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## 2 Modeling of Risk Factors in Determining Network Security Level

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### 2 Abstract

*This paper provides a series of work on risk management models to identify the assets and risks. The goal of modeling them is to analyze and calculate meaning of the level of security in the cyber world. Analyzing and calculating was done by the quantitative method, so that the investment decision in security tools were expected to be objective, which were based on performance and situational experiences in an organization. Risk management was then associated with the calculation of costs that may occur with the point of view of the financial aspects of ROI/CBA, such as NPV, IRR, and ROI, so it can be measured in the level of security of the organization and can be maintained within a certain period. Our model consisted sixteen formulas that can show the increasing level of security based on the cost.*

**Keywords:** Risk Management, Network Security, Security Level, Risk Assessment, Asset Identification, and CIA

### 1. Introduction

The use of digital technology and the Internet in the business world was an effort so that the business could run more effective and efficient. An improvement in customer service was expected, while the cost of the business becoming more *efficient*. However, the development of business applications in the Internet were also accompanied by an increase of cyber crime that could disrupt business processes to the detriment of the company (Viduto *et al.*, 2012; Bojanc *et al.*, 2012). Becoming more obvious that Internet security was very important. However, the cost of security for this issue was very high, while on the other side network security level was difficult to measure when compared to the cost incurred. Because of that, great number companies were reluctant to spend money to improve the security of these networks (Harland *et al.*, 2002; Hare and Goldstein, 2010). It was a question in business about how the cost of dollars relates to how much security level will be achieved.

This paper discussed the correlation between the cost incurred and the extent of security that could be achieved. Clarity in security level, when network security was characterized by an increase in the safe and convenience service for customer, compared to the cost incurred could convince company to incur in securing its networks. This is consistent with the concept of security, the CIA (confidentiality, integrity, availability) (Whitman and Mattord, 2010; Rahimi and Zaghham, 2012; Ioannidis *et al.*, 2012; Viduto *et al.*, 2012).

Management of the company has always considered the risk of financial and business aspects of such issue and it becomes a mindset for decision making in corporate management. Studies have produced a modeling standard to relate cost value and the level of security so that the decision making could be performed in a more objective, measurable, effective and efficient way when determining the level of security of the company (Bojanc *et al.*, 2012). (Harland *et al.*, 2002).

This research that was conducted to standardize model was preceded through intense discussions with professionals in network security field, which was able to gather information to build a refinement model, read publications associated with this problem and

perform simulations as well. Models which currently exist only discussed the technical aspects of identification only, and not discussed thoroughly until the financial calculations and business processes that complicate the analysis, calculation, and implementation. On this research, a model was made with the summation of the more easily understood and international standardization refers to the National Institute of Standards and Technology Special Publish 800 Series (NIST-SP800) on guidelines for conducting risk assessments and the International Organization for Standardization ISO 27001/27002: 2005 regarding information security systems and evaluation models management for financial calculations (Bojanc *et al.*, 2012; Viduto *et al.*, 2012).

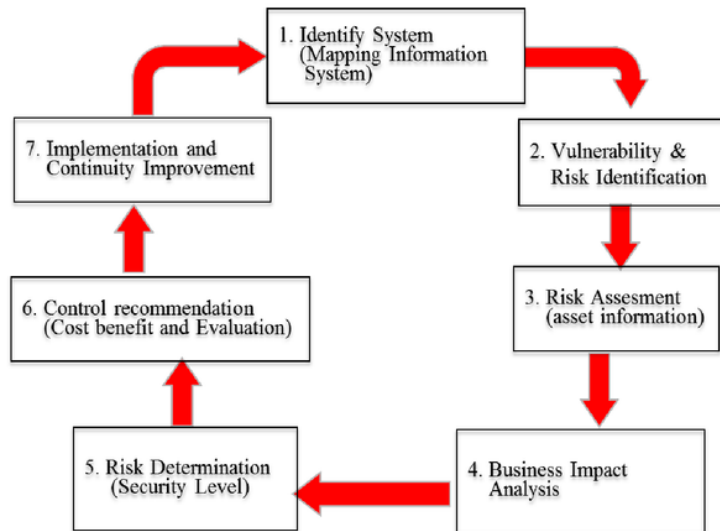
In the process of applying this research in modeling, someone who was able to identify, classify, and control the risks from various sources asset is needed (Lo and Chen, 2012). In addition, to get the maximum results in the application of the proposed model requires common understanding in terms of network security as one of the assumptions of the model is made all the stakeholders that have a high understanding of network security. It is implied as one of the assumptions of the model is made all the stakeholders that have a high understanding of network security. Therefore, to equate understanding of this network security, training program is conducted for all stakeholders to raise awareness and as well to plant good knowledge and high vigilance against threats and vulnerabilities of a system (Luminita and Magdalena, 2012; Pander, 2001).

