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1 Running head: Aging infrastructure and conservation

2

3 **Aging infrastructure creates opportunities for cost-efficient restoration of**
4 **aquatic ecosystem connectivity**

5

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19 Keywords: Freshwater, conservation, infrastructure, connectivity, prioritization

20

21 **Abstract**

22 A hallmark of industrialization is the construction of dams for water management and roads for
23 transportation, leading to fragmentation of aquatic ecosystems. Many nations are striving to
24 address both maintenance backlogs and mitigation of environmental impacts as their
25 infrastructure ages. Here, we test whether accounting for road repair needs could offer
26 opportunities to boost conservation efficiency by piggybacking connectivity restoration projects
27 on infrastructure maintenance. Using optimization models to align fish passage restoration sites
28 with likely road repair priorities, we find potential increases in conservation return-on-
29 investment ranging from 17% to 25%. Importantly, these gains occur without compromising
30 infrastructure or conservation priorities; simply communicating openly about objectives and
31 candidate sites enables greater accomplishment at current funding levels. Society embraces both
32 reliable roads and thriving fisheries, so overcoming this coordination challenge should be
33 feasible. Given deferred maintenance crises for many types of infrastructure, there could be
34 widespread opportunities to enhance the cost-effectiveness of conservation investments by
35 coordinating with infrastructure renewal efforts.

36

37 **Keywords:** Infrastructure, connectivity, fragmentation, conservation, restoration, coordination,
38 collaboration

39 **Introduction**

40 Roads and dams blanket industrialized landscapes around the world. Such infrastructure has a
41 host of local and long-distance effects on the natural environment, including contributing to
42 extensive fragmentation of terrestrial and freshwater ecosystems (Saunders et al. 1991,
43 Trombulak and Frissell 2000, Doyle and Havlick 2009). While infrastructure is essential for the
44 functioning of modern economies, there is growing societal commitment to minimizing and
45 mitigating its environmental impacts. Here, we explore how planned infrastructure maintenance
46 could provide opportunities to increase the cost-effectiveness of conservation investments in
47 restoring the connectivity of aquatic ecosystems.

48 The life cycle of infrastructure offers three stages of opportunities to mitigate
49 environmental impacts by adhering to recognized best practices: during site selection and initial
50 planning, design and construction; during routine operations and maintenance; and during
51 decommissioning, when economic and safety concerns typically have primacy (Doyle and
52 Havlick 2009). The prevalence of each type of opportunity varies geographically. In developing
53 nations, most infrastructure spending supports new construction, hence conservation
54 opportunities will be associated with designing projects to minimize their impacts (Dulac 2013;
55 Laurance et al. 2014; Mandle et al. 2016). In industrialized nations of North America, Europe
56 and Australasia, however, nearly all infrastructure spending supports the maintenance and
57 occasional decommissioning of existing structures (Doyle et al. 2008; Doyle and Havlick 2009).
58 This pattern is likely to hold for the foreseeable future, such that opportunities to align
59 conservation and infrastructure objectives will arise largely in the context of addressing
60 maintenance backlogs and strategic decommissioning. For example, more than \$2 trillion of
61 repair costs are anticipated for U.S. infrastructure given its current condition (ASCE 2017), and

62 the US Forest Service has identified almost 300,000 km of roads that may be decommissioned in
63 the next 40 years (Ihara et al. 2003). The massive, ongoing investments required to sustain
64 acceptable infrastructure dwarfs budgets for conserving the environment and natural resources
65 (Lederman and Waches 2016), potentially creating widespread incentives for conservation
66 groups to collaborate with infrastructure agencies. From the conservation perspective, a
67 promising strategy is to identify high-return efforts that leverage already-funded infrastructure
68 maintenance and decommissioning projects (White 2014).

69 To explore the efficiencies that could be achieved through collaborative approaches, we
70 focus on the conservation challenge of restoring aquatic ecosystem connectivity by enhancing
71 the passability of dams and road crossings to riverine animals. River fragmentation is a global
72 problem due to the thousands of large dams that act as absolute barriers in river networks
73 worldwide (Grill et al. 2015). While dams are often a focus of high-profile decommissioning
74 efforts, road crossings are many times more numerous (Januchowski-Hartley et al. 2013) and
75 their aggregate contribution to fragmentation is substantial (Jackson 2003; Neeson et al. 2015;
76 McKay et al. 2016). Mitigation of the ecological impacts of road crossings typically occurs by
77 replacing impassable culverts with fish-friendly designs (Cenderelli et al. 2011). Though larger
78 culverts have greater initial costs, their greater diameter reduces failure rates and maintenance
79 costs associated with debris removal (Gillespie et al. 2014). As a result, the higher installation
80 costs of larger culverts may be offset over the lifespan of the structure, yielding societal and
81 economic benefits. Thus, transportation agencies are increasingly amenable to up-sizing or
82 otherwise adjusting culvert designs to maximize the resilience of road infrastructure to greater
83 peak streamflow arising from the changing climate, and to enhance aquatic organism passage
84 (Schall et al. 2012). As these agencies confront a growing backlog of maintenance demands, they

85 may welcome partnerships that broaden support for climate-appropriate and nature-friendly
86 designs of transportation infrastructure.

87 A piggybacking approach for restoring aquatic connectivity might entail a conservation
88 organization paying for a fish-friendly design upgrade at a site where a transportation agency
89 was already planning to remove and replace an aging culvert. In this example, the conservation
90 group would bear only a fraction of the cost of the full project, because the infrastructure agency
91 had already budgeted for the base costs of labor and materials for culvert replacement and road
92 resurfacing to fulfill its own mission. Though piggybacking strategies have the potential to offer
93 high conservation benefit at little cost, efficient pursuit of this approach at a large scale requires
94 systematic information on the costs and benefits of thousands of potential projects that can be
95 analyzed using sophisticated planning tools. A challenging step in this process is maintaining
96 dialogue and data exchange between conservation organizations and infrastructure agencies so
97 that each understands the other's priorities and capacities.

98 Here, we use spatial data on road surface condition in the US state of Michigan to
99 evaluate the potential benefits for conservation practitioners of piggybacking their fish passage
100 investments on road maintenance projects. First, we use an optimization model to calculate the
101 return-on-investment (ROI), measured in terms of the river length reconnected per dollar spent,
102 that could be achieved by a conservation organization paying the full cost of high-priority culvert
103 replacements. We then use road surface condition data as a proxy for future investment by
104 infrastructure agencies in road maintenance projects, and calculate site-specific reductions in
105 costs to implement fish-friendly culverts when conservation investments take advantage of these
106 leveraging opportunities. By comparing the ROIs from the full cost and piggybacking models,

107 we calculate the savings that would be possible by aligning conservation investments with
108 upcoming infrastructure maintenance.

109

110 **Methods**

111 To predict future road maintenance, we obtained road surface condition data for 781,407
112 road segments (totaling 2.33×10^5 km of road length) for the years 2004 to 2013 from the
113 Michigan Department of Transportation (MDOT). Road surface condition is scored using the
114 Pavement Surface Evaluation and Rating system (PASER), a categorical system in which roads
115 receive scores from 10 (perfect condition) to 1 (very poor). In general, roads ratings ≥ 8 require
116 no maintenance, ratings of 5 - 7 would benefit from preventative maintenance, while ratings ≤ 4
117 require structural improvement, resurfacing or complete reconstruction (Fig. 1).

