (DOI):**

10.1016/j.tra.2016.12.009

#### Link: Link to publication record in Edinburgh Research Explorer

**Document Version:** Peer reviewed version

**Published In:** Transportation Research Part A: Policy and Practice

#### **General rights**

Copyright for the publications made accessible via the Edinburgh Research Explorer is retained by the author(s) and / or other copyright owners and it is a condition of accessing these publications that users recognise and abide by the legal requirements associated with these rights.

Take down policy The University of Edinburgh has made every reasonable effort to ensure that Edinburgh Research Explorer content complies with UK legislation. If you believe that the public display of this file breaches copyright please contact openaccess@ed.ac.uk providing details, and we will remove access to the work immediately and investigate your claim.



#### VULNERABILITY OF THE EUROPEAN AIR TRANSPORT NETWORK TO MAJOR AIRPORT CLOSURES FROM THE PERSPECTIVE OF PASSENGER DELAYS: RANKING THE MOST CRITICAL AIRPORTS

Augusto Voltes-Dorta (corresponding author) University of Edinburgh Business School Management Science and Business Economics Group EH8 9JS Edinburgh, United Kingdom <u>avoltes@becarios.ulpgc.es</u>

> Héctor Rodríguez-Déniz Department of Transport Science KTH Royal Institute of Technology SE-100 44 Stockholm, Sweden hectorrd@kth.se

#### Pere Suau-Sanchez

Cranfield University Centre for Air Transport Management MK43 0TR, Bedfordshire, United Kingdom <u>p.suausanchez@cranfield.ac.uk</u>

#### ABSTRACT

This paper analyzes the vulnerability of the European air transport network to major airport closures from the perspective of the delays imposed to disrupted airline passengers. Using an MIDT dataset on passenger itineraries flown during February 2013, full-day individual closures of the 25 busiest European airports are simulated and disrupted passengers then relocated to minimum-delay itineraries. Aggregate delays are used to rank the criticality of each airport to the network, with the possibility of disaggregating the impact across geographical markets. The results provide useful reference values for the development of policies aimed at improving the resilience of air transport networks.

Keywords: Air transport networks, resilience, criticality, passenger recovery.

#### **1. INTRODUCTION**

Air transport networks are vulnerable to external events, even those that only have a local impact. For example, a single airport closure due to poor weather conditions or an industrial action may affect the network's overall performance. The final impact can range from a few delays and missed connections to significant economic losses (Mazzocchi et al., 2010). One of the possible reasons behind this vulnerability is that ensuring resilient operations has been secondary to profit maximization and other geopolitical factors in airline network development during the last decades (Lordan et al., 2014b). On top of that, predicted rates of growth in air transport demand (ICAO, 2013) in combination with large shocks such as 9/11, or the 2010 Volcanic Ash Cloud, can reduce the ability to cope with such disturbances and put additional pressures on air transport networks (Cardillo et al., 2013). Within this context, reducing the vulnerability and improving the resilience of transport networks has been recognized by the European Commission as a high level goal for 2050 (EC, 2014a).

There is a decent body of literature on the resilience of air transport that largely employs complex network theory to analyse the topological properties of airline networks and their implications in terms of vulnerability to airport failures or the closure of air corridors. There is a disconnection, however, between these analyses and the actual impact of air transport disruptions on the final users (i.e. the passengers that experience travel delays). Indeed, only few of these studies consider the important aspect of how airlines relocate disrupted passengers and, to the best of our knowledge, no previous paper uses actual passenger demand data to that end. This situation contrasts with a richer literature in other modes, such as rail or road, where the analysis of resilience and vulnerability is more developed, and the implications in terms of direct cost to the user (e.g. travel delays) in the event of a disruption in service have been modelled in more detail (e.g. Jenelius et al., 2006).

Thus, this paper builds upon the concepts developed in previous studies with the objective to develop a new method to incorporate demand data into the assessment of vulnerability of the European air transport network to major airport closures. Using a Market Information Data Transfer dataset (commonly known as MIDT) on passenger itineraries during February 2013, full-day individual closures of the 25 busiest European airports are simulated and disrupted passengers are relocated to delay-minimizing itineraries where seat capacity is available. A multi-layered network is constructed, where airlines are only able to relocate passengers within their own alliances' flight networks. Vulnerability is measured by the aggregate delays imposed to the disrupted passengers. This allows us to rank the most critical airports in the European network. In addition, we can disaggregate the impact on geographical markets (with special focus on passengers travelling in routes within the European Economic Area, from now on "intra-EEA" routes). Information on how the traffic is redistributed under each scenario is provided as well, leading to an exploratory discussion on the main drivers of airport criticality. The results aim to complement the stream of literature that employs complex network theory to the same end and also provide useful reference values for the development of policies aimed to reduce the vulnerability and improve the resilience of air transport networks.

The rest of this paper is structured as follows: Section 2 provides a literature review on the analysis of resilience and vulnerability of air transport networks and discusses our contribution. Section 3 describes the supply and demand datasets. Then, the methodological process is explained, with particular focus on the passenger relocation algorithm. Section 4 presents the results and discusses their main implications. Finally, Section 5 summarizes our findings, addresses the limitations of our model, and proposes new paths for future research.

#### 2. LITERATURE REVIEW AND CONTRIBUTION

#### 2.1 Basic definitions

Vulnerability is a concept that is complementary to the ideas of resilience, robustness, or reliability. Rose (2007) defined resilience as the ability of a system to maintain functionality when disrupted, with particular focus on the speed at which the system returns to normal. Vulnerability was defined by Berdica (2002) as the "susceptibility of a system to experience disruptions that can affect its functionality". In the context of a transportation network, functionality can be understood as operability or serviceability, i.e. the possibility of using any node of link of the network during a given period. As noted by Jenelius et al., (2006), this definition of vulnerability can be linked to the general concept of risk and thus disaggregated in two components: 1) the probability of the disruptive event occurring, and 2) the consequences of the disruptive event (system damage). Given the difficulties in estimating the probabilities of extreme events, such as natural disasters or terrorist attacks, authors like Berdica (2002) or D'Este and Taylor (2003) argue that measuring the magnitude of consequences should be the primary focus of vulnerability studies. This leads to the concept of "conditional vulnerability", defined as the measurement of system damage given that the disruptive event occurs.

It is also possible to measure the criticality of a certain component of the system, such as any particular nodes or links. A critical component has a high probability of failure and creates a large amount of damage if removed. In parallel to above, ignoring the probability of failure in

the analysis gives rise to the concept of "conditional criticality" defined by Jenelius et al., (2006), as the measurement of the damage caused by the failure of the relevant component.

#### 2.2 Previous studies

The resilience and vulnerability of network systems have been areas of great interest because strategic economic sectors such as energy, utilities, transport, or telecommunications are dependent on networks to function. In regards to transport networks, Faturechi and Miller-Hooks, (2015) list approximately 200 published works on a wide range of modes, including metro/subway systems (e.g. Derrible and Kennedy, 2010; Li and Kim, 2014; D'Lima and Medda, 2015); maritime transport (e.g. Berle et al., 2011; Thekdi and Santos, 2015: port operations; Ducruet et al., 2010: liner shipping; DiPietro et al., 2014: inland waterways); rail (e.g. De los Santos et al., 2012; Cacchiani et al., 2014; Rodríguez-Núñez and García-Palomares, 2014); road (e.g. Chen et al., 2002; Jenelius et al., 2006; Jenelius and Mattsson, 2012; El-Rashidy and Grant-Muller, 2014; Cats and Jenelius, 2015); air transport (covered below); and finally, there have also been attempts at developing models for intermodal resilient operations (e.g. Chen and Miller-Hooks, 2012).

After a comprehensive review of studies, Mattsson and Jenelius (2015) described two main approaches to measure vulnerability of transport networks: a) topological vulnerability, and b) system-based vulnerability.

In the topological vulnerability approach, the network is represented as an abstract graph and the researcher measures system damage as a result of changes in network topology after a disruption affects one or more nodes or links. This type of approach typically uses only supply data on available infrastructure and service frequencies. The topological properties of networks are characterised by indicators such as average shortest path or degree distribution, which determine how the network will be classified within a number of generic structures. The study of Zhang et al. (2015) analyses of 17 different network structures, concluding that factors such as a higher average degree (i.e. more well-connected nodes), structural redundancies<sup>1</sup>, and excess capacity reduce the vulnerability of transport networks.

In the system-based vulnerability approach, the network graph is complemented with information on actual or predicted traffic flows, and the interaction between supply and demand under disruptions is modelled, for example, with a user re-routing algorithm. Examples of this system-based approach can be found in Jenelius et al. (2006), De los Santos et al. (2012), or Rodríguez-Núñez and García-Palomares (2014), where road and rail network vulnerability under a variety of disrupting scenarios is measured according to the total delays experienced by the users, who need to alter their original itineraries, as well as the amount of unsatisfied demand. This second approach is the one we prefer. The reason is that it allows us to obtain a more detailed measurement of "conditional vulnerability" and "conditional criticality", as defined in the previous subsection, since the consequences for the users (in terms of travel costs) are now directly quantified.

Most of the studies on vulnerability and resilience of air transport networks employ a supplybased topological approach (e.g., Zanin and Lillo, 2013; Lordan et al., 2014a). By using a network characterisation of airports as nodes and air corridors as links (either weighted or unweighted by capacity), airline networks can be classified according to their topological properties. In an air transport context, hub-and-spoke networks are generally considered to have "scale-free" properties (i.e. concentrated around large nodes) while point-to-point networks lean more towards to the "small-world" class (Zanin and Lillo, 2013). Studies such

<sup>&</sup>lt;sup>1</sup> The concept of structural redundancy is linked to the network's cyclicity. For example, a circular subway network can maintain functionality even if one station closes (Derrible and Kennedy, 2010).

as Guimerà et al. (2005), Guida and Maria (2007), Reggiani et al. (2010), Wang et al. (2011) and Zeng et al. (2011) apply these methods to identify the respective network's most relevant airports, which are generally those with highest degree centrality (i.e., largest number of destinations), closeness (i.e. shortest average distance to all other airports) or betweenness centrality (i.e., lying in the largest number of shortest-paths between other airport pairs).

By analysing the evolution of these indicators in the Brazilian network over 12 years, Rocha (2009) found that large airports gain importance over time as airlines move capacity to the most profitable routes. However, as network concentration around pivotal nodes increases so does the network's vulnerability, mainly as a result of the lack of structural redundancies that support recovery of traffic flows via alternative routings (Zhang et al., 2015). Hence, while "scale-free" networks are considered to be more resilient to random failures, this comes at the cost of higher vulnerability to targeted attacks to their most central nodes (Albert et al., 2000). In this regard, the recent years have seen a growing interest in measuring the damage caused by the removal of nodes (i.e. airport closures) and/or links (i.e. air corridors) in order to determine the network's vulnerability to these events.

The purely topological approach to assess this damage in air transport networks does not explicitly take into account the need to redistribute the disrupted traffic. The study by Chi and Cai (2004) for the US airport network analyses how the main topological indicators change after nodes or links are removed. They found that removing the top 10% most connected airports would reduce network efficiency by 25%. Lordan et al. (2014a) modeled the global airport network with unweighted links and developed a measure of the damage produced by both random failures and targeted attacks based on the number of disconnected airports that result from them. Betweenness centrality is used as one of the selection criteria for targeted attacks. Results are similar to those obtained by Guimerà et al. (2005) in which the most critical airports turn out to be the largest and best connected (e.g. Frankfurt, Paris, or Amsterdam) as well as the main gateways to isolated areas (e.g. Anchorage, Tahiti). Janic (2015) relied on disconnected flights as a measure of network damage, also leading to the aforementioned conclusion that larger airports (i.e. Atlanta in the case of 2012 Hurricane Sandy) tend to be the most critical. More recently, Lordan et al. (2015) analysed the resilience of the global airline alliance networks using similar topological indicators, concluding that Star Alliance is the most resilient, followed by SkyTeam and Oneworld. One of the main reasons is that the Star Alliance network has a more continuous distribution of degree and betweenness centrality among its constituent airports, while the other alliances are dominated by few large hubs. In that regard, the degree of vulnerability of the dominating alliance is expected to be one of the main predictors of airport criticality.

A system-based approach to assess network resilience incorporates information on passenger flows in order to model the disruption costs from the user's perspective. To that end, any relevant model would need to replicate the challenges arising from irregular airline operations, with particular focus on the recovery of aircraft, crews, and passengers in an optimal (i.e. cost-minimizing) fashion. As noted by Barnhart (2009), there are a number of strategies that airlines can use to adjust schedule operations, including delaying and cancelling flights, reassigning aircraft or crews to different routes, and relocating disrupted passengers. All these adjustments are subject to a number of restrictions, including crew work rules, maintenance schedules, and aircraft and passenger positioning. On top of that, there is the issue of modelling delay propagation (See e.g. Fleurquin et al., 2014; Kafle and Zhou, 2016) since a delayed aircraft may have a cascading effect on flight operations at other airports that are directly or indirectly connected to it. In this context, there is a large body of literature devoted to providing efficient methods to solve these optimization problems under different scenarios (e.g., Yan and Lin, 1997; Lettovsky et al., 2000; Abdelghany et al. 2008;

Bratu and Barnhart, 2006; Petersen et al., 2012; Zhu et al., 2015; and Maher, 2015) as well as measuring the costs of these disruptions for airlines and passengers (e.g., Schavell, 2000; Allan et al., 2001; Schaefer and Millner, 2001; Janic, 2005; Khol et al., 2007; Janic, 2015).

From the passenger perspective, there are different cost measures, including the number of passengers affected (missed connections and cancellations), the proportion of those relocated, and the total delay experienced, measured by the difference in travel times between the original and rescheduled itineraries (Bratu and Barnhart, 2006). These measures of user costs are, in essence, the same ones defined by Jenelius et al., (2006) to represent system damage in their road network study.

In the intersection between the topological and the system-based approach, there is a relatively recent stream of literature that focuses on measuring the changes in network topology as a result of passenger rescheduling. However, none of the published studies so far use detailed demand data and, instead, passenger flows are either inferred from the existing capacity, or they are only available at a flight sector level (without knowing the passengers' full itineraries). For simplicity, these studies retain a view of air transport networks as isolated components of overall transport networks. The goal is to determine how vulnerable the provision of air transport is in a particular country or region without considering the possibility of switching to other transport modes in case of an external shock. Cardillo et al. (2013), working with the European network, developed a passenger rescheduling algorithm and determined the change in the network's topological indicators after simulating random failures and assigning the disrupted passengers to alternative itineraries. They define a multilayered network, with each layer representing an individual airline's flight network. In order to make the rescheduling more realistic, passenger recovery options within the same layer are given priority. Results show that the definition of a multi-layered structure negatively affects the measures of network resilience as it effectively restricts the options for passenger relocation. Also relevant is the contribution by Hossain et al. (2013) for Australian airports, where variables such as airport capacity and ground transfers between airports were included in the rescheduling algorithm. They estimated the unit cost of relocation associated to each airport closure as a measure of airport criticality and then ranked the airports according to that dimension. They found a high correlation (78%+) between the relocation costs and the indicators of degree and betweenness centrality. In spite of that, the impact of a closure can be mitigated by having close surrogate airports to serve the stranded passengers.

#### 2.3 A new method using demand data

Our paper builds on the last two contributions (i.e., Cardillo et al., 2013; and Hossain et al., 2013) in which a system-based approach to measure network vulnerability is undertaken, though with a much stronger methodological focus on passenger relocation than on the analysis of network topology. In addition, we adapt Jenelius et al. (2006) concepts to an air transport context by measuring system vulnerability and node criticality according to passenger delays and unsatisfied demand conditional to different disruption scenarios. Furthermore, we maintain the simplifying view of air transport networks as an isolated component, meaning that the passengers in our model will not fully substitute air travel by road or rail. Nevertheless, we do consider ground transport for broadening the set of alternatives available to disrupted passengers and aspects like intermodal integration can help to explain how vulnerable airline operations are at a particular airport.

The present study adds to the literature in four key areas. The first and most important is the development of an enhanced relocation algorithm where disrupted passengers are offered options that cover their entire journey. This is only possible because we use demand data to characterise traffic flows within the European Air Transport Network. In addition, it is

possible, for the first time, to disaggregate the network impact according to different origin/destination markets, with particular focus on the intra-European market which is of great interest for EU policy-makers. The second novelty is the use of a multi-layered network defined at an alliance/partnership level (as recommended by Cardillo et al., 2013; and Zanin, 2015). The reason is that a significant proportion of bookings in our dataset are operated by two or more airline partners and, hence, the individual airlines' flight networks may not be able to provide relocation alternatives. Thirdly, we provide the first ranking of airport criticality within the European network based on non-topological measures of network damage. Finally, we also aim to explore the main drivers of airport criticality under our new approach and discuss how the main conclusions from the existing body of research on topological vulnerability of air transport networks relate to our results.

#### **3. DATA AND METHODOLOGY**

#### 3.1 Scope of analysis and methodological stages

In this paper, "European airports" are defined as those located in any country that is totally or partially in Europe. European airports can be split between European Economic Area (EEA) and non-EEA members. Switzerland is included in the EEA group. The European air transport network is characterised by all worldwide passenger itineraries that include at least one European airport during a certain period. These concepts, along with the datasets described below, delimit the geographical and temporal dimensions of this study.

In regards to methodology, the whole process can be split in three stages. First, we generate a baseline scenario by assigning a flight combination with a minimum travel time for each observed passenger itinerary. Second, we simulate the closure of one major airport and the affected passengers are sequentially relocated in delay-minimizing alternative itineraries within a predefined network, taking into account capacity constraints and allowing for ground transfers between airports. Third, the aggregate delay is used as measure of network damage generated by the particular airport closure.

#### 3.2 Datasets

The proposed method combines supply (schedules and seats) and demand data (passenger itineraries). The supply side is covered by a dataset of worldwide flight schedules during the first week of February 2013, for which the primary source is the OAG Schedules dataset. This time period was chosen as major airport closures in Europe are typically linked to adverse weather conditions during the North Hemisphere winter season<sup>2</sup>. After simple data processing, the supply dataset comprises 558,503 unique records of scheduled passenger flight departures for 755 airlines that offered 74.2 million seats across a network of 2,101 commercial airports (this includes all airports in Europe as well as those in other regions connected directly or indirectly to them). Each record indicates the operating airline, alliance membership (if applicable), flight number, origin and destination airport codes, aircraft type, number of seats, flight distance, and Universal Time Coordinated (UTC) departure and arrival times.

The demand side is covered by a Marketing Information Data Transfer (MIDT) dataset containing air passenger itineraries flown during February 2013. Each record contains information on the published airline, as well as the points of origin and destination, the connecting airports (up to two intermediate stops), and the number of passengers. The airports of origin and destination determine the market to which the passengers belong. Most markets can be served via different itineraries, depending on the points of connection. In

<sup>&</sup>lt;sup>2</sup> An additional simulation was run for August 2013 in order to discuss the robustness of our results.

total, the MIDT dataset contains 424,155 different itineraries in 135,078 directed markets, involving 47.1 million passengers, 441 airlines, and 2,150 airports (454 from the European Economic Area). Table 1 shows the distribution of this passenger demand by geographical markets. The largest market served by the European airport network is the intra-EEA, which amounts to 56.4% of its total passenger traffic. When non-EEA countries are also considered, the total share of intra-European traffic rises to 70.3%. Of the remaining network traffic, 28,6% is devoted to linking Europe with the rest of the world, with the most important destinations being Asia-Pacific and North America. The remaining 1.1% of passengers make use of European airports as gateways during their journeys between other continents. Note that Europe has a small presence in each continent pair, except the intra-American ones.

|                                 | EEA        | Rest of<br>Europe | Africa    | Asia-Pacific | Latin<br>America and | Middle East | North America |
|---------------------------------|------------|-------------------|-----------|--------------|----------------------|-------------|---------------|
| (passengers travelling between) |            | (non-EEA)         |           |              | Caribbean            |             |               |
| EEA                             | 26,585,156 | 2,593,487         | 2,268,371 | 3,201,116    | 1,406,508            | 1,704,083   | 2,494,909     |
| Rest of Europe (non-EEA)        |            | 3,949,195         | 137,187   | 1,323,383    | 83,527               | 672,892     | 204,223       |
| Africa                          |            |                   | 5,401     | 20,580       | 7,783                | 20,833      | 79,903        |
| Asia-Pacific                    |            |                   |           | 11,892       | 36,349               | 19,526      | 134,450       |
| Latin America and Caribbean     |            |                   |           |              | 0                    | 26,243      | 0             |
| Middle East                     |            |                   |           |              |                      | 1,698       | 108,486       |
| North America                   |            |                   |           |              |                      |             | 0             |

The original sources of information for the MIDT dataset are Global Distributions Systems (GDSs) such as Galileo, Sabre, or Amadeus, among others. According to ARG (2013), 44% of all bookings of major airlines were done through GDSs in 2012. The proportion increases to 55% for network airlines, while low-cost carriers (LCCs), that prefer direct sales, only get 16% of their bookings via GDSs. This imbalance is an important limitation of the original dataset, as low-cost carriers may be underrepresented. In order to correct that, the provider of our data (OAG Traffic Analyser) adjusted the market figures using mathematical algorithms based on frequencies and supplied seats in each flight sector. The reliability of these adjustments, in terms of LCC representation, can be judged by calculating the airline market shares in the intra-EEA market that result from our adjusted data. The combined market share of LCCs is approximately 44%, which is similar to the estimate provided by the European Commission for the common market in 2013 (EC, 2014b). Other past studies have also used this dataset for connectivity purposes (e.g. Suau-Sánchez et al., 2014, 2015).

Finally, the proposed method requires of three additional datasets: 1) a full list of alliance, codeshare, and interline partners for each published airline in the MIDT file. Alliance membership is broadly defined to include subsidiaries of member airlines that are not specifically named as affiliate members. This information was obtained both from OAG and the airlines' websites; 2) Airport-specific minimum connecting times for the 250 busiest airports in terms of connecting traffic, including around 68,000 airline-specific exceptions. This was obtained from the OAG Connections Analyser; and 3) Minimum ground transfer times between the 50 largest airports in the European network and their potential surrogates. The surrogates are defined as the airports located less than 130 min of uncongested road/rail transfer from a given airport. This represents the best road/rail travel time corresponding to the shortest scheduled flights at Europe's largest airports. The goal is to prevent road/rail transport to become a full alternative to air travel within the context of this paper. The travel times were easily obtained by using Google Maps.