## 2. Methodology

The approach to identify risk factor followed reference from ISO Standard/ IEC 27001/27002 and NISP SP800 (Viduto *et al.*, 2012; Bojanc *et al.*, 2012; Lo and Chen 2012) which was then mapped to the form of variables that were considered vulnerable and threat potential. Discussion in the modeling of risk factors was intended to protect CIA in the business process.

Organizational investment companies issue policies to improve information security covering processes, and technology, which was developed in the form of system variables including system information software and hardware that use, store, and transmit that information. Through the implementation of these policies, training and awareness programs on network and information security are done in order to obtain a more effective investment decisions and efficient (Ioannidis *et al.*, 2011; Yue *et al.*, 2006; Harland *et al.*, 2002; Hare and Goldstein 2010; Bojanc *et al.*, 2012).

Several approaches and methodology used to perform risk assessment among others were RAOM (Risk Assessment and Optimization Model) (Viduto *et al.*, 2012; Yue *et al.*, 2006) and Robust Technology (Titarenko, 1997). Yet risk assessment and decision making of investment were made through ROI/CBA approach, that was objectively assessing losses to get the calculation of NPV, IRR, and ROI with certain assumptions (Hare and Goldstein, 2010; Viduto *et al.*, 2012; Bojanc *et al.*, 2012).



**Figure 1. Frame Risk Activity Model**

The discussion of network security on the technical and nontechnical aspect were overlooked through six terms of approach, namely 1) Financial loss (budget and policy), 2) Performance losses (operating losses), 3) Physical losses (technical), 4) Psychological harm, 5) Social disadvantage, 6) Loss time (time management) (Harland *et al.*, 2002; Reggiani 2012).

### 3. Modeling

To complete the planning process modeling, it was conducted conceptual framework and methodology development while collecting some data information. Figure 1 illustrated the model of the framework.

Conducting assessment on the security level overview early could be seen as a mean of controlling business risk as a representation of risk management activity. Through quantitative mathematical modeling approach, more objective assessment was thus expected. Using the model describing those recommendations, the management could provide all the decision in managing the existing system during certain period, either to maintain or to increase the previous security level through preventive, corrective or detective action.

The more the evaluation of these models according to the recommendations was conducted, the quicker new issue was identified conforming immediate risk aversion. Thus the network security level could continue to scale to a certain value.

### 4. Formulation

Assessment of risk reduction objective would be obtained by referring to NIST-SP800, ISO/IEC 17799, and ISO 27001/27002 as the standard of network security. It was then linked to several quantitative methods such as RAOM which was combined with weighted assessment of Gordon & Loeb and Robust Technology, and the evaluation model as the basis of business management control and financial aspects as well.

After doing research from several sources and some improvements, it was revisited and reviewed, in a more compact preposition, the risks that must be accepted and pursued it by a number of considerations and specific controls mitigating the worst risk with the following

basic formula.

$$Risk_i = \sum_{n=1}^i (events) \times (probability) \times (consequences)$$

with:

**Events:** all production activities within organization (usually event services) collected through monitoring its success or failure

**Probability:** Likelihood assumption of all production activity predicted to cause loss or error which determined through objective evaluation using weighing score.

**Consequences:** controlling and considering the worst possible loss as a minimum consequence that must be accepted.

Before doing the modeling, variables should be prepared and collected first to facilitate the process of building model and formula which were going to become the result of this research. Table 4.1 enlisted those variables and its description.

**Table 1. Definition Variable**

Var	Description
$\overline{S}_i$	Total expectation lose
N	Attach Incident (Event)
$\square$	Probability
V	Vulnerability
T	Threat
W	Weighed
z	Weighed for Costing
TWR	Total Weighted Risk
$L_{ij}$	Likelihood
S(a)	Ekpektasi dari value suatu aset
S(P)	Security Requirement
C	Cost
TC	Total Cost
R	Risik
L(t)	Lose
$\overline{S}_j$	Expectation Solution
B	Benefit
ROI	Return on Investment
NPV	Net Present Value
IRR	Internal rate of return

The material from NIST-SP800, ISO/IEC 17799, and ISO 27001/27002 were adapted and formed into risk framework planning in which quantitative and probabilistic methods

explained previously were added. Specifically, the concept of risk that was a sum of multiplication of events, probability and consequences was added as well. Preceded by that basic formula, through further consideration and analysis, above explained concept was derived into concise formula and model so that it became easier to be carried and understood.

Table 1 enlisted the symbol and description of variables in the formula used to perform quantitative calculation, modeling and derivative formulas. Hence the process of considering the risk could be measured mathematically in order to achieve more objective consideration.

Figure 2 discussed steps to be taken in modeling by considering risk factor to determine the network security level and finalized with the financial evaluation which was able to be mapped and extracted as derivative formula for certain variable and quantitative formula on each step. There were seven sub steps on each step resulting in brief explanation for both formula and its derivatives resulting as many as 16 formulas (Viduto *et al.*, 2012; Bojanc *et al.*, 2012).