118 The MDOT PASER data is the most comprehensive spatial information on road
119 conditions for Michigan, yet only a portion of the road network is surveyed in any given year. To
120 estimate the 2013 rating of segments that were last surveyed in an earlier year, we created a state
121 transition model describing road degradation rates (Appendix A). While the state does maintain a
122 PASER data set for the federal aid, paved road network (approximately 1/3 of the entire public
123 road mileage), information on the remaining 2/3 of the Michigan public road network is
124 managed by individual counties and municipalities. These data are not fully complete at a state
125 level, so we assumed that, on average, these roads would be in similar condition to those in the
126 state database. Thus, we assigned ratings to these crossings by randomly sampling from the
127 distribution of scores in the state PASER database. Repeating the randomized scoring process 30

128 times indicates that our ROI results are robust to that uncertainty; the coefficient of variation in
129 habitat gains was just 4.62%.

130 We estimated the costs that a conservation group would pay for a culvert upgrade project
131 under two different cost-sharing strategies (Fig. 1). First, we assumed that any road crossing with
132 a PASER score of 4 or lower would be repaved by the road agency in the near future, including
133 paying the full cost to replace culverts using a hydraulic design adequate to handle flows with a
134 50-year recurrence interval (MDOT 2009). Conservation organizations could then elect to pay
135 for the cost difference to upgrade from the hydraulic design to a culvert with state-of-the-art
136 features for aquatic organism passage (AOP) to achieve maximal fish passage. For roads with a
137 PASER score of 5 or higher, MDOT is assumed to be unlikely to sponsor any road work in the
138 near future. Thus, conservation organizations would bear the full cost of the culvert replacement,
139 including all excavation and resurfacing costs, if such projects were pursued. Hereafter, we refer
140 to this as the “top-up” cost-sharing strategy, in reference to the idea that conservation groups
141 could elect to top-up infrastructure spending on low-condition culverts to ensure full fish
142 passage.

143 Our second cost-sharing strategy is a “discounting” model under which the road agency
144 would be willing to make a partial contribution toward the replacement costs for any culvert,
145 given the benefits of having an upgraded culvert. Specifically, we assumed that the road
146 agency’s fractional contribution to total costs would be inversely proportional to the current
147 PASER score: $(10 - \text{Score}) / 10$. The discounting strategy would allow conservation
148 organizations to realize some savings when selecting culverts of high connectivity value even
149 when the overlying pavement is in good condition, but would require greater coordination and

150 negotiation with the road agency because the final portfolio would reflect conservation priorities
151 alone.

152 For both the top-up and discounting cost-sharing strategies, we estimated the full cost of
153 culvert replacement under a hydraulic design using an updated version of the model in Neeson et
154 al. (2015). The model accounts for costs related to stream size, road width, and surface type. We
155 then explored three different methods for estimating the costs of AOP culvert designs. In the first
156 method, AOP cost is treated as a linear function of the cost a hydraulic design, specifically a
157 21% surcharge (hereafter, the “linear” cost model). The 21% surcharge estimate represents the
158 average increase in project costs across studies of completed culvert projects (Levine 2013). In
159 the second method, we assumed that the AOP design would entail installing a structure that
160 could pass a bankfull flow (hereafter, “BFW” cost model), and based cost on empirical estimates
161 of replacement components, including culvert structure, fill, road replacement, and labor. Cost
162 components were derived from the Michigan Department of Transportation’s 2015 schedule of
163 pay items (<https://mdotjboss.state.mi.us/BidLetting/BidLettingHome.htm>). The width of each
164 structure is equal to the estimated bankfull width of the stream based on a drainage area
165 regression (Wilkerson et al. 2014). Structure types were determined by road type and stream
166 bankfull width; interstate, highway, and urban roads use concrete structures, rural roads use
167 metal structures, and all crossings use the lowest cost structure that meets material and size
168 requirements. Because the BFW cost model often entailed switching to a different class of
169 structure (e.g., changing from a steel culvert to a concrete arch), AOP costs under the BFW
170 model were on average 221% of hydraulic costs. In the third method, termed a “compromise”
171 model, we used recent MDOT pay items to estimate the cost of maximizing culvert diameter (up
172 to bankfull through-flow) within the same class of structure. On average, AOP costs under the

173 compromise model were estimated as 139% of hydraulic costs. Our exploration of three distinct
174 cost models (linear, BFW, and compromise) reflects our inability to determine a priori which
175 culvert design would be adequate for restoring full passability.

176 To quantify the cost savings that might be achieved by a conservation organization that
177 aligns its investments with road maintenance priorities, we used an optimization framework to
178 compare return-on-investment for fish passage projects under the two cost-sharing strategies
179 (top-up, and discounting) and calculated these cost savings for each of the three estimates of
180 AOP project costs (linear, BFW, and compromise AOP cost models). We focused on the
181 Saginaw River watershed, the largest watershed in Michigan and one that is fragmented by 4,918
182 road crossings and 153 dams. The average PASER scores for this watershed (5.024) are very
183 close to the average for all of Michigan (5.01; t-test $p > 0.05$); thus, the proportion of road
184 culvert projects with opportunities for cost-sharing in the Saginaw River basin is broadly
185 representative of opportunities across the state.

186 We evaluated ROI for each of two distinct restoration targets: connectivity for stream-
187 resident fishes versus connectivity for lake-migrant fishes. To address the first case, we
188 developed an optimization model that selects a portfolio of projects to maximize a common
189 index of within-watershed connectivity (dendritic connectivity index, DCI; see Appendix B). To
190 address the second case, we employed the optimization model from Neeson et al. (2015) that
191 selects a portfolio of projects to maximize the total length of stream miles that are accessible to
192 fishes migrating from the Great Lakes toward headwater breeding habitats. In general, the
193 second target directs focus to barriers low in a watershed, while the first emphasizes expansion
194 of fully-connected habitat anywhere in the watershed. For both optimization models, we
195 estimated the current passability of each road culvert following Januchowski-Hartley et al.

196 (2014), and assumed that installation of an AOP-design culvert would restore full passability.
197 For both optimization models, we explored increases in stream connectivity that could be
198 achieved under budgets ranging from \$5M to \$30M. These budget levels are on par with recent
199 investments in stream connectivity in the region (Moody et al. 2017).

200 While our estimates of barrier cost, passability and upstream river length are based on the
201 best available spatial data sets, these estimates have not been validated with on-the-ground
202 surveys. Accordingly, we performed a sensitivity analysis to quantify the degree to which model
203 outputs might depend on uncertainty in the underlying data. Overall, we found that the benefits
204 of cost-sharing were relatively insensitive to variation in estimates of barrier cost, passability,
205 and upstream river length (see Appendix C for details).

206

207 **Results**

208 State-wide, road surface condition on Federal aid eligible roads in Michigan declined
209 dramatically from 2004 to 2013 (Fig. 2A), highlighting a growing maintenance backlog. In 2004,
210 for example, only 10.5% of road segments had a PASER rating of 4 or lower; by 2013, this
211 number had risen to 36%, meaning that 1 out of 3 road segments was in need of significant
212 reconstruction work in the coming years. These poor condition road crossings are equally
213 prevalent from headwaters to river outlets, indicating restoration opportunities throughout river
214 networks (Fig. 2B).

215 Aligning priorities for aquatic connectivity restoration with impending infrastructure
216 maintenance can dramatically increase conservation return-on-investment. In the Saginaw River
217 basin, this effect is greatest in the case of restoring connectivity for stream-resident fishes (Fig.

218 3A). An optimal investment of \$30M prioritized without regard to cost-sharing opportunities, for
219 example, would result in a 1321% increase in the DCI score for resident fishes. Investing the
220 same \$30M using a piggybacking approach under the linear AOP cost model, however, would
221 result in a 1652% increase (under the top-up cost-sharing strategy) or 1541% increase (under the
222 discounting cost-sharing strategy) in DCI (Fig. 3B). Therefore, ROI can be enhanced by
223 piggybacking by up to 25% (i.e., increased from 1321% gain to 1652% gain) compared to the
224 traditional funding model in which conservation organizations pay the full cost of their priority
225 projects.