#### 3.3 Creating the baseline scenario

Although the MIDT dataset provides information on passenger itineraries, it does not indicate the actual flights taken by the passengers nor their travel times. Therefore, there is need to

match each MIDT record with flight schedules from the OAG dataset in order to create a baseline scenario. Due to the difference in time spans (demand data is for a month and schedules are for a week), the first step is to adjust the MIDT data in order to account for one week's traffic (dividing passengers by four).

| r ublished Alrune Origin | i Gateway I              | Gateway 2 De | stination Passengers |  |
|--------------------------|--------------------------|--------------|----------------------|--|
| IB (Iberia) LPA (        | Gran Canaria) MAD (Madri | id) - LH     | IR (Heathrow) 70     |  |

For each adjusted MIDT record (Table 2), a search is made in the OAG file for all relevant flights (i.e. LPA to MAD and MAD to LHR) that were operated by either the published airline or any of its partners during the sample week. In case the airline filters do not return any matches, the search is broadened to include all airlines. If there are no scheduled flights for any of the relevant sectors, the MIDT record is discarded.

If the itinerary involves more than one sector, flight connections are built on the following restrictions, adapted from Grosche (2009): a) the published minimum connecting times must be met, b) the maximum connecting time is arbitrarily set at one hour above the shortest valid connection time<sup>3</sup>, c) passengers on each first-leg flight always prefer the alternative with the shortest travel time, and d) passengers on each final-leg flight also prefer the shortest travel times. The process is illustrated in Table 3 below. The four shortest connections are discarded because they do not meet the minimum connecting times set by Madrid airport for Domestic-International transfers between the sample airlines. As a result, the shortest valid connection time is 65 min and the maximum connecting time is set as 125 min. The third condition discards all the underlined connections because a shorter alternative is available for the first-leg passengers. Finally, we also discard the connection in italics (18:05-20:10) because the second-leg flight can be reached by a later arrival.

| Table 3. Selected flight connections for | the sample MIDT record | (only Monday flights) |
|--|------------------------|-----------------------|
|--|------------------------|-----------------------|

| Connect | ing times (min)   |       |       |       |       |       | MAD-  | LHR   |       |       |       |       |       |         |
|---------|-------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------|
|         | arrival\departure | 10:45 | 12:40 | 13:35 | 14:20 | 14:55 | 15:00 | 15:55 | 16:50 | 17:10 | 18:30 | 20:10 | 20:45 | 06:45+1 |
| Q       | 10:30             | 15    | 130   | 185   | 230   | 265   | 270   | 325   | 380   | 400   | 480   | 580   | 615   | 1,215   |
| W       | 14:50             |       |       |       |       | 5     | 10    | 65    | 120   | 140   | 220   | 320   | 355   | 955     |
| -A-     | 18:05             |       |       |       |       |       |       |       |       |       | 35    | 125   | 170   | 770     |
| ГЪ      | 19:00             |       |       |       |       |       |       |       |       |       |       | 70    | 105   | 705     |
|         | 22:25             |       |       |       |       |       |       |       |       |       |       |       |       | 500     |

Notes: Minimum Connecting Time= 45-55 min (depending on arrival and departure terminals). Bold indicates selected connections.

The outcome of this selection process will be a baseline scenario in which passengers take the best connections available, leading to minimum travel times. We acknowledge that this is somewhat unrealistic in the sense that passengers may trade off longer connection times for cheaper fares or more convenient flight times, thus spending more time at the hub airport than the minimum necessary to complete their trip. On the other hand, these "inflated" connection times may compromise the measures of network damage by introducing a substantial element of travel time savings as a result of passenger rescheduling (i.e., a passenger with a 6-hour extended connection at a closed hub may be given a 1-hour connection in an alternate airport instead). Hence, while a more complex modelling of passenger flight choice is slated for future research, for this initial application a "minimum travel time" baseline scenario is considered an appropriate benchmark to provide measures that can be easily interpreted.

Once the suitable flights (or flight combinations) are identified, the number of passenger bookings in the MIDT record is distributed among them according to seat capacity, which is

<sup>&</sup>lt;sup>3</sup> This is meant to allow for some variability in connection times across the sample week. The goal is to prevent all passengers being allocated to the best weekly connection, which, in early simulations, usually led to capacity problems and important computational costs. Changing this window to 2 hours increases the sample-wide average connecting time only in 2.5% (approx. 3-4 min) due to the effect of other restrictions.

determined by the minimum number of seats across all sectors (see column *seat capacity* in Table 4). The proportion of passengers allocated to each travel option is equal to the proportion of its seat capacity to total capacity. In order not to gain or lose passengers due to rounding, the passenger allocations for each flight combination are rounded up or down randomly until all passengers in the MIDT record are allocated (see column *pax* in Table 4). The information on the individual flights and the total travel time for each flight combination that has received at least one passenger are added to the baseline scenario. Then, the next MIDT record is selected and the process starts again from the top of this section.

|    |     | Flight 1: LPA-MAD |            |       |       |       |  |         | Full itinerary |       |       |       |                  |      |                      |
|----|-----|-------------------|------------|-------|-------|-------|--|---------|----------------|-------|-------|-------|------------------|------|----------------------|
| ID | Day | Airline           | Flight No. | Dep.  | Arr.  | Seats |  | Airline | Flight No.     | Dep.  | Arr.  | Seats | Seat<br>capacity | Pax. | Travel<br>Time (min) |
| 1  | Mon | I2                | 3925       | 11:15 | 14:50 | 150   |  | IB      | 3166           | 15:55 | 17:20 | 200   | 150              | 4    | 365                  |
| 2  | Mon | IB                | 823        | 15:10 | 19:00 | 200   |  | BA      | 463            | 20:10 | 21:30 | 254   | 200              | 5    | 380                  |
| 3  | Tue | I2                | 3925       | 11:15 | 14:50 | 150   |  | IB      | 3166           | 15:55 | 17:20 | 342   | 150              | 4    | 365                  |
|    |     |                   |            |       |       |       |  |         |                |       |       |       |                  |      |                      |
| 17 | Sun | IB                | 823        | 15:10 | 19:00 | 200   |  | BA      | 463            | 20:10 | 21:30 | 254   | 200              | 5    | 380                  |
|    |     |                   |            |       |       |       |  |         |                |       |       | Total | 2.875            | 70   |                      |

Table 4. Allocation of demand to flight combinations and generation of travel times for the baseline scenario

After all itineraries in MIDT file have been processed, the records in the baseline scenario are aggregated by flight number and departure date in order to check whether the number of passengers in all origin/destination markets assigned to each individual flight does not exceed the seat capacity of the aircraft. Passenger numbers in those records involving flights over capacity are scaled down in the proportion needed to bring the aircraft to full capacity. New MIDT records with excess passengers are created and then brought into new rounds of processing with the same rules as the first stage. The main difference is that seat capacities in the OAG file are updated with the passenger numbers from the first stage (i.e. flight records only indicate remaining seats and full flights are removed). For this paper, three sequential rounds were enough to ensure that 95.8% of all passengers were allocated.

| Table 5. Outcome of the pa | issenger anocati | on process |
|----------------------------|------------------|------------|
| Status                     | Passengers       | Share      |
| Allocated-first round      | 10,915,521       | 92.70%     |
| Allocated-second round     | 313,914          | 2.67%      |
| Allocated-third round      | 56,344           | 0.48%      |
| Total Allocated            | 11,285,779       | 95.85%     |
| No Schedules               | 318,840          | 2.71%      |
| No valid Connections       | 59,609           | 0.51%      |
| Over Capacity              | 110,683          | 0.94%      |
| Total Passengers           | 11,774,911       | 100.00%    |
| Allocated passengers only  |                  |            |
| Non-stop trips             | 8.883.646        | 78.72%     |
| Connecting trips           | 2,402,133        | 21.28%     |
| 1-stop                     | 2,326,103        | 96.83%     |
| 2-stops                    | 76,030           | 3.17%      |
| Inline                     | 1,487,645        | 61.93%     |
| Intra-alliance             | 563,978          | 23.48%     |
| Inter-alliance             | 67,413           | 2.81%      |
| Other interline            | 283,097          | 11.79%     |

 Table 5. Outcome of the passenger allocation process

The remainder of passenger bookings (4.2%) had to be discarded for different reasons (See Table 5): 2.7% did not have any schedules for at least one of its sectors, 0.9% were over capacity, and 0.5% of the proposed itineraries did not match to any valid connections. These lost records can be explained by the fact that, while OAG schedules belong to the actual week under study, MIDT traffic represents an average week in February. Therefore, it may include itineraries flown in any of the other weeks. Further exploration of the data indicates that 85% of connecting trips in our sample are predicted to have been served entirely within the respective alliances, with the remaining 15% relying upon individual interlining and codeshare agreements signed by the carriers, regardless of their alliance membership.

In order to assess the reliability of this stage, we check the predicted load factors in intra-European flights, calculated after the final update of the OAG file, and compare them with the actual ones reported for February 2013 by the Association of European Airlines (AEA) and the largest individual carriers. These are presented in Table 6. Despite the limitations of our algorithm in distributing the passenger traffic across weekdays, the predicted load factors are roughly similar to the actual ones for the entire month, and successfully discriminate between carriers, with LCCs having larger load factors than network airlines.

| Association of European Airlines | ACK (million) | DDV (willion) | Load Factor |                   |  |  |
|----------------------------------|---------------|---------------|-------------|-------------------|--|--|
| (AEA) Members                    | ASK (mution)  | KPK (muuon)   | Predicted   | Reported Feb-2013 |  |  |
| Europe Domestic                  | 1,236.3       | 757.8         | 61.3%       | 66.6%             |  |  |
| Europe Cross-border              | 4,633.7       | 3,126.8       | 67.5%       | 69.3%             |  |  |
| Europe Total                     | 5,870.0       | 3,884.7       | 66.2%       | 68.7%             |  |  |
| Major Carriers                   |               |               |             |                   |  |  |
| Ryanair                          | 1,475.3       | 1,097.0       | 74.4%       | 77.0%             |  |  |
| Easyjet                          | 1,083.9       | 939.4         | 86.7%       | 90.5%             |  |  |
| Air France-KLM Group             | 1,132.6       | 775.8         | 68.5%       | 68.6%             |  |  |
| Lufthansa Passenger Airlines     | 1,036.6       | 685.1         | 66.1%       | 66.0%             |  |  |
| SAS group                        | 456.4         | 288.0         | 63.1%       | 66.9%             |  |  |
| International Airlines Group     | 853.4         | 569.4         | 66.7%       | 69.5%             |  |  |
| Norwegian Air Shuttle            | 436.5         | 330.2         | 75.6%       | 78.3%             |  |  |
| Air Berlin                       | 488.1         | 402.7         | 82.5%       | 85.3%             |  |  |

Table 6. Predicted load factors in intra-European routes (1st week of February 2013)

Sources: Airlines' and AEA websites. Own elaboration. ASK: Availble seat-kilometers, RPK: Revenue passenger kilometers

The datasets with the baseline scenario and the updated OAG file with the predicted load factors for all individual flights (renamed "Matrix of Flight Sectors" - MFS) are brought forward to the next stage.

#### 3.4 Airport closures and passenger rescheduling

The next steps in the algorithm are the following: 1) identify the disrupted passengers from a given airport closure and compile that information in a rescheduling matrix, 2) build a distance matrix with the available flights, 3) relocate the disrupted passengers in alternative travel itineraries using a shortest-path-length algorithm.

#### 3.4.1 Creating the rescheduling matrix

An airport closure is characterised by a vector including the airport code and the times of beginning and end of the closure. The passenger itineraries from the baseline scenario are checked against the parameters of the airport closure. Using a similar approach than Janic (2015), all flights scheduled to arrive at<sup>4</sup> or depart from a closed airport are labelled as "OFF". Of all remaining flights, those already at full capacity are labelled as "FULL" and the rest are "ON". For each record in the baseline scenario, the itineraries to be considered for rescheduling include: 1) all "OFF" flights, 2) all "ON" or "FULL" flights departing after an "OFF" flight (i.e. passengers are rescheduled to the end of their trip), 3) all "ON" or "FULL" flights preceding an "OFF" flight but still departing within the period of closure. For example, if the itinerary in the baseline scenario is  $A \rightarrow B \rightarrow C \rightarrow D$  and airport C is closed, the passengers will be rescheduled for their full  $A \rightarrow D$  itinerary if the closure is already known at the time of their  $A \rightarrow B$  departure. This gives the airline the opportunity to look for an alternative routing as soon as possible in order to minimize delay (note that this optimal routing may end up including the  $A \rightarrow B$  flight anyway). If the  $A \rightarrow B$  flight departs before the beginning of the closure of C, then the passengers will be rescheduled for the  $B \rightarrow D$  itinerary. Responsibility for relocation is given to the airline that operates the first flight in the affected sequence.

<sup>&</sup>lt;sup>4</sup> For simplicity, we do not consider the implications of being caught by the closure mid-flight. However, since the closures used in this paper start at midnight, the number of flights affected by this is relatively small.

Every record from the baseline scenario that has been disrupted by the closure is compiled in a new rescheduling dataset (RES) that indicates the number of passengers, the first flight in their itinerary to be rescheduled (according to the rules above), and the final destination of their trip. This matrix is sorted by the departure time of the disrupted flight in order to establish the sequence in which passengers will be relocated.

#### 3.4.2 Creating the time-distance matrix

The MFS dataset is also cross-referenced against the parameters of the airport closure. Flights are labelled as "ON", "OFF" or "FULL" using the same criteria explained above. From the perspective of the airlines, two different passenger recovery options are considered to deal with "OFF" flights: 1) relocation via the remaining flights in the affected airline's own network, including alliance or interline partners where applicable, and 2) unrestricted relocation (passengers can be relocated in suitable flights operated by all airlines). For simplicity, only remaining "ON" flights can be used for passenger recovery and all retain their original schedules. In addition, there is the possibility of transferring to other airports by ground transport with the objective to make flight connections or end the journey. The model, however, does not contemplate the option of entirely substituting air travel by ground travel. This is consistent with the current goal of measuring how well the European air transport network, is able to absorb major shocks.

The search for alternative routings for passenger recovery will be governed by the objective of delay-minimization as it is common under irregular airline operations (Barnhart, 2009). To that end, a shortest-path-length algorithm will be adapted to our case study and applied on a directed distance matrix where the distance between origin nodes (rows) and destination nodes (columns) is expressed in time units (Time Distance Matrix - TDM). The origin and destination nodes of this matrix will be all flights in the MFS dataset that depart between the time of the earliest flight in the RES matrix and an arbitrary period of 24 hours after the end of the airport closure<sup>5</sup>. Origin flight nodes indicate points in time where passengers are expected to make a flight departure. One additional origin node is added for every airport in the network labelled "GRT (ground transfer)", which represents a departure from an airport by road/rail in order to complete the last travel segment. Destination flight nodes indicate points in time where passengers have reached the next flight departure in their journey. Two additional destination nodes are added for every airport in the network labelled "GRT" and "END". The first denotes a passenger arriving from a flight to immediately leave by road/rail in order to complete the last travel segment, and the second denotes a passenger that reaches the final destination in its journey.

The time distances within the TDM are calculated following the set of rules detailed in Table 7, which take into account the status of the origin and destination flight nodes. Published minimum connecting times are used to generate valid flight connections, including official inter-airport transfer times (e.g. Heathrow-Gatwick). Since there are no official inter-airport transfer times for all surrogate airport pairs in the sample, artificial values were constructed: we observed that, on average, inter-airport transfer sallow for three times the length of the uncongested ground transfer plus the standard transfer time for the type of connection. No ground transfer time is added between surrogate airports in the same city.

**Table 7.** Rules for the calculation of time distances in the TDM

Origin Destination Conditions

Time distance

<sup>&</sup>lt;sup>5</sup> This is set up for computational purposes (it restricts the size of the TDM). By setting this parameter at 24 hours after the closure ends, stranded passengers that cannot be relocated on the same day could potentially be assigned to the same original itinerary after the airport reopens the following day.

| Node                 | Node                  |  |   |
|----------------------|-----------------------|--|---|
| ON or FULL<br>flight | ON<br>flight          | The origin flight can connect to any future onward journey<br>that departs from its destination airport or from a valid<br>surrogate of the latter. In both cases, the recovery networks<br>of both flights must be compatible (i.e. alliance or<br>unrestricted), there must be enough connecting time, and the<br>onward flight must not come back to the initial airport. | = Departure Time Destination flight -<br>Departure Time Origin flight   |
| ON or FULL<br>flight | OFF or FULL<br>flight | An "OFF" or "FULL" is not a valid onward journey for passengers that are being relocated from other flights.   | Not defined   |
| ON or FULL<br>flight | GRT or END node       | There is always a time distance if the END/GRT airport is the destination of the origin flight.  | = Arrival Time Origin flight - Departure<br>Time Origin flight  |
| OFF<br>flight        | ON<br>flight          | The stranded passengers can connect to any future onward<br>journey that departs from a valid surrogate of the closed<br>airport or from the latter when it reopens, provided the<br>recovery networks of both flights are compatible and there is<br>enough connecting time.  | = Departure Time Destination flight -<br>Departure Time Origin flight   |
| OFF<br>flight        | OFF or FULL<br>flight | An "OFF" or "FULL" flight is not a valid onward journey<br>for passengers that are being relocated from other flights.   | Not defined   |
| OFF<br>flight        | GRT or END<br>node    | Two consecutive ground transfers are not allowed. An END node can only be reached from an "ON" or "FULL" origin flight or by means of a ground transfer.   | Not defined   |
| GRT node             | -                     | There is a time distance if and only if the destination node is<br>an END node of a valid surrogate of the GRT airport.  | = Ground Transfer Time between GRT and<br>END airports (replaced by zero if both<br>airports serve the same city) |

#### 3.4.3 Passenger rescheduling

Once the initial TDM has been constructed, a shortest-path-length algorithm finds the optimal alternative routing for the disrupted passengers in the RES matrix in a dynamic and iterative process (a step-by-step description is provided in Table 8). In summary, for each record in the RES matrix, a shortest-path alternative itinerary is found between the origin node of the disrupted flight and the END node of the passengers' ultimate destination. Capacity constraints are taken into account: if there is no spare capacity to allocate all disrupted passengers in their new itinerary, the excess passengers are taken aside and relocated in a new iteration using an updated TDM resulting from changing the status of the relevant flight/s from "ON" to "FULL". Any passenger that remains unallocated at the end of the iterative process (e.g. because of lack of seat capacity) is flagged as such. After all records in the RES matrix have been processed, the new itineraries are compiled in a relocation (REL) matrix.

**Table 8.** Algorithm for passenger rescheduling

| Inpu | its:   | Time-directed distance matrix (TDM) containing origin and destination flights.   |
|------|--------|--|
|      |        | Rescheduling matrix (RES) created from the disrupted records in the baseline scenario.                                 |
|      |        | Matrix of flight sectors (MFS) from OAG.   |
| Outp | out:   | Matrix with the new itineraries of the relocated passengers (REL).   |
| 1:   | for ea | ach entry of RES do  |
| 2:   | 1      | lookup the disrupted flights in MFS  |
| 3:   | 5      | subtract disrupted passengers and check for changes in status (i.e. "FULL" to "ON")                                    |
| 4:   | i      | if status has changed then update TDM using rules from Table 7   |
| 5:   | ,      | while not all passengers are processed do  |
| 6:   |        | SP $\leftarrow$ shortest path in TDM between the first flight in RES and the END node of the final destination airport |
| 7:   |        | if SP algorithm does not converge then do  |
| 8:   |        | discard passengers and lookup next entry in RES  |
| 9:   |        | else   |
| 10:  |        | create a new entry of REL  |
| 11:  |        | for each flight segment in SP do   |
| 12:  |        | if capacity of the flight is exceeded then do  |
| 13:  |        | add the segment to the current entry of REL allocating as many passengers as possible                                  |
| 14:  |        | change the status of the segment in MFS to "FULL" and update TDM   |
| 15:  |        | relocate the remaining passengers in further iterations  |
| 16:  |        | else   |
| 17:  |        | add the segment to the current entry of REL allocating the disrupted passengers  |
| 18:  |        | if flight is full now then change the status of the segment in MFS to "FULL" and update TDM                            |
|      |        |  |

| 19: | end if    |
|-----|-----------|
| 20: | end for   |
| 21: | end if    |
| 22: | end while |
| 23: | end for   |

The calculation of shortest-path itineraries made use of the *iGraph* library in R. This employs the well-known Dijkstra algorithm, which performs an exhaustive search that ensures that, if anything, a shortest path is always returned.