The first step was to identify the system for appraising some assets as a means of production by examining risks that might arise in the future. Things that should be taken into account as inputs were:

1. Determine the system or asset within a business organization such as hardware, software, and system interfaces.
2. Workers or employee or user or staff.
3. Mission or purpose of the built system/developed system.
4. It was composed into system parameter for supporting business needs or requirement on the organization.

Assessment of the organization's assets in companies was performed using the following formula:

$$N \sum_{i=1}^m \rho_i V_i S_i = \text{Value asset} \quad (1)$$

Refer to Table 1 for description of variables  $N, \rho_i, V_i, S_i$  ..

The second step was to identify the vulnerability risk and threat. Vulnerability was every possible risk appearing in the future which stands as an input when analyzing existing system susceptibility which in itself was a possible threat for organization in the later days. The basic input could come from historical analysis data of attack, intelligence data, mass media, report of risk event, audit report, and also demand and security expectation from the company itself, including the result of safety tests conducted.

During the vulnerability assessment, identification was necessarily defined according to the existence of vulnerability. Value 1 means it had vulnerability and conversely value 0 means it did not have any vulnerability. Further identification of the risk was represented by the threat (Threat = T) which was likely to occur, through the same identifying manner, which value 1 was given for having a threat, and zero value for the absence of threat. Described in the following formula (2), (3) for a total expectation of vulnerability and threat, and for the number of events was the possibility of the value of V and T as in formula (4).

$$\bar{V} = \{V_i\} = \{1,0\} \forall i, \quad i=1,2,\dots, n. \quad (2)$$

$$\bar{T} = \{T_j\} = \{1,0\} \forall j, \quad j=1,2,\dots, m. \quad (3)$$

$$\rho(T, v) = T \cdot v \quad (4)$$

With probability threat and vulnerability:

T: v = 1:1, means that one threat occurrence was caused by one vulnerability.

T: v = 1: ~, means one threat occurrence caused by several vulnerabilities.

T: v = ~:1, means that some threat occurrences were caused by single vulnerability.

Risk could be assessed more objectively by the means of quantitative evaluation using weighing approach. It was determined and considered by experience basis, which the estimation of this assessment was usually based on certain management policy of organization. The following formula (5) was the amount of risk could be calculated objectively with specific values:

$$W_i = \begin{matrix} Low & (0,1) \\ Medium & (0,5) \\ High & (1) \end{matrix}$$

$$TWR = \sum_{j=1}^m \sum_{i=1}^n L_{ij} W_i V_i \quad (5)$$

The third step was risk assessment, which analyzed the existing assets, and to plan an assessment to the identified assets. Then it was associated with the possibility of incidents, threats, vulnerabilities nature, and limitation of the needs and capabilities of the organization. Afterwards, the result which reflects the quantitative value was used as a means of consideration whether to accept or manage the risk. In other words, comparison could be conducted by comparing the loss of assets  $S(a)$  and the value of the security requirements that could be overcome  $S(\rho)$ , which at most had the same maximum values.

Through the similar identification method in the 2nd step, whether the solution addresses business issue could be measured, which the value of 1 indicated that the right solution was implemented, value of 0 indicated the contrary, and value of -1 indicated that the solution even created another new issue. Done preparing set of items through formula (6), score weighing was performed to find the precision of solution to the threat emerged. Formula (7) was a process to fulfill CIA requirements in the system network security.