226 The ROI gains from piggybacking depend strongly on the method used to estimate costs
227 of culvert materials to ensure aquatic organism passage. The BFW cost model offered only
228 marginal improvements to ROI from piggybacking, in contrast to the linear cost model (Fig. 3B).
229 The compromise cost model offered moderate improvements in cost-efficiency to achieve AOP.

230 Selecting fish passage projects based on future road maintenance alters the number, but
231 not watershed position, of projects prioritized to enhance connectivity for stream-resident fishes.
232 Most of the 4,918 road crossings in the Saginaw River occur on small 1st and 2nd order streams,
233 while relatively few occur on the Saginaw mainstem (5th – 7th order) (Fig. 3C). When
234 conservation organizations pay the full cost of culvert replacements (no cost-sharing), the
235 optimal investment of \$30 M involves 1,091 road crossings and 42 dams (1,133 projects in total;
236 Fig. 3D). Under a top-up cost-sharing strategy, however, the optimal investment of \$30 M
237 includes many more projects: 1,936 road crossings and 45 dams (1,981 projects in total; Fig.
238 3C). Under a discounting cost model, the optimal investment of \$30 M comprises 1,600 road
239 crossings and 45 dams. Under all three selection scenarios, priority projects are
240 disproportionately located on 2nd order reaches (Fig. 3C-3D).

241 When optimizing for Great Lakes migratory fishes, the benefits of cost-sharing were
242 smaller than for stream-resident fishes, yet still considerable. With a budget of \$30M, for
243 example, a top-up cost-sharing strategy offered up to 14% gain in ROI for migratory fishes (Fig.
244 4A), less than the 25% gain for stream-resident fishes (Fig. 3A). Though project selection for
245 migratory fishes is necessarily more constrained because downstream barriers must be removed
246 first, optimal project portfolios for both stream-resident and migratory fishes contained roughly
247 similar proportions of road crossings and dams (Fig. 4B). Thus, while increasing habitat access
248 for Great Lakes migratory fishes requires the removal of dams low in the watershed, the decrease
249 in benefits of cost-sharing for migratory fishes in this watershed was not due to greater spending
250 on dams overall.

251 Although optimal project selection under cost-sharing scenarios generally favors
252 replacement of road crossings that already require urgent maintenance, some projects are so
253 beneficial that conservation organizations should consider bearing the full cost. To maximize
254 DCI under a top-up cost model, for example, the optimal investment of \$30M includes 1,323
255 road crossings in poor condition, but also 613 road crossings in moderate to good condition.
256 These 613 projects are high-cost, high-reward projects that merit consideration despite lack of
257 cost-sharing opportunities. Optimal project selection for migratory fishes is similarly diverse. For
258 an investment of \$30M under the top-up model, the best portfolio includes 1,430 road crossings
259 in poor condition, 756 full-cost road crossings (moderate to good condition), and 45 dams.

260

261 **Discussion**

262 We find that aligning restoration investments with infrastructure maintenance can increase
263 return-on-investment for conservation purposes by up to 25%. Given the maintenance backlog in
264 Michigan (Fig. 2) and throughout the US (ASCE 2017), there should be abundant opportunities
265 to implement similar strategies in the coming years. Furthermore, piggybacking strategies could
266 be coupled with strategic decommissioning of dams (Doyle et al. 2003; Stanley and Doyle 2003;
267 Fitzpatrick and Neeson 2018), thereby leveraging societal responses to the problem of aging
268 infrastructure in ways that enhance access of migratory fishes to river networks that are currently
269 highly fragmented.

270 It is striking that opportunities to leverage infrastructure maintenance to boost
271 conservation ROI are much greater for stream-resident fishes than for migratory species in our
272 case study. This is due to differences in the role of the river network structure in constraining
273 project selection. For migratory fishes, little habitat gain is possible without first removing
274 expensive dams that occur low in the watershed (Kemp and O’Hanley 2010, McLaughlin et al.
275 2013). As a consequence, Great Lakes migratory fishes fail to benefit from most of the low-cost
276 piggybacking opportunities for culvert replacement because expensive downstream dams remain
277 in place, thereby constraining overall ROI. In contrast, for stream-resident fishes, optimal project
278 selection is less constrained by any one barrier, enabling conservation organizations to take
279 advantage of a wider range of piggybacking opportunities throughout the watershed. This
280 disparity would be amplified when analyzing multiple watersheds because the terminal dam
281 challenge is ubiquitous, but enlarging the set of potential road crossings that would increase in-
282 stream connectivity raises the odds of identifying high-return project sites.

283 Average PASER scores for the Saginaw River watershed are nearly identical to the
284 Michigan-wide average, suggesting that the conservation efficiencies demonstrated here can be

285 replicated throughout the state. Presumably, the opportunities for conservation piggybacking
286 scale directly with the proportion of road segments that have poor pavement condition, such that
287 transportation agencies are amenable to cost-sharing. Our models also depend on several key
288 assumptions that we could not verify: that roads with and without PASER data are comparable in
289 condition and repair costs, and that road resurfacing in response to a low PASER score is always
290 accompanied by culvert replacement (typically, the design life of culverts is longer than that of
291 pavements). In general, roads without PASER data are in worse condition than the Federal aid
292 eligible roads analyzed here (MTAMC 2010); thus, the potential for conservation efficiencies in
293 the full road network should be even greater. Furthermore, part of the cost-efficiencies
294 demonstrated here would apply even if cost-sharing was limited to conservation organizations
295 paying the entire cost of culvert replacement to match pavement resurfacing by transportation
296 agencies.

297 Our analysis also omits other key factors that influence the conservation value of a
298 particular barrier removal: the presence of natural barriers to fish movement, the potential for
299 facilitating invasive species (McLaughlin et al. 2013, Neeson et al. 2016; Milt et al. in press) and
300 pathogens (Hurst et al. 2012), or impacts to the social and cultural ecosystem services associated
301 with impoundments (Fox et al. 2016, Magilligan et al. 2017). Furthermore, conservation
302 objectives and priority species vary widely among decision-makers across the region (Allan et al.
303 2013, Pearsall et al. 2013, Neeson et al. in press). While consideration of these factors is
304 essential for evaluating individual barrier removal projects, our sensitivity analysis (Appendix C)
305 suggests that the benefits of cost-sharing overall will be robust to changes in the costs and
306 benefits of particular barrier removals.

307 Though our analysis focused on the benefits of cost-sharing for conservation outcomes,
308 AOP culvert designs could provide long-term savings to transportation agencies as well. Though
309 AOP culverts have higher upfront cost, their greater diameter enables them to pass water and
310 debris associated with larger floods, reducing failure rates and maintenance needs (Gillespie et
311 al. 2014, O’Shaughnessy et al. 2016). Thus, the installation costs may ultimately be fully offset
312 over the lifespan of the structure. However, the greater upfront costs of AOP culverts are often
313 prohibitive for transportation agencies in a restricted budget climate (O’Shaughnessy et al.
314 2016). The cost-sharing strategies outlined here offer a rationale for conservation organizations
315 to contribute to these upfront costs, providing benefits to both natural resource management
316 (increased ecosystem connectivity) and transportation (greater flood resilience and lower long-
317 term costs) interests. Importantly, these parallel benefits occur without sacrificing infrastructure
318 maintenance priorities or demanding additional conservation funds, thereby representing a true
319 win-win scenario.