#### 3.5 Measuring vulnerability and airport criticality

In total, 125 individual airport closure scenarios are run, five for each of the 25 busiest European airports (Table 9). The closures last 24 hours (00:00-24:00 UTC) and happen either Monday or Friday, which are considered the most critical days in terms of "weekday" and "weekend" traffic. In the Monday case, running both alliance and unrestricted options allows us to assess how close the airline alliances that dominate the major European hubs come to offering the globally optimal solutions (exclusively in terms of travel time) to their disrupted passengers. An extra scenario without seat capacity constraints will also be run.

| Airport                | Passen     | gers (all            | markets)    | Passeng   | ers (inti | a-EEA)              | Distribu     | Distribution of passenger departures |         |       |          |  |
|------------------------|------------|----------------------|-------------|-----------|-----------|---------------------|--------------|--------------------------------------|---------|-------|----------|--|
|                        | OD         | Conn.                | Total       | OD        | Conn.     | Total               | OneW         | <b>StarAll</b>                       | Skyteam | Other | alliance |  |
| London Heathrow (LHR)  | 903,181    | 156,133              | 1,059,314   | 397,387   | 24,478    | 421,865             | 57.4%        | 20.2%                                | 6.4%    | 16.0% | 5.6%     |  |
| Paris (CDG)            | 600,521    | 172,802              | 773,323     | 312,842   | 35,245    | 348,087             | 5.7%         | 11.3%                                | 65.4%   | 17.5% | 6.0%     |  |
| Frankfurt (FRA)        | 422,106    | 221,392              | 643,498     | 211,358   | 63,908    | 275,266             | 6.3%         | 76.3%                                | 5.5%    | 11.9% | 7.2%     |  |
| Istanbul Ataturk (IST) | 423,722    | 189,246              | 612,968     | 0         | 1,208     | 1,208               | 1.4%         | 78.7%                                | 4.4%    | 15.6% | 2.5%     |  |
| Madrid (MAD)           | 475,918    | 103,879              | 579,797     | 368,823   | 39,602    | 408,425             | 51.8%        | 8.6%                                 | 19.1%   | 20.6% | 8.2%     |  |
| Amsterdam (AMS)        | 414,963    | 157,518              | 572,481     | 272,269   | 45,157    | 317,426             | 5.4%         | 8.7%                                 | 70.3%   | 15.6% | 6.4%     |  |
| Munich (MUC)           | 371,358    | 118,599              | 489,957     | 269,747   | 65,870    | 335,617             | 13.1%        | 73.7%                                | 4.4%    | 8.8%  | 3.6%     |  |
| Barcelona (BCN)        | 442,452    | 14,819               | 457,271     | 372,342   | 12,313    | 384,655             | 40.6%        | 13.7%                                | 11.6%   | 34.1% | 2.4%     |  |
| London Gatwick (LGW)   | 439,171    | 14,385               | 453,556     | 337,820   | 6,487     | 344,307             | 17.7%        | 2.6%                                 | 1.4%    | 78.3% | 3.8%     |  |
| Rome Fuimicino (FCO)   | 363,363    | 69,602               | 432,965     | 261,918   | 34,293    | 296,211             | 7.7%         | 11.4%                                | 55.6%   | 25.3% | 6.0%     |  |
| Paris Orly (ORY)       | 393,225    | 20,315               | 413,540     | 293,045   | 15,917    | 308,962             | 9.5%         | 3.2%                                 | 47.7%   | 39.6% | 2.3%     |  |
| Moscow Dom. (DME)      | 348,163    | 40,473               | 388,636     | 0         | 6         | 6                   | 35.4%        | 7.2%                                 | 2.1%    | 55.2% | 3.9%     |  |
| Moscow Sher. (SVO)     | 276,968    | 75,973               | 352,941     | 0         | 319       | 319                 | 0.4%         | 1.5%                                 | 90.9%   | 7.2%  | 3.9%     |  |
| Oslo (OSL)             | 293,093    | 38,861               | 331,954     | 264,922   | 36,591    | 301,513             | 4.4%         | 46.6%                                | 3.2%    | 45.8% | 4.9%     |  |
| Copenhagen (CPH)       | 270,369    | 48,908               | 319,277     | 213,933   | 39,527    | 253,460             | 8.3%         | 56.7%                                | 4.9%    | 30.2% | 7.1%     |  |
| Zurich (ZRH)           | 246,771    | 66,517               | 313,288     | 165,353   | 27,967    | 193,320             | 12.4%        | 75.1%                                | 4.9%    | 7.6%  | 9.6%     |  |
| Stockholm (ARN)        | 275,928    | 26,408               | 302,336     | 229,491   | 23,853    | 253,344             | 9.1%         | 56.3%                                | 5.2%    | 29.3% | 5.3%     |  |
| Geneva (GVA)           | 278,612    | 4,638                | 283,250     | 222,724   | 2,982     | 225,706             | 8.8%         | 30.6%                                | 11.1%   | 49.6% | 3.8%     |  |
| Dusseldorf (DUS)       | 266,593    | 16,546               | 283,139     | 198,081   | 9,525     | 207,606             | 35.7%        | 44.3%                                | 6.9%    | 13.0% | 3.1%     |  |
| Milano Malpensa (MXP)  | 267,615    | 4,070                | 271,685     | 172,583   | 1,201     | 173,784             | 10.8%        | 25.3%                                | 12.3%   | 51.6% | 3.3%     |  |
| Dublin (DUB)           | 255,230    | 9,504                | 264,734     | 220,012   | 5,556     | 225,568             | 5.2%         | 5.2%                                 | 4.8%    | 84.8% | 8.4%     |  |
| Brussels (BRU)         | 238,806    | 23,881               | 262,687     | 158,662   | 10,150    | 168,812             | 8.7%         | 59.1%                                | 8.3%    | 23.9% | 6.9%     |  |
| Vienna (VIE)           | 209,851    | 52,360               | 262,211     | 144,021   | 20,321    | 164,342             | 18.6%        | 67.5%                                | 5.7%    | 8.3%  | 4.7%     |  |
| London Stansted (STN)  | 258,752    | 623                  | 259,375     | 249,679   | 523       | 250,202             | 0.9%         | 2.9%                                 | 0.0%    | 96.2% | 1.8%     |  |
| Manchester (MAN)       | 251,335    | 5,293                | 256,628     | 171,173   | 3,734     | 174,907             | 10.0%        | 14.6%                                | 5.8%    | 69.6% | 5.3%     |  |
| Source MIDT own elabor | ration No. | $t_{0} \cdot OD = 0$ | Origin/dost | nation na | scongors  | $\cdot C_{ONN} = 0$ | Connecting n | assonaors                            |         |       |          |  |

 Table 9. Top 25 busiest European airports (estimated traffic for 1<sup>st</sup> Week of February 2013)

Due to the fact that all the disruptions modelled affect only one component of the network (the closed airport), the measure of "conditional criticality" under each closure scenario will be used also as a measure of "conditional vulnerability" of the entire network. Moreover, from now on, "conditional vulnerability" and "conditional criticality" will be simply referred as vulnerability and criticality, respectively. In our case study, these are measured by the relocation rate (the proportion of passengers for which an alternative itinerary was found within the relocation window -24 hours after the closure ends) and, also, by the accumulated delay experienced by the disrupted passengers. For those relocated, the total delay is made of two components: the departure delay generated by the original disruption, and the difference between the journey times of the baseline and rescheduled itineraries. For non-relocated passengers, the total delay is measured as the difference between their baseline departure time and the end of the relocation window. Separate measures of airport criticality will be

provided for the intra-EEA markets and we will also report the airports that serve the largest amounts of relocated traffic in each closure scenario.

Finally, the resulting ranking of airport criticality will be compared with three well-known topological indicators – degree centrality, closeness, and betweenness centrality – in order to establish a link between our results and the previous literature. Degree centrality  $(D_i)$  is calculated as the total number of destinations served by airport *i*. Closeness  $(C_i)$  is the inverse of the sum of the distances between airport *i* and all other airports in the network:

(1) 
$$C_i = \frac{1}{\sum_j distance(i,j)}.$$

Betweeness centrality  $(B_i)$  is calculated as follows:

(2) 
$$B_i = \sum_{j \neq i \neq k} \frac{\sigma_{jk(i)}}{\sigma_{jk}},$$

where  $\sigma_{jk}$  are the total number of shortest paths (measured in graph distance – number of links between two nodes) from airport *j* to airport *k* and  $\sigma_{jk(i)}$  is the number of those paths that pass through airport *i*. Both  $C_i$  and  $B_i$  will be calculated over unweighted networks and normalized between [0,1]. The lack of degrees of freedom prevents us from carrying out a regression analysis, so our conclusions will be based on correlation coefficients. Further discussion of any drivers of airport criticality beyond network topology will be mostly exploratory and rely on ad-hoc indicators based on the simulation results.

#### 4. RESULTS AND DISCUSSION

The simulation results are provided in Appendices A-E alongside a glossary of airport codes in Appendix F.

#### 4.1 Airport criticality vs. network topology

Table 10 summarizes the simulation results for the Monday closure, under alliance recovery, and considering all markets (Appendix A). Airports are sorted according to the accumulated delay experienced by both relocated and non-relocated passengers (aggdel'). This measurement indicates that the most critical airports in the European network during the sample period were Heathrow, Istanbul, and Barcelona with total delays ranging from 81 to 115 thousand passenger-days. Highest delays per passenger, nevertheless, are experienced in Moscow-DME, Barcelona, and Stockholm<sup>6</sup>. While the limited temporal scope of the measures provided (February 4-5, 2013) must always be borne in mind, it is possible to obtain interesting conclusions by ranking the airports according to other dimensions. For example, according to the number of disrupted passengers (*dpax*), the ranking is topped by major airports: Heathrow, Paris-CDG, and Istanbul (it is estimated to surpass Frankfurt in terms of passenger traffic on the sample day). From the point of view of passenger recovery, however, important differences can be found within the largest European hubs. The airlines affected by the closure of Istanbul Ataturk are able to relocate 61% of disrupted passengers within their own alliances (%reloc). The relocation rate increases to around 72% for Heathrow and Paris, while Frankfurt stands out with the highest relocation rate in the entire sample at 86.9%. Amsterdam is marginally below 60% and other major airports such as Domodedovo (39.5%), Milano Malpensa (43.5%), Gatwick (38.9%), or Barcelona (46.2%) are among the worst-ranked. Of course, relocation rates are capped by the amount of interalliance traffic, which cannot be relocated as per the model restrictions. However, by comparing these relocation rates with the inter-alliance traffic shares reported in Table 9 – all below 10% – , it is clear that the performance of the latter airports is very poor. The quality of

<sup>&</sup>lt;sup>6</sup> Note that long-distance rail travel from Stockholm to Copenhagen is not contemplated by the model.

the alternative itineraries is a further concern in Barcelona, as relocated passengers would experience, on average, increases of more than 400% in travel times over the best available itineraries from the baseline scenario ( $\Delta avt\%$ ). A similar effect is predicted for Stansted Airport, which suggests that low-cost dominance may have a negative influence on the quality of relocation due to the lack of alliance partners to provide alternative itineraries (see Section 4.2). On the contrary, the (predominantly) full-service network carriers operating at Frankfurt can provide the best alternative itineraries within their own alliances, with an average delay of only 69.5% over the baseline travel times. In addition, Frankfurt also benefits from the availability of local surrogates to achieve an average departure delay (*avddel*) under 12 h (third best in the sample after Zurich and Dusseldorf). This helps the main German hub to achieve the lowest average delays per disrupted passenger.

|                 |         |        |           |        |       |       | A       | ll markets |            |              |     |       |       |
|-----------------|---------|--------|-----------|--------|-------|-------|---------|------------|------------|--------------|-----|-------|-------|
| Closed          | dnau    | nalaa  | 0/ nata a | avddel | avt0  | avt1  | A       | non naloo  | aggdel'    | aggdel'/dpax | ה:  | C     | D:    |
| Airport         | apax    | reioc  | %reloc    | (min)  | (min) | (min) | ∆avi 70 | non-reioc  | (pax-days) | (days)       | Di  | Ci    | Ы     |
| Heathrow        | 108,197 | 78,267 | 72.30%    | 940    | 348   | 805   | 131.50% | 29,930     | 115,937    | 1.072        | 140 | 0.482 | 0.056 |
| Istanbul        | 75,410  | 46,346 | 61.50%    | 912    | 300   | 807   | 168.50% | 29,064     | 87,185     | 1.156        | 174 | 0.453 | 0.054 |
| Barcelona       | 64,825  | 29,954 | 46.20%    | 881    | 174   | 884   | 408.80% | 34,871     | 81,050     | 1.250        | 107 | 0.42  | 0.016 |
| Madrid          | 68,386  | 42,442 | 62.10%    | 894    | 239   | 807   | 237.20% | 25,944     | 79,032     | 1.156        | 126 | 0.448 | 0.031 |
| Paris CDG       | 78,532  | 56,417 | 71.80%    | 837    | 322   | 687   | 113.20% | 22,115     | 77,549     | 0.987        | 178 | 0.488 | 0.087 |
| Gatwick         | 59,929  | 23,329 | 38.90%    | 817    | 162   | 385   | 137.80% | 36,600     | 69,049     | 1.152        | 107 | 0.416 | 0.017 |
| Amsterdam       | 63,250  | 37,744 | 59.70%    | 795    | 319   | 765   | 139.80% | 25,506     | 68,196     | 1.078        | 170 | 0.475 | 0.057 |
| Moscow DME      | 46,649  | 18,428 | 39.50%    | 1,270  | 235   | 502   | 114.10% | 28,221     | 63,207     | 1.355        | 112 | 0.416 | 0.055 |
| Rome Fiumicino  | 55,017  | 36,396 | 66.20%    | 848    | 231   | 815   | 252.90% | 18,621     | 62,287     | 1.132        | 110 | 0.444 | 0.019 |
| Paris Orly      | 55,448  | 32,541 | 58.70%    | 998    | 131   | 425   | 224.40% | 22,907     | 60,983     | 1.100        | 82  | 0.387 | 0.019 |
| Munich          | 63,479  | 53,656 | 84.50%    | 702    | 210   | 625   | 197.70% | 9,823      | 55,495     | 0.874        | 134 | 0.454 | 0.024 |
| Oslo            | 47,340  | 29,695 | 62.70%    | 956    | 133   | 601   | 353.30% | 17,645     | 54,623     | 1.154        | 70  | 0.396 | 0.022 |
| Frankfurt       | 69,499  | 60,412 | 86.90%    | 689    | 363   | 616   | 69.50%  | 9,087      | 52,649     | 0.758        | 177 | 0.495 | 0.081 |
| Stockholm       | 41,818  | 23,159 | 55.40%    | 1,026  | 174   | 742   | 326.70% | 18,659     | 52,090     | 1.246        | 78  | 0.407 | 0.028 |
| Moscow SVO      | 40,299  | 23,099 | 57.30%    | 994    | 353   | 848   | 140.40% | 17,200     | 49,402     | 1.226        | 112 | 0.42  | 0.02  |
| Copenhagen      | 43,467  | 27,055 | 62.20%    | 786    | 207   | 787   | 279.80% | 16,412     | 48,637     | 1.119        | 91  | 0.424 | 0.025 |
| Milano Malpensa | 36,894  | 16,050 | 43.50%    | 868    | 229   | 551   | 141.00% | 20,844     | 44,054     | 1.194        | 78  | 0.424 | 0.008 |
| Stansted        | 35,871  | 16,065 | 44.80%    | 851    | 119   | 614   | 416.20% | 19,806     | 43,278     | 1.206        | 81  | 0.362 | 0.008 |
| Geneva          | 34,319  | 15,416 | 44.90%    | 750    | 184   | 771   | 318.20% | 18,903     | 41,766     | 1.217        | 69  | 0.407 | 0.004 |
| Dublin          | 34,389  | 15,114 | 44.00%    | 941    | 158   | 499   | 215.00% | 19,275     | 39,584     | 1.151        | 75  | 0.401 | 0.008 |
| Vienna          | 35,217  | 29,197 | 82.90%    | 719    | 210   | 840   | 300.60% | 6,020      | 35,518     | 1.009        | 94  | 0.418 | 0.007 |
| Manchester      | 31,747  | 16,972 | 53.50%    | 759    | 199   | 583   | 192.50% | 14,775     | 34,265     | 1.079        | 86  | 0.408 | 0.011 |
| Dusseldorf      | 40,820  | 31,309 | 76.70%    | 659    | 164   | 420   | 156.50% | 9,511      | 33,484     | 0.820        | 86  | 0.419 | 0.007 |
| Zurich          | 34,432  | 26,912 | 78.20%    | 679    | 269   | 662   | 146.50% | 7,520      | 30,233     | 0.878        | 98  | 0.447 | 0.014 |
| Brussels        | 33,536  | 25,485 | 76.00%    | 719    | 197   | 488   | 148.00% | 8,051      | 29,383     | 0.876        | 93  | 0.431 | 0.011 |

 Table 10. Simulation results: Monday closure; alliance passenger recovery; all markets.

Notes: dpax: disrupted passengers, reloc: relocated passengers; avddel: average departure delay for relocated passengers (min); avt0: average baseline travel time (min) – relocated passengers; avt1: average relocated travel time (min); non-reloc: passengers not relocated; aggdel': aggregate delay for all passengers 24h after re-aperture; Di: degree centrality; Ci: closeness; Bi: Betweeness centrality.

| Table 11. Simulation res | ults: Monday closure | e alliance passenger | recovery intra-EEA markets |
|--------------------------|----------------------|----------------------|----------------------------|
|--------------------------|----------------------|----------------------|----------------------------|

| Closed            | Intra-EEA markets |        |        |                 |               |               |         |           |                       |                        |    |       |       |
|-------------------|-------------------|--------|--------|-----------------|---------------|---------------|---------|-----------|-----------------------|------------------------|----|-------|-------|
| Airport           | dpax              | reloc  | %reloc | avddel<br>(min) | avt0<br>(min) | avt1<br>(min) | ∆avt%   | non-reloc | aggdel'<br>(pax-days) | aggdel'/dpax<br>(days) | Di | Ci    | Bi    |
| Barcelona         | 58,220            | 26,749 | 45.90% | 865             | 127           | 876           | 587.80% | 31,471    | 73,011                | 1.254                  | 89 | 0.513 | 0.055 |
| Madrid            | 57,085            | 35,395 | 62.00% | 904             | 146           | 743           | 410.00% | 21,690    | 66,786                | 1.170                  | 84 | 0.493 | 0.03  |
| Heathrow          | 59,333            | 43,877 | 74.00% | 922             | 143           | 746           | 421.00% | 15,456    | 66,540                | 1.121                  | 62 | 0.482 | 0.011 |
| Gatwick           | 50,351            | 20,759 | 41.20% | 819             | 119           | 357           | 199.40% | 29,592    | 57,010                | 1.132                  | 82 | 0.5   | 0.045 |
| Amsterdam         | 45,988            | 25,950 | 56.40% | 822             | 161           | 685           | 325.30% | 20,038    | 51,770                | 1.126                  | 99 | 0.515 | 0.039 |
| Oslo              | 44,455            | 28,110 | 63.20% | 954             | 105           | 581           | 455.30% | 16,345    | 50,044                | 1.126                  | 63 | 0.475 | 0.087 |
| Rome Fiumicino    | 42,482            | 27,818 | 65.50% | 868             | 130           | 773           | 493.80% | 14,664    | 49,424                | 1.163                  | 73 | 0.486 | 0.025 |
| Paris Orly        | 44,972            | 28,796 | 64.00% | 973             | 119           | 417           | 248.80% | 16,176    | 47,395                | 1.054                  | 63 | 0.441 | 0.067 |
| Paris CDG         | 47,663            | 35,019 | 73.50% | 827             | 162           | 575           | 254.00% | 12,644    | 47,138                | 0.989                  | 89 | 0.496 | 0.031 |
| Stockholm Arlanda | 37,390            | 20,604 | 55.10% | 1,033           | 125           | 710           | 467.80% | 16,786    | 47,112                | 1.260                  | 67 | 0.465 | 0.104 |
| Munich            | 48,422            | 41,132 | 84.90% | 714             | 130           | 588           | 353.80% | 7,290     | 43,700                | 0.902                  | 86 | 0.503 | 0.028 |
| Copenhagen        | 37,531            | 23,269 | 62.00% | 785             | 139           | 767           | 451.80% | 14,262    | 42,548                | 1.134                  | 72 | 0.507 | 0.058 |
| Stansted          | 35,357            | 15,845 | 44.80% | 849             | 115           | 607           | 425.40% | 19,512    | 41,154                | 1.164                  | 80 | 0.463 | 0.064 |
| Dublin            | 31,656            | 13,811 | 43.60% | 912             | 114           | 478           | 317.20% | 17,845    | 38,005                | 1.201                  | 65 | 0.479 | 0.025 |
| Geneva            | 28,670            | 12,246 | 42.70% | 723             | 124           | 787           | 534.50% | 16,424    | 34,690                | 1.210                  | 51 | 0.488 | 0.014 |
| Milano Malpensa   | 27,932            | 10,954 | 39.20% | 817             | 128           | 545           | 325.10% | 16,978    | 32,137                | 1.151                  | 51 | 0.47  | 0.009 |
| Frankfurt         | 39,798            | 35,556 | 89.30% | 717             | 171           | 434           | 153.80% | 4,242     | 30,086                | 0.756                  | 84 | 0.495 | 0.023 |

| Dusseldorf       | 33,240 | 26,091 | 78.50% | 656 | 114 | 386 2        | 239.20% | 7,149  | 26,665 | 0.802 | 64 0 | ).474 | 0.014 |
|------------------|--------|--------|--------|-----|-----|--------------|---------|--------|--------|-------|------|-------|-------|
| Vienna           | 24,659 | 21,212 | 86.00% | 731 | 136 | 850 <b>5</b> | 24.70%  | 3,447  | 26,239 | 1.064 | 61 0 | ).468 | 0.018 |
| Manchester       | 24,657 | 14,560 | 59.10% | 727 | 131 | 566 3        | 330.90% | 10,097 | 25,789 | 1.046 | 65 0 | ).489 | 0.035 |
| Zurich           | 24,579 | 18,929 | 77.00% | 667 | 147 | 626 3        | 327.20% | 5,650  | 22,694 | 0.923 | 59 0 | ).478 | 0.009 |
| Brussels         | 25,995 | 21,005 | 80.80% | 703 | 139 | 451 2        | 225.00% | 4,990  | 21,651 | 0.833 | 63 0 | ).478 | 0.01  |
| Moscow SVO       | 38     | 12     | 31.60% | 285 | 474 | 967 1        | 03.90%  | 26     | 51     | 1.352 | 40   | -     | -     |
| Istanbul Ataturk | 165    | 155    | 93.90% | 233 | 423 | 452          | 6.80%   | 10     | 46     | 0.279 | 53   | -     | -     |
| Moscow DME       | 0      | 0      | -      | -   | -   | -            | -       | 0      | -      | -     | 18   | -     | -     |

Notes: dpax: disrupted passengers, reloc: relocated passengers; avddel: average departure delay for relocated passengers (min); avt0: average baseline travel time (min) – relocated passengers; avt1: average relocated travel time (min); non-reloc: passengers not relocated; aggdel': aggregate delay for all passengers 24h after re-aperture; Di: degree centrality; Ci: closeness; Bi: Betweeness centrality.

Table 11 presents the results for the intra-EEA disrupted passengers, ranked again by *aggdel*'. While there are many similarities with the overall results (intra-EEA is the largest market in the European airport network, see Table 1), the differences highlight the importance of using detailed demand data to assess airport criticality. On top of the geographical coverage of airline alliances and other restrictions that prevent relocation in particular routes, airports themselves play different roles in different markets. While Heathrow, Paris-CDG or Frankfurt devote a substantial share of their traffic to intercontinental routes, airports like Barcelona, Madrid, and Gatwick are mainly focused on intra-EEA traffic (Table 9). These three end up being among the ones whose closure would cause the largest aggregate delays within the EEA internal markets (Heathrow surpasses Gatwick in aggregate delays because of the scale of operations). It is also worth highlighting the difference between Heathrow and Paris-CDG, which, despite similar relocation rates, sharply differ in the quality of the alternative itineraries. Again, Frankfurt stands out as the least critical among the top European hubs, though its share of intra-EEA traffic is lower than all of the airports mentioned above.