$$\vec{S} = \{S_j\} = \{1, 0\} \quad l, \quad l = 1, 2, \dots, k. \quad (6)$$

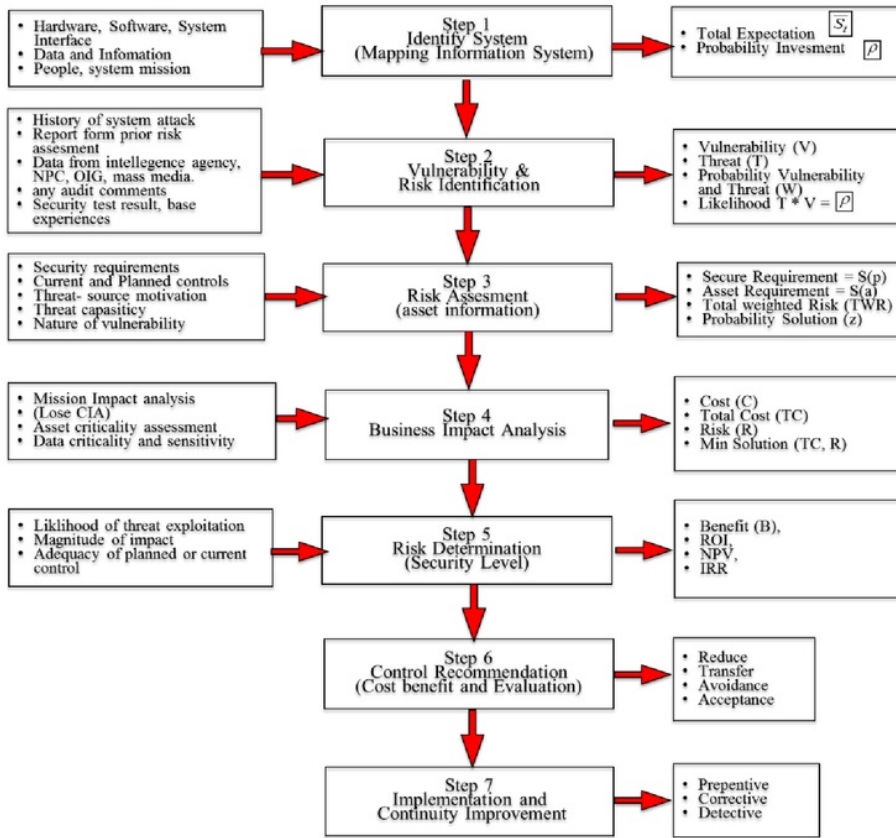
$$S(a) = S(\rho) \quad (7)$$

The fourth step was business impact analysis which analyzed from business continuity perspective of an organization. Consideration performed on this step was done by conforming itself to the organization capabilities in term of financial, time, psychology, etc. When looking company business, total financial loss should be calculated through analysis of sensitivity and critical asset level. In order to measure such thing, assumption regarding possible value should be made in regards to asset value, expected security level, and whether the new asset requirement could overcome business issue from the risk aspect. This was a precise question leading to disharmony and subjectivity in risk. This topic was stated in the formula (8), with assumption of having 4 costs variables and it was then summed to cost of right solution resulted from formula (9).

$$Z_{ii} = \begin{cases} 1 & \text{if } S_i \text{ addresses } v_i \\ 0,5 & \text{if } S_i \text{ indirectly addresses } v_i \\ 0 & \text{if } S_i \text{ and } v_i \text{ don't match} \\ -0,5 & \text{if } S_i \text{ indirectly creates } v_i \\ -1 & \text{if } S_i \text{ directly creates } v_i \end{cases}$$

$$C_i = \sum_{n=1}^4 C_n \quad (8)$$

$$TC = \sum_{l=1}^k C_l S_l : C_l > 0, l(C_l) \quad (9)$$



**Figure 2. Risk Activity Model**

Forth, risk management activity saw the benefit of this consideration by evaluating if the means was able to reduce financial loss or on the contrary it still needed to continue the identification and performed ongoing change by making revisions. Referring to matrix table created, a risk formula derived from all preceding formula above(1-9) could be formed in to risk form (R) like formula (10). Problems found should be identified from vulnerability, threat, and best minimal possible solution, which correlated to cost and risk in formula (11). This issue was bounded by other risk parameters.

$$R = TWR \sum_{l=1}^k \sum_{j=1}^m \sum_{i=1}^n L_{ji} l_i z_{li} S_l \quad (10)$$

$$R = .L = T.v.[L] \quad (11)$$

$$\min_{S_l} [TC, R] \quad (12)$$

Where strategy expectation design parameter risk:

- $R_{max}$  The maximum acceptable value of risk to the organization.



- $L_{max}$  The maximum time of incident causing loss was still acceptable to the organization
- $R_{min}$  The minimum reasonable risk value to organization

The fifth step was risk determination, which analyzed the total loss aroused, controlled in many ways to reduce the occurrence of losses that was sorted by priority to avoid the worst possible loss. This can be achieved after enduring some considerations on the 4 previous steps. Finally, risk assessment result (R) that may appear with total loss (L) that may occur can be acquired.

Looking at the exposure of 5 steps above, certain level of risk within an organization could be perceived. This result could serve as a consideration factor on the next step to protect organization from the possible worst risk. Afterwards, activity controlling and evaluating current asset used to run business was done continuously and unceasingly by utilizing the most effective and efficient solution using below financial formula:

$$B = R_0 - R_c \quad (13)$$

$$ROI = \frac{B}{C} \quad (14)$$

$$NPV = \sum_{t=0}^n \frac{B_t - C_t}{(1+i)^t} \quad (15)$$

$$\sum_{t=0}^n \frac{B_t - C_t}{(1+IRR)^t} = 0 \quad (16)$$

The sixth step discussed the control recommendations, which oversaw the benefit gained compared to the cost incurred. It was followed by evaluation to find whether what was done was able to give benefit and contribution when the risk occurs, or adding new problem instead.

**Table 2. Risk Assessment**

Measure	Risk	Lose	Cost	Implement	Note
Reduction	-	-	C<Budgeting	Yes/No	1. Lose is not significant 2. Cost reduction
Transfer	-	L>Lmax	C<Budgeting	Yes/No	1. Lose high 2. Should be Implemented mitigate risk
Avoidence	R>Rmax	-	C<Budgeting	No	1. Risk maximal. 2. Cost high, that is not balance to mitigate risk
Acceptance	R<Rmin	-	C<Budgeting	No	1. Risk Minimal, Free Cost 2. Risk acceptance

Table 2 showed qualitative logic in order to understand about the expectation of company regarding R (risk), L (lose) and C (cost). As shown in Table 2, the next step could be prepared when doing implementation. Because of the cost that will incur, which would be discussed thoroughly later on, quantitative calculation could be done in advance by evaluating model to cost (c) and benefit (B). In other words, it was comparing benefit gained and cost incurring.