320 Our work offers a model for large-scale coordination of conservation and infrastructure
321 investments. There is growing recognition of the potential role of such joint efforts, and some
322 piggybacking of project costs already occurs opportunistically (White 2014). For example, state
323 transportation agencies are typically required by law to vet construction plans with state wildlife
324 agencies (Public Law 109-59 2005). Thus, key relationships may already be in place, but
325 piecemeal, opportunistic collaborations are much less efficient than coordinated portfolios of
326 projects for ecological restoration (Neeson et al. 2015). Knowledge-sharing between
327 conservation and infrastructure organizations also may be challenging due to differences in
328 culture, data management protocols, jurisdictional boundaries, and perceived interests. In the
329 case of aquatic connectivity, spatial data on road surface and culvert condition is often managed

330 at the county or municipality level, whereas dam assessments are typically performed by state or
331 federal agencies. The increasing availability of sophisticated optimization approaches in both
332 conservation and infrastructure sectors may provide a platform for data integration and strategic
333 planning to align priorities to mutual benefit (Moody et al. 2017). Indeed, in some states,
334 legislation already mandates consideration of aquatic organism passage during construction or
335 repair of road culverts (Levine 2013; Gillespie et al. 2014).

336 Successful implementation of cost-sharing strategies over the long term (i.e., 10 to 30+
337 years) will require coordination of multiple rounds of investment by conservation and
338 infrastructure groups. In the short term (i.e., within several years), scheduling is less critical. Our
339 analysis focuses on identifying restoration opportunities that may exist in a particular year
340 (2015), but it should be possible to spread conservation investments over several years. For
341 example, investing \$10M per year over three years would yield the same conservation benefits as
342 a single lump-sum investment of \$30M. The one caveat is that investments in any one year must
343 be large enough to afford any project within the portfolio; otherwise, annual budgets constrain
344 project selection and it may not be possible to afford certain high-cost, high-reward projects
345 (Neeson et al. 2015). In the Saginaw River this is not likely to be an important constraint,
346 because more than 99% of barrier removal projects cost less than \$500k. Ultimately, successful
347 long-term implementation of the cost-sharing strategies in our paper will require at least annual
348 updating of shared databases to identify cases where further deterioration of roads has created
349 new cost-sharing opportunities, or where the completion of construction projects has eliminated
350 some cost-sharing opportunities.

351 A key remaining hurdle involves spatial road and culvert condition data: in many states,
352 collection of information on road surface and culvert condition on the local road system is the

353 prerogative of the county and municipality that owns the road. In many cases the agency may
354 not collect this type of data. Furthermore, in states outside of Michigan, it is uncommon for
355 road and culvert condition data to be collected on both the state and local systems using a
356 uniform rating system. The lack of data and the non-uniformity of data that is collected greatly
357 adds to the complexity of this planning. Furthermore, the differences among the three methods
358 for estimating AOP structure costs and their consequent influence on ROI indicate that more
359 work is needed to better understand the relative costs of various designs.

360 In the context of expanding rather than repairing infrastructure, habitat conservation plans
361 (HCPs; Lederman and Wachs 2014) offer another example of the benefits of jointly considering
362 transportation needs and ecosystem outcomes. HCPs arose as a cost-effective means of
363 complying with Endangered Species Act (ESA) mandates by preemptively seeking input from
364 environmental management agencies. For large infrastructure projects, such dialogue early in the
365 planning process may create opportunities for effective action as well as financial leveraging.
366 The funding streams associated with transportation and other infrastructure investments dwarf
367 those earmarked for environmental management (Lederman and Wachs 2016), creating an
368 incentive for genuine engagement by conservation organizations.

369 Infrastructure is integral to modern societies yet also creates pervasive environmental
370 stress in ecosystems worldwide, calling for innovative approaches to maintaining its benefits and
371 mitigating its impacts. Given the looming need for large-scale infrastructure investments in much
372 of the developed world, cost-sharing strategies offer an appealing means for advancing both
373 conservation and transportation interests. Our study highlights the potential benefits from both
374 perspectives, and underscores the opportunities for cost-effective restoration that could arise
375 from increased data-sharing and collaboration during infrastructure project planning.

376

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388

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515 **Figure legends**

516 **Figure 1:** Illustration of cost-sharing strategies for road culvert replacements based on road
517 surface condition scores of 8 (top panel), 5 (middle) and 2 (bottom panel). The horizontal red
518 line shows the cost of a hydraulic designed culvert project, which is on average 83% of the cost
519 of an Aquatic Organism Passage (AOP) designed culvert project. When no cost-sharing occurs,
520 the conservation group pays the full cost of an AOP designed culvert project regardless of road
521 condition. In the top-up strategy, a transportation agency contributes the full cost of a hydraulic
522 design culvert for roads with a score of 4 or lower; the conservation group pays additional costs
523 to upgrade to an AOP design (bottom panel). The conservation group pays the full cost of an
524 AOP design project for roads with a score of 5 or higher. In a discounting strategy, the road
525 agency contribution is inversely proportional to road surface condition, but would never exceed
526 the cost of a hydraulic-design culvert.

527
528 **Figure 2:** (A) Histogram of PASER scores across Michigan for 2004 (based on 164,506
529 surveyed road segments) and 2013 (121,624 surveyed road segments). In 2004, 10.5% of
530 surveyed road segments received a score of 4 or lower; in 2013, that number rose to 36%. (B)
531 Distribution of road crossings (both bridges and road culverts) across Strahler stream orders for
532 all road crossings in Michigan, and for those with road surface condition 4 or lower.

533
534 **Figure 3:** (A) Return-on-investment curves for three cost-sharing strategies in the resident fish
535 (DCI) optimization model. (B) The percentage increase in ROI that could be achieved for a
536 budget of \$30 M for all combinations for two cost-sharing strategies and three AOP culvert cost
537 models (Linear, Compromise, BFW). (C) The distribution of all road crossings, and selected

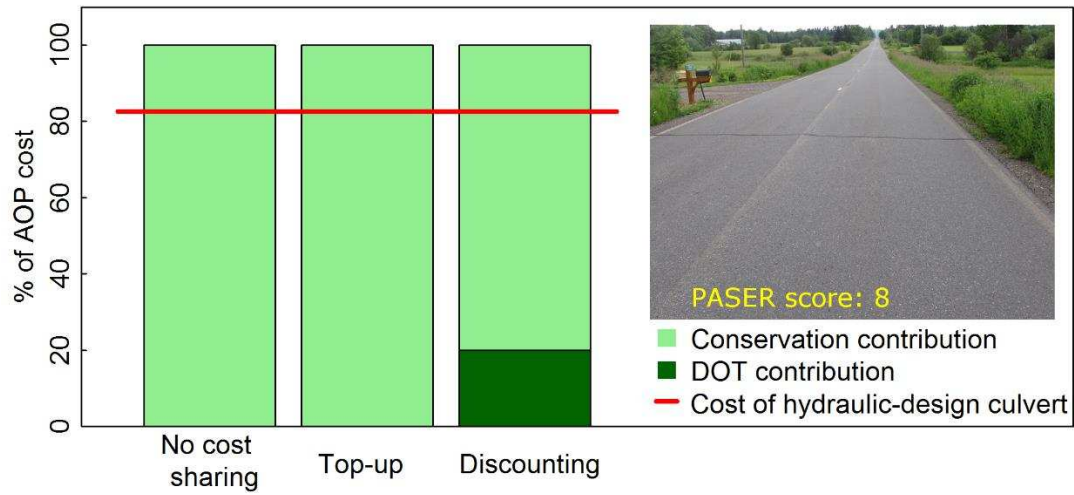
538 projects under each cost-sharing strategy, across Strahler stream order for a budget of \$30 M. (D)
539 The number of projects in an optimal portfolio with a \$30 M budget for each of the three cost-
540 sharing strategies. In panels A, C and D, AOP culvert costs are calculated using the Linear cost
541 model.