The first port of call when searching for the main drivers of airport criticality is network topology. As explained in Section 2, the existing literature has established a link between network damage and the topological properties of both the network and the individual airports. Table 12 shows the linear correlation and rank correlation coefficients between four of our demand-based indicators (average departure delay: avddel, increase in average travel time:  $\Delta avt\%$ , aggregate delay: aggdel', and aggregate delay per passenger) and three supplybased topological measures (degree, closeness, and betweenness centrality). When all markets are considered, the topological indicators present a positive and significant correlation to aggregate delays yet a negative correlation with average increase in travel time and aggregate delay per passenger. The first result is capturing an "airport size" effect and is in line with the previous literature, which generally agrees that airports with the highest number of connections and lying in the highest proportion of shortest-paths between other airports would also generate the highest network damage when closed. In regards to the negative correlations, Hossain et al. (2013) notes that the most central an airport is, the easier is to find good surrogates to handle the disrupted traffic, thus potentially improving the quality of relocations. However, the correlation between centrality and network damage was expected to be positive. The negative and significant effects are not present in the EEA markets, where we find airports that serve as sole gateways to remote destinations (Oslo, Stockholm) and hence, they score high in both betweenness centrality and travel time increase as the remote regions become disconnected. Overall, the sign and magnitude of these correlations is different from the supply-based measures by Hossain et al. (2013) in the range of 78%-90%. These results challenge the traditional views on the relationship between airport centrality and network damage from the perspective of passenger recovery, and a more comprehensive search for explanatory factors is warranted.

| Table | 12. | Linear | correlation | and rai | nk correlation | coefficients: | criticality vs. | topological | indicators |
|-------|-----|--------|-------------|---------|----------------|---------------|-----------------|-------------|------------|
|-------|-----|--------|-------------|---------|----------------|---------------|-----------------|-------------|------------|

|        | All markets |             | Intra-EEA markets |           |             |  |  |  |  |
|--------|-------------|-------------|-------------------|-----------|-------------|--|--|--|--|
| Degree | Closeness   | Betweenness | Degree            | Closeness | Betweenness |  |  |  |  |
|        |             |             |                   |           |             |  |  |  |  |

| avddel                         |                  |                 |            |        |        |        |
|--------------------------------|------------------|-----------------|------------|--------|--------|--------|
| linear correlation             | -0.081           | -0.270          | 0.198      | 0.078  | -0.276 | 0.678* |
| rank correlation               | -0.103           | -0.351          | 0.295      | 0.163  | -0.200 | 0.594* |
| $\Delta avt\%$                 |                  |                 |            |        |        |        |
| linear correlation             | -0.541*          | -0.633*         | -0.507*    | -0.131 | 0.073  | 0.259  |
| rank correlation               | -0.616*          | -0.588*         | -0.479*    | -0.069 | -0.008 | 0.246  |
| aggdel'                        |                  |                 |            |        |        |        |
| linear correlation             | 0.595*           | 0.475*          | 0.597*     | 0.506* | 0.345  | 0.381  |
| rank correlation               | 0.615*           | 0.378           | 0.711*     | 0.542* | 0.378  | 0.521* |
| aggdel'/dpax                   |                  |                 |            |        |        |        |
| linear correlation             | -0.308           | -0.495*         | -0.162     | -0.028 | 0.022  | 0.449* |
| rank correlation               | -0.295           | -0.490*         | -0.068     | 0.090  | -0.002 | 0.370  |
| Notor: * indicator that the or | officient is sid | mifigant at 05% | aonfidanaa |        |        |        |

Notes: \* indicates that the coefficient is significant at 95% confidence.

#### 4.2 Drivers of airport criticality: originating vs. connecting traffic

Understanding how passenger traffic is redistributed when a large airport closes can help identify the drivers of airport criticality. On the one hand, passengers starting or terminating their journey in a closed airport (i.e., *od* traffic) will be able to find an alternative itinerary if a local surrogate, that can be reached by ground transport, offers a compatible flight. Otherwise, *od* passengers will be "captive" in the closed airport until it reopens and hence they will experience longer departure delays. Connecting traffic, on the other hand, is not dependent on local surrogates, but on finding a compatible connection elsewhere. Adapting the argument of structural network redundancy discussed in Zhang et al. (2015), the quality of relocation in our case study is expected to reflect how the respective alliances overlap in their coverage of the affected markets.

In order to illustrate the impact of the above factors, Table 13 provides the top ten alternative airports for the ten largest closures in terms of disrupted passengers. The top alternative airports are the ones that experience the highest increase in passenger departures with respect to the baseline scenario. In addition, we also report the proportion of relocated passengers that have to wait for the affected airport to reopen. As expected, the top alternative airports in most cases match the dominant alliance of the closure airport (e.g., Heathrow and Madrid are both dominated by Oneworld – See Table 9). For Frankfurt and Paris-CDG, in what seems the most advantageous situation, the top alternative airports are alliance-matching surrogates (Dusseldorf and Orly, respectively), thus improving the chances of finding minimum-delay itineraries that can be completed via a road/rail transfer. This can explain the very low departure delays for the Frankfurt closure, as only 55% of disrupted passengers have to wait for the airport to reopen<sup>7</sup>. On the other end, the lack of local surrogates among the top alternates for Madrid or Barcelona is bound to translate into longer departure delays.

| Closure        | He     | Heathrow  |        | Paris-CDG |        | inkfurt   | Istanb | ul Ataturk | Amsterdam |           |  |
|----------------|--------|-----------|--------|-----------|--------|-----------|--------|------------|-----------|-----------|--|
|                | reloc  | non-reloc | reloc  | non-reloc | reloc  | non-reloc | reloc  | non-reloc  | reloc     | non-reloc |  |
| Total pax      | 78,267 | 29,930    | 56,417 | 22,115    | 60,412 | 9,087     | 46,346 | 29,064     | 37,744    | 25,506    |  |
| od pax         | 64,573 | 23,488    | 41,294 | 18,070    | 35,756 | 5,691     | 31,442 | 19,631     | 25,128    | 20,318    |  |
| Connecting pax | 13,694 | 6,442     | 15,123 | 4,045     | 24,656 | 3,396     | 14,904 | 9,433      | 12,616    | 5,188     |  |
|                | alt.   | Δpax      | alt.   | Δpax      | alt.   | Δpax      | alt.   | Δpax       | alt.      | Δpax      |  |
| rts<br>es)     | MAD    | 6,097     | ORY    | 9,246     | DUS    | 9,970     | FRA    | 8,123      | CDG       | 8,870     |  |
| od             | FRA    | 5.956     | AMS    | 6.881     | MUC    | 8,462     | MUC    | 6.834      | BRU       | 6.590     |  |
| i i i          | MUC    | 5,071     | FCO    | 4,941     | STR    | 4,434     | ESB    | 4,280      | LHR       | 1.995     |  |
| 2 6            | LGW    | 4,416     | SVO    | 2,503     | CGN    | 4,009     | VIE    | 3,097      | SVO       | 1,919     |  |
| ati<br>r d     | TXL    | 3.612     | FRA    | 2,484     | VIE    | 3.762     | DUS    | 2,971      | ORY       | 1.733     |  |
| ge n           | BCN    | 3,595     | BRU    | 2.257     | IST    | 3,156     | CAI    | 2,605      | FCO       | 1.681     |  |
| lte            | DUS    | 3,194     | LIN    | 2,166     | ZRH    | 2,468     | BRU    | 2,097      | LCY       | 1,540     |  |
| a ssa          | HEL    | 2,592     | LYS    | 2,146     | BRU    | 2,358     | SAW    | 2,006      | MAD       | 1.375     |  |
| ē ē            | BRU    | 2,582     | TLS    | 1.914     | HAM    | 2,318     | ZRH    | 1.984      | FRA       | 1.249     |  |
|                | VIE    | 2,523     | NCE    | 1,843     | LHR    | 2,313     | HAM    | 1,963      | LIN       | 1,228     |  |

Table 13. Top alternative airports: Monday closure; alliance passenger recovery; all markets.

<sup>&</sup>lt;sup>7</sup> We ran the Frankfurt closure without the ground transport link to Dusseldorf in order to check the consistency of that estimate. The relocation rate would remain virtually the same (86.7%), as well as the proportion of passengers after reopening (55.8%). Only the "average travel time increase" indicator would suffer (a 15% increase to 84.5%) as Munich, Cologne, and Stuttgart airports absorbed the additional traffic.

| % After reopening | LHR    | 83.4%     | CDG    | 72.9%     | FRA    | 55.6%     | IST    | 70.4%     | AMS    | 66.3%     |
|-------------------|--------|-----------|--------|-----------|--------|-----------|--------|-----------|--------|-----------|
| Closure           | М      | adrid     | M      | unich     | Bar    | celona    | Ga     | ıtwick    | Rome   | Fuimicino |
|                   | reloc  | non-reloc |
| Total pax         | 42,442 | 25,944    | 53,656 | 9,823     | 29,954 | 34,871    | 23,329 | 36,600    | 36,396 | 18,621    |
| od pax            | 33,086 | 22,312    | 37,749 | 7,352     | 25,623 | 32,305    | 21,846 | 34,938    | 26,370 | 15,837    |
| Connecting pax    | 9,356  | 3,632     | 15,907 | 2,471     | 4,331  | 2,566     | 1,483  | 1,662     | 10,026 | 2,784     |
|                   | alt.   | Δpax      | alt.   | ∆pax      | alt.   | Δpax      | alt.   | Δpax      | alt.   | Δpax      |
| es)               | BCN    | 8.529     | FRA    | 9,202     | MAD    | 8,819     | LHR    | 4,464     | CDG    | 7.213     |
| bo                | LHR    | 6,240     | STR    | 6,821     | LHR    | 3.897     | STN    | 2,064     | LIN    | 5,944     |
| air               | CDG    | 2,685     | DUS    | 5,633     | FRA    | 1,963     | BRS    | 1,883     | AMS    | 2,756     |
| eb. e             | PMI    | 1,971     | VIE    | 4,506     | DUS    | 1,614     | LTN    | 1,609     | MXP    | 2,447     |
| ati<br>r d        | AMS    | 1,909     | BRU    | 3,480     | MUC    | 1,595     | BHX    | 1,316     | FRA    | 1,811     |
| ge                | MUC    | 1.855     | TXL    | 3,272     | CDG    | 1,560     | BFS    | 978       | ORY    | 1,799     |
| lte               | ORY    | 1.813     | HAM    | 3,196     | PMI    | 1,523     | MAD    | 883       | LHR    | 1,689     |
| a c               | TXL    | 1,574     | NUE    | 3,129     | TXL    | 1,444     | GVA    | 766       | SVO    | 1.347     |
| lo io             | SVO    | 1.538     | IST    | 2,464     | BRU    | 1,162     | CDG    | 754       | MAD    | 1.310     |
|                   | DUS    | 1,513     | CGN    | 2,392     | ORY    | 1,102     | AMS    | 697       | CTA    | 1,303     |
| % After reopening | MAD    | 78.9%     | MUC    | 62.6%     | BCN    | 87.2%     | LGW    | 92.3%     | FCO    | 70.0%     |

Notes: reloc: relocated passengers; non-reloc: passengers not relocated.

Table 14 presents the shares of connecting and *od* traffic, alongside two new indicators. First, we calculate the proportion of overlapping seat capacity offered by the airport's local surrogates (% overlap surrogates). This indicates the proportion of a given airport's seat capacity that could be substituted by an alternative seat from the same airline (or alliance partner), to the same destination, and that departs from at least one of the surrogates. It ranges from 77.1% at Dusseldorf -whose passengers could potentially reach alliance-matching Frankfurt Airport within the set time limit of 130 minutes-, down to 0% for the relatively isolated Madrid and Rome airports. Second, we determine the proportion of connecting traffic for which the respective alliance networks offer at least one alternative connection point (% overlap alliance). The values are strongly influenced by the distribution of traffic across alliance and non-alliance airlines. On one end, we find the 95.6% coverage of Zurich hub connections – mainly by Star Alliance –. On the other end, there is an 8.4% coverage for Dublin - dominated by low-cost carrier Ryanair and Aer Lingus -, an airport with a very low share of connections. In order to account for these differences in traffic split, the two types of overlap can be combined to estimate the overall proportion of the airport's traffic that is not covered by any other alliance service either locally on in connection (% non-overlap).

| Airport             | %conn | overlap  | %od   | overlap   | % non-  | Potential surrogates                               |
|---------------------|-------|----------|-------|-----------|---------|--|
|                     |       | alliance | 5     | urrogates | overlap | (airports <130 min uncongested road/rail transfer) |
| Heathrow            | 12.8% | 43.0%    | 87.2% | 13.1%     | 83.1%   | BHX BOH BRS LCY LGW LTN SEN SOU STN                |
| Barcelona           | 3.6%  | 82.0%    | 96.4% | 1.8%      | 95.3%   | GRO ILD REU  |
| Istanbul            | 28.0% | 51.1%    | 72.0% | 5.4%      | 81.8%   | SAW TEQ  |
| Gatwick             | 2.7%  | 39.4%    | 97.3% | 39.2%     | 60.8%   | BOH LCY LHR LTN MSF OXF SEN SOU STN                |
| Madrid              | 13.8% | 51.7%    | 86.2% | 0.0%      | 92.9%   | SLM VLL  |
| Amsterdam           | 19.9% | 59.9%    | 80.1% | 20.2%     | 71.9%   | BRU EIN GRQ MST NRN RTM                            |
| Moscow Domodedovo   | 10.0% | 12.1%    | 90.0% | 6.9%      | 92.6%   | BKA SVO VKO  |
| Paris CDG           | 17.2% | 65.5%    | 82.8% | 10.7%     | 79.9%   | BVA DOL LEH LIL LTQ ORY XCR                        |
| Rome Fuimicino      | 15.4% | 55.6%    | 84.6% | 0.0%      | 91.4%   | CIA  |
| Paris Orly          | 3.6%  | 64.4%    | 96.4% | 20.9%     | 77.5%   | BVA CDG DOL LEH TUF XCR                            |
| Oslo                | 12.4% | 46.9%    | 87.6% | 2.9%      | 91.6%   | RYG TRF  |
| Milano Malpensa     | 1.3%  | 82.6%    | 98.7% | 20.0%     | 79.2%   | BGY GOA LYN LUG PMF TRN VRN                        |
| Copenhagen          | 15.3% | 70.8%    | 84.7% | 5.1%      | 84.8%   | AGH HAD KID MMX RKE                                |
| Stockholm Arlanda   | 9.2%  | 32.8%    | 90.8% | 1.2%      | 95.9%   | BMA NRK NYO VST                                    |
| Moscow Sheremetyevo | 20.9% | 42.7%    | 79.1% | 3.5%      | 88.3%   | BKA DME VKO  |
| Stansted            | 0.1%  | 29.4%    | 99.9% | 35.7%     | 64.3%   | BHX EMA LCY LGW LHR LTN NWI OXF SEN                |
| Geneva              | 1.1%  | 88.1%    | 98.9% | 26.5%     | 72.8%   | BRN DLE LYS NCY                                    |
| Dublin              | 3.1%  | 8.4%     | 96.9% | 16.5%     | 83.7%   | BFS BHD WAT  |
| Munich              | 23.0% | 85.2%    | 77.0% | 26.9%     | 59.7%   | AGB PDH FMM INN NUE STR SZG                        |
| Manchester          | 2.2%  | 55.1%    | 97.8% | 44.1%     | 55.7%   | BHX BLK DSA EMA GLO HUY LBA LPL VLY                |
| Frankfurt           | 31.6% | 73.0%    | 68.4% | 38.6%     | 50.5%   | CGN DUS FKB HHN NUE SCN STR                        |
| Vienna              | 21.3% | 84.1%    | 78.7% | 2.9%      | 79.8%   | BRQ BTS GRZ  |
| Dusseldorf          | 6.8%  | 87.7%    | 93.2% | 77.1%     | 22.2%   | BRU CGN CRL DTM EIN FMO FRA MST NRN PAD            |
| Zurich              | 18.3% | 95.6%    | 81.7% | 29.4%     | 58.5%   | ACH BRN BSL FDH FMM MLH STR SXB                    |
| Brussels            | 7.7%  | 71.8%    | 92.3% | 66.0%     | 33.5%   | AMS CGN CRL DUS EIN LIL LUX MST NRN OST RTM        |

 Table 14. Capacity overlap provided by airline alliances and surrogate airports

Similarly to the previous section, Table 15 presents the linear and rank correlation coefficients between our measures of airport criticality, the alliance non-overlap, the share of *od* traffic, and the market shares of alliance and non-alliance airlines. Results confirm the intuition that the alliance non-overlap presents a positive correlation to airport criticality, a positive and statistically significant relationship also exists between the share of *od* traffic and the aggregate delay per passenger. Among the market shares, the proportion of non-alliance traffic has the strongest positive correlation to aggregate delay per passenger. Clearly, non-alliance airlines (such as low-cost carriers) will have a harder time in finding alternative itineraries for their disrupted passengers exclusively through their own flight networks. On the contrary, there is a negative and significant correlation between delays per passenger and the market share of Star Alliance. While it is beyond the scope of this paper to establish causal relationships between alliance market shares and airport criticality, these correlations are in line with the results from Lordan et al. (2015) which point at Star Alliance as the most resilient of the three major alliances.<sup>8</sup>

|                    |              | All markets |           |               |          |               |  |  |  |  |  |  |  |
|--------------------|--------------|-------------|-----------|---------------|----------|---------------|--|--|--|--|--|--|--|
|                    | %non-overlap | %od         | %oneworld | %staralliance | %skyteam | %non-alliance |  |  |  |  |  |  |  |
| avddel             |              |             |           |               |          |               |  |  |  |  |  |  |  |
| linear correlation | 0.697*       | 0.180       | 0.162     | -0.474*       | 0.140    | 0.275         |  |  |  |  |  |  |  |
| rank correlation   | 0.776*       | 0.169       | -0.151    | -0.514*       | 0.004    | 0.371         |  |  |  |  |  |  |  |
| ∆avt%              |              |             |           |               |          |               |  |  |  |  |  |  |  |
| linear correlation | 0.368        | 0.382       | -0.043    | -0.059        | -0.238   | 0.324         |  |  |  |  |  |  |  |
| rank correlation   | 0.345        | 0.321       | -0.070    | -0.047        | -0.186   | 0.302         |  |  |  |  |  |  |  |
| aggdel'            |              |             |           |               |          |               |  |  |  |  |  |  |  |
| linear correlation | 0.481*       | -0.216      | 0.494*    | -0.260        | 0.171    | -0.188        |  |  |  |  |  |  |  |
| rank correlation   | 0.509*       | -0.265      | 0.128     | -0.247        | 0.112    | -0.022        |  |  |  |  |  |  |  |
| aggdel'/dpax       |              |             |           |               |          |               |  |  |  |  |  |  |  |
| linear correlation | 0.759*       | 0.433*      | 0.057     | -0.571*       | 0.085    | 0.498*        |  |  |  |  |  |  |  |
| rank correlation   | 0.699*       | 0.405*      | -0.106    | -0.444*       | -0.078   | 0.505*        |  |  |  |  |  |  |  |

Table 15. Linear correlation and rank correlation: criticality vs. traffic and network overlap indicators

Notes: \* indicates that the coefficient is significant at 95% confidence.

In relation to the topological indicators, it is worth noting that neither degree nor betweenness centrality have been defined to capture the existence of local surrogates or the degree of alliance coverage. As a result, there is no statistically significant correlation between degree, betweenness, or closeness centrality and any of the capacity overlap indicators. This is not to say that our variables are the best predictors, but we argue that the positive correlations found, within the exploratory nature of this section, are grounds to support further research in this area. A graphical representation of how the relationship between these variables could be interpreted is shown in Figure 1.

<sup>&</sup>lt;sup>8</sup> Indeed, a quick inspection of the MIDT dataset reveals that Star Alliance network offers an average of 1.81 routings per origin/destination market. This is followed by Skyteam with 1.51 and finally Oneworld with 1.45. The intuition is that a higher network redundancy makes passenger recovery easier in case of airport failure.



Figure 1. Aggregate delays per passenger vs proportions of non-overlapping and non-alliance traffic

In general, for the same level of non-overlapping traffic, airports with a higher share of alliance traffic tend to experience lower delays per passenger. Dual hub operations by major carriers can benefit relocation further by providing mutual hub alternatives for connecting markets. The prime examples of that are Frankfurt and Munich within Lufthansa's network (Star Alliance). There is also the coupling of Paris-CDG and Amsterdam within the network of Air France-KLM (Sky Team). Low-cost and other non-alliance dominated airports, on the other hand, are among the most critical in terms of delays per passenger, regardless of the amount of traffic overlap provided by the local surrogates. In particular, it is worth mentioning the case of London Gatwick, which achieves the poorest relocation rate in the sample despite its passengers having access to many surrogate airports in South East England with low-cost capacity on offer.

We now explore the impact of the model restrictions in order to determine the limitations of the previous factors in explaining airport criticality. One of the most important of these restrictions is alliance recovery, implemented via the definition of a multi-layered network where relocation across layers is not possible. In order to quantify the negative impact of that restriction (as predicted by Cardillo et al., 2013), Table 16 provides a summary of the simulation results for the unrestricted recovery scenario. When all markets are considered, results show that inter-alliance cooperation can potentially increase relocation rates from 1.7% (Barcelona) up to 31.2% (Moscow-DME), with an average of 15.5%. This leads to a reduction in aggregate delays between 1.3% (Dublin) and 29.6% (Moscow-SVO), with an average of 17.1%. Since the increase in relocation rates clearly exceeds the proportion of inter-alliance traffic in most cases (Table 9), it is clear that the benefits of alliance cooperation extend to intra-alliance traffic due to cross-alliance network overlap. Interestingly, this impact can be different even between alliance-matching airports, such as Amsterdam and Paris-CDG. Due to the geography of Sky Team's network, the passenger connections at Amsterdam would benefit more from cross-alliance relocation than those connecting in Paris during the sample day<sup>9</sup>. However, the main effect of removing the alliance restriction is that it gives Amsterdam's od passengers access to the Star Alliance frequencies at Brussels, which then becomes main alternate airport under that closure scenario (See Appendix B).