The seventh step discussed implementation and continuous improvement to control each approved policy in organization to gain better benefit measured by financial aspect. At this

step an organization protected itself from potential attack by providing security anticipation that could be classified into 3 categories impacting the risk(R), probability, and loss (L) variables.

The steps above recommended early check to identify risks that might occur in the future day during certain period as soon as possible. The quicker risk identification was performed, the quicker possibility of loss or damage which sometimes leads to worsen situation or financial loss would be recognized.

## 5. Result

To easily understand the use of created model, here, a simple scenario sample was given so that directions might be obtained when developing quantitative calculation to reduce the risk in the network related to business and financial of the company.

Initially, the implementation process of that scenario was mapped to the model created. On the telecommunication network, specifically internet service, the key was to keep the service up and running. It was sought by keeping the CIA in maximum possible way for the network built of software and hardware. In Table 3, the use of formula (1), (2), and (3) to determine vulnerability related to threat could be observed.

**Table 3. Vulnerability Assessment**

Number (V)	Vulnerability (V)	Impact to (CIA)
1	User password blank	C
2	Administrator Password disclosure	I
3	Open Port Terminal (SSH) weaknesses	C
4	Malformed UDP packet vulnerability	C
5	Virus not upgrade	I
6	Vulnerability Devices	A
7	Database using root privileges	A
8	Limited network application	I
9	Access control weak, allow local access	C
10	Control management weak	I

**Table 4. Mapping of Vulnerability and Threat**

Threat	Action of Threat	Number Threat (T)	Relation T and V
Incompetent User	Easy to get Access	1	1,3,4,5,9,10
	Physical attach	2	1, 2, 3, 4,9
Hacker	Social engineering	3	2,9, 10
	Protection relevant Mechanisms	4	5, 8, 9
Trick attack	Administrator loss control	5	2,3,5,7,9, 10
	Management weaknesses	6	8,9,10
	Virus, Trojan, Worms	7	5, 6, 8
Service admin	Password compromise	8	1,2,7,8
	Force attack	9	1,2,6,9
	Arbitrary to access	10	1,2,4,7,10
Industri	DoS attack	11	5,6,8
	No Audit	12	1,5,6,10

Forth, associated with possible threat as shown in Table 4 (Mapping of Vulnerability and Threat) and formula (4), vulnerability matrix was developed by mapping based on Table 3 and Table 4 so that weighing score, minimum(0.1), medium(0,5), maximum (1), could be assigned.

Here, in Table 5, was the result of mapping in the assessment weighing.

**Table 5. Matrix Vulnerability and Threat**

T * V	1	2	3	4	5	6	7	8	9	10
1	0.5	0	0.1	0.1	0.5	0	0	0	0.5	0.1
2	1	0.5	0.1	0.1	0	0	0	0	0.1	0
3	0	1	0	0	0	0	0	0	0.5	0.1
4	0	0	0	0	0.1	0	0	0.5	0.5	0
5	0	0.5	0.1	0	0.5	0	0.1	0	0.1	0.5
6	0	0	0	0	0	0	0	0.5	0.1	1
7	0	0	0	0	1	0.1	0	0.1	0	0
8	1	0.5	0	0	0	0	0.1	0.1	0	0
9	0.5	0.1	0	0	0	0.1	0	0	1	0
10	0.1	0.5	0	0.5	0	0	0.1	0	0	1
11	0	0	0	0	0.5	0.5	0	0.5	0	0
12	0.1	0	0	0	0.5	0.5	0	0	0	1

In determining the level of security, step to be taken was to analyze the precision of solution which could be distinguished into 3 categories, described in NIST-SP800, ISO 1799, and ISO 27001/27001, which were operation, management and technical. Table 6 showed information regarding this.

**Table 6. Mapping Solution**

Number Solution (S)	Categories	Activity to Solution	Solution of Measure
1	Technical	Identification Management	Maintenance system user
2	Technical	Cryptographic key management	Key Lifecycle Manager
3	Technical	System protection	System Protection OS
4	Technical	Authentication	LDAP
5	Technical	access control enforcement	Setting MAC and DAC
6	Technical	Transaction Privacy	Digital Certificates
7	Technical	Audit	Audit License
8	Technical	Detection system	Create Firewall
9	Technical	Virus detection	Antivirus Sistem
10	Management	Security responsible	Security Responsibilities System
11	Management	Privilage Management	Control management system
12	Management	Security Awareness & Technical Training	Tranning
13	Management	Periodic system audit	Penetration testing
14	Management	Test and maintenance it	Periodict audit report
15	Operational	Biometri access control	Develop Policy
16	Operational	Control software virus	Patching
17	Operational	Control terminal (PC)	Secure Lock
18	Operational	Provide physical security (detektor)	CCTV

Before moving to the next step, score weighing should be done first to assess the accuracy of solution to the existing vulnerabilities, as mapped in Table 7. The next step would make assumption about cost spending for overcoming the vulnerability and threat which were associated according to the step taken in fourth model, specifically formula (9) and (10). Hence the total cost could be calculated as shown in Table 7.