542

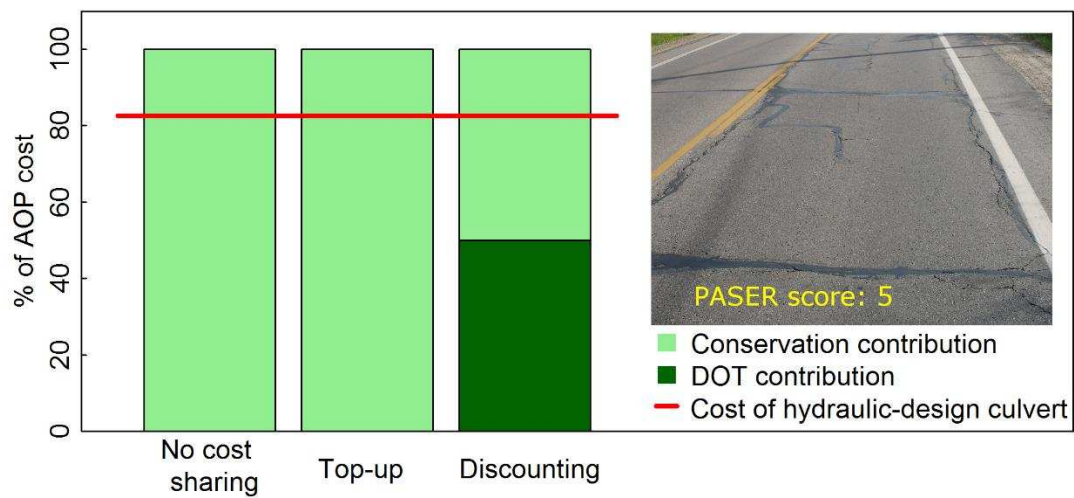
543 **Figure 4:** (A) Percentage increase in return-on-investment resulting from top-up cost-sharing for
544 the resident fish (DCI) and Great Lakes migratory fish optimization models. (B) The proportion
545 of optimal project portfolios represented by road culvert (RSX) projects when following a top-up
546 cost-sharing strategy for the resident fish (DCI) and Great Lakes migratory fish optimization
547 models.

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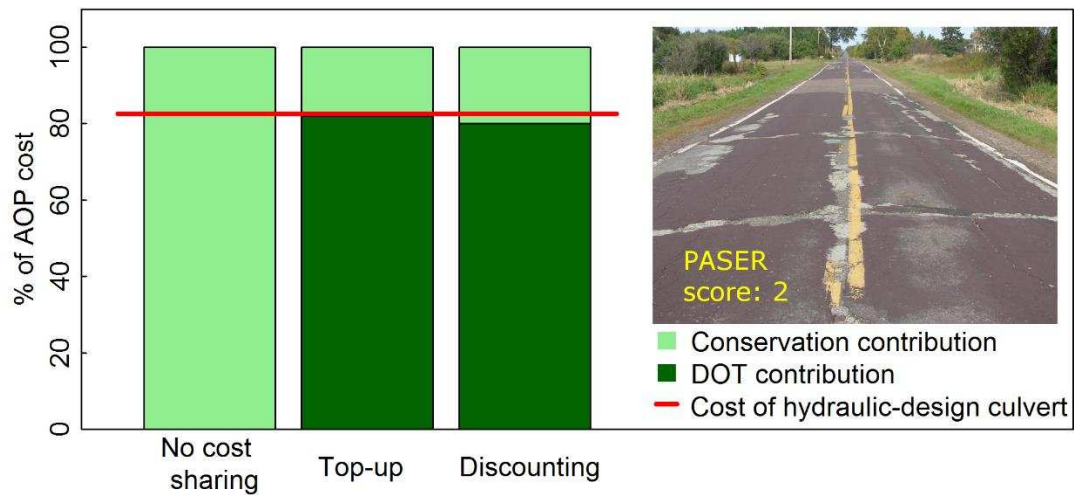
549 **Figure 1**



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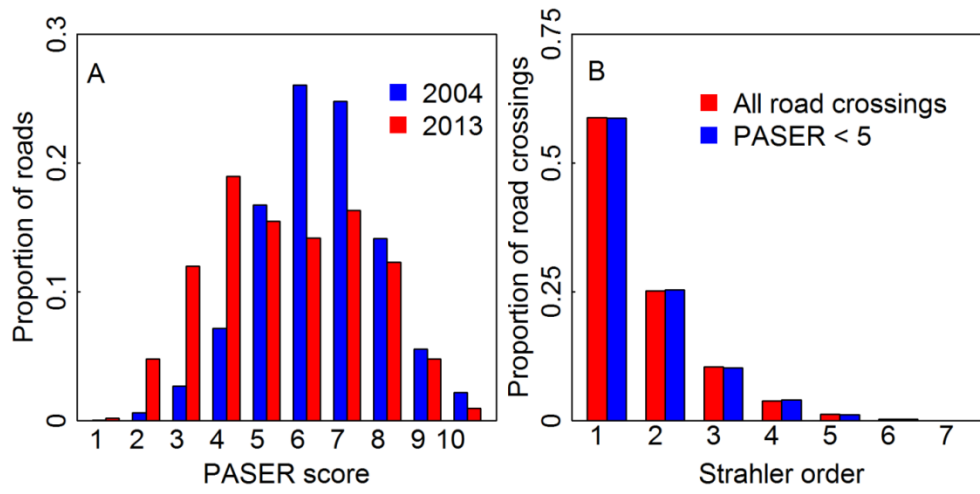