<sup>&</sup>lt;sup>9</sup> The MIDT reveals that 26.2% of Sky Team's connecting passengers at Amsterdam could only be relocated in other alliances, while the same indicator for Paris is 21%.

| Table 16. | . Simulation | results: | Monday | closure; | unrestricted | passenger | recovery. |
|-----------|--------------|----------|--------|----------|--------------|-----------|-----------|
|-----------|--------------|----------|--------|----------|--------------|-----------|-----------|

| Closed              |        | all me | arkets  |        |           | intra-EEA | markets |        |
|---------------------|--------|--------|---------|--------|-----------|-----------|---------|--------|
| Airport             | %reloc | diff.  | aggdel' | diff.  | %reloc    | diff.     | aggdel' | diff.  |
| Heathrow            | 83.6%  | 11.3%  | 85,417  | -26.3% | <br>82.1% | 8.2%      | 50,676  | -23.8% |
| Barcelona           | 47.9%  | 1.7%   | 79,620  | -1.8%  | 46.6%     | 0.7%      | 72,379  | -0.9%  |
| Madrid              | 75.3%  | 13.3%  | 72,380  | -8.4%  | 73.4%     | 11.4%     | 63,225  | -5.3%  |
| Istanbul            | 82.8%  | 21.3%  | 69,637  | -20.1% | 98.8%     | 4.8%      | 9       | -80.5% |
| Paris CDG           | 85.2%  | 13.3%  | 59,195  | -23.7% | 84.3%     | 10.8%     | 38,284  | -18.8% |
| Fiumicino           | 83.3%  | 17.2%  | 53,838  | -13.6% | 82.3%     | 16.8%     | 44,350  | -10.3% |
| Oslo                | 74.7%  | 12.0%  | 51,487  | -5.7%  | 75.2%     | 11.9%     | 48,481  | -3.1%  |
| Amsterdam           | 81.0%  | 21.3%  | 50,915  | -25.3% | 78.5%     | 22.1%     | 40,339  | -22.1% |
| Gatwick             | 62.7%  | 23.8%  | 50,606  | -26.7% | 65.2%     | 23.9%     | 41,255  | -27.6% |
| Paris Orly          | 72.6%  | 13.9%  | 50,196  | -17.7% | 73.8%     | 9.8%      | 40,490  | -14.6% |
| Munich              | 93.3%  | 8.8%   | 47,427  | -14.5% | 93.4%     | 8.5%      | 38,612  | -11.6% |
| Moscow Domodedovo   | 70.7%  | 31.2%  | 46,838  | -25.9% | -         | -         | -       | -      |
| Stockholm Arlanda   | 69.4%  | 14.0%  | 45,543  | -12.6% | 69.3%     | 14.2%     | 41,246  | -12.5% |
| Copenhagen          | 73.5%  | 11.3%  | 44,149  | -9.2%  | 73.4%     | 11.4%     | 38,967  | -8.4%  |
| Frankfurt           | 95.4%  | 8.5%   | 40,542  | -23.0% | 95.9%     | 6.6%      | 25,276  | -16.0% |
| Dublin              | 71.9%  | 28.0%  | 39,064  | -1.3%  | 72.4%     | 28.8%     | 36,964  | -2.7%  |
| Geneva              | 67.1%  | 22.1%  | 36,543  | -12.5% | 68.6%     | 25.9%     | 31,626  | -8.8%  |
| Moscow Sheremetyevo | 80.0%  | 22.7%  | 34,756  | -29.6% | 100.0%    | 68.4%     | 2       | -95.4% |
| Stansted            | 62.1%  | 17.3%  | 33,359  | -22.9% | 62.0%     | 17.2%     | 34,942  | -15.1% |
| Milano Malpensa     | 67.2%  | 23.7%  | 32,050  | -27.2% | 68.0%     | 28.8%     | 23,270  | -27.6% |
| Vienna              | 93.9%  | 11.0%  | 31,581  | -11.1% | 93.0%     | 7.0%      | 24,462  | -6.8%  |
| Manchester          | 71.8%  | 18.4%  | 28,956  | -15.5% | 74.2%     | 15.2%     | 22,423  | -13.1% |
| Dusseldorf          | 79.6%  | 2.9%   | 27,323  | -18.4% | 80.5%     | 2.0%      | 22,280  | -16.4% |
| Zurich              | 89.6%  | 11.4%  | 24,874  | -17.7% | 88.9%     | 11.9%     | 19,127  | -15.7% |
| Brussels            | 83.6%  | 7.6%   | 24,398  | -17.0% | 85.9%     | 5.1%      | 18,453  | -14.8% |

Notes: diff indicates the difference with respect to the restricted scenarios from Tables 10 and 11.

Low-cost dominated airports like Gatwick, Stansted, and Dublin particularly benefit from the relocation opportunities brought by the alliances' flight networks, but in the first two cases, the unrestricted relocation rates remain below 70%. The case of Barcelona is also noteworthy, since its performance barely changes with respect to the alliance recovery scenario. What keeps passengers from being relocated is seat capacity. If we run the original model with unlimited seat capacity (Appendix C), relocation rates rise above 90% in 22 out of the 25 closures, with individual improvements that range from 10% to 45%. Therefore, the final methodological implication of this section is that ignoring seat capacity in the analysis of network vulnerability and airport criticality, as it is common in previous studies, will introduce a major distortion in the results.

Finally, the robustness of these results is discussed by changing the temporal scope of the simulations. All the rankings of airport criticality presented above refer to Monday closures. The results from the Friday simulation (shown in Appendix D) lead to slightly different rankings, but are fully consistent with all the conclusions in this section. More relevant is the expected variability in traffic across the year. Airports that experience strong seasonality will become more critical to the European network in the summer period. In order to illustrate that, Appendix E shows the results for a new simulation carried out using data from August 2013. We find that relocation rates are generally much lower in August than in February, which we attribute to the same factors discussed in the paper: increased od traffic in summer, increased non-alliance traffic (from 43.2% in February to 48.5% in August), and reduction in spare capacity (load factor in intra-European flights increases from 67.2% in February to 74.6% in August). A particularly interesting case is Palma de Mallorca (PMI) airport, which stands out as one of the most critical airports in August, despite not appearing in the February ranking. PMI airport shows the lowest relocation rate in the sample (29.9%), which, besides of the above factors, can be attributed to the lack of road/rail surrogates for an island airport which may impose additional constraints to passenger relocation in the event of a closure.

#### 4.3 Policy and management implications

From a policy perspective, the proposed method provides useful reference values for the development of strategies aimed at improving the resilience of the European transport network. The identification of critical airports for particular origin and destination markets can help directing investment to achieve high-level strategic objectives. One of these objectives is to ensure robust gate-to-gate travel times within the EEA. From the point of view of air transport, the intra-EEA is mainly a point-to-point market (approx. 10% connecting traffic). Thus, resilience rests mainly on the ability of airlines to find local surrogate airports –the issues of accessibility and intermodality take center stage here–, as well as the available capacity of the affected airports to absorb the increased traffic after reopening. Unsurprisingly, the most critical airports in intra-EEA markets are: a) geographically isolated (e.g., Madrid), which prevents them to have local surrogates that can be reached by ground transport; b) located in airport systems in which the local surrogate has a low level of network overlapping with the closed airport or there is a high proportion of low-cost traffic (e.g., Barcelona); or c) part of an airport system in which the main surrogate is severely congested (e.g., London Gatwick).

Another high-level objective could be to reinforce the air transport links with emerging economies. With enough data, the proposed method can help determine how important foreign airports and airlines are to the worldwide connectivity of the EEA. In relation to that, the fact that Istanbul Ataturk is one of the most critical airports for the transportation of air passengers in the European continent, as well as the key player in facilitating air transport between EEA and non-EEA European countries is indeed relevant.

From an airport management and tactical perspective, quantifying the impact on passengers during airport closures can be used to justify pre-emptive investments in facilities, equipment, personnel, and intermodal connectivity, as well as emergency planning and the enactment of additional policies to guarantee the resilience of the network. One may argue that these results should be combined with models of climate risk in order to identify the places where there is a coincidence of bad weather conditions and high airport criticality. London airports could be used as example. After the extended closure of London Heathrow airport due to snow in December 2010, a resilience enquiry determined that additional investments in "an enhanced snow plan" were needed (Heathrow Airport, 2010). As a result, the airport operator invested £36 million in related staff and equipment (BBC, 2013) and have been investing more in resilience ever since.

Climate risk notwithstanding, airport criticality is affected by other factors. For example, the extreme criticality of Istanbul airport is a warning sign of the potential for massive delays that actions like the recent terror attacks or military occupation of the airport (in Summer 2016) can have on the European air transport network, particularly in connecting European passengers to non-European destinations. Our results for Barcelona airport are a close reminder of the effects of the so-called "wildcat strike" by ground handling workers in late July 2006 (19 months before the high-speed rail line with Madrid was inaugurated). The industrial action culminated with a runway incursion that paralyzed airport operations for 11 hours, affecting approximately 100,000 passengers (El País, 2006). The airport took four days to recover while the disrupted passengers camped across the entire terminal concourse in the absence of alternative means of transportation. Iberia, the dominant airline at the time, brought 100 staff members from other airports and provided additional seat capacity in critical routes. A similar situation occurred in late 2010, amidst a nationwide strike of Air Traffic Controllers (ATC), the national railway operator increased capacity in 4,800 seats on the high-speed train between Barcelona and Madrid (this would represent approximately 3.6% of the disrupted passengers in our case study). Normality was recovered after five days (El País, 2010). By combining these past experiences with our estimates of airport criticality, and the prospects of an ongoing conflict with the ATC unions in Spain, a clear policy recommendation is the enactment of regulatory measures to ensure the continuous provision of ATC at least in the country's main airports.

From the perspective of airline operations and network development, results provide estimates of how demand would be geographically redistributed under a minimum-delay criterion, as well as the points in which adding capacity would help speeding up the return to normal after the shock. They also highlight the importance of inter-alliance cooperation, which could become a required procedure in emergency situations. In addition, the model provides a framework to quantify the benefits for airlines (and their main hubs) to either join an alliance or support the integration of other carriers. To illustrate this point, we ran the Monday simulation for the Heathrow closure adding Qatar Airways' seat capacity to the Oneworld network (the Middle Eastern airline joined the alliance in October 2013). The relocation rate at Heathrow would increase 2.3% and Doha airport would experience the highest increase in relocated traffic from Heathrow in non-EEA markets (11.7% of the disrupted non-EEA passengers). This indicates that Qatar Airways is able to provide minimum-delay alternative itineraries in those routes against other options for passenger recovery within the alliance network. This type of evidence could also be valuable within the current debate about the increasingly dominant role of Middle Eastern airlines and airports in worldwide international markets and their relationships with other network carriers both in Europe and the US.

#### 5. SUMMARY, LIMITATIONS, AND FUTURE RESEARCH

This paper undertakes an exploratory analysis of the vulnerability of the European air transport network to major airport closures from the perspective of the delays imposed to disrupted airline passengers. Using an MIDT dataset on passenger itineraries flown during February 2013, full-day individual closures of the 25 busiest European airports are simulated and disrupted passengers then relocated to minimum-delay itineraries within the respective alliances' networks where seat capacity is available.

From a methodological perspective, our results illustrate the added value of employing demand data and modelling passenger recovery for a true system-based assessment of the vulnerability of air transport networks. The traditional topological indicators of degree and betweenness centrality, used by previous air transport studies, are not able to capture important drivers of structural network redundancy that the broad literature on transport networks identifies as relevant as well. In our case study, these factors include both the capacity provided by local surrogate airports and the specific network overlap from the respective airline alliances, which are shown to have an impact on passenger relocation delays. As a consequence, the proportion of non-alliance traffic is a strong predictor of aggregate delay per passenger. Airports dominated by non-alliance airlines (e.g. low-cost carriers) will be less successful in finding alternative itineraries for their disrupted passengers exclusively through their own flight networks. When alliance traffic due to cross-alliance network overlap. Finally, it is worth noting the importance of accounting for seat capacity restrictions, which can prevent early recovery of up to 45% of disrupted passengers.

An additional contribution is the ability to disaggregate the impact according to geographical market. Our rankings point at Heathrow airport as the most critical in the European air transport network in terms of aggregated delays, while Barcelona would take that spot for the intra-EEA markets. The latter airport is affected by the lack of compatible surrogates and significant capacity constraints to handle the amount of disrupted traffic generated by a 24-hour closure. Within the largest European hubs, Frankfurt stands out as the most resilient

overall due to its relatively low share of non-alliance traffic, the good network coverage of connecting routes (supported by Lufthansa's dual-hub strategy), and the availability of alliance-matching surrogate airports.

From a policy and managerial perspective, the proposed method provides useful reference values for the development of strategies aimed at improving the resilience of the European transport network. The identification of critical airports for particular origin and destination markets can help directing investment to suit high-level strategic objectives, such as ensuring robust gate-to-gate travel times within the European Union, or reinforcing the air transport links with emerging economies. The quantification of the short-term passenger delays resulting from airport closures (especially those in geographical isolation), can be used to support additional investments in equipment, personnel, and intermodal connectivity to mitigate the impact on the system. From the perspective of airline operations and network development, results highlight the importance of inter-alliance cooperation and provide a framework to quantify the benefits for airlines (and their main hubs) to either join an alliance or support the integration of other carriers.

Our results, however, are conditioned to the limited post-reopening search period (24 hours) and the 130 min uncongested road/rail transfer. The first constraint is imposed by the available computational capacity. Expanding the search period will increase the relocation rate but at the same time also increase the aggregate delays. Taking into account that i) most closure scenarios see the majority of their passengers relocated within the set time, and ii) poorly performing airports face important capacity constraints, no significant variation of the airport rankings is expected. Increasing the time limit for surrogate airports will require modifying the model to allow for ground transport modes (such as high-speed rail) to substitute air travel in short-haul trips, thus expanding the scope of this research to analyse the resilience of the integrated European transport network. This could lead to interesting estimates, e.g. what is the contribution of Eurostar trains or the Madrid/Barcelona high-speed rail line to passenger recovery when any of the relevant airports fails?

Expanding the temporal scope of analysis to capture additional sources of airport criticality is a straightforward extension of our paper, but the proposed model has many other applications. In its current form, it can also be used to simulate extended airport closures of single airports, city-wide multi-airport systems, or even nationwide networks. One aspect that the current approach ignores (simply because of computational limitations) is the possibility of a high correlation between multiple airport closures in the same geographical region due to, for example, weather conditions. In that context, it is not realistic to assume that ground transfer links between airports in the same affected area will remain a valid alternative to stranded passengers, thus also creating more delays and relocation costs. With enough depth of computation, determining the number of days it takes the system to fully absorb the shock is an alternative way to approach the analysis of network vulnerability and airport criticality. Additional applications include airline failures at their main bases or even entire shutdowns due to e.g. industrial actions. Another objective is to model airspace closures linked to weather conditions or armed conflicts. The geographical scope of analysis can also be expanded to include the worldwide airport network, with particular attention to the Middle East hubs and their increasingly dominant role in connecting markets.

We conclude by proposing three main avenues for further research in order to overcome the many limitations of our current methodology:

i) Introduce a set of criteria to prioritize different options of passenger recovery across layers (e.g. airline, alliance, interline partners, other airlines) in order to model the passenger rescheduling process in a more realistic fashion. This can be achieved by incorporating the

published IROPS (Irregular Operations) guidelines for the major carriers into the rescheduling algorithm.

ii) Introducing aircraft and crew recovery decisions by the affected airlines. Due to the European-wide scale of our case study, a sequential approach would reduce the complexity of the model. Given a particular airport closure, airlines would first relocate their crews and aircraft following an objective of cost minimization (Barnhart, 2009). The updated flight schedules could then be used in the passenger recovery stage as described in this paper. This model would have to consider aspects that our simplified simulation ignores, such as the constraints imposed by crew work rules, maintenance schedules, airport capacity and airside congestion, the impact of flight diversions, and the propagation of delays across the flight network to other airports. In addition, the use of airline costs as objective function in this optimization process will lead to useful estimates for airline managers and policymakers.

iii) Combining flight and rail schedules in the distance matrix and introducing a passenger choice model. Potentiating intermodal connections between air and rail transport modes in order to reduce gate-to-gate travel times and improve the resilience of the European transportation network is one of the high-level objectives of the European Commission for 2050 (EC, 2014a). In that regard, the introduction of rail schedules would allow for a more realistic picture of the travel options available to each disrupted passenger. The potential of these new travel alternatives will only be fully exploited with an econometric model of passenger choice. This would require the collecting information on variables such as: air and rail fares, competition, access and travel times, and booking classes. A Multinomial Logit model of travel itinerary selection has been employed by many authors in this context and could be applied to that end (See Grosche, 2009).

#### ACKNOWLEDGEMENTS

This research project has been partly funded by the University of Edinburgh Business School through the Early Venture Fund program. The authors would also like to thank the support of the Business School IT department.

#### REFERENCES

- Abdelghany, K., Abdelghany, A., and Ekollu, G., 2008. An integrated decision support tool for airlines schedule recovery during irregular operations. European Journal of Operational Research 185 (2), 825-848.
- Albert, R., Jeong, H., and Barabási, A., 2000. Error and attack tolerance of complex networks. Nature 406 (6794), 378-382.
- Allan, S., Beesley, A., Evans, E., Gaddy, S., 2001. Analysis of delay causality at Newark international airport, 4th USA/Europe Air Traffic Management R&D Seminar, Santa Fe, USA.
- ARG. 2013. Atmosphere's Global Travel Industry Executive Survey., Q3 2012.

http://www.iata.org/whatwedo/stb/Documents/future-airline-distribution-report.pdf

- Barnhart, C., 2009. Irregular Operations: Schedule Recovery and Robustness, in The Global Airline Industry (eds P. Belobaba, A. Odoni and C. Barnhart), John Wiley & Sons, Ltd, Chichester, UK.
- BBC, 2013. Heathrow Airport: Snow causes more flight delays. 20/01/2013
- Berdica, K., 2002. An introduction to road vulnerability: what has been done, is done and should be done. Transport Policy 9, 117–127.
- Berle, O., Asbjornslett, B., and Rice, J., 2011. Formal vulnerability assessment of a maritime transportation system. Reliability Engineering and System Safety 96, 696–705.
- Bratu, S., and Barnhart, C., 2006. Flight operations recovery: New approaches considering passenger recovery. Journal of Scheduling 9 (3), 279-298.
- Cacchiani, V., Huisman, D., Kidd, M., Kroon, L., Toth, P., Veelenturf, L., Wagenaar, J., 2014. An overview of recovery models and algorithms for real-time railway rescheduling. Transportation Research Part B 63, 15–37.
- Cardillo, A., Zanin, M., Gómez-Gardeñez, J., Romance, M., Garcia del Amo, A., and Boccaletti, S., 2013. Modeling the multi-layer nature of the European Air Transport Network: Resilience and passengers rescheduling under random failures. Eur. Phys. J. Special Topics 215, 23–33.

- Cats, O., Jenelius, E., 2015. Planning for the unexpected: the value of reserve capacity for public transport network robustness. Transportation Research Part A 81, 47–61.
- Chen, A., Yang, H., Lo, H., Tang, W., 2002. Capacity reliability of a road network: an assessment methodology and numerical results. Transportation Research Part B 36, 225–252.
- Chen, L., Miller-Hooks, E., 2012. Resilience: an indicator of recovery capability in intermodal freight transport. Transport Science 46, 109–123.
- Chi, L.P., Cai, X., 2004. Structural changes caused by error and attack tolerance in US airport network. International Journal of Modern Physics B 18, 2394–2400.
- De-Los-Santos, A., Laporte, G., Mesa, J., Perea, F., 2012. Evaluating passenger robustness in a rail transit network. Transportation Research Part C 20, 34–46.
- Derrible, S., Kennedy, C., 2010. The complexity and robustness of metro networks. Physica A 389, 3678–3691.
- DiPietro, G., Matthews, H., Hendrickson, C., 2014. Estimating economic and resilience consequences of potential navigation infrastructure failures: a case study of the Monongahela River. Transportation Research Part A 69, 142–164.
- D'Este, G., and Taylor, M., 2003. Network vulnerability: an approach to reliability analysis at the level of national strategic transport networks. Proceedings of the 1st International Symposium on Transportation Network Reliability (INSTR), 23–44.
- D'Lima, M., and Medda, F., 2015. A new measure of resilience: An application to the London Underground. Transportation Research Part A 81, 35–46.
- Ducruet, C., Lee, S., and Ng, A., 2010. Centrality and vulnerability in liner shipping networks: revisiting the Northeast Asian port hierarchy. Maritime Policy and Management 37 (1), 17-36.
- EC, 2014a. Horizon 2020 Work Programme 2014-2015 in the area of air transport. European Commission.
- EC, 2014b. New State aid rules for a competitive aviation industry. Competition Policy Brief February 2014. European Commission.
- El-Rashidy, R., Grant-Muller, S., 2014. An assessment method for highway network vulnerability. Journal of Transport Geography 34, 34–43.
- El País, 2006. La huelga salvaje del personal de tierra de Iberia paraliza el aeropuerto de Barcelona. 29/07/2006

El País, 2010. Casi 5.000 vuelos anulados y 700.000 afectados en el puente más largo. 09/12/2010

- Faturechi, R., Miller-Hooks, E., 2015. Measuring performance of transportation infrastructure systems in disaster: a comprehensive review. ASCE Journal of Infrastructure Systems 21(1).
- Fleurquin, P., Ramasco, J., and Eguíluz, V., 2014. Characterization of delay propagation in the US air-transportation network. Transportation Journal 53 (3), 330-344.
- Grosche, T., 2009. Computational Intelligence in Integrated Airline Scheduling. Studies in Computation Intelligence 173. Springer-Verlag Berlin Heidelberg.
- Guida, M., and Maria, F., 2007. Topology of the Italian airport network: A scale-free small-world network with a fractal structure? Chaos, Solitons and Fractals 31 (3), 527-536.
- Guimerà, R., Mossa, S., Turtschi, A. and Amaral, L. A. N., 2005. The worldwide air transportation network: Anomalous centrality, community structure, and cities' global roles. Proceedings of the National Academy of Sciences of the United States of America 102 (22), 7794-7799.
- Heathrow Airport. 2010. Heathrow winter resilience enquiry report. March 2011.
- Hossain, M., Alam, S. Rees, T., and Abbass, H. 2013. Australian Airport Network Robustness Analysis: A Complex Network Approach. Australasian Transport Research Forum 2013 Proceedings 2 4 October 2013, Brisbane, Australia
- ICAO, 2013. Global Air Transport Outlook to 2030 and trends to 2040 (Circular 333). International Civil Aviation Organization. <u>http://www.icao.int</u>
- Janic, M., 2005. Modeling the large scale disruptions of an airline network. Journal of Transportation Engineering, 131 (4), 249-260.
- Janic. M., 2015. Modeling the resilience, friability and costs of an air transport network affected by a large-scale disruptive event. Transportation Research Part A: Policy and Practice 71 (1), 1-16.
- Jenelius, E., Petersen, T., Mattsson, L., 2006. Importance and exposure in road network vulnerability analysis. Transportation Research Part A 40, 537–560.
- Jenelius, E., Mattsson, L., 2012. Road network vulnerability analysis of area-covering disruptions: a grid-based approach with case study. Transportation Research Part A 46, 746–760.
- Kafle, N., and Zou, B., 2016. Modeling flight delay propagation: A new analytical-econometric approach. Transportation Research Part B 93 (1), 520-542.
- Kohl, N., Larsen, A., Larsen, J., Ross, A., and Tiourine, S., 2007. Airline disruption management-Perspectives, experiences and outlook. Journal of Air Transport Management 13 (3), 149-162.
- Lettovsky, L., Johnson, E., and Nemhauser, G., 2000. Airline crew recovery. Transportation Science 34 (4), 337-348.