**Table 7. Mapping Solution Matrix**

S * V	1	2	3	4	5	6	7	8	9	10	Medium
1	1	-0.5	0.5	0	0.5	0	-0.5	0	-0.5	-0.5	0.25
2	0	-0.5	0.5	-0.5	0	0	0	0.5	0.5	-0.5	0.15
3	-0.5	-1	1	1	0	0	1	0.5	0.5	1	0.58
4	1	0	0.5	0	0.5	0	0.5	-0.5	-0.5	0.5	0.25
5	0	-0.5	0.5	0	0.5	0	1	1	0	0	0.28
6	0.5	-0.5	0.5	0	0.5	-0.5	0	0	-0.5	-0.5	0.18
7	0.5	0.5	0.5	0.5	1	0.5	0.5	0.5	1	0.5	0.40
8	0.5	-0.5	0	0	0.5	0	0.5	1	0.5	0.5	0.25
9	0	0	0	0.5	1	0.5	0.5	0	0	0	0.18
10	0	0.5	0	0	0	0	0.5	0	0	1	0.15
11	0	0.5	0.5	0	0	0	0	0	0.5	0	0.08
12	1	1	0.5	0.5	0.5	0.5	1	1	1	1	0.70
13	0.5	-0.5	1	0.5	0.5	0.5	0.5	1	1	0.5	0.48
14	1	1	0.5	0.5	1	0.5	0.5	0.5	0.5	0.5	0.48
15	-0.5	-0.5	0	0	0	0	0	0	0	0	0.05
16	0	0	0	0	1	0.5	0	0	0.5	0	0.15
17	0	0	0.5	0	-0.5	0	0	0	0	0.5	0.08
18	-0.5	-1	0	0	0	0	0	0	0.5	0.5	0.18

**Table 8. Total Cost**

Number Solution (S)	Solution of Measure	Operasional	Man Power	Budgeting	Training	Total Cost (S)
1	Maintenance system user				2,500.00	25.00
2	Key Lifecycle Manager			3,180.00		31.80
3	System Protection OS		500.00			5.00
4	LDAP	100.00	1,500.00	250.00		18.50
5	Setting MAC and DAC	100.00	300.00			4.00
6	Digital Certificates	400.00	1,000.00	500.00		19.00
7	Audit License	100.00		155.00	300.00	5.55
8	Create Firewall	1,000.00	2,500.00	1,100.00		46.00
9	Antivirus Sistem	60.00	500.00	200.00		7.60
10	Security Responsibilities System		2,500.00			25.00
11	Control management system		1,000.00			10.00
12	Training	300.00			2,000.00	23.00
13	Penetration testing	1,000.00	5,000.00			60.00
14	Periodict audit report	150.00	1,000.00			11.50
15	Develop Policy	500.00	1,500.00		2,000.00	40.00
16	Patching	500.00	200.00			7.00
17	Secure Lock	500.00	1,000.00	500.00		20.00
18	CCTV	1,000.00	300.00	3,000.00		43.00
						401.95

It should be noted that to construct calculation of risk management exposed in previous tables, Table 3 through Table 7, required sufficient knowledge and experience so that the effort on risk reduction could be measured accurately and conform to organization

expectation. Subsequently, the decision making process, including policy development, was usually done through opinion survey spread to all stakeholders. This was to ensure that every decision made was accountable and consistent with the experience from every division which was operation, management and technical. At the end, decision could be made in more objective way as shown by the number in quantitative score. Hence, the weighing process was intended to convert the issue of experience from each division, which was a qualitative data, into quantitative component.

After getting the total cost for risk anticipation or reduction, it was also necessary to consider the benefit through total asset value prediction to make it calculable in financial aspect. Considerations taken into account were NPV, IRR, and ROI.

Usually, in order to predict the benefit gained, the maximum loss in one year was calculated along with how long it lasts ( $L_{max}$ ). Additionally, financial risk that might occur if no action was given on the acknowledged risk should be taken into account as well with the certain discount rate according to company capability or equated to finance macro-economics.