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553 **Figure 2**



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Figure 3

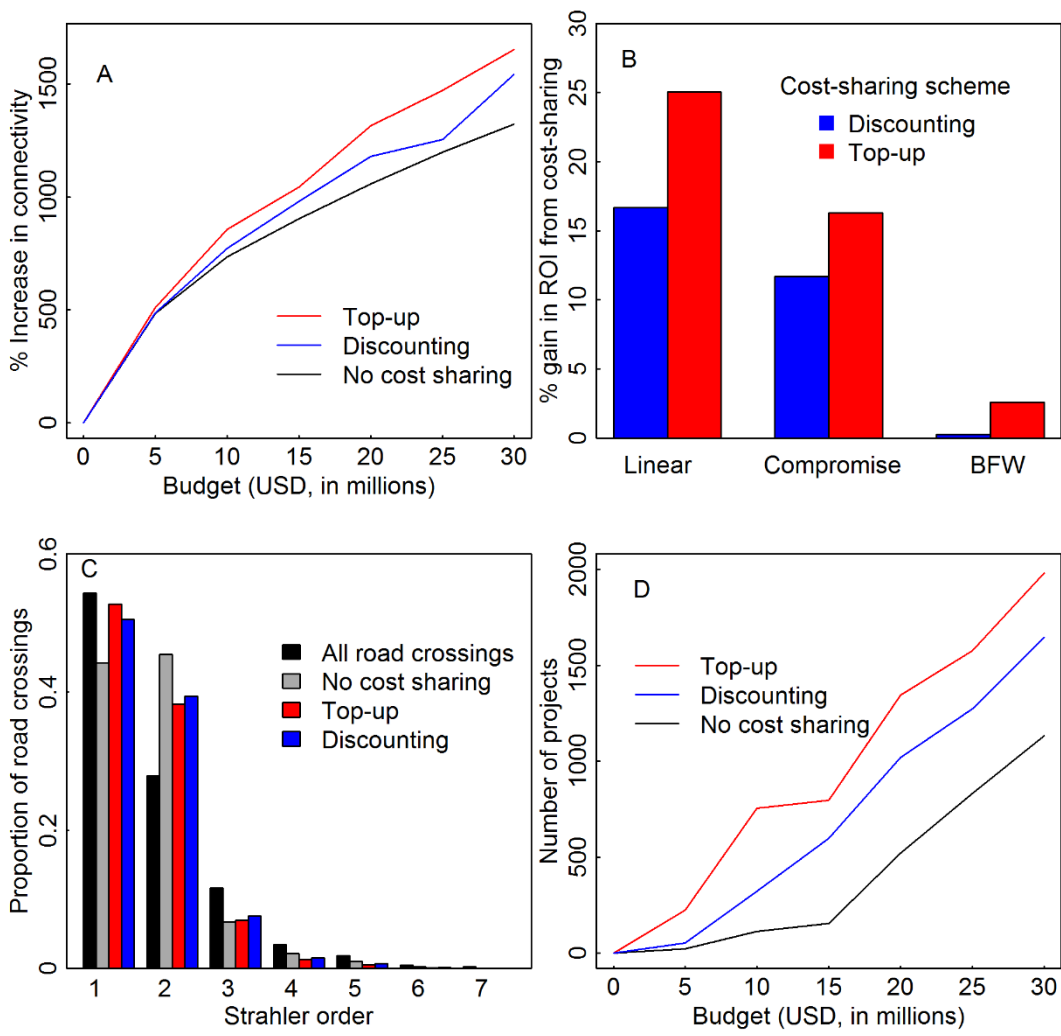
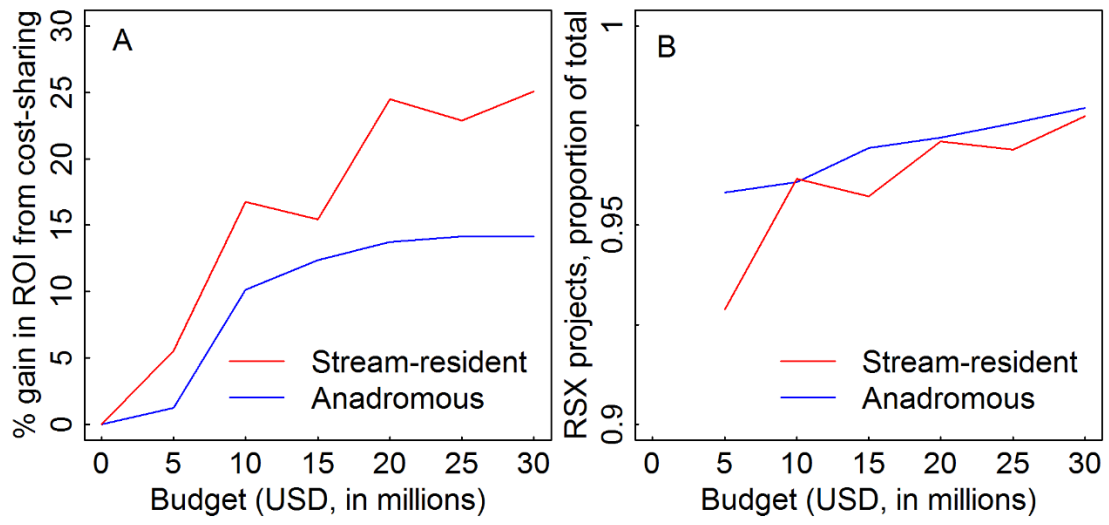


Figure 4



559 **Appendix A: State transition model of road decay over time**

560 To estimate the 2013 PASER ratings of road segments that were last surveyed in an earlier year,
561 we created a series of state transition matrices to describe how roads degrade over time. Changes
562 in the PASER rating of a road segment over time are due to either further degradation of the road
563 surface (decrease in PASER score) or resurfacing or repair (increase in PASER score). Of the
564 781,407 road segments in our data base, 725,728 segments were assessed at least twice during
565 the years 2004 to 2013. We used these longitudinal observations of road surface condition to
566 create a series of transition matrices (or Markov matrices) and calculate the expected condition
567 of each road segment in 2013.

568 Changes in pavement condition over time generally follow a sigmoid or logistic curve
569 (WDOT 2002). As a result, the expected pavement condition for a road segment last measured
570 before 2013 depends on both the interval of time since it was last assessed, and the pavement
571 condition at that assessment. Accordingly, we created a separate transition matrix for each
572 interval of n years between assessments.

573 To estimate the PASER ratings of road segments last surveyed in year $2013 - n$, we first
574 identified all road segments that were assessed at an interval of n years. We then used these
575 longitudinal observations to create a transition matrix \mathbf{P} , where the element P_{ij} describes the
576 probability that a road segment with PASER score i would transition to score j after an interval
577 of n years. We then calculated the mean value of each row of this matrix and took this value to
578 be the expected 2013 condition of a road segment that was assessed to have condition i in
579 year $2013 - n$.

580 **Appendix B: Formulation of a Model to Optimize River Connectivity for Stream-Resident**
 581 **Fish**

582 The model that we propose for optimizing river infrastructure investments for stream-resident
 583 fish is based on the Dendritic Connectivity Index (DCI_P) proposed by Cote et al. (2009). DCI_P
 584 provides a river network scale measure of habitat connectivity and is evaluated by taking a
 585 weighted average of the probability that fish can successfully travel between any two sections of
 586 a river. More formally, it is defined as:

$$\text{DCI}_P = \frac{1}{V^2} \sum_{i \in S} \sum_{j \in S} v_i v_j \varphi_{ij} \quad (\text{A1})$$

587 where S is the set of stream sections, indexed by i and j , φ_{ij} denotes the cumulative passability
 588 between stream sections i and j , v_i and v_j specify the size of stream sections i and j (normally
 589 measured in terms of length), and $V = \sum_i v_i$ gives the total size of the river network. Letting B_{ij} ,
 590 indexed by k , represent the set of barriers lying between river sections i and j , cumulative
 591 passability is calculated simply as:

$$\varphi_{ij} = \prod_{k \in B_{ij}} p_k \quad (\text{A2})$$

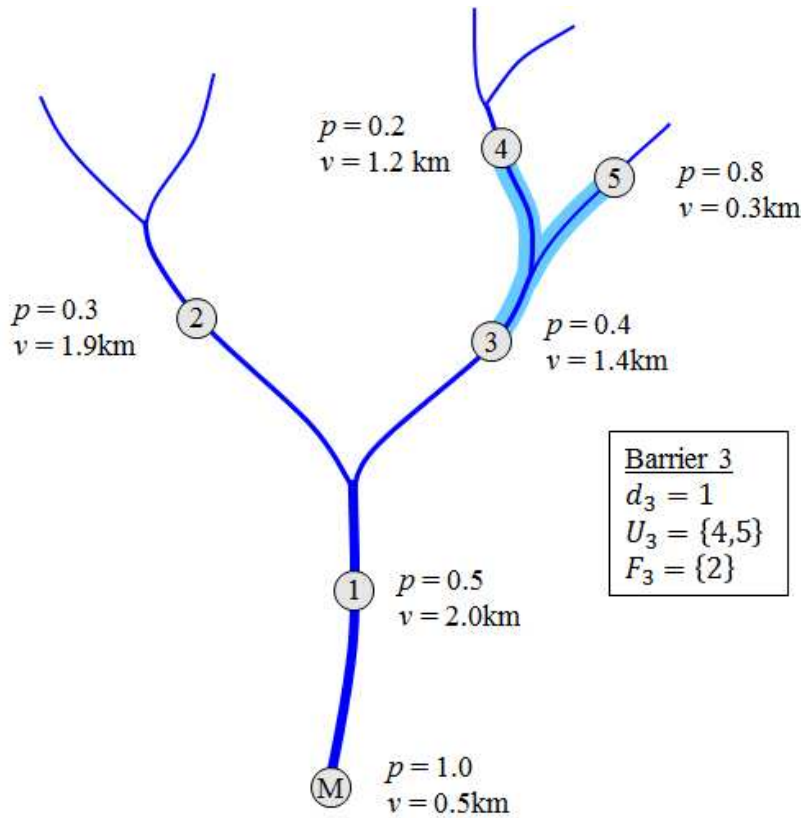
592 where p_k denotes the “bidirectional” passability of barrier k , which is taken as the product of
 593 barrier k 's upstream and downstream passabilities p_k^{up} and p_k^{down} (i.e., $p_k = p_k^{up} \times p_k^{down}$).
 594 Barrier passability represents the fraction of fish (in the range 0 to 1) that are able to successfully
 595 negotiate a barrier in the upstream or downstream directions.