- Li, Y., Kim, H., 2014. Assessing the survivability of the Beijing subway system. International Journal of Geospatial Environmental Research 1 (1). Article 3.
- Lordan, O., Sallan, J., and Simo, P., 2014a. Study of the topology and robustness of airline route networks from the complex network approach: A survey and research agenda. Journal of Transport Geography 37, 112-120.
- Lordan, O., Sallan, J.M., Simo, P., and Gonzalez-Prieto, D., 2014b. Robustness of the air transport network. Transportation Research Part E: Logistics and Transportation Review 68, 155-163.
- Lordan, O., Sallan, J., Simo, P., and Gonzalez-Prieto, D., 2015. Robustness of airline alliance route networks. Communications in Nonlinear Science and Numerical Simulation 22, 587-595.
- Mattsson, L. And Jenelius, E., 2015. Vulnerability and resilience of transport systems A discussion of recent research. Transportation Research Part A 81, 16–34.
- Maher, S., 2015. A novel passenger recovery approach for the integrated airline recovery problem. Computers and Operations Research 57, 123-137.
- Mazzocchi, M., Hansstein, F., and Ragona, M., 2010. The 2010 Volcanic Ash Cloud and Its Financial Impact on the European Airline Industry. CESifo Forum No. 2: 92-100.
- Petersen, J., Sölveling, G., Clarke, J., Johnson, E., and Shebalov, S., 2012. An optimization approach to airline integrated recovery. Transportation Science 46 (4), 482-500.
- Reggiani, A., Nijkamp, P., and Cento, A., 2010. Connectivity and competition in airline networks. A study of Lufthansa's network. In: Vervest et al. (eds.). The network experience. Springer, Berlin.
- Reggiani, A., Nijkamp, P., and Lanzi, D., 2015. Transport resilience and vulnerability: the role of connectivity. Transportation Research Part A 81, 4–15.
- Rocha, L., 2009. Structural evolution of the Brazilian airport network. Journal of Statistical Mechanics P0420.
- Rodríguez-Núñez, E., García-Palomares, J., 2014. Measuring the vulnerability of public transport networks. Journal of Transport Geography 35, 50–63.
- Rose, A., 2007. Economic resilience to natural and man-made disasters: multidisciplinary origins and contextual dimensions. Environmental Hazards 7 (4), 383-398.
- Schaefer, L., and Millner, D., 2001. Flight delay propagation analysis with the detailed policy assessment tool. Proceedings of the 2001 IEEE Systems, Man and Cybernetics Conference, Tucson, USA
- Schavell, A., 2000. The effects of schedule disruptions on the economics of airline operations. 3rd USA/Europe Air Traffic Management R&D Seminar, Napoli, Italy.
- Suau-Sanchez, P., Voltes-Dorta, A., Rodríguez-Déniz, H., 2014. The role of London airports in providing connectivity for the UK: Regional dependence on foreign hubs. Journal of Transport Geography. DOI: dx.doi.org/10.1016/j.jtrangeo.2014.11.008
- Suau-Sanchez, P., Voltes-Dorta, A., Rodríguez-Déniz, H., 2015. Regulatory Airport classification in the US: The role of international markets. Transport Policy 37, 157-166.
- Thekdi, S., and Santos, J., 2015. Supply Chain Vulnerability Analysis Using Scenario-Based Input-Output Modeling: Application to Port Operations. Risk Analysis DOI: 10.1111/risa.12473.
- Wang, J., Mo, H., Wang, F., and Jin, F., 2011. Exploring the network structure and nodal centrality of China's air transport network: A complex network approach. Journal of Transport Geography 19, 712-721.
- Yan, S., and Lin, C., 1997. Airline scheduling for the temporary closure of airports. Transportation Science, 31 (1), 72-82.
- Zanin, M., 2015. Can we neglect the multi-layered structure of functional networks? Physica A: Statistical Mechanics and its Applications 430 (15), 184-192.
- Zanin, M., Lillo, F., 2013. Modeling the air transport with complex networks: a short review. European Physical Journal Special Topics 215 (1), 5–21.
- Zeng, X., Tang, X., and Jiang, K., 2011. Empirical study of Chinese airline network structure based on complex network theory. Journal of Transportation Systems Engineering and Information Technology 11(6), 175-181.
- Zhang, X., Miller-Hooks, E., and Denny, K. 2015. Assessing the role of network topology in transportation network Resilience. Journal of Transport Geography 46, 35-45.
- Zhu, X., Wu, W., and Qi, Y., 2015. Robust optimization model for integrated aircraft scheduling based on delay propagation. Journal of Southwest Jiaotong University 50 (2), 375-381.

Appendix A. Simulation results: Airport closure on Monday, February 4th 2013 between from 00:00 to 23:59 UTC; passenger recovery via alliance network.

| Closed  | <u>All markets</u> |        |       |        |        |        |      |      |        |        |              |              |        |        |       |        |        | in     | tra-EE. | A mark | ets  |            |        |              |              |        |
|---------|--------------------|--------|-------|--------|--------|--------|------|------|--------|--------|--------------|--------------|--------|--------|-------|--------|--------|--------|---------|--------|------|------------|--------|--------------|--------------|--------|
| Airport | dpax               | conn   | %conn | reloc  | %reloc | avddel | avt0 | avt1 | ∆avt%  | aggdel | aggdel' alt. | $\Delta pax$ | %reloc | dpax   | conn  | %conn  | reloc  | %reloc | avddel  | avt0   | avt1 | $\Delta\%$ | aggdel | aggdel' alt. | $\Delta pax$ | %reloc |
| LHR     | 108,197            | 13,896 | 12.8% | 78,267 | 72.3%  | 940    | 348  | 805  | 131.5% | 75,955 | 115,937 FRA  | 6,160        | 7.9%   | 59,333 | 3,604 | 6.1%   | 43,877 | 74.0%  | 922     | 143    | 746  | 421.0%     | 46,459 | 66,540 FRA   | 4,594        | 10.5%  |
| CDG     | 78,532             | 13,472 | 17.2% | 56,417 | 71.8%  | 837    | 322  | 687  | 113.2% | 47,090 | 77,549 ORY   | 9,246        | 16.4%  | 47,663 | 4,701 | 9.9%   | 35,019 | 73.5%  | 827     | 162    | 575  | 254.0%     | 30,153 | 47,138 ORY   | 6,791        | 19.4%  |
| FRA     | 69,499             | 21,971 | 31.6% | 60,412 | 86.9%  | 689    | 363  | 616  | 69.5%  | 39,488 | 52,649 DUS   | 9,970        | 16.5%  | 39,798 | 8,970 | 22.5%  | 35,556 | 89.3%  | 717     | 171    | 434  | 153.8%     | 24,200 | 30,086 DUS   | 7,155        | 20.1%  |
| IST     | 75,410             | 21,130 | 28.0% | 46,346 | 61.5%  | 912    | 300  | 807  | 168.5% | 45,634 | 87,185 FRA   | 8,123        | 17.5%  | 165    | 165   | 100.0% | 155    | 93.9%  | 233     | 423    | 452  | 6.8%       | 28     | 46 MUC       | 74           | 47.7%  |
| AMS     | 63,250             | 12,595 | 19.9% | 37,744 | 59.7%  | 795    | 319  | 765  | 139.8% | 32,521 | 68,196 CDG   | 8,870        | 23.5%  | 45,988 | 5,408 | 11.8%  | 25,950 | 56.4%  | 822     | 161    | 685  | 325.3%     | 24,260 | 51,770 CDG   | 5,837        | 22.5%  |
| MAD     | 68,386             | 9,419  | 13.8% | 42,442 | 62.1%  | 894    | 239  | 807  | 237.2% | 43,088 | 79,032 BCN   | 8,529        | 20.1%  | 57,085 | 5,148 | 9.0%   | 35,395 | 62.0%  | 904     | 146    | 743  | 410.0%     | 36,907 | 66,786 BCN   | 7,654        | 21.6%  |
| MUC     | 63,479             | 14,606 | 23.0% | 53,656 | 84.5%  | 702    | 210  | 625  | 197.7% | 41,627 | 55,495 FRA   | 9,202        | 17.1%  | 48,422 | 8,721 | 18.0%  | 41,132 | 84.9%  | 714     | 130    | 588  | 353.8%     | 33,500 | 43,700 FRA   | 6,711        | 16.3%  |
| FCO     | 55,017             | 8,474  | 15.4% | 36,396 | 66.2%  | 848    | 231  | 815  | 252.9% | 36,191 | 62,287 CDG   | 7,213        | 19.8%  | 42,482 | 4,692 | 11.0%  | 27,818 | 65.5%  | 868     | 130    | 773  | 493.8%     | 29,191 | 49,424 LIN   | 5,243        | 18.8%  |
| LGW     | 59,929             | 1,611  | 2.7%  | 23,329 | 38.9%  | 817    | 162  | 385  | 137.8% | 16,843 | 69,049 LHR   | 4,464        | 19.1%  | 50,351 | 963   | 1.9%   | 20,759 | 41.2%  | 819     | 119    | 357  | 199.4%     | 15,230 | 57,010 LHR   | 3,641        | 17.5%  |
| BCN     | 64,825             | 2,360  | 3.6%  | 29,954 | 46.2%  | 881    | 174  | 884  | 408.8% | 33,102 | 81,050 MAD   | 8,819        | 29.4%  | 58,220 | 1,957 | 3.4%   | 26,749 | 45.9%  | 865     | 127    | 876  | 587.8%     | 29,978 | 73,011 MAD   | 8,371        | 31.3%  |
| DME     | 46,649             | 4,658  | 10.0% | 18,428 | 39.5%  | 1,270  | 235  | 502  | 114.1% | 19,681 | 63,207 SVO   | 1,051        | 5.7%   | 0      | 0     |        | 0      |        |         | -      |      |            | -      |              | 0            | 0.0%   |
| SVO     | 40,299             | 8,422  | 20.9% | 23,099 | 57.3%  | 994    | 353  | 848  | 140.4% | 23,887 | 49,402 CDG   | 5,410        | 23.4%  | 38     | 38    | 100.0% | 12     | 31.6%  | 285     | 474    | 967  | 103.9%     | 6      | 51 AMS       | 9            | 75.0%  |
| ORY     | 55,448             | 2,013  | 3.6%  | 32,541 | 58.7%  | 998    | 131  | 425  | 224.4% | 29,192 | 60,983 CDG   | 9,990        | 30.7%  | 44,972 | 1,770 | 3.9%   | 28,796 | 64.0%  | 973     | 119    | 417  | 248.8%     | 25,408 | 47,395 CDG   | 9,398        | 32.6%  |
| CPH     | 43,467             | 6,672  | 15.3% | 27,055 | 62.2%  | 786    | 207  | 787  | 279.8% | 25,663 | 48,637 FRA   | 5,017        | 18.5%  | 37,531 | 5,477 | 14.6%  | 23,269 | 62.0%  | 785     | 139    | 767  | 451.8%     | 22,836 | 42,548 FRA   | 4,582        | 19.7%  |
| ZRH     | 34,432             | 6,287  | 18.3% | 26,912 | 78.2%  | 679    | 269  | 662  | 146.5% | 20,050 | 30,233 STR   | 5,524        | 20.5%  | 24,579 | 3,181 | 12.9%  | 18,929 | 77.0%  | 667     | 147    | 626  | 327.2%     | 15,078 | 22,694 STR   | 4,445        | 23.5%  |
| GVA     | 34,319             | 393    | 1.1%  | 15,416 | 44.9%  | 750    | 184  | 771  | 318.2% | 14,309 | 41,766 LYS   | 4,419        | 28.7%  | 28,670 | 256   | 0.9%   | 12,246 | 42.7%  | 723     | 124    | 787  | 534.5%     | 11,782 | 34,690 LYS   | 3,156        | 25.8%  |
| MXP     | 36,894             | 463    | 1.3%  | 16,050 | 43.5%  | 868    | 229  | 551  | 141.0% | 13,268 | 44,054 LIN   | 2,675        | 16.7%  | 27,932 | 209   | 0.7%   | 10,954 | 39.2%  | 817     | 128    | 545  | 325.1%     | 9,385  | 32,137 LIN   | 1,626        | 14.8%  |
| STN     | 35,871             | 47     | 0.1%  | 16,065 | 44.8%  | 851    | 119  | 614  | 416.2% | 15,019 | 43,278 BRS   | 1,600        | 10.0%  | 35,357 | 43    | 0.1%   | 15,845 | 44.8%  | 849     | 115    | 607  | 425.4%     | 14,752 | 41,154 BRS   | 1,600        | 10.1%  |
| DUB     | 34,389             | 1,051  | 3.1%  | 15,114 | 44.0%  | 941    | 158  | 499  | 215.0% | 13,450 | 39,584 LHR   | 1,607        | 10.6%  | 31,656 | 789   | 2.5%   | 13,811 | 43.6%  | 912     | 114    | 478  | 317.2%     | 12,230 | 38,005 LHR   | 1,526        | 11.0%  |
| DUS     | 40,820             | 2,759  | 6.8%  | 31,309 | 76.7%  | 659    | 164  | 420  | 156.5% | 19,914 | 33,484 FRA   | 7,907        | 25.3%  | 33,240 | 2,001 | 6.0%   | 26,091 | 78.5%  | 656     | 114    | 386  | 239.2%     | 16,825 | 26,665 FRA   | 6,555        | 25.1%  |
| MAN     | 31,747             | 701    | 2.2%  | 16,972 | 53.5%  | 759    | 199  | 583  | 192.5% | 13,465 | 34,265 BHX   | 3,379        | 19.9%  | 24,657 | 481   | 2.0%   | 14,560 | 59.1%  | 727     | 131    | 566  | 330.9%     | 11,747 | 25,789 BHX   | 2,895        | 19.9%  |
| BRU     | 33,536             | 2,573  | 7.7%  | 25,485 | 76.0%  | 719    | 197  | 488  | 148.0% | 17,865 | 29,383 DUS   | 5,805        | 22.8%  | 25,995 | 1,800 | 6.9%   | 21,005 | 80.8%  | 703     | 139    | 451  | 225.0%     | 14,805 | 21,651 DUS   | 5,013        | 23.9%  |
| VIE     | 35,217             | 7,509  | 21.3% | 29,197 | 82.9%  | 719    | 210  | 840  | 300.6% | 27,348 | 35,518 FRA   | 7,115        | 24.4%  | 24,659 | 3,232 | 13.1%  | 21,212 | 86.0%  | 731     | 136    | 850  | 524.7%     | 21,291 | 26,239 MUC   | 5,600        | 26.4%  |
| ARN     | 41,818             | 3,867  | 9.2%  | 23,159 | 55.4%  | 1,026  | 174  | 742  | 326.7% | 25,631 | 52,090 FRA   | 4,461        | 19.3%  | 37,390 | 3,484 | 9.3%   | 20,604 | 55.1%  | 1,033   | 125    | 710  | 467.8%     | 23,143 | 47,112 CPH   | 3,834        | 18.6%  |
| OSL     | 47,340             | 5,854  | 12.4% | 29,695 | 62.7%  | 956    | 133  | 601  | 353.3% | 29,377 | 54,623 CPH   | 3,460        | 11.7%  | 44,455 | 5,603 | 12.6%  | 28,110 | 63.2%  | 954     | 105    | 581  | 455.3%     | 27,918 | 50,044 BGO   | 3,212        | 11.4%  |

Appendix B. Simulation results: Airport closure on Monday, February 4th 2013 between from 00:00 to 23:59 UTC; unrestricted passenger recovery.

| Closed  | osed All markets |        |       |        |        |        |      |      |        |        |              |              |        |        |       |        |        |        | i      | ntra-El | EA mar | kets       |        |              |              |        |
|---------|------------------|--------|-------|--------|--------|--------|------|------|--------|--------|--------------|--------------|--------|--------|-------|--------|--------|--------|--------|---------|--------|------------|--------|--------------|--------------|--------|
| Airport | dpax             | conn   | %conn | reloc  | %reloc | avddel | avt0 | avt1 | ∆avt%  | aggdel | aggdel' alt. | $\Delta pax$ | %reloc | dpax   | conn  | %conn  | reloc  | %reloc | avddel | avt0    | avt1   | $\Delta\%$ | aggdel | aggdel' alt. | $\Delta pax$ | %reloc |
| LHR     | 108,197          | 13,896 | 12.8% | 90,504 | 83.6%  | 703    | 368  | 676  | 83.9%  | 63,593 | 85,417 LGW   | 10,124       | 11.2%  | 59,333 | 3,604 | 6.1%   | 48,724 | 82.1%  | 683    | 149     | 571    | 284.2%     | 37,394 | 50,676 LGW   | 7,319        | 15.0%  |
| CDG     | 78,532           | 13,472 | 17.2% | 66,891 | 85.2%  | 656    | 330  | 631  | 90.9%  | 44,416 | 59,195 ORY   | 15,966       | 23.9%  | 47,663 | 4,701 | 9.9%   | 40,188 | 84.3%  | 630    | 161     | 568    | 251.8%     | 28,916 | 38,284 ORY   | 10,900       | 27.1%  |
| FRA     | 69,499           | 21,971 | 31.6% | 66,306 | 95.4%  | 598    | 369  | 563  | 52.6%  | 36,468 | 40,542 DUS   | 10,208       | 15.4%  | 39,798 | 8,970 | 22.5%  | 38,186 | 95.9%  | 642    | 176     | 412    | 133.6%     | 23,279 | 25,276 DUS   | 7,072        | 18.5%  |
| IST     | 75,410           | 21,130 | 28.0% | 62,428 | 82.8%  | 721    | 306  | 794  | 159.1% | 52,397 | 69,637 SAW   | 9,634        | 15.4%  | 165    | 165   | 100.0% | 163    | 98.8%  | 88     | 428     | 384    | -10.2%     | 5      | 9 MUC        | 54           | 33.1%  |
| AMS     | 63,250           | 12,595 | 19.9% | 51,214 | 81.0%  | 592    | 307  | 711  | 131.4% | 35,394 | 50,915 BRU   | 13,953       | 27.2%  | 45,988 | 5,408 | 11.8%  | 36,111 | 78.5%  | 597    | 161     | 673    | 317.8%     | 27,792 | 40,339 BRU   | 11,536       | 31.9%  |
| MAD     | 68,386           | 9,419  | 13.8% | 51,507 | 75.3%  | 737    | 247  | 930  | 277.2% | 50,803 | 72,380 BCN   | 9,669        | 18.8%  | 57,085 | 5,148 | 9.0%   | 41,925 | 73.4%  | 750    | 152     | 912    | 501.5%     | 43,982 | 63,225 BCN   | 8,734        | 20.8%  |
| MUC     | 63,479           | 14,606 | 23.0% | 59,241 | 93.3%  | 612    | 217  | 633  | 191.4% | 42,289 | 47,427 STR   | 7,135        | 12.0%  | 48,422 | 8,721 | 18.0%  | 45,230 | 93.4%  | 632    | 136     | 610    | 349.4%     | 34,761 | 38,612 STR   | 5,672        | 12.5%  |
| FCO     | 55,017           | 8,474  | 15.4% | 45,856 | 83.3%  | 664    | 227  | 891  | 293.2% | 42,309 | 53,838 LIN   | 5,995        | 13.1%  | 42,482 | 4,692 | 11.0%  | 34,967 | 82.3%  | 679    | 132     | 894    | 579.5%     | 34,986 | 44,350 LIN   | 5,368        | 15.4%  |
| LGW     | 59,929           | 1,611  | 2.7%  | 37,580 | 62.7%  | 513    | 174  | 382  | 119.2% | 18,810 | 50,606 LHR   | 15,044       | 40.0%  | 50,351 | 963   | 1.9%   | 32,818 | 65.2%  | 514    | 134     | 352    | 162.4%     | 16,683 | 41,255 LHR   | 12,996       | 39.6%  |
| BCN     | 64,825           | 2,360  | 3.6%  | 31,064 | 47.9%  | 818    | 180  | 972  | 438.7% | 34,725 | 79,620 MAD   | 9,077        | 29.2%  | 58,220 | 1,957 | 3.4%   | 27,143 | 46.6%  | 812    | 134     | 976    | 628.7%     | 31,166 | 72,379 MAD   | 8,072        | 29.7%  |
| DME     | 46,649           | 4,658  | 10.0% | 32,967 | 70.7%  | 826    | 267  | 642  | 140.1% | 27,493 | 46,838 SVO   | 10,660       | 32.3%  | 0      | 0     | -      | 0      | -      | -      | -       | -      | -          | -      |              | 0            | 0.0%   |
| SVO     | 40,299           | 8,422  | 20.9% | 32,242 | 80.0%  | 676    | 357  | 741  | 107.4% | 23,719 | 34,756 DME   | 9,576        | 29.7%  | 38     | 38    | 100.0% | 38     | 100.0% | 90     | 457     | 473    | 3.5%       | 2      | 2 BCN        | 6            | 15.8%  |
| ORY     | 55,448           | 2,013  | 3.6%  | 40,230 | 72.6%  | 790    | 139  | 415  | 199.2% | 29,798 | 50,196 CDG   | 17,511       | 43.5%  | 44,972 | 1,770 | 3.9%   | 33,185 | 73.8%  | 806    | 124     | 401    | 222.4%     | 24,960 | 40,490 CDG   | 14,040       | 42.3%  |
| CPH     | 43,467           | 6,672  | 15.3% | 31,965 | 73.5%  | 695    | 214  | 842  | 293.8% | 29,379 | 44,149 FRA   | 5,209        | 16.3%  | 37,531 | 5,477 | 14.6%  | 27,566 | 73.4%  | 686    | 147     | 840    | 471.2%     | 26,388 | 38,967 FRA   | 4,919        | 17.8%  |
| ZRH     | 34,432           | 6,287  | 18.3% | 30,849 | 89.6%  | 652    | 274  | 575  | 110.2% | 20,419 | 24,874 STR   | 5,386        | 17.5%  | 24,579 | 3,181 | 12.9%  | 21,850 | 88.9%  | 659    | 151     | 527    | 249.9%     | 15,708 | 19,127 STR   | 4,311        | 19.7%  |
| GVA     | 34,319           | 393    | 1.1%  | 23,014 | 67.1%  | 627    | 158  | 963  | 508.2% | 22,871 | 36,543 LYS   | 8,241        | 35.8%  | 28,670 | 256   | 0.9%   | 19,663 | 68.6%  | 605    | 117     | 972    | 731.9%     | 19,942 | 31,626 LYS   | 6,753        | 34.3%  |
| MXP     | 36,894           | 463    | 1.3%  | 24,805 | 67.2%  | 658    | 192  | 478  | 148.4% | 16,251 | 32,050 LIN   | 8,002        | 32.3%  | 27,932 | 209   | 0.7%   | 19,004 | 68.0%  | 623    | 119     | 442    | 271.6%     | 12,483 | 23,270 LIN   | 6,609        | 34.8%  |
| STN     | 35,871           | 47     | 0.1%  | 22,281 | 62.1%  | 730    | 121  | 454  | 274.4% | 16,449 | 33,359 LHR   | 8,026        | 36.0%  | 35,357 | 43    | 0.1%   | 21,935 | 62.0%  | 729    | 118     | 453    | 284.8%     | 16,221 | 34,942 LHR   | 7,849        | 35.8%  |
| DUB     | 34,389           | 1,051  | 3.1%  | 24,735 | 71.9%  | 739    | 167  | 947  | 467.1% | 26,086 | 39,064 LHR   | 5,720        | 23.1%  | 31,656 | 789   | 2.5%   | 22,918 | 72.4%  | 760    | 127     | 965    | 660.0%     | 25,435 | 36,964 LHR   | 5,852        | 25.5%  |
| DUS     | 40,820           | 2,746  | 6.7%  | 32,504 | 79.6%  | 554    | 174  | 364  | 109.2% | 16,801 | 27,323 FRA   | 7,973        | 24.5%  | 33,345 | 2,001 | 6.0%   | 26,845 | 80.5%  | 534    | 124     | 328    | 164.0%     | 13,751 | 22,280 FRA   | 6,335        | 23.6%  |
| MAN     | 31,747           | 701    | 2.2%  | 22,803 | 71.8%  | 630    | 224  | 712  | 218.5% | 17,713 | 28,956 BHX   | 5,292        | 23.2%  | 24,657 | 481   | 2.0%   | 18,299 | 74.2%  | 616    | 148     | 695    | 368.4%     | 14,765 | 22,423 BHX   | 4,348        | 23.8%  |
| BRU     | 33,536           | 2,573  | 7.7%  | 28,044 | 83.6%  | 645    | 212  | 454  | 114.7% | 17,289 | 24,398 DUS   | 5,516        | 19.7%  | 25,995 | 1,800 | 6.9%   | 22,338 | 85.9%  | 638    | 144     | 405    | 181.2%     | 13,947 | 18,453 DUS   | 4,387        | 19.6%  |
| VIE     | 35,217           | 7,509  | 21.3% | 33,060 | 93.9%  | 637    | 220  | 838  | 281.7% | 28,832 | 31,581 FRA   | 7,121        | 21.5%  | 24,659 | 3,232 | 13.1%  | 22,926 | 93.0%  | 670    | 139     | 868    | 526.1%     | 22,270 | 24,462 FRA   | 5,736        | 25.0%  |
| ARN     | 41,818           | 3,867  | 9.2%  | 29,010 | 69.4%  | 827    | 175  | 780  | 344.6% | 28,850 | 45,543 CPH   | 4,319        | 14.9%  | 37,390 | 3,484 | 9.3%   | 25,924 | 69.3%  | 832    | 130     | 769    | 491.6%     | 26,467 | 41,246 CPH   | 3,940        | 15.2%  |
| OSL     | 47 340           | 5 854  | 12 4% | 35 386 | 74 7%  | 914    | 143  | 707  | 393.6% | 36 320 | 51 487 CPH   | 5 1 4 3      | 14 5%  | 44 455 | 5 603 | 12.6%  | 33 421 | 75 2%  | 915    | 118     | 694    | 490 2%     | 34 622 | 48 481 BGO   | 4 904        | 14 7%  |