**Table 9. Total Cost and Risk Assessment**

Number Solution (S)	Solution of Measure	Total Cost (\$)	Risk (\$)
1	Maintenance system user	2,500	625
2	Key Lifecycle Manager	3,180	477
3	System Protection OS	500	288
4	LDAP	1,850	463
5	Setting MAC and DAC	400	110
6	Digital Certificates	1,900	333
7	Audit License	555	222
8	Create Firewall	4,600	1,150
9	Antivirus Sistem	760	133
10	Security Responsibilities System	2,500	375
11	Control management system	1,000	75
12	Training	2,300	1,610
13	Penetration testing	6,000	2,850
14	Periodict audit report	1,150	546
15	Develop Policy	4,000	200
16	Patching	700	105
17	Secure Lock	2,000	150
18	CCTV	4,300	753
		<b>40,195</b>	<b>10,463</b>
		40,195	10,463

The next step deal with the financial calculation process on the scenario by giving an assumption to cost incurred. If the cost was removed, there will be a loss or risk implication that was defined based on experience determined by management decision as shown in Table 9. Cost was considered as a price to be paid to acquire security through number of technical and non technical solution, while risk was a value assumed equal to losses value. Hereinafter, other assumptions, namely 15% discount, 30% of investment as operational cost, 3 years time period assuming 5 risks was recurred every year, were added. It used 3 years assumption since the hardware life lasts for 3 years. Doing prevention would then acquire \$51,723 benefit in 3 years from the investment assumption that was valued \$40,195. Hence, NPV, IRR and ROI were calculated according to assumption and formula (11), (12), (13) as shown in Table 10.

Table 10 exposed the result of the calculation; NPV= \$51,723, IRR=60%, ROI=76.37%; with the following assumptions:

1. 15% discount corresponding to Bank standard on investment.
2. Operating costs are generally 30% of the investment value.
3. The length of implementation time which was 3 years assuming there were 5 occurrences every year (15 occurrences in total).

Above result spoke that \$40,195 investment was more advantageous rather than accepting loss caused by each possible problem might be aroused in later days. The magnitude of these losses was proportional to value of NPV, IRR and ROI.

The final step was to look at the changes that occur if the number of assumed event affecting NPV, IRR, and ROI was changed. Thus, it could be concluded that when the less event occurrence happens, the prediction made in the beginning was not right. The investment undergone losses since it was intended to prevent risk yet actually there was no vulnerability or threat as assumed previously.

**Table 10. Cost and Benefit Analysis**

Discount Rate	15%					
<b>Cost</b>	0	1	2	3		
	40,195	12,059	12,059	12,059	76,371	
<b>Discount rate</b>	1	0.8696	0.7561	0.6575		
<b>PV</b>	40,195	10,486	9,118	7,929	67,727	
<b>Benefit</b>	0	1	2	3		
	0	52,316	52,316	52,316		
<b>Discount rate</b>	1	0.8696	0.7561	0.6575		
<b>PV</b>	-	45,492	39,559	34,399	119,450	NPV Benefit
<b>Discounted benefit-cost</b>	- 40,195.00	35,006.74	30,440.64	26,470.12	60%	IRR
<b>Cumulative benefit-cost</b>	- 40,195.00	- 5,188.26	25,252.38	51,722.51	51,722.51	NPV
<b>NPV</b>	\$ 51,723					
<b>ROI</b>	76.37%					
<b>IRR</b>	60%					

Contrarily, if all events assumed did occur, the greater the benefit was gained corresponding to the investment made for risk prevention. Table 11 showed the total event assumption which was 2, 3, 4, 5, and 6 on each year so the comparison between NPV, IRR and ROI could be seen.

**Table 11. Financial Analysis**

Event	NPV	ROI	IRR
2	- 19,947	-29%	-29%
3	3,943	5.82%	5.07%
4	27,833	41.10%	33.67%
5	51,723	76.37%	60.09%
6	75,612	111.64%	85.36%

Table 12 expressed the simulation of changing benefit (B) affected by every assumed event change. The more predicted event occurs, the more is the benefit gained while it also showed a pertinence in doing threat and vulnerability analysis. This could be measured by the gain value generated from the calculation process.

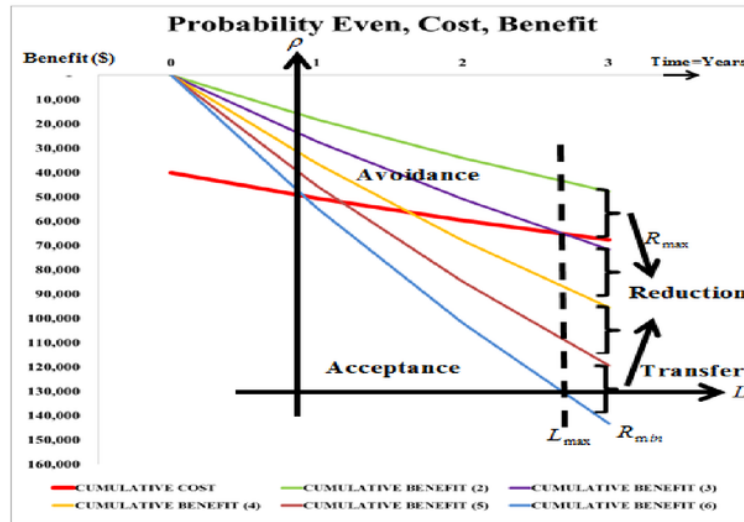
Detailed explanation could be seen on the Cartesian pictured on Figure 3 showing a combination of change pattern, cost, and benefit in accordance to formula (13), change in number of event associated to the mapping of  $R_{max}$  and  $R_{min}$  as well as value  $L_{min}$  and  $L_{max}$ .