596 To formulate an optimization model that maximizes DCI_p for one or more fish species across one
597 or more watersheds, we first introduce the concept of a river “subnetwork.” A river subnetwork
598 corresponds to the area upstream of a barrier up to the next set of barriers or the river terminus.
599 Assuming a river network is strictly dendritic (i.e., never diverges in the downstream direction),
600 a subnetwork can be uniquely identified by its most downstream barrier, thereby making a
601 barrier and a subnetwork entirely interchangeable terms. Figure A1 shows an example involving
602 6 barriers/subnetworks.

603 To continue, we let J denote the set of barriers within the river network, indexed by j and k . For
604 each barrier j , the immediate downstream barrier is given by d_j , while U_j and F_j represent the set
605 of barriers immediately upstream from j and the set of barriers that are directly confluent with j ,
606 respectively. An illustration of how d_j , U_j , and F_j are determined for a specific barrier is shown
607 in Figure A1.

608 The set of fish species, guilds or taxa of restoration concern (a.k.a. “targets”) is denoted by T and
609 indexed by t . Associated with each target t is a weight $w_t \geq 0$ that specifies the importance of
610 improving connectivity for t . With this in place, let v_{jt} specify the net amount of

611 **Figure A1.** An example barrier network. For each barrier, the current bidirectional passability p
612 and the amount of river habitat v in the subnetwork immediately above the barrier are provided.
613 The subnetwork specific to barrier 3 is highlighted in light blue. Barriers making up
614 parameters/sets d_j , U_j , and F_j for barrier $j = 3$ are also provided. Note that barrier M is a dummy
615 barrier located at the river mouth with initial passability 1 to ensure that all habitat within the
616 river network is included in the calculation of the DCI_p metric.



617

618 river habitat above barrier j (i.e., within subnetwork j) for target t , let $V_t = \sum_j v_{jt}$ be the total
 619 amount of habitat for target t within the study area, let $v_j = \sum_t w_t v_{jt}$ be the weighted amount of
 620 habitat in subnetwork j , and let $V = \sum_t w_t V_t$ be the total weighted amount of habitat within the
 621 system. For each target t , initial passability of barrier j is given by p_{jt}^0 . Given mitigation (i.e.,
 622 repair or removal) of barrier j at a cost of c_j , passability for target t increases by an amount p'_{jt} .
 623 It is assumed that a budget b is available for barrier mitigation.

624 Finally, we introduce the following decision variables.

625
$$x_j = \begin{cases} 1 & \text{if barrier } j \text{ is mitigated} \\ 0 & \text{otherwise} \end{cases}$$

626
$$z_j = \text{total amount of weighted habitat accessible from subnetwork } j$$

627 z_{jt}^{down} = amount of accessible habitat for target t within and downstream of subnetwork j

628 z_{jt}^{up} = amount of accessible habitat for target t upstream of barrier j

629 y_{jt}^{down} = increase in accessible habitat for target t downstream of subnetwork j

630 y_{jt}^{up} = increase in accessible habitat for target t upstream of barrier j

631 A mathematical formulation of our model is then given below.

$$\max \frac{1}{V^2} \sum_{j \in J} v_j z_j \quad (\text{A3})$$

s. t.

$$\sum_{j \in J} c_j x_j \leq b \quad (\text{A4})$$

$$z_j = \sum_{t \in T} w_t \left(z_{jt}^{down} + \sum_{k \in U_j} z_{kt}^{up} \right) \quad \forall j \in J \quad (\text{A5})$$

$$z_{jt}^{down} = p_{jt}^0 \left(z_{d_{jt}}^{down} + \sum_{k \in F_j} z_{kt}^{up} \right) + v_{jt} + y_{jt}^{down} \quad \forall j \in J, t \in T \quad (\text{A6})$$

$$y_{jt}^{down} \leq V_t x_j \quad \forall j \in J, t \in T \quad (\text{A7})$$

$$y_{jt}^{down} \leq p'_{jt} \left(z_{d_{jt}}^{down} + \sum_{k \in F_j} z_{kt}^{up} \right) \quad \forall j \in J, t \in T \quad (\text{A8})$$

$$z_{jt}^{up} = p_{jt}^0 \left(\sum_{k \in U_j} z_{kt}^{up} + v_{jt} \right) + y_{jt}^{up} \quad \forall j \in J, t \in T \quad (\text{A9})$$

$$y_{jt}^{up} \leq V_t x_j \quad \forall j \in J, t \in T \quad (\text{A10})$$

$$y_{jt}^{up} \leq p'_{jt} \left(\sum_{k \in U_j} z_{kt}^{up} + v_{jt} \right) \quad \forall j \in J, t \in T \quad (\text{A11})$$

632 The objective (A3) maximizes total habitat availability within the study area. To understand the
 633 connection between (A1) and (A3), note that with only one target the amount of habitat
 634 accessible from subnetwork j is simply equal to $z_j = \sum_{i \in J} v_i \varphi_{ij}$. The objective function (A3) is
 635 then obtained through a simple rearrangement of the terms in (A1):

$$636 \quad \frac{1}{V^2} \sum_{j \in J} \sum_{i \in J} v_i v_j \varphi_{ij} = \frac{1}{V^2} \sum_{j \in J} v_j \sum_{i \in J} v_i \varphi_{ij} = \frac{1}{V^2} \sum_{j \in J} v_j z_j$$

637 To continue, constraint (A4) specifies that the total cost of barrier mitigation cannot exceed the
 638 available budget b . Equations (A5) determine the total weighted amount of habitat z_j accessible
 639 from subnetwork j , which is calculated, for any given target t , by decomposing accessible
 640 habitat into “downstream” (z_{jt}^{dwn}) and “upstream” ($\sum_{k \in U_j} z_{kt}^{up}$) portions.

641 The amount of accessible habitat within and downstream of subnetwork j is determined by
 642 equations (A6). Looking at this equation in detail, the initial amount of habitat below subnetwork
 643 j is given by $p_{jt}^0 \left(z_{djt}^{dwn} + \sum_{k \in F_j} z_{kt}^{up} \right)$, the sum of habitat immediately downstream from j (z_{djt}^{dwn})
 644 and the habitat confluent with j ($\sum_{k \in F_j} z_{kt}^{up}$), multiplied by the initial passability of j (p_{jt}^0). Added
 645 to this is $v_{jt} + y_{jt}^{dwn}$, the amount of habitat within subnetwork j (v_{jt}) plus any increase in
 646 downstream accessible habitat (y_{jt}^{dwn}).