Notes: dpax: disrupted passengers, conn: connecting passengers; reloc: relocated passengers; avddel: average departure delay (min); avt0: average original travel time (min); avt1: average relocated travel time (min); aggdel: aggregate delay in pax-days for all passengers 24h after re-aperture; alt: main alternate airport;  $\Delta pax$ : relocated passenger departures at the alternate airport.

Appendix C. Simulation results: Airport closure on Monday, February 4th 2013 between from 00:00 to 23:59 UTC; passenger recovery via alliance network; unlimited capacity.

| Closed         | All markets |        |       |         |        |        |      |      |        |        |              |              |        |        |       |        |        |        | i      | ntra-El | EA marl | kets       |        |              |              |        |
|----------------|-------------|--------|-------|---------|--------|--------|------|------|--------|--------|--------------|--------------|--------|--------|-------|--------|--------|--------|--------|---------|---------|------------|--------|--------------|--------------|--------|
| <u>Airport</u> | dpax        | conn   | %conn | reloc   | %reloc | avddel | avt0 | avt1 | ∆avt%  | aggdel | aggdel' alt. | $\Delta pax$ | %reloc | dpax   | conn  | %conn  | reloc  | %reloc | avddel | avt0    | avt1    | $\Delta\%$ | aggdel | aggdel' alt. | $\Delta pax$ | %reloc |
| LHR            | 108,197     | 13,896 | 12.8% | 104,390 | 96.5%  | 709    | 344  | 566  | 64.4%  | 67,506 | 72,430 LGW   | 10,013       | 9.6%   | 59,333 | 3,604 | 6.1%   | 58,693 | 98.9%  | 661    | 143     | 346     | 143%       | 35,242 | 36,078 LGW   | 7,815        | 13.3%  |
| CDG            | 78,532      | 13,472 | 17.2% | 73,342  | 93.4%  | 613    | 308  | 551  | 78.9%  | 43,569 | 50,960 ORY   | 17,302       | 23.6%  | 47,663 | 4,701 | 9.9%   | 46,285 | 97.1%  | 577    | 153     | 379     | 148%       | 25,804 | 27,626 ORY   | 13,844       | 29.9%  |
| IST            | 75,410      | 21,130 | 28.0% | 70,555  | 93.6%  | 677    | 287  | 533  | 85.6%  | 45,228 | 51,990 FRA   | 18,048       | 25.6%  | 165    | 165   | 100.0% | 155    | 93.9%  | 102    | 423     | 407     | -4%        | 11     | 27 MUC       | 59           | 38.1%  |
| FRA            | 69,499      | 21,971 | 31.6% | 65,357  | 94.0%  | 500    | 361  | 575  | 59.4%  | 32,414 | 38,407 DUS   | 11,331       | 17.3%  | 39,798 | 8,970 | 22.5%  | 38,638 | 97.1%  | 503    | 171     | 369     | 116%       | 18,808 | 20,434 DUS   | 8,154        | 21.1%  |
| MAD            | 68,386      | 9,419  | 13.8% | 64,186  | 93.9%  | 634    | 225  | 622  | 176.0% | 45,949 | 51,859 BCN   | 8,923        | 13.9%  | 57,085 | 5,148 | 9.0%   | 54,454 | 95.4%  | 623    | 144     | 542     | 275%       | 38,601 | 42,220 BCN   | 7,382        | 13.6%  |
| BCN            | 64,825      | 2,360  | 3.6%  | 59,562  | 91.9%  | 649    | 161  | 567  | 251.3% | 43,627 | 51,117 MAD   | 11,203       | 18.8%  | 58,220 | 1,957 | 3.4%   | 54,043 | 92.8%  | 628    | 123     | 540     | 341%       | 39,252 | 44,937 MAD   | 10,395       | 19.2%  |
| MUC            | 63,479      | 14,606 | 23.0% | 60,486  | 95.3%  | 534    | 213  | 456  | 114.1% | 32,621 | 36,486 FRA   | 9361         | 15.5%  | 48,422 | 8,721 | 18.0%  | 46,504 | 96.0%  | 532    | 130     | 381     | 193%       | 17,171 | 19,635 STR   | 8019         | 17.2%  |
| AMS            | 63,250      | 12,595 | 19.9% | 59,361  | 93.9%  | 623    | 269  | 562  | 108.7% | 37,767 | 43,453 BRU   | 12,081       | 20.4%  | 45,988 | 5,408 | 11.8%  | 44,430 | 96.6%  | 618    | 145     | 454     | 213%       | 28,583 | 30,755 BRU   | 10,129       | 22.8%  |
| LGW            | 59,929      | 1,611  | 2.7%  | 49,401  | 82.4%  | 746    | 160  | 333  | 108.4% | 31,535 | 46,998 LHR   | 5,124        | 10.4%  | 50,351 | 963   | 1.9%   | 44,315 | 88.0%  | 726    | 124     | 300     | 143%       | 27,771 | 36,311 LTN   | 4,891        | 11.0%  |
| ORY            | 55,448      | 2,013  | 3.6%  | 51,275  | 92.5%  | 724    | 145  | 319  | 119.3% | 31,956 | 37,998 CDG   | 13,819       | 27.0%  | 44,972 | 1,770 | 3.9%   | 44,238 | 98.4%  | 681    | 129     | 292     | 125%       | 25,908 | 26,904 CDG   | 13,143       | 29.7%  |
| FCO            | 55,017      | 8,474  | 15.4% | 51,040  | 92.8%  | 634    | 214  | 606  | 182.8% | 36,349 | 41,975 CDG   | 10,763       | 21.1%  | 42,482 | 4,692 | 11.0%  | 40,442 | 95.2%  | 618    | 125     | 540     | 331%       | 28,985 | 31,736 CDG   | 7,481        | 18.5%  |
| OSL            | 47,340      | 5,854  | 12.4% | 42,906  | 90.6%  | 683    | 136  | 463  | 239.7% | 30,077 | 36,311 SVG   | 6,962        | 16.2%  | 44,455 | 5,603 | 12.6%  | 40,640 | 91.4%  | 671    | 108     | 440     | 307%       | 28,287 | 33,721 SVG   | 6,685        | 16.4%  |
| DME            | 46,649      | 4,658  | 10.0% | 35,804  | 76.8%  | 1,030  | 237  | 374  | 57.9%  | 29,017 | 45,501 LHR   | 1914         | 5.3%   | 0      | 0     | -      | 0      | -      | -      | 0       | 0       | -          | -      |              | 0            | 0      |
| СРН            | 43,467      | 6,672  | 15.3% | 40,545  | 93.3%  | 639    | 195  | 463  | 137.8% | 25,551 | 29,578 ARN   | 7,675        | 18.9%  | 37,531 | 5,477 | 14.6%  | 35,379 | 94.3%  | 619    | 130     | 411     | 216%       | 22,129 | 24,992 ARN   | 6,834        | 19.3%  |
| ARN            | 41,818      | 3,867  | 9.2%  | 39,287  | 93.9%  | 756    | 166  | 397  | 138.8% | 26,930 | 30,274 CPH   | 6,849        | 17.4%  | 37,390 | 3,484 | 9.3%   | 35,399 | 94.7%  | 750    | 119     | 347     | 191%       | 24,027 | 26,966 CPH   | 6,065        | 17.1%  |
| DUS            | 40,820      | 2,746  | 6.7%  | 38,401  | 94.1%  | 561    | 169  | 355  | 110.2% | 19,942 | 23,245 FRA   | 8,127        | 21.2%  | 33,345 | 2,001 | 6.0%   | 31,926 | 95.7%  | 540    | 114     | 306     | 169%       | 16,247 | 18,203 FRA   | 6,580        | 20.6%  |
| SVO            | 40,299      | 8,422  | 20.9% | 37,883  | 94.0%  | 728    | 336  | 588  | 75.0%  | 25,798 | 29,383 AMS   | 6,528        | 17.2%  | 38     | 38    | 100.0% | 29     | 76.3%  | 480    | 461     | 903     | 96%        | 19     | 35 CDG       | 12           | 41.4%  |
| MXP            | 36,894      | 463    | 1.3%  | 34,129  | 92.5%  | 691    | 185  | 412  | 122.7% | 21,761 | 25,632 LIN   | 4,596        | 13.5%  | 27,932 | 209   | 0.7%   | 26,730 | 95.7%  | 664    | 117     | 367     | 214%       | 16,962 | 18,634 LGW   | 4,107        | 15.4%  |
| STN            | 35,871      | 47     | 0.1%  | 33,452  | 93.3%  | 739    | 120  | 338  | 182.1% | 22,236 | 25,641 DUB   | 3,260        | 9.7%   | 35,357 | 43    | 0.1%   | 32,971 | 93.3%  | 735    | 116     | 334     | 187%       | 21,819 | 25,256 DUB   | 3,260        | 9.9%   |
| VIE            | 35,217      | 7,509  | 21.3% | 33,457  | 95.0%  | 575    | 214  | 497  | 131.8% | 19,932 | 22,305 GRZ   | 7,358        | 22.0%  | 24,659 | 3,232 | 13.1%  | 23,821 | 96.6%  | 566    | 135     | 422     | 213%       | 14,100 | 15,240 GRZ   | 6,424        | 27.0%  |
| ZRH            | 34,432      | 6,287  | 18.3% | 32,433  | 94.2%  | 598    | 261  | 449  | 71.9%  | 17,698 | 20,444 STR   | 6,481        | 20.0%  | 24,579 | 3,181 | 12.9%  | 23,438 | 95.4%  | 589    | 143     | 342     | 140%       | 12,826 | 14,322 STR   | 4,850        | 20.7%  |
| DUB            | 34,389      | 1,051  | 3.1%  | 31,262  | 90.9%  | 849    | 148  | 420  | 183.9% | 24,333 | 28,926 BHX   | 3,225        | 10.3%  | 31,656 | 789   | 2.5%   | 29,303 | 92.6%  | 830    | 116     | 397     | 243%       | 22,613 | 25,807 BHX   | 3,224        | 11.0%  |
| GVA            | 34,319      | 393    | 1.1%  | 32,267  | 94.0%  | 644    | 165  | 417  | 152.6% | 20,068 | 22,774 LYS   | 10,414       | 32.3%  | 28,670 | 256   | 0.9%   | 27,204 | 94.9%  | 623    | 114     | 372     | 228%       | 16,665 | 18,600 LYS   | 8,974        | 33.0%  |
| BRU            | 33,536      | 2,573  | 7.7%  | 31,230  | 93.1%  | 601    | 202  | 422  | 108.8% | 17,811 | 20,764 DUS   | 6,473        | 20.7%  | 25,995 | 1,800 | 6.9%   | 25,537 | 98.2%  | 570    | 137     | 368     | 169%       | 14,210 | 14,837 DUS   | 5,454        | 21.4%  |
| MAN            | 31,747      | 701    | 2.2%  | 24,493  | 77.2%  | 708    | 209  | 415  | 98.7%  | 15,547 | 25,908 BHX   | 5,230        | 21.4%  | 24,657 | 481   | 2.0%   | 20,854 | 84.6%  | 684    | 136     | 355     | 161%       | 13,075 | 18,282 BHX   | 4,615        | 22.1%  |

Appendix D. Simulation results: Airport closure on Friday, February 8th 2013 between from 00:00 to 23:59 UTC; passenger recovery via airline network.

| Closed  | All markets |        |       |        |        |        |      |      |                |        |              |              |        |        |       |        |        |        | iı     | ntra-El | EA mar | kets       |        |              |              |        |
|---------|-------------|--------|-------|--------|--------|--------|------|------|----------------|--------|--------------|--------------|--------|--------|-------|--------|--------|--------|--------|---------|--------|------------|--------|--------------|--------------|--------|
| Airport | dpax        | conn   | %conn | reloc  | %reloc | avddel | avt0 | avt1 | $\Delta avt\%$ | aggdel | aggdel' alt. | $\Delta pax$ | %reloc | dpax   | conn  | %conn  | reloc  | %reloc | avddel | avt0    | avt1   | $\Delta\%$ | aggdel | aggdel' alt. | $\Delta pax$ | %reloc |
| LHR     | 127,326     | 16,206 | 12.7% | 94,258 | 74.0%  | 882    | 423  | 951  | 125.0%         | 92,298 | 136,414 MAD  | 6,097        | 6.4%   | 61,934 | 3,015 | 4.9%   | 43,429 | 70.1%  | 918    | 187     | 837    | 347.4%     | 47,276 | 71,076 FRA   | 4,875        | 11.2%  |
| CDG     | 95,364      | 14,287 | 15.0% | 66,798 | 70.0%  | 827    | 416  | 817  | 96.2%          | 56,958 | 97,347 ORY   | 10,763       | 16.1%  | 52,129 | 3,594 | 6.9%   | 35,443 | 68.0%  | 843    | 221     | 685    | 209.4%     | 32,172 | 54,906 ORY   | 5,646        | 15.9%  |
| FRA     | 78,412      | 21,040 | 26.8% | 66,813 | 85.2%  | 677    | 420  | 691  | 64.8%          | 44,024 | 60,572 DUS   | 11,429       | 17.1%  | 42,217 | 7,928 | 18.8%  | 36,516 | 86.5%  | 739    | 222     | 507    | 128.7%     | 25,976 | 33,708 DUS   | 7,127        | 19.5%  |
| IST     | 76,768      | 18,925 | 24.7% | 53,038 | 69.1%  | 908    | 312  | 789  | 152.9%         | 51,021 | 84,413 FRA   | 10,495       | 19.8%  | 120    | 120   | 100.0% | 115    | 95.8%  | 158    | 413     | 397    | -3.9%      | 12     | 20 MUC       | 55           | 47.8%  |
| AMS     | 70,289      | 12,583 | 17.9% | 43,454 | 61.8%  | 772    | 393  | 832  | 111.6%         | 36,555 | 74,647 CDG   | 11,203       | 25.8%  | 48,116 | 4,516 | 9.4%   | 27,192 | 56.5%  | 801    | 202     | 736    | 263.7%     | 25,205 | 54,172 CDG   | 6,879        | 25.3%  |
| MAD     | 75,761      | 9,690  | 12.8% | 39,274 | 51.8%  | 890    | 330  | 931  | 182.1%         | 40,680 | 90,671 LHR   | 6,305        | 16.1%  | 60,417 | 4,349 | 7.2%   | 29,096 | 48.2%  | 917    | 196     | 856    | 336.2%     | 31,853 | 74,134 BCN   | 5,451        | 18.7%  |
| MUC     | 65,926      | 13,205 | 20.0% | 53,014 | 80.4%  | 633    | 244  | 731  | 199.7%         | 41,236 | 58,404 FRA   | 11,093       | 20.9%  | 49,991 | 7,795 | 15.6%  | 39,425 | 78.9%  | 645    | 151     | 707    | 366.9%     | 32,879 | 46,802 FRA   | 8,781        | 22.3%  |
| FCO     | 58,250      | 7,410  | 12.7% | 33,968 | 58.3%  | 763    | 279  | 960  | 244.3%         | 34,062 | 67,645 CDG   | 7,546        | 22.2%  | 44,553 | 4,087 | 9.2%   | 24,157 | 54.2%  | 763    | 159     | 949    | 498.0%     | 26,067 | 53,874 CDG   | 5,120        | 21.2%  |
| LGW     | 67,330      | 1,405  | 2.1%  | 27,127 | 40.3%  | 810    | 198  | 413  | 108.9%         | 19,307 | 76,759 LHR   | 5,466        | 20.1%  | 55,198 | 835   | 1.5%   | 22,234 | 40.3%  | 777    | 124     | 346    | 179.1%     | 15,430 | 61,439 LHR   | 3,780        | 17.0%  |
| BCN     | 68,834      | 2,145  | 3.1%  | 23,603 | 34.3%  | 879    | 222  | 900  | 306.0%         | 25,522 | 87,911 MAD   | 5,476        | 23.2%  | 62,033 | 1,885 | 3.0%   | 19,876 | 32.0%  | 878    | 151     | 878    | 480.9%     | 22,152 | 79,983 MAD   | 5,067        | 25.5%  |
| DME     | 52,709      | 4,291  | 8.1%  | 21,034 | 39.9%  | 1,234  | 280  | 532  | 89.8%          | 21,695 | 69,767 SVO   | 1,390        | 6.6%   | 0      | 0     | -      | 0      | -      | -      | -       | -      | -          | -      |              | 0            | 0.0%   |
| SVO     | 43,188      | 7,811  | 18.1% | 28,176 | 65.2%  | 970    | 346  | 835  | 141.1%         | 28,536 | 50,140 CDG   | 6,168        | 21.9%  | 32     | 32    | 100.0% | 13     | 40.6%  | 467    | 538     | 684    | 27.1%      | 5      | 39 CDG       | 6            | 46.2%  |
| ORY     | 61,476      | 1,768  | 2.9%  | 31,314 | 50.9%  | 921    | 183  | 505  | 175.5%         | 27,020 | 69,891 CDG   | 11,434       | 36.5%  | 48,369 | 1,617 | 3.3%   | 25,970 | 53.7%  | 863    | 169     | 513    | 203.9%     | 21,776 | 52,809 CDG   | 10,714       | 41.3%  |
| CPH     | 44,940      | 6,047  | 13.5% | 20,152 | 44.8%  | 735    | 275  | 867  | 215.3%         | 18,575 | 53,044 FRA   | 4,689        | 23.3%  | 38,182 | 4,936 | 12.9%  | 15,797 | 41.4%  | 740    | 173     | 842    | 388.2%     | 15,469 | 46,359 FRA   | 4,159        | 26.3%  |
| ZRH     | 37,770      | 6,128  | 16.2% | 30,089 | 79.7%  | 664    | 297  | 723  | 143.3%         | 22,775 | 33,171 STR   | 6,377        | 21.2%  | 25,948 | 2,815 | 10.8%  | 19,918 | 76.8%  | 641    | 154     | 711    | 360.4%     | 16,566 | 24,616 STR   | 4,645        | 23.3%  |
| GVA     | 38,192      | 303    | 0.8%  | 19,833 | 51.9%  | 745    | 208  | 813  | 290.0%         | 18,586 | 43,055 LYS   | 4,600        | 23.2%  | 31,928 | 171   | 0.5%   | 15,365 | 48.1%  | 726    | 135     | 829    | 516.2%     | 15,156 | 37,482 LYS   | 3,022        | 19.7%  |
| MXP     | 40,622      | 530    | 1.3%  | 16,973 | 41.8%  | 695    | 276  | 632  | 129.2%         | 12,387 | 45,102 LIN   | 2,816        | 16.6%  | 29,959 | 153   | 0.5%   | 10,636 | 35.5%  | 589    | 148     | 668    | 352.3%     | 8,197  | 34,979 LIN   | 1,652        | 15.5%  |
| STN     | 37,801      | 56     | 0.1%  | 16,835 | 44.5%  | 827    | 123  | 583  | 374.4%         | 15,051 | 45,393 BRS   | 1,868        | 11.1%  | 37,299 | 51    | 0.1%   | 16,548 | 44.4%  | 825    | 119     | 576    | 385.5%     | 14,733 | 44,231 BRS   | 1,868        | 11.3%  |
| DUB     | 38,814      | 976    | 2.5%  | 16,175 | 41.7%  | 897    | 197  | 553  | 179.9%         | 14,066 | 46,606 LHR   | 1,335        | 8.3%   | 35,343 | 658   | 1.9%   | 14,122 | 40.0%  | 877    | 135     | 523    | 288.2%     | 12,412 | 40,502 STN   | 1,265        | 9.0%   |
| DUS     | 42,594      | 2,132  | 5.0%  | 27,148 | 63.7%  | 480    | 194  | 507  | 161.8%         | 14,950 | 35,391 FRA   | 8,828        | 32.5%  | 33,985 | 1,480 | 4.4%   | 22,067 | 64.9%  | 460    | 131     | 481    | 267.7%     | 12,421 | 29,230 FRA   | 7,326        | 33.2%  |
| MAN     | 35,096      | 585    | 1.7%  | 17,928 | 51.1%  | 704    | 250  | 671  | 168.7%         | 14,017 | 38,755 BHX   | 3,799        | 21.2%  | 27,394 | 443   | 1.6%   | 14,277 | 52.1%  | 633    | 151     | 648    | 328.3%     | 11,206 | 28,954 BHX   | 3,040        | 21.3%  |
| BRU     | 34,566      | 2,039  | 5.9%  | 22,262 | 64.4%  | 626    | 242  | 575  | 137.4%         | 14,820 | 30,896 DUS   | 6,434        | 28.9%  | 26,628 | 1,336 | 5.0%   | 17,443 | 65.5%  | 596    | 168     | 518    | 208.7%     | 11,458 | 24,366 DUS   | 5,248        | 30.1%  |
| VIE     | 36,249      | 6,637  | 18.3% | 26,376 | 72.8%  | 673    | 250  | 913  | 266.0%         | 24,477 | 37,811 FRA   | 6,920        | 26.2%  | 24,943 | 2,731 | 10.9%  | 17,440 | 69.9%  | 662    | 166     | 958    | 476.2%     | 17,610 | 27,815 FRA   | 5,039        | 28.9%  |
| ARN     | 41,560      | 3,247  | 7.8%  | 12,022 | 28.9%  | 999    | 240  | 937  | 291.2%         | 14,163 | 53,515 FRA   | 2,764        | 23.0%  | 37,636 | 3,028 | 8.0%   | 10,063 | 26.7%  | 1,028  | 164     | 928    | 465.6%     | 12,520 | 53,296 FRA   | 2,579        | 25.6%  |
| OSL     | 48,274      | 5.465  | 11.3% | 15,015 | 31.1%  | 930    | 187  | 875  | 367.7%         | 16.869 | 63.618 FRA   | 2,948        | 19.6%  | 45.277 | 5.250 | 11.6%  | 13,463 | 29.7%  | 943    | 133     | 851    | 538.7%     | 15,526 | 62.280 FRA   | 2,798        | 20.8%  |