Hence, it was appeared that management' decision on investment could be analyzed through the drawing.

**Table 12. Event, Benefit, and Cost Simulation**

Payback Period	0	1	2	3
TC	40,195	50,681	59,799	67,727
BENEFIT 2	-	18,197	34,020	47,780
BENEFIT 3	-	27,295	51,031	71,670
BENEFIT 4	-	36,394	68,041	95,560
BENEFIT 5	-	45,492	85,051	119,450
BENEFIT 6	-	54,591	102,061	143,340

Figure 3 was then showing a simulation result explaining that every change in event occurrence affecting the benefit. It was even proven that the less assumed incident occurs, the less benefit was gained. This implied that the investment decision to reduce the risk was not appropriate. Otherwise, the more incident event occurs, the more is benefit gained which imply that the investment decision for risk reduction was more than appropriate. In conclusion the number of risk incident occurrence was equal to the benefit value of security implementation which was invested by certain cost. It was visible on the event's curve line that each event simulation was as a linear curve reducing risk. Moreover, it did significantly emerge on this simulation that reduction process changed  $R_{max} - R_{min}$ . In addition, a linear change on number of event didn't mean a linear risk reduction ( $R_{max} - R_{min}$ ). Yet, risk reduction was acquired in the form of Markowitz risk curve (not linear).



**Figure 3. Probability Event, Cost, and Benefit**

- Figure 3 provided recommendation on organization to undertake:
1. **Reduction**, as the risk  $R_{max} - R_{min}$  was reduced, the company could continue to accept that risk upon implementing existing issue. In this way, benefit would be gained according the assumption and expectation stated previously.

2. **Transfer**, was performed when the accomplished time breaches the maximum threshold defined. On this simulation, it was expected that in maximum 3 years, risk reduction investment would return.
3. **Avoidance**, was performed when the meeting point  $R_{max}$  and the value of the cost to do the anticipation of vulnerabilities and threats that had been assumed.  
If it couldn't be attained, no investment should be made to anticipate the risk.

On the next stage, it was important to do monitoring in regular basis so that risk management (preventive, corrective, detective action) could be done earlier. This was an implementation process and continuous improvement in organization which took finance and business continuity aspect into account.

## 6. Conclusion

Our model showed the association between risk assessment related to security level and investment cost. This model could be derived into 16 mathematic formulas. These sixteen formulas were grouped and attained based on 7 steps, namely 1) system identification, 2) threat and risk identification, 3) risk assessment, 4) business impact analysis, 5) risk determination, 6) control recommendations and 7) implementation and continuous improvement. It was believed this model in this research could be utilized by company management as a policy in decision making when considering an investment for network security, specifically when they shared the same judgment on financial and business aspects.

The simulation carried was a verification process done by a 3<sup>rd</sup> author to ensure the validity of this research. After series of test done through the simulation, it could be concluded that the change in number of event occurrence can affect the security valuation, the less security value gained. This showed inappropriate investment as an effort to reduce risk as investment cost should be lower. And conversely, the more event occurrence appears, the more security value obtained. Hence, the precision in predicting risk reduction over the investment cost was getting better. In other words, the number of risk occurrence equal to the security value.

Thus the authors believed that the model could be utilized in other enterprise risk management case to measure the security level associated to financial and business aspects.

## 7. Discussion

This research had been done by making a model that could be used as a general reference for measuring network security level as an effort to reduce risk or financial loss in company. The research process had also been verified through simulation in mathematical quantitative derived to 16 formulas. Therefore, network security level could be measured from financial aspect in more objectives, effective and efficient manner. Methodology approach used on this study was RAOM (Risk Assessment and Optimization Model) Viduto *et al.*, (2012) that is associated with the method of Gordon & Loeb by Yue *et al.*, (2006) and Robust Technology by Titarenko (1997).

The modeling had become a fully integrated model, initiated from information system identification process through quantitative approach NIST-SP800 and ISO 27001/27002 discussing network security, continued by doing assessment using weighing score (Titarenko, 1997; Yue *et al.*, 2006) and then linked to financial calculation using ROI/CBA method in the economic evaluation model, such as NPV, IRR and ROI (Hare and Goldstein, 2010; Viduto *et al.*, 2012; Bojanc *et al.*, 2012). The simulation result was exposed on Figure 3, in which it was capable to measure investment cost spent and security level attained. The result of this simulation could be developed into company decision management policy based on objective and measurable consideration. Hence, company risk management strategy in form of investment decision, which purpose was to secure the information system risk of threat and vulnerability in network, could be performed through the risk model created while also doing risk assessment periodically.



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