647 The increase in downstream accessible habitat y_{jt}^{dwn} , meanwhile, is determined by inequalities
 648 (A7) and (A8). Constraint (A7) specifies that if a barrier has not been mitigated ($x_j = 0$), then

649 there can be no increase in downstream accessible habitat (i.e., $y_{jt}^{down} \leq 0$). If mitigation is
650 carried out on barrier j , then (A7) is nonbinding and (A8) specifies that y_{jt}^{down} is bounded above
651 by the amount of habitat strictly below j ($z_{d_{jt}}^{down} + \sum_{k \in F_j} z_{kt}^{up}$) multiplied by the change in
652 passability at barrier j (p'_{jt}). Constraints (A9)-(A11) serve an analogous function as (A6)-(A8)
653 for determining the amount of accessible habitat upstream of j .

654 It is important to point out that equations (A6) and (A9), as well as inequalities (A8) and (A11),
655 are determined in a recursive manner and form a type of specialized network flow structure.
656 Take (A6), for example. Downstream accessible habitat z_{jt}^{down} is determined in part by the
657 amount of habitat downstream from j ($z_{d_{jt}}^{down}$) and in part by upstream habitat confluent with j
658 ($\sum_{k \in F_j} z_{kt}^{up}$). The term z_{jt}^{down} , in turn, feeds into the calculation of downstream habitat for
659 subnetworks upstream from j (i.e., z_{kt}^{down} such that $k \in U_j$ via term $z_{d_{kt}}^{down} = z_{jt}^{down}$).

660 This is the major novelty of our formulation, which is akin the “probability chain” concept
661 introduced in O’Hanley et al. (2013) and subsequently applied to resident fish passage barrier
662 mitigation in King (2017). The main difference from the approach adopted in King (2017) is that
663 instead of calculating cumulative passability values (i.e., the φ_{ij} terms), we use a network flow
664 structure to calculate downstream and upstream habitat availability (i.e., the z_{jt}^{down} and z_{jt}^{up}
665 terms). The main advantage and novelty of newly proposed linearization is that it requires
666 substantially fewer auxiliary variables and constraints, thus resulting in significantly reduced run
667 times to solve the model.

668 Our proposed model was coded in OPL, the programming language tied to the IBM ILOG
669 CPLEX Optimization Studio platform. OPL is a high-level algebraic modeling language for

670 formulating linear optimization problems. The OPL implementation of our model was solved
671 using the CPLEX mixed integer linear programming (MILP) solver.

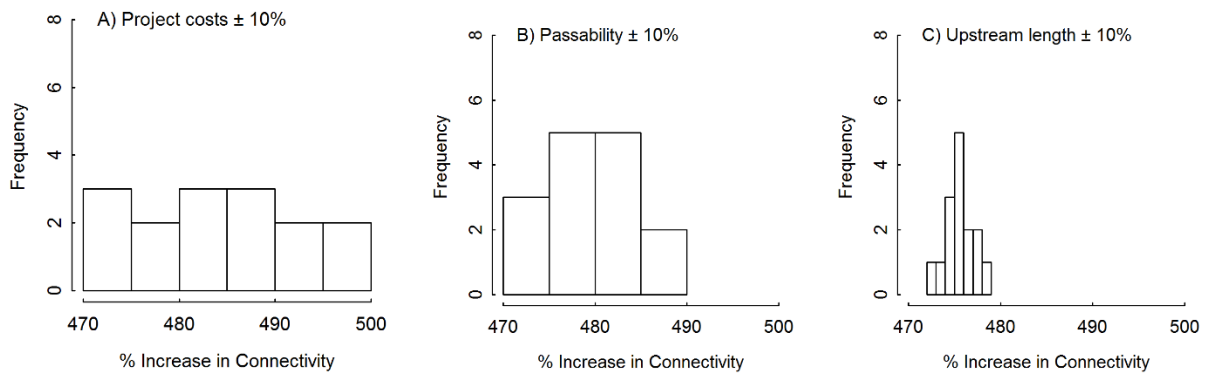
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673

674 **Appendix C: Sensitivity Analysis**

675 We performed a sensitivity analysis to quantify the degree to which model outputs might
676 depend on uncertainty in the underlying data. For each of the three key parameters that influence
677 optimization model outputs (project costs, barrier passability, and total length of river upstream
678 of each barrier to the nearest set of upstream barriers), we performed an independent sensitivity
679 test by randomly increasing or decreasing each value of that parameter in the data set by 10%
680 while holding all other parameters constant. We repeated this process 15 times for each of the
681 three key parameters, generating a total of 45 iterations of our data set. For each of these 45 data
682 sets, we then calculated the percentage increase in connectivity (as measured by DCI) for stream-
683 resident fish that could be achieved for budgets of \$5 million and \$20 million.

684 Overall, we found that optimization model outputs were relatively insensitive to variation
685 in input parameters (Fig. C1, C2). For a budget of \$5M, for example, the greatest variation in
686 connectivity gains resulted from altering project costs (Fig. C1A); however, even in that case,
687 randomly assigning project costs to be $\pm 10\%$ of their estimated value resulted in only $\pm 2.5\%$ in
688 connectivity gains. For a budget of \$5 M, increases in connectivity were less dependent on
689 variability in passability estimates (Fig.C1B) and upstream river length (Fig. C1C). For a budget
690 of \$25 M, the greatest variation in connectivity gains resulted from altering estimates of
691 upstream river length (Fig. C2C); in the case, randomly assigning estimates of upstream river
692 length to be $\pm 10\%$ of their estimated value resulted in $\pm 2.6\%$ in connectivity gains. For a budget
693 of \$20 M, increases in connectivity were less dependent on variability in estimates of project
694 costs (Fig. C2A) and barrier passability (Fig. C2B).



695

696

Figure C1: Variation in the percent increase in connectivity (as measured by DCI) that

697

could be achieved for a budget of \$5 million under three sensitivity tests: A) manipulating

698

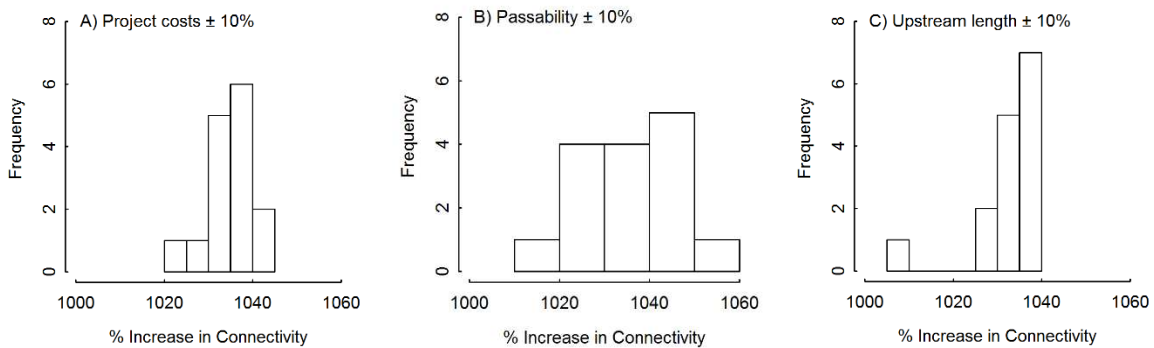
estimates of project costs to be $\pm 10\%$ of their estimated value, B) manipulating passability

699

estimates to be $\pm 10\%$ of their estimated value, and C) manipulating estimates of upstream river

700

length to be $\pm 10\%$ of their estimated value.



701

702

Figure C2: Variation in the percent increase in connectivity (as measured by DCI) that

703

could be achieved for a budget of \$20 million under three sensitivity tests: A) manipulating

704

estimates of project costs to be $\pm 10\%$ of their estimated value, B) manipulating passability

705

estimates to be $\pm 10\%$ of their estimated value, and C) manipulating estimates of upstream river

706

length to be $\pm 10\%$ of their estimated value.