Notes: dpax: disrupted passengers, conn: connecting passengers; reloc: relocated passengers; avddel: average departure delay (min); avt0: average original travel time (min); avt1: average relocated travel time (min); aggdel: aggregate delay in pax-days for all passengers 24h after re-aperture; alt: main alternate airport;  $\Delta pax$ : relocated passenger departures at the alternate airport.

Appendix E. Simulation results: Airport closure on Monday, August 5<sup>th</sup> 2013 between from 00:00 to 23:59 UTC; passenger recovery via airline network.

|         |         |        |       |        | 1      |        |      |         | <i>,</i> |        |              |              |        |        | ,      | 1 0    |        | 2             |         |        |            |        |              |              |        |
|---------|---------|--------|-------|--------|--------|--------|------|---------|----------|--------|--------------|--------------|--------|--------|--------|--------|--------|---------------|---------|--------|------------|--------|--------------|--------------|--------|
| Closed  |         |        |       |        |        |        | Allı | narkets |          |        |              |              |        |        |        |        |        |               | intra-l | EEA ma | rkets      |        |              |              |        |
| Airport | dpax    | conn   | %conn | reloc  | %reloc | avddel | avt0 | avt1    | ∆avt%    | aggdel | aggdel' alt. | $\Delta pax$ | %reloc | dpax   | conn   | %conn  | reloc  | %reloc avddel | avt0    | avt1   | $\Delta\%$ | aggdel | aggdel' alt. | $\Delta pax$ | %reloc |
| LHR     | 104,870 | 15,089 | 14.4% | 53,634 | 51.1%  | 1,261  | 328  | 513     | 56.4%    | 53,877 | 123,556 LGW  | 3,064        | 5.7%   | 56,060 | 3,389  | 6.0%   | 30,213 | 53.9% 1,285   | 140     | 368    | 162.7%     | 31,730 | 64,476 LGW   | 2,397        | 7.9%   |
| BCN     | 99,922  | 4,951  | 5.0%  | 34,891 | 34.9%  | 1,102  | 163  | 734     | 349.7%   | 40,534 | 130,999 FCO  | 2,950        | 8.5%   | 89,620 | 4,201  | 4.7%   | 30,893 | 34.5% 1,091   | 127     | 743    | 483.4%     | 36,606 | 115,215 FCO  | 2,875        | 9.3%   |
| IST     | 96,342  | 30,295 | 31.4% | 38,984 | 40.5%  | 1,198  | 214  | 457     | 113.3%   | 38,993 | 120,307 SAW  | 7,992        | 20.5%  | 314    | 314    | 100.0% | 43     | 13.7% 688     | 374     | 794    | 112.4%     | 34     | 467 ESB      | 5            | 11.6%  |
| LGW     | 95,763  | 1,755  | 1.8%  | 40,348 | 42.1%  | 1,016  | 165  | 406     | 146.8%   | 35,238 | 114,490 LHR  | 4,451        | 11.0%  | 80849  | 1141   | 1.4%   | 35368  | 43.7% 1,027   | 135     | 386    | 186.0%     | 31,390 | 93,006 LTN   | 3881         | 11.0%  |
| CDG     | 91,878  | 13,781 | 15.0% | 44,804 | 48.8%  | 1,163  | 311  | 558     | 79.2%    | 43,861 | 109,515 ORY  | 5,618        | 12.5%  | 51,579 | 3,623  | 7.0%   | 27,093 | 52.5% 1,137   | 164     | 449    | 173.1%     | 26,741 | 59,020 ORY   | 4,092        | 15.1%  |
| FRA     | 81,803  | 27,826 | 34.0% | 50,380 | 61.6%  | 915    | 324  | 711     | 119.4%   | 45,550 | 88,852 MUC   | 12,158       | 24.1%  | 45,852 | 13,248 | 28.9%  | 30,705 | 67.0% 967     | 185     | 546    | 195.2%     | 28,321 | 49,597 MUC   | 8,123        | 26.5%  |
| PMI     | 78,869  | 1,856  | 2.4%  | 23,621 | 29.9%  | 1,038  | 141  | 846     | 498.6%   | 28,577 | 105,908 TXL  | 2,816        | 11.9%  | 78,489 | 1,854  | 2.4%   | 23,573 | 30.0% 1,037   | 141     | 846    | 501.5%     | 28,526 | 104,867 TXL  | 2,807        | 11.9%  |
| FCO     | 78,560  | 13,998 | 17.8% | 34,651 | 44.1%  | 1,127  | 189  | 582     | 208.6%   | 36,572 | 98,886 LIN   | 2,790        | 8.1%   | 60,576 | 8,227  | 13.6%  | 29,464 | 48.6% 1,115   | 139     | 565    | 307.6%     | 31,535 | 74,107 LIN   | 2,568        | 8.7%   |
| AMS     | 76,670  | 15,854 | 20.7% | 32,120 | 41.9%  | 1,134  | 234  | 497     | 111.9%   | 31,152 | 94,347 BRU   | 5,137        | 16.0%  | 54,946 | 7437   | 13.5%  | 24,609 | 44.8% 1,142   | 155     | 441    | 184.8%     | 24,402 | 65,561 BRU   | 3,694        | 15.0%  |
| MUC     | 69,552  | 17,502 | 25.2% | 46,468 | 66.8%  | 863    | 223  | 658     | 194.9%   | 41,898 | 72,967 FRA   | 14,589       | 31.4%  | 49,344 | 10,344 | 21.0%  | 34,572 | 70.1% 879     | 148     | 614    | 315.8%     | 32,313 | 52,317 FRA   | 10,506       | 30.4%  |
| MAD     | 67,401  | 9,092  | 13.5% | 27,103 | 40.2%  | 1,163  | 248  | 672     | 170.7%   | 29,865 | 83,487 BCN   | 1,560        | 5.8%   | 52753  | 4238   | 8.0%   | 21680  | 41.1% 1,170   | 154     | 620    | 302.8%     | 24,628 | 65,590 BCN   | 1480         | 6.8%   |
| ORY     | 65,673  | 2,287  | 3.5%  | 29,942 | 45.6%  | 1,134  | 158  | 491     | 210.1%   | 30,501 | 82,140 CDG   | 7,352        | 24.6%  | 52069  | 1971   | 3.8%   | 23910  | 45.9% 1,152   | 146     | 457    | 212.5%     | 24,287 | 64,095 CDG   | 5889         | 24.6%  |
| DME     | 63,570  | 5,793  | 9.1%  | 22,597 | 35.5%  | 1,322  | 239  | 469     | 96.4%    | 24,356 | 87,960 VKO   | 1,345        | 6.0%   | 5      | 5      | 100.0% | 0      | 0.0% 1,060    | -       | -      | -          | -      |              | 0            | 0.0%   |
| STN     | 60,119  | 35     | 0.1%  | 14,077 | 23.4%  | 773    | 137  | 641     | 367.2%   | 12,476 | 76,916 LGW   | 2,173        | 15.4%  | 57,828 | 32     | 0.1%   | 13,084 | 22.6% 788     | 127     | 640    | 405.6%     | 11,822 | 74,613 DUB   | 1,972        | 15.1%  |
| SVO     | 51,568  | 14,429 | 28.0% | 18,394 | 35.7%  | 1,333  | 299  | 517     | 72.7%    | 19,811 | 68,966 LED   | 2,526        | 13.7%  | 42     | 42     | 100.0% | 13     | 31.0% 1,059   | 456     | 503    | 10.4%      | 10     | 61 MUC       | 3            | 23.1%  |
| DUS     | 50,463  | 3532   | 7.0%  | 30,756 | 60.9%  | 783    | 179  | 515     | 187.2%   | 23,889 | 49,351 FRA   | 7,558        | 24.6%  | 37,252 | 2166   | 5.8%   | 24,267 | 65.1% 781     | 129     | 468    | 263.8%     | 18,882 | 37,466 FRA   | 5,611        | 23.1%  |
| MAN     | 50,133  | 935    | 1.9%  | 25,398 | 50.7%  | 788    | 196  | 579     | 195.1%   | 20,644 | 56,352 BHX   | 4,789        | 18.9%  | 40,555 | 600    | 1.5%   | 22,244 | 54.8% 758     | 151     | 569    | 277.9%     | 18,180 | 43,394 BHX   | 4,397        | 19.8%  |
| DUB     | 49,935  | 1719   | 3.4%  | 16,835 | 33.7%  | 1,227  | 159  | 603     | 279.2%   | 19,533 | 66,818 STN   | 1,371        | 8.1%   | 45,112 | 902    | 2.0%   | 15,327 | 34.0% 1,223   | 119     | 602    | 405.0%     | 18,153 | 56,627 STN   | 1,371        | 8.9%   |
| BRU     | 47,864  | 3909   | 8.2%  | 22,958 | 48.0%  | 884    | 203  | 567     | 178.8%   | 19,892 | 53,548 AMS   | 4,578        | 19.9%  | 36,118 | 2614   | 7.2%   | 17,577 | 48.7% 881     | 154     | 561    | 263.8%     | 15,727 | 41,331 AMS   | 3,653        | 20.8%  |
| CPH     | 47,648  | 6,188  | 13.0% | 17,576 | 36.9%  | 1,011  | 197  | 745     | 278.8%   | 19,032 | 61,118 OSL   | 1,891        | 10.8%  | 39,425 | 4,385  | 11.1%  | 15,162 | 38.5% 1,010   | 150     | 737    | 390.9%     | 16,816 | 49,782 ARN   | 1,720        | 11.3%  |
| ZRH     | 46,231  | 7645   | 16.5% | 25,070 | 54.2%  | 1,020  | 206  | 463     | 124.7%   | 22,230 | 50,456 STR   | 4,215        | 16.8%  | 33,407 | 4059   | 12.2%  | 19,474 | 58.3% 993     | 140     | 443    | 215.6%     | 17,519 | 36,547 STR   | 3,566        | 18.3%  |
| OSL     | 45,568  | 5,990  | 13.1% | 15,148 | 33.2%  | 1,087  | 175  | 728     | 315.8%   | 17,252 | 59,575 CPH   | 2,306        | 15.2%  | 41,232 | 5,457  | 13.2%  | 14,130 | 34.3% 1,076   | 150     | 722    | 381.9%     | 16,168 | 55,780 CPH   | 2,276        | 16.1%  |
| MXP     | 44,969  | 546    | 1.2%  | 16,923 | 37.6%  | 927    | 249  | 532     | 113.6%   | 14,215 | 54,215 NCE   | 1,823        | 10.8%  | 32,353 | 145    | 0.4%   | 10,584 | 32.7% 820     | 139     | 493    | 253.6%     | 8,625  | 38,896 NCE   | 1,477        | 14.0%  |
| VIE     | 41,088  | 9,736  | 23.7% | 20,440 | 49.7%  | 1,196  | 189  | 469     | 147.8%   | 20,941 | 47,866 FRA   | 1,815        | 8.9%   | 28,250 | 4,227  | 15.0%  | 15,869 | 56.2% 1,201   | 140     | 433    | 209.6%     | 16,464 | 33,258 FRA   | 1,405        | 8.9%   |
| ARN     | 40,453  | 3,358  | 8.3%  | 12,721 | 31.4%  | 1,043  | 195  | 832     | 327.1%   | 14,846 | 52,574 CPH   | 2,729        | 21.5%  | 35,061 | 2,726  | 7.8%   | 11,143 | 31.8% 1,056   | 155     | 819    | 428.6%     | 13,307 | 47,522 CPH   | 2,453        | 22.0%  |
|         | -       |        |       |        |        |        |      |         |          |        |              |              | -      |        |        |        |        |               |         |        | -          |        |              |              |        |

Notes: dpax: disrupted passengers, conn: connecting passengers; reloc: relocated passengers; avddel: average departure delay (min); avt0: average original travel time (min); avt1: average relocated travel time (min); aggdel: aggregate delay in pax-days [last 4 measures for relocated passengers only]; aggdel: aggregate delay in pax-days for all passengers 24h after re-aperture; alt: main alternate airport;  $\Delta pax$ : relocated passenger departures at the alternate airport.

#### Appendix F. IATA Airport codes

| Code | Airport                             | Code | Airport                             | Code | Airport                         | Code | Airport                         | Code | Airport                            |
|------|-------------------------------------|------|-------------------------------------|------|---------------------------------|------|---------------------------------|------|------------------------------------|
| ACH  | Altenrhein (Switzerland)            | CPH  | Copenhagen Kastrup (Denmark)        | HAD  | Halmstad (Sweden)               | MLH  | Mulhouse (France)               | SCN  | Saarbruecken (Germany)             |
| AGB  | Munich Augsburg (Germany)           | CRL  | Brussels S. Charleroi (Belgium)     | HAM  | Hamburg (Germany)               | MMX  | Malmo (Sweden)                  | SEN  | London Southend (UK)               |
| AMS  | Amsterdam (Netherlands)             | CTA  | Catania (Italy)                     | HEL  | Helsinki (Finland)              | MST  | Maastricht/Aachen (Netherlands) | SLM  | Salamanca (Spain)                  |
| ARN  | Stockholm Arlanda (Sweden)          | DLE  | Dole (France)                       | HHN  | Frankfurt Hahn (Germany)        | MUC  | Munich International (Germany)  | SOU  | Southampton (UK)                   |
| BCN  | Barcelona (Spain)                   | DME  | Moscow Domodedovo (Russia)          | HUY  | Humberside (UK)                 | MXP  | Milan Malpensa (Italy)          | STN  | London Stansted (UK)               |
| BFS  | Belfast International (UK)          | DOL  | Deauville (France)                  | ILD  | Lleida (Spain)                  | NCE  | Nice (France)                   | STR  | Stuttgart (Germany)                |
| BGY  | Milan Bergamo/Orio al Serio (Italy) | DSA  | Doncaster/Sheffield (UK)            | INN  | Innsbruck (Austria)             | NCY  | Annecy (France)                 | SVO  | Moscow Sheremetyevo (Russia)       |
| BHD  | Belfast George Best City (UK)       | DUB  | Dublin (Ireland)                    | IST  | Istanbul Ataturk (Turkey)       | NRK  | Norrkoping (Sweden)             | SVQ  | Sevilla (Spain)                    |
| BHX  | Birmingham (UK)                     | DUS  | Duesseldorf International (Germany) | KID  | Kristianstad (Sweden)           | NRN  | Duesseldorf Weeze (Germany)     | SXB  | Strasbourg (France)                |
| BKA  | Moscow Bykovo (Russia)              | EIN  | Eindhoven (Netherlands)             | LBA  | Leeds Bradford (UK)             | NUE  | Nuremberg (Germany)             | SZG  | Salzburg (Austria)                 |
| BLK  | Blackpool (UK)                      | EMA  | Nottingham East Midlands (UK)       | LCY  | London City (UK)                | NWI  | Norwich (UK)                    | TEQ  | Tekirdag (Turkey)                  |
| BMA  | Stockholm Bromma (Sweden)           | ESB  | Ankara Esenboga (Turkey)            | LEH  | Le Havre (France)               | NYO  | Stockholm Skavsta (Sweden)      | TLS  | Toulouse (France)                  |
| BOH  | Bournemouth (UK)                    | FCO  | Rome Fiumicino (Italy)              | LGW  | London Gatwick (UK)             | ORY  | Paris Orly (France)             | TRF  | Oslo Sandefjord-Torp Arpt (Norway) |
| BRN  | Berne Belp (Switzerland)            | FDH  | Friedrichshafen (Germany)           | LHR  | London Heathrow (UK)            | OSL  | Oslo Gardermoen (Norway)        | TRN  | Turin Caselle (Italy)              |
| BRQ  | Brno (Czech Republic)               | FKB  | Karlsruhe/Baden-Baden (Germany)     | LIL  | Lille Lesquin (France)          | OST  | Oostende/Brugge (Belgium)       | TUF  | Tours Val de Loire (France)        |
| BRS  | Bristol (UK)                        | FMM  | Memmingen (Germany)                 | LIN  | Milan Linate (Italy)            | OXF  | Oxford (UK)                     | TXL  | Berlin Tegel (Germany)             |
| BRU  | Brussels (Belgium)                  | FMO  | Muenster/Osnabrueck (Germany)       | LPL  | Liverpool (UK)                  | PAD  | Paderborn/Lippstadt (Germany)   | VIE  | Vienna (Austria)                   |
| BSL  | Basel (Switzerland)                 | FRA  | Frankfurt International (Germany)   | LTN  | London Luton (UK)               | PMF  | Milan Parma (Italy)             | VKO  | Moscow Vnukovo (Russia)            |
| BTS  | Bratislava (Slovakia)               | GLO  | Gloucester/Cheltenham (UK)          | LTQ  | Le Touquet-Paris-Plage (France) | PMI  | Palma de Mallorca (Spain)       | VLY  | Anglesey (UK)                      |
| BVA  | Paris Beauvais-Tille (France)       | GOA  | Genoa (Italy)                       | LUG  | Lugano (Switzerland)            | REU  | Reus (Spain)                    | VRN  | Verona Villafranca (Italy)         |
| CAI  | Cairo (Egypt)                       | GRO  | Girona (Spain)                      | LUX  | Luxembourg (Luxembourg)         | RKE  | Copenhagen Roskilde (Denmark)   | VST  | Stockholm Vasteras (Sweden)        |
| CDG  | Paris Charles de Gaulle (France)    | GRQ  | Groningen (Netherlands)             | LYS  | Lyon St-exupery (France)        | RTM  | Rotterdam (Netherlands)         | WAT  | Waterford (Ireland)                |
| CGN  | Cologne/Bonn (Germany)              | GRZ  | Graz (Austria)                      | MAD  | Madrid Barajas (Spain)          | RYG  | Oslo Moss-rygge (Norway)        | XCR  | Paris Chalons-Vatry (France)       |
| CIA  | Rome Ciampino (Italy)               | GVA  | Geneva (Switzerland)                | MAN  | Manchester (GB) (UK)            | SAW  | Istanbul Sabiha Gokcen (Turkey) | ZRH  | Zurich (Switzerland)